

Annual Budget and Financial Plan

Fiscal Year 2022-2023

City of Flagstaff, Arizona



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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Flagstaff
Arizona**

For the Fiscal Year Beginning

July 01, 2021

Christopher P. Morill

Executive Director

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User's Guide

The budget document serves a myriad of purposes. Most important is its use as a communications device. The budget presents the public an opportunity to review the types and levels of services provided within the financial constraints of the community. The allocation of financial resources translates into what services will be provided to the community. As community needs and demands for service change, the allocation of resources should respond accordingly. Therefore, this document attempts to communicate financial information to allow for informed citizenry.

Transmittal - The City Manager's message, budget summary and goals provide readers with a synopsis of the resource allocation priorities established by the City Council.

Budget Overview - The budget overview provides a high-level overview of the budget, key policy issues, priorities and strategies which shaped the budget, the budget process and format, revenue assumptions and expenditure highlights.

Policies and Procedures - The policies and procedures include excerpts of City fiscal and budget policies and procedures.

Issues and Updates - Provides the key issues and updates considered during the budget process.

Financial Summaries - The schedules consolidate the major financial information and operating data elements. Several schedules also serve to meet state statutory reporting requirements. The expenditure summaries are used primarily for operational purposes, e.g., monitoring expenditures at a fund level and at a category level, and maintaining accountability at a department level, with managers accountable at the cost center level.

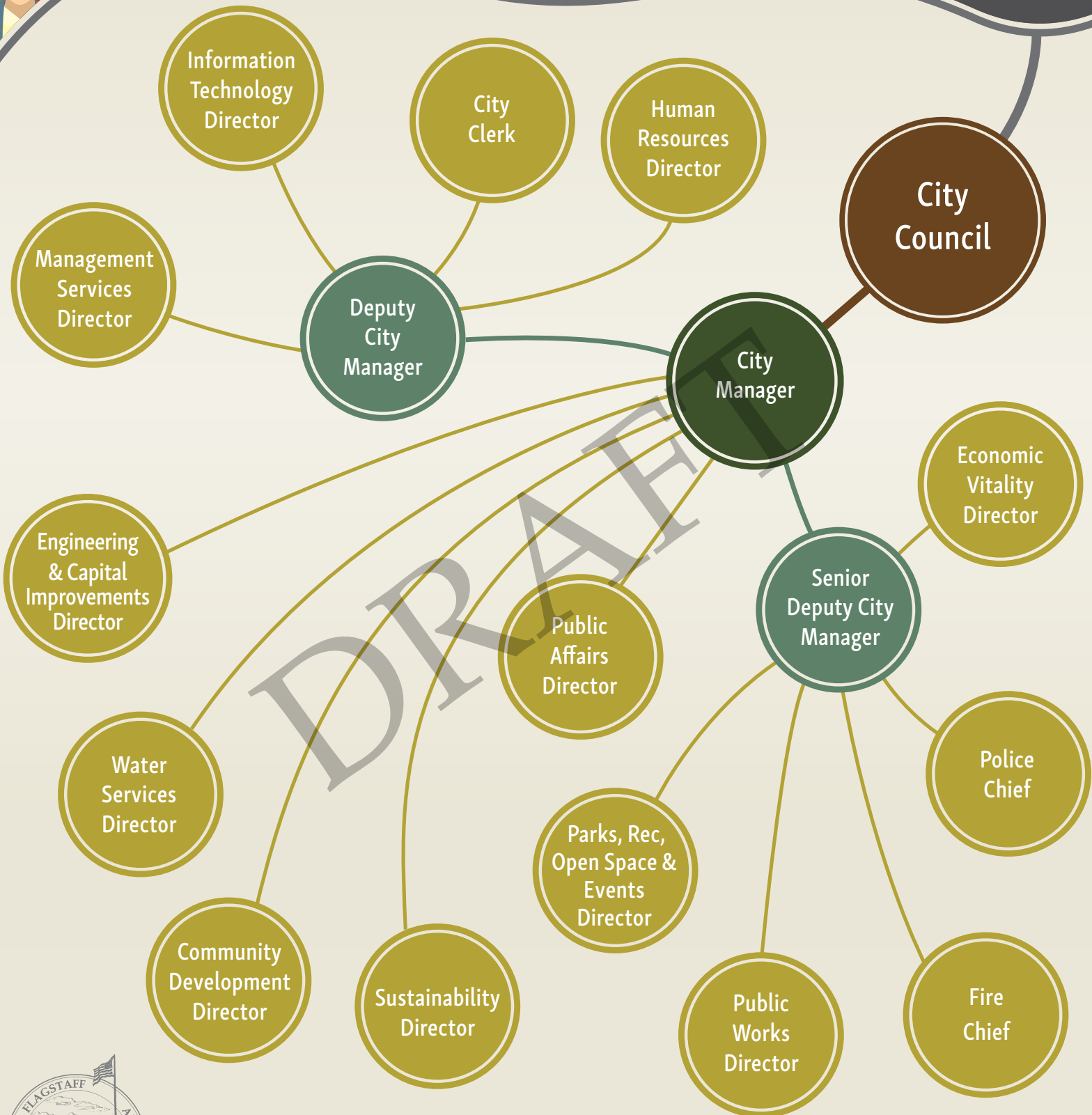
Division Detail - Each operating division summary provides a description, goals and objectives, major accomplishments of the current fiscal year, performance indicators, expenditure history and budget, commentary on significant changes and sources of funding.

Capital Improvements - The current year portion of the five-year capital improvement program is listed, along with location maps and funding source. A more detailed project-planning sheet is available in the separately published five-year Capital Budget and Capital Improvement Plan.

Community Profile - The community profile section includes information related to the City of Flagstaff, e.g., history, economic information and services.

Appendix - In the appendices the user will find a glossary of budget terminology, ordinances/resolutions adopting the levies and budget, a summary of authorized personnel/positions by department and the City pay plan.

For additional information, please call the Finance and Budget Office directly at (928) 213-2217. This budget document may also be viewed in Adobe Acrobat format on the City of Flagstaff website, www.flagstaff.az.gov under the Finance and Budget section.





The City of Flagstaff

Service at a Higher Elevation

Mission

To protect and enhance the quality of life for all.

Vision

The City of Flagstaff is a safe, diverse, just, vibrant and innovative community with a unique character and quality of life for all. The City fosters and supports economic, environmental, educational and cultural opportunities.

Values

**Teamwork *Accountability *Communication*
**Transparency *Excellence *Leadership *Integrity*

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The City of Flagstaff

Council Results and Definitions

Approved by the Flagstaff City Council November 2020

High Performing Governance

- Serve the public by providing high quality customer service
- Foster community-wide clear and consistent communication strategies and products
- Encourage public trust through transparency, accessibility and use of the City's public participation policy
- Enhance the organization's fiscal stability and increase efficiency and effectiveness
- Implement innovative local government programs, new ideas and best practices; be recognized as a model for others to follow
- Become an employer of choice through inclusive recruitment and by providing employees with the necessary tools, training, support & compensation

Safe & Healthy Community

- Enhance community engagement and strengthen relationships between the community and public safety services
- Support social services community partners and housing opportunities
- Provide alternative responses, resources and programs, inclusive mental health and other services
- Provide public safety services with resources, staff and training responsive to the community's needs
- Promote physical health through providing recreation opportunities, parks, open space and multiple transportation options
- Ensure the built environment is safe through the use of consistent standards, rules and regulations, and land use practices

Inclusive & Engaged Community

- Foster community pride and civic engagement by increasing opportunities for public involvement, in line with best practices and legal requirements
- Advance social equality and social justice in Flagstaff by supporting social services
- Facilitate and foster diversity and inclusivity, including support of anti-racist policies and practices
- Enhance community involvement, education and regional partnerships to strengthen the level of public trust
- Ensure city facilities, services, and programs are accessible for all residents and representative of Flagstaff's diverse community
- Promote environmental justice and the fair distribution of environmental benefits

Sustainable, Innovative Infrastructure

- Deliver outstanding services to residents through a healthy, well maintained infrastructure system
- Utilize existing long-range plan(s) that identify the community's future infrastructure needs and all associated costs
- Provide effective management of and infrastructure for all modes of transportation
- Facilitate and develop carbon-neutral energy opportunities

- Support the community's social infrastructure needs; assist those partner organizations that provide services the City does not

Robust Resilient Economy

- Support and strengthen a more robust, diverse, and sustainable economy in ways that reflect community values and provides for affordable housing opportunities
- Maintain and enhance an equitable and effective business recruitment retention, and expansion program throughout the community
- Enhance understanding between the development community, the City and Flagstaff residents
- Attract employers that provide high quality jobs and have low impact on infrastructure and natural resources
- Enhance the community's workforce development programs and improve partnerships with higher education institutions and the private and public sectors
- Embrace and invest in tourism opportunities to promote economic development

Livable Community

- Create a welcoming community through partnerships, resilient neighborhoods, and civic engagement
- Provide amenities and activities that support a healthy lifestyle
- Support regional partners which provide equitable and inclusive educational opportunities for Flagstaff residents of all ages
- Actively support attainable and affordable housing through City projects and opportunities with developers
- Support diverse employment opportunities that provide residents with a living wage
- Achieve a well-maintained community through comprehensive and equitable code compliance, and development that is compatible with community values

