



1413 4<sup>th</sup> Avenue North, Suite C • Billings, MT 59101

18 March, 2014

City of Billings Planning and Community Services  
Attn: Candi Millar, Director  
PO Box 1178  
Billings, MT 59103-1178

RE: Request for TIF Fund Assistance – Castlerock Excavating

Dear Ms. Millar,

Walter “Duffy” Duffield has submitted a request for TIF fund assistance on behalf of Castlerock Excavating for a project in the East Billings Urban Renewal District. The planned project includes two phases.

- 1) The first phase removes a building that was destroyed by fire in the fall of 2013. The owner of the building was in failing health and did not have the wherewithal to manage a demolition project. Castlerock Excavating purchased the property in February after the fire and took on the responsibility to remove the blighted building. Citing safety concerns, the City of Billings encouraged immediate removal. The expense incurred for this phase of the project is \$33,500. Mr. Duffield is requesting \$15,075, 45% of project costs, in TIF assistance for removal of the blighted building. On 11 March, 2014 the Board of Directors of the BIRD voted unanimously to support Mr. Duffield’s request for the full amount of \$15,075. Please review this application for compliance.
- 2) The second phase of the project replaces collapsed, non-functioning storm water drainage in the area. The standing water following even moderate rain storms creates pools of deep water in some areas at the end of Montana Avenue. Discussions with City Public Works officials revealed that money to repair this part of Montana Avenue is years away. This part of Montana Avenue is on railroad trust land, but there are public right-of-way easements. The standing water contributes to threats to public health and creates a virtual stoppage of all business activity in the area. Castlerock Excavating is expanding its operations in the area and bringing seven new jobs into the EBURD. Their operations cannot work if they continually get flooded. Castlerock has offered to take the lead in fixing the problem. They are willing to commit 55% of the capital for the project and have asked the City of Billings to commit the other 45% from available TIF funds. The total costs of this phase will be \$82,000. Mr. Duffield is requesting \$36,900 for this phase of the project. On 11 March, 2014 the Board of Directors of the BIRD voted unanimously to support Mr. Duffield’s request for the full amount of \$36,900. Please review this application for compliance.

**1413 4<sup>th</sup> AVE N, SUITE C - BILLINGS, MONTANA 59101**

Mr. Duffield's TIF fund application and exhibits are attached with more details on the project. We have evaluated the financial standing of Castlerock Excavating and have determined that they do have the needed financial strength to undertake the project.

If you have any further question on our submission, please do not hesitate to contact me.

Sincerely,

/SIGNED/

Kelly McCarthy  
Development Director  
406-545-7007  
[kelly@billingsbird.com](mailto:kelly@billingsbird.com)

**CASTLEROCK EXCAVATING, INC.**

51 North 15<sup>th</sup> St., Suite 2  
Billings, MT 59101  
(406) 294-5144 • Fax (406) 294-5145

February 27, 2014

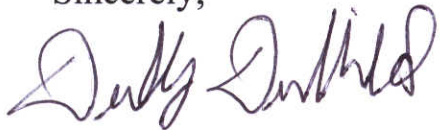
Billings Industrial Revitalization District  
1413 4<sup>th</sup> Avenue North, Suite C  
Billings, MT 59101

Re: Request for EBURD TIFD funds

Castlerock Excavating, Inc. is requesting TIFD funds to assist on two projects for the same address. The demolition of an existing fire damaged building at 1310 Montana Avenue. Also, the rehab of the storm sewer from North 15th Street, east to the end of Montana Avenue, approximately 680'. The City does not have the funds and will not have in the foreseeable future. The area floods because the old metal pipe is collapsed.

The demolition would be done as soon as possible and the storm rehabilitation sometime during the 2014 construction season.

Sincerely,

A handwritten signature in dark ink, appearing to read "Duffy Duffield". The signature is fluid and cursive, written over a white background.

Duffy Duffield  
Secretary/Treasurer

Mr. Duffield's TIF fund application and exhibits are attached with more details on the project. We have evaluated the financial standing of Castlerock Excavating and have determined that they do have the needed financial strength to undertake the project.

If you have any further question on our submission, please do not hesitate to contact me.

