

**DLR**GROUP

*proposal*

26-14-BOS-01

# DESIGN-BUILD CRITERIA ARCHITECT SERVICES

COCHISE COUNTY NEW JAIL PROJECT

04/02/2026 | 4 PM MT

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Cochise County Procurement Department  
1415 Melody Lane, Building C  
Bisbee, AZ 85603

DLR Group  
177 N Church Ave #755,  
Tucson, AZ 85701  
o: 520.882.0698

## 5.2.1 | Cover Letter



ELEVATE *the*  
HUMAN EXPERIENCE  
THROUGH DESIGN

**DLR Group inc.,**  
177 N Church Ave #755,  
Tucson, AZ 85701

April 2, 2026  
Anne Coppola  
Contracts Administrator  
Cochise County Procurement Department  
1415 Melody Lane, Bldg. C  
Bisbee, AZ 85603  
ACoppola@cochise.az.gov

Re: **RFQ 26-14-BOS-01 - Request for Qualifications Design-Build Criteria Architect Services for the Cochise County New Jail Project**

Dear Ms. Anne Coppola and the Cochise County Evaluation Committee:

On behalf of **DLR Group**, thank you for the opportunity to present our qualifications for Design-Build Criteria Architect Services for the Cochise County New Jail Project. We have assembled a top-notch team of Arizona and national correctional and detention design experts, but more importantly we have assembled a team that will help you envision and design your new detention facility that meets and exceeds all the qualifications you have outlined in the RFQ to result in a world class facility.

**Relevant Experience with Comparable Projects.** We understand Cochise County is continuing a journey to replace their facility focused on best practices, reducing recidivism, the jail population, and creating a safer, more secure, and appropriate environment for people in custody and staff alike. This is expressed in our design ethos which emphasizes our ability to *Elevate the Human Experience through Design* by focusing on healing, equity & transformation in all that we do from programming and planning through design and facility activation. The goal is also to focus on diversion and community alternatives, creating an environment for those who must be held in a secure setting focused on a care and treatment model rather than a traditional custody and control model of operations.

Our team offers extensive experience repairing Bridging Documents as Criteria Architect for multiple criminal justice projects, along with a strong background in both Design-Build and owner-side roles. Our ethos approach to detention facilities emphasizes normalized environments, flexible housing units, medical and behavioral health spaces, staff wellbeing, and staffing efficiency. We will share relevant examples and lessons learned from other jurisdictions to help deliver the best possible environment and support for Cochise County.

**National Expertise – Delivered Locally.** Not only have we provided design services for most every Arizona County, but DLR Group is recognized nationally for its expertise in master planning, programming, and designing detention facilities. DLR Group has 32 offices nationwide offering a wide range of services. Our Arizona offices in Phoenix and Tucson draw on the expertise of our local and national Justice Team. Our accomplished team has successfully delivered more than 200 correctional and detention projects in the last 10 years, including the 400,000 SF Jackson County Detention Center, the 279,000 SF Larimer County Jail Improvements, and the Coconino County Jail Expansion in Flagstaff, AZ.

We have assigned our most talented professionals to facilitate this process:

- Darrell Stelling, AIA, DBIA will serve as the Principal in Charge and Detention Expert, bringing over 40 years of experience in Justice facility design and Design-Build Criteria Architect project management experience.

- Larry Smith, AIA, is a Principal at the firm and will serve as your Project Manager, Detention Specialist. He leads some of the largest justice projects at DLR Group and brings over 40 years of unparalleled industry experience, including extensive work in his home state of Arizona. Alongside Karen Chinn, Larry led the Cochise County Jail Planning Study completed in 2026. Now that the site is selected, he will serve as Project Manager on the Design-Build Criteria services and will be the primary point of contact, ensuring consistent communication and coordination among all project stakeholders and the A/E team.
- Gary Retel, AIA is our Behavioral Design Expert and will bring superior thought leadership, national best practices, and evidence-based design to this project.
- Karen Chinn, is our Programmer and Planner for this project and brings 40 years of experience in planning and programming for criminal justice. As the correctional planner and programmer on this project, Karen will review the new jail facility space program and the staffing plan. Karen was the lead on the Cochise County Jail Planning study completed with DLR Group in 2026, which included a criminal justice system assessment, jail facility program, and jail staffing plan. Karen will be responsible for reviewing the jail program and staffing plan now that a site has been selected. Karen will provide valuable input to the team in the development of criteria documents due to her in depth knowledge of the criminal justice system in Cochise County and current jail operations, as well as her knowledge of emerging trends in jail operations.

Together, this core leadership will draw on the full resources of our team to ensure that no stone is left unturned in our pursuit of design excellence and efficiency. All of our key team members are highly experienced in completing projects with all of the major correctional and detention facility experienced contractors, manufacturers, and vendors.

**Seamless Collaboration with Proven Local Partners.** Our team of subconsultant partners include leading Arizona and small business Arizona firms. These include Bowman Engineering (civil engineering, land surveyor, and landscape architecture), Tricord Engineering-Veteran Owned Small Business (licensed fire protection engineer), SDC Security-Veteran Owned Small Business (security electronics/detention), Willdan (Fire Life Safety - Code Specialist), Cumming Group (Cost Estimator), and Design Tec-Minority Owned Small Business (Food Service Design). This comprehensive team enables us to provide a turn-key solution, quickly guiding the project from early planning through procurement analysis design, and construction, ensuring a strong foundation for success. Together, we bring a cohesive and experienced team that understands the local context and project expectations, helping maximize the desired operations, programs, and services within our clients' prescribed budgets.

**Expert Involvement from Start to Finish.** We believe that successful projects are built on close and interactive relationships with our experts and your facility stakeholders from Beginning to End. Our office located in Tucson allows us to provide a rapid response during the planning and construction phases of the project. We provide our clients with best in class thought leadership - delivered locally.

Our goal is to help you achieve effective solutions by realizing your vision through careful planning, thoughtful design, and informed decision-making that improves the quality of environment for staff and occupants alike. We look forward to supporting the County in realizing your goals and welcome the opportunity to further discuss our approach.

Sincerely,  
**DLR Group**



**Darrell Stelling, AIA, DBIA**  
Justice+Civic Global Sector Leader  
e: dstelling@dlrgroup.com | m: 916.206.5882

*We are in receipt of supporting documentation posted by the County on Bonfire dated February 27, March 6, and March 20.*

**ELEVATE the  
HUMAN EXPERIENCE  
THROUGH DESIGN**



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5.2.4 / A. Summarize the experience, special expertise, and qualifications of the Vendor and proposed project team (“Project Team”) and team members (“Team Members”) and how those qualifications will enable Vendor to complete the Services as specified in this RFQ, and more specifically in Attachment 2 – Scope of Work.

## Qualifications of the Vendor

### DLRGROUP

**DLR Group, Inc**  
 177 N Church Ave #755,  
 Tucson, AZ 85701  
 dlrgroup.com  
 702.269.6615

**Single Point-of-Contact**  
 Larry J. Smith, AIA  
 DLR Group's Principal  
 m: 602.999.9693  
 e: lsmith@dlrgroup.com

We are an integrated design firm. Our promise is to *Elevate The Human Experience Through Design*. This inspires a culture of design and fuels the work we do around the world. We are 100 percent employee-owned: every employee is literally invested in our clients’ success. At the core of our firm are interdisciplinary employee-owner teams, engaged with all project life-cycle stakeholders. These teams champion true collaboration, open information sharing, shared risk and reward, value-based decision making, and proficient use of technology to elevate design.

DLR Group has **32 offices nationwide** offering a wide range of services, including our Arizona offices in **Tucson** and **Phoenix**. Our local offices draw on the expertise of our national Justice and Civic teams who have successfully delivered more than **500 detentions, corrections, and juvenile projects, encompassing in excess of 200,000 beds located across the country and internationally**, reflecting our ability to lead stakeholders through the process of justice facility planning, design, and construction nationwide.

Our team of local professionals collaborates with clients of all types in the surrounding area, including prominent ones such as the multiple award winning Pinal County Attorney’s Office, Pima Community College, Copper Queen Community Hospital, and our justice planning and design work in all Arizona Counties, including Cochise County (see page 06 for more info). We deliver architectural, engineering, interior design, planning, and integrated design services throughout Arizona.

We actively support the local community through volunteerism, pro bono work, memberships, sponsorships, and involvement with organizations, including the American Institute of Architects, University of Arizona College of Architecture, Planning and Landscape Architecture, and Marana Unified School District. Each organization allows our team to engage, invest, and make a difference in the local community.

Every justice project we design embodies our justice ethos: **As stewards of the built environment, DLR Group’s Justice+Civic studio elevates behavioral, environmental, & social betterment, resulting in healing, access, & transformation for the individual and community.**

### Our Integrated Design Services to Be Provided for This Project

Architecture	Communications	Low Voltage
Engineering:	Interiors	Planning
Electrical	IT Network	Sustainability
Mech/Plumb	High Performance	
Structural	Design	

## Who We Are

 **90+**  
 Arizona  
 Employee-Owners

 **3,000+**  
 Projects in Arizona

 **2010**  
 Office Established

 **16**  
 Years of Experience  
 in Arizona

 **#1**  
 “Public Safety/Justice  
 Facilities Design  
 Firm”  
 Building Design +  
 Construction

 **#1**  
 “Government Design  
 Firm”  
 BD World Architecture  
 100



*Contra Costa West County Reentry Treatment Facility - Design-Build  
Richmond, CA*

**500+**  
*Criminal Justice Projects*

**200+**  
*Design-Build Projects*

**200,000+**  
*Detention, Correction, and Juvenile Beds*

**\$8.5+ BILLION**  
*Justice Facilities  
Construction*

**40+ MILLION**  
*Justice Facilities  
Square Feet Designed*

**50+**  
*County Criminal Justice Facility  
Projects Completed in the last 5 years*



*USVI Bureau of Corrections, Alva Swan Annex  
Replacement Design-Criteria Architect | St. Thomas  
& St. Croix, VI*

DLR Group is a nationally recognized authority in justice and civic facility planning and design, with extensive experience in Design-Build Criteria Architecture for criminal justice projects across the United States and internationally. The firm brings a high level of service to Cochise County, supported by a strong portfolio of detention, correctional, juvenile, and medical and behavioral health facility projects, as well as significant experience throughout Arizona. This expertise ensures a comprehensive understanding of local, state, and federal codes, ordinances, and laws that impact criminal justice projects. DLR Group works closely with agencies and diverse communities, translating needs into clear criteria and providing realistic budgets to move projects forward.

# Project Team



## Leadership

Darrell Stelling, AIA, DCBIA <i>Principal In Charge / Detention Expert</i>	Larry J. Smith, AIA <i>Project Manager /Detention Specialist - <b>Point of Contact</b></i>
Hans Papke, AIA, NCARB <i>Design Project Director and QA/QC</i>	Gary Retel, AIA, LEED AP BD+C <i>Justice+Civic Design Leader / Behavioral Health Designer</i>
Ryan Robley, PE, SE <i>Engineering Lead</i>	Karen L. Chinn <i>Programming / Planning Lead</i> <b>Chinn Planning</b>

## Design

Michael Clark, NCARB, LEED <i>Project Architect</i>	Jacob Bruce, RA <i>Architectural Designer</i>
Christopher Block, AIA, CDT <i>Healthcare Design Spec</i>	Amy Hoffman, NCIDQ, LEED AP <i>Interior Designer</i>
Ben Talpos <i>BIM Professional</i>	Patti Mason, LEED AP <i>Sustainability Lead</i>

## Engineering

Brian Hummel, PE, LEED <i>Mechanical/Plumbing Engineer</i>	Christopher Marotta, PE <i>Electrical Engineer</i>
Thomas Kramer, SE, LEED <i>Structural Engineer</i>	Matt Blair, RCDD <i>Low Voltage / Communication Engineer / IT Network Specialist</i>

## Consultants

Craig Hunt, PE <i>Civil Engineer</i> <b>Bowman Engineering</b>	Timothy Timmsen <i>Security Designer</i> <b>Security Design Consulting</b>
Thomas Dupont, PLS <i>Land Surveyor</i> <b>Bowman Engineering</b>	Lucas Stover <i>Cost Estimator</i> <b>Cumming Group</b>
Tim Johnson, PLA, AICP, LEED <i>Landscape Architect</i> <b>Bowman Engineering</b>	Elliott Berg, FPE <i>Fire Protection Engineer</i> <b>Tricord</b>
Anna M. Granillo <i>Food Service Designer</i> <b>Design Tec</b>	Nicholas Tran, FPE, MSFPE <i>Fire Life Safety Expert (Code Specialist)</i> <b>Willdan</b>

Successful delivery relies on the quality of the people involved. We have assembled a team of subject-matter experts with specific experience in criminal justice design, essential facility planning, programming, and Arizona permitting to realize the full vision outlined in your solicitation. Our

implementation methodology centers around a core team approach for project leadership, design coordination, and quality control.

## Qualifications of Key Project Team Members



**Darrell Stelling, AIA, DBIA**  
*Principal-in-Charge / Detention Expert | DLR Group*

Darrell brings more than 40 years of experience in justice facility design and Design-Build project management. He will act as the primary liaison for contracting, overseeing both design and technical quality of the Design-Build Criteria documents. Darrell is responsible for the contract from programming and planning through project completion.



**Larry J. Smith, AIA** *Point of Contact*  
*Project Manager / Detention Specialist | DLR Group*

Larry brings four decades of industry expertise as an Arizona architect and resident and has led DLR Group's largest justice projects in Arizona and the Southwest region. He will oversee each project task through all phases outlined in Attachment 2 of the RFQ, from programming and planning through project completion, ensuring milestones are achieved and deliverables are technically accurate and well-coordinated. Larry will serve as your primary point of contact for this project, maintaining ongoing communication between Cochise County, all project stakeholders, and the A/E team.



**Gary Retel, AIA, LEED AP BD+C**  
*Justice+ Civic Design Leader / Behavioral Health Designer | DLR Group*

Gary, a detention specialist with 39 years of experience, brings national best practices and evidence-based design expertise to this project. He will support the project through all phases outlined in Attachment 2 of the RFQ, from programming and planning through project completion. Gary's focus is on creating secure spaces at the Cochise County New Jail that prioritize safety and behavioral health while fostering an environment that supports staff development and growth.



**Karen L. Chinn**  
*Programming and Planning Lead | Chinn Planning*

Ms. Chinn brings over 40 years of experience in needs assessment, program evaluation, operational analyses, system master planning and forecasting, and facility programming for criminal justice, juvenile justice, law enforcement, human service, behavioral health, health care, and general government agencies. She will lead phases 1 and 2 outlined in attachment 2 of this RFQ, programming and planning, and stakeholder engagement.



**Hans Papke, AIA, NCARB**  
*Design Project Director and QA/QC | DLR Group*

Hans offers 18 years of experience in justice facility design in Arizona. He has a strong understanding of local, state, and federal codes, ordinances, and laws relevant to this project. Hans will oversee the quality assurance process through each phase outlined in Attachment 2 of the RFQ, from programming and planning to project completion.



**Christopher Block, AIA, CDT**  
*Healthcare Design Specialist | DLR Group*

Christopher has 18 years of experience in healthcare design, planning, project management, and construction administration. He will oversee all design and technical aspects of the healthcare spaces through each phase outlined in Attachment 2 of the RFQ, from programming and planning to project completion, ensuring all healthcare components align with industry best practices.



**Jacob Bruce, RA**  
*Architectural Designer / DLR Group*

Jacob has nine years of experience leading design, documentation, and construction administration projects in Arizona. He will apply all local, state, and federal codes, ordinances, and laws throughout each phase outlined in Attachment 2 of the RFQ, from programming and planning to project completion.



**Michael Clark, NCARB, LEED AP**  
*Project Architect / DLR Group*

Michael brings 25-years of experience as a seasoned professional offering extensive expertise in project architectural, facility conditions assessment, and construction administration support, particularly for diverse public projects, including detention facilities. He will provide architectural services throughout all project phases outlined in attachment 2 of this RFQ, from programming and planning through project completion



**Ryan Robley, PE, SE**  
*Engineering Lead / DLR Group*

Ryan brings 16 years of engineering experience in justice and civic projects. As Engineering Lead, Ryan will monitor the engineering team’s performance and project delivery. He will manage the engineering team throughout all project phases outlined in attachment 2 of this RFQ, from programming and planning through project completion, and will be responsible for the development and quality control for all engineering systems implemented on the project and will ensure all systems meet the highest standards.



**Craig Hunt, PE**  
*Civil Engineer / Bowman*

Craig brings over 30 years of experience delivering roadway, drainage, grading, water and sewer infrastructure, and site civil and land development projects across Southern Arizona. As Civil Engineer, Craig will oversee grading, drainage, access, and utility design for the project, coordinating with the architect and Cochise County project teams throughout all project phases outlined in attachment 2 of this RFQ, from programming and planning through project completion.



