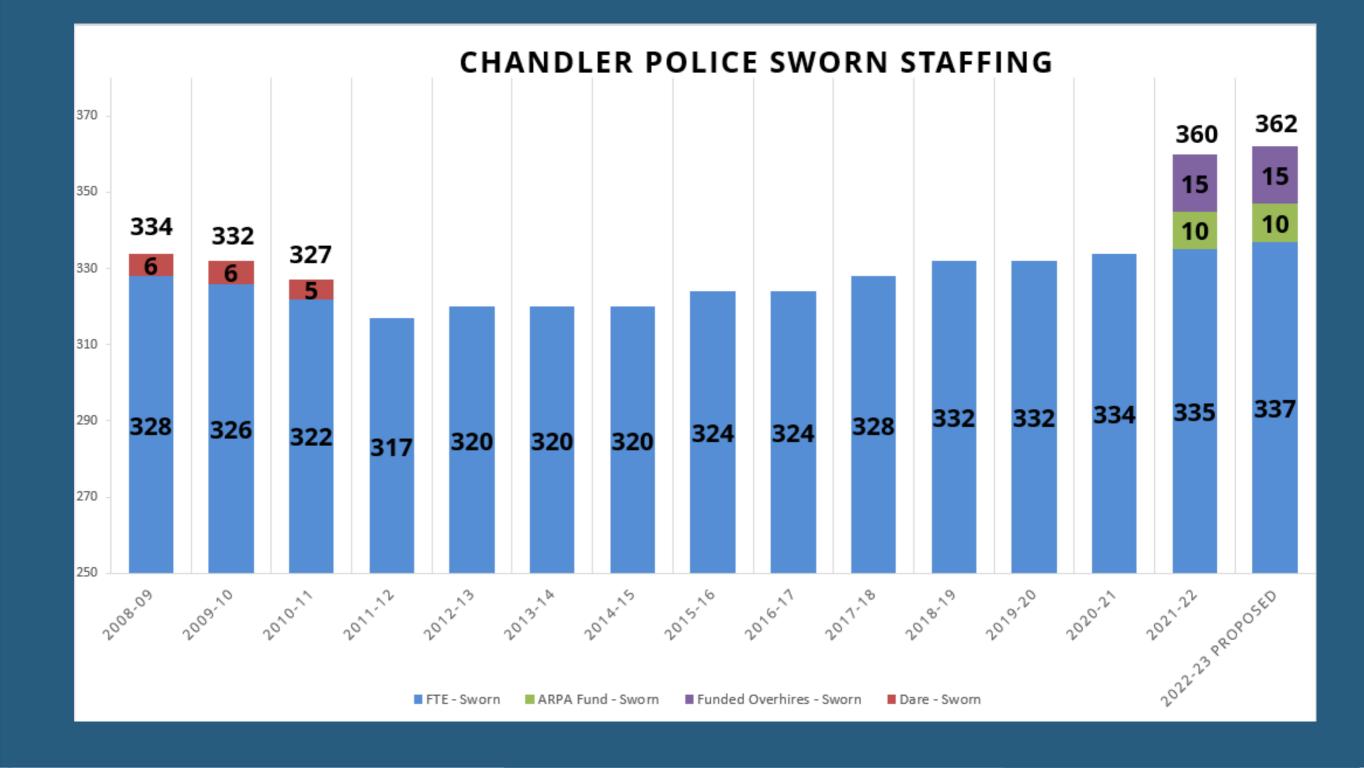