Sincerely,

/SIGNED/

Kelly McCarthy  
Development Director  
406-545-7007  
[kelly@billingsbird.com](mailto:kelly@billingsbird.com)



City of Billings  
East Billings Urban Renewal District

**T.I.F.D Project Criteria**  
For Public/Private Development Projects  
Effective February 1<sup>st</sup>, 2014

Information & Application

Billings Industrial Revitalization District (BIRD)  
1413 4<sup>th</sup> Ave N, Suite C  
Billings, MT 59101  
406.545.7007

# TAX INCREMENT FINANCING APPLICATION PROCESS FOR POTENTIAL PUBLIC INFRASTRUCTURE ASSISTANCE VIA A DEVELOPMENT AGREEMENT AND POSSIBLE ISSUANCE OF TIFD BONDS

IMPORTANT: The material below outlines the Tax Increment Development Agreement application process and the responsibilities of the applicant and the Billings Industrial Revitalization District, Inc. (BIRD). Please review this information carefully before submitting the application or finalizing your development plans.

The approval of a completed application BEFORE construction begins is required for Public Infrastructure Tax Increment Financing assistance.

## INTRODUCTION

The BIRD is responsible for advising the Governing Body, the City of Billings, of the East Billings Tax Increment District, pursuant to Montana Urban Renewal Law (Title 7 Chapter 15 part 42 Montana Code Annotated, “Urban Renewal.” Tax Increment Financing (TIF) is an important element of the program as it provides a means to finance public urban renewal activities that assist and enhance private development within the district. A TIF program operates by first establishing a base year taxable value for all properties within the urban renewal district. Property taxes continue to be paid to all taxing jurisdictions on the basis of the base year valuation. All increases in property taxes above this base valuation due to new development or reappraisals are assigned to the TIF District. They are then invested in district revitalization activities.

Consideration of TIFD assistance is available to private developers for public infrastructure (See Schedule “A” attached) components of projects within the boundaries of the East Billings TIFD.

## ELIGIBLE ACTIVITIES

As specified by Title 7 Chapter 15 Part 4288 Montana Code Annotated, TIF may be used to finance certain urban renewal activities. The BIRD will review applications and make recommendations to the city council for assistance to projects eligible under this statute. Requests are evaluated on criteria the outlined in the “Criteria for Review” section below. Special emphasis will be placed on those projects that exemplify the East Billings Urban Renewal District Master Plan.

Most projects requesting TIFD funds will either be increment generating; that is development that will contribute to increased tax revenue for the TIF District, or non-increment generating that improve the aesthetics, character, safety and/or quality of life in the area. Examples of non-increment generating projects could be elimination of blighted buildings, improvement of public spaces, or investment in infrastructure.

As a general rule, financial assistance for eligible activities on increment generating projects will not exceed 45% of the total increment generated over the remaining years left in the life of the TIFD. The East Billings TIFD is currently scheduled to sunset in 2022. Non-increment generating

projects will seek to reimburse private developers for up to 45% of project costs for eligible expenditures (see appendix A.) These are only guidelines however. All request for TIFD funds are subject to approval by the Billings City Council and TIFD fund availability.

*Please note that when property will remain in private ownership, property acquisition costs are not reimbursable.*

## APPLICATION PROCESS AND TIMELINE

Anyone seeking TIF assistance from the BIRD must submit a written application for each TIF-assisted project. The following procedure has been developed to expedite the review of TIF funding requests.

1. Initial Contact. Contact Kelly McCarthy, BIRD Development Director, 1413 4th Avenue North, Suite C Billings, MT 59101, 406-545-7007, to discuss the project and determine preliminary eligibility for TIF assistance.
2. Prepare a Written Application. The Applicant must prepare a written application for each project assistance request. Applications must be received by the BIRD staff in advance of work on the project. Development Agreements may also be required prior to commencement of construction (see #6 below.) Waiver of this requirement can be considered when public safety or other factors warrant. For all TIF requests, the Applicant must complete a “Developer’s Statement of Qualification and Financial Responsibility” which includes submittal of personal financial statements.
3. Staff Review. Upon submittal of all necessary information, the BIRD staff will review the project and the need for funding. At any point in the review process the staff or Board may request more information of the Applicant or solicit comment on the project from other public agencies. Items included in personal financial statements will not be subject to public review or presentation to or comment by other agencies.
4. East District Development Review Team (BIRD BOARD MEMBERSHIP) Review. The BIRD Board will review the application and staff recommendations. The Board reserves the right to seek additional project review from supporting committees of the BIRD and from other public agencies. The Committee will issue preliminary approval/disapproval of the assistance request or any part thereof and will make a recommendation to the Billings City Council.
5. City Council Review. Projects will be forwarded to the Billings City Council for final approval and consideration of a Development Agreement that will clearly spell out the public investment required to be applied towards public infrastructure and/or development improvements within the public right of way. City Council approval is required before the BIRD and the city enter a Development Agreement with the Applicant.
6. Development Agreement. The BIRD, the city and the Applicant must execute a mutual agreeable legally binding Development Agreement which establishes the terms and

