



City Council Work Session

Thursday, June 27, 2024
4:00 p.m.

Council Chambers Conference Room
88 E. Chicago St., Chandler, AZ



Work Session



Pursuant to Resolution No. 4464 of the City of Chandler and to A.R.S. 38-431.02, notice is hereby given to the members of the Chandler City Council and to the general public that the Chandler City Council will hold a WORK SESSION open to the public on Thursday, June 27, 2024, at 4:00 p.m., in the Chandler City Council Chambers Conference Room, 88 E. Chicago Street, Chandler, Arizona. One or more members of the Chandler City Council may attend this meeting by telephone.

Persons with disabilities may request a reasonable modification or communication aids and services by contacting the City Clerk's office at 480-782-2181 (711 via AZRS). Please make requests in advance as it affords the City time to accommodate the request.

Agendas are available in the Office of the City Clerk, 175 S. Arizona Avenue.

Agenda

Call to Order

Discussion

- Presentation and Discussion of Options for Financing the City's Capital Improvement Plan**

Public Comment

Public comments will be heard only for the item(s) on the published meeting agenda. Up to 15 minutes will be allotted for public comments on the agenda item(s) and each speaker will be allotted up to three minutes at the discretion of the Presiding Officer.

Adjourn



City Council Memorandum City Manager's Office Memo No.

Date: June 27, 2024
To: Mayor and Council
From: Dawn Lang, Deputy City Manager - Chief Financial Officer
Subject: Presentation and Discussion of Options for Financing the City's Capital Improvement Plan

Attachments

Capital Project Funding Bond Election Discussion Presentation
2025-2034 Capital Improvement Program - GO Bond Funded Programs
2025-2034 Capital Improvement Program - General Funded, including Airport (General Fund Subsidy)



CHANDLER
a r i z o n a

Community of Innovation

Capital Project Funding Bond Election Discussion

Mayor and Council Work Session
Thursday, June 27, 2024



Agenda

- 2025-2034 Capital Improvement Plan (CIP)
- Deep Dive on Bond & General Funded Projects
- Inflation Impacts to Funding Plan
- Secondary Property Tax as CIP Funding Source
- Supplementing CIP with Alternate CIP Funding Source
- Other Valley Cities
- Bond Election History and Timelines
- Options and Council Direction



Strategic Framework Capital Needs in All Areas

Focus Areas

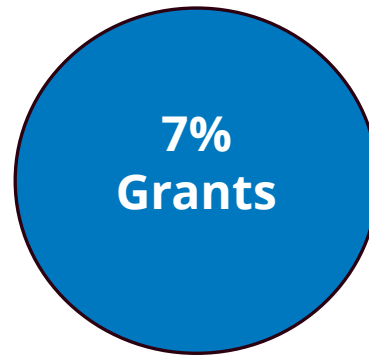
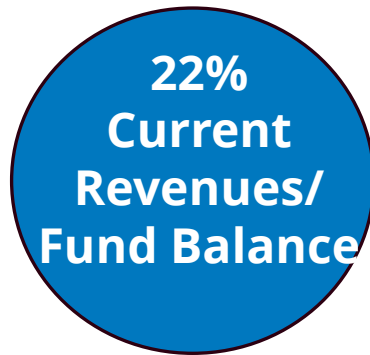
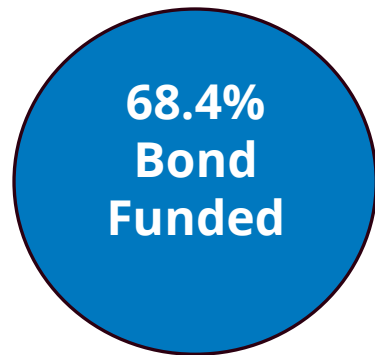
- Economic Vitality
- Sustainability and Technology
- Connectivity
- Neighborhoods
- Quality of Life
- Community Safety



2025-2034 Capital Improvement Plan (CIP)

\$2,488,884,031

Total 10-year CIP is funded as follows



68.4% of 10-Year CIP is Bond Funded

10-Year CIP by Group and Funding Method					
Water & Wastewater (W&WW) CIP Program					
	W&WW ETRO Bonds	Operating	Grants	W&WW Industrial Process Fees	W&WW Total
Total	1,076,148,000	138,302,680	5,000,000	6,500,000	1,225,950,680
% of Group-Total	87.78%	11.28%	0.41%	0.53%	
% of Total CIP	43.24%	5.56%	0.20%	0.26%	49.26%
General, Airport and Solid Waste CIP Program					
	GO Bonds	Operating	Grants	HURF, LTAF & Impact Fees	Non-W&WW Total
Total	625,691,360	315,028,391	186,976,980	135,236,620	1,262,933,351
% of Group-Total	49.54%	24.94%	14.80%	10.71%	
% of Total CIP	25.14%	12.66%	7.51%	5.43%	50.74%

Total 10-year CIP is \$2,488,884,031

GO Bond Authorization

GO Bonds cannot be issued without residents authorizing this first

Type of Voter Approved Debt	Available Authorization After 2021 & 2023 Bond Sales	Fall 2025 Bond Sale	Remaining Authorization	Fall 2027 Bond Sale	Remaining Authorization
Parks/Recreation/Museum/Arts	\$ 52,130,000	\$ (40,930,000)	\$ 11,200,000	\$ (54,825,000)	\$ (43,625,000)
Streets	98,681,000	(72,725,000)	\$ 25,956,000	(75,625,000)	\$ (49,669,000)
Public Safety- Police	55,340,000	(55,340,000)	\$ -	(17,000,000)	\$ (17,000,000)
Public Safety- Fire	15,181,000	-	\$ 15,181,000	(3,300,000)	\$ 11,881,000
Airport	494,000	-	\$ 494,000	-	\$ 494,000
Public Buildings (Facilities)	31,050,000	(7,100,000)	\$ 23,950,000	(9,000,000)	\$ 14,950,000
Stormwater	624,000	-	\$ 624,000	(300,000)	\$ 324,000
Library	3,680,000	-	\$ 3,680,000	-	\$ 3,680,000
Subtotal	\$ 257,180,000	\$ (176,095,000)	\$ 81,085,000	\$ (160,050,000)	\$ (78,965,000)
Landfill	4,935,000	-	\$ 4,935,000	-	\$ 4,935,000
Public Buildings	9,960,000	(6,000,000)	\$ 3,960,000	-	\$ 3,960,000
Water/Wastewater	-	-	\$ -	-	\$ -
Total	\$ 272,075,000	\$ (182,095,000)	\$ 89,980,000	\$ (160,050,000)	\$ (70,070,000)

Bond Authorization usage higher than anticipated and will be exhausted by FY 2025-26 for Police, 2026-27 for Streets and Parks, and FY 2028-29 for Fire. Additional Bond Authorization needed to continue capital program in these areas.