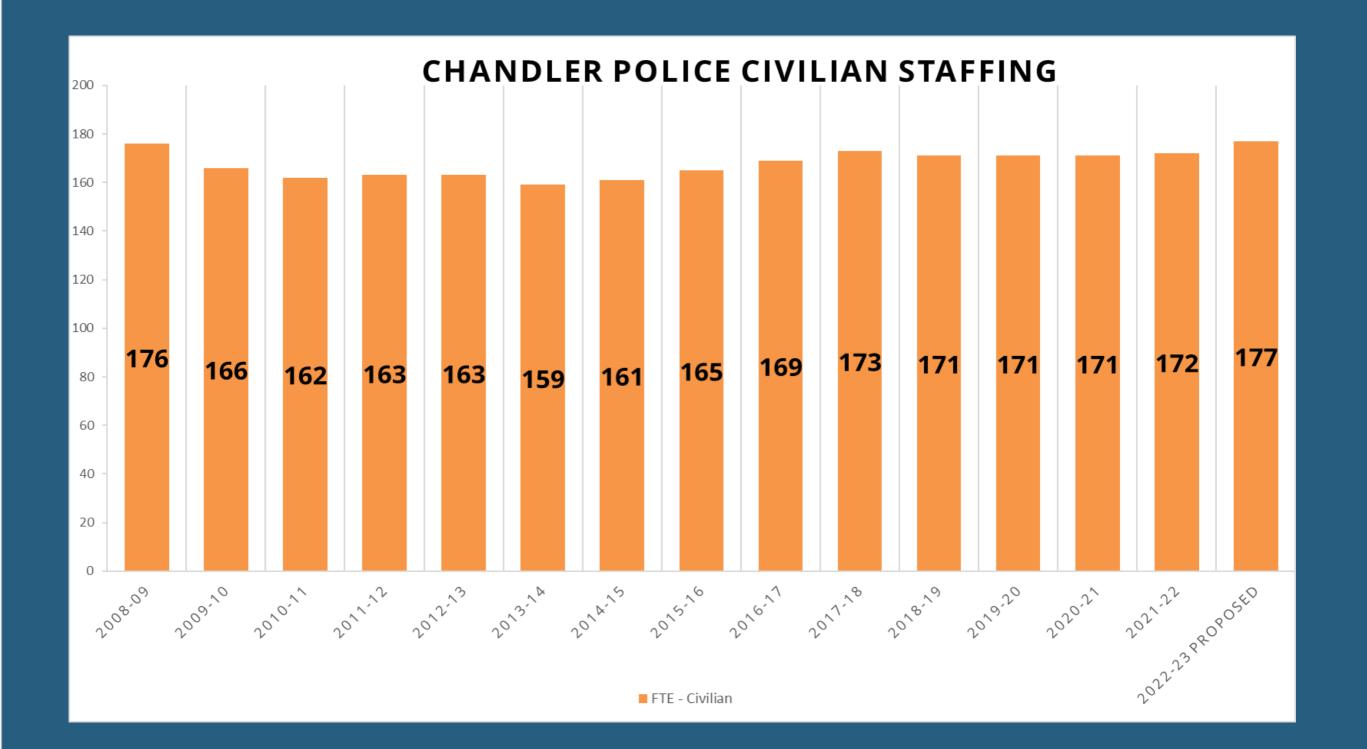