conditions of TIF assistance. Sample Development Agreements are available at our office for Reference. The Development Agreement may include, but is not limited to, the following:

- Complete architectural design specifications and site plan
- Time frame for project development, construction and completion
- Specifications for release of funds related to public infrastructure
- Cash flow and pro forma statements for a minimum of five years of the development
- Terms and conditions of the various financings
- Commitment letters and loan documents related to the various financings
- Ownership of completed development
- Events of default; remedies
- Zoning approval
- Tenant commitments
- Non-liability of city officials and BIRD
- Cause for termination

7. Timing. Following the above process for approval, the Applicant can expect a minimum of 60 days between submitting an application to the BIRD and receiving a decision from the City Council.

## COMMITMENT OF FUNDS

Upon City Council approval of a project, the BIRD will commit funds to the project from the annual East Billings TID project budget subject to availability of funds and/or potential for Tax Increment Bond issuance. Committed funds will be encumbered for a period of 180 days, by which time construction must have commenced. Commencement of construction means the date on which the first building permit is issued. Projects that have not commenced construction within 180 days risk for losing the committed funds. Funds will be released only if the project is developed and constructed as presented in the Development Agreement. Funds will be released as specified by the Development Agreement or following project's receipt of a Certificate of Occupancy from the City of Billings if not specified. When necessary, the BIRD will encumber funds for additional fiscal years to accommodate construction schedules.

## CRITERIA FOR REVIEW

Materials contained in TIF applications are used to assess the merits of projects in relation to the goals and objectives of the East TIFD Urban Renewal Plan in relation to other district development and urban renewal projects. The BIRD evaluates projects based on the following criteria. Please prepare written response and provide supporting documentation for each of the criteria areas.

1. Relevance to the EBURD Master Plan – Documentation of the project's impact on East District in relation to the goals and objectives of the Urban Renewal Plan, particularly

- mixed-use development. Urban design elements will also be considered, including pedestrian emphasis, quality of design, and Billings' personality.
2. Economic Stimulus – The amount of economic activity to be generated by the project is assessed, as well as the leverage ratio of public to private investment. Applications should contain credible, measurable information substantiating Applicant claims of economic stimulus.
  3. Tax Generation – The increase in taxable value due to new construction/rehabilitation is estimated by the County Assessor's office to determine tax increment generation.
  4. Employment Generation – Total employment generated by the project assessed in terms of new permanent and part-time jobs, and construction jobs.
  5. Elimination of Blight – The project's direct and indirect impact on the physical and fiscal deterioration within the Tax Increment District and the community is documented by the Applicant.
  6. Special or Unique Opportunities – The extent to which the project represents a unique opportunity, meets a special need, or addresses specific BIRD or community goals. The restoration of historic property or the provision of an unmet community need, are examples of special and unique opportunities.
  7. Impact Assessment – The extent of both positive and negative environmental impacts, appropriateness of the project design, and impact on existing businesses or residents.
  8. Financial Assistance – Other forms of financing available to the Applicant i.e. lender participation and state and federal grant monies, are examined to assess the need for TIF assistance.
  9. Project Feasibility – A determination of feasibility is made on the strength of the Applicant's demonstration of market demand for the project as contained primarily on the pro forma and financing commitments.
  10. Developer Ability to Perform – An assessment of the applicant's capability to undertake the relative complexities of the project based on past performance on similar or comparable projects.
  11. Timely Completion – The feasibility of completing the project according to the Applicant's project schedule.
  12. Payment of Taxes – All property taxes, special improvement district assessments, and other assessments on the project property must be paid to date