Deep Dive on GO Bond & General Fund 10-Year CIP Projects

Refer to Handouts

GO Bond Funded Projects (\$626M)

- Summarized by bond category (blue lines)
- Projects not highlighted will use existing bond authorization
- Projects highlighted need additional bond authorization to complete (\$395M)
- Supports new and existing infrastructure

General Funded Projects

- Summarized by department/division
- Supports areas without bond authorization (i.e. Technology, Fiber, Airport)
- Higher revenue used to fund bond eligible projects to extend current bond authorization
 - Applied ARPA to some freeing up General Fd
 - Higher General Fund revenue (over \$60M) is result of inflation, Intel and other developments, and shift to 2.5% flat tax in State Shared
 - Typical one-time revenue is \$21M to \$30M

GO Bond Projects

Project's Impacted from 2021 Election

Parks

Existing Neighborhood & Community Parks
AJ Chandler Park Renovation
Mesquite Groves Phase II and III
Existing Community and Neighborhood Park Improvements
Folley Pool/Park Renovation
Lantana Ranch park site

Streets/Transportation

Street Repaving*
Traffic Signal Additions and Repairs
Kyrene Rd (Chandler Blvd. to Santan 202) (portion)
Price Rd Queen Creek Intersection
McQueen Rd (Warner to Pecos)
Washington Street Improvements
Ocotillo Rd shared use path

Public Safety Fire

Fire Station 4 Rebuild (portion)

Public Safety Police

Forensic Services Facility
Police Main Station and Criminal Investigation
Bureau (CIB)/Communications Renovations



Fire Station #4

GO Bond Authorization Project Drivers

Parks

Regional Park Development Auth \$18,074,000, now \$61.5M

4 Diamond Fields
\$22.3M +
Ryan Rd
5.9M

Pickleball
\$6.6M
(12 to 18 courts)
& 3 Tennis
Cts/Lights
\$2M

Multi-Gen
Expansion
\$14.8M
(gym
delayed)

Mesquite
Groves Ph 1
\$10M
(SDF
shortfall)

Public Safety Police

Forensic Facility Auth \$38,325,000

Forensic
Facility
\$64.8M
(incl \$9.1 GF)

Streets/Transportation

Streets Auth \$10.9M, now \$42.9M

Cooper/
Insight Loop
\$13.5M

Alma School
(Germann to QC)
\$10.1M

Price/Queen
Creek
Intersection
\$19.3M (Beg.
FY 2025-26)

Cost Changes
since 2021
Arterial +19.2%
Intersect. +19.1%
Collectors +21.4%

Public Safety Fire

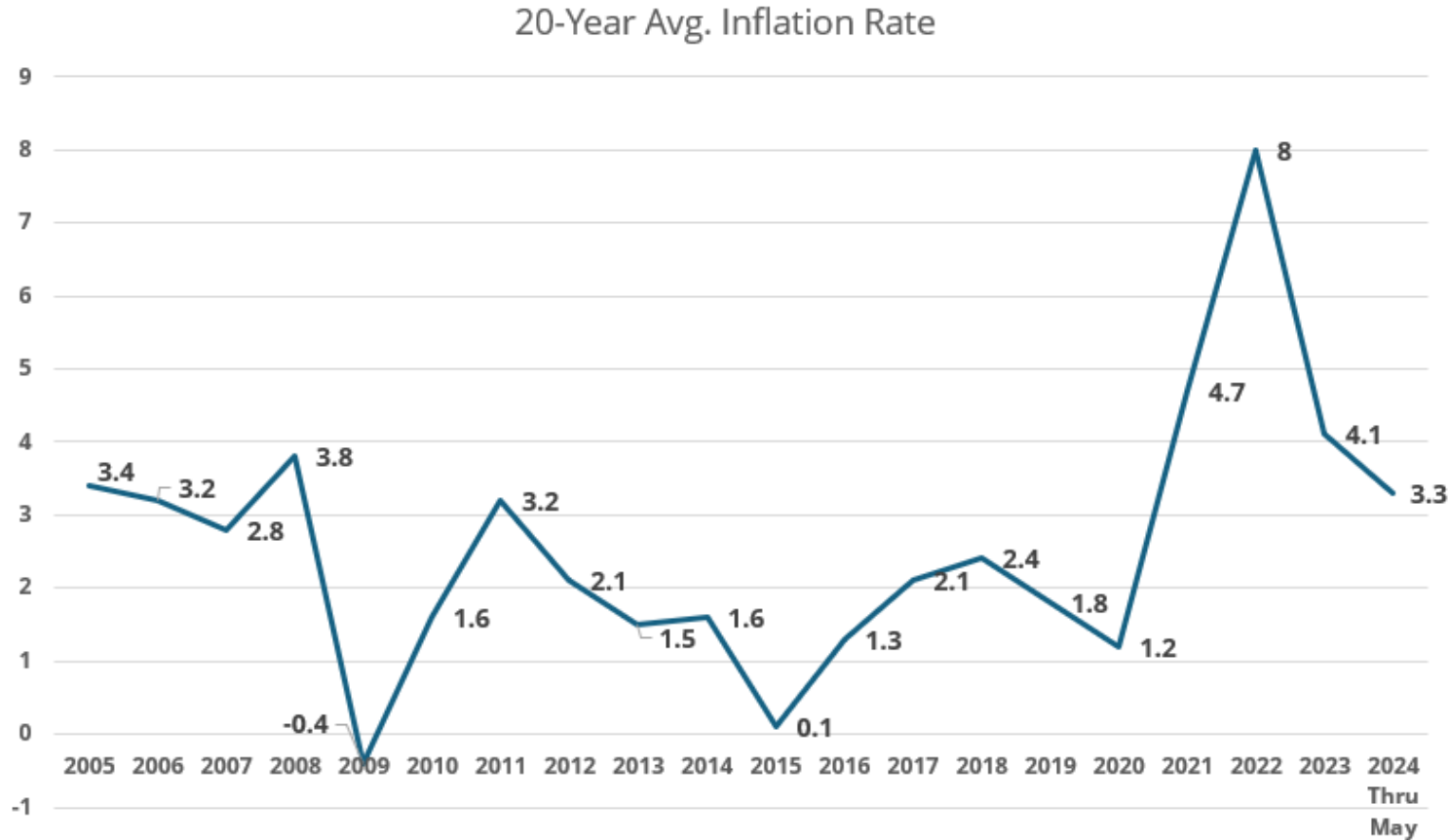
Fire Stations Auth \$15,670,000

Station 2
Rebuild
\$10.7M
(+\$1.4M GF)

Station 4
Rebuild
+\$16.8M (beg.
FY 2028-29)

