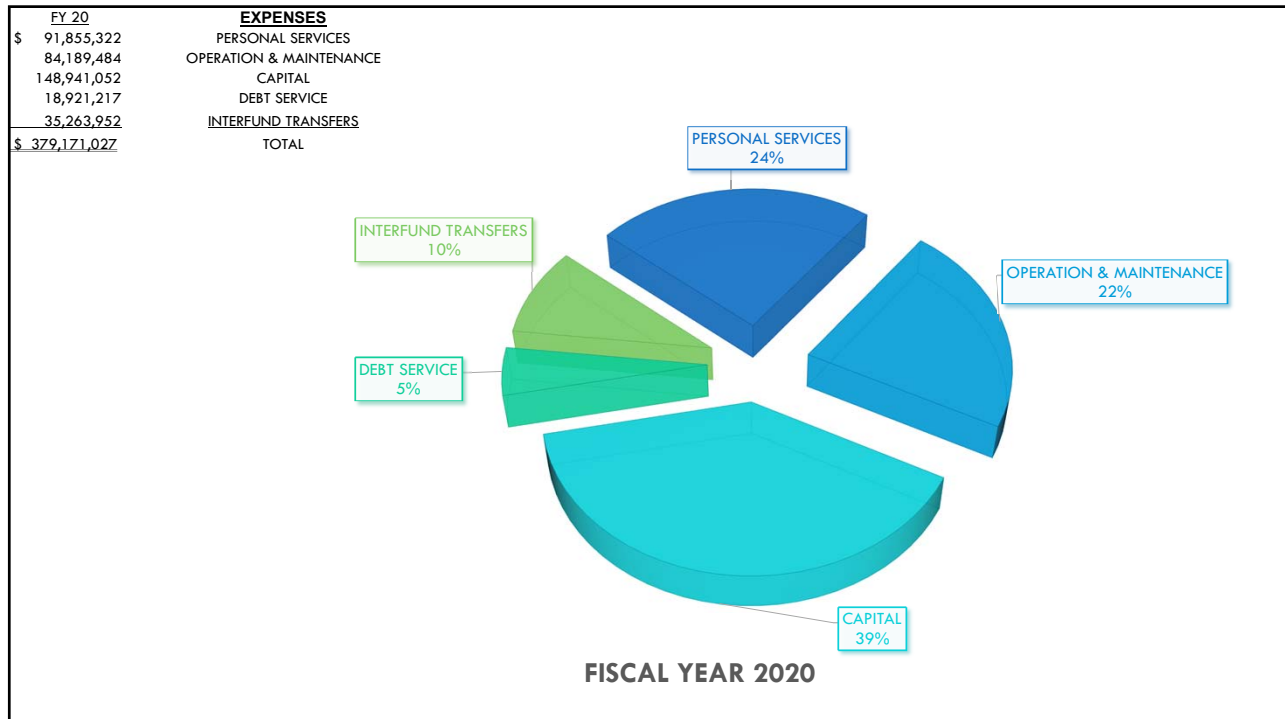
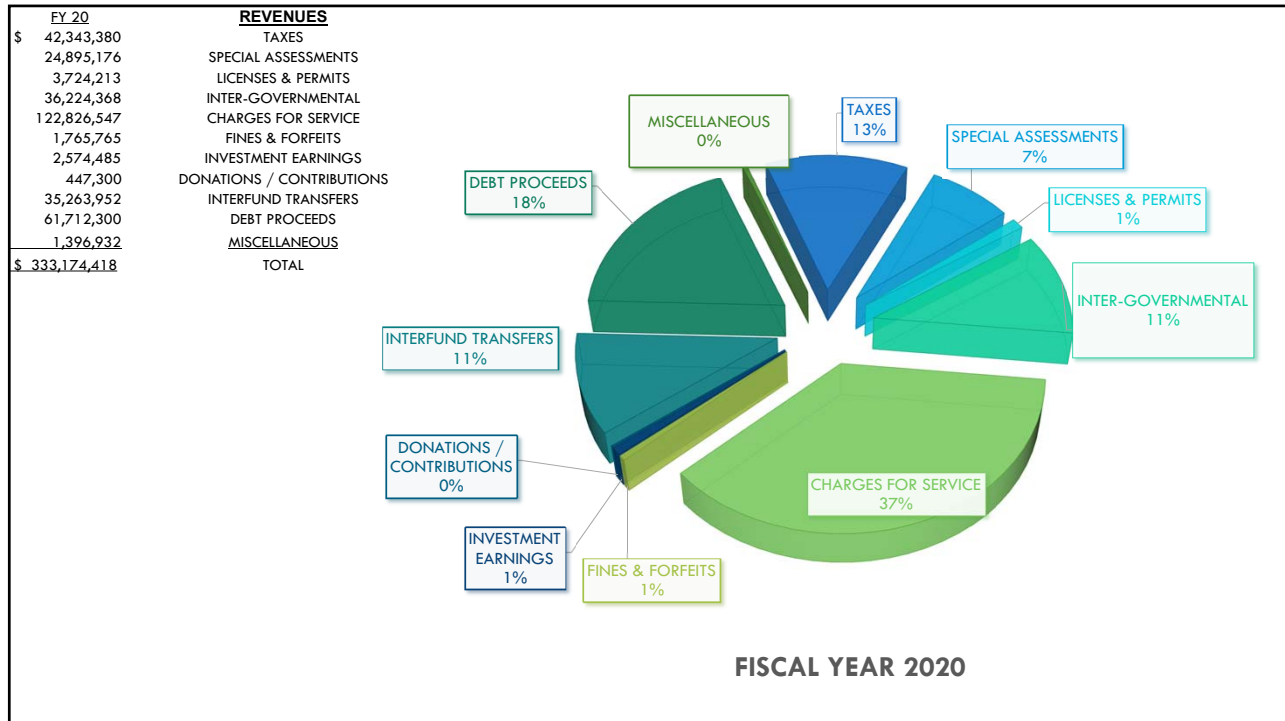