BILLINGS INDUSTRIAL REVITALIZATION DISTRICT, INC.  
EAST DISTRICT TAX INCREMENT FINANCING (TIF) APPLICATION

Project Name: Demolition of Fire Damaged Building, Replace Existing Storm Drain  
Date Submitted: 2/27/2014

APPLICANT INFORMATION

1. Name: Castlerock Excavating, Inc.
2. Address: 51 North 15<sup>th</sup> Street, Suite 2
3. Telephone Number: 406-294-5144

PROJECT INFORMATION

1. Building Address: 1310 Montana Avenue, Billings, MT 59101
2. Legal Description: S33, T01N, R26E, IMPS@D12062-MRL Lease #500099, 39,100 Sq. Ft.
3. Ownership: (Building) Castlerock Excavating, Inc.

Address: 51 North 15<sup>th</sup> Street, Suite 2, Billings, MT 59101

4. If property is not owned by the Applicant, list leasehold interests (Attach evidentiary materials.)  
Name: Burlington Northern

Address: P. O. Box 16624, Missoula, MT 59808

5. Existing/Proposed Businesses: Castlerock Excavating, Inc.

Business Description: Construct Concrete Barriers

6. Employment: Existing FTE Jobs None

New Permanent FTE Jobs created by project 7 Construction FTE Jobs 0

7. Architectural Firm: None

Address: \_\_\_\_\_

Representative: \_\_\_\_\_

8. Description of Project: (Attach narrative explanation.) See attached cover letter.

9. Rehabilitation/construction Plans: (Attach schematics, site and landscaping plans.) See attached cover letter.

10. Project Schedule: (Attach time line or schedule through completion.)See attached cover letter.

PROJECT COSTS

Land and Site Improvements (Itemized)

1. Equity in Land and Buildings	\$ <u>100,000.00</u>
2.	\$ _____
3.	\$ _____
Subtotal	\$ <u>100,000.00</u>

Construction/Rehabilitation Costs (Use general construction trade divisions)

1. Materials-Storm Drain	\$ <u>38,500.00</u>
2. Labor & Equipment-Storm Drain	\$ <u>43,500.00</u>
3. Landfill Fees for Demo	\$ <u>12,000.00</u>
4. Labor & Equip. for Demo	\$ <u>15,000.00</u>
5. Trucking for Demo	\$ <u>6,500.00</u>
6.	\$ _____
7.	\$ _____
8.	\$ _____
9.	\$ _____
Subtotal	\$ <u>115,500.00</u>

Fees

1. Architectural design/Supervision	\$ _____
2. Permits – <u>Demolition</u>	\$ <u>231.00</u>
3. Other fees _____	\$ _____
Subtotal	\$ <u>231.00</u>

Total Project Development Costs \$ 215,731.00

## PROJECT FINANCING

Please complete Sources of Funds detail and summarize below.

### Developer Equity

Cash Invested	\$ <u>115,500.00</u>
Land & Buildings	\$ <u>100,000.00</u>
Other (Specify) _____	\$ _____

Subtotal \$215,500.00

### Lender Commitments (Attach evidence i.e. Letters of Credit or other documentation.)

Lender	Loan Amount	Interest	Term	Payment/Period
<u>None</u> _____	\$ _____	_____ %	_____ yrs	\$ _____ /Month
_____	\$ _____	_____ %	_____ yrs	\$ _____ /Month
Total Loan Amount				\$ <u>None</u>

### TIF Request FOR improvements within the Public Right of Way

Eligible Improvements (See Narrative)

Demo of Building	\$ <u>33,500.00</u>
Replace Storm Drain	\$ <u>82,000.00</u>
	\$ _____
	\$ _____

Subtotal \$115,500.00

### Sources of Funds Summary (Post totals from above.)

Developer Equity	\$ <u>63,525.00</u>
Lender Commitments	\$ <u>0.00</u>
TIF Request	\$ <u>51,975.00</u>
Other Funds (Specify) _____	\$ _____

Total Project Financing \$115,500.00

DEVELOPER STATEMENT OF QUALIFICATIONS AND FINANCIAL RESPONSIBILITY

Applicant

1. Name: Castlerock Excavating, Inc.

Address: 51 North 15<sup>th</sup> Street, Suite 2, Billings, MT 59101

2. If the applicant is not an individual doing business under his/her own name, the applicant has the status indicated below and is organized or operating under the laws of \_\_\_\_\_.