Increases as high as +30% to +50% in Capital Project costs

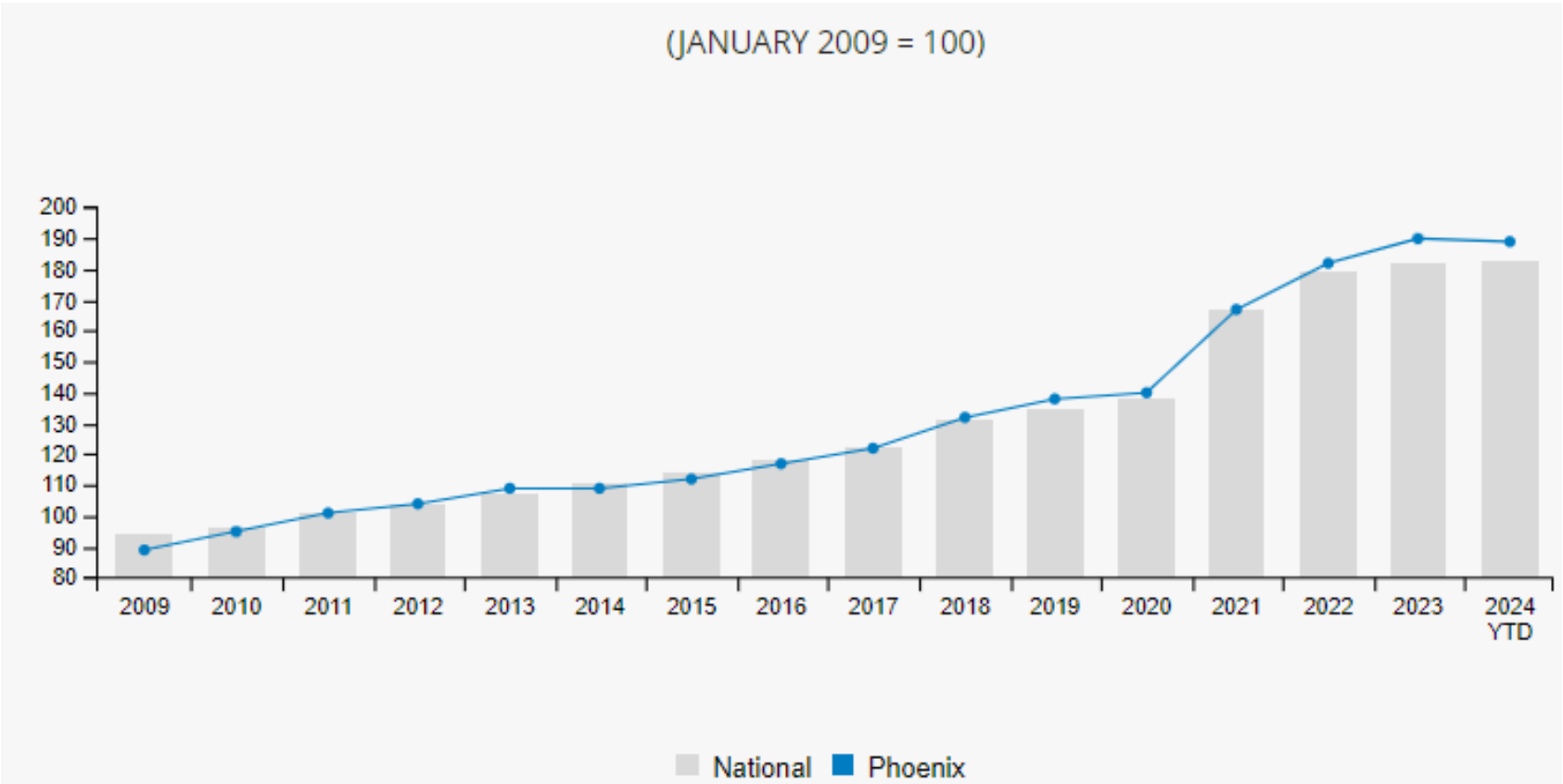
Inflation's New Normal



In last 20 years,
only one year
would have
seen project
costs coming
down 0.4%.

Data source: U.S. Bureau of Labor Statistics: All Items in U.S. city average, all urban consumers, not seasonally adjusted.

Construction Price Index New Normal



Construction Costs continue to go up, just not as fast

Data source: The Mortenson Construction Cost Index is calculated quarterly by pricing a representative non-residential construction project in geographies throughout the country.

CIP Inflation Impact Example

Forensic Facility

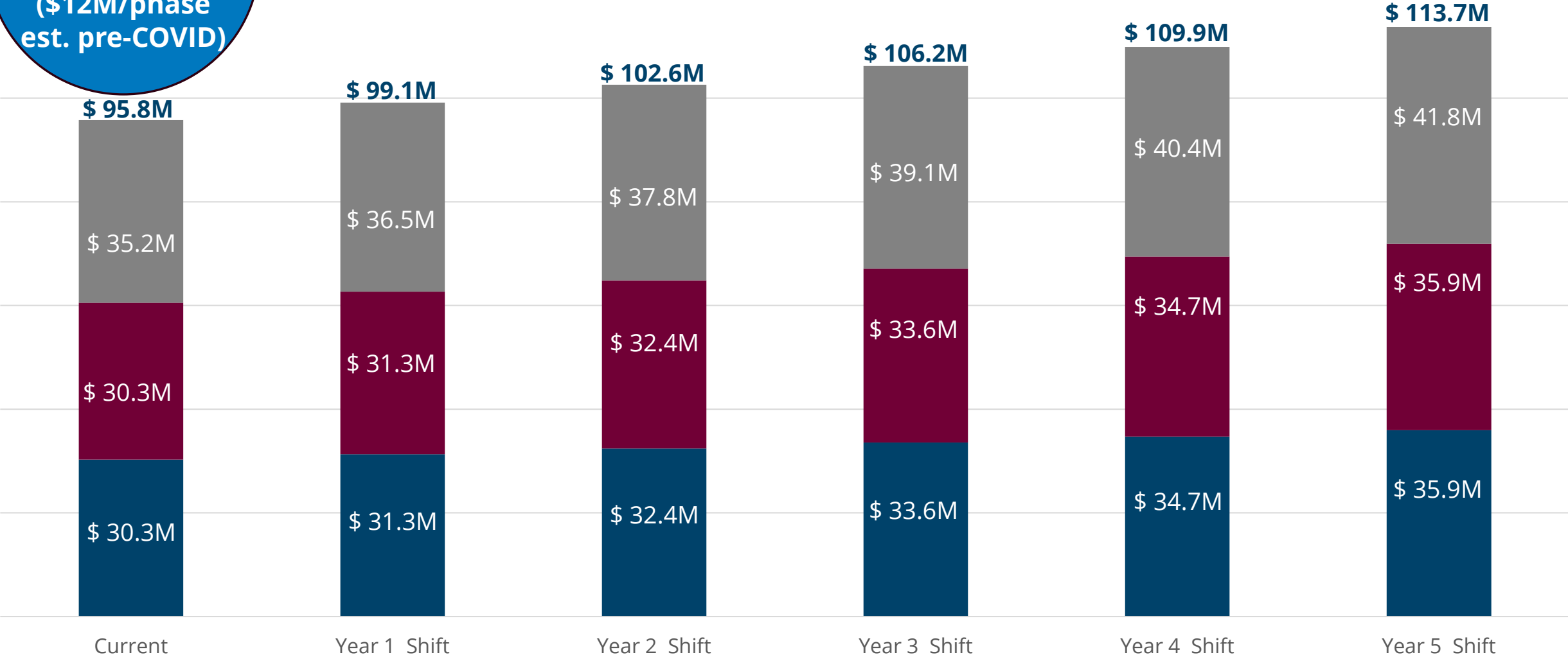
Should future partnerships happen, authorization would last longer for other projects

- Anticipate cost of build to continue to increase
- Project at \$55.340M using current bond authorization and \$9.1M of General Fund included in FY 2024-25 and FY 2025-26
- Study anticipates new build since growth of Police Department has exceeded current Police Admin building
- Options retrofitting existing or building new are both large capital costs
- Partnership options may be available, but size of facility would be larger with larger savings being on ongoing operations

Costs anticipated to increase each year under this new normal (\$12M/phase est. pre-COVID)

