



SALT RIVER PIMA-MARICOPA INDIAN COMMUNITY

10005 E. Osborn Road, Scottsdale, Arizona 85256 / Phone 480-362-7520 / Fax 480-362-7593

12% Gaming Grant Program Application Calendar Year 2026

About the 12% Gaming Grant Program Application:

The Salt River Pima-Maricopa Indian Community 12% Gaming Grant Program ("Program") application will serve to provide a comprehensive review of the programming requests for Arizona cities, towns, counties, non-municipal public service organizations, and non-profit organizations selected to apply for grant funding. It is not the intent of the Program to award grants that would benefit individuals, be used as sponsorships, be used for religious activities, primarily fund the indirect or administrative costs of a program/organization, or to be used for the direct benefit of the Salt River Pima Maricopa Indian Community.

For Calendar Year 2026 the Program will only consider applications that seek funding that can be expended on an annual basis, for programming, equipment, etc. No multi-year grants or capital campaign projects will be considered.

Date of Application: 8/12/2025

Organization Name: Dignity Health Foundation – East Valley
(For Non-profit applications please include the organization's IRS letter of determination.)

Organization/Municipal Government Mailing Address:

Organization:

Dignity Health Foundation – East Valley
1727 W. Frye Road
Chandler, AZ 85224

Municipality:

City of Chandler
Communications and Public Affairs
175 S Arizona Ave
Chandler, AZ 85297

Organization History:

(Provide a brief summary of the origins of the organizations and any notable milestones and/or significant audit findings)

Dignity Health in Phoenix's eastern suburbs of Chandler and Gilbert is comprised of Chandler Regional Medical Center, Mercy Gilbert Medical Center, Mesa Arizona General Hospital, three Urgent Cares, eight freestanding Emergency Rooms, and Dignity Health Foundation – East Valley. In 1961, Chandler

Regional Hospital opened with only 40 beds, 25 employees and 91 volunteers, and laid the foundation for the full-service, acute-care hospital it has become.

Chandler Regional is a 429-bed, non-profit facility with more than 2,700 employees, and almost 1,000 doctors on staff representing all major specialties. Mercy Gilbert has been Gilbert's largest hospital since its completion in 2006. At Mercy Gilbert, Dignity Health is near completion of the Women's & Children's Pavilion. In partnership with Phoenix Children's Hospital, the five-story tower will meet community demand for expanded pediatric specialized services and will also offer expanded obstetrics services and a Level III neonatal intensive care unit at Mercy Gilbert. CommonSpirit Health was formed in 2019 by the alignment of Dignity Health and Catholic Health Initiatives (CHI).

Dignity Health provides community benefit outreach programs that reach thousands of Phoenix East Valley residents every year. The most notable program is our Chandler and Gilbert Children's Dental Clinics. The first clinic, in Chandler, was established nearly fifteen years ago in partnership with the Chandler Unified School District. Located in the school district's CARE Center on the campus of a local Title I elementary school, the clinic provides dental services to low-income children. In addition to Dignity Health's dental clinic, the CARE Center provides other wrap-around services to low-income families which include a food bank, behavioral health services, medical care, and WIC. The Gilbert Dental Clinic opened in 2018 in the Heritage Center, a center providing multiple health and social services in one location in downtown Gilbert.

Organization Structure:

(Provide a list of current board members and key staff members)

Foundation Board members support Dignity healthcare facilities and programs in the Southeast Valley through philanthropy, specifically providing funding for Chandler Regional Medical Center's and Mercy Gilbert Medical Center's programs and services. Board members are influential hospital and community members who are chosen based on ability to uphold Dignity Health's mission and provide leadership, fundraising, and service to hospital programs. Board members provide a community perspective in advancing Dignity Health mission and vision; ensure that community health is a key component of strategic planning; and review program progress and make recommendations as needed. Please see attached list of Dignity Health Foundation – East Valley Board Members.

In addition to our foundation board, Dignity Health has a variety of other bodies that provide oversight of programs including:

Executive Leadership Team

- Alignment of Community Benefit Plan with Community Health Needs Assessment
- Alignment of Community Benefit Plan with Strategic Plan
- Budgeting, monitoring and reporting

Community Benefit Committee:

- Ensures that community health priorities are integrated in the hospitals' strategic planning and budgeting process
- Ensures the hospitals' community benefit plan focuses on sectors of the community with disproportionate unmet health needs

**Do any conflicts of interest exist within the organization structure?
(I.e. family, professional or personal conflicts, SRPMIC representatives on board, etc.)**

There are no conflicts of interest.