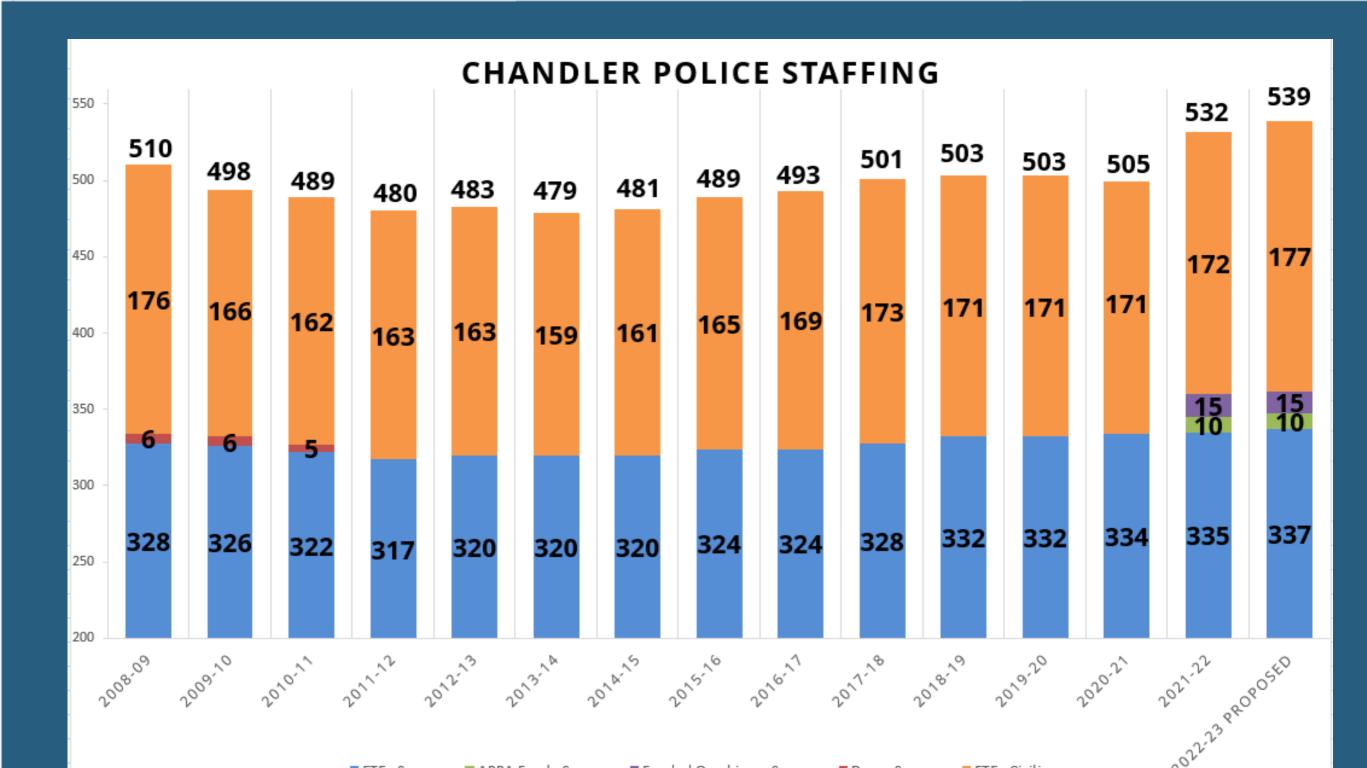
## Police Department Update