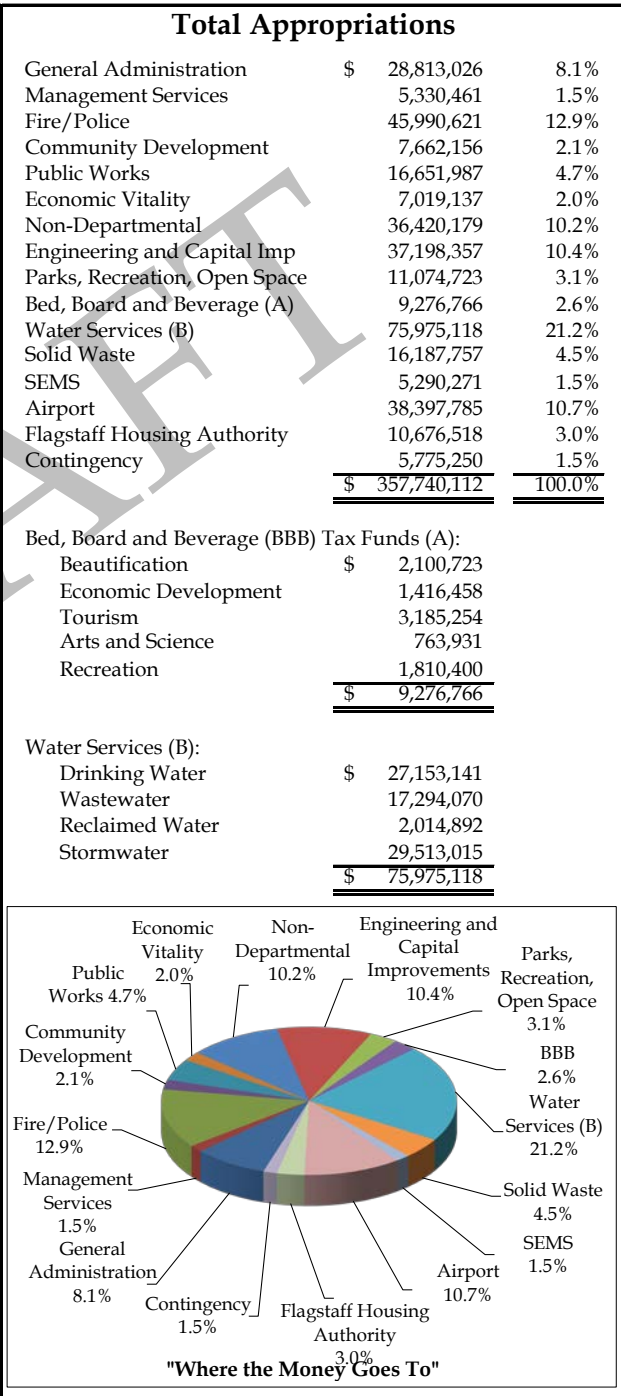
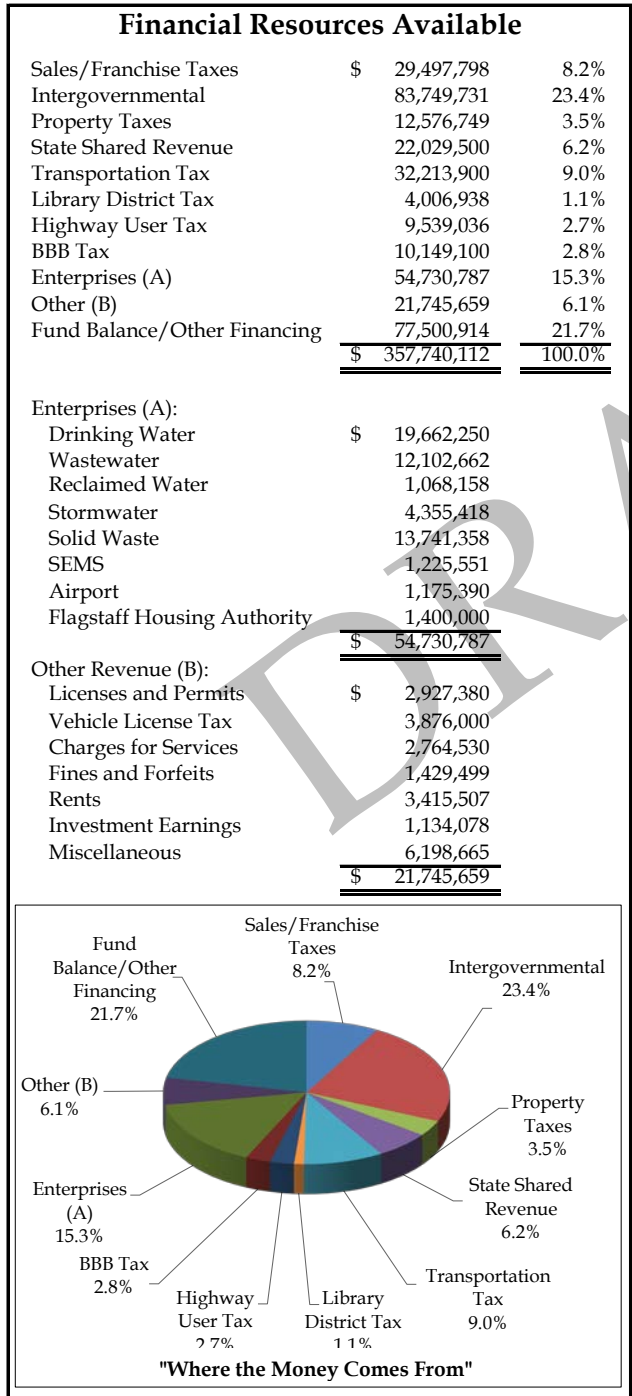
Environmental Stewardship

- Promote, protect and enhance a healthy, sustainable environment and its natural resources
- Engage community members through education and volunteer opportunities
- Implement sustainable building practices, enhance waste diversion programs, alternative energy programs and multi-modal transportation options
- Increase the private sector's participation in environmental stewardship efforts
- Implement, maintain and further the Climate Action and Adaptation Plan (CAAP) with awareness of social inequities
- Strengthen Flagstaff's resilience to climate change impacts on built, natural, economic, health, and social systems

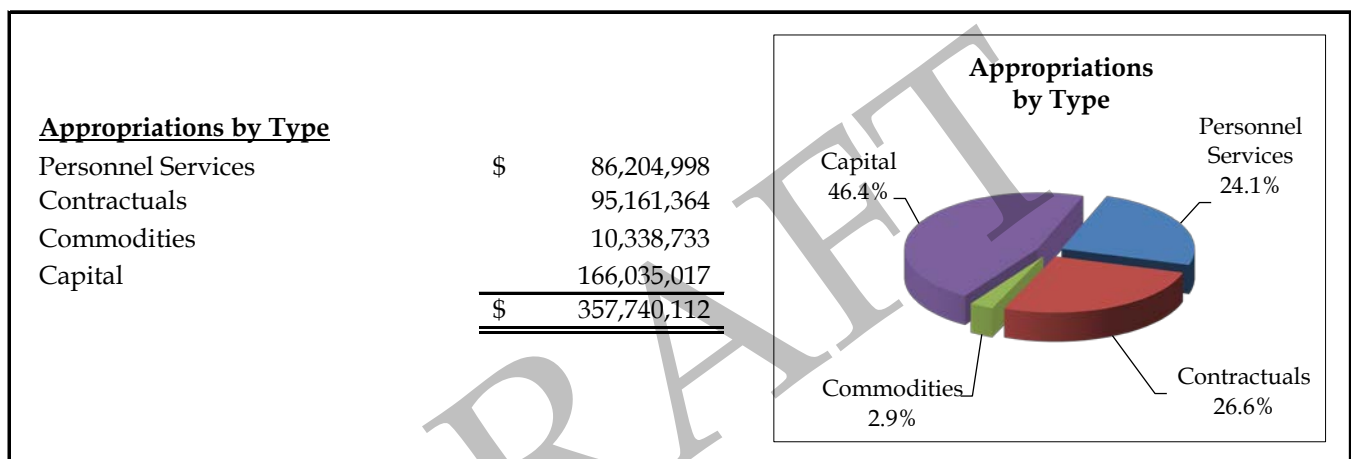
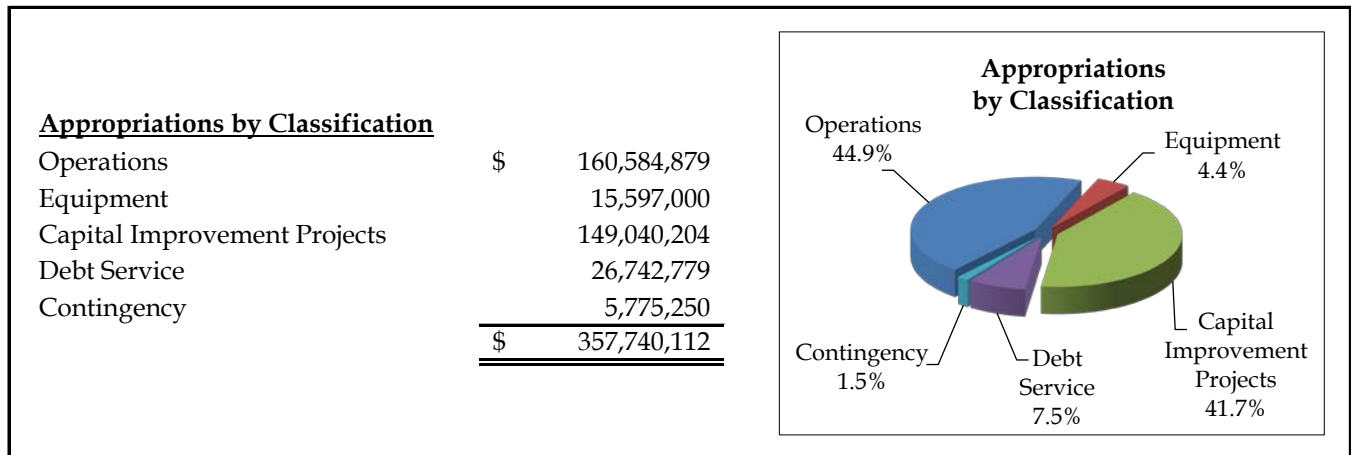
Budget Overview

The City of Flagstaff FY 2022-2023 Financial Plan presents a fiscally sound and balanced budget that maintains the integrity of the City's financial condition while still meeting the service level demands of a community that expects quality services. The Financial Plan balances not only financially, but also equally as important, balances the allocation of resources among operating requirements, capital needs, debt burden and strong reserves for future needs and contingencies.