CIP Inflation Impact Example

Mesquite Groves

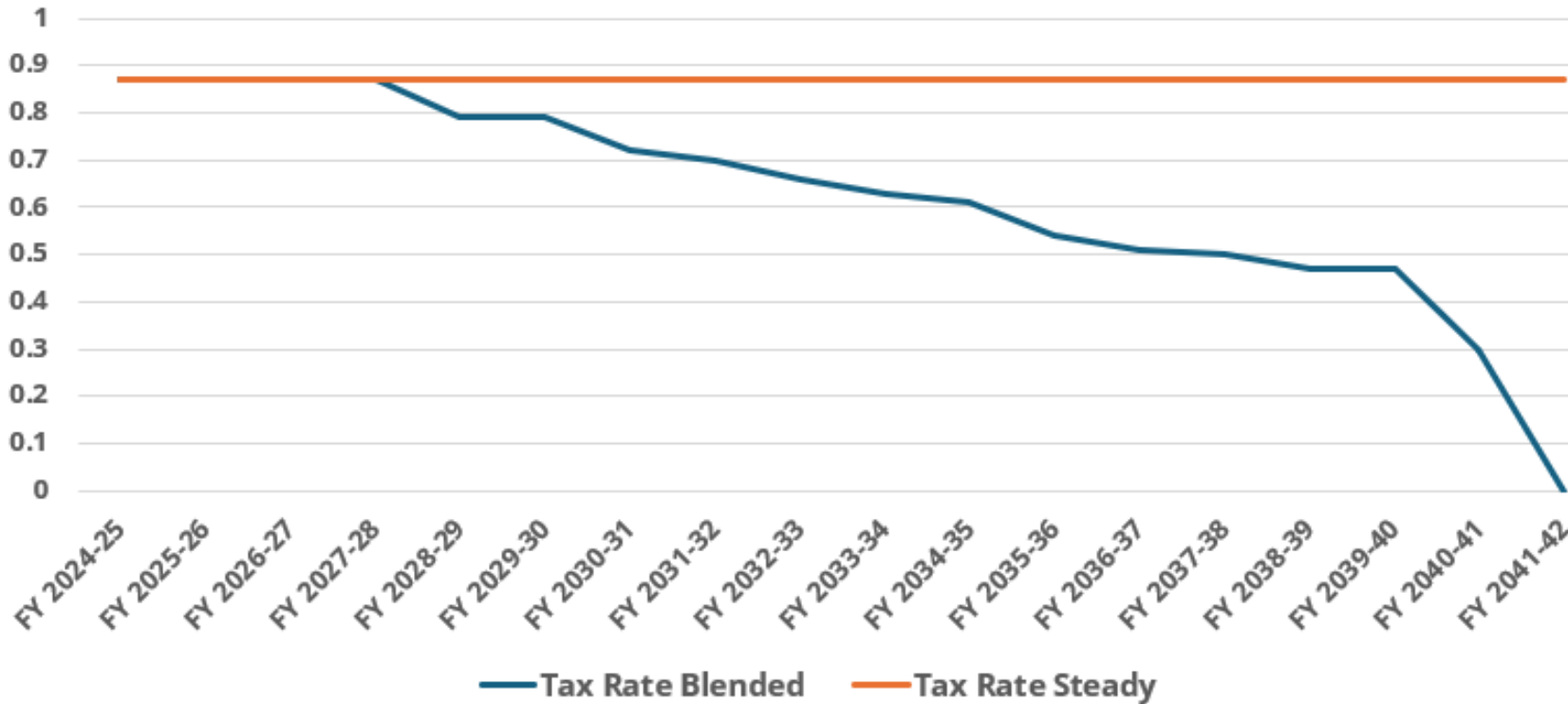


Funding the 10-year CIP

Secondary Property Tax Supports GO Bonds

(AAA bond rated = low-cost debt)

Secondary Rate Reduction Over 18-Years



Property Tax Rate supporting current 10-year CIP in **Orange**

Property Tax Rate supporting current bond auth only in **Blue**

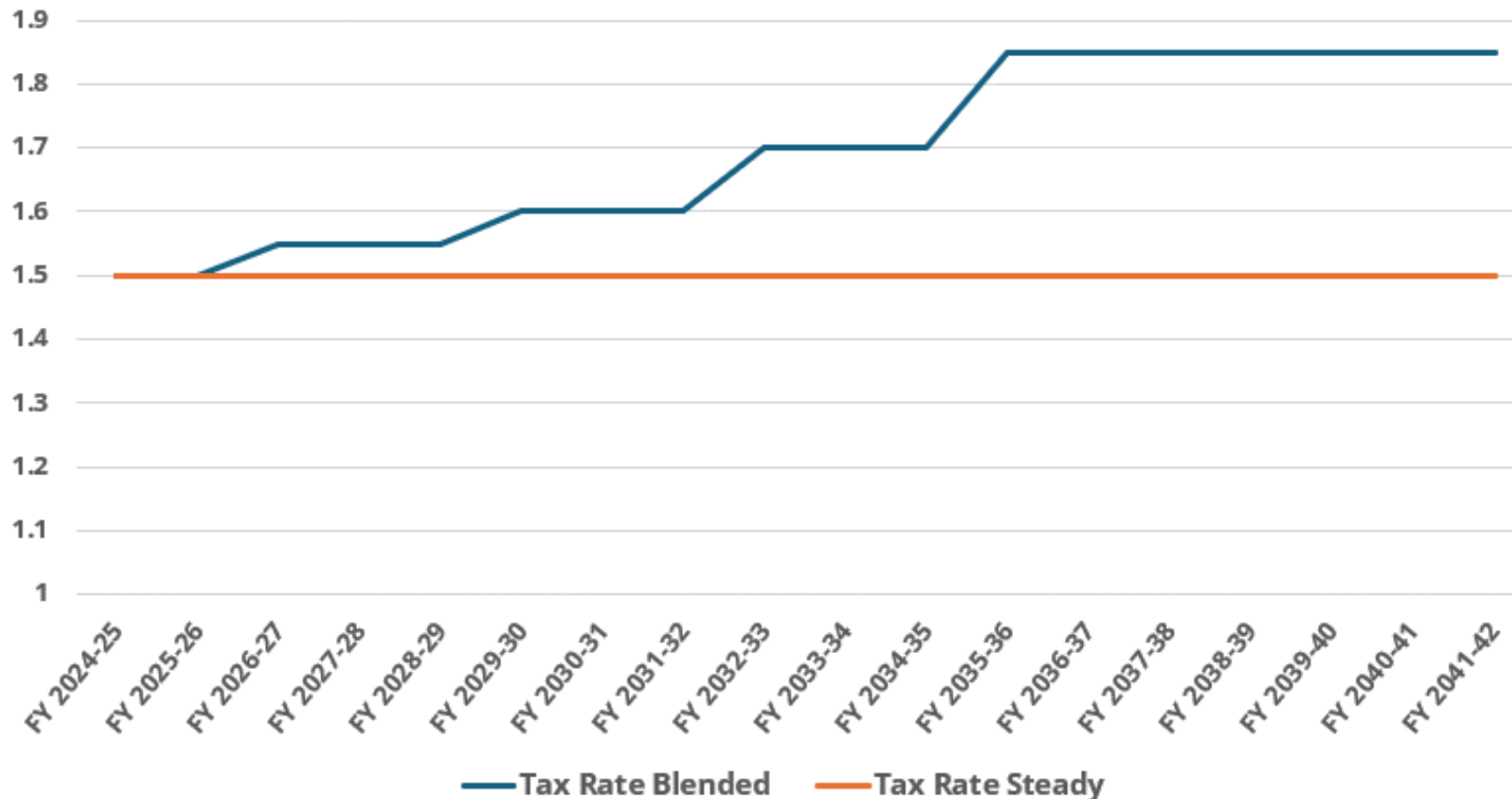
Benefits of utilizing Secondary Property Tax:

- Tax Rate approved by voters and collected annually
- Deductible on personal taxes
- Considered a more stable revenue source
- Equitable – pay over time
- Levy funds debt service of entire 10-year plan without rate increase based on current projects

Funding the 10-year CIP

Supplementing Secondary Property Tax when Existing Bond Authorization is Fully Utilized