Chandler Police Department April 28, 2022



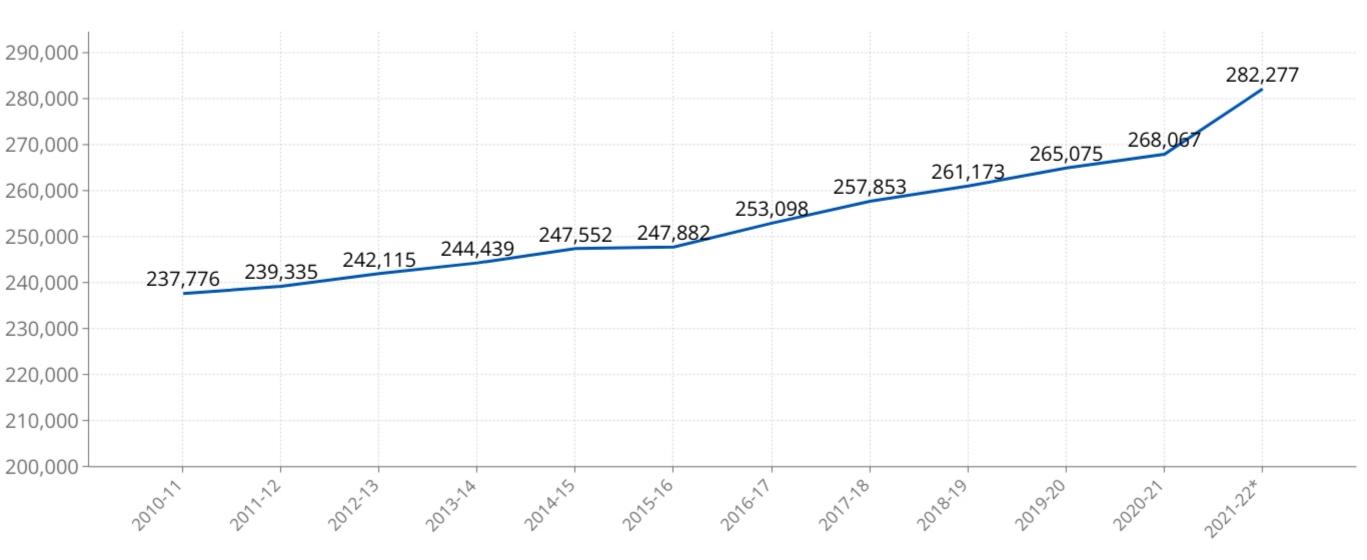






## **City of Chandler Population**

#### **City of Chandler Population**



# **2016 Patrol Staffing Analysis**

- Corona Solutions "Deploy" Software Purchased in 15/16 FY
  - Data collection
  - Analysis
  - Staffing level recommendations

Same software utilized by Glendale, Scottsdale, Mesa,
 Gilbert, Tempe Police Departments

- Police calls-for-service (CFS) and time spent on call (weighted workload)
  - Data is derived from CPD's computer aided dispatch (CAD) system data

- Administrative Time
  - Writing reports, making phone calls, translating, taking breaks, fuel, etc.
  - Data is derived from Versadex (department's report writing tool)

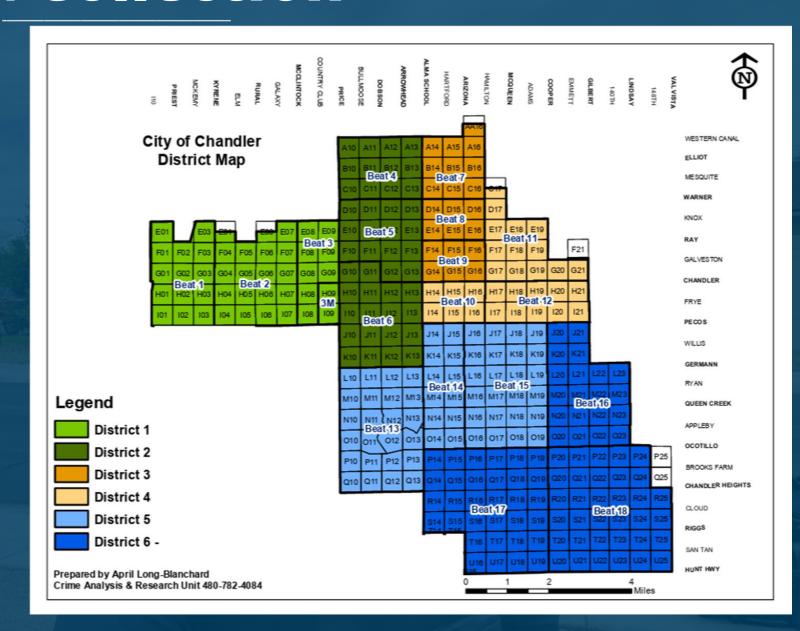
- Leave Time
  - Data is derived from our payroll system
  - Based on 2080-hour work year and the average amount of employee annual leave
  - Vacation
  - Sick
  - Comp used
  - Training
  - Court
  - Other leave
- Used to derive "availability factor": 83.78%
- 1.19 persons to complete 2080 annual work hours

- Response Time
  - Derived from CAD data
- Response Time Goals
  - Priority 1
  - Priority 2
  - Priority 3

- 5 minutes
- 15 minutes
- 30 minutes

### Patrol Area

- Derived using city GIS and from Streets Division
- Citywide: 71 sq. miles, 839
   street miles
- City divided into 18 beats that fall within three precincts





# Staffing Analysis Recommendations

Recommended 2016

149 Patrol Officers

**Assigned Patrol Officers 2016** 

134 Patrol Officers

Difference

+15 Patrol Officers

### **Staffing Analysis Recommendations**

Ratios, such as officers-per-thousand population, are totally inappropriate as a basis for staffing decisions. Accordingly, they have no place in the IACP methodology. Defining patrol staffing allocation and deployment requirements is a complex endeavor which requires consideration of an extensive series of factors and a sizable body of reliable, current data.