This section briefly describes the documents *Format and Process*; *Assumptions and Strategies* which formed the working parameters of the budget development; *Fund Summaries*; highlights of *Appropriations, Revenues* and *Capital Improvements Plan (CIP)*; and *Debt Structure*, which are the operating framework of the Financial Plan.

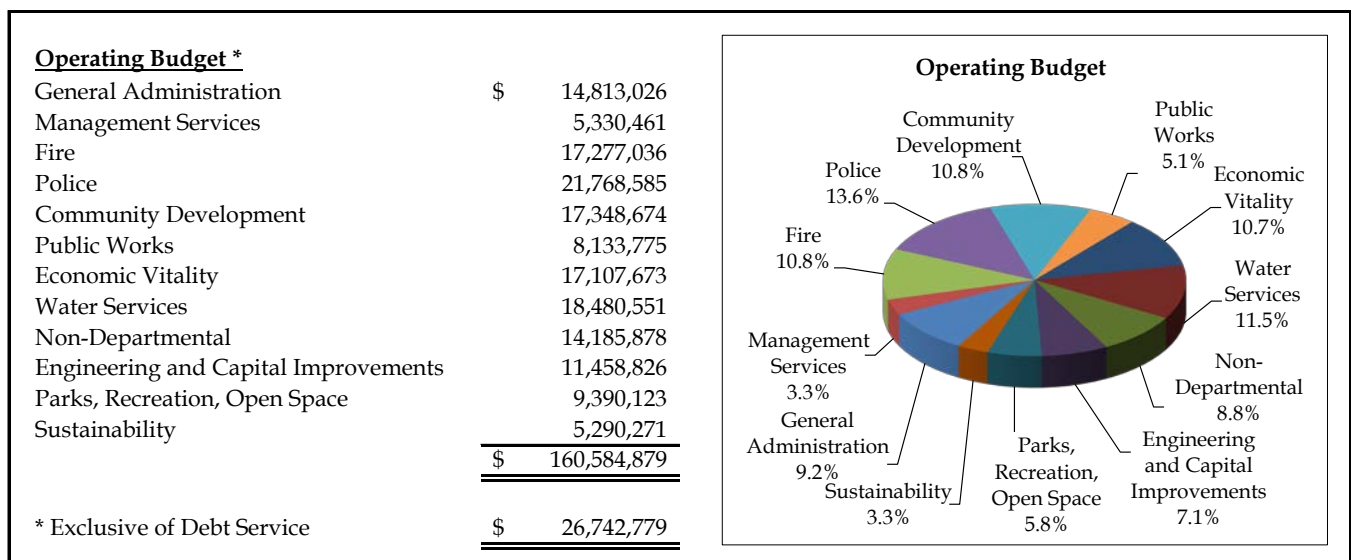


The following graphs depict total appropriations for the FY 2022-2023 budget by major classifications and types.



Operating Expenditures by Division

City operations include traditional municipal services that citizens expect local government to provide. Operating expenditures exclude capital improvements, capital equipment, debt service and reserves. The division budgets are presented to include section budgets and divisional responsibilities as defined by the City Code.



General Administration activities comprise 9.2% of the budget (\$14.8 million). The services within General Administration provide for the overall management and administration of the City, as well as enforcement of municipal laws through legal support and the courts. This group consists of City Manager, Human Resources, Information Technology, City Attorney, Flagstaff Municipal Court and City Clerk.

Management Services comprises 3.3% of the operating budget (\$5.3 million). The division encompasses those activities that provide administrative support and services including Purchasing, Revenue, Finance and Grants, Contracts and Emergency Management.

Fire Department services comprise 10.8% of the operating budget (\$17.3 million) excluding the debt service requirements of approximate (\$217,000). The division's public safety programs provide both personal safety in the community with proactive attention to preventable disasters and sense of well-being through timely emergency response.

Police Department activities comprise 13.6% of the operating budget (\$21.8 million). Public safety programs provide personal safety in the community by promoting a community free of crime and assured response in emergency situations.

Community Development comprises 10.8% of the operating budget (\$17.3 million). The services in this division include Administration, Planning and Development Services, Housing, Community Redevelopment Services, Flagstaff Housing Authority and Building Safety and Code Compliance. The services provided by this division meet the current needs of the community and planning for the future.

Public Works activities comprise 5.1% of the operating budget (\$8.1 million) excluding the debt service requirements for solid waste of approximately (\$216,000). The services provided include solid waste operations, maintenance of all public facilities and public infrastructure including streets and fleet services.

Economic Vitality activities comprise 10.7% of the operating budget (\$17.1 million) excluding debt service requirements for Airport of approximately (\$232,000), Business Incubator of approximately (\$248,000) and Parking District of approximately (\$115,000). The division includes the following sections: Library, Community Investment, Tourism and Visitor Center, Airport, Arts and Science, Urban Design, Streetscape, Parking District and Economic Development.

Water Services comprise 11.5% of the operating budget (\$18.5 million), excluding \$6.0 million in debt service requirements. There is one administrative section responsible for management of Drinking Water, Wastewater, Reclaimed Water and Stormwater activities. Drinking water, wastewater and reclaimed operations provide services that promote a clean and healthy community by providing a safe water supply and proper waste disposal.

Non-Departmental operations comprise 8.8% of the budget (\$14.2 million) exclusive of \$19.7 million in debt service requirements. The Council and Commission, Transit and Non-departmental budgets account for expenditures that benefit City operations.

Engineering and Capital Improvements comprises 7.1% of the operating budget (\$11.5 million). The services in this division include Engineering and Capital Improvements.

Parks, Recreation, Open Space and Events comprises 5.8% of the operating budget (\$9.4 million). The services in this division include Parks, Recreation and Open Space management.

Sustainability comprises 3.3% of the operating budget (\$5.3 million). The services in this division include Sustainability and Environmental Management.

Budget Format and Process

The budget and financial plan for the City of Flagstaff is the policy document that reflects the goals and objectives of the City Council. These goals and objectives are implemented through the policies and priorities established by the Council which were provided by recommendations from the various Boards and Commissions appointed by Council.

The Office of the City Manager is responsible for implementing these policies and priorities utilizing the allocation of available financial resources. The annual review process provides the community an opportunity to evaluate the services provided to the citizens of the community. Programs are identified, evaluated and the scope of service to be provided is defined. The staffing level needed to provide the service level deemed appropriate by Council is then determined. Additionally, funding requirements and level of effort to be provided are established.

Format

The Division Detail presents each operating activity at the section level. It includes each section's *Mission, Program Description, Accomplishments, New Initiatives and Goals, Performance Measures and Financial Summary*. The performance measures look at the efficiency and/or effectiveness at the program level.

To assist the City Manager in the management of the resources expended by the municipality, the budget also serves as an operational guide. The operating budget presentation includes, for comparative purposes, the *Actual Expenditures* for two years prior, *Estimated Expenditures* prior year, and the *Adopted Budget* prior and current year. Expenditures are shown by category and program. The comparatives in the Financial Summaries section are presented at the fund level and the division level to aid section and program managers in budget tracking and accountability.

Categories presented are:

- Personnel Services (salaries, fringe benefits, internal labor, et al.)
- Contractual (professional services, utilities, maintenance, rents, debt service, et al.)
- Commodities (small equipment, parts, office supplies, operating supplies, et al.)
- Capital (professional services, land, buildings, street, water and sewer construction, equipment, et al.)

Fund, Division and Section Structure

The City uses funds to report its financial position and the results of its operations. Fund accounting segregates funds according to their intended purpose, is designed to demonstrate legal compliance and to aid fiscal management by segregating transactions related to certain governmental functions or activities. A fund is a separate accounting entity with a self-balancing set of accounts which includes assets, liabilities, fund equity, revenues and expenditures/expenses.

Within each fund there may be several divisions. Divisions also may encompass several funds. The division level is the legal level of budget authority.

Divisions are groups of sections that serve a similar function within the City. In addition, within each section are programs, which capture all expenditures, related to an activity, cost center or location of operation within a section.

The following table represents the structure for the City.