**Timothy Timmsen**  
*Security Designer / Security Design Consulting*

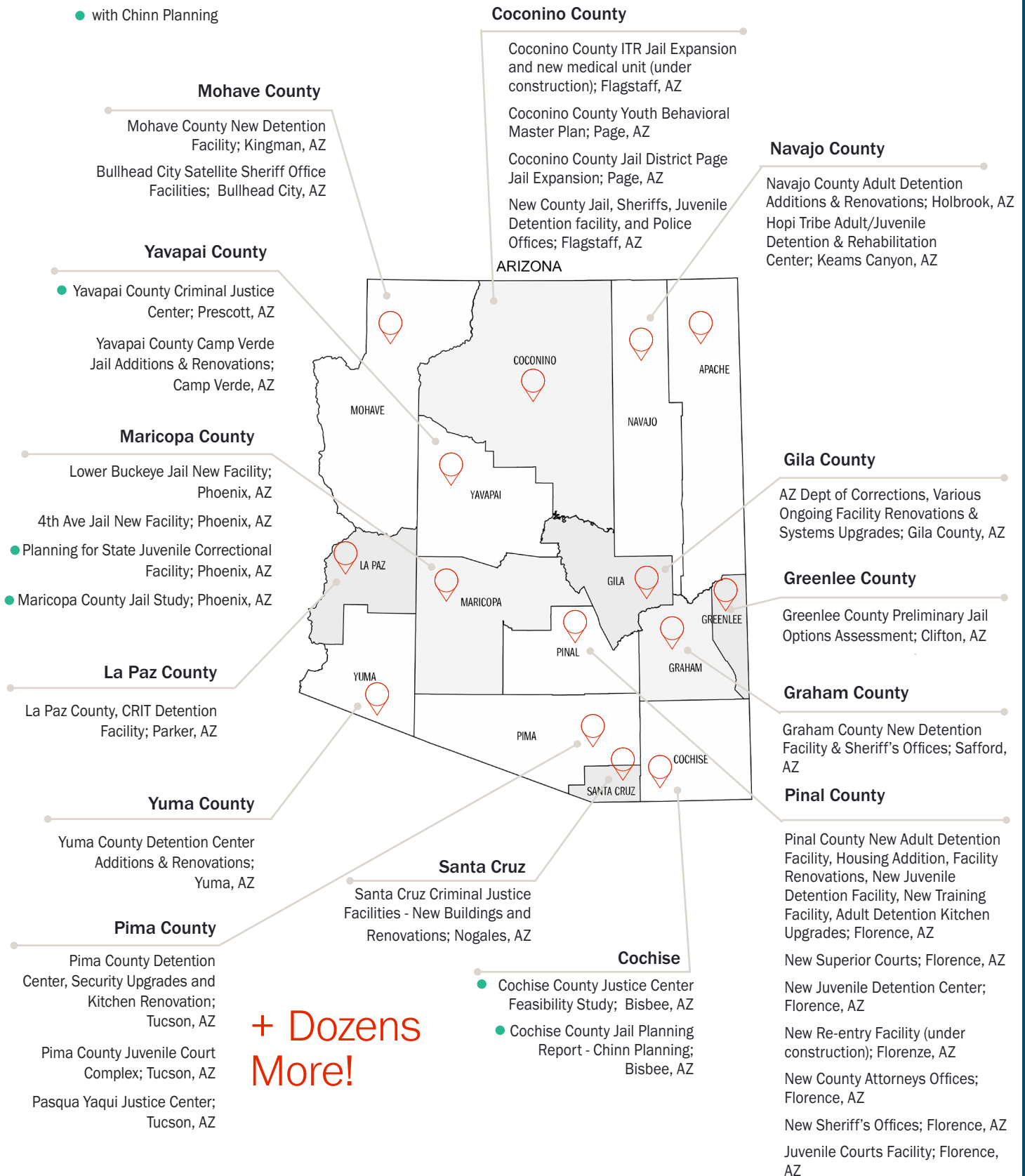
Timothy “Lance” Timmsen, Owner and President of Security Design Consulting, LLC, a Service-Disabled Veteran Owned Small Business, has over 30 years of experience in the security industry. He will manage all security design aspects of the project through all phases outlined in Attachment 2 of the RFQ, ensuring the highest standards of security design.



**Lucas Stover**  
*Cost Estimator / Cumming Group*

Lucas brings 11 years of experience of cost estimating, including quantity take offs, peer reviews, change order estimating, value engineering, and project reconciliation. As Cost Estimator, Lucas will support the project by developing high-level and detailed cost estimates of all phases outlined in Attachment 2 of the RFQ. He will review program information, assess cost drivers, and provide pricing input to help guide design and budgeting decisions. Lucas will coordinate with the project team to ensure estimates remain consistent, well-supported, and aligned with the County’s expectations.

# DLR Group Experience in Arizona County Justice Facilities



5.2.4 / Provide summaries and descriptions of projects from the past seven years that align in scope, size, budget, and complexity. For each project, include all information required by RFP section 5.2.4, items B through E.



## Kern County Justice Facility

Bakersfield, CA | Client: County of Kern

**Project Description, Challenges, and Outcomes** - Affected by the challenges of AB 109 realignment, which redirected sentenced inmates to local jails instead of state prisons, Kern County needed a jail to alleviate overcrowding and accommodate extended-stay state prisoners. DLR Group's program and initial concepts for the Kern County Jail Replacement increased overall safety and security, incorporated best practices for operations, and enhanced the environment for staff and inmates. DLR Group also planned open workstations for rovers and floor staff to allow continuous observation of inmate activities. The overall efficiency of the building increased by more than 20 percent, while site utilization and development decreased. In planning the facility, improving the environment for both staff and inmates was a primary consideration. Key elements included introducing natural light into housing, circulation, and core areas; providing access to outdoor areas such as patio dining for staff and increased outdoor recreation for inmates; and careful selection of materials, acoustics, and color.

DLR Group, as part of an integrated design and program management team, developed prescriptive design criteria documents and oversaw implementation for the new 822-bed, Type II jail facility. The team also assisted the County in navigating the AB 900 state funding and approval process. Support facilities included reception/release and medical administration, clinic and infirmary, central administration, staff services, central property room, and video visitation. Staff amenities included a central training center, break room and patio, dining area with courtyard access, and full locker and physical training facilities. Although initial scope requests and plan studies resulted in an early estimate \$20 million over budget, DLR Group ultimately met program and standards requirements, improved functionality, staffing, and operational efficiency, enhanced the quality of the environment, and reduced the total projected building area by more than 12 percent to meet the targeted budget. **DLR Group completed the Design-Build Criteria architecture documents as a single firm.**

**Design-Build  
Criteria Architect  
Completed within the  
past 7 years**

### Project Relevance

- Design-Criteria Delivery
- Completed in the past 7 years
- Criminal Justice Building
- New Construction
- Architecture Services
- Health Units
- Staff Mental Health Spaces
- Training Facility
- Multi-Phase Construction
- Trauma-responsive Facility

**Delivery Method:** Design-Build-Criteria  
**Completed:** 2018 + 1 year Warranty

Period Services 2019

**Size:** 217,174 SF

**Number of Beds:** 822 Beds

**Budget:** \$101M

**Construction Cost:** \$104M (added budget by owner)

**Services Provided:** Architecture, Planning, and Design Services for Design-Build Criteria Documents

### Relevant Team Members &

**Role:**

Darrell Stelling | Principal-in-Charge

### Project Reference:

Geoffrey Hill, Director of Capital Projects, Kern County

Role: Director of Capital Projects

p. 661.868.3029

e. hillg@co.kern.ca.us



**Sonoma County IDIQ + Multiple Projects Various Locations: -Behavioral Health Housing Unit w Kichell -Sonoma County Planning and A/E Services**  
 Sonoma County | Client: County of Sonoma

**Project Description, Challenges, and Outcomes** - The County of Sonoma is addressing changing population needs as a result of laws shifting responsibilities from state prisons to county jails for newly-convicted, low-level persons in custody. DLR Group’s design for the Sonoma Behavioral Health Housing and Transitional Unit project provides a physical environment that supports therapeutic programs currently in place for persons in custody. The primary focus is treatment in a therapeutic health care environment with a custody overlay. The facility is organized around a secure landscaped courtyard, creating an inward-focused, nature-based community environment. The scale of the housing units is smaller than most institutional facilities and allows for the impression of a more residential campus with increased daylight and improved acoustics. The expansion of programming space will allow the county to provide more evidence-based programs, and cognitive behavioral therapy to the medical/mental health population in a physical layout that is secure and safe for both staff and persons in custody alike. The goal is to reduce recidivism by providing the best possible evidence-based programs and treatment that allow persons in custody to flourish once they re-enter the community.

Partnered with a program manager, DLR Group developed prescriptive design criteria documents and oversaw the implementation for the new 32,800 SF, 72-bed specialized housing unit. The design is a combination of single- and double-occupancy rooms that will afford flexibility depending on capacity and treatment needs. As program space is an integral piece of the project design, two multipurpose rooms provide ample opportunities for group socialization, group discussions, and life skills development. Interview rooms will provide individualized medical/mental health assessment, treatment planning, and community re-entry facilitation. DLR Group has also assisted the county with multiple ADA facility upgrades and planning services for multiple detention facilities. **DLR Group completed the Design-Build Criteria architecture documents as a single firm.**

**Design-Build Criteria Architect Completed within the past 7 years**

**Project Relevance**

- Design-Criteria Delivery
- Completed in the past 7 years
- Criminal Justice Building
- Facility Expansion
- Architecture Services
- Small Group Housing Units
- Health Units
- Staff Mental Health Spaces
- Therapeutic Communities

**Delivery Method:** Design-Build-Criteria  
**Completed:** Design-Criteria Completed  
**Construction Completion:** 2028 (est.)  
**Size:** 32,800 SF  
**Number of Beds:** 72 Beds  
**Budget:** \$45M  
**Construction Cost:** \$45M (est.)  
**Services Provided:** Architecture, Planning and Interior Design Services for Design-Build Criteria Documents

**Relevant Team Members & Role:**  
 Gary Retel | Design Architect  
 Darrell Stelling | Principal-in-Charge

**Project Reference:**  
 John Brencic, CCM, CASp, Capital Projects Manager, Sonoma County Department of Public Infrastructure  
 Role: Capital Projects Manager  
 p. 707.565.2847  
 e. john.brencic@sonoma-county.org



## County of Ventura - Todd Road Jail Health & Programming Unit

Santa Paula, CA | Client: County of Ventura

**Project Description, Challenges, and Outcomes** - The County of Ventura was struggling to house an inmate population with increasingly intense medical and mental health needs. DLR Group's design provides improved facilities to address the acute and chronic medical and mental health needs of the inmate population of the County Jail system. DLR Group partnered with a program manager to prepare design criteria and bridging documents for solicitation of a design-build team, assisted in the selection, and oversaw implementation for the new 62,000 SF, 64-bed medical/mental health treatment facility. In undertaking the programming and design, the DLR Group team worked with a wide range of stakeholders to balance safety and security concerns with treatment needs. The design solution provides multiple small housing units with service delivery provided primarily on the unit, with treatment staff located near the housing units. The scale of the housing units is smaller than the most institutional facilities, creating the impression of a more residential campus with increased daylight and improved acoustics.

The Todd Road Jail Health and Programming Unit provides 64 beds and 47,719 SF of housing, medical and dental clinic, programming and staff support space. Built adjacent to the existing Todd Road Jail facility and connected through a secure corridor, the expansion enables Ventura County to offer a more holistic approach to treatment for inmate-patients with medical/mental health needs. Medical and Mental Health Care staff provide evidence-based programs and cognitive behavioral therapy in a physical layout that is secure and safe for both staff and inmate-patients with the goal of reducing recidivism by providing treatment that allows inmate-patients to flourish once they re-enter the community. **DLR Group completed the Design-Criteria documents as a single firm.**

**Design-Criteria Architect Completed within the past 7 years**

### Project Relevance

- Design-Criteria Delivery
- Completed in the past 7 years
- Criminal Justice Building
- New Construction
- Architecture Services
- MEP Services
- Behavioral Health
- Trauma-responsive Facility

**Delivery Method:** Design-Criteria  
**Completed:** 2021

**Size:** 1,000 SF

**Number of Beds:** 64 Special-Needs Beds

**Budget:** \$62M

**Construction Cost:** \$61.1M

**Services Provided:** Architecture, Site Assessment, Programming, Master Planning, Operational Planning, Staffing Analysis, Design-Criteria Documents

### Relevant Team Members & Role:

Gary Retel | Design Architect  
Darrell Stelling | Principal-in-Charge

### Project Reference:

Brian D'Anna, Deputy Director;  
Ventura County DPW  
Role: Client's Representative  
p. 805.654.2025  
e. brian.d'anna@ventura.org



## Alameda County Various Projects

Dublin, CA | Client: County of Alameda

**Project Description, Challenges, and Outcomes** - The County of Alameda spearheaded significant improvements to its Santa Rita Jail campus. The extensive capital improvement program included three projects. Outdated security and fire alarm systems were replaced with fully integrated, state-of-the-art electronics and network infrastructure. This upgrade improved safety, reliability, and serviceability across the campus.

DLR Group led the modernization of the 1 million SF Santa Rita Jail in Alameda County through a comprehensive capital improvement program. The project focused on enhancing accessibility for individuals with disabilities, constructing a new medical wing to improve inmate healthcare and mental health services, and upgrading overall jail security. As part of one of three major project components, DLR Group implemented extensive ADA-compliant renovations across housing units, restrooms, dining, visitation areas, and other key facilities within the jail.

Extensive renovations were made to housing units, restrooms, dining areas, and visitor spaces to meet Americans with Disabilities Act (ADA) standards. A new 38,000 SF infill building was constructed to provide modern medical and mental health treatment spaces, program areas, and administrative offices. The facility supports improved healthcare, mental health services, and re-entry programming for inmates. With the new infill building and renovation project completed, the Health Program and Services Unit (HPSU) will result in a larger, fully modernized Obstetrics and Gynecology Clinic, Medical Treatment Clinic, Mental Health Treatment Facility, programming space, and an administrative wing for mental health staff. The new, modern medical treatment wing will also be designed and constructed to provide care for the entire east side of the large facility, thus reducing waiting times facility-wide for residents in need of medical treatment. **DLR Group completed the Design-Criteria documents as single firm.**

## Design-Criteria Architect Completed within the past 7 years

### Project Relevance

- Design-Criteria Delivery
- Completed in the past 7 years
- Criminal Justice Building
- New Construction
- Architecture Services
- Health Units
- Behavioral Health Spaces
- Trauma-responsive Facility
- Staff Mental Health Spaces
- Multi-Phase Construction

**Delivery Method:** Design-Criteria

**Completed:** 2023

**Size:** 1,000,000 SF

**Number of Beds:** 4,000 Beds

**Budget:** \$55M

**Construction Cost:** \$55M

**Services Provided:** Architecture, Planning, and Design Services for Design-Build Criteria Documents

### Relevant Team Members & Role:

Gary Retel | Design Architect

Darrell Stelling | Principal-in-Charge

### Project Reference:

Rona Rothenberg, FAIA, Alameda County

Role: Capital Programs Manager, Design & Construction Manager  
p. 510.208.9824

e. rona.rothenberg@acgov.org



## Coconino County Intake/Transfer/Release (ITR) Jail Expansion

Flagstaff, AZ | Client: County of Coconino

**Project Description, Challenges, and Outcomes** - Coconino County Jail modernized its operations to serve the county's growing population, and in the process, have outgrown their medical/treatment and ITR facilities. DLR Group's design for the new Medical Unit reflects the County's commitment to a safer, treatment-focused jail environment for both staff and those in custody experiencing behavioral health crisis. Our design provides an Entry of Light: a supportive, therapeutic environment for incarcerated individuals as they navigate behavioral health programs and community reintegration. Overhead windows fill the main medical floor work areas with natural light. Interior spaces utilize calming colors and materials that reflect the local sandstone mountains, sagebrush, and ponderosa pine forests.