Supplementing Transaction Privilege Tax (TPT) Rate Option

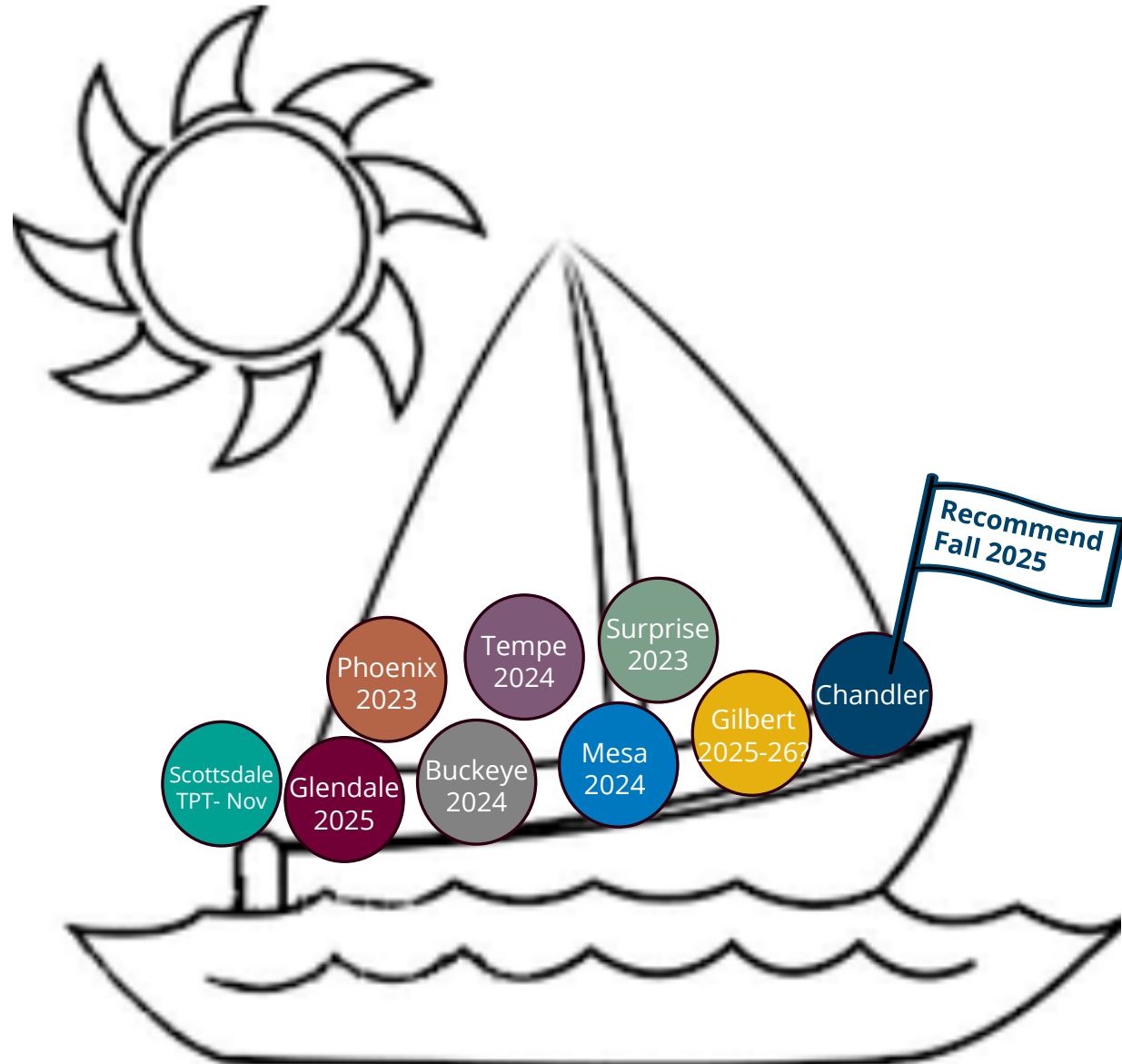


Current TPT Rate in **Orange**

Tax Rate supplementing secondary tax when existing bond authorization is fully utilized in **Blue**

Considerations:

- Changes impact businesses
- Rate change every three years would be needed or increase from 1.5 to 1.85 to meet debt service need
- Would constrain use of ETROs for Utility projects and ongoing operations
- Tax increase must remain for life of bonds



Who is in
"The Same
Boat" with
Chandler?

Bond Election History

Bond Category	2000 Election	2004 Election	2007 Election	2021 Election
Parks and Recreation	\$34,935,000	\$40,600,000	\$81,350,000	\$72,985,000
Fire	\$4,655,000	\$4,580,000	\$14,265,000	\$25,160,000
Police	\$3,800,000	\$4,360,000	\$15,745,000	\$55,190,000
Art Center			\$4,200,000	
Museum		\$8,500,000	\$4,500,000	
Streets	\$23,795,000	\$59,095,000	\$202,310,000	\$85,780,000
Effluent Reuse	\$24,410,000			
Water and Sewer	\$29,745,000	\$36,580,000	\$107,850,000	
Public Buildings			\$9,960,000	\$33,570,000
Library			\$11,255,000	
Total	\$121,340,000	\$153,715,000	\$451,435,000	\$272,685,000

The City of Chandler has had great success with residents voting to approve bond authorization to support the capital plan. Since 2000 the City has held 4 bond elections. All with significant education/outreach.

The table shows the bond authorization amounts approved in each category since 2000.

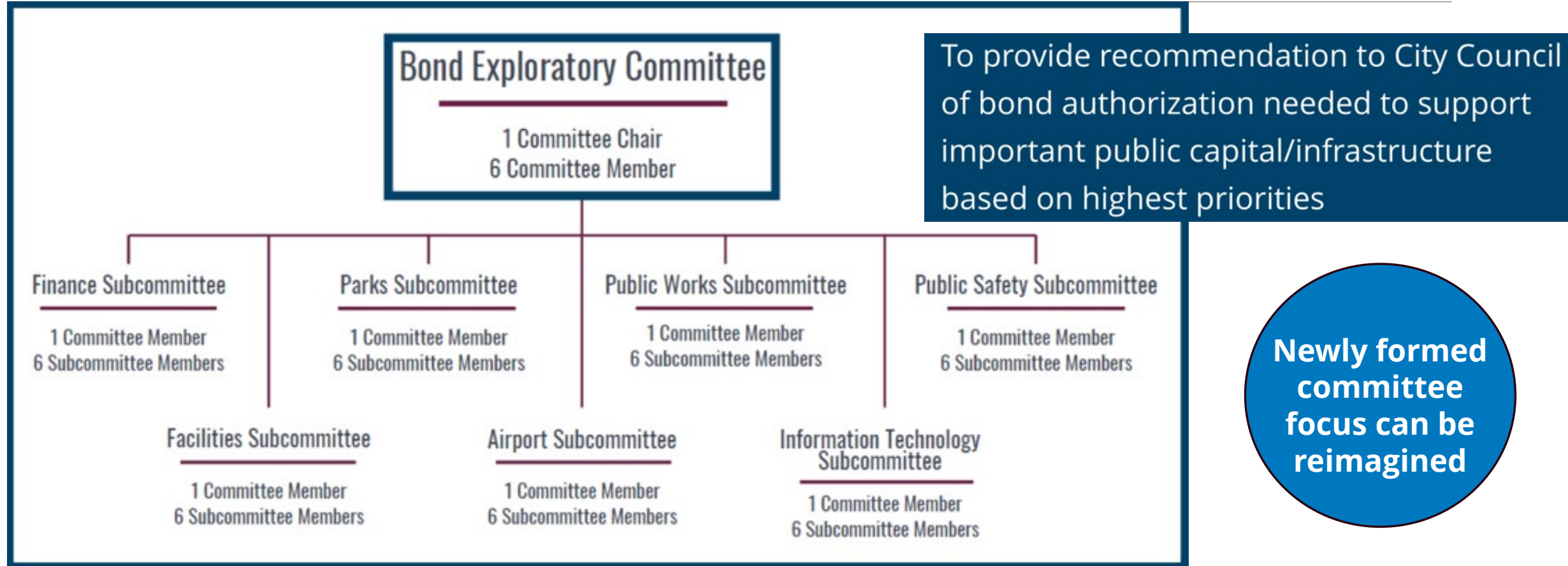
Previous 2021 Bond Election Results



Council direction was to not increase secondary property tax rate

Previous 49 Member Bond Exploratory Election Committee

Purpose of Committee



Bond Exploratory Sample Committee Timeline



Bond Election Sample Process

Date	Description
Aug-Dec 2024	Bond Steering Committee process
Feb-Apr 2025	City Council discussion of recommendation
May 8, 2025	City Council calls for an election/approves ballot language by Resolution
June 7, 2025	Ballot language submitted to Maricopa County by deadline
July 7- Aug 6, 2025	Accepts Pro/Con Arguments
September 23, 2025	Sample ballot and informational pamphlet mailed to voters before election
October 6, 2025	Last day for voters to register for election
October 8, 2025	First day to mail out ballot
November 4, 2025	Election Day
November 24, 2025	Deadline for City Council to canvas the election



Options and Council Direction

- Begin formulation of Bond Exploratory Committee to evaluate project merits, financing options, and timelines
- Evaluate other sources of CIP financing to maintain as much of 10-year plan as possible (e.g. TPT, impact fees)
- Significantly pare back 10-year CIP to avoid bond authorization shortfalls post-2026 with no additional revenue stream

Questions



2025-2034 Capital Improvement Program- GO Bond Funded Programs

Bond Election Options

Yellow highlighted projects need Bond Authorization

Fall 2025 Special Election GO Bond Auth. Fall 2026 Election Mayor & Council Seats, Home Rule, Charter Fall 2027 Special Election GO Bond Auth.