Relationship Between Funds, Divisions and Sections

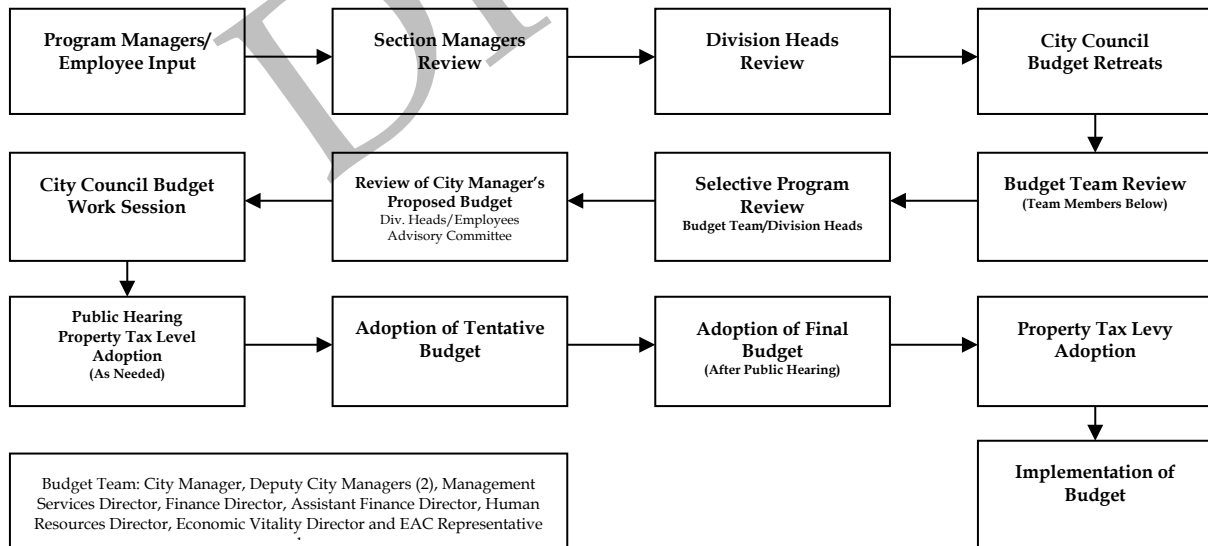
Fund Type	Fund	Division	Section		
Governmental	(All Modified Accrual Accounting)				
General	General *	City Manager	City Manager		
		Human Resources	Human Resources		
		Risk Management	Risk Management		
		Information Technology	Information Technology		
		City Attorney	Legal		
		Municipal Court	Municipal Court		
		Management Services	Management Services Purchasing Revenue Finance		
		Fire	Fire Operations Fire Grants		
		Police	Police Operations Police Grants		
		Community Development	Community Development Administration Planning and Development Housing		
		Public Works	Public Works Administration Facilities Maintenance USGS Campus Fleet Services		
		Economic Vitality	Community Investment		
		Non-Departmental	Council and Commissions Non-Departmental Donations Real Estate Proceeds Insurance		
		Engineering and Capital Improvements	Engineering Capital Improvements		
		Parks, Recreation, Open Space and Events	Parks Recreation Services Open Space		
		Special Revenue	Housing and Community Service	Community Development	Community Housing Services Community Housing Grants Community Development Block Grants
			COVID Relief*	Non-Departmental	Non-Departmental
			Library	Economic Vitality	Library City Direct Library County Direct Library County Indirect Shared Services Library Grants
			Highway User Revenue*	Public Works	Street Maintenance Transportation Construction Street Construction
Transportation *	Community Development		4th Street Overpass	Street Improvements Safety Improvements Road Repair Pavement Preservation	
			Non-Departmental	NAIPTA - Transit	
			Engineering and Capital Improvements	Transportation Construction	
			Engineering and Capital Improvements	Road Repair and Street Safety	
			Engineering and Capital Improvements	New Street Projects	
			Engineering and Capital Improvements	Street Widening Projects	
Engineering and Capital Improvements	Street Operations				
Engineering and Capital Improvements	Bicycle and Pedestrian Projects				
Engineering and Capital Improvements	General Improvements				
Flagstaff Urban Trail System	Community Development		Flagstaff Urban Trail System		
BBB - Beautification	Economic Vitality		Beautification Beautification - Capital Improvements		
BBB - Economic Development	Economic Vitality		Economic Development		
BBB - Tourism	Economic Vitality	Tourism Visitor Services			
BBB - Arts and Science	Economic Vitality	Arts and Science			
BBB - Recreation	Public Works	Recreation Projects			
Parking District	Economic Vitality	Parking District			
Water Resource & Infrastructure Protection	Fire	Fire Watershed Protection			

Relationship Between Funds, Divisions and Sections			
Fund Type	Fund	Division	Section
Governmental (All Modified Accrual Accounting)			
Debt Service	GO Bond Fund	Non-Departmental	Debt Service
	Secondary Property Tax	Non-Departmental	Debt Service
	Pension Bonds*	Non-Departmental	Debt Service
Permanent	Perpetual Care	Non-Departmental	Perpetual Care
Capital Projects	GO Capital Projects Fund*	Non-Departmental	Core Services Facility Flagstaff Watershed Protection
	Non-GO Bond Capital Project Fund*	Non-Departmental	Capital Project Court Facility
Proprietary (All Modified Accrual Accounting)			
Enterprise	Water Services*	Water Services	Water Services Administration
			Water Production
			Water Distribution
			Water Resource Management
			Regulatory Compliance
			SCADA
			Water Capital
			Wastewater Treatment - Wildcat Plant
			Wastewater Treatment - Rio Plant
			Wastewater Collection
			Industrial Wastewater Monitoring
			Wastewater Capital Improvements
			Reclaimed Water
			Reclaimed Capital
			Stormwater
			Stormwater Capital
	Solid Waste*	Public Works	Solid Waste - Landfill
			Solid Waste - Collections
			Solid Waste - Capital Improvements
	Sustainability and Environmental Mgmt *	Public Works	Sustainability
			Environmental Management
	Airport	Economic Vitality	Airport Operations
			Airport Capital Projects
	Flagstaff Housing Authority	Community Development	Flagstaff Housing Authority

* Major Funds based on the FY 2020-2021 CAFR

Process

Budget Process Flowchart:



Presentation:

- The *Transmittal* provides a summary of the key policy issues, priorities and strategies that shaped the budget as framed by the City Manager.
- The *Budget Overview* summarizes financial resources and expenditures along with fund summaries and an overview of selected revenues.
- The *Policies and Procedures* summarize key fiscal and budget policies.
- The *Issues and Updates* provide narrative and financial data related to personnel service costs, cost allocation plan, issues and updates.
- The *Financial Summaries* include various schedules utilizing revenue and expenditure classifications and tax levy information in accordance with state reporting requirements as mandated by statute. Expenditures are reported at both the fund level and the division level for operational control purposes.
- The *Division Detail* provides both narrative and financial data for the City’s divisions. The budget commentary provides an explanation of significant budget changes.
- The *Capital Improvement* section lists projects, costs and funding sources in the Capital Improvement Plan (CIP).
- The *Community Profile* includes a community profile of the City of Flagstaff.
- The *Appendices* includes detailed personnel schedules, pay plans, budget resolution, property tax ordinance, glossary and acronyms.

September 30	Budget Team Retreat
November 29	Budget Module Available
January 10	Final Budget System Input
February 3-4	Council Budget Retreat
February 22 to March 11	Review with Division Directors and the Budget Team
April 21 - 22	Council Study Sessions Proposed Budget Available to Public
June 7	Tentative Budget Hearing (Public) and Tentative Budget Adoption
June 21	Final Budget Hearing and Final Budget Adoption
June 21	Property Tax Levy (1st Reading)
July 5	Property Tax Levy Adoption

Review and Approval:

Issues presented during the review and approval period include discussion topics of the Council retreats. The winter retreat was held in February, to give City staff the opportunity to present major discussion points to Council and the public. The goal is for Council to make policy decisions and direct staff in budget priorities. This provides adequate time for the Council to gather input on major budget issues prior to preparation of the budget. The Council holds work sessions in April. The Council reviews and discusses all personnel recommendations, capital equipment recommendations and the capital improvement plan. The Council arrives at a consensus for all decisions needed. The study sessions provide the opportunity for City management, divisions and the public to offer information and recommendations to the City Council.

The proposed budget is presented to Council for tentative adoption on or before the third Monday in July. One public hearing is held on the content of the budget. Final adoption will occur on June 21, 2022. State law requires the operating budget to be all-inclusive. Therefore, the budget includes provisions for contingent revenues and expenditures that cannot be accurately determined when the budget is adopted (e.g., grants). The Resolution adopting the annual budget requires Council authorization for any expenditure from contingencies as well as transfer of budget authority between divisions.

Adoption:

The City operates under the State Expenditure Limitation with a permanent adjustment to the base. Alternative [Home Rule] Expenditure Control municipalities require voter approval every four years.

The City received voter approval in the November 2020 general election for a third adjustment to the expenditure limitation base. This permanent adjustment was effective for the FY 2021-2022 budget year.

The City Manager's Proposed Budget reflects the total funds appropriated (\$357,740,112). Certain exclusions are allowed by the state [e.g., bond proceeds, debt service, grants] in computing the Expenditure Limitation (\$211,134,938) and this total cannot be exceeded.

Budget authority can be transferred between line items within a section. At year-end, division budgets are reviewed, and budget authority is transferred from contingencies by resolution as necessary. Council can also amend total appropriations for a fund during the year by resolution if there is a corresponding increase/decrease in another fund so that the total appropriation is not exceeded.

Fund Summaries

General Fund

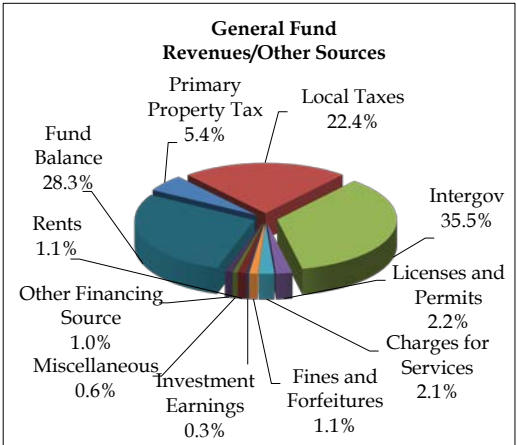
The General Fund includes all City operations, except enterprise activities which are to be self-sustaining, e.g., Water Services, Solid Waste, Sustainability and Environmental Management, Airport, Flagstaff Housing Authority, and activities funded from a special revenue source dedicated to that activity. These include the Housing and Community Services, COVID Relief, Library, HURF, Transportation Tax funds, BBB Tax funds, Parking and Water Infrastructure Protection fund.

Total resources available for expenditures for FY 2022-2023 are \$131.8 million including the estimated beginning fund balance of \$43.5 million. A substantial portion of General Fund resources come from the following revenue categories: local sales taxes, franchise taxes and intergovernmental revenues. Specific detail including comparative data is shown in Schedule C of the Financial Summaries section and a more detailed review of major revenue categories, including historical trend information, is provided following the fund summaries.

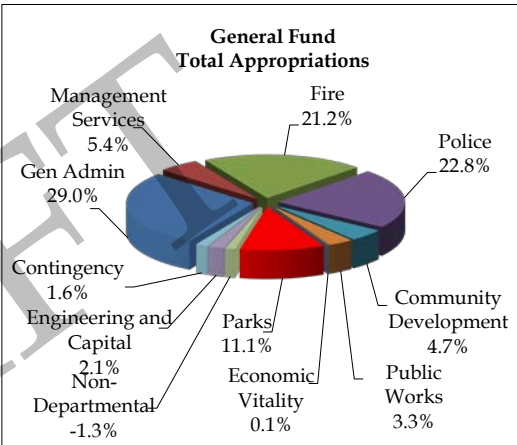
General Fund revenue/other sources compared to the year-end estimates are expected to decrease by 0.5%. Overall revenues continue to grow at a slow to moderate pace. Fund balance has decreased compared to FY 2021-2022 due to the completion of several projects and one-time expenditures anticipated in FY 2022-2023.

