



Annual Fee Adjustment Council Work Session

December 11, 2025 | 4 p.m.



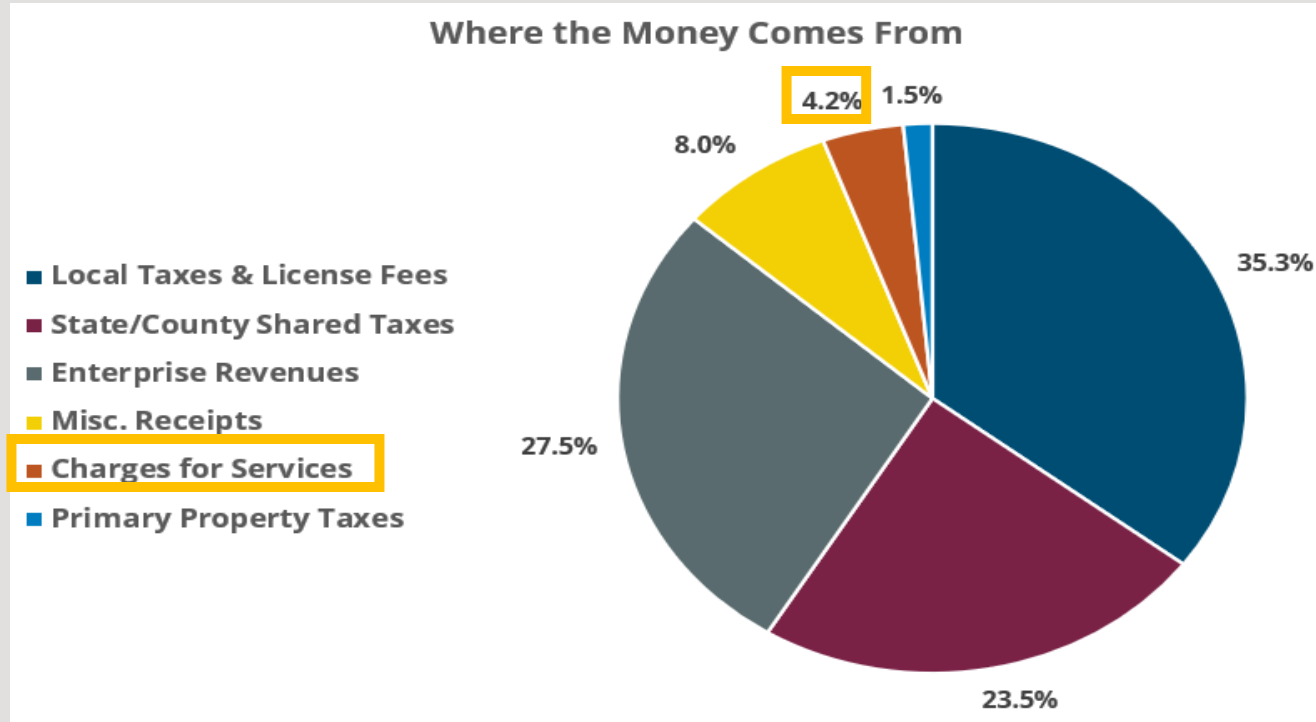
Citywide Fee Study and Purpose

- Will add clarity of methodology for setting category/type or rate for consistency year to year.
- Scope will include a review of our fees to surrounding cities to understand where Chandler is in the market and a methodology recommendation for each category/type (i.e., cost recovery, % of market, lower fixed fee for societal/safety benefit).
- Will coordinate with studies in process (i.e. Park and Recreation master plan, Airport Strategic Plan)
- Outcome will provide a document that clarifies the purpose of fees to our city, a recommendation on methodology and policies for setting fees by category/type, a recommended cadence of fee adjustments and a calculation methodology for fee updates.

Fees vs. Taxes

Parameter	Tax	Fee
Primary Purpose	To raise general revenue to fund public services and governmental operations (e.g., police, fire, streets, parks).	To recoup the costs incurred in providing a specific service or privilege to individuals (e.g., rent facility) or regulating an activity (e.g., massage)
Mandatory Nature	Mandatory for individuals or businesses within the taxing jurisdiction—no direct opt-out.	Typically voluntary in the sense that the charge applies only if an individual chooses to use a service or engages in an activity that triggers the fee.
Benefit Received	Benefit is broad and shared by the general public; not tied to a specific individual receiving a direct benefit.	Benefit is specific and individualized—the payer directly receives a service, permit, or regulatory review.
Use of Funds	Deposited into general fund to support wide-ranging public programs and infrastructure.	Restricted to covering the cost of providing the service, including personnel, materials, systems development, and a proportionate share of overhead. Cannot exceed reasonable cost of service. (e.g., Breaktime programming)
Impact on Equity	Broad-based taxation spreads costs across entire population; used for services benefiting everyone.	Fees place cost burden on those who directly benefit, aligning with the benefit principle (“users pay”).

Overview – Fees as a Component of Total Revenue



Revenue graph excludes those revenues designated for specified uses:

- Secondary Property Tax
- System Development Fees
- Bond Proceeds
- Grants
- Fund Balance

Overview – Fee Characteristics

- Fees assessed for use of facilities or services benefiting **specific** groups
 - Ensures fees are charged to those removing public space from availability to the public for private use
- Fees provide full or partial recovery of cost of certain services, which offsets the subsidization from the General Fund
- Authority to charge a fee must exist in City Code (fee amounts/specifics are set by resolution for the Citywide Fee Schedule)



Overview – Annual Review

- Departments review fees annually for
 - Administrative changes for clarity or to clean up old fees or language,
 - Review cost recovery options to include exclusive use of facilities
 - Make resident-recommended changes, or
 - Encourage compliance





Departments Proposing Fee Updates

Community Services
Cultural Development
Police
Public Works & Utilities



Community Services

Community Services: Overview

- Fees not being adjusted: camps, facility entrance fees, swimming fees, library use, and non-exclusive use of facilities.