Bond Fund/Division/Program	FY 2024-25	FY 2025-26	FY2026-27	FY 2027-28	FY 2028-29	FY 2029-30	FY 2030-31	FY 2031-32	FY 2032-33	FY 2033-34	Ten Year Total
411 - Streets GO Bonds	26,308,000	47,278,865	24,919,975	50,900,200	11,530,500	27,742,500	26,646,500	19,167,500	19,926,500	17,749,500	272,170,040
Cultural Development Capital	2,600,000	500,000	2,020,000	-	-	-	-	-	-	-	5,120,000
6CA671 - Downtown Alley Projects	2,600,000	500,000	2,020,000	-	-	-	-	-	-	-	5,120,000
Streets Capital	20,094,000	46,778,865	22,899,975	47,822,200	10,615,500	19,359,500	17,111,500	19,167,500	19,926,500	17,749,500	241,525,040
6ST248 - Street Repaving	7,144,000	1,144,000	13,144,000	7,144,000	7,144,000	7,144,000	7,144,000	7,144,000	7,144,000	7,144,000	71,440,000
6ST303 - Street Construction - Various Improvements	800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000	8,000,000
6ST322 - Traffic Signals Improvements and Repairs	2,480,000	1,844,500	1,656,500	1,284,500	1,184,500	1,779,500	1,104,500	1,976,500	1,354,500	1,354,500	16,019,500
6ST692 - Chandler Heights Road (McQueen to Val Vista)	330,300	-	-	-	-	-	-	-	-	-	330,300
6ST693 - Lindsay Road (Ocotillo Road to Hunt Highway)	1,122,300	-	-	-	-	-	-	-	-	-	1,122,300
6ST702 - Washington Street Improvements	-	3,008,000	-	9,833,000	-	-	-	-	-	-	12,841,000
6ST719 - Collector Street Improvements	2,826,000	3,019,000	-	109,000	112,000	1,204,000	-	-	-	-	7,270,000
6ST737 - Kyrene Road (Chandler Boulevard to Santan 202)	-	1,082,000	633,000	11,906,000	-	-	-	-	-	-	13,621,000
6ST747 - Alma School Road (Germann Road to Queen Creek Road)	-	10,006,000	-	-	-	-	-	-	-	-	10,006,000
6ST754 - Ray Road/Dobson Road Intersection Improvement	1,335,200	13,305,565	-	-	-	-	-	-	-	-	14,640,765
6ST774 - Warner Road (Price Rd to Arizona Ave)	-	-	-	357,000	-	-	-	-	7,210,000	6,344,000	13,911,000
6ST781 - Ray Road/Kyrene Road	-	-	-	-	408,000	-	-	-	3,218,000	1,907,000	5,533,000
6ST786 - Arizona Ave/Warner Rd Intersection	1,257,300	-	-	-	-	-	-	-	-	-	1,257,300
6ST787 - Turf To Xeriscape Program	2,798,900	5,565,000	5,759,000	-	-	-	-	-	-	-	14,122,900
6ST790 - Unpaved Alley Program	-	3,876,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	5,476,000
6ST792 - Price Rd/ Queen Creek Rd Intersection Improvement	-	3,128,800	707,475	15,466,700	-	-	-	-	-	-	19,302,975
6ST793 - McQueen Road Improvements (Warner Rd to Pecos Rd)	-	-	-	722,000	767,000	8,232,000	7,863,000	9,047,000	-	-	26,631,000
Transportation Policy Capital	3,614,000	-	-	3,078,000	915,000	8,383,000	9,535,000	-	-	-	25,525,000
6TP750 - Frye Road Protected Bike Lanes	1,338,000	-	-	-	-	-	-	-	-	-	1,338,000
6TP752 - Ashley Trail/Paseo Trail Connection	817,000	-	-	-	-	-	-	-	-	-	817,000
6TP753 - Ocotillo Road Shared Use Path	-	-	-	3,078,000	915,000	8,383,000	9,535,000	-	-	-	21,911,000
6TP767 - Kyrene Branch and Highline Canal Shared Use Paths	1,459,000	-	-	-	-	-	-	-	-	-	1,459,000
412 - Storm Sewer GO Bonds	150,000	-	150,000	-	150,000	-	150,000	-	150,000	-	750,000
Streets Capital	150,000	-	150,000	-	150,000	-	150,000	-	150,000	-	750,000
6ST291 - Miscellaneous Storm Drain Improvements	150,000	-	150,000	-	150,000	-	150,000	-	150,000	-	750,000
420 - Park GO Bonds	5,159,000	26,733,000	39,793,990	11,309,330	42,132,000	54,722,000	5,993,000	8,597,000	2,600,000	3,350,000	190,389,320
Cultural Development Capital	-	10,914,000	3,967,000	1,100,000	783,000	7,836,000	400,000	3,120,000	-	-	28,120,000
6CA650 - Dr. AJ Chandler Park	-	10,000,000	-	-	-	-	-	-	-	-	10,000,000
6CA670 - Tumbleweed Ranch	-	914,000	3,967,000	1,100,000	783,000	7,836,000	400,000	3,120,000	-	-	18,120,000
Parks Capital	5,159,000	15,819,000	35,826,990	10,209,330	41,349,000	46,886,000	5,593,000	5,477,000	2,600,000	3,350,000	162,269,320
6PR049 - Existing Neighborhood Park Improvements/Repairs	837,000	737,000	837,000	700,000	2,418,000	10,357,000	3,793,000	3,677,000	800,000	800,000	24,956,000
6PR398 - Mesquite Groves Park Site Phase I (SDF Loan Bond Issuance)	-	10,000,000	-	-	-	-	-	-	-	-	10,000,000
6PR398 - Mesquite Groves Park Site Phase II	-	-	30,263,000	-	-	-	-	-	-	-	30,263,000
6PR399 - Mesquite Groves Park Site Phase III	-	-	-	-	500,000	34,729,000	-	-	-	-	35,229,000
6PR530 - Existing Community Park Improvements/Repairs	2,237,000	1,437,000	2,937,000	2,300,000	800,000	800,000	800,000	800,000	800,000	1,550,000	14,461,000
6PR629 - Lantana Ranch Park Site	-	-	1,004,990	5,741,330	-	-	-	-	-	-	6,746,320
6PR630 - Existing Community/Recreation Centers Improvements/Repairs	1,585,000	1,204,000	785,000	750,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	10,324,000
6PR650 - Folley Pool Renovation	500,000	2,441,000	-	-	17,745,000	-	-	-	-	-	20,686,000
6PR651 - Tumbleweed Multi-Gen Expansion	-	-	-	718,000	18,886,000	-	-	-	-	-	19,604,000
441 - Public Facility GO Bonds	4,522,000	8,520,000	4,526,000	4,526,000	4,526,000	4,526,000	4,092,000	1,812,000	-	-	37,050,000
Buildings and Facilities Capital	4,522,000	2,520,000	4,526,000	4,526,000	4,526,000	4,526,000	4,092,000	1,812,000	-	-	31,050,000
6BF628 - Existing City Building Renovations/Repairs	4,522,000	2,520,000	4,526,000	4,526,000	4,526,000	4,526,000	4,092,000	1,812,000	-	-	31,050,000
Development Services Capital	-	6,000,000	-	-	-	-	-	-	-	-	6,000,000
6DS736 - Traffic Management Center	-	6,000,000	-	-	-	-	-	-	-	-	6,000,000
460 - Public Safety GO Bonds - Police	5,259,000	50,081,000	1,492,000	10,527,000	4,759,000	11,199,000	-	-	-	-	83,317,000
Police Capital	5,259,000	50,081,000	1,492,000	10,527,000	4,759,000	11,199,000	-	-	-	-	83,317,000
6PD652 - Forensic Services Facility	5,259,000	50,081,000	-	-	-	-	-	-	-	-	55,340,000
6PD653 - Police Main Station Renovations	-	-	1,492,000	10,527,000	4,759,000	11,199,000	-	-	-	-	27,977,000
470 - Public Safety GO Bonds - Fire	-	-	2,633,000	-	2,497,000	14,264,000	5,158,000	17,463,000	-	-	42,015,000
Fire Capital (note: \$10M auth remaining but cannot start construction on #284 since short)	-	-	2,633,000	-	2,497,000	14,264,000	5,158,000	17,463,000	-	-	42,015,000
6FI653 - Rebuild Fire Station #284	-	-	-	-	2,497,000	14,264,000	-	-	-	-	16,761,000
6FI656 - Self Contained Breathing Apparatus Replacements	-	-	2,633,000	-	-	-	-	-	-	-	2,633,000
6FI658 - Fire Station 12 (SDF Loan Bond Issuance)	-	-	-	-	-	-	5,158,000	17,463,000	-	-	22,621,000
Grand Total	41,398,000	132,612,865	73,514,965	77,262,530	65,594,500	112,453,500	42,039,500	47,039,500	22,676,500	21,099,500	625,691,360
Total Planned GO Bond Funded Projects without Bond Authorization			31,755,000	70,286,530	58,421,500	107,927,500	37,797,500	45,227,500	22,676,500	21,099,500	395,191,530
Projects added after 2021 bond election											