3.

  X   A corporation.

\_\_\_\_\_ A nonprofit or charitable institution or corporation

\_\_\_\_\_ A partnership known as \_\_\_\_\_

\_\_\_\_\_ Other (explain): \_\_\_\_\_

Date of organization: July 20, 2005

4. Names, address, title of position (if any), and nature and extent of the interest of the officers and principal members, principal shareholders, investors, or partners of the applicant.

<u>Name and Address</u>	<u>Nature and Extent of Interest</u>
Sheri Duffield, President	51% shareholder
Walter W. "Duffy" Duffield, Sec./Treas.	49% shareholder

Financial Condition

1. Provide a current financial statement for each private entity involved in the project. Documentation of financial capacity may include net worth statements, balance sheets, or profit and loss statements.

2. Has the applicant or any individual or entity affiliated with the development of this project been adjudged bankrupt, either voluntary or involuntary, within the past ten years?

No   X   Yes \_\_\_\_\_ If yes, give date, place, and under what name

\_\_\_\_\_

3. Has the applicant or any individual or entity affiliated with the development of this project been indicted for or convicted of any felony within the past ten years:  
 No  Yes \_\_\_\_\_ If yes, give date, charge, place, court and action taken for each case.

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CONSTRUCTION CONTRACTOR

1. Identify the construction contractor or builder who will undertake this project.

Name: Castlerock Excavating, Inc.

Address: 51 North 15<sup>th</sup> Street, Suite 2, Billings, MT 59101

2. Has such contractor or builder ever failed to qualify as a responsible bidder, refused to enter into a contract after an award has been made, or failed to complete a construction or development contract within the last ten years?

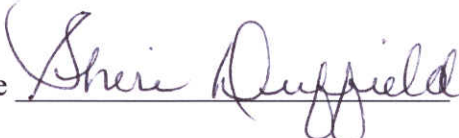
No  Yes \_\_\_\_\_ If yes, explain.

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CERTIFICATION

I (we), Walter W. and Sheri Duffield (please print), certify that the statements and estimates within this Application as well as any and all documentation submitted as attachments to this Application or under separate cover are true and correct to the best of my (our) knowledge and belief. I/We certify that I/We will make no application for any other tax abatement that may be available for this real property or building.

Signature 

Signature 

Title Secretary/Treasurer

Title President

Address 51 North 15<sup>th</sup> Street, Suite 2  
Billings, MT 59101

Address 51 North 15<sup>th</sup> Street, Suite 2  
Billings, MT 59101

Date \_\_\_\_\_

Date \_\_\_\_\_

SCHEDULE "A"