This project follows a multi-phase approach. **Phase 1** involves designing a new 14,000 SF medical unit building for the jail, which includes administrative offices, a medical clinic, detox and suicide watch areas, medical holding, an infirmary, a recreation area, and support spaces. The new medical unit, previously housed in the Intake, Transfer, and Release (ITR) building, is now strategically located next to existing housing units and connected by an 860 SF secure corridor, providing direct access to housing pods and the intake building. **Phase 2** (On-Hold) focuses on renovating the ITR area within the existing building. Key improvements include updated circulation routes and dedicated holding areas that safely separate individuals arriving from those being released or transferred. Staff will benefit from improved sightlines and easier movement between the medical unit and the ITR. After the new medical unit is completed, the former medical space will be converted into a new transport unit. These renovations enhance operational efficiency and safety by separating incoming individuals from those being released or transferred, allowing the Sheriff's Office to manage occupants in smaller, more flexible groups based on demographic needs. **DLR Group serves as the sole architecture firm for this Design-Build project.**

**Design-Build Completed within the past 7 years**

### Project Relevance

- Design-Criteria Delivery
- Completed in the past 7 years
- Criminal Justice Building
- New Construction
- Architecture Services
- MEP Services
- Health Units
- Intake, Transfer, and Release
- Multi-Phase Construction
- Trauma-responsive Facility

**Delivery Method:** Design-Build

**Completed:** December 2026 (est.)

**Size:** New medical unit 14,000 SF

**Number of Beds:** 24

**Budget:** \$20M

**Construction Cost:** \$20M (est.)

**Services Provided:** Architecture, Planning, and Interior Design Services for Design-Build Criteria Documents

### Relevant Team Members & Role:

Michael Clark | Project Manager  
 Larry Smith | Principal-in-Charge  
 Brian Hummel | Mechanical/  
 Plumbing Engineer

### Project Reference:

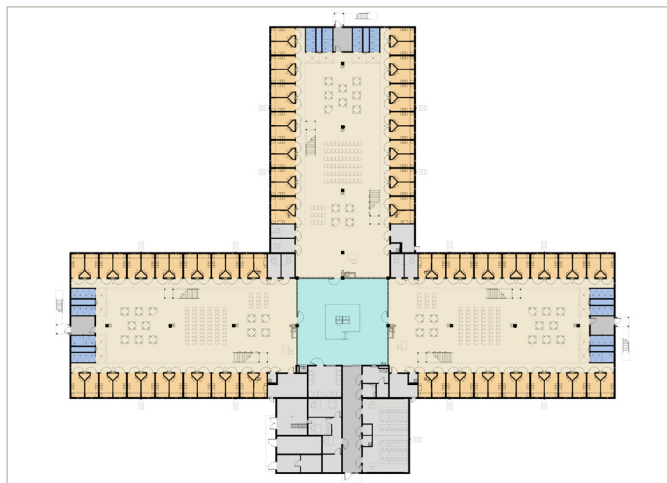
Dallas Lilly, Coconino County  
 Role: Facilities Manager  
 p. 928.699.6279  
 e. dlilly@coconino.az.gov

## Additional Relevant Project Experience

### CoreCivic Multiple Projects as Design Criteria Architects, Eloy, AZ

DLR Group delivered more than 20 Design-Criteria Architect services for CoreCivic in Eloy, Arizona. The scope included master planning, surveying, system upgrades, and expansion projects at Red Rock Correctional, Saguaro Correctional, and Eloy Detention Center. These efforts involved multi-phase construction within occupied facilities and collaboration with a range of stakeholders.

**Delivery Method:** Design-Criteria  
**Size:** 1M+ SF | **Number of Beds:** 10,000+ Beds  
**Construction Cost:** Multiple Projects  
**Services Provided:** Architecture, Planning, and Design Services for Design-Criteria Documents



### Jackson County Missouri Detention Center

This 400,000 SF detention center project began with a comprehensive study to assess program needs and site infrastructure. The design team developed options to maximize site use and manage costs. The single-level facility houses 1,256 beds for a range of security levels and includes a clinic for medical and behavioral health services.

**Delivery Method:** Progressive Design-Build  
**Size:** 400,000 SF | **Number of Beds:** 1,256 Beds  
**Construction Cost:** \$301M  
**Services Provided:** Architecture, Planning, Interior Design, and MEPS Services for Progressive Design-Build Delivery



### Larimer County Jail improvement & New Intake/Transfer/Release (ITR), Fort Collins, CO

The jail improvement project is organized around a new ITR Center adjoined by a new housing unit that eases overcrowding and serves diverse inmate classifications. The design also unifies Sheriff and jail operations, modernizes facilities, and ensures safety for staff and inmates. The project links the jail to the Sheriff's headquarters via the new Booking, and ITR center.

**Delivery Method:** CM/GC  
**Size:** 279,000 SF | **Number of Beds:** New 256-Bed Jail Improvement, 652-Bed Total  
**Construction Cost:** \$71.6M  
**Services Provided:** Architecture, Planning, Interior Design, and MEPS Services for CM/GC



5.2.4 / F. Identify all consultant and subconsultant firms to be used in performance of the Project. Specify the work and percentage of total project work to be performed by each firm.

## Subconsultant Firm Backgrounds

# Bowman

Civil Engineering, Land Surveyor, Landscape Architecture

**Primary Contact:**

Craig Hunt, PE  
Civil Engineer  
d: 520.375.2228 x3228  
e: chunt@bowman.com  
3275 West Ina Road,  
Suite 220  
Tucson, AZ 85741

**Percentage of Total Work:**

Civil Engineer - 5%  
Land Surveyor - 1%  
Landscape Architecture - 2%

Bowman has extensive, multi-state experience delivering engineering and life-safety work for large state prisons, county jails, intake/transfer/release (ITR) facilities, juvenile units, rehabilitation centers, and courthouse/detention complexes. Projects span small county facilities (~39,000 sq. ft.) to very large correctional complexes (~800,000 sq. ft., 1,800 beds). Services routinely include fire protection engineering, life-safety and code consulting, smoke control and egress analysis, civil/site engineering and surveying, MEP support, special inspections and materials testing, commissioning and construction administration.

**30+ Projects Completed with DLR Group Nationwide**

Relevant Correction & Detention Experience includes:

- Maricopa County ITR + Detention Center, AZ
- Arizona State Prison Complex, Multiple Locations, AZ
- Arlington County Courthouse + Detention Center, VA
- Baltimore City Correctional Center Demo, MD
- Churchill County Detention Center, NV
- City of Cape Coral Police Training Site, FL
- City of Port St. Lucie Police Training Facility, FL
- Dorchester County Detention Center, SC
- Eastern District Police Station, MD
- Georgia Department of Corrections Detention Center, GA
- Georgia Department of Corrections McRae Facility Conversion, GA
- Glades Correctional Institution, FL
- Harford County Detention Center, MD
- Harford County Sheriff's Office, MD
- Modular Correctional Solutions, PA
- Okeechobee Correctional Insitution, FL
- Richmond City Jail, VA
- Sumter Correctional Insitution, FL
- Suwannee Correctional Institution, FL
- Tennessee Department of Corrections Bledsoe County Corrections Complex, TN
- Wakulla Correctional Institution, FL
- Washington Correctional Annex, FL

Relevant Courthouse Experience includes:

- Pinal County Courthouse Building, AZ
- Yavapai County Criminal Justice Center, AZ
- Baltimore City Courthouse Shillman, MD
- Calvert County Courthouse, MD
- Catonsville District Courthouse, MD
- Cavazos Courthouse, TX
- Gwinnett Justice & Administration Center, GA
- J. Waites Waring Judicial Center, SC
- Lake County Community Justice Center, CO
- Stafford County Courthouse Annex, VA



## Planning and Programming

### **Primary Contact:**

Karen L. Chinn  
Planner, Programmer  
d: 803.261.5682  
e: karenlchinn@gmail.com  
388 E. Ocean Blvd, P-12  
Long Beach, CA 90802

### **Percentage of Total**

**Work: 5%**

Chinn Planning, Inc. was established in March 1993. Ms. Chinn is the sole owner of the business, which is a certified Woman Business Enterprise (WBE). The firm provides a range of innovative public sector consulting services in the areas of law enforcement, corrections, courts, juvenile justice, general administrative services, social services, behavioral health, alcohol and drug abuse programs and health care.

Under the magnifying glass of public scrutiny, the pressure brought to bear within agencies can often cloud the issues--a case of not being able to see the forest for the trees. Chinn Planning Inc. works in partnership with government agencies and officials throughout the United States to clarify system improvements and expansion needs for government operations and facilities. Recommendations and plans developed by Chinn Planning Inc. are based on a thorough system analysis, and vast experience in government sector planning and programming.

The senior staff of the firm represents over four decades of experience in government service and public sector consulting. Chinn Planning Inc. understands the vital importance of building a working partnership between the client and the consultant. Vast experience in program evaluation, operational analyses and facility programming for government agencies, with a strong focus on criminal justice, law enforcement, juvenile justice, administrative, and human services provide valuable insight for workable solutions to improve service delivery through effective use of limited resources.

### **40+ Projects Completed with DLR Group Nationwide, including:**

- Cochise County (AZ), Jail Planning Services for Cochise County
- Yavapai County (AZ), Jail Planning and Programming Services
- Maricopa County (AZ) Planning for State Juvenile Correctional Facility
- Maricopa County (AZ) Jail Study
- Cuyahoga County (OH), Jail Population Management Study
- Cuyahoga County (OH), Criminal Justice System Assessment and Jail Forecast
- Mecklenburg County (NC), Jail North Facility Repurpose Planning
- Rockwall County (TX), Criminal Justice System Assessment and Jail Forecast
- Los Angeles County (CA), Mira Loma Detention Center Campus Planning Services for Women's Detention Facility
- Lucas County (OH), New Jail Feasibility Study
- Sarpy County (NE), Adult and Juvenile Corrections Master Plan Update
- Saskatchewan (Canada) Adult and Young Offender Correctional Facilities Master Plan
- Pinellas County (FL), Jail Campus Infrastructure Planning and Program Verification



**Licensed Fire Protection Engineer**

*Primary Contact:*  
 Elliott Berg, FPE  
 President / Owner  
 520.990.4541  
 e: eberg@tricordeng.com  
 7290 E Broadway Blvd.  
 Ste 148  
 Tucson, AZ 85710

*Services and Percentage of Total Work:* 1%

**TriCord Engineering is a Veteran Owned Small Business (SDVOSB)** specialized in engineering and designing fire suppression, fire alarm, and special hazard suppression systems We work with a variety of clients including owners, contractors, architects and engineers, and government entities. Having both licensed fire protection engineers and certified design technicians on staff, we can handle any size project from conceptual design through construction administration. We also serve our clients with analysis of their existing facilities, to modify or expand their operations or identify incident corrective action.

**20+ Projects Completed with DLR Group Nationwide, including:**

- Maricopa County Jail Re-Use
- SPC Lewis
- ASPC Florence
- Pima County Jail, Kitchen Remodel
- ASPC Perryville
- ASPC Safford
- ASPC Globe



**Security Consultant  
 Security Design  
 Consulting, LLC (SDC)**

*Primary Contact:*  
 Timothy “Lance”  
 Timmsen President /  
 Owner  
 Security Designer  
 d: 719.232.2896  
 e: lance.timmsen@sdcllc.com  
 3622 Galley Rd, Suite  
 200, Colorado Springs,  
 CO 80909

*Services and Percentage of Total Work:* 4%

**SDC is a Service-Disabled Veteran Owned Small Business (SDVOSB)** specialized in designing the most advanced, proven technologies available for today’s secure facilities. Doing so requires the use of today’s most effective design and coordination tools. We believe that if we are not able to keep up with the advances of our own industry’s design tools and use them to their maximum potential, then how can we be expected to keep up with the ever-changing technologies in today’s security electronic and detention hardware systems.

**30+ Projects Completed with DLR Group Nationwide, including:**

- Larimer County Jail Expansion
- El Paso County Criminal Justice Center
- Yavapai County Criminal Justice Cente
- Pima County Jail, Kitchen Remode
- Pima County Jail, Security Electronics Upgrade
- Fremont County Jail
- Mesa County Jail Expansion



**Fire Life Safety Expert  
(Code Specialist)**

*Primary Contact:*  
Autumn Wollmann, CBO,  
Director Building and  
Safety  
480.404.8069  
e: awollman@willdan.  
com

177 N. Church Avenue,  
Suite 705; Tucson, AZ  
85701

*Services and Percentage  
of Total Work: 2%*

Willdan Group, Inc. (WGI), founded in 1964 as an engineering firm, is a leading nationwide provider of professional consulting and technical services. Headquartered in Anaheim, California, with 1,800 employees in 50+ offices throughout the US, WGI provides services to nationwide clientele through three subsidiary firms – Willdan Engineering, Willdan Energy Solutions, and Willdan Financial Services – that offer a portfolio of diversified strengths.

Throughout our 61-year history, Willdan Engineering (Willdan) has served as a full-service, multi-disciplinary firm specializing in municipal engineering, construction management and inspection, building and fire safety, and planning services, along with a team of complementary disciplines. Willdan has expanded its successful support services business model to Arizona, Florida, Nevada, Idaho, Texas, Tennessee, Illinois, and Indiana. The depth of resources and capabilities of our national team, combined with strong project management and Willdan’s ability to attract and develop high-quality staff, have proven to be highly effective for our clients. Willdan’s local/national approach delivers best-in-class industry knowledge and local expertise.

**CUMMING  
GROUP**

Cost Estimating

*Primary Contact:*  
Lucas Stover  
Director, Cost  
Management  
d: 720.593.7292  
e: lstover@cumming-group.  
com

88 Inverness Circle East  
Building G, Suite 101  
Englewood, CO 80112

*Services and Percentage  
of Total Work: 3%*

Cumming Group is an international project management and cost consultancy with deep industry knowledge and unrivaled expertise delivering successful outcomes to clients worldwide. The company has continuously achieved industry leading growth, and today operates as the largest pure play project consulting firm in North America, and with a rapidly expanding presence across Europe.

At Cumming Group, we are passionate about helping our clients execute large-scale, complex projects on-time and within budget. Our project and cost management services are specifically tailored to each client’s needs and add meaningful value at every step of a project’s development.

Drawing on deep expertise in the communities and sectors we serve, we anticipate and solve problems, deliver solutions, and drive results. Since opening our doors in 1996, Cumming Group has grown to 60+ offices globally, and is now home to more than 2,500 team members – including many of the brightest minds in the industry.



### Food Service Design

**Primary Contact:**

Anna M. Granillo  
Principal, Project  
Manager  
Design-Tec Food  
Facilities, Inc.  
602.273.0222  
8346 N 5th St., Phoenix,  
AZ

**Services and Percentage  
of Total Work: 0.7%**

**Design-Tec Food Facilities, Inc. is Minority Women Owned Small Business (MWOSB)** specializing in food service equipment design. The company has been in business for 32 years and has worked on various types of projects designing commercial kitchens to produce meals for different types of facilities. We work closely with the design team to provide all the required utilities for each piece of kitchen equipment. We also specify food service equipment that meets all the health and safety requirements for the preparation of the food served.

**10+ Projects Completed with DLR Group Nationwide, including:**

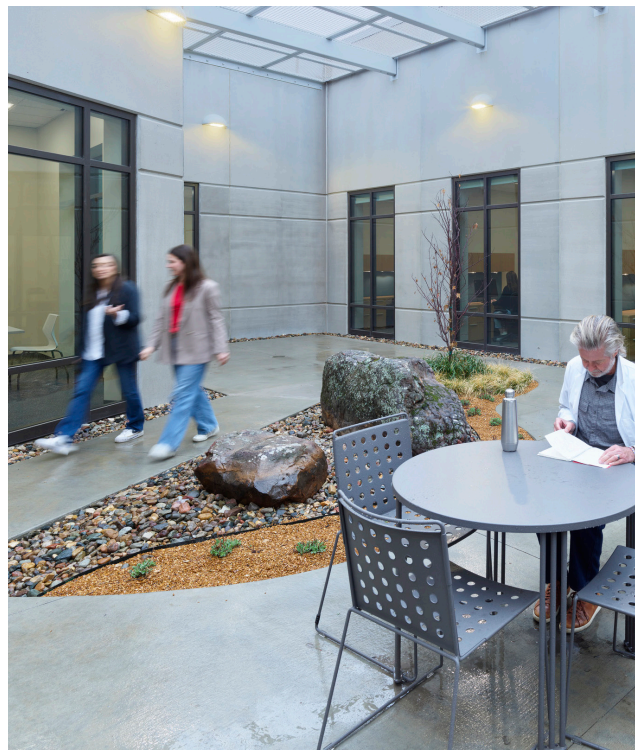
Relevant Food Service Design Correction & Detention Experience includes:

- Mohave County Sheriff’s Office Adult Detention Facility
- Navajo County Jail Expansion and Remodel
- Graham County Jail
- Yavapai County Criminal Justice Center
- Fremont County Jail
- Pima County Adult Detention Complex

## DLR Group's Commitment to the Design-Build Criteria Architect Services for the Cochise County New Jail Project











DLR Group commits to satisfying Cochise County's requirements for the Design-Build Criteria Architect Services for the Cochise County New Jail project. We have reviewed key resource allocation and anticipated commitment needed from the entire proposed team. The two charts on the pages below outline our team members' available commitment to this project over the next two years, as we anticipate this Design-Build Criteria services to be completed on December 2028.