2025-2034 Capital Improvement Program - General Funded, including Airport (General Fund Subsidy)

Fund/Department/Division/Program	FY 2024-25	FY 2025-26	FY2026-27	FY 2027-28	FY 2028-29	FY 2029-30	FY 2030-31	FY 2031-32	FY 2032-33	FY 2033-34	Ten Year Total
401 - General Government Capital Projects	61,208,970	62,755,800	20,353,760	27,817,900	19,396,100	20,840,190	14,188,448	16,943,939	21,443,000	25,662,891	290,610,998
City Manager	3,992,100	4,270,000	4,024,000	2,544,000	2,304,000	3,074,000	2,738,000	1,558,000	3,130,000	3,420,000	31,054,100
Buildings and Facilities Capital	2,789,000	1,880,000	1,874,000	1,674,000	1,674,000	1,674,000	2,108,000	688,000	2,500,000	2,500,000	19,361,000
6BF628 - Existing City Building Renovations/Repairs	1,628,000	1,880,000	1,874,000	1,674,000	1,674,000	1,674,000	2,108,000	688,000	2,500,000	2,500,000	18,200,000
6BF659 - Building Security Cameras	150,000	-	-	-	-	-	-	-	-	-	150,000
6BF670 - Space Utilization Improvements	891,000	-	-	-	-	-	-	-	-	-	891,000
6BF672 - Buildings Security Enhancements	120,000	-	-	-	-	-	-	-	-	-	120,000
Transportation Policy Capital	1,203,100	2,390,000	2,150,000	870,000	630,000	1,400,000	630,000	870,000	630,000	920,000	11,693,100
6TP319 - Transportation Master Plan	-	-	-	-	-	530,000	-	-	-	-	530,000
6TP707 - Americans with Disabilities Act (ADA) Upgrades	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	650,000	6,050,000
6TP750 - Frye Road Protected Bike Lanes	44,100	-	-	-	-	-	-	-	-	-	44,100
6TP771 - Bike Lane and Path Improvements	30,000	270,000	30,000	270,000	30,000	270,000	30,000	270,000	30,000	270,000	1,500,000
6TP772 - Paseo Trail Crossing Improvements	529,000	1,520,000	1,520,000	-	-	-	-	-	-	-	3,569,000
Community Services	2,047,000	3,728,000	1,205,000	1,294,000	1,732,000	1,749,000	1,596,000	1,600,000	1,600,000	1,600,000	18,151,000
6PR049 - Existing Neighborhood Park Improvements/Repairs	200,000	-	-	-	-	-	-	-	-	-	200,000
6PR634 - Fitness Equipment	47,000	94,000	105,000	94,000	32,000	49,000	96,000	100,000	100,000	100,000	817,000
6PR647 - Winn Park Site	439,000	2,508,000	-	-	-	-	-	-	-	-	2,947,000
6PR648 - Library Facilities Improvements	-	-	-	-	500,000	500,000	500,000	500,000	500,000	500,000	3,000,000
6PR654 - Aging Park Landscaping Revitalization	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	5,000,000
6PR655 - Existing Athletic Field Improvements/Repairs	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	5,000,000
6PR660 - Parks Maintenance Equipment Replacement	361,000	126,000	100,000	200,000	200,000	200,000	-	-	-	-	1,187,000
Cultural Development	2,607,040	600,000	700,000	600,000	700,000	600,000	700,000	600,000	700,000	600,000	8,407,040
6CA551 - Center For The Arts Facilities Improvements	429,040	-	100,000	-	100,000	-	100,000	-	100,000	-	829,040
6CA619 - Downtown Redevelopment	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	6,000,000
6CA667 - Boston Street Improvements	750,000	-	-	-	-	-	-	-	-	-	750,000
6CA671 - Downtown Alley Projects	708,000	-	-	-	-	-	-	-	-	-	708,000
6CA673 - Downtown Wayfinding Signage	120,000	-	-	-	-	-	-	-	-	-	120,000
Development Services	5,108,500	4,465,000	1,671,860	2,854,700	1,773,200	2,417,190	1,121,348	2,782,939	1,582,600	2,968,351	26,745,688
6DS099 - Citywide Fiber Upgrades	3,935,300	3,241,000	1,490,000	1,500,000	1,437,000	1,252,800	917,200	1,341,250	1,363,700	1,460,830	17,939,080
6DS322 - Traffic Signal Additions	110,200	1,224,000	115,710	1,285,200	121,500	1,091,460	127,571	1,350,783	133,949	1,418,322	6,978,695
6DS736 - Traffic Management Center	1,063,000	-	66,150	69,500	214,700	72,930	76,577	90,906	84,951	89,199	1,827,913
Fire	575,000	1,275,000	684,000	6,774,000	2,071,500	3,300,000	175,000	2,407,000	939,000	4,500,000	22,700,500
6FI641 - Fire Emergency Vehicles Replacements	575,000	1,275,000	175,000	3,475,000	1,250,000	3,300,000	175,000	950,000	-	4,500,000	15,675,000
6FI643 - Dual Band Radios	-	-	-	1,021,000	-	-	-	781,000	-	-	1,802,000
6FI644 - Heart Monitor Replacements	-	-	-	1,572,000	-	-	-	-	-	-	1,572,000
6FI646 - Public Safety Training Center	-	-	-	-	309,500	-	-	-	-	-	309,500
6FI647 - Personal Protective Clothing Replacement	-	-	509,000	706,000	-	-	-	676,000	939,000	-	2,830,000
6FI659 - Medical Inventory Control System	-	-	-	-	512,000	-	-	-	-	-	512,000
Information Technology	1,752,000	-	-	-	-	-	-	-	-	-	1,752,000
6IT093 - Microsoft Office 365	150,000	-	-	-	-	-	-	-	-	-	150,000
6IT102 - Wi-Fi Access Points	647,000	-	-	-	-	-	-	-	-	-	647,000
6IT104 - Collaborative Mobility	955,000	-	-	-	-	-	-	-	-	-	955,000
IT Projects Operations	8,822,000	9,025,000	5,375,000	2,850,000	500,000	500,000	500,000	500,000	500,000	500,000	29,072,000
6GG617 - Information Technology Project Program	8,822,000	9,025,000	5,375,000	2,850,000	500,000	500,000	500,000	500,000	500,000	500,000	29,072,000
Non-Departmental	15,600,000	500,000	550,000	500,000	550,000	500,000	550,000	500,000	550,000	500,000	20,300,000
6GG620 - Infill Incentive Plan	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	5,000,000
6GG674 - Sustainability Programs	15,000,000	-	50,000	-	50,000	-	50,000	-	50,000	-	15,200,000
6GG675 - Non-Emergency Communication Enhancements (311)	100,000	-	-	-	-	-	-	-	-	-	100,000
Police	2,239,000	10,664,000	1,141,000	4,142,000	3,803,500	3,053,000	1,224,000	1,584,000	5,462,000	6,066,000	39,378,500
6PD194 - Parking Shade Structures	-	-	-	-	-	379,000	-	-	-	-	379,000
6PD646 - Public Safety Training Center	-	-	-	-	309,500	-	-	-	-	-	309,500
6PD648 - Security Camera Replacement	246,000	66,000	75,000	65,000	-	-	-	318,000	84,000	96,000	950,000
6PD652 - Forensic Services Facility	-	9,131,000	-	-	-	-	-	-	-	-	9,131,000
6PD653 - Police Main Station Renovations	95,000	-	-	-	-	-	-	-	-	-	95,000
6PD658 - Body Worn Cameras	-	1,030,000	1,066,000	1,104,000	-	-	1,224,000	1,266,000	1,311,000	-	7,001,000
6PD659 - Radio Communication Equipment	964,000	-	-	2,973,000	3,077,000	1,665,000	-	-	3,530,000	3,654,000	15,863,000
6PD660 - Police Emergency Vehicle Replacements	-	-	-	-	417,000	1,009,000	-	-	537,000	2,316,000	4,279,000