General Fund total appropriations compared to year-end estimates have increased by 11.7%. The General Fund ongoing revenues and expenses are structurally balanced in the five-year plan. Unrestricted fund balance is estimated at a minimum of 20.0% of operating revenues over the next five years. Restricted fund balance is estimated at \$7.3 million at the end of FY 2022-2023. The financial position of the General Fund remains balanced.

Revenues/Other Sources	Estimated 2021-2022	Budget 2022-2023
Primary Property Tax	\$ 7,016,000	7,066,000
Local Taxes	29,106,798	29,497,798
Intergovernmental (Grants)	6,341,087	19,802,373
Intergovernmental (Other)	24,906,118	27,004,218
Licenses and Permits	3,240,880	2,927,380
Charges for Services	2,218,891	2,764,530
Fines and Forfeitures	1,145,194	1,429,499
Rents	1,154,008	1,494,258
Investment Earnings	417,665	412,465
Miscellaneous	821,350	823,014
Other Financing Source	-	1,300,000
Fund Balance, Net of Transfers	56,107,100	37,302,002
	<u>\$ 132,475,091</u>	<u>131,823,537</u>



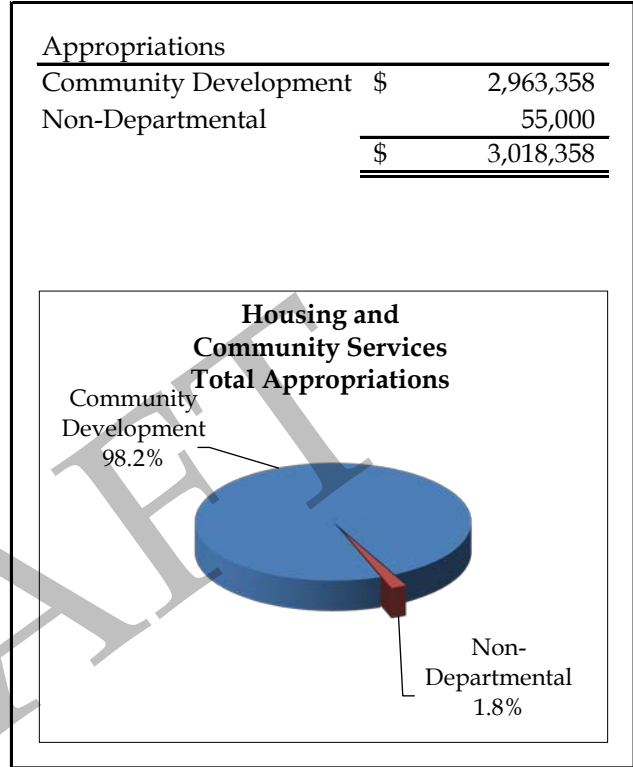
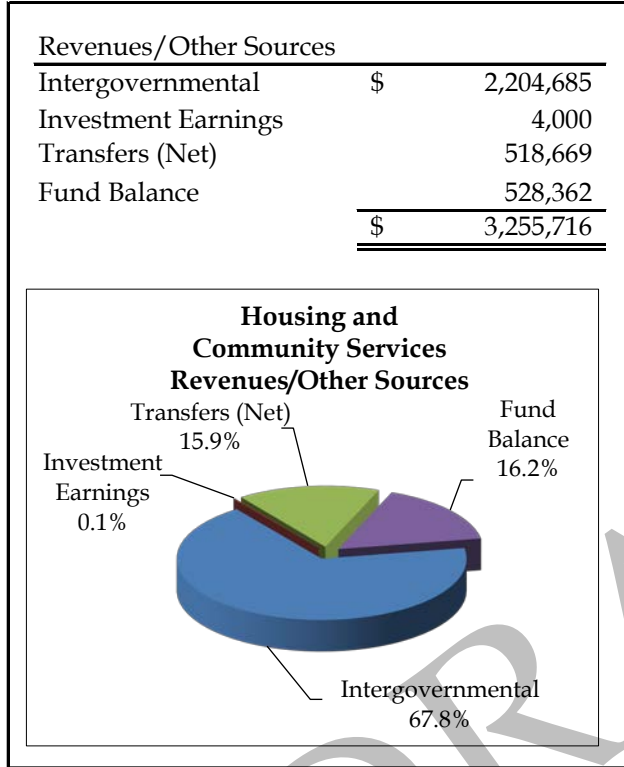
Appropriations	Estimated 2021-2022	Budget 2022-2023
General Administration	\$ 16,816,843	28,813,026
Management Services	5,002,102	5,330,461
Fire	17,502,520	21,103,573
Police	21,887,143	22,697,585
Community Development	4,581,233	4,690,033
Public Works	11,875,599	3,259,412
Economic Vitality	202,834	133,819
Non-Departmental	4,919,750	(1,278,367)
Engineering and Capital Improvements	1,999,513	2,058,376
Parks, Recreation, Open Space	2,415,943	11,074,723
Contingency	1,772,810	1,524,000
	<u>\$ 88,976,290</u>	<u>99,406,641</u>



Special Revenue Funds

Housing and Community Services Fund

This fund finances activities in conjunction with the CDBG program and affordable housing activities. There is \$3.0 million appropriated to this activity for FY 2022-2023. Expenditures in this fund include \$780,000 in State Housing grants and \$1,424,685 in CDBG grants.



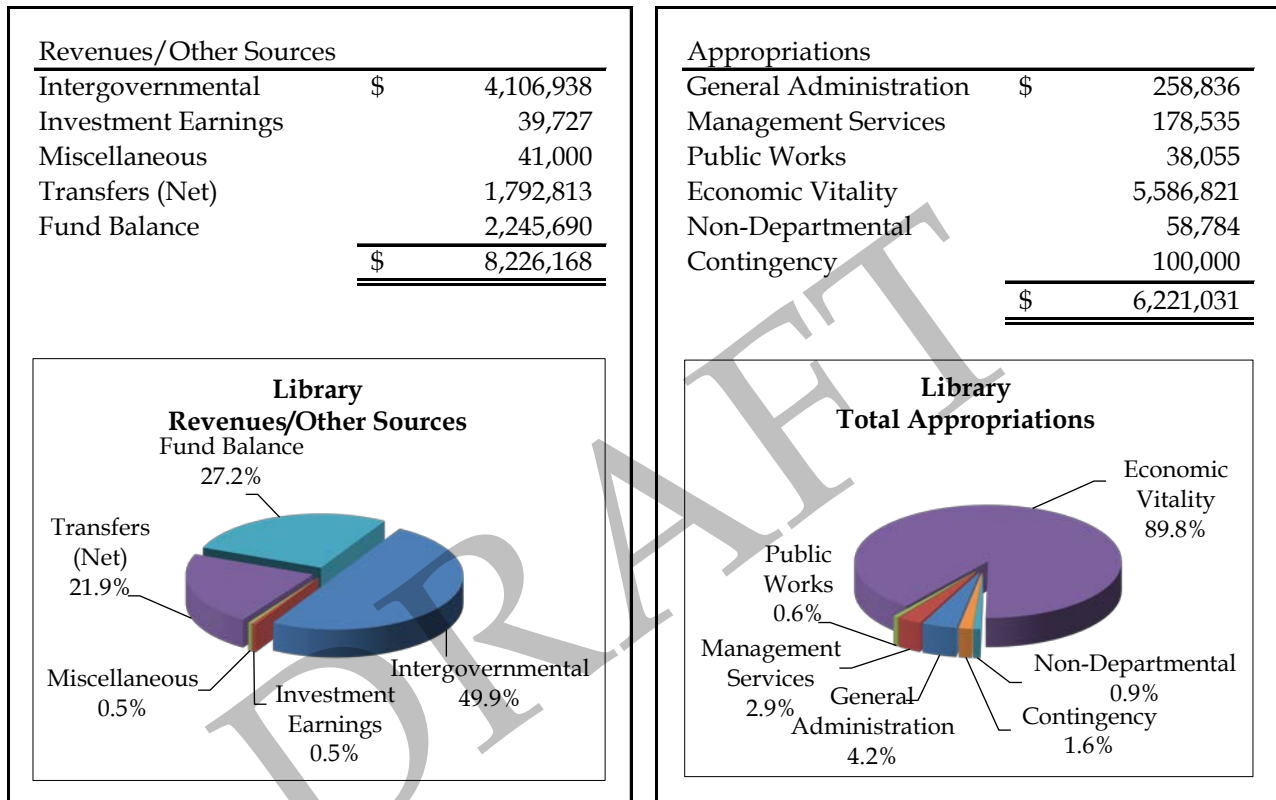
COVID Relief Fund

The COVID Relief fund was created in FY 2019-2020 to capture the AZ Cares funding the City received. This fund will also capture the funding received from the American Rescue Plan funding.

Library Fund

The City operates a joint City-County Public Library which includes auxiliary programs in outlying county locations and a bookmobile service. In July 2014, the County, related to district libraries, developed a new funding formula for the distribution of the tax. The formula provides a base amount for all entities. Any adjustments to this base are directed by the Library Council with affirmation by the County Board of Supervisors.

Approximately \$4.1 million of the funding for library operations comes from the library district tax, with an additional amount as a pass-through to district libraries. An additional \$1.7 million of funding is a transfer from the General Fund, and \$66,500 from the Tourism Fund, to further support the Flagstaff libraries.