As Project Manager, Larry Smith is fully committed to the success of this project. It is his role to ensure that resources and expertise are allocated as needed. With a diverse and deep bench of talent, Larry has the ability to add any specific disciplines necessary to fully satisfy the County's needs.



5.2.5 / A. Provide a table summarizing the current major assignments of all key Team Members, percentage of time committed to each current assignment and anticipated end date of major assignments and percentage of time to be committed to this Project.

## Current Major Assignments of Key Team Members

	2026				2027				2028				
	Contract Award 05/20/2026	Project Kick-Off 05/22	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	
<b>Design-Build Criteria Architect Services for the Cochise County New Jail Project</b>													<b>Est. Project Duration: 05/22/26 - Dec 2028</b>
 <b>Darrell Stelling, AIA, DBIA</b> Principal-in-Charge Detention Expert													Global Justice + Civic Role Duties 50% LA Care Community Metropolitan State Hospital Campus
 <b>Larry J. Smith, AIA</b> Project Manager Detention Specialist													Pinal County New Juvenile Courts 15% Pinal County New Juvenile Courts 25%
 <b>Gary Retel, AIA, LEED AP BD+C</b> Justice+Civic Design Leader Behavioral Health Designer													MT State Prison 20% Rutherford Co Jail and Sheriffs 20%
 <b>Karen L. Chinn</b> Programming and Planning Lead													Oregon Youth Authority Master Plan 40% Clark County Nevada Criminal Justice Campus 20%
 <b>Hans Papke, AIA, NCARB</b> Design Project Director and QA/QC													Pinal County New Juvenile Courts 35% Maricopa County Tabulation & Election Center 25%
 <b>Jacob Bruce, RA</b> Architectural Designer													Pinal County Reentry & Admin Office 15% Pinal County New Juvenile Courts 30%
 <b>Michael Clark, NCARB, LEED AP</b> Project Architect													Coconino County Sheriff's Office 20% Carson City Juvenile Detention 15%
 <b>Craig Hunt, PE</b> Civil Engineer													Stonegate Master-Planned Community 50% Matates Pre-Feasibility Study 10%
 <b>Timothy Timmsen</b> Security Designer													Halawa Correctional Medical Addition 20% Coconino County Jai 10%
 <b>Lucas Stover</b> Cost Estimator													University of New Mexico School of Medicine 10% DOTI 2026 FCAP 15%

*5.2.5 / B. Confirm a commitment to the assignment of the Team Members to this Project to include the percentage of the time of each Team Member to be allocated to this Project and a date when the Vendor and identified Team Members would be available to commence work on this Project.*

<b>Names of Team Members</b>	<b>Role</b>	<b>% of Time Allocated for this Project</b>	<b>Commence Work Date</b>
Darrell Stelling, AIA, DCBIA	Principal In Charge / Detention Expert	20%	05/22/26
Larry J. Smith, AIA	Project Manager /Detention Specialist	50%	05/22/26
Hans Papke, AIA, NCARB	Design Project Director and QA/QC	25%	05/22/26
Gary Retel, AIA, LEED AP BD+C	Justice+Civic Design Leader / Behavioral Health Designer	25%	05/22/26
Karen L. Chinn	Programming and Planning Lead	35%	05/22/26
Jacob Bruce, RA	Architectural Designer	50%	05/22/26
Michael Clark, NCARB, LEED AP	Project Architect	50%	05/22/26
Christopher Block, AIA, CDT	Healthcare Design Specialist	20%	05/22/26
Amy Hoffman, NCIDQ, LEED AP	Interior Designer	25%	05/22/26
Ben Talpos	BIM Professional	25%	05/22/26
Ryan Robley, PE, SE	Engineering Lead	25%	05/22/26
Brian Hummel, PE, LEED AP BD+C	Mechanical/Plumbing Engineer	40%	05/22/26
Christopher Marotta, PE	Electrical Engineer	40%	05/22/26
Thomas Kramer, SE, LEED AP BD+C	Structural Engineer	40%	05/22/26
Matt Blair, RCDD	Low Voltage/Communication Engineer /IT Network Specialist	25%	05/22/26
Patti Mason, LEED AP	Sustainability Lead	25%	05/22/26
Craig Hunt, PE	Civil Engineer	35%	05/22/26
Timothy Timmsen	Security Designer	25%	05/22/26
Tim Johnson, PLA, AICP, LEED AP	Landscape Architect	25%	05/22/26
Thomas Dupont, PLS	Land Surveyor	25%	05/22/26
Elliott Berg, FPE	Fire Protection Engineer	25%	05/22/26
Nicholas Tran, FPE, MSFPE	Fire Life Safety Expert (Code Specialist)	25%	05/22/26
Anna M. Granillo	Food Service Designer	25%	05/22/26

5.2.5 / C. Provide documentation that each firm/individual comprising the Project Team is appropriately licensed to perform the Services in the State of Arizona as required by the Board of Technical Registration.

### DLR Group Inc.

Doing Business As	N/A
Business Permit Number	10116-0
License Type	Firm
Business License Status	Active
Initial Registration Date	03/19/2002
License Expiration Date	03/31/2027
Business Address Line 1	6225 N 24th Street
Business Address Line 2	Suite 250
Business Address City	Phoenix
Business Address State	Arizona
Business Address Zip Code	85016
Phone Number	602-381-8580
Email	anewell@dlrgroup.com

### Larry Jerome Smith

License Number	18959
License Type	Architect
License Status	Active
Initial Registration Date	10/11/1985
Expiration Date	06/30/2028

### HANS PETER PAPKE

License Number	54347
License Type	Architect
License Status	Active
Initial Registration Date	12/19/2012
Expiration Date	03/31/2028

### Ryan David Robley

License Number	74331
License Type	Structural Engineer
License Status	Active
Initial Registration Date	08/25/2021
Expiration Date	09/30/2027

### Michael James Clark

License Number	81659
License Type	Architect
License Status	Active
Initial Registration Date	07/10/2024
Expiration Date	09/30/2027

### Brian Anthony Hummel

License Number	33487
License Type	Mechanical Engineer
License Status	Active
Initial Registration Date	01/28/1999
Expiration Date	03/31/2029

### Christopher Francis Marotta

License Number	81558
License Type	Electrical Engineer
License Status	Active
Initial Registration Date	06/24/2024
Expiration Date	09/30/2027

### Thomas J Kramer

License Number	42978
License Type	Structural Engineer
License Status	Active
Initial Registration Date	07/11/2005
Expiration Date	09/30/2026

5.2.5 / C. Provide documentation that each firm/individual comprising the Project Team is appropriately licensed to perform the Services in the State of Arizona as required by the Board of Technical Registration.

### Bowman Consulting Group Ltd.

Doing Business As	N/A
Business Permit Number	16001-0
License Type	Firm
Business License Status	Active
Initial Registration Date	05/24/2024
License Expiration Date	08/31/2026
Business Address Line 1	1600 N. Desert Drive
Business Address Line 2	Suite 210
Business Address City	Tempe
Business Address State	Arizona
Business Address Zip Code	85288
Phone Number	480-629-8830
Email	twalczak@bowman.com

### TriCord Engineering, LLC

Doing Business As	N/A
Business Permit Number	18940-0
License Type	Firm
Business License Status	Active
Initial Registration Date	09/04/2014
License Expiration Date	09/21/2026
Business Address Line 1	7556 S Daystar Court
Business Address Line 2	N/A
Business Address City	Tucson
Business Address State	Arizona
Business Address Zip Code	85747
Phone Number	520-990-4541
Email	eberg@tricordeng.com

### ELLIOTT ANDREW BERG

License Number	51234
License Type	Fire Protection Engineer
License Status	Active
Initial Registration Date	06/22/2010
Expiration Date	09/30/2028

### Timothy Sheldon Johnson

License Number	38905
License Type	Landscape Architect
License Status	Active
Initial Registration Date	02/11/2003
Expiration Date	03/31/2027

### CRAIG ALLEN HUNT

License Number	40221
License Type	Civil Engineer
License Status	Active
Initial Registration Date	12/11/2003
Expiration Date	12/31/2027

### Thomas Mark Dupont

License Number	52050
License Type	Land Surveyor
License Status	Active
Initial Registration Date	02/15/2011
Expiration Date	03/31/2026

### Willdan Engineering

Doing Business As	N/A
Business Permit Number	10762-0
License Type	Firm
Business License Status	Active
Initial Registration Date	07/10/2002
License Expiration Date	03/05/2027
Business Address Line 1	1440 E Missouri Avenue, Suite C170
Business Address Line 2	N/A
Business Address City	Phoenix
Business Address State	Arizona
Business Address Zip Code	85014
Phone Number	562-447-6844
Email	vmunoz@willdan.com

5.2.6 / A. Identify and discuss the important issues and critical success factors on this project and the proposed approach to address these issues and factors.



**Critical Success Factors**

We apply our Design Ethos to every criminal justice project we design:

*As stewards of the built environment, DLR Group’s Justice+Civic studio elevates behavioral, environmental, & social betterment, resulting in healing, access, & transformation for the individual and community.*

- Creating an environment that is safe, normative, and humane, for residents and staff alike. A place where staff can feel confident in providing care and effecting treatment while allowing transition back to the community and links to ongoing support and diversion/deflection. Success is creating an environment that staff are proud to work in with the satisfaction of making differences in people’s lives, helping the community and reducing recidivism.
- Cochise county to make criminal justice system changes and alternatives to incarceration to reduce jail population.
- Balancing facility design cost model with a staff efficient design to allow direct supervision with Hybrid options for indirect staffing.
- Specific location of the new jail on existing jail site to allow long term implementation of an integrated Judicial Complex while minimizing initial capital development cost for the New Jail Project.
- From the Jail Planning Report of May 2025, our team needs to reduce initial bed capacity by 11% as well housing GSF by approximately 11% and reduce all non-housing support areas GSF by approximately 45%, While allowing the entire jail to be expanded to 600 Beds in the future.

**Capacity to respond to County requests for assistance in a timely manner**

We have the depth of resources to address every issue and to meet any challenge that may arise as the Cochise County New Jail Project progresses, including, if necessary, accelerating the effort to meet any deadline established by the jail district funding. DLR Group is willing and able to adjust and surge resources from 180+ design professionals in the Arizona region to meet schedules and perform on short notice and under time constraints. We are also backed by the 700+ design professionals across the United States, giving our team the flexibility to provide additional services on short notice.

There is no “off-the shelf” solution that can be adapted to meet the unique aspects of your program and your vision. This is an opportunity to use the experience of the Sheriff’s Department and staff and related to county services and professionals to establish a new paradigm for the future—one that responds to security concerns while providing an environment directly supportive of improved outcomes related reducing recidivism, mental health and behavior that will those served to flourish when returned successfully return to community upon release.

Our role in this process is not one of dictating solution. It is role to collaborate with you to clearly communicate your vision to design-build teams and minimize your risk while encouraging innovation that will result in a best value solution in terms of construction, cost, and time to delivery. The DLR Group team will work with the County to explore and evaluate ideas, document those ideas in graphic, narrative and specifications form, assess the ideas against your budget, and convey your desires clearly to the design-built competitors to obtain a product that responds to your needs.

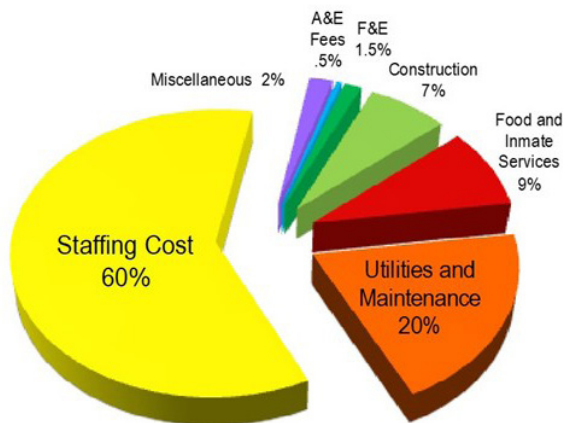
Our focus is on providing a clear definition of your vision in terms of functional parameters related to safety, security, program, and treatment goals and the anticipated staffing and operational costs for the facility and marrying them with construction parameters that provide for durability, ease of maintenance, and reduced energy and operational costs. We will collaborate with you to define performance criteria where we will allow the design-build entities flexibility in terms of construction, schedule, and price versus areas where the county and Sheriff may wish to exert greater control.

*B. Describe any technological innovations that may be incorporated and/or innovative approaches that would be used in executing the work.*

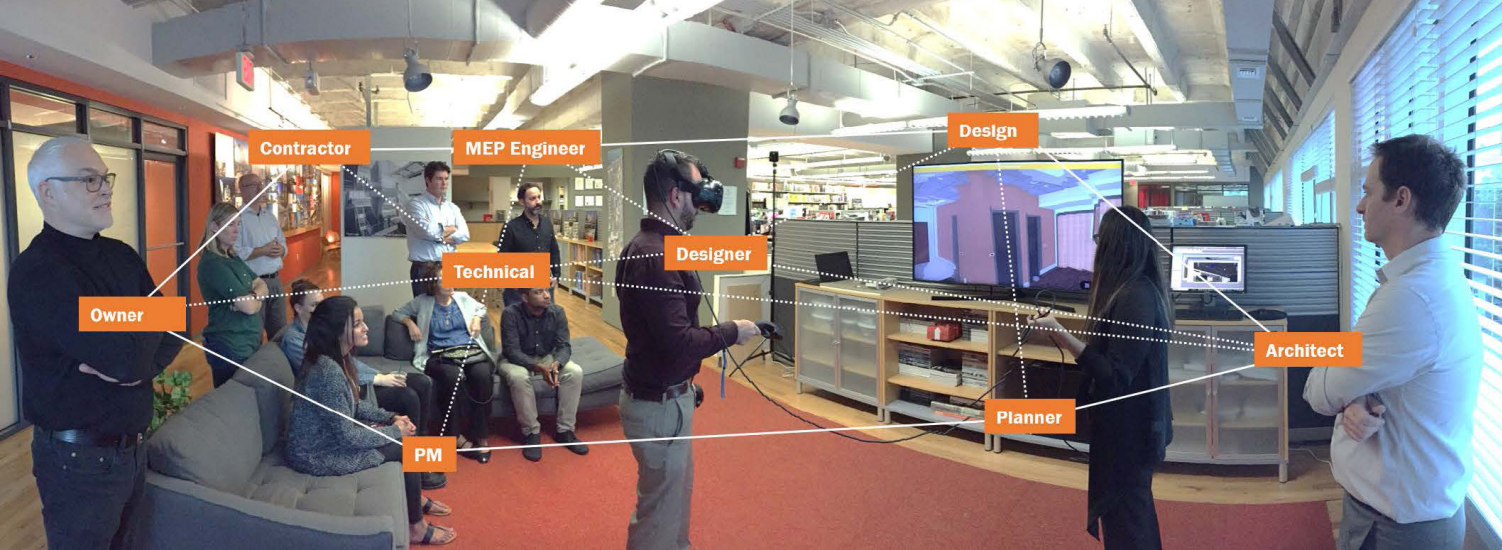
**Staffing Positions** - Identifying staffing positions within the programmatic and schematic design options graphical plans to effectively assign staff appropriately. This process helps define staffing efficiently while not compromising security.

**Design for Staffing Efficiencies** - Over a 30-year life cycle, only 10% of the cost will be for construction – 90% will be for operations with staffing representing the largest component of this cost. From day 1, planning for the efficiency and the effectiveness of staffing will be of paramount control and a major factor in basing decisions on the total cost of ownership/operations.

Our design team will work with Cochise County and the detention center staff to determine a realistic staffing plan during the design process. Typically, in the design of a new Detention Facility, it is usually much more efficient to operate. As a result, staffing does not increase proportionately with the percentage increase in capacity. Our team will show how operations and design decisions can yield greater efficiencies as well as establish a mechanism for improving outcomes.



**3D Modeling** - Building Information Modeling (BIM) technology brings advantages to design, production of drawings, and coordination of work during construction. DLR Group are leaders in the utilization of BIM technology, which allows us to create three-dimensional images for designers and user groups to better understand the design solutions.



Utilizing 3D computer modeling to provide internal virtual fly through visuals to demonstrate officers sight lines. For security placement of controls and cameras, utilize the 3D virtual technology to assist in camera placement based on sight lines and video capture.

BIM technology allows for improved quality control of the building documents by performing clash detections to prevent accidental oversights such as placing ductwork where steel beams exist. The Clash-Detection software reveals conflicts between systems and structures. Both design and contractor teams can use a BIM model to perform advanced constructability reviews This helps in coordination between disciplines and reduces the number of errors and omissions that result in costly change orders.

**Process Tools** - Our comprehensive project management and quality assurance checklists for funding and applications process will ensure the submission of required documentation at the appropriate phase and time during the project timeline.