Contact Person and Project Manager if different from Contact Person:

Contact Person: Laurel Vetsch

Title: Director of Grants

Address: 1727 W Frye Rd., Suite 230, Chandler, AZ 85224

Phone: 480.728.3130

Fax: 480.728.3945

Program Manager: Mary Hunt

Title: Director of Care Coordination

Address: 1955 W. Frye Rd., Chandler, AZ 85224

Phone: 480-728-3355

Email Address: Mary.Hunt@commonspirit.org

Project Name:

Post Hospitalization Services for Un/Underinsured patients at Dignity Health East Valley Hospitals

Provide a brief description of the project being submitted to the 12% SRPMIC Grant program. In the description provide a summary of the relevant experience, administrative activity, and program development related to the grant request.

We know that inability to pay for medications, transportation, skilled nursing and durable medical equipment (DME) is a contributing factor for readmission to the hospital, and many of the patients we serve have insufficient insurance coverage for post-hospital services. Before funding was received in 2022 from SRPMIC, our hospitals have taken on this unbudgeted expense in order to ensure that patients' needs are met. We know many patients accept the prescription and durable medical equipment orders they are given, but fail to fill the orders due to a number of factors including the overwhelming cost, transportation challenges, and other access barriers.

Thanks to SRPMIC support for the 3rd consecutive calendar year, our Care Coordination team at Dignity Health has been able to help over 170 patients who do not have sufficient insurance coverage receive assistance with oral and IV medications. Utilizing philanthropic funding to support this program helped us be more proactive with at-risk patients to ensure they have the means to acquire medication to be dispensed at home before being discharged from the hospital. Aside from patients receiving medications that are crucial to their recovery, receiving funding from this program has also helped the Care Coordination team focus efforts on identifying the most needed uses of these resources.

In 2024, we focused the \$50,000 grant from Salt River Pima-Maricopa Indian Community to underwrite the need for oral and IV prescription medications for un/underinsured patients. As identified in the

previous year, we learned that there is an even greater need for IV infusion medications that are dispensed at home after a patient is discharged. IV medications may be used to treat a variety of conditions, the most common being persistent infections that require long-term antibiotic treatment. Some conditions require 2-6 weeks of IV antibiotic infusion treatment and it's not cost-effective or comfortable for patients to remain in the hospital long enough to complete treatment. Most patients with insufficient medical coverage, also have transportation limitations to return to a medical facility to receive these infusions. The most cost-effective way to ensure they receive the treatment they need is to provide home health services to administer IV infusions in their home environment. The cost of these infusions are approximately \$3,000 per patient visit.

In addition to IV medication needs, the volume of patients requiring a safe disposition, therapies, and skilled nursing has increased as our demographics shift in the Phoenix Metro East Valley region of Arizona. In 2025, with the help of the SRPMIC grant, our Care Coordination team has continued this work. In 2024, Mercy Gilbert and Chandler Regional distributed \$210,472 in charity care to patients discharging from our hospitals in the form of Durable Medical Equipment, Skilled Nursing Services from Home Health or Skilled Nursing Facility, Physical and Occupational Therapy, life-saving IV antibiotics, and safe assisted living or group homes for the elderly and vulnerable while they waited for alternative funding sources to remain safe after hospitalization. In the first 2 quarters of CY 2025, with the help of the SRPMIC grant, our Care Coordination team has continued this work providing \$95,222 in charity post-acute services. Furthermore, Chandler Regional and Mercy Gilbert currently offer hospital-funded transportation services. We are seeking a continuation of this grant in CY2026.

Assistance with post-hospital services reduces hospital readmissions significantly. Readmissions harm both the patient and patient support systems in addition to adding to the overall cost burden of healthcare on the nation. "These readmissions result in an excess healthcare expenditure of \$12 billion to \$17 billion annually (MEDPAC, 2007), and put patients at risk for hospital-acquired infections, medical errors, and overall deconditioning," (Jahnigen, Hannon, Laxson, & LaForce, 1982).

We are requesting grant funding in the amount of \$65,000 from Salt River Pima-Maricopa Indian Community to continue this equitable program in 2026 to provide medication and durable medical equipment for underserved patients served by our hospitals in the East Valley and to expand the grant to include Skilled Nursing (Home Health or Skilled Facility) and temporary custodial care in Assisted Livings and Group Homes to ultimately reduce avoidable hospital readmissions.

If a grant is awarded, a secure fund is allocated to provide support to patients who need it most. On average, 250 uninsured or underinsured patients are treated by a Dignity Health hospital in the East Valley per month with an average cost of medications totaling around \$94/month per person. Approximately 24% of elderly Medicare patients do not have prescription drug coverage in the US. Based on that projection, Chandler Regional and Mercy Gilbert Medical Centers serve roughly 278 Medicare patients without Medicare Part D for prescription coverage per month. In addition, in Chandler, 9.1% of the population lives in poverty, while in Gilbert 5.9% of the population lives in poverty (2023 statistics). Since January 2023 through current CY 2025, Chandler Regional and Mercy Gilbert hospitals have assisted with over \$633,000 in charity prescriptions, medical services, and transportation for un/underinsured patients averaging \$21,000 per month in charity funds.

