

The following are proposed priorities for 2019/20. During our discussion, we need to shrink the priority list and agree on their rankings.

- 1) Improve the safety of Billings – Law Enforcement (define the goal, set a standard)**
 - a. Improve safety ranking among MT cities as defined by FBI stats
 - b. Improve safety ranking among peer cities across the US (FBI Stats)
 - c. Improve sense of safety in neighborhoods, the downtown, and parks as measured by the National Citizen Survey
 - i. Expand partnership with addiction and mental health service providers
 - ii. Resolve over-crowding issues with incarceration
 - d. Adopt spa/message parlor business license ordinance
 - e. Continue focus on code enforcement
- 2) Implement the One Big Sky Plan**
 - a. LC1182
 - b. See City Contribution/Fiscal Gain estimates
- 3) Successful 2019 Legislative Session**
- 4) Complete Project Re-Code**
 - a. Adopt in phases
 - b. Commercial corridor redevelopment (Grand Ave. example)
 - c. Housing affordability & racial segregation???
- 5) Adopt Fire Long Range Master Plan**
- 6) Improve Communication with our citizens**
 - a. Hire a Public Information Officer – Budget issue likely to cost \$125k/yr including benefits
 - b. Overhaul City Website
 - c. Task Force City Support
- 7) Improve city parks and trails system (quality and quantity)**
 - a. Complete - Centennial Park improvements
 - b. Complete - Coulson Park Master Plan
 - c. Develop funding source for trails investments
 - d. Increase investment
 - i. Taxes/fees
 - ii. Investigate private revenue ideas
 1. Leases (cell towers)
 2. Vender sales/Restaurants etc.
- 8) Advance West Water Treatment Plant and Reservoir project to be completed by 2022**
- 9) Advance Airport Expansion Project**
- 10) Determine scope of the South Billings Recreation Center**

11) Transportation System Improvements

- a. Safe Routes to Schools
- b. Lockwood Interchange
 - i. Zoning of adjacent land
 - ii. Annexation
 - iii. Utility extension plan
- c. Inner Belt Loop –
 - i. Right of Way acquisition
 - ii. Zoning of adjacent land
 - iii. Annexation
 - iv. Utility extension plan
- d. Molt Road/Highway 3 connector
 - i. Right of Way acquisition
 - ii. Zoning of adjacent land
 - iii. Annexation
 - iv. Utility extension plan

Administrative Issues

- 1) Franchise Fee Litigation
- 2) Improve financial data analysis
- 3) Lean 6 Sigma/cost of service analysis
- 4) RFP Healthcare/wellness
- 5) TIF Administrative/budget
- 6) Classification and Compensation Study
- 7) Task Force city support

City Council Issues

- 1) Franchise Fee Litigation
- 2) Meeting length/meeting structure
- 3) USS Billings
- 4) Energy Conservation Commission
- 5) Task Force city support
- 6) TIF Administrative/budget
- 7) Compensation
- 8) Ward boundaries

Projects close to delivering to Council

- 1) Spa business license
- 2) 2nd full time judge

Future issues

- 1) Strategic Planning
- 2) New City Hall
- 3) Grand Avenue Redevelopment
- 4) Taxing Pot – tie any tax revenue to the cost
- 5) Innovation Officer