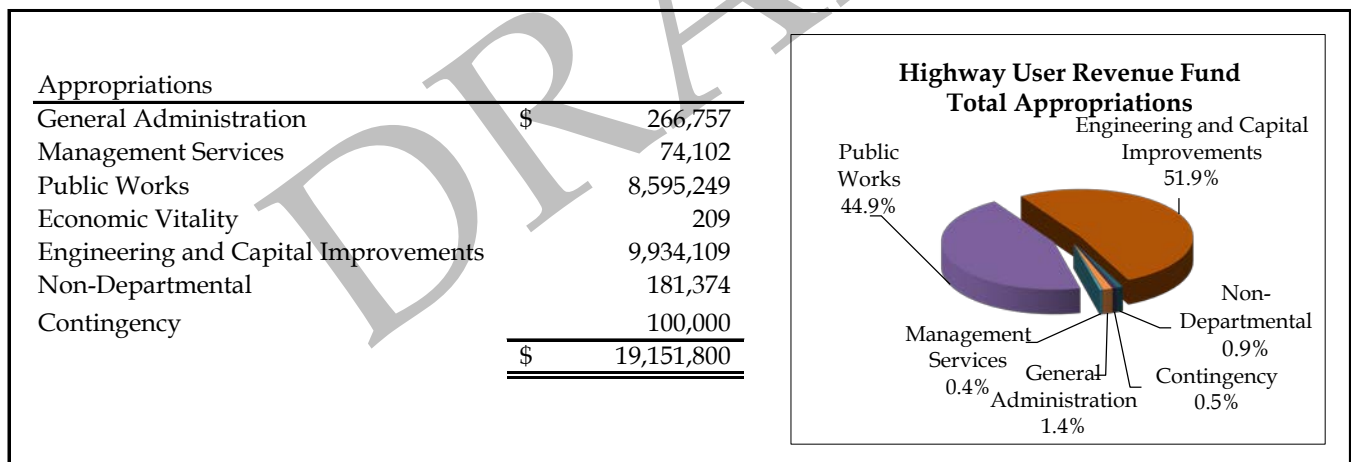
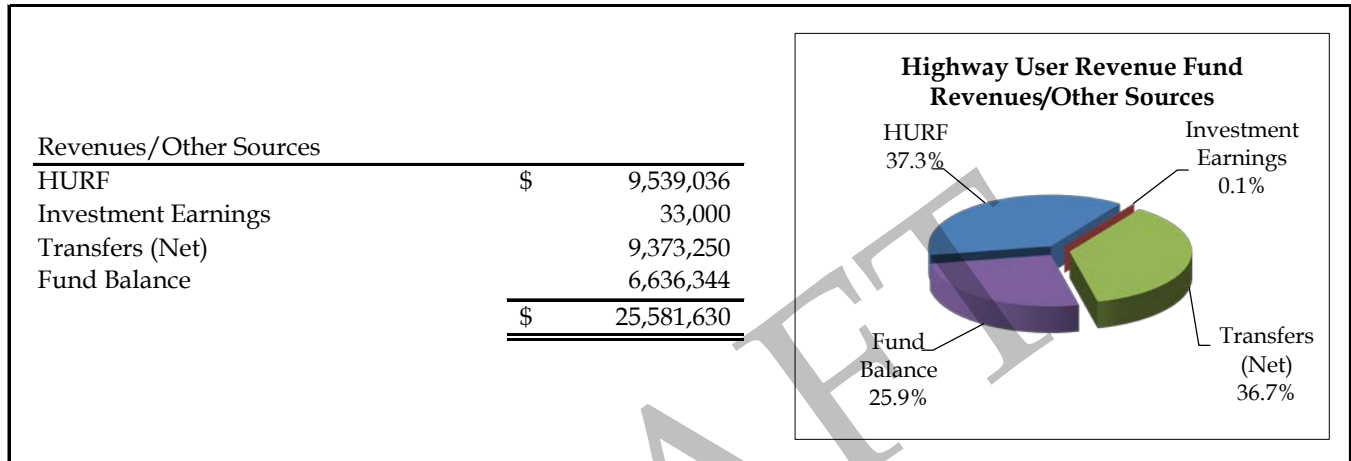


Highway User Revenue Fund

The Highway User Revenue Fund (HURF) is mainly supported by transportation related taxes distributed to the cities and counties by the State.

HURF revenues have seen steady growth over the past eight years as fuel prices fell and the economy experienced slow continuous growth. For FY 2022-2023 and future years revenues are expected to steadily increase.

Appropriations total approximately \$19.2 million in FY 2022-2023 which includes streets operation as well as the annual pavement maintenance program, sidewalk program and other street related projects.

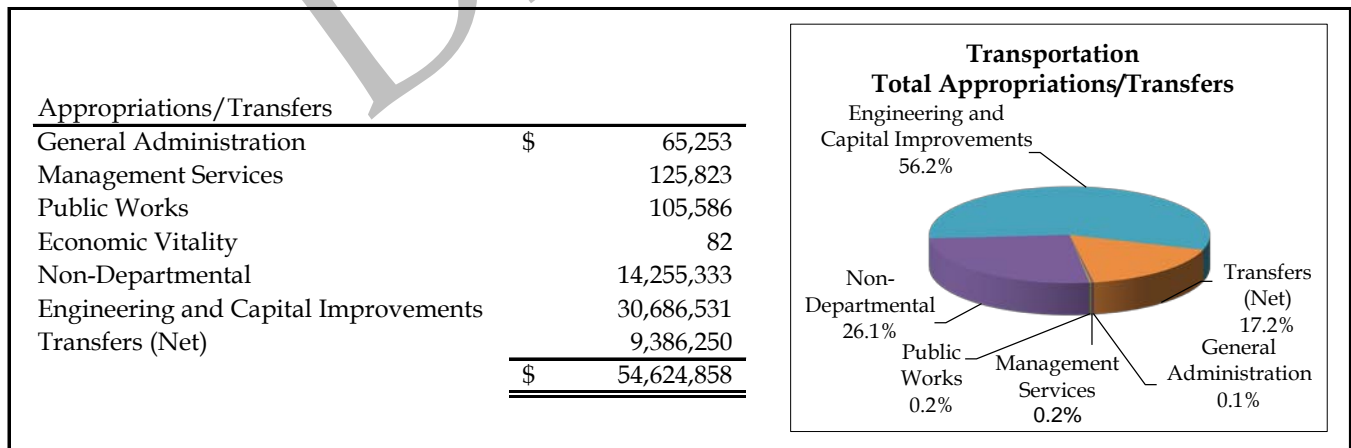
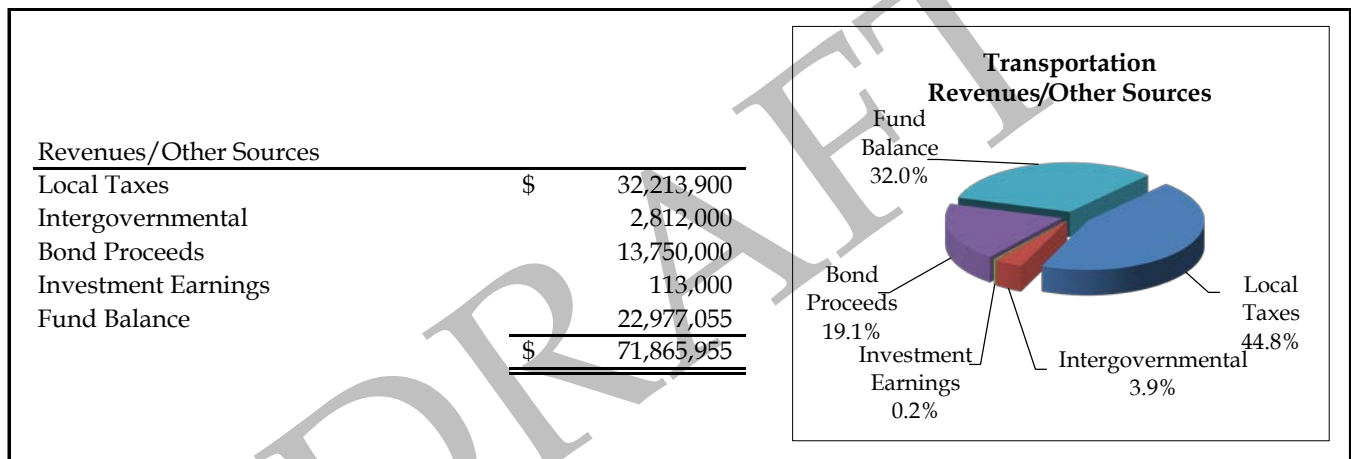


Transportation Fund

The Transportation Fund was formed as a result of voter authorization to increase sales taxes to support transportation related issues. In FY 2014-2015, voters approved a tax for road repair and street safety. In FY 2015-2016, voters approved an extension of the transit tax. In FY 2018-2019, voters approved an additional tax for the Lone Tree Overpass and extended the Roadway, Pedestrian, Bicycle and Safety improvements.

Projects	Voter Authorization	Valid Through	Rate	FY 2022-2023 Revenues
Transit Service Enhancements	FY 2015-2016	FY 2029-2030	0.295	\$ 7,418,500
Road Repair and Street Safety	FY 2014-2015	FY 2034-2035	0.330	8,298,700
Lone Tree Overpass	FY 2018-2019	FY 2038-2039	0.230	5,783,900
Roadway, Pedestrian, Bicycle and Safety	FY 2018-2019	FY 2039-2040	0.426	10,712,800
Total			1.281	\$ 32,213,900

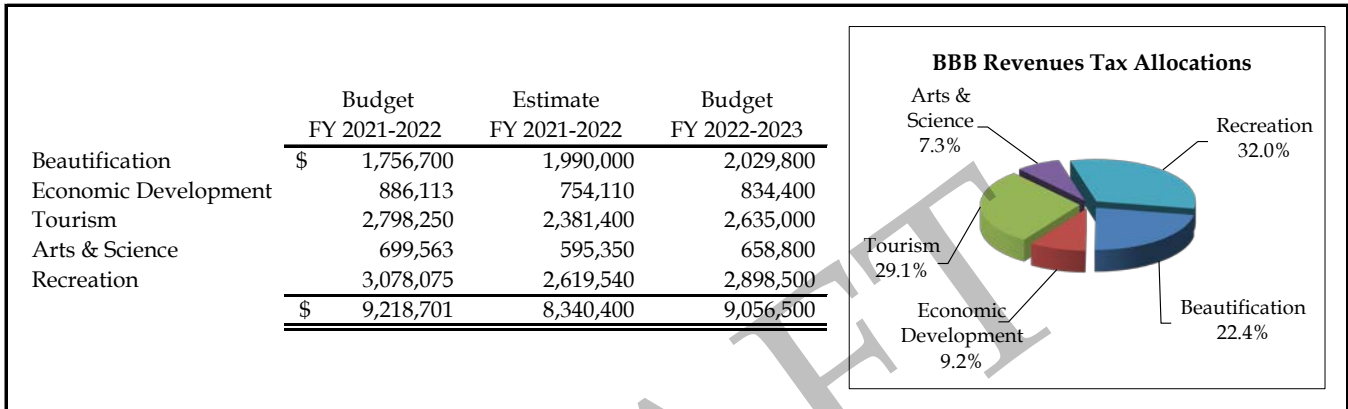
Appropriations total \$54.6 million in FY 2022-2023. Appropriations include \$11.6 million for transit operations and capital projects, \$2.7 million for debt service, \$1.6 million for road repair and street safety projects, \$3.5 million for Lone Tree overpass and \$20.6 million for roadway, pedestrian, bicycle, and safety improvements.



