

# City Manager's Report

December 10, 2019

Council and Colleagues, Greetings.

These reports will be included in the City Council packet for regularly scheduled Council meetings, excluding Work Session meetings. The reports are intended to be informational, covering miscellaneous events and topics involving the City organization. In no particular order...

## **Solid Waste**

On November 8<sup>th</sup> there was a nice tour of the NAU composting facility, followed by an onsite tour of our Cinder Lake Landfill operation. In the last report, there was coverage of the Composting site visit. This report will focus on the landfill operation. Gratitude is extended to City Solid Waste & Fleet Director Todd Hanson for the tour and information. Council recently received a presentation regarding the landfill from Todd Hanson, and some of the material herein may be redundant to that presentation.

Cinder Lake Landfill is a 343-acre municipal solid waste landfill providing disposal services to the City of Flagstaff and Coconino County. The City has operated the landfill since the late 1960s under a special use permit from the U.S. Forest Service. The Landfill receives an average of 385 tons per day of material. The current anticipated final closure date is 2060 based upon 3.5% growth, and 2070 based on 1% growth.

As noted in the recent Council presentation, numerous projects have been pursued over the years to divert solid waste from the Landfill. The Manager's Report from two weeks ago highlighted the pilot program for composting with NAU as one recent example.



Other operating programs, which have been quite successful, including the Hazardous Products Center, operated by the City with an IGA with Coconino County to share costs. The Center is forecasted to divert 66 tons of Household Hazardous Waste and 17,286 pounds of electronic waste from being buried in the Landfill this fiscal year.

With respect to paint, the Center is able to provide unused paint back out to the community. Mixers are used to generate generic colors in large 5-gallon buckets, keeping the product in use and out of the Landfill.



Other innovative means to divert solid waste from the Landfill include efforts by the Construction Waste Advisory Committee to explore strategies for diverting impactful construction and demolition waste material. Currently, the landfill is collecting clean concrete from demolition with the plan of using it as alternative daily cover or road base. The landfill has accumulated 200 tons of clean concrete so far.

Additionally, since 2006, approximately 3,700 tons of metal has been recycled at Cinder Lake Landfill. Approximately 1,300 customers have utilized this service. And since 2013, approximately 1,500 tons of lumber waste has been used as alternative daily cover for the Landfill operation. Approximately 2,500 customers have disposed of the product at the Landfill.



Finally, mention is made of the Tarp System that is currently being deployed at the facility. In the summer of 2019, the Landfill implemented the use of a Geosynthetic cover (tarp) system for alternate daily cover. The advantages of tarps include using no airspace, minimal cost, speed of deployment and removal, and the fact that they are reusable. This operational change extended the life of the Landfill a minimum of five years.

Cinder Lake Landfill is a well-situated facility that is utilizing innovative strategies and operations to maximize its longevity while employing successful solid waste diversion programs. It's also a very scenic landfill facility, as illustrated in the above image.

## Miscellaneous Updates

### Police Department

- FPD Deputy Chief Musselman and Lt. Lasiewicki attended the Serial Inebriant town hall meeting hosted by NARBHA (Northern Arizona Regional Behavioral Health Authority).
- Deputy Chief Musselman and Office Shanelle Preston also met with Indigenous Coordinator Catherine Esquivel to discuss efforts to improve recruitment of Indigenous applicants for the position of Police Officer.
- The December CompStat meeting demonstrated violent crime is up 5% entirely due to an increase in aggravated assaults and large increase in sex assaults. Many of these sex assaults were from previous years and some may appear to be unfounded at this time. Detectives will continue working on these cases as this month tends to slow down. Property crime is down 3%. Overall crime down 2%.
- Officers assigned to PRAY (Police Rallying Around Youth) is working with YoungLives to help sponsor a dinner on Saturday night at Trinity Heights Church. Tickets sold help raise money to support the mission of YoungLives which supports pregnant and parenting teens ages 12-20 through one-on-one mentoring relationships, activities, and essential resources.