**Building Information Modeling (BIM)** - Revit software as our BIM platform. It is our intention to fully utilize Revit for architecture and all engineering disciplines (except Civil) for the project from the onset of the project, beginning with Concept Design through post-occupancy.

In addition, this technology enables architecture and engineering teams to fully visualize and access a building structure as design evolves. We currently use BIM on more than 90 percent of our active projects, and that number is increasing every year. As a firm, we annually invest millions of dollars on hardware, training, and continued development of

BIM. Our design team will begin utilizing Revit in the earliest phases of design and continue throughout the entire project. The benefit to this process allows for better overall quality control of the construction documents.

*C. Describe Vendor’s methodology for criteria development.*

**A Work Plan Suited for Criteria Development –** Cochise County and the Cochise County Sheriff’s Department have already spent a significant amount of time developing a Needs Assessment report, site selection and a conceptual design, a preliminary architectural program, a conceptual site master plan and a number of other preliminary documents that were necessary to apply for and secure the Jail District funding. This effort provides a strong foundation for success through to completion. The DLR Group team will use all the work completed to date as a departure point in our mutual quest for excellence in design, operations, and project delivery.

Our design philosophy is founded in the principles of “evidenced-based best practices design,” “managing for results” (measurement of performance), and adoption of “value-added” solutions. As leaders in detention facility design, we have experience in a wide range of projects and solutions; however, our role is not one of dictating solution, but rather one of asking “what if,” so that all possibilities are exhausted.

**Task-Based Methodology**

We have developed a detailed task-based work plan. We will use this methodology as a framework to define a Task based schedule that will deliver the optimum solutions to meet your needs and



During this phase the DLR Group team will concentrate on ensuring the Bridging Documents and Design-Build RFP have been developed to the appropriate level, project requirements are clearly communicated, and stakeholders have reviewed their areas of expertise and industry best practices have been incorporated. The full team will be engaged to ensure all stakeholder comments are addressed and documents are coordinated. We will then focus on producing the full and complete RFP package. This will take a combined effort from DLR Group, Vanir, and County procurement staff to ensure all RFP components are included and correctly placed and referenced in all documents.

**Cost Modeling** - We use a unique interactive cost model format that initially itemizes costs by components/functional use areas of the project. For to initial order of magnitude during program refinement cost will be itemized by departments, e.g., Food Services, Housing, Administration, etc. Each department is identified as a cost component of the overall project construction cost; these costs are based on a benchmark comparable to the most recent local detention facilities cost data. As the schematic design document progress with all structural, mechanical electrical security performance and prescriptive criteria this cost data benchmarking will validate where specific owners operational and maintenance needs are identified to determine which of these systems are prescriptive as to performance based. This information will all be taken into consideration in building the validated cost estimation.

*D. Describe Vendor’s coordination strategy with stakeholders including but not limited to Owner’s Representative, Cochise County Sheriff’s Office, and County staff.*

Our coordination strategy process is a continuation with our Jail Planning consultant Chinn Planning and DLR Group Jail design Architects conducting interviews with all stakeholders. This communication continuity will clearly ensure that well-informed decisions related to the budget set by the County for capital and operations cost are obtained while maintaining the important factors uncovered in the previous planning report exercise.

Included in these detailed interviews will be the Owners representative to provide their guidance of cost-effective planning and construction of detention facilities. The outcome of all the detailed interviews with stakeholders, sheriffs’ office and staff will be well documented in the form of an updated planning report indicating the outcome in the form of space and operations program adhering to the County’s

directives. This program update will be presented and discussed with the Cochise County Jail District Committee. Items addressed by the committee will be responded to and addressed in the report and will then be presented to the Jail District Board for approval.

As the project criteria design move forward into planning and operations the progress will be presented to the Jail District Board and committee members monthly.

**A Highly Interactive Consensus Building Process**

Our experience in detention and correctional facility work has instilled in us the value of using a highly interactive process with client/user group representatives. We have experience of knowing what the right questions are to ask, and more importantly we know how to listen. After all, it is not our vision of the future that counts – it is your vision implemented and executed. It is our role to provide technical ability, creative energy and ideas, and presentation of information that will facilitate decision-making by the County’s stakeholders to evoke this vision. Vision, goals and mission, however, require a project understanding on all levels.

To achieve the commonality of these aspects, the entire team must be united. Our experience allows us to know how to collaborate with clients/ user groups to build consensus each step of the way. With perseverance and consensus building amongst all parties, project success can be achieved.



**Relationship Among Team Members** - Principal in Charge Darrell Stelling and Project Manager Larry Smith are responsible for coordinating the team members and keeping the project team on task. Their aim is to ensure that the best bridging document solutions are in support of the project goals throughout the process. Keeping the designers and project stakeholders focused on what is ideally driving the project from its onset, yields the most successful outcome. We will seek opportunities in your justice facility programming assessment that may support your project goals, including planning for the future without overbuilding, exploring programming alternatives, and developing options that allow for differing values and comparative evaluation of solution options.

*E. Describe how quality control and design/peer review coordination will be performed, monitored, documented, and assured.*

**Quality Management** - The DLR Group team has a Quality Assurance/ Quality Control (QA/QC) process that is documented as a set of guidelines for each discipline. Each design architect, engineer and support staff team member is required to use their respective QA/QC process checklist on a phase-by-phase basis to ensure that the highest quality of service is provided on each project.



**Quality Management Procedures** - We have an independent peer review team that will review all documentation at each major project phase. We also have a checklist system that the team documents at each step of the design process. Project Manager, Larry Smith will coordinate and implement all QA/QC procedures including monitoring and documenting all aspects.

- Establish performance standards, policies, and procedures
- Coordinate ongoing development of the BIM model for interface with design-builder team
- Coordinate cross-phase specialists during design and construction document phases.
- Coordination of our consultants and their activities is critical to project success. Our integrative relationship demands a consistent QC approach to consultant coordination. Key activities to achieve this include:
  - Frequent coordination meetings during development of the bridging documents.
  - Proactive approach to constructability review.
  - Regular exchange of documents and review via project SharePoint site.

*F. Describe in detail management tools and controls that will be put in place and utilized on a continual basis to ensure that production and schedule requirements are fulfilled.*

**Engaging the County in Project Decision-Making**

Successful projects are built on close and interactive relationships with the owners and users of facilities. DLR Group’s approach centers on active collaboration among all project stakeholders. Success depends on the full engagement of the County Sheriff’s Department, Jail Commander, Facilities, the Criteria Architect, Vanir Construction Management Services, and the Design-Build team.

Key to the success of a project’s communication process is the formulation of a structure that builds consensus amongst various representatives of the County and project stakeholders, including, and documentation and tracking of all decisions / directions to maintain conformance and responsibility.

**Project Review Committee** - keeps the focus of decision-making at the working level; provides a forum for discussion and resolution of planning, design, and life cycle cost issues, as well as review and direction related to value engineering recommendations.

**User Groups** - Addresses major components/ activities to be accommodated in your new facility, including housing unit size, type and distribution, food service, visiting, overall program and service delivery, recreation, and similar areas of concern.

**Transition Planning Task Force** - Formed by a core of Sheriff’s Department staff members who will be responsible for activating your new facility, including the development of policies and procedures and the training of staff. Public Works/Facility Maintenance personnel should be included to ensure input on equipment and materials selection, as well as to provide familiarity with the long-term maintenance implications of various design decisions.

**Management Control Tools** - DLR Group commits to the hands-on involvement of core project leadership throughout the life of the project, with the support of experienced staff in active collaboration with highly qualified consultants.

- An excellent team must be created with people in all the core and specialty roles that will apply to the project’s unique criteria.
- A detailed work plan will develop and track all information through the duration of the project and progress milestones needed in support of the work.
- Responsible team leaders must be proactive in managing the process, looking ahead to anticipate the challenges, and reducing the risks early to adjust the process to maintain the desired results.

We will provide a single point of contact for day-to-day management of your project. Our team will manage the project with the ideal goal of no surprises. The cornerstones of our process will be proactive planning, frequent communication, and diligent tracking of issues. Regular and clear communication is most effective when done through face-to-face meetings, with the support of e-mails, video/conference calls, weekly status updates, and schedule updates.

**Schedule Management** - The team will analyze critical milestones and develop a workable schedule with County stakeholders during the initial visioning phase of the project. The schedule will be a macro representation of the various project elements and will include all major bridging documents, RFP document, design-builder procurement, design-builder delivery, occupancy, and most importantly the Jail District Board requirements for reviews.

The project team will identify potential strategies to advance the completion of the project as well as construction activities. We will develop a work plan to identify project tasks, deliverables, activities, and staffing requirements. This work plan will interface with the project schedule and be our primary internal management tool during the development of the bridging documents. We review our work plans weekly to ensure schedule compliance and staffing requirements.

The macro schedule identifies and sequences all major project tasks, and it will be developed parallel with the initial program cost model, with summary activities for each major functional component or building system. As the design progresses into Schematic Design and more detailed information is developed, we will develop the micro level network and layer this additional detail on the macro schedule. The micro level schedule addresses each task throughout the life of the project.



*G. Demonstrate experience and expertise in design-build phase construction and cost evaluation and cost benefit analysis.*

Currently DLR Group is providing Design-Build services for Coconino County detention Facility. In addition, we have recently completed Construction for Yavapai County Justice center. As well currently we are providing construction phase services for Pinal County Detention facility. What this means is that DLR Group is a long-term trusted advisor for Arizona County’s Sheriff’s office and Detention Commanders. As well we have the most current Arizona County Detention facility construction cost data available.

**Cost Benefit Analysis** - Over the past few decades, value engineering has been associated with slashing and burning project scope at the last minute before bid to stay within budget, resulting in surprises for the owner with the final product. Our approach to “designing to budget” is founded on the traditional principles of value engineering, and what we like to refer to as, Value Design. Once project budget, goals and vision are established, we evaluate each building system to maintain a proper balance of budget, function, maintenance/operations, useful life and sustainability as viewed through the lens of life cycle cost analysis in order to provide a design solution that results in the best value for our clients. This comprehensive and foresighted process prevents after bid shock and need for value engineering because we have already done our value designing beforehand.

Integral to the success of value design is cost control. We believe that cost control must be integral to the design process, must be continuous throughout all phases of the process, and must begin at the very conception of design. To perfectly balance the owner’s goals for the building within the constraints of time and money, we work to establish an understanding of expectations and priorities. We base our estimates on relevant detailed construction costs that consider building system type, construction materials and extensive details related to location. This method has proven its accuracy over dollar-per-square foot averaging and allows for the development of value design.



**Risk Which may have an Impact of Cost** - There are number of risks that could have an impact on cost of construction of the project. These are risks that are usual for most projects. Some of these risks may be:

Unforeseen change in specific. Materials supply or fabrication industries. Some of these could be a reduction in competitive qualified bidders for specific detention related goods such as detention metal wall panels, detention hardware, or security electronics. The result being increased cost of these goods.

A change in an owner’s group programmatic needs of the facility once into final design or construction.

**Unforeseen Risk** - The magnitude of risk such as unforeseen changes in industry for materials or specific detention materials and products can be significant, however proper selection of these products early and early release to purchase these products can mitigate the risk.

**Owners Group Program Changes Risk** - These can occur; however, these are minimized by utilizing DLR Group subject matter experts in the various operations with national experience to propose potential alternatives. When these alternatives are vetted out at early stages of programming and design and all options have been exhausted, there is minimal potential for these to arise. In the unusual event they do there again are creative alternatives to explore for solutions.

**Solutions to Avoid and Mitigate Risk** - DLR Group believes that open communication among all parties is the key to maintaining a cooperative atmosphere and productive relationship during construction. In addition to carefully observing the work to ensure compliance with the contract documents, we will strive to be problem solvers for both the client and the Design -Build team throughout the duration of the Project.

*H. Describe the Project Team’s process for handling submittals, Request for Information (RFI’s), Request for Clarification (RFC’s), and preparation of design bulletins during the construction support phase.*

DLR Group’s process for construction support management mirrors our integrated design approach to the design phase. This highly experienced person will administer the flow of all communications to ensure the team’s full project knowledge is applied to the success of the project.

**Construction Administration and Owner-Side-**  
DLR Group recognizes that the design team is an integral part of the project management and coordination efforts between Cochise County,

the County Sheriff's Department, and all involved consultants. We have streamlined our approach through systems and project management technology to ensure communication and coordination efforts are seamless and efficient. All information gathered from the Design-Build Contractor will be distributed to the owner via Procure or other information management systems. The County Project Owners Representative will be integral to the review and processing of all information, particularly related to impact on operations, cost, and schedule. Simultaneously DLR Group will receive the same information and begin to process for a response. Further discussions and analysis would take place for a final decision made by the County Owners Representative for implementation.

**Design-Build Team Selection “Extending the Partnership”** - DLR Group will support your Owners Representative Vanir, Cochise County and participate in confidential meetings with the proposed design-builder teams. Our participation will be to provide clarification to project criteria and prescriptive drawings and documents, to interpret the intent of the bridging documents, and to offer alternatives to assist with cost and schedule control

**Key to our approach is responsiveness** - The key architectural and engineering staff responsible for the criteria design will maintain their responsibility through construction. Our approach to construction administration and owner side management is to partner with the County Sheriff's Department and the contractor(s) /designers in a collaborative environment of decision-making in the best interests of the project. While our fiduciary duty remains to Cochise County, we are committed to working towards a common goal and understanding the complexity of the overall process and the need for timely direction and decision-making.

**Construction RFIs, Submittals** - Being responsive to the Owner and Contractor is critical to keep the project on schedule. DLR Group's typical construction support methods include returning RFIs within 3 days and submittals within 12 days.

**Proactive Construction Support** - DLR Group believes that open communication among all parties is the key to maintaining a cooperative atmosphere and productive relationship during construction. In addition to carefully observing the work to ensure compliance with the contract documents, we will strive to function as problem solvers for both the client and the contractor during weekly construction meetings. To ensure timely

resolution, DLR Group team employs the following preemptive strategies:

- Develop “Action Item” lists noting design bulletins, deficient or non-compliant work as our field personnel note them during routine site observations. The Action Items will be reviewed weekly at every OAC meeting and resolutions determined at that time.
- Establish a day when subcontractors can bring an RFI to weekly OAC meetings with engineers on a conference call to expedite solutions.
- If a certain RFI seems like it might bounce back and forth, we will set up a meeting with the contractor, designers, sub-contractors, and engineers to “avoid passing the buck” and productively discuss the matter to produce a viable solution.
- Prepare supplemental information as required for clarifications as well design bulletin and review of change request by the Contractors.
- Review and provide recommendations for substitution request.



**Post Construction Start-up Testing, Training, Commissioning, Transition and Activation “Living the Vision”**

This is the most critical phase of a design-build project. Design-build is a performance-based delivery model, and this is when the design-builder must prove his design meets the requirements of the RFP. We will ensure the Design-Builder performs his start-up, testing, training, and commissioning in accordance with RFP requirements and that stakeholders can witness these events. We will also assist the County with transitioning, moving, and activating the new facility, as requested. Transition activities during this phase will focus on collaborating with your staff in understanding the operational and design parameters of the facility as well as testing all the equipment as installed.



5.2.7 / A. Provide resumes for Team Members that are applicable to complete criteria documents.  
 B. Each resume must address the criteria listed on section 5.2.7 of the RFP.

**Darrell Stelling, AIA DBIA**

Principal, DLR Group | Role in this Project: Principal In Charge / Detention Expert



Darrell is our National Justice+Civic Sector Leader, specializing in public safety related facilities such as fire stations, law enforcement facilities, training facilities, probations, detention, and courthouses. He has had significant involvement in a wide variety of jurisdictions, including Federal, State, County and City projects, with emphasized experience in project management.

Darrell understands how to build and lead teams to meet the unique needs of public clients at all levels. Darrell understands teamwork, mentorship, and shared success are essential to effective leadership and to quality of projects. Being in a leadership position with DLR Group for over 15 years, Darrell has been integral in the development of DLR Groups standard QA/QC practices, having led over 100 QA/QC reviews over his career.