Community Services: Recreation

(Cost Recovery)

- Would change the Education Exploration costs as follows:
 - Up to 30 students: Resident fee from \$65 to \$78, Non-resident from \$88 to \$106
 - Up to 31-60 students : Resident fee from \$169 to \$203, Non-resident from \$229 to \$275
 - Up to 61-90 students : Resident fee from \$283 to \$340, Non-resident from \$383 to \$460



Community Services: Recreation

(Cost Recovery)

- Would change the Birthday Party Packages (1 to 10 children) costs:
 - Birthday Party Package: Resident fee from \$80 to \$96, Non-resident from \$108 to \$130
 - Nature Options Birthday Party Package: Resident fee from \$100 to \$120, Non-resident from \$130 to \$156
 - Sportacular Fun Options Birthday Party Package: Resident fee from \$130 to \$156, Non-resident from \$176 to \$211
 - Creative Delight, Outdoor Bounce, Main Event and Theme Option Birthday Party Package: Resident fee from \$155 to \$186, Non-resident from \$210 to \$252
- Would remove the Birthday Party Add-Ons Fee (i.e. cake, pizza, drinks, etc.
Cost of Goods + 50% markup = Retail Price



Community Services: Recreation

(Cost Recovery)

Community Recreation Program and Specialized Fitness Classes Formula Modification –the formula establishes the fee to participate in classes such as; arts/crafts, pom & cheer, dance, Spanish, photography, martial arts, ceramics, Zumba, racquetball, yoga, spin, tai chi, etc.

- Community Programming: $(\text{Class Length} + \text{Prep Time}) \times \# \text{ of days} \times 3.75 \text{ (was 2.75)}$ Factor Rate (includes wages) + \$Program Supply Cost pp + \$5 Admin (was \$3) = participant cost
- Specialized Fitness: $(\text{Class Length} + \text{Prep Time}) \times \# \text{ of days} \times 5.5 \text{ (was 4.5)}$ Factor Rate (includes wages) + \$5 Admin (was \$3) = participant cost



Community Services: Sport Facilities

(Exclusive Use)

- New Archery Range Tournament Fee (Semi-Private)

Resident: \$20/hr. min. 4 hrs.

Non-resident: \$27/hr. min. 4 hrs.

Commercial: \$30/hr. min. 4 hrs.

- New Pickleball Tournament Fee (Semi-Private)

Resident: \$10/hr. per court

Non-resident: \$14/hr. per court

Commercial: \$15/hr. per court



Community Services: Library

(Cost Recovery)

- Would change black and white copy fee from \$0.10 per page to \$0.15
- Would change color copy fee from \$0.25 per page to \$0.50





Cultural Development

Cultural Development: Special Events

(Cost Recovery/Encourage Compliance)

- Would add Temporary Sales & Promotional Events (TSPE)
Application Expedited Fees:
 - Maintains zero cost for applications filed 60 days or more in advance
 - \$50 for applications submitted 46-59 days before proposed event day
 - \$100 for applications submitted 31-45 days before proposed event day
 - \$200 for applications submitted 20-30 days before proposed event day





Police

Police

(Cost Recovery)

- Would change Video Recording Copies - per report from \$25 to \$46 for up to 1st hour and \$46 prorated per hour per copy
- Would change Audio Recording Copies - per report from \$10 to \$15
- Would change Digital Photographs - per report from \$5 to \$10
- Would change Report Copies - first 35 pages from \$5 to \$10
- Would add Public Records Requests (other) of \$25
- Would add Letters of Clearance fee of \$10





Public Works & Utilities

Public Works & Utilities: Solid Waste Enterprise

(Cost Recovery)

- Would increase the monthly solid waste disposal fee from \$20 to \$21.05 and the additional monthly disposal fee for alley solid waste customers from \$1.61 to \$1.71, to reflect the 6% increase discussed as part of the utility increases
- Would change the cost of Solid Waste Containers from \$148 to \$150
- Would change the Special Collection Fee:
 - One-time special curbside refuse container pick-up from \$18.50 to \$23.50
 - One-time special alley refuse container pick-up from \$35 to \$41.50
 - Bulk material pick-up from \$35 to \$43



Public Works & Utilities: Solid Waste Enterprise

(Cost Recovery)

- Would change the Residential use of the Recycling Solid Waste Collection Center Fee from \$50 to \$70 per ton prorated in 20 lb. increments
- Would change City Services per ton fee from \$50 to \$70
- Would change the Recycling Solid Waste Collection per-visit fee for the first 400lbs of material from \$10 to \$14 (after all free visits used)



Timeline

Process follows City Code 2-17; The Establishment and Modification of Fees and Rates	Date of Action
Proposed fees were analyzed, summarized & discussed with City Manager	Sep. - Nov.
Work session to discuss proposed fee changes	Dec. 11, 2025
Proposed new/modified fee summary will be posted online for at least 60 days	Dec. 12, 2025
Publish Notice of Intent to Amend the Citywide Fee Schedule in newspaper as well as social media posting	Feb. 8, 2026
Action Item at least 60 days after posting proposed fees	Feb. 23, 2026
Effective Date	Mar. 1, 2026



Questions?



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