Grant funding of \$65,000 for CY 2026 will provide oral and IV prescriptions to patients at Chandler Regional and Mercy Gilbert Medical Center over the next year with basic medication assistance and high cost medications such as IV infusion. The additional funding will help patients receive safe discharges

and needed equipment and services/therapies at discharge to prevent readmission and improve patient wellness. This would ensure that 60 - 80 patients per year who are un/underinsured receive the medications and services they need for healing. Care Coordination will continue to screen patients for need, and when applicable, will offer support to ensure they are able to access their medications and/or medical equipment.

What percentage of the grant request are Direct Costs of the programming and Indirect Costs, respectively?

100% of the grant request will be used for direct costs in providing prescribed medications and post-hospitalization services to qualified patients, including Skilled Nursing in the home (Home Health), Skilled Nursing in Facility (SNF), and Assisted Living or Group Home placement. In addition, funds will help to cover hospital funded transportation costs.

**Define the Project Category and/or relevant sub-category:
(i.e. Education, Public Safety, Transportation, Economic Development, Health Care, Social Services, or Cultural and Environment)**

Health Care.

Communications and Publicity:

If selected as a recipient of 12% grant funding, the Salt River Pima-Maricopa Indian Community will collaborate to communicate the benefits of the award. As part of the communication effort please review the options that are used by your organization:

Social Media. Please circle all of the channels that apply for your organization:

1. X Facebook (Include handle): <https://www.facebook.com/DignityHealthFoundationEastValley>
2. LinkedIn (Include profile name):
3. X Instagram (Include handle): @dignityhealthfoundationev
4. TikTok (Include handle):
5. YouTube (Include profile name):

Organization Channels. Please circle all of the communications channels that apply for your organization:

1. Electronic newsletter YES
2. Printed newsletter NO
3. Email YES
4. Website YES
5. Events YES

Image and Likeness. If selected as a recipient of 12% grant funding, is the organization willing to (please circle all that apply):

1. Provide a compelling volunteer, recipient or donor story that depicts the agency's mission: YES

2. Collaborate on filming a video that depicts the agency's mission: YES
3. Record a video message: YES
4. Collaborate on a press release about the award: YES
5. Collaborate in news media interviews about the award: YES
6. Share digital files of existing images or video/s that depict the organization's mission and that are ready for publish: YES

Beginning Date of Project: 1/1/2026

End Date of Project: 12/31/2026

Geographic Area to be served: Southeast Valley (Chandler, Gilbert, Mesa, Tempe, Maricopa, Queen Creek)

**** Attach Detailed Budget****

Total Amount of Program/Project: \$65,000

12% Grant Request: \$65,000
(No Multi-Year Request will be accepted)

If the amount of funding awarded is less than the amount requested for the program/project, are other funds available to complete the program/project? If so, please identify how funding would be prioritized (Please Explain):

Yes, we take from our operational budget, however, the hospital is working on a tight margin post-pandemic and outside funding will greatly reduce the operational burden and significantly assist in discharging patients in need.

Dignity Health Foundation East Valley is raising funds for this project and others through execution of a solid fundraising program which leverages and strengthens its relationships with private donors, corporations, foundations, public entities, volunteers, and community partners to assist in obtaining funding. Various funding strategies include, but are not limited to, mail appeals and individual, major and planned gift opportunities as well as seeking corporate and foundation support.

If you receive SRPMIC 12 % funding, will it be spent (Check One):

- ☒ **Monthly**
- ☐ **Quarterly**
- ☐ **Lump Sum**

List any SRPMIC 12% grant funds the organization has previously been awarded. If the organization has received funding through the SRPMIC 12% Gaming Grant Program for five consecutive years you may be asked to submit a comprehensive report of grant funding of the progress and mission of the organization. In addition, you may be asked to provide a formal presentation to the 12% Gaming Grant Committee.

- \$25,000 for the Gilbert Dental Clinic, 2022

- \$25,000 for the Gilbert Dental Clinic, 2023
- \$50,000 for the Medications for the Uninsured program, 2023
- \$100,000 for the Gilbert Dental Clinic, 2024
- \$50,000 for the Medications for the Uninsured program, 2024
- \$50,000 for the Gilbert Dental Clinic, 2025
- \$50,000 for the Medications for the Uninsured program, 2025

List any other 12% grant funds your organization may be seeking from other Tribal Governments in 2025-2026.