# **Patrol Staffing Response Plan**

#### Effective 2017

- Three sworn positions added to patrol (civilianized range/housing positions)
- Three vacant traffic section positions reassigned to patrol
- One sworn PDIT position reassigned to patrol
- Three new sworn positions from approved DP assigned to patrol
- One vacant PDIT position reclassified to officer and assigned to patrol

#### o Effective 2018

- Two City positions reclassified to police officers assigned to patrol
- As on March 2018: 13 additional officers assigned to patrol

#### o Summer 2019

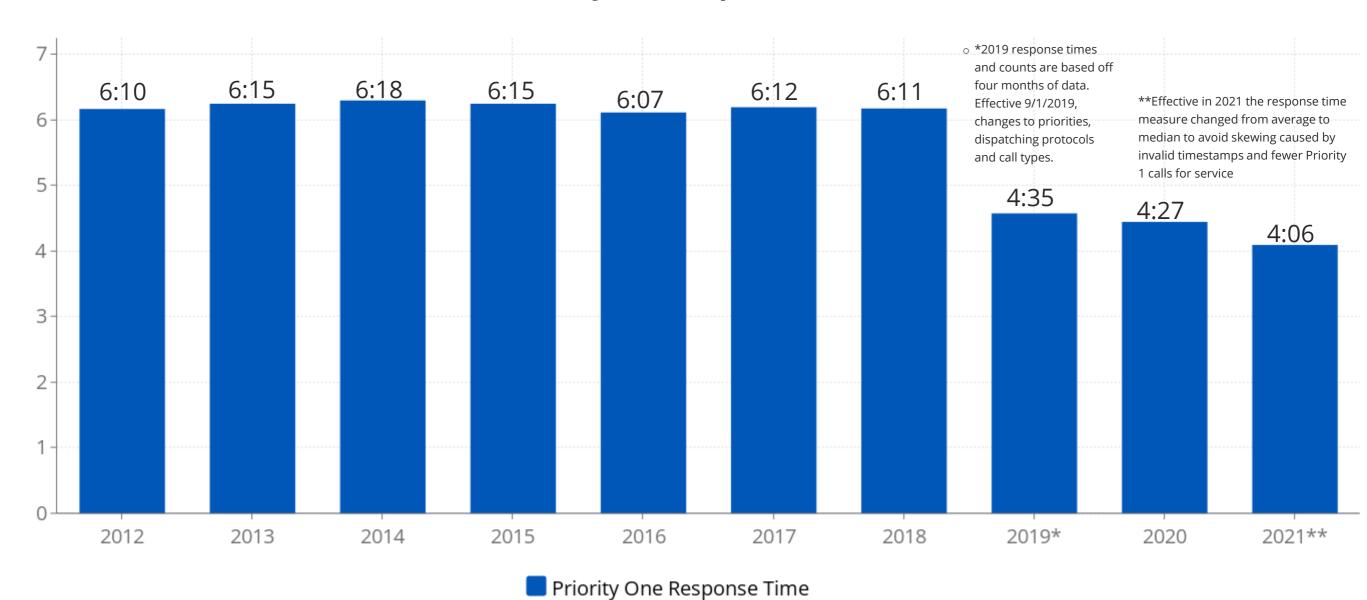
- Two additional officers added to patrol
  - One SRO reassigned to patrol in June\*
  - One additional DP officer position assigned to patrol in July

#### o Final 2019

- Fifteen officers added to patrol 2016-2019 for total complement of 149
  - Highest level of police officers ever assigned to patrol
  - o Additional beat (18) created in 2019