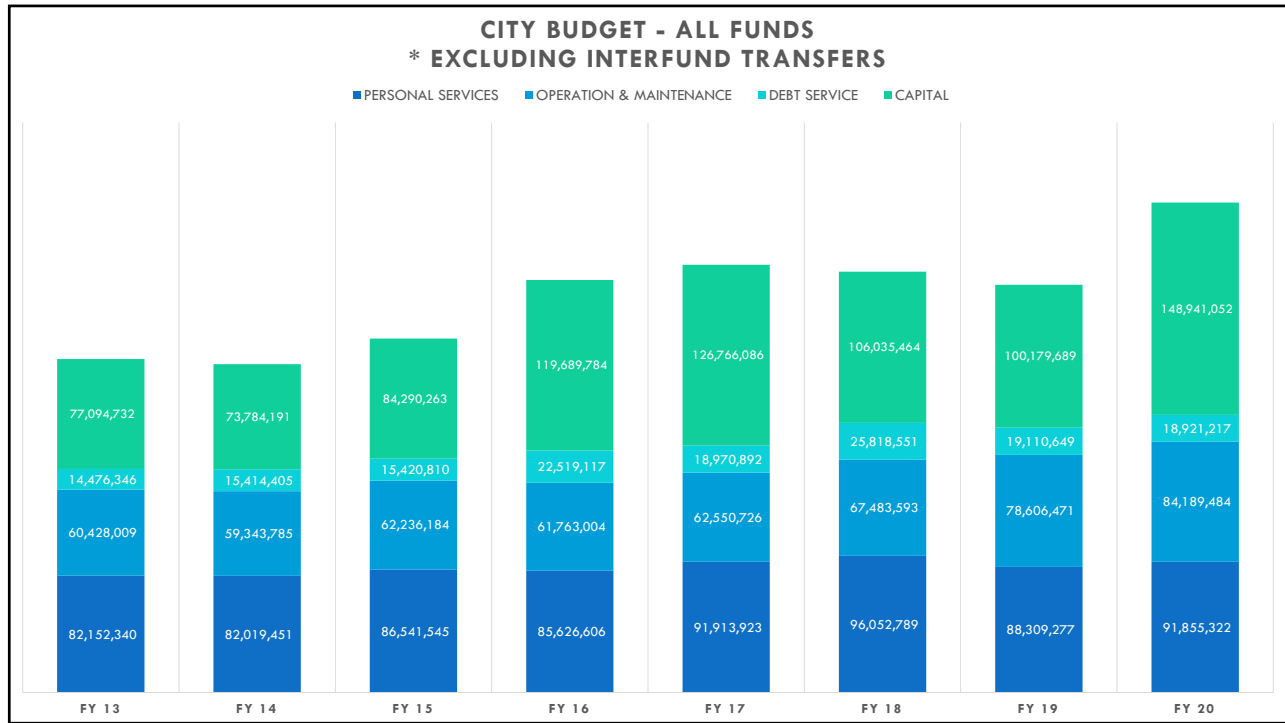
**CITY OF BILLINGS**  
**FISCAL YEAR 2020**

Budget Wrap-up

**PURPOSE**

- Review FY20 proposed budget
- Obtain direction from Council on desired modifications





## 2020 PROPOSED BUDGET HIGHLIGHTS

### Capital Projects

- Addressing deferred facility maintenance at multiple Fire Stations
- Airport expansion
- Aquatics and rec center
- Police evidence expansion
- Lead pipe water service replacement