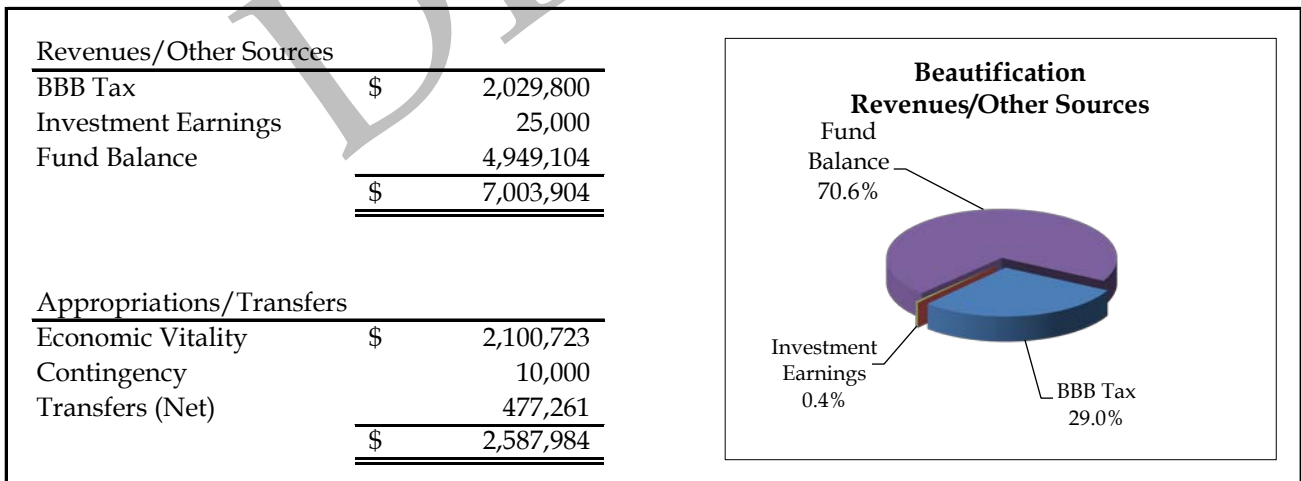
Bed, Board and Beverage (BBB) Fund

A dedicated 2% bed, board and beverage sales tax collected on the services provided by lodging, restaurants and bars was approved by voters in 1988 with a ten-year sunset clause. The dedicated tax was extended by the voters for fifteen years in 1996 and again in the 2010 general election. The BBB tax approved by voters will expire in 2028. The funds are allocated into the following percentages: Recreation 33%; Economic Development 9.5%; Beautification 20%; Arts and Science 7.5%; Tourism 30%.

Revenue for FY 2022-2023 is projected to increase over FY 2021-2022 estimates. Activities funded with the revenues have made operating adjustments necessary to reflect a balanced budget to the increased sales tax receipts and these changes are reflected within each five-year plan.

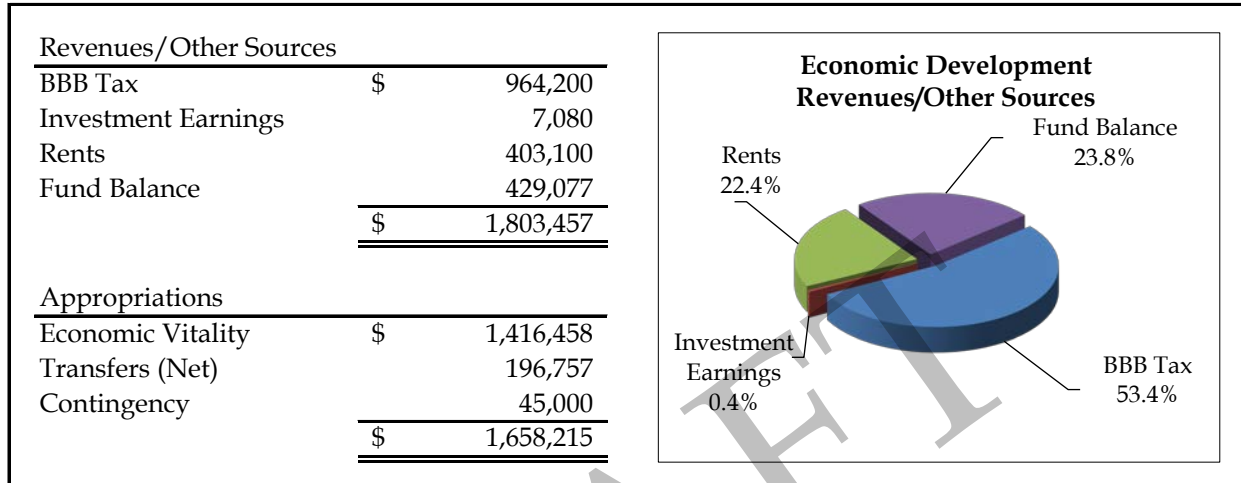


Beautification Fund: Total resources available for the Beautification Fund activities amount to \$7.0 million. Expenditures from this fund are primarily for beautification operations and capital improvements in streetscape projects. Some of the major projects include the Phoenix Parking Plaza (Parking Hub), library entrance art base and the Fourth Street/Lockett roundabout beautification project. A full project listing is available in the CIP section. The \$477,261 net transfers include transfers to the General Fund which is used primarily for the maintenance of streetscapes and a transfer to Sustainability and Environmental Management for litter control efforts.

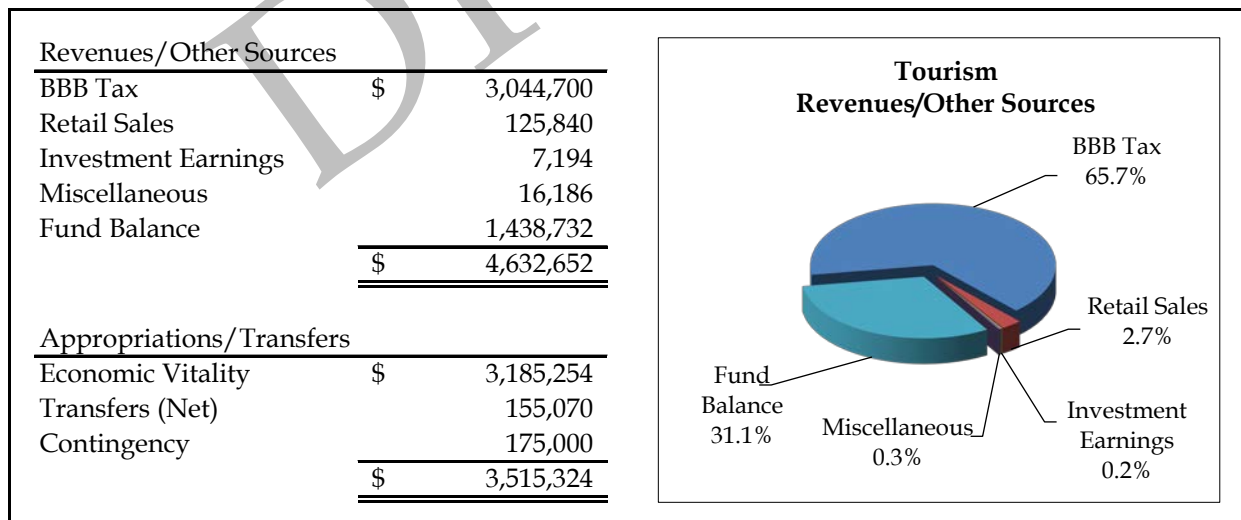


Economic Development Fund: This fund focuses on business retention and attraction as well as workforce development. In addition, the City funds the Business Incubation Program and the Innovation Mesa Business Accelerator program, structured to allow university professors and local entrepreneurs to work in a supportive environment to develop ideas into commercial business models.