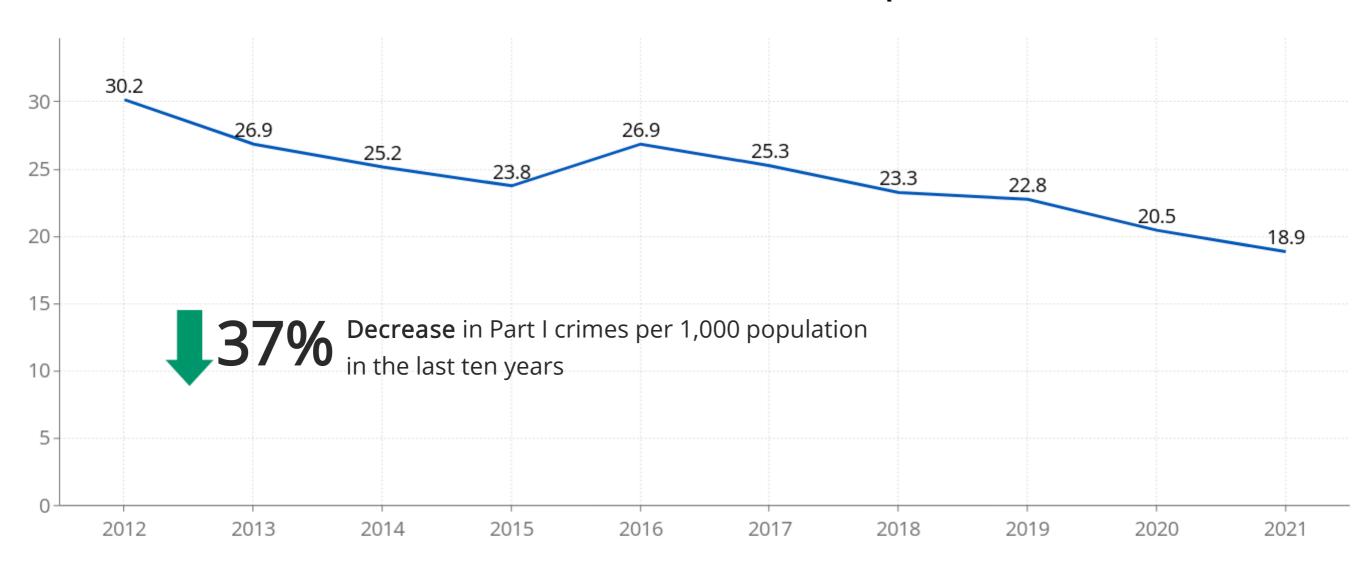
## **Chandler Police Department Response Time History**

#### **Priority One Response Time**



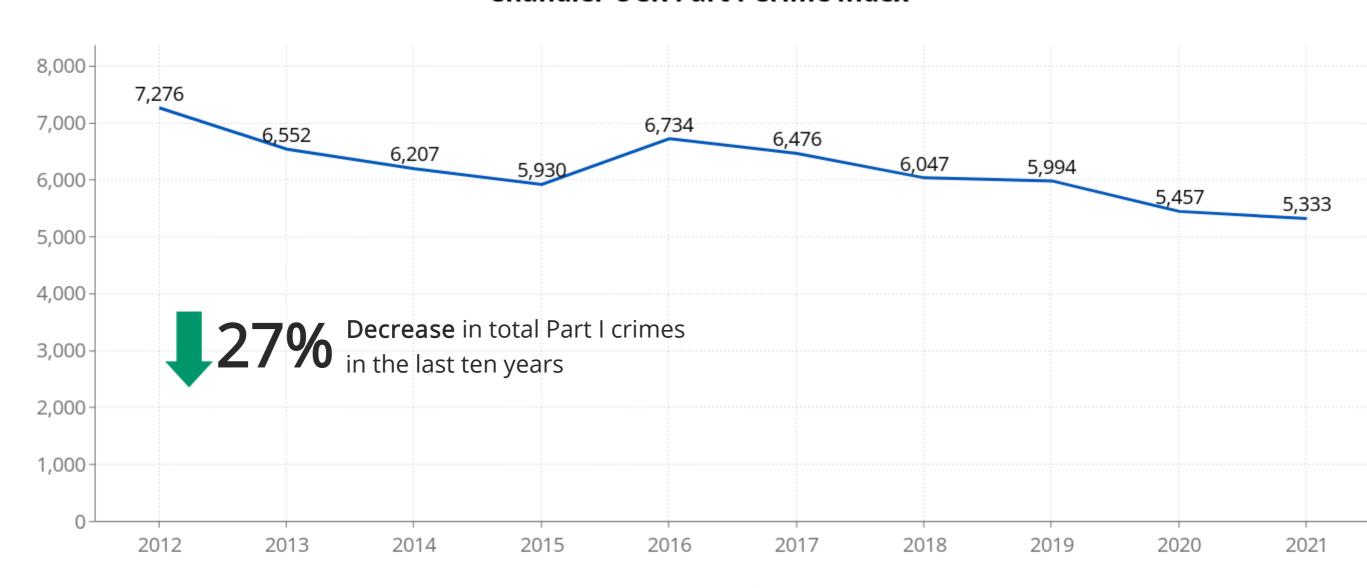
## **Chandler Police Department Historical Crime Rate**