## EXAMPLES OF ELIGIBLE PUBLIC PORTION PROJECTS OF INFRASTRUCTURE PER MONTANA CODE 7-15-4288

Utility Connections

Demolition and Abatement

Sidewalks, Curbs, Gutters

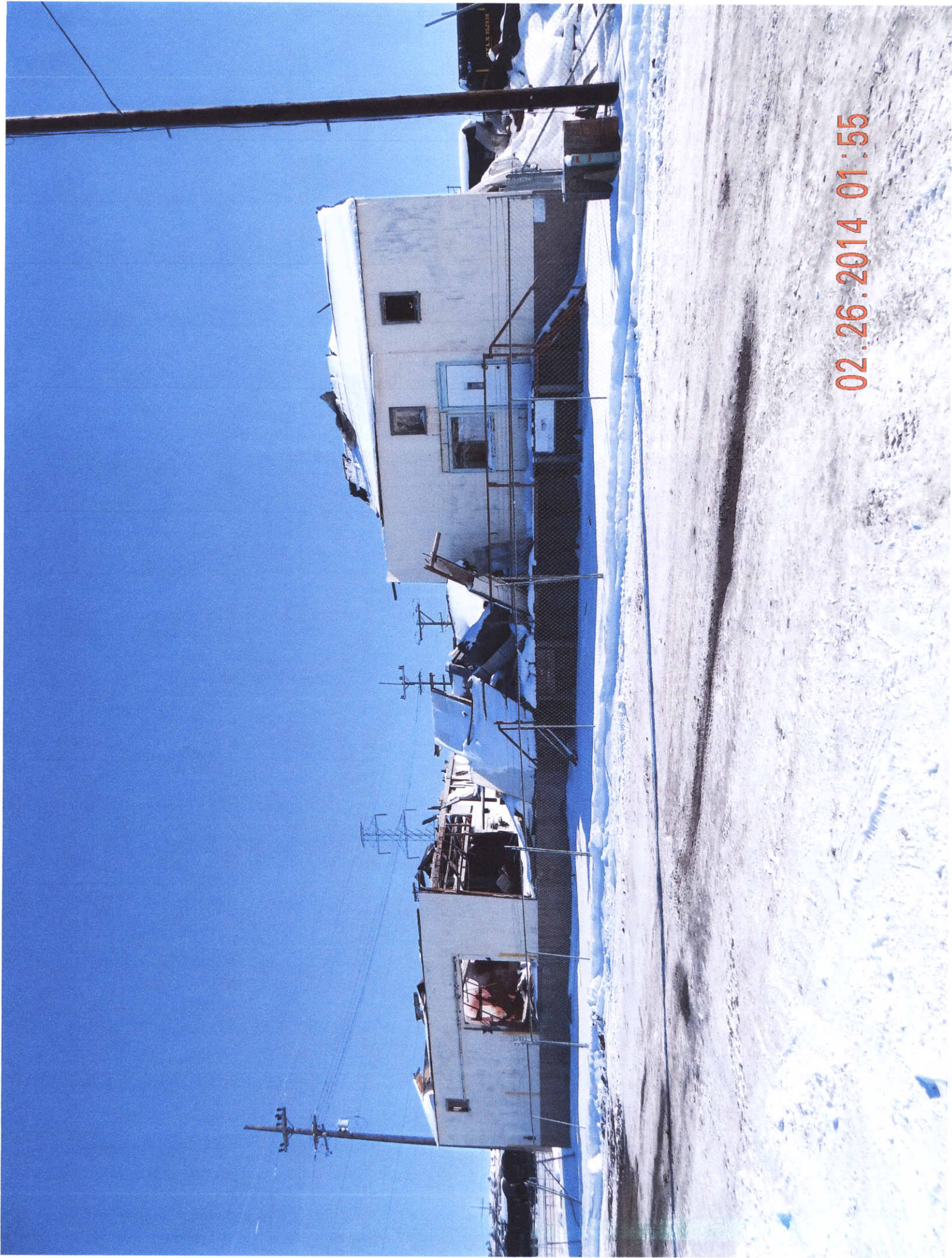
Crosswalks

Landscaping, Green Space, & Improvement of Pedestrian Areas

Historical Restorations

Off Street Parking

Electrical, Natural Gas, Telecommunication Lines



02.26.2014 01:55



02.26.2014 01:55

**Castlerock Excavating, Inc.**  
**Profit & Loss**  
January through December 2013

	Jan - Dec 13
<b>Ordinary Income/Expense</b>	
<b>Income</b>	
4120.00 · Equipment Rental Income	960.00
4110.00 · Construction Income	2,493,874.29
<b>Total Income</b>	2,494,834.29
<b>Cost of Goods Sold</b>	
5001.00 · Direct Job Costs	
5001.01 · Materials	734,537.25
5001.02 · Subcontractor Expense	73,917.73
5001.03 · Wages	224,415.54
5001.04 · Overtime	28,319.59
5001.05 · Payroll Taxes	25,495.49
5001.06 · Equipment Rental	41,576.70
5001.07 · Fuel-Jobs	132,245.26
5001.15 · Bonding-Direct	23,153.00
5001.21 · Lodging	654.84
5001.24 · Traffic Control	1,630.00
5001.30 · Other Direct Construction Costs	15,803.63
<b>Total 5001.00 · Direct Job Costs</b>	1,301,749.03
5002 · Indirect Allocated Job Costs	
5002.02 · Officer Health Insurance	14,364.63
5002.05 · Employee Salary	207,615.55
5002.06 · Wages-Shop	78,308.00
5002.07 · Overtime-Shop	16,120.50
5002.08 · Bonus	6,200.00
5002.09 · Per Diem	982.80
5002.10 · Vacation	4,693.00
5002.17 · Vehicle R & M	28,813.22
5002.18 · Vehicle License & Registration	5,728.07
5002.19 · Vehicle Expense-Other	1,731.32
5002.20 · Vehicle Fuel	17,792.12
5002.30 · Supplies and Hand Tools	45,811.51
5002.31 · Repairs & Maint.-Equipment	122,160.55
5002.35 · Worker's Compensation Insurance	32,628.25
5002.40 · FUTA TAX	504.32
5002.41 · Social Security Tax	24,979.01
5002.42 · Medicare Tax	5,841.84
5002.43 · State Unemployment Tax	6,481.95
5002.50 · Health Insurance	34,568.71
5002.55 · Job Bidding Expenses	150.00
5002.56 · Bonding-Indirect	200.00
5002.57 · Licenses	4,494.46
5002.58 · Life and Disability Insurance	3,984.72