We are requesting \$146,879 from the Ak-Chin Indian Community, \$25,000 from Ft. McDowell Yavapai Indian Community, and \$268,264 from the Gila River Indian Community.

List any other funds you have received from the Salt River Pima-Maricopa Indian Community (Enterprises Included) and identify the amount and source:

We have not received any additional funds from Salt River Pima-Maricopa Indian Community other than the grants listed above.

Has your organization applied for and been awarded any local, state, or federal grants during the past year? If so, please detail.

We receive City of Chandler and Town of Gilbert funding which covers a small portion of the dental clinics budgets. We also receive First Things First for our children's oral health program, a program for children ages 0-5 that provides dental hygiene care in pediatric medical offices, daycares, and other locations.

Which municipal governmental entity will serve as your pass-through agency to accept 12% gaming grant on your behalf?

The City of Chandler.

By execution of the 12% Gaming Contribution Grant Application the undersigned agrees that the information contained in the Application is true to the best of the Applicants knowledge. The Applicant shall notify the SRPMIC if any information in this Application changes.

 Signature for the Applicant	8/12/2025 Date
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Julie Alvarado, President Name and Title

The Application shall be signed by the senior elected official of the government entity, or in the case of a non-profit entity, the Chief Executive Officer authorized to commit the non-profit entity to apply for, accept, and implement an award from the SRPMIC utilizing 12% Gaming Contributions.

Dignity Health Foundation – East Valley
Salt River Pima-Maricopa Indian Community

Prescription Post-Hospital Budget 2026

Expenses	Amount	Quantity	Total
Oral Prescription Medications	36%	15-20 Patients	\$23,500
Skilled Nursing Services	39%	10-14 Patients	\$25,500
Home Health Care/IV Infusion Medication	18%	3-5 Patients	\$11,500
Durable Medical Equipment	2%	2-3 Patients	\$1,500
Other/Group Home	5%	2-3 Patients	\$3,000
TOTAL	100% of funds	32-45 Patients	\$65,000

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DIGNITY HEALTH FOUNDATION-EAST
VALLEY
% RANDY BRADLEY
1955 W FRYE RD
CHANDLER AZ 85224



017548

Employer ID Number: 74-2418514
Form 990 required: Yes

Dear Taxpayer:

This is in response to your request dated Sep. 14, 2017, regarding your tax-exempt status.

We issued you a determination letter in July 1986, recognizing you as tax-exempt under Internal Revenue Code (IRC) Section 501(c)(3).

Our records also indicate you're not a private foundation as defined under IRC Section 509(a) because you're described in IRC Section 509(a)(3) as a Type I supporting organization. A Type I supporting organization is operated, supervised, or controlled by one or more publicly supported charities.

Donors can deduct contributions they make to you as provided in IRC Section 170. You're also qualified to receive tax deductible bequests, legacies, devises, transfers, or gifts under IRC Sections 2055, 2106, and 2522.

In the heading of this letter, we indicated whether you must file an annual information return. If a return is required, you must file Form 990, 990-EZ, 990-N, or 990-PF by the 15th day of the fifth month after the end of your annual accounting period. IRC Section 6033(j) provides that, if you don't file a required annual information return or notice for three consecutive years, your exempt status will be automatically revoked on the filing due date of the third required return or notice.

For tax forms, instructions, and publications, visit www.irs.gov or call 1-800-TAX-FORM (1-800-829-3676).

If you have questions, call 1-877-829-5500 between 8 a.m. and 5 p.m., local time, Monday through Friday (Alaska and Hawaii follow Pacific Time).

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DIGNITY HEALTH FOUNDATION-EAST
VALLEY
% RANDY BRADLEY
1955 W FRYE RD
CHANDLER AZ 85224

Sincerely yours,

A handwritten signature in black ink, appearing to read "K. A. Billups". The signature is fluid and cursive, with the first letters of the first and last names being capitalized and prominent.

Kim A. Billups, Operations Manager
Accounts Management Operations 1



**BOARD OF DIRECTORS
FY 2026**

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SCHRADER, KARA GIBSON	Buchalter 480-915-0530
SNYDER, NICOLE	Director of Business Development, CG Schmidt 480-490-2927
SWEARINGEN, RICK MD	Retired Medical Director, Dignity Health Urgent Care 480-728-4000
SZEWCZYK, ROBERT	Principal/Co-Owner, Rise48 Equity

	602-679-7209
WHYTE, CORY, Chair	Broker, Infinity & Associates Real Estate 480-710-3031
WILCYNski, JENNIFER	Senior Associate, Orcutt Winslow 602-257-1764