**27 Years of Experience**  
**27 Years with DLR Group**

**Similar Projects**

**Kern County Jail Expansion, Bakersville, CA**  
 Principal-In-Charge. Design-Build Criteria Architect services of a new 217,174 SF, 882-bed expansion

**Sonoma County IDIQ + Multiple Projects Various Locations: Behavioral Health Housing Unit w Kichell; Sonoma County Planning and A/E Services, Sonoma County**  
 Principal-In-Charge. Design-Build Criteria Architect services of a new 32,800 SF, 72-bed specialized housing unit

**County of Ventura - Todd Road Jail Health & Programming Unit, Santa Paula, CA**  
 Principal-In-Charge. Design-Criteria Architect services of a new 64 beds and 47,719 SF of housing, medical and dental clinic, programming and staff support space

**Alameda County Various Projects, Dublin, CA**  
 Project Manager. Design-Criteria Architect services for a new 38,000 SF healthcare and behavioral health unit and multiple ADA-compliant renovations to Santa Rita Jail

**Larimer County Jail Improvement, Fort Collins, CO**  
 Detention Expert. Design of a new 180,000 SF, 256-bed jail improvement, 652-bed total

**Yavapai County Criminal Justice Center, Prescott, AZ**  
 Detention Expert. Design of a new 120,000 SF, 152-bed Justice Complex with Jail, Court, Medical, and Behavioral Health Treatment

**Kings County Jail Expansion, Hanford, CA**  
 Detention Expert. Design services for a 70,000 SF, 254-bed expansion of the existing jail

**Education**

**Master of Architecture, Bachelor of Architecture**  
 University of Nebraska-Lincoln

**Registration, Accreditations & Affiliations**

Registered Architect: CA -C32422 + 8 additional states  
 NCARB #58666  
 American Institute of Architects  
 American Correctional Association Facility Design Committee  
 Design-Build Institute of America  
 BSCC Subject Matter Expert for T-24 Workshops

# Larry Smith, AIA

Principal, DLR Group | Role in this Project: Project Manager /Detention Specialist



Larry Smith, a seasoned Principal-in-Charge and Design Leader for Justice Facilities, boasts over 44 years of expertise as a detention design specialist, offering a wealth of experience in shaping civic, justice, and detention building types. His extensive background encompasses project planning, programing and/or verification, space schematic flow and diagrams, economic impact, feasibility analysis, and design for a spectrum of facilities, including county detention facilities, state prisons, police stations, and municipal and state courts.

Larry has depth experience designing facilities with various classifications and specialty needs, including mental health, medical, suicide watch, work release, and special needs housing. Larry's keen insight into the goals of the public sector and government in the planning and implementation of justice development projects sets him apart. His comprehensive understanding of Justice/Courts/ Detention/Law enforcement operations, coupled with a nuanced grasp of internal governmental political requirements, forms the foundation for successfully managing intricate justice projects. This success has not only cultivated enduring client relationships but has also resulted in decades of repeat work, a testament to Larry's proficiency and reliability.

**44 Years of Experience**  
**14 Years with DLR Group**

## Similar Projects

### **Cochise County Jail Planning Services, Bisbee, AZ**

Project Manager. Feasibility study, planning report, and concept design. Collaboration with Chinn Planning

### **Kern County Jail Expansion, Bakersville, CA**

Architect. Design-Build Criteria Architect services of a new 217,174 SF, 882-bed expansion

### **Coconino County Intake/transfer/Release (ITR) Jail Expansion, Flafstaff, AZ**

Principal-In-Charge. Design-Build services for a 14,000 SF jail expansion

### **Nevada Department of Corrections, Las Vegas, NV**

Principal-In-Charge. Design services for perimeter fence upgrade (Southern Desert Correctional Center)

### **Larimer County Jail Improvement, Fort Collins, CO**

Principal-In-Charge. Design of a new 180,000 SF, 256-bed jail improvement, 652-bed total

### **Yavapai County Criminal Justice Center, Prescott, AZ**

Principal-In-Charge. Design of a new 120,000 SF, 152-bed Justice Complex with Jail, Court, Medical, and Behavioral Health Treatment

### **Kings County Jail Expansion, Hanford, CA**

Architect. Design services for a 70,000 SF, 254-bed expansion of the existing jail

### **South County Detention Center - Tulare County Jail, Porterville, CA**

Principal-In-Charge. Design services for a 100,000 SF, 516-bed new detention center

### **Alabama P3 Prisons Escambia & Elmore Counties, Montgomery, AL**

Architect. Design-Build services for the design and construction of the 885,020 SF, 3,984-bed specialty care prison

## Education

### **Bachelor of Architecture**

Phoenix College

## Registration, Accreditations & Affiliations

Registered Architect: **AZ #18959**  
 American Institute of Architects (AIA)  
 American Society for Testing & Materials (ASTM)

# Hans Papke, AIA, NCARB

Principal, DLR Group | Role in this Project: Design Project Director and QA/QC



Hans strives to create vernacular architecture that embodies the human scale while achieving true functionality. He exhibits great flexibility and willingness to work with a diverse client base, even though they would present equally diverse and sometimes conflicting requirements. He continues to explore new programs and techniques to produce greater than expected results.

Perhaps more importantly, Hans has the manner and personality to engage clients and team members alike. As a project architect and project manager on a wide variety of projects, Hans has proven his ability to navigate the personalities and processes that challenge every architectural project while maintaining quality and design integrity throughout. Clients have come to trust his professional maturity and his abilities to successfully facilitate projects that provide new challenges on what can seem a daily basis.

**18 Years of Experience**  
**08 Years with DLR Group**

## Similar Projects

### **Cochise County Jail Planning Services, Bisbee, AZ**

Project Manager. Feasibility study, planning report, and concept design. Collaboration with Chinn Planning

### **Yavapai County Criminal Justice Center, Prescott, AZ**

Project Manager. Design of a new 120,000 SF, 152-bed Justice Complex with Jail, Court, Medical, and Behavioral Health Treatment

### **Pinal County Attorney's Office Building, Florence, AZ**

Project Manager. Planning and design of a five-story, 56,000 SF building adjacent to the existing Superior Courthouse

### **Maricopa County Attorney's Office (Jail Adaptive Reuse), Phoenix, AZ**

Project Architect. Transformation of decommissioned county jail into 280,000 SF of Class A office space for county

### **Coconino County Service Center Phase I Master Plan Study and Design (Elections, Health & Human Services), Flagstaff, AZ**

Project Manager. Master Planning and design for 16 Different Departments, including Elections Building, Health & Human Services Building, and Service Center

### **Valleywise Behavioral Health Center; Phoenix, AZ**

Project Architect. 192-bed, secure behavioral health inpatient facility renovation

### **Salt River Pima-Maricopa Indian Community Residential Treatment Facility, Scottsdale, AZ**

Project Architect. AE design for community substance abuse residential treatment program

### **Coconino County Attorney's Office, Flagstaff, AZ**

Project Architect. Needs assessment, space programming

## Education

### **Bachelor of Architecture** University of Arizona

## Registration, Accreditations & Affiliations

Registered Architect: **AZ #54347**  
 + Colorado  
 NCARB  
 American Institute of Architects (AIA)

# Gary Retel, LEED AP BD+C

Principal, DLR Group | Role in this Project: Justice+Civic Design Leader / Behavioral Health Designer



Gary Retel stands as a nationally acclaimed Detention Architect, renowned for his substantial impact in shaping the landscape of detention facility design. With a remarkable portfolio, Gary has lent his expertise to over 200 public facilities catering to county, state, and federal government clients. His unwavering commitment to evidence-based and best practice design principles sets him apart in the field.

Gary is a recognized expert in designing spaces tailored for support programs, encompassing mental health, medical, suicide watch, work release, bail reform, pre-trial services, special needs housing, and educational initiatives facilitating re-entry into society. His expertise extends to crafting programs aimed at reducing recidivism, seamlessly integrating them into the physical infrastructure and operational framework of a facility. Gary's proficiency also extends to the development of programs addressing substance abuse, life skills, anger management, as well as initiatives focusing on GED attainment and vocational training for employment opportunities..

**39 Years of Experience**  
**10 Years with DLR Group**

## Similar Projects

**Alameda County Various Projects, Dublin, CA**  
 Project Manager. Design-Criteria Architect services for a new 38,000 SF healthcare and behavioral health unit and multiple ADA-compliant renovations to Santa Rita Jail

**Sonoma County IDIQ + Multiple Projects Various Locations: Behavioral Health Housing Unit w Kichell; Sonoma County Planning and A/E Services, Sonoma County**  
 Design Architect. Design-Build Criteria Architect services of a new 32,800 SF, 72-bed specialized housing unit

**County of Ventura - Todd Road Jail Health & Programming Unit, Santa Paula, CA**  
 Design Architect. Design-Criteria Architect services of a new 64 beds and 47,719 SF of housing, medical and dental clinic, programming and staff support space

**Cochise County Jail Planning Services, Bisbee, AZ**  
 Project Manager. Feasibility study, planning report, and concept design. Collaboration with Chinn Planning

**Larimer County Jail Improvement, Fort Collins, CO**  
 Design Architect. Design of a new 180,000 SF, 256-bed jail improvement, 652-bed total

**Yavapai County Criminal Justice Center, Prescott, AZ**  
 Design Architect. Design of a new 120,000 SF, 152-bed Justice Complex

**Kings County Jail Expansion, Hanford, CA**  
 Design Architect. Design services for a 70,000 SF, 254-bed expansion of the existing jail

**South County Detention Center - Tulare County Jail, Porterville, CA**  
 Design Architect. Design services for a 100,000 SF, 516-bed new detention center

## Education

**Bachelor of Architecture**  
 Rhode Island School of Design

## Registration, Accreditations & Affiliations

Registered Architect: GA  
 American Planning Association  
 US Green Building Council

# Karen Chinn

Principal, Chinn Planning | Role in this Project: Programming / Planning



Karen L. Chinn is the Founding Principal of Chinn Planning Inc., a Women’s Business Enterprise (WBE) certified consulting firm. Ms. Chinn has wide experience in needs assessment, program evaluation, operational analyses, system master planning and forecasting, and facility programming for criminal justice, juvenile justice, law enforcement, human service, behavioral health, health care, and general government agencies. Over forty years of experience in government and public sector consulting are reflected in Ms. Chinn’s approach to meeting her client’s needs. By working in partnership with clients, Ms. Chinn seeks to build consensus on workable solutions for improving service delivery through effective use of limited resources.

As the correctional planner and programmer on this project, Karen will review the new jail facility space program and the staffing plan. Karen was the lead on the Cochise County Jail Planning study completed in 2026, which included a criminal justice system assessment, jail facility program, and jail staffing plan. Karen will be responsible for reviewing the jail program and staffing plan now that a site has been selected. Karen will provide valuable input to the team in the development of criteria documents due to her in depth knowledge of the criminal justice system in Cochise County and current jail operations, as well as her knowledge of emerging trends in jail operations.

## 41 Years of Experience All with Chinn Planning

### Similar Projects

All of the following work completed as Planner and Programmer:

- Cochise County (AZ), Jail Planning Study
- Cuyahoga County (OH), Jail Population Management Study
- Cuyahoga County (OH), Criminal Justice System Assessment and Jail Forecast
- Cleveland County (NC), Criminal Justice System and Operational Assessment and Detention Center Forecast
- Grays Harbor and Mason County (WA), Criminal Justice System Assessment and Jail Forecast
- Mecklenburg County (NC), Jail North Facility Repurpose Planning
- Rockwall County (TX), Criminal Justice System Assessment and Jail Forecast

- Yavapai County (AZ), Jail Planning and Programming Services
- Los Angeles County (CA), Mira Loma Detention Center Campus Planning Services for Women’s Detention Facility
- Lucas County (OH), New Jail Feasibility Study
- Sarpy County (NE), Adult and Juvenile Corrections Master Plan Update
- Saskatchewan (Canada) Adult and Young Offender Correctional Facilities Master Plan
- Pinellas County (FL), Jail Campus Infrastructure Planning and Program Verification
- Philadelphia (PA), Prison System Master Plan Inmate Population Projections

### Education

- Master of Urban and Regional Planning**
- Bachelor of Arts**  
University of Illinois
- Policy Analysis and Program Evaluation**  
George Washington University, School of Government and Business Administration, Department of Urban and Regional Planning

# Michael Clark, NCARB, LEED AP

Senior Associate, DLR Group | Role in this Project: Project Architect



With an impressive 25-year career, Michael Clark is a seasoned professional offering extensive expertise in project architectural, facility conditions assessment, and construction administration support, particularly for diverse public projects, including detention facilities. His portfolio boasts collaborations with prominent clients such as Adams County, Larimer County, and Coconino County. In his role as a Project Manager, Michael demonstrates expertise as an accomplished architect and technically adept designer.

His approach to projects is characterized by a comprehensive perspective, where he skillfully navigates challenges to unveil multiple design solutions. Michael's proven track record extends to his prior work with Larimer County and Yavapai County, where he delivered architectural services for cutting-edge projects such as the Larimer County Jail, a 256 Bed Jail Expansion, and the Yavapai County Criminal Justice Center, a 152 Bed facility. His commitment to excellence and vast knowledge in the field underscore Michael Clark's reputation as a reliable and proficient professional in the realm of project architectural support.

**25 Years of Experience**  
**9 Years with DLR Group**

## Similar Projects

### Coconino County Intake/transfer/Release (ITR) Jail Expansion, Flafstaff, AZ

Project Architect. Design-Build services for a 14,000 SF jail expansion

### Larimer County Jail Improvement, Fort Collins, CO

Project Architect. Design of a new 256-bed jail improvement, 652-bed total

### Yavapai County Criminal Justice Center, Prescott, AZ

Project Architect. Design of a new 120,000 SF, 152-bed Justice Complex with Jail, Court, Medical, and Behavioral Health Treatment

### Adams County Jail, Brighton, CO

Architect. Pre-design services for a new replacement 600,000 SF jail facility with up to 2,000 beds and includes treatment-based mental health programming and support spaces

### Clackamas County Courthouse, Oregon City, OR

Architect. Design services for a new six-story 240,000 SF courthouse features 14 courtrooms with flex space to add two additional courtrooms

### Morgan County Justice Center, Ft. Morgan, CO

Architect. Design services for a 2025 Masterplan update

### Maricopa County Tabulation and Election Center, Phoenix, AZ

Project Architect. Design services for a new 260,000 SF Tabulation and Election Center, strategically designed to support 100 full-time staff and surges of up to 800 temporary workers during election cycles

### Delta County Jail Renovation Concept and Bridging Documents, Delta, CO

Architect. Bridging Design services for a jail renovation

## Education

**Master of Architecture**  
**Bachelor of Environmental Design**  
 Montana State University

## Registration, Accreditations & Affiliations

Registered Architect: **AZ # 81659**  
 CO  
 ARC.00401962  
 NCARB Certification #97178  
 LEED Accredited Professional,  
 United States Green Building  
 Council Colorado Jail Association

# Jacob Bruce, RA

Associate, DLR Group | Role in this Project: Architectural Designer



Jacob is an architect and project manager with experience in a number of building types including civic, cultural, higher education, and residential. Jacob's understanding of public facilities and his creative, yet practical solutions, guide the design team to seamlessly produce the client's vision. His management experience includes scope and fee development, schedule and program management, construction documentation, and construction administration. He is skilled at communicating with and coordinating between staff, owner, consultants, contractor or CMAR, and the local authority having jurisdiction.

**9 Years of Experience**  
**1.5 Years with DLR Group**

## Similar Projects

**Cochise County Jail Planning Services, Bisbee, AZ**  
Project Manager. Feasibility study, planning report, and concept design. Collaboration with Chinn Planning

**Maricopa County Tabulation and Election Center, Phoenix, AZ**  
Architectural Designer. Design services for a new 260,000 SF Tabulation and Election Center, strategically designed to support 100 full-time staff and surges of up to 800 temporary workers during election cycles

**Pinal County, Florence, AZ**  
Architectural Designer. Sheriffs Detention Center & Re-entry Facility Superior Court and Public Service Center Tenant Improvement

**University of Virginia, Charlottesville, VA\***  
Architectural Designer. Karsh Institute of Democracy Academic Building and 430-Seat Auditorium

**Massachusetts Institute of Technology, Cambridge, MA\***  
Architectural Designer. New Museum Interiors

**Denver Art Museum, Denver, CO\***  
Architectural Designer. Renovation & Expansion

**Brookline Elementary School, Brookline, MA\***  
Architectural Designer. Feasibility Study, Site Selection

**212 Stuart Street, Boston, MA\***  
Architectural Designer. 20-Story Multi-family Residence

**Dearborn STEM Academy, Roxbury, MA\***  
Architectural Designer. Middle-High School

*\* completed in prior association*

## Work at Prior Firms

- Höweler & Yoon Architecture
- Machado Silvetti

## Education

**Master of Architecture**  
Harvard University  
Graduate School of Design

## Registration, Accreditations & Affiliations

Registered Architect: MA

# Christopher Block, AIA, CDT

Principal, DLR Group | Role in this Project: Healthcare Design Specialist



Chris is a highly experienced architect with a diverse portfolio spanning multiple building types, specializing on Healthcare Design. He has led projects through all phases, including design, planning, construction documentation, project management, construction administration, and quality control for both new construction and renovation work. As a seasoned project architect, Chris has consistently directed the design and delivery of complex, specialty projects exceeding \$100 million in value. His strong technical background and detail-oriented approach position him exceptionally well to lead and uphold architectural standards.