### Public Works

- Parks staff performed roughly 330 hours of snow operations over four days focusing on City facility parking lots, Heritage Square, over 40 miles of sidewalks and FUTS, and courtesy berm removal for those citizens in need on the approval list.
- Athletic fields are closed for the 2019 season and will reopen on April 1, 2020.
- Signs and marking crew have been busy replacing damaged signs and signal components damaged from storm. A major crosswalk signal at Mt Elden Middle School was destroyed in a car accident and required complete replacement.
- Fleet Services opened 57 work orders between Thursday, 11/28 and Sunday 12/1 related to snow and trash/recycle operations. All but three of these orders were completed within four hours...the heavy snow did result in a higher request for maintenance and repair.

### Risk Management

- Becky Penado, Risk Specialist, completed her last class to receive her Associate in Risk Management. This designation is industry recognized and will assist the City of Flagstaff in demonstrating to our current and prospective insurance carrier partners our commitment to professional risk management.

## Meetings and Events to Note

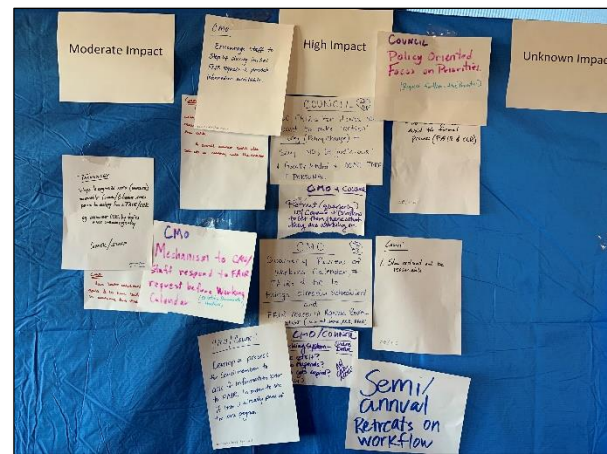
### Council / Leadership Team Retreat

On December 5<sup>th</sup> we retreated at the Aquaplex and participated in a 4-plus hour discussion of sales tax revenues, organizational restructuring, and the topic of the day – staff workflow. The retreat was facilitated by Stephanie Smith and was very engaging with a series of exercises and tasks, all helping to inform a very in-depth discussion. It was successful by all measures.



These retreats are invaluable in terms of relationship-building and sharing information and ideas to better our leadership and enhance our efficiency.

The outcomes of the retreat will be presented in the next City Manager's Report.



### Knoles School Crossing

On the same day as the retreat, a group of staff from the City Manager's Office, Community Development, the Mayor, Councilmember Whelan, and concerned citizens, met related to exploring ways to make safer the school children crossing at Knoles School. At issue was speed limit, signage, and related topics. It was productive and outcomes are being explored. Stay tuned.

### APS

On December 3<sup>rd</sup> there was a meeting with the APS team and the City Manager...it was very productive and various topics were discussed, although the purpose of the meeting was largely that of introductions.

### 1:1 Meetings

One on one meetings were had between the City Manager and Councilmember Whelan, in addition to the weekly meetings between the City Manager and the Mayor and Vice Mayor.

### Flagstaff Shelter Services

It was standing room only at the newly completed expansion of the Flagstaff Shelter Facility on December 3<sup>rd</sup>. This event was especially gratifying insofar as the initial tour of the facility, back in early September, gave us the opportunity to see the before-and-after of the new expansion. Ross Altenbaugh was joined by members of the Board of Directors, staff, and volunteers to help inaugurate the new shelter space that is so badly needed in the community. Ross is a superstar. Her unwavering commitment, resourcefulness, and perseverance exemplifies all that is special about the Flagstaff community. There is much work to do to tackle the very real issue of homelessness here, but events like this provide some sense of encouragement.



### Recovery Court

Equally compelling was the attendance at the Recovery Court Graduation on December 4<sup>th</sup>, where three proud graduates shared their challenges and successes before a packed courtroom. The stories were heartfelt. The program is amazing. The social issues that we face here in Flagstaff cover a broad spectrum and affect the lives of many. Programs and efforts such as those referenced here provide hope and encouragement.



That's all for now. Happy Holidays, Council and Colleagues. Enjoy!