<b>Total 5002 · Indirect Allocated Job Costs</b>	664,154.53
<b>Total COGS</b>	1,965,903.56
<b>Gross Profit</b>	528,930.73
<b>Expense</b>	
Bad Debt	700.00
8310.00 · Employee Training	4,292.47
8110.00 · Advertising and Promotion	4,729.92
8120.00 · Professional Fees	14,066.50
8135.00 · Bank Service Charges	8,421.25
8140.00 · Charitable Contributions	1,042.00
8280.00 · Drug Testing and DOT Physical	1,850.00
8290.00 · Dues and Subscriptions	1,825.00
8325.00 · Fines and Penalties	9,407.87

3:39 PM  
03/10/14  
Cash Basis

**Castlerock Excavating, Inc.**  
**Profit & Loss**  
**January through December 2013**

	<u>Jan - Dec 13</u>
8350.00 · Insurance	
8350.01 · General Liability Insurance	54,030.49
8350.02 · Insurance Expense-Other(AFLAC)	1,273.57
<b>Total 8350.00 · Insurance</b>	<b>55,304.06</b>
8380.00 · Interest Expense	30,282.20
8382.00 · Internet and Telephone	9,896.23
8420.00 · Miscellaneous Expense	1,392.92
8640.00 · Office Expense	
8640.10 · Cleaning	1,125.00
8640.20 · Wages-Office	150.00
8640.30 · Overtime-Office	0.00
8640.00 · Office Expense - Other	7,075.27
<b>Total 8640.00 · Office Expense</b>	<b>8,350.27</b>
8002 · Officer Expense	
8002.01 · Officer Salaries	89,800.00
<b>Total 8002 · Officer Expense</b>	<b>89,800.00</b>
8680.00 · Postage and Delivery	264.36
8685.00 · Meals and Entertainment	8,908.60
8686.00 · Travel	159.98
8720.00 · Rent Expense	19,896.29
8800.00 · Payroll Expenses	
8800.10 · IRA Simple-Company Match	4,704.00
<b>Total 8800.00 · Payroll Expenses</b>	<b>4,704.00</b>
8920.00 · Utilities	6,009.89
8950.00 · Property Tax	3,143.02
<b>Total Expense</b>	<b>284,446.83</b>
<b>Net Ordinary Income</b>	<b>244,483.90</b>
<b>Other Income/Expense</b>	
<b>Other Income</b>	
9110.00 · Interest Income	1,551.61
9100.00 · Other Income	
9100.20 · Patronage Dividend	3,306.92
9100.00 · Other Income - Other	76,337.18
<b>Total 9100.00 · Other Income</b>	<b>79,644.10</b>
<b>Total Other Income</b>	<b>81,195.71</b>
<b>Net Other Income</b>	<b>81,195.71</b>
<b>Net Income</b>	<b>325,679.61</b>