**25 Years of Experience**  
**20 Years with DLR Group**

## Similar Projects

### **Cleveland Clinic Multiple Healthcare Projects, Various Locations, OH**

Healthcare Designer for the following projects:

- Avon Inpatient Bed Tower
- Twinsburg Family Health & Surgery Center
- Hillcrest Hospital Bed Tower Expansion
- Hillcrest Hospital Emergency and Surgery Departments
- Hillcrest Hospital NICU Shell Space Building
- Hillcrest Hospital Radiology Waiting Renovation
- Hillcrest Hospital OR #5

### **Cleveland Clinic / Case Western Reserve University Medical School, Cleveland, OH**

- Healthcare Designer. Sheila and Eric Samson Pavilion Health Education Campus

### **The Ohio State University Healthcare Projects, Columbus, OH**

Principal-In-Charge for the following projects:

- Wexner Medical Center Outpatient Care
- New Albany Biomedical and Materials Engineering Complex Phase 2

### **Denison University; Granville, OH**

Principal-In-Charge. Michael D. Eisner Performing Arts Center

### **Hawken School; Gates Mills, OH**

Principal-In-Charge. Stirn Hall / New Upper School

### **Ismaili Center; Houston, TX**

Principal-In-Charge. Worship and Cultural Center

### **Oberlin College; Oberlin, OH**

Principal-In-Charge. Bibbins Hall Renovation  
Eric Baker Nord Performing Arts Annex

## Education

**Bachelor of Architecture**  
**Bachelor of Science**  
Kent State University

## Registration, Accreditations & Affiliations

Registered Architect: OH  
Construction Documents Technologist (CDT)  
American Institute of Architects (AIA)

# Amy Hoffman, NCIDQ, LEED AP

Principal, DLR Group | Role in this Project: Interior Designer



Amy brings 29 years experience in designing interior spaces. Since beginning her career, Amy has become a respected interior designer and client leader, primarily focused on creating custom workplace environments. Amy is highly regarded for her ability to translate organizational cultures into compelling and efficient environments that communicate the values of her clients. Amy's extensive involvement in all aspects of programming, strategic planning, interior design, and document preparation has provided her the knowledge and ability required to execute projects with technical efficiency, flexibility, and a style that represents each client's vision.

Beginning with the pre-design process, she collaboratively engages client stakeholders to build consensus around their vision for the future to define site selection; capacity and utilization; and organizational options to design a branded workplace environment that enhances recruiting, retention, and productivity.

**29 Years of Experience**  
**16 Years with DLR Group**

### Similar Projects

**Larimer County Jail Improvement, Fort Collins, CO**  
 Interior Designer. Design of a new 256-bed jail improvement, 652-bed total

**Maricopa County Tabulation and Election Center, Phoenix, AZ**  
 Interior Designer. Design services for a new 260,000 SF Tabulation and Election Center, strategically designed to support 100 full-time staff and surges of up to 800 temporary workers during election cycles

**Coconino County Service Center Phase I Master Plan Study and Design (Elections, Health & Human Services, and Land-based services), Flagstaff, AZ**  
 Interior Designer. Master Planning and design for 16 Different Departments, including Elections Building, Health & Human Services Building, and Service Center

**Maricopa County Attorney's Office (Jail Adaptive Reuse), Phoenix, AZ**  
 Interior Designer. Transformation of decommissioned county jail into 280,000 SF of Class A office space for county

**DC DGS Metropolitan Police Department Headquarters Move, Washington, DC**  
 Interior Designer. Renovation of a 7-story 87,000 SF building. Relocation of workplace spaces, change management strategies

**Coconino County Attorney's Office Tenant Improvements, Flagstaff, AZ**  
 Interior Designer. Needs assessment, space programming, and concept design planning services

**Cheyenne Public Safety Center, Cheyenne, WY**  
 Interior Designer. Adaptive reuse techniques and improvements to an existing 56,000 SF outdated car dealership

### Education

**Bachelor in Fine Arts**  
 University of Georgia

### Registration, Accreditations & Affiliations

**NCIDQ #016267**  
 Prosci Certified Change Manager  
 LEED Accredited Professional,  
 U.S. Green Building Council  
 International Interior Design Association

# Ryan Robley, PE, SE

Principal, DLR Group | Role in this Project: Engineering Lead



Ryan is a versatile leader of the DLR Group structural engineering team, working along side the architectural design team and other engineering disciplines to design the best project for every client. His project experience spans a broad range of market sectors and project types, and he utilizes those experiences to develop the best solution for each challenge.

As Engineering Lead, Ryan will monitor the engineering team performance and project delivery. He will be responsible for the development and quality control for all engineering systems implemented on the project and will ensure all systems meet the highest standards.

**16 Years of Experience**  
**14 Years with DLR Group**

## Similar Projects

**Larimer County Jail Improvement, Fort Collins, CO**  
Engineer. Engineering design services for a new 256-bed jail improvement, 652-bed total

**Adams County Park 12 Hundred Human Services; Westminster, CO**  
Engineer. Engineering design services for a 300,000 SF office renovation and modernization

**Englewood Police Headquarters, Englewood, CO**  
Engineer. Engineering design services for a new 50,000 SF police operations building

**Project Falcon, Queretaro, Mexico**  
Engineering design services for new a 64 MW data center

**Arapahoe County Department of Corrections, Littleton, CO**  
Engineer. Engineering design services for a two-phase master plan and comprehensive facilities condition assessment focused on 30 facilities across the County

**Skagit County Community Justice Center, Mount Vernon, WA**

Engineer. Engineering design services for a 100,754SF new justice center included a total of 400-bed providing a mix of classifications and housing types

**ADCO Sheriff Substation Remodel, Brighton, CO**  
Engineer. Engineering design services for a Sheriff Substation Remodel

**Jefferson County Courts, Madras, OR**  
Engineer. Engineering design services for a new 30,000 SF Jefferson County Courthouse

**Marana Vista Academy (formerly Silverbell/iChoose Academy), Marana, AZ**  
Engineer. Engineering design services for a 34,700 SF renovation and repurpose of a vacant building to support personalized learning

## Education

**Bachelor of Science — Civil Engineering**  
University of Missouri — Columbia

## Registration, Accreditations & Affiliations

Structural Engineer: **AZ #74331**, NV, CO, ME, NH, TX, WY

## Brian Hummel, PE, LEED AP BD+C

Senior Associate, DLR Group | Role in this Project: Mechanical/Plumbing Engineer



Brian has 35 years of experience in mechanical and plumbing design, construction, renovation, and additions. His experience includes design of central plant systems, chilled water, heating water, split systems, rooftop packages, VAV, exhaust and smoke removal systems, control system specifications, evaporative cooling systems, load calculations, thermal storage systems, piping systems, and energy study reports/calculations. In addition, Brian has expertise in mechanical and plumbing construction administration.

### 35 Years of Experience 35 Years with DLR Group

#### Similar Projects

##### **Clark County Detention Center, Las Vegas, NV**

Mech/Plumb Engineer. Design-build services for a major renovation and MEP system upgrades of a 475,000 SF, 12-story, 1,487-bed detention facility; DBIA award-winning project

##### **Carson Valley Health Hospital, Gardnerville, NV**

Mech/Plumb Engineer. Engineering design services for a 4,000 SF hospital expansion

##### **Nevada Department of Corrections, Las Vegas, NV**

Mech/Plumb Engineer. Engineering design services for perimeter fence upgrade (Southern Desert Correctional Center)

##### **Nevada Department of Corrections, Las Vegas, NV**

Mech/Plumb Engineer. Engineering design services for Communications Room Expansion (Southern Desert Correctional Center)

##### **Coconino County Intake/transfer/Release (ITR) Jail Expansion, Flafstaff, AZ**

Mech/Plumb Engineer. Design-Build services for a 14,000 SF jail expansion

##### **Larimer County Jail Improvement, Fort Collins, CO**

Mech/Plumb Engineer. Engineering design services for a new 256-bed jail improvement, 652-bed total

##### **Yavapai County Criminal Justice Center, Prescott, AZ**

Mech/Plumb Engineer. Design of a new 120,000 SF, 152-bed Justice Complex with Jail, Court, Medical, and Behavioral Health Treatment

##### **Coffee Creek Correctional Facility, Wilsonville, OR**

Mech/Plumb Engineer. Engineering design services for a new 430,410 SF, including 40-bed high custody unit designed to expand to 80 beds and two 108-bed medium custody units

#### Education

##### **Bachelor of Science in Mechanical Engineering**

South Dakota State University

#### Registration, Accreditations & Affiliations

Professional Engineer:  
**AZ #33487** + 10 states  
American Society of Heating, Refrigerating and Air Conditioning Engineers

# Christopher Marotta, PE

DLR Group | Role in this Project: Electrical Engineer



Christopher is a licensed electrical engineer with a specialization in designing for institutional environments. He has worked with lighting, grounding, and power systems on projects for commercial and government buildings.

Christopher is especially interested in power, renewable energy, and sustainable design.

Involved in every aspect of electrical design from concept to construction administration, Christopher understands first-hand the importance of finding complete and effective solutions. As part of an integrated group, he coordinates electrical design requirements with the entire architecture and engineering team.

**6 Years of Experience**  
**1.5 Years with DLR Group**

### Similar Projects

**Arizona Department of Corrections Yuma Prison, Yuma, AZ**

Electrical Engineer. Engineering design services for Yuma Prison's HVAC Upgrades

**Maricopa County Tabulation and Election Center, Phoenix, AZ**

Electrical Engineer. Design services for a new 260,000 SF Tabulation and Election Center, strategically designed to support 100 full-time staff and surges of up to 800 temporary workers during election cycles

**Estrella Vista Academy, Avondale, AZ**

Electrical Engineer. Engineering design services for Tolleson High School #8 spans 65 acres and includes eight buildings designed to serve 3,000 students

**Pima County Tenant Improvements, Tucson, AZ**

Electrical Engineer. Needs assessment, space programming, MEP systems upgrade

**West-MEC Southeast Campus, Glendale, AZ**

Electrical Engineer. Engineering design services for a new 50,000 SF of educational space and is the fourth campus that DLR Group and West-MEC have teamed up to create

**Agua Fria UHSD - Agua Fria HS Phase 3, Avondale, AZ**

Electrical Engineer. Engineering design services for Phase three builds on the success of the previous phases through revitalization of existing assembly spaces that anchor the western end of the Esplanade

**Work at Prior Firms**

- ASEI Engineering Inc.
- Medtronic

### Education

**Master of Architecture**  
Iowa State University

**Bachelor of Science — Civil Engineering**  
Bharathiar University - India

**Registration, Accreditations & Affiliations**

Electrical Engineer: **AZ #81558**

# Thomas Kramer, SE, LEED AP BD+C

Principal, DLR Group | Role in this Project: Structural Engineer



Tom works with integrated design teams across the country to deliver projects in a variety of markets. In addition to the production of structural documents, Tom is proficient in the analysis and engineering of diverse building types. With experience in non-traditional and complex projects, Tom has mastered the art of integrated design team collaboration.

Tom is driven by an intrinsic interest in how buildings work and function, understanding that sometimes the most effective concepts are created when one takes a step back to examine the larger picture.

**35 Years of Experience**  
**26 Years with DLR Group**

## Similar Projects

### **Kings County Jail Expansion, Hanford, CA**

Structural Engineer. Design services for a 70,000 SF, 254-bed expansion of the existing jail

### **Maricopa County Tabulation and Election Center, Phoenix, AZ**

Structural Engineer. Engineering design services for new 260,000 SF Tabulation and Election Center, strategically designed to support 100 full-time staff and surges of up to 800 temporary workers during election cycles

### **Chillicothe Correctional Center, Chillicothe, MO**

Structural Engineer. Engineering design services for a new 500,000 SF on 80 acres. Eight separate housing units can accommodate 1,656 offenders, with the ability to expand up to 2,000

### **Pinal County Attorney's Office Addition, Florence, AZ**

Structural Engineer. Engineering design services for a new 56,000 SF secured, five-story office building with a pedestrian bridge connecting to the Superior Courthouse

### **South County Detention Center - Tulare County Jail, Porterville, CA**

Structural Engineer. Design services for a 100,000 SF, 516-bed new detention center

### **County of Monterey Wellington M. Smith, Jr. Juvenile Hall, Salinas, CA**

Structural Engineer. Engineering design services for a new 70,000 SF, 120-bed juvenile facility contains housing, medical/mental health services, administrative, educational, vocational and recreational programs for youths at risk for criminal behavior

## Education

### **Bachelor of Science, Structural - Architectural Engineering**

Milwaukee School of Engineering

## Registration, Accreditations & Affiliations

Structural Engineer: **AZ #42978** + 15 states

Civil Engineer: CA, LA LEED Accredited Professional BD+C  
U.S. Green Building Council  
Structural Engineers Association of Arizona  
American Institute of Steel Construction  
American Society of Civil Engineers

# Patti Mason, LEED AP

Senior Associate, DLR Group | Role in this Project: Sustainability Lead



Patti Mason, a seasoned LEED Gold / Well Building Standard Champion, brings a wealth of experience to her role at DLR Group, having previously made significant contributions during her decade-long tenure at the US Green Building Council. Patti's leadership also spurred numerous growth initiatives across the Mountain Region. She plays a pivotal role in championing energy sustainability initiatives for 24/7 operated facilities. Her goal is to contribute to the design of detention and correctional facilities that meet or exceed client's LEED energy conservation goals and WELL building compliance.

**16 Years of Experience**  
**3 Years with DLR Group**

## Similar Projects

**Adams County Jail, Brighton, CO**  
 Sustainability. Pre-design services for a new replacement 600,000 SF jail facility with up to 2,000 beds and includes treatment-based mental health programming and support spaces

**Estrella Vista Academy, Avondale, AZ**  
 Sustainability Lead. Engineering design services for Tolleson High School #8 spans 65 acres and includes eight buildings designed to serve 3,000 students

**Monongalia County Schools Renaissance Academy Pre-Bond Services, Morgantown, WV**  
 Sustainability Lead. The campus will be located off interstate 79 in Morgantown, West Virginia, on a reclaimed strip mine site

**Kiewit- Fircrest Nursing Facility, Shoreline, WA**  
 Sustainability Lead. The three-story, 130,402 SF residential care building is comprised of six Resident Cottages, common areas, gardens, and staff spaces

**Colorado State University Engineering Future Technologies Building (Glover Redevelopment DBGMP), Fort Collins, CO**  
 Sustainability Lead. New construction of the Don and Susie Law Engineering Future Technologies Building will deliver a 120,000 SF facility replacing the 52,000 SF Glover Building, including demolition and phased relocation of existing telecom infrastructure

**Colorado State Capitol LEED for Existing Building; Denver, CO\***

*\* completed in prior association*

## Work at Prior Firms

- Switch Automation
- U.S. Green Building Council

## Education

**Masters of Resource Law Studies, Natural Resources Law and Policy**  
 University of Denver Sturm College of Law

**Bachelor of Arts in Journalism/ Minor in Sociology**  
 Colorado State University

## Registration, Accreditations & Affiliations

LEED Accredited Professional  
 RESET Accredited Professional

## Matt Blair, RCDD, CTS

Associate, DLR Group | Role in this Project: Low Voltage / Communication Engineer / IT Network Specialist



Matt excels in technology infrastructure design, with a focus on telecommunications, audiovisual systems, and security. He displays versatility across various industry sectors, demonstrating adaptability and a comprehensive skill set. Proficient in Revit and CAD, Matt has innovated by developing and implementing Revit standards, boosting organizational efficiency, and standardizing practices.

His role extends beyond technical skill; as a mentor, Matt is committed to nurturing junior staff, showcasing his leadership and team-oriented nature. His strong communication skills enable effective collaboration with coworkers, architects, contractors, and end-users, ensuring projects meet all stakeholder requirements.

### 10 Years of Experience

**2 Years with DLR Group**

#### Similar Projects

##### **Maricopa County Tabulation and Election Center, Phoenix, AZ**

IT systems and electronic security design services for new 260,000 SF Tabulation and Election Center, strategically designed to support 100 full-time staff and surges of up to 800 temporary workers during election cycles

##### **Canadian County OK Courthouse, Chillicothe, MO**

IT systems and electronic security design services for a new 112,000 SF, four-story courthouse is organized with county government functions on the lower levels and court-related functions on the upper levels

##### **Maricopa County Facilities Management Department, Phoenix, AZ**

IT systems and electronic security design services for Maricopa County Admin office space

##### **Florida 2nd Court of Appeals Bernie McCabe Courthouse, St Petersburg, FL**

IT systems and electronic security design services for a new 58,190 SF courthouse complex consolidates all 15 2DCA Appeal Judges Offices, Marshal's Office, Clerk, and Central Staff. The structure includes three stories and secure parking

##### **Morrow County Courthouse Replacement, Heppner, OR**

IT systems and electronic security design services for a new 22,000 SF, two-story replacement courthouse

#### Education

##### **B.S. Electrical and Computer Engineering**

Oregon State University

##### **B.S. Psychology, Minor in Business Administration**

University of Oregon

#### Registration, Accreditations & Affiliations

BICSI Registered Communications Distribution Designer (RCDD)  
AVIXA (Infocomm), Certified Technology Specialist (CTS)

# Craig Hunt, PE

Bowman Engineering | Role in this Project: Civil Engineer



Craig is a senior project manager and civil engineer with over 30 years of experience delivering roadway, drainage, grading, water and sewer infrastructure, site civil and land development projects across Southern Arizona. His expertise includes public roadway design, complex grading and drainage analysis, hydrology/hydraulics, utility design, pipeline routing, subdivision infrastructure and commercial site development. Craig has managed multi-disciplinary teams, coordinated extensively with government agencies, and led projects requiring permitting, client interface, technical oversight, scheduling, cost estimating and construction-phase support. He is experienced in AutoCAD Civil 3D, hydrologic modeling tools and production of complete plan sets for municipal review.