#### Chandler Part I Crime Rate Per 1,000 Population



### **Chandler Police Department Historical Crime Index**

#### **Chandler UCR Part I Crime Index**



# **Police Staffing**

#### 0 2021

- o Patrol staffing analysis confirms appropriate number of officers assigned to patrol
- Added 10 new officer positions through FY 21/22 budget process
  - Seven officers will be assigned to a patrol-based Neighborhood Response Team (NRT)
    - Assist precinct commanders with addressing crime trends and gun violence
    - Assist detective units (gangs/narcs, etc.)
    - Address community/neighborhood concerns
    - Assist at special events
  - One training unit officer
  - One computer crimes detective
  - One gang unit detective
- Added 15 fully funded officer over hire positions through FY 21/22 budget process
  - Support patrol

## **Police Staffing**

- 0 2022
  - FY22/23 budget requests
    - Behavioral Health Unit (4 officers & 1 sergeant)
      - Responsible for responding to and investigating behavioral health related calls for service
      - Serve mental health petition orders
      - Establish relationships with behavioral providers and partners
      - Reduce behavioral health calls for service through early intervention
      - Facilitate department crisis intervention training (CIT)
      - Improve outcomes of encounters between police and people who have behavioral health illness
      - o Free up patrol officers to focus on crime related issues

# Recruitment/Hiring Top priority and greatest challenge

#### Current police officer vacancies

- 31 officers (including 25 additional authorized positions)
  - o 3 recruits and 6 laterals in final stages of last hiring process (under conditional)
  - o 21 recruits and 17 laterals in early stages of current hiring process

#### Anticipated DROP retirements

- o 2022 1
- 0 2023 2
- 0 2024 14
- 0 2025 12
- o 2026 12
- o 2027 7

84 (26%) sworn officers eligible to retire (>20 years of service)\*

Primary focus on the front-end creating a pipeline of officers entering the department while developing a sustainable bench through succession planning to ensure continuity of operations and services

# Recruitment/Hiring Top priority and greatest challenge

Hired 31 sworn and 28 civilians in 2021

Added two temporary background investigators in 2021

Added hiring incentive in July 2021

- \$5,000 for lateral officer
- \$3,500 for recruit
- \$2,000 for dispatcher
- \$2,000 for detention officer
- 44 new hires under this program (as of 4/18/22)

#### Added lateral officer pay incentive

- Bring in at year 7 near top of range (formerly year 5)
- o Two years specialty eligibility requirement

MOU 3<sup>rd</sup> position

#### Streamlined hiring process

- National Testing Network (electronic testing and offsite proctoring)
- Added eSOPH background investigation software
- Continuous open lateral recruitment and remote interviews
- Recruitment website upgrade
- Waived written and physical conditioning tests for laterals

Provided market increase for dispatchers and call takers ahead of class and comp study (April 2022)

# Recruitment/Hiring Top priority and greatest challenge

### **New Initiatives**

#### National Marketing Campaign

- Partnered with HR, CAPA and Davidson Belluso marketing agency to attract talent nationwide, particularly lateral officers
- City Council approved contract on February 24, 2022
- Anticipated campaign rollout in summer 2022

#### Lateral Relocation Incentive

- o Effective May 1, 2022
- Up to \$5,000 for lateral officers from outside Phoenix Metro Area
- o Combined with hiring incentive, provides total lateral signing package of up to \$10,000