2025-2034 Capital Improvement Program - General Funded, including Airport (General Fund Subsidy)

Fund/Department/Division/Program	FY 2024-25	FY 2025-26	FY2026-27	FY 2027-28	FY 2028-29	FY 2029-30	FY 2030-31	FY 2031-32	FY 2032-33	FY 2033-34	Ten Year Total
6PD663 - Backup Dispatch Console and Radio Repeat	250,000	-	-	-	-	-	-	-	-	-	250,000
6PD665 - Property and Evidence Renovation	684,000	437,000	-	-	-	-	-	-	-	-	1,121,000
Public Works & Utilities	18,466,330	28,228,800	5,002,900	6,259,200	5,961,900	5,647,000	5,584,100	5,412,000	6,979,400	5,508,540	93,050,170
6ST014 - Landscape Improvements	665,000	665,000	665,000	665,000	665,000	665,000	665,000	665,000	665,000	665,000	6,650,000
6ST051 - Streetlight Additions/Repairs	800,000	800,000	800,000	800,000	800,000	800,000	785,000	785,000	785,000	785,000	7,940,000
6ST248 - Street Repaving	12,000,000	18,000,000	-	-	-	-	-	-	-	-	30,000,000
6ST652 - Wall Repairs	-	95,000	95,000	95,000	95,000	95,000	95,000	95,000	95,000	95,000	855,000
6ST703 - Street Sweeper Replacements	71,540	71,600	144,000	377,100	144,000	144,000	377,100	144,000	377,100	71,540	1,921,980
6ST714 - Signal Detection Cameras	100,000	-	-	-	-	700,000	700,000	700,000	700,000	700,000	3,600,000
6ST772 - Traffic Signal CCTV Cameras	-	-	-	-	250,000	250,000	250,000	-	-	-	750,000
6ST775 - Alley Repaving	995,900	995,900	-	150,000	-	150,000	-	150,000	-	150,000	2,591,800
6ST776 - Union Pacific Railroad/Willis Road Improvements	-	1,589,000	-	-	-	-	-	-	-	-	1,589,000
6ST777 - City Owned Parking Lot Maintenance and Repair	2,712,000	2,712,000	2,712,000	2,712,000	2,712,000	2,712,000	2,712,000	2,712,000	2,712,000	2,712,000	27,120,000
6ST788 - Railroad Crossing Improvements	269,000	2,758,000	-	82,000	-	131,000	-	161,000	-	-	3,401,000
6ST791 - Large Equipment Replacement	852,890	542,300	586,900	1,378,100	1,295,900	-	-	-	1,645,300	330,000	6,631,390
635 - Airport Operating Enterprise	8,847,532	4,023,102	885,188	1,591,996	502,442	744,973	1,007,157	635,057	1,321,000	1,182,126	20,740,573
Airport Capital	8,588,532	4,023,102	885,188	1,591,996	502,442	744,973	1,007,157	635,057	1,321,000	1,182,126	20,481,573
6AI238 - Taxiway B Construction	-	-	-	-	-	262,434	-	-	-	-	262,434
6AI728 - Airfield Lighting Improve/Runway 4L/22R	108,532	-	-	-	-	-	-	-	-	-	108,532
6AI731 - Santan Apron Reconstruction	-	-	-	144,300	-	-	-	-	-	-	144,300
6AI732 - Heliport Apron Reconstruction	-	-	-	-	38,442	218,539	-	-	-	-	256,981
6AI735 - Runway 4R/22L Extension Community Impact Study	-	24,406	30,888	547,396	-	-	-	-	-	-	602,690
6AI736 - Annual Pavement Maintenance Management	370,000	210,000	275,000	789,000	284,000	264,000	506,000	493,000	840,000	901,000	4,932,000
6AI737 - Rehabilitate Runway 4R/22L Pavement	-	283,711	-	-	-	-	-	-	-	-	283,711
6AI738 - Rehabilitate Armory Apron Pavement	-	89,700	509,700	-	-	-	-	-	-	-	599,400
6AI740 - Rehabilitate North Terminal Apron Taxi Lane	-	-	19,600	111,300	-	-	-	-	-	-	130,900
6AI743 - North Terminal Reconstruction Phase II	-	139,285	-	-	-	-	-	-	-	-	139,285
6AI747 - Construct Blast Pads Runway 4R 22L	-	-	-	-	130,000	-	-	-	-	-	130,000
6AI748 - Airport Taxiway Fillet Improvements	-	-	-	-	-	-	299,177	-	-	-	299,177
6AI749 - Remove Taxiway Connectors/Holding Apron	-	-	-	-	-	-	151,980	-	-	-	151,980
6AI750 - Remove Taxiway Q/N Connector	-	-	-	-	-	-	-	142,057	-	-	142,057
6AI751 - Holding Aprons Construct Holding	-	-	-	-	-	-	-	-	246,700	-	246,700
6AI752 - Replace Airfield Signage	-	-	-	-	-	-	-	-	184,300	-	184,300
6AI755 - West Airport Facilities Upgrade	3,900,000	-	-	-	-	-	-	-	-	-	3,900,000
6AI757 - Construct Apron and Aircraft Wash Rack	-	-	-	-	-	-	-	-	-	201,664	201,664
6AI758 - Construct Apron Pavement	-	-	-	-	-	-	-	-	-	79,462	79,462
6AI769 - Hangar Maintenance Program	50,000	-	50,000	-	50,000	-	50,000	-	50,000	-	250,000
6AI770 - Hangar Area Pavement Reconstruction	4,160,000	3,276,000	-	-	-	-	-	-	-	-	7,436,000
Buildings and Facilities Capital	259,000	-	-	-	-	-	-	-	-	-	259,000
6BF659 - Building Security Cameras	259,000	-	-	-	-	-	-	-	-	-	259,000
Grand Total	70,056,502	66,778,902	21,238,948	29,409,896	19,898,542	21,585,163	15,195,605	17,578,996	22,764,000	26,845,017	311,351,571