As Civil Engineer, Craig will oversee grading, drainage, access, and utility design for the project, coordinating with the architect and Cochise County project teams.

**30 Years of Experience**  
**4 Years with Bowman**

## Similar Projects

**Cochise County Justice Center Due Diligence Study, Cochise County, AZ**  
Civil Engineer, Utility Infrastructure

**\*Home Depot @ Broadway and Pantano, Tucson, AZ**  
Project Engineer, Manager and Designer

**\*Kohl's Department Store, Tucson, AZ**  
Project Engineer, Manager and Designer

**Pinal County San Manuel Administration Building Renovation, San Manuel, AZ**  
Lead Civil Engineer

*\* completed in prior association*

## Education

**Bachelor of Science — Chemical Engineering**  
University of Arizona

## Registration, Accreditations & Affiliations

Professional Civil Engineer: AZ  
-40221

# Tim Johnson, PLA, AICP, LEED AP

Bowman Engineering | Role in this Project: Landscape Architect



Tim Johnson is a seasoned Landscape Architect and Practice Lead with over 25 years of experience delivering thoughtful, high-performing design solutions across the Southwest. Licensed in six states, Tim brings a multidisciplinary perspective that integrates landscape architecture, planning and sustainable design.

His expertise spans a wide range of project types, including commercial developments, master planned communities, civic spaces, urban design and environmental systems. Tim is known for leading teams and managing complex projects from concept through construction, with strengths in site planning, design visualization, construction documentation and administration.

As Landscape Architect, Tim will bring his practical and adaptable design approach, and his commitment to functional, context-sensitive design that balances client goals and long-term value.

**25 Years of Experience**  
**4 Years with Bowman**

## Similar Projects

**Pinal County Jail Reintroduction Facility, Florence, AZ**  
Landscape Architect

**Fry Fire Station, Cochise County, AZ**  
Landscape Architect

**Pima County Administrative Building Landscape, Tucson, AZ**  
Landscape Architect

**Innovation & Technology Building at the University of Arizona Tech Park at the Bridges, Tucson, AZ**  
Landscape Architect

**Casa de los Niños Campus Tucson, AZ**  
Landscape Architect

**Iron Mountain Data Center, Phoenix, AZ**  
Landscape Architect

**Cochise Vista Commercial, Benson, AZ**  
Landscape Architect

**Tribute Master Planned Community, Sierra Vista, AZ**  
Landscape Architect

**Kino Hospital Campus, Tucson, AZ**  
Landscape Architect

**Sierra Vista Legacy Center, Sierra Vista, AZ**  
Landscape Architect

**University of Arizona Science and Technical Campus, Tucson, AZ**  
Landscape Architect

## Education

**Master of Landscape Architecture**  
Utah State University

**Bachelor of Arts — History**  
Arizona State University

## Registration, Accreditations & Affiliations

Registered Landscape Architect: AZ -38905 + California  
American Society of Certified Planners (AICP)  
LEED Accredited Professional  
American Society of Landscape Architects (ASLA)  
American Institute of Architects, Allied Individual Member (AIA)  
Urban Land Institute (ULI)  
Metropolitan Pima Alliance (MPA)

# Thomas Dupont, PLS

Bowman Engineering | Role in this Project: Land Surveyor



Thomas Dupont serves as Director of Survey at Bowman, bringing over 25 years of experience delivering professional land surveying services for public sector, utility, mining, energy and commercial projects across Arizona. His expertise includes boundary, topographic, ALTA/NSPS, construction staking, as-built and aerial control surveys supporting complex infrastructure and facility development in Arizona.

He has extensive experience supporting large-scale public and institutional projects requiring precise coordination with agencies, utility providers and multidisciplinary design teams. His work includes long-term on-call surveying services for Southwest Gas, where he has contributed to more than 385 projects involving right-of-way determination, utility infrastructure layout and easement documentation.

As Surveyor, Thomas will provide geospatial data and analysis ensuring that the design team and client receives accurate, timely, and actionable information tailored to the project needs.

## 25 Years of Experience 7 Years with Bowman

### Similar Projects

**\*Federal Correctional Institution Water Infrastructure Expansion Project, Safford, AZ**  
Land Surveyor

**Safford Police Station, Safford, AZ**  
Land Surveyor

**AEPCO Apache Generating Station, Multiple Projects, Cochise County, AZ**  
Land Surveyor

**\*Red Horse Wind and Solar Cochise County, AZ**  
Land Surveyor

**Southwest Gas, Multiple Projects: Willcox, AZ, Sunsites, AZ, Elfrida, AZ**  
Land Surveyor

**Fort Huachuca Gas Main Replacement, Fort Huachuca, AZ**  
Land Surveyor

**Love's Travel Stop – Willcox, Willcox, AZ**  
Land Surveyor

**Arizona Water – Cottonwood Street Improvements, Bisbee, AZ**  
Land Surveyor

**Douglas Commercial Land Port of Entry, Douglas, AZ**  
Land Surveyor

*\* completed in prior association*

**Work at Prior Firms**  
Souder, Miller & Associates

### Registration, Accreditations & Affiliations

Registered Land Surveyor:  
Arizona -52050  
Arizona Professional Land Surveyors (APLS)  
National Society of Professional Surveyors (NSPS)

# Lucas Stover

Cumming Group | Role in this Project: Cost Estimator



Lucas is a highly skilled cost management professional with a background in Civil Engineering. Since joining Cumming Group in 2015, he has provided estimating services across healthcare, mixed-use/retail, public safety, K-12, higher education, and other sectors. His experience includes quantity take-offs, peer reviews, change order estimating, value engineering, and project reconciliation. Lucas has successfully managed teams of various sizes on projects ranging from \$50,000 to \$2 billion, remaining involved from early design through 100% construction documents to support smooth project delivery through strong communication. He places a strong emphasis on ensuring all cost management deliverables are timely, accurate, and aligned with project needs.

As Cost Estimator, Lucas will support the project by developing high-level and detailed cost estimates throughout the criteria development process. He will review program information, assess cost drivers, and provide pricing input to help guide design and budgeting decisions. Lucas will coordinate with the project team to ensure estimates remain consistent, well-supported, and aligned with the County's expectations.

## 11 Years of Experience All with Cumming Group

### Similar Projects

- Adams County Detention Center, Adams County, CO
- City & Co. of Denver Dept. of Transportation & Infrastructure, Sewer Repairs at 9-1-1 Center and County Jail, Denver, CO
- County of San Benito, County Jail Addition, Hollister, CA
- Santa Clara County, Elmwood Correctional Facility Restroom ADA Upgrades & Reconfiguration, Milpitas, CA
- Santa Clara County, Main Jail South Building Replacement, San Jose, CA
- Tuolumne County, New Jail Facility, Sonora, CA
- San Francisco Police Dept., Traffic Company & Forensic

- Services Division Facility, San Francisco, CA
- Oakland Police Dept., New Administration Building Feasibility Study, Oakland, CA
- Snohomish County, New 911 Facility Assessment/Study, Everett, WA
- El Paso Police Dept., New 2-Building Regional Command Center & Parking Garages, El Paso, TX
- City of Broomfield, New Police Dept. Building w/ Emergency Ops. Center, Broomfield, CO

**Work at Prior Firms**  
All work completed at Cumming Group as Cost Estimator.

### Education

**Bachelor of Arts — Civil Engineering**  
California Polytechnic State University — San Luis Obispo

# Timothy "Lance" Timmsen

President, Security Design Consulting | Role in this Project: Security Designer



Timothy "Lance" Timmsen, Owner and President of Security Design Consulting, LLC, a Service-Disabled Veteran Owned Small Business, has over 30 years of experience in the security industry. He began his career managing a team of designers and drafters whose focus was on physical and electronic security systems for various facility types of all levels of security.

Lance has spent his career assisting clients in understanding and evaluating relevant, cost appropriate, and effective security electronic solutions best suited for the needs of their facilities. His extensive knowledge and background include business development, networking, project management, design, scheduling, resource allocation, project delivery, risk management, estimating, and project controls for multiple projects at varying levels of design and construction. His history includes a wide variety of civilian, military, and industry training, education, and experience. He has participated in the American Correctional Association (ACA), American Jail Association (AJA) and the American Society of Industrial Security (ASIS) conferences, classes, and seminars.

**30 Years of Experience**  
**9+ Years with SDC**

## Similar Projects

Security Designer for all the following projects:

Cochise County Detention Center Feasibility Assessment, Wilcox, AZ

Pima County Adult Detention Center (Security Assessment), Tucson, AZ

Pima County Adult Detention Center (Security Electronics Upgrade), Tucson, AZ

Pima County Kitchen Remodel, Tucson, AZ

Pima County Adult Detention Center Master Plan, Tucson, AZ

Yuma County Jail, Security Electronics Upgrade, Yuma, AZ

Coconino County Jail, Medical Addition and Booking Renovations, Flagstaff, AZ

Coconino County Jail, Flagstaff, AZ

Coconino County Sheriff Facility, Flagstaff, AZ

Scottsdale Jail and Police Station, Scottsdale, AZ

Tséhootsoóí Judicial / Public Safety Center, Fort Defiance, AZ

Yavapai County Adult Detention Center and Courts, Camp Verde, AZ

Yavapai County Jail, Camp Verde, AZ

Yavapai County Juvenile Detention Center and Courts, Prescott, AZ

Yavapai County Juvenile Detention Center, Camp Verde, AZ

Chinle Detention Center, Chinle, AZ

Salt River Pima-Maricopa Indian Community Detention Center, Phoenix, AZ

Pinal County Jail Re-Entry Addition, Florence, AZ

## Education

**Bachelor of Arts — Project Management**

University of Phoenix

2016, BICSI, Cyber Security, Securing Your Security System

2016, BICSI, Leveraging H.265 Technology for Video Surveillance Systems

2007, A&E Pelco Endura Design Course

# Elliott Berg, PLS

TriCord | Role in this Project: Fire Protection Engineer



Elliott is a registered Fire Protection Engineer and a Level IV NICET Certified Technician in Water-Based System Layouts who has been in the fire protection industry since 2005. His experience includes installing, designing, and engineering of various types of fire protection systems. Elliott has been involved in numerous project types that include commercial, industrial, military facilities, aircraft hangars, education, and government buildings. He has also served as a manufacturer’s commissioning representative for foam suppression systems on a national level.

As Fire Protection Engineer, Elliott will perform assessment of requirements applicable to fire sprinkler systems on the project, requirements of the Authority Having Jurisdiction, applicable code standards, available water supply information, and design criteria for sprinkler protection throughout the facility.

## 21 Years of Experience 12 Years with TriCord

### Similar Projects

Fire Protection Engineer for all the following projects:

Maricopa County Jail Re-use, Phoenix, AZ  
Design Criteria, Engineering Services

Florence State Prison Complex, Florence, AZ  
Design Criteria, Engineering Services

Perryville State Prison Complex, Goodyear, AZ  
Design Criteria, Engineering Services

Sunrise State Prison Complex, Buckeye, AZ  
Design Criteria, Engineering Services

Lewis State Prison Complex, Buckeye, AZ  
Design Criteria, Engineering Services

Safford State Prison Complex, Safford, AZ  
Design Criteria, Engineering Services

Globe State Prison Complex, Globe, AZ  
Design Criteria, Engineering Services

Safford State Prison Complex, Safford, AZ  
Design Criteria, Engineering Services

### Education

**Master of Business Administration**  
University of Phoenix

**Bachelor of Science — Mechanical Engineering**  
University of Arizona

### Registration, Accreditations & Affiliations

Registered Fire Protection Engineer: **AZ #51234**

National Institute for Certification in Engineering Technologies (NICET) #118780  
Water-Based, Level IV  
Society of Fire Protection Engineers (SFPE)

# Nicolas Tran, FPE, MSFPE

Willdan | Role in this Project: Fire Life Safety Expert (Code Specialist)



Nicolas is a Fire Protection and Mechanical Engineer applying both theoretical analysis and hands-on experience, ensuring successful outcomes with well-developed design and project management skills with an emphasis on creative solutions.

He is a highly effective communicator able to develop and publish policies and procedures for executive level staff while also giving direction to technicians in the field. Nicolas has a great ability to understand and interpret codes and standards in order to create an efficient and safe work environment. He is a motivated team player able to operate in groups of all sizes.

**10+ Years of Experience**  
**3 Years with Willdan**

## Similar Projects

**Milpitas Fire Department, Milpitas, CA**  
 Fire Protection Engineer/Captain. Fire Protection Engineer/Captain for the Fire Prevention Division of the Milpitas Fire Department, performing plans examination to ensure compliance with technical codes, applicable laws, state regulations, and city ordinances. Assisted Fire Prevention Inspectors in resolving life safety, fire protection, and detection systems problems, and the storage and use of hazardous materials

**City of Fremont, CA**  
 Fire and Life Safety Plans Examiner. Member of the Building and Safety Division, reviewing project documents for compliance with City's adopted codes, focusing on Life Safety Systems, including

Fire Sprinklers, Fire Alarms, Fire Department access, Wild Land Urban Interface, and water supply systems as well as ensuring compliance with the California State Fire Marshal's codes, regulations and interpretations.

**Lawrence Berkeley National Laboratory, Berkeley, CA**  
 Fire Protection Engineer in the Fire Marshal's Office, designing, reviewing, and inspecting new and existing construction of High Hazard, Industrial, Laboratory, and Business Occupancies. Authority on NFPA, CBC, and ICC codes, providing interpretations and judgments as the Authority Having Jurisdiction

## Education

**Master of Science Fire Protection Engineering with distinction**  
 California Polytechnic State University

**Bachelor of Science — Mechanical Engineering**  
 San Jose State University

## Registration, Accreditations & Affiliations

Registered Professional Fire Protection Engineer: California FP1896  
 Registered Professional Mechanical Engineer: California M37010  
 ICC Certified Fire Plans Examiner: 8455561  
 ICC Certified Fire Inspector II: 8455561  
 Arizona Registration: application submitted

# Anna M. Granillo

Design-Tec Food Facilities, Inc. | Role in this Project: Food Service Designer



Anna Granillo has been actively engaged in the field of food service design since 1981. In 1994, she formed Design-tec Food Facilities, Inc. and has been actively involved in all types of projects requiring food facilities design.

As president of this minority woman-owned business, she manages and prepares production documents, specifications, elevation and section drawings for all projects. She coordinates the scheduling of all projects to provide timely delivery of all documents to her clients. She handles complete production responsibilities for all projects, including reviewing of submittals and site visits to job sites.

She manages Design-Tec Food Facilities, paying particular attention to detail and accuracy. It is her policy to have her clients involved in each project design and she encourages their participation. She has been actively involved in the working drawings and construction documents of all Design-Tec Food Facilities projects.

## 45 Years of Experience 32 Years with TriCord

### Similar Projects

Yavapai County Justice Facility Renovation – New Full-Service Kitchen, Camp Verde, AZ

Santa Cruz County Criminal Justice Complex – New Full-Service Kitchen, Nogales, AZ

Mohave County Sheriff’s Office Adult Detention Facility – New Full-Service Kitchen, Kingman, AZ

Navajo County Jail Expansion and Remodel – New Full-Service Kitchen, Holbrook, AZ

ADC 500 Bed - Kitchen Remodel, ASPC Lewis- Rast Unit, Buckeye, Arizona

Graham County Jail – New Full-Service Kitchen, Safford, AZ

Bernalillo County Metropolitan Detention Center – Kitchen Renovation, Albuquerque, AZ

Yavapai County Criminal Justice Center – New Full-Service Kitchen, Prescott, AZ

Fremont County Jail – New Serving Kitchen, St. Anthony, AZ

Pima County Adult Detention Complex – New Kitchen Flooring, Kitchen Equipment Replacement, Tucson, AZ

### Education

**AA. Architectural Drafting**  
Two Year Program at Phoenix Institute of Technology

ELEVATE *the*  
HUMAN EXPERIENCE  
THROUGH DESIGN