**Castlerock Excavating, Inc.**  
**Balance Sheet**  
 As of December 31, 2013

	Dec 31, 13
<b>ASSETS</b>	
<b>Current Assets</b>	
<b>Checking/Savings</b>	
1111.00 · Castlerock Checking	10,371.25
<b>Total Checking/Savings</b>	10,371.25
<b>Accounts Receivable</b>	
1131.00 · Accounts Receivable Trade	406,345.61
<b>Total Accounts Receivable</b>	406,345.61
<b>Other Current Assets</b>	
1225.00 · Other Receivable	364.53
1141.00 · A/R Plain Feather	8,292.65
1144.00 · A/R Tru Pipe, Inc.	9,500.00
1230.00 · Note Receivable/Shareholder	127,568.03
1238.00 · Deposits	647.50
<b>Total Other Current Assets</b>	146,372.71
<b>Total Current Assets</b>	563,089.57
<b>Fixed Assets</b>	
<b>1600.00 · Vehicles</b>	
Gravel Box	4,784.00
2001 Duramax Truck	15,000.00
1980 International Fuel Truck	250.00
Toyota Tundra 3/4 T Tr	25,289.00
1980 Ford Service Truck	3,500.00
1999 Ford F250	4,500.00
2005 Dodge 2500	5,665.00
1996 Peterbilt Truck	18,500.00
1989 Ford Water Truck	5,500.00
1600.00 · Vehicles - Other	327,873.29
<b>Total 1600.00 · Vehicles</b>	410,861.29
1412.00 · Office Equipment	22,653.52
1433.00 · Accumulated Depreciation	-485,371.63
<b>1437.00 · Equipment</b>	
JD Bucket 270	1,500.00
JD200 Bucket	450.00
305 CAT Mini Ex.	50,900.00
Hammerhead HydroBurst HB80	15,000.00
Welder	1,079.95
2008 Wacker	2,875.00
Trench Box	6,137.50
Tools	2,683.60
Temporary Water Equipment	933.48
Pressure Testing Trailer	275.00
Manhole Box	7,500.00
Lowboy Trailer	26,000.00
JD 624J Loader	64,307.00
JD 270C Excavator	107,757.00
2006 JD 200 Excavator	133,507.00
1437.00 · Equipment - Other	779,379.10
<b>Total 1437.00 · Equipment</b>	1,200,284.63
<b>Total Fixed Assets</b>	1,148,427.81
<b>Other Assets</b>	
1700.00 · Loan Fees	1,100.00
<b>Total Other Assets</b>	1,100.00
<b>TOTAL ASSETS</b>	<b>1,712,617.38</b>

**Castlerock Excavating, Inc.**  
**Balance Sheet**  
As of December 31, 2013

	Dec 31, 13
<b>LIABILITIES &amp; EQUITY</b>	
Liabilities	
Current Liabilities	
Accounts Payable	
2100.00 · Accounts Payable	318,406.77
Total Accounts Payable	318,406.77
Credit Cards	
2108.00 · Chase Cardmember Service #3660	4,367.13
Total Credit Cards	4,367.13
Other Current Liabilities	
2237.00 · WSB LOC #723665100118	100,000.00
2200.00 · Payroll Liabilities	
2200.10 · State Unemployment Payable	2,074.23
Total 2200.00 · Payroll Liabilities	2,074.23
Total Other Current Liabilities	102,074.23
Total Current Liabilities	424,848.13
Long Term Liabilities	
2250.00 · Western Security #2165001541	40,357.75
2254.00 · JD 270CLC Loan #1553	6,663.91
2259.00 · JD EX60 Excavator #5581 66	17,872.45
2262.00 · First Interstate #9904525572	25,690.18
2264.00 · Hometown Leasing-Rich MP Copier	2,413.80
2266.00 · 2008 JD 350DLC #8020 73	116,118.95
2268.00 · JD 644K #5 100007496 08	201,639.22
2269.00 · JD ZX240-5 100008559 12	89,502.06
2270.00 · Ally#6550-2013 Chev Silverado-J	35,324.18
2282.00 · Ally-#6950-2013 Chev Silver-R	38,854.81
Total Long Term Liabilities	574,437.31
Total Liabilities	999,285.44
Equity	
3104.00 · Retained Earnings	392,622.60
3145.00 · Capital Stock	1,000.00
3146.00 · Additional Paid-in Capital	6,941.00
3245.00 · Dividend Distributions	-18,291.76
Net Income	331,060.10
Total Equity	713,331.94
<b>TOTAL LIABILITIES &amp; EQUITY</b>	<b>1,712,617.38</b>