## 2020 PROPOSED BUDGET HIGHLIGHTS

### Operation & Maintenance

- Parks maintenance tracking software
- Replace expiring Police equipment
- City website redesign
- GIS Improvements

## FY20 STAFFING CHANGES

Position Title	Department	FTE
Fire Protection Engineer	Fire	1.0
Communications Asst. Mgr	Fire/911	1.0
Admin Assistant I	Fire	0.5
Asset Management Coordinator/CityWorks	Public Works	1.0
Landfill Maintenance Workers	Public Works	2.0
Wireless Network Technician	Public Works	1.0

## TYPICAL BILLINGS HOME MONTHLY CHARGES

	FY19 Adopted	FY20 Proposed	% Change	\$ Change
City Property Taxes	43.86	43.18	-1.55%	(0.68)
Park District	2.69	2.66	-1.12%	(0.03)
Arterial Streets	4.15	4.28	3.13%	0.13
Storm Sewer	3.68	3.79	2.99%	0.11
Street Maintenance Districts	10.03	10.33	2.99%	0.30
Water	40.77	43.57	6.87%	2.80
Solid Waste	10.98	11.25	2.46%	0.27
Wastewater	<u>27.02</u>	<u>27.80</u>	<u>2.89%</u>	<u>0.78</u>
<b>Total Monthly Charge</b>	<b>143.18</b>	<b>146.86</b>	<b>2.57%</b>	<b>3.68</b>

## ITEMS NOT INCLUDED IN THE PROPOSED BUDGET

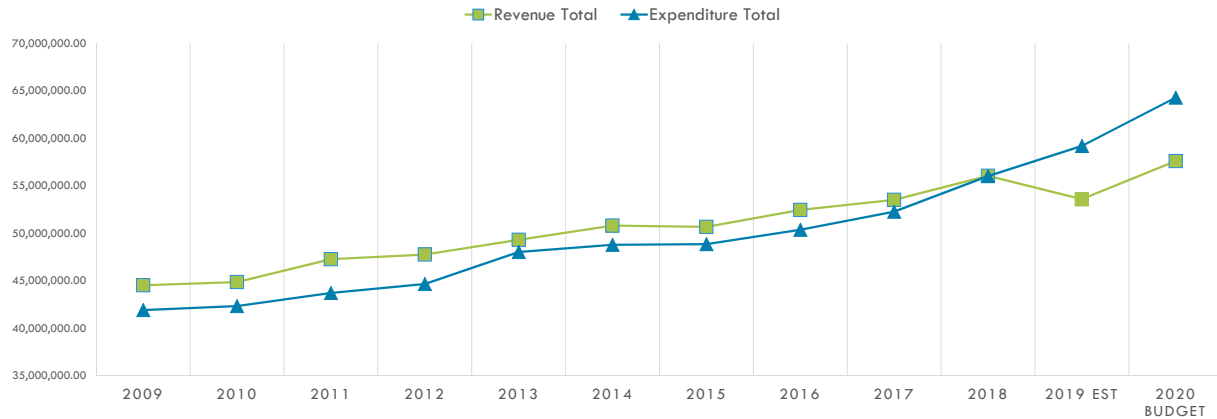
Park District 1 CIP Projects

Continuum of Care

Lean Six Sigma

Citizen Survey

# GENERAL FUND & PUBLIC SAFETY FUND COMBINED



## MINIMAL IMPACT ON OPERATIONS

Fund/Department	Program/Staff Reduction	Amount	Impact
Fire	Presumptive Care Correction	491,000	This was calculated during the Legislative Session. After the bill was signed, and further analysis was able to be done, we have determined that the impact will not be as severe on the City this first year of implementation
Fire	Remove SBR Fire Protection Engineer	137,000	Further impact would continue to disallow fire personnel (FPE) from turning reviews around quicker, having actual "boots on the ground" to physically look at sites when questions arise thus continuing to not service our customers as efficiently.
Fire	Removal of Squads	10,000	Funding for the replacement of the squads would stop. This would mean they are not replaced in future years.
Council Contingency	Eliminate Council Contingency	30,000	Elimination of this item would not impact any direct programs, as the account is used for a variety of items depending upon Council's desires
Municipal Court	General Fund transfer to Muni Court Grants	30,000	This is not frequently used to provide local match for grant expenditures, and could be eliminated without significant impact to the grant.
NonDepartmental	Special Assessments	10,000	This, likely, cannot be eliminated but could be moved to other funds where appropriate
Parks	Shift all Parks costs over 2020 and 2021 to PD1	2,500,000	This would require an increase in the Park District 1 assessment. The impact to the average homeowner would be approximately \$41 annually.
General Fund	WC Mod Factor Adjustment	12,000	The budget was created using a mod factor of .8 for WC. We have been informed that our mod factor for FY20 will be .73.
General & Public Safety	Unemployment Modification	88,000	The budget was created using prior year Unemployment rates. We have been informed that our rate will be reduced for next fiscal year.
		<b>3,308,000</b>	

## MODERATE IMPACT ON OPERATIONS

Fund/Department	Program/Staff Reduction	Amount	Impact
Code Enforcement	Cut abatement budget	20,000	Potential reduction in number of annual property abatements
Fire	Overtime	250,000	This would eliminate or reduce team training for Technical Rescue and Hazardous Materials teams. The elimination of training as teams significantly increases the risk to firefighters and public during actual operations.
Fire	Vacation/Sick Payout	100,000	Would have to cover with other budgeted areas if more people retire than those that are anticipated
Fire	Personal Services - Hi-C	95,000	
Fire	Misc. Equipment	50,000	Defer replacement of certain equipment
Fire	911 Overtime	20,000	
Police	OT reduction	300,000	Reduce specialized training and overtime associated with special assignments.
Police	Reduce travel and training at 10%	10,000	Reduce travel and training at 10%
Fire	Deferred Facility Maintenance	500,000	Continued deterioration of facility and related equipment, will address over multiple years
		<b>1,345,000</b>	

## SIGNIFICANT IMPACT ON OPERATIONS

Fund/Department	Program/Staff Reduction	Amount	Impact
NonDepartmental	Resource Outreach Coordinator	25,000	This would not fund the ROC position going forward. This would likely have impacts on our transient population downtown
Police	O&M Jail Charges	100,000	Remove Municipal infraction charges only
Police	Hire POST officers only	15,000	Don't have to send them to academy, can miss good candidates, could reduce number of applicants
Police	Eliminate CPA, Chaplain, Uniforms	8,000	Eliminate CPA, Chaplain, Uniforms
Fire	Technology Equipment Replacement	126,000	This program funds the replacement of Public Safety Technology Equipment Replacement. The Items include Fire Airpacks (SCBA), Heart Defibrillators, Communication Radios, In-car computers, Tasers, Vehicle Cameras, and future purchase of Police body cameras. This program could be eliminated which would cause short-term benefit of budget reduction, but result in delaying replacement of equipment beyond it's useful life in order to find money necessary for replacement.
Fire	Computer Purchases	41,000	This would lengthen the amount of time equipment is used, causing computers to become significantly outdated.
NonDepartmental	Beartooth RC&D	12,500	
GF Parks	South Pool Closure, Hawthorne & Pioneer	100,000	Don't open South Park Pool, Hawthorne & Pioneer wading pools
Police	Technology Equipment Replacement	250,000	This program funds the replacement of Public Safety Technology Equipment Replacement. The Items include Fire Airpacks (SCBA), Heart Defibrillators, Communication Radios, In-car computers, Tasers, Vehicle Cameras, and future purchase of Police body cameras. This program could be eliminated which would cause short-term benefit of budget reduction, but result in delaying replacement of equipment beyond it's useful life in order to find money necessary for replacement.
		<b>677,500</b>	
Police and Fire	Staff Reductions/Hiring Freeze		Reduction in staffing could be used to reduce expenditures further. This would require the reduction and elimination of certain programs in both the Fire and Police Departments

# SUMMARY OF POTENTIAL MODIFICATIONS

## EXPENSE SUMMARY

Minimal Impact	3,308,000
Moderate Impact	1,345,000
Significant Impact	<u>677,500</u>
Total Reduction in Expenses	<b>5,330,500</b>

Fund/Department	Revenue Type	REVENUE Impact
Public Safety	Mill Levy	Will need to identify the programs and needs of the City before putting together a request.
Police & Fire	Charge for false alarms	Could reduce the number of calls for service. This may also have unintended consequences of people not calling when response is really needed
General Fund - Finance	Business License Fee Structure	The fee structure has not been adjusted in many years, and is due for a review. The current structure is likely not reflective of the costs involved.

# PUBLIC SAFETY MILL LEVY TIMELINE

PUBLIC SAFETY MILL LEVY TIMELINE						
Calendar 2019						
Today	July	August	September	October	November	December
			1.) Identify the services desired to be funded with new mill levy			
			2.) Pass resolution to hold election (15-10-425)			

PUBLIC SAFETY MILL LEVY TIMELINE										
Calendar 2020										
January	February	March	April	May	June	July	August	September	October	November
Community meetings to inform the public about the needs at the City.				Public Safety Vote				Council adopts resolution adopting new PS Levy		First Tax Bill with new PS Levy

## CHANGES TO THE FY20 PROPOSED BUDGET

Adopt Parks CIP, as presented, and include in the FY20 Budget

Add to the General Fund Admin budget for National Citizen Survey

Consider adding Lean Six Sigma at mid-year budget amendment after tax revenues are known.

Amend to include items with minimal impact on operations

Others?