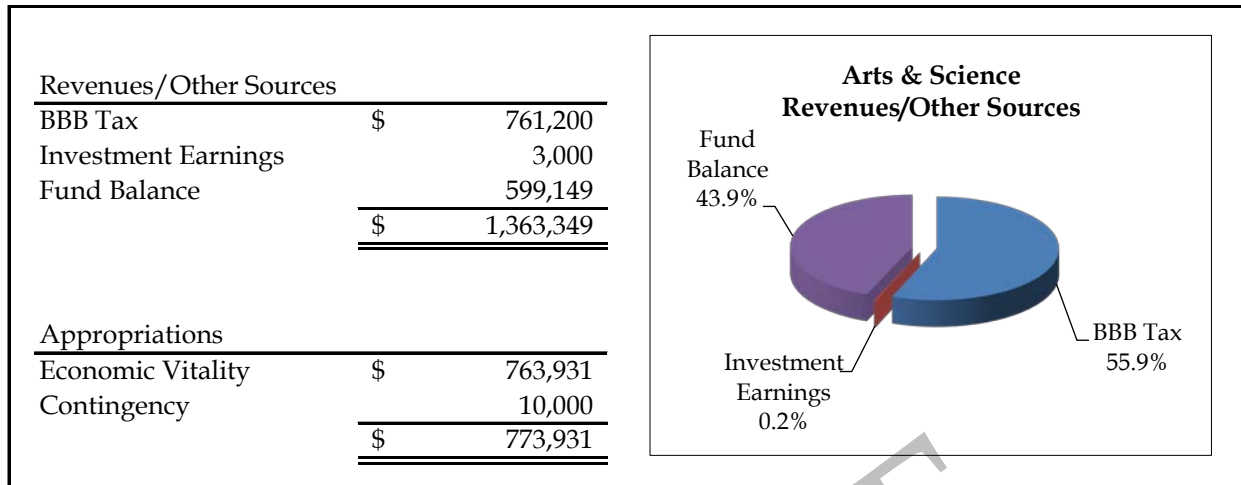
The City will continue to seek targeted industries to relocate to the community. Those industries will be complementary to existing businesses or will be supportive of community goals. Total revenues and other sources available are approximately \$1.8 million, of which \$964,200 is from the BBB dedicated tax for economic development, lease revenue of \$403,100 and fund balance of \$429,077.



Tourism Fund: Total resources available in FY 2022-2023 are approximately \$4.6 million, of which an estimated \$3.0 million is from the BBB tax. The total appropriations are approximately \$3.5 million, which includes \$2.6 million for Tourism. Tourism includes General Administration, Marketing, Sales, Public Relations and the Film Office. The Visitors Center programs account for \$580,723 of the total. The Visitor Center programs include the Visitor Center (including the gift shop) and Train Station Operations.

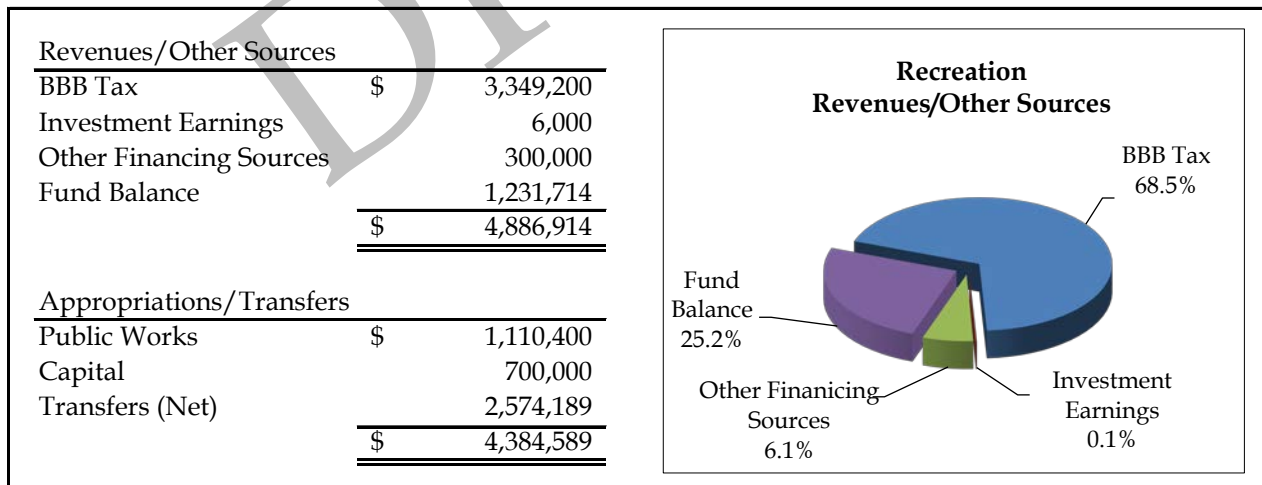


Arts and Science Fund: Total revenues and other sources available for Arts and Science activities are approximately \$1.4 million, including estimated revenues from the BBB tax of \$761,200. Expenditures include public art for \$172,623 and service partner contracts for \$502,590.



Recreation Fund: Total resources available for recreation activities are approximately \$4.9 million, including estimated revenues from the BBB tax of \$3.3 million

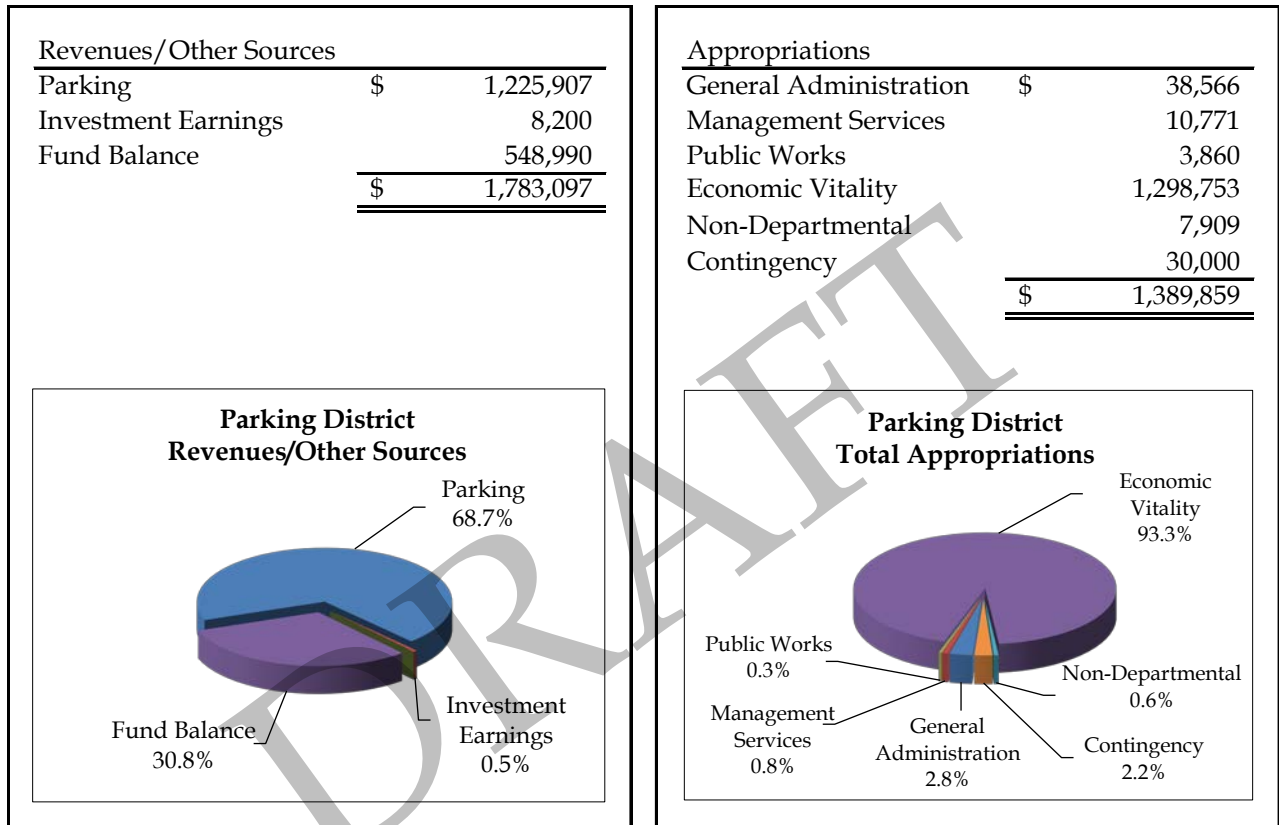
There are total appropriations in the amount of approximately \$4.4 million in FY 2022-2023 for Recreation Fund activities and projects. Per discussion with City Council in the spring 1996 retreat, Council concluded this funding should support the expansion of existing facilities and the associated maintenance. Over the past several years, the City Council has re-examined the use of these funds. In FY 2022-2023, City has directed \$954,844 to fund recreational programming, \$1.6 million to fund FUTS maintenance, recreation fields operation and maintenance and \$1.5 million for a west-side park project. These are funded via a transfer to the General Fund. Additionally, operational and capital improvement project money has been allocated with \$700,000 for sports courts, \$100,000 to the Thorpe Park Annex, \$200,000 to the master plan and \$200,000 to deferred maintenance projects.



Parking District Fund

The Parking District Fund was created in FY 2016-2017. City Ordinance 2016-05 was approved by City Council and created a special revenue fund for revenue generated by the implementation of the Comprehensive Parking Management Program. Of the revenue generated in this fund, 20% is reserved for acquisition and development of new public parking spaces in the downtown area.

The revenue and other sources for FY 2022-2023 include \$1.2 million in parking revenues. Total appropriations for the fund are approximately \$1.4 million which includes \$842,844 for operations, \$340,954 for capital and property acquisition and \$115,025 for debt service.



Water Resource & Infrastructure Protection Fund

In FY 2019-2020, City Council approved the creation of the Water Resource Protection Fee. This fee will fund the Wildland Fire Management program which was previously funded by the Flagstaff Watershed Protection Project bond. The revenue for FY 2022-2023 includes \$1.3 million in Water Resource Protection Fees and \$1.2 million in federal grants. Total appropriations for the fund are approximately \$2.5 million which is for operations of this program.

Revenues/Other Sources	
Resource Protection	\$ 1,277,380
Intergovernmental	1,200,000
Investment Earnings	5,000
Fund Balance	927,627
	<u>\$ 3,410,007</u>

Water Resource & Infrastructure Revenues/Other Sources

Source	Percentage
Resource Protection	51.5%
Intergovernmental	48.4%
Investment Earnings	0.1%

Appropriations/Transfers	
Fire	\$ 2,295,851
Transfers (Net)	183,957
	<u>\$ 2,479,808</u>

Water Resource & Infrastructure Total Appropriations/Transfers

Category	Percentage
Fire	92.6%
Transfers (Net)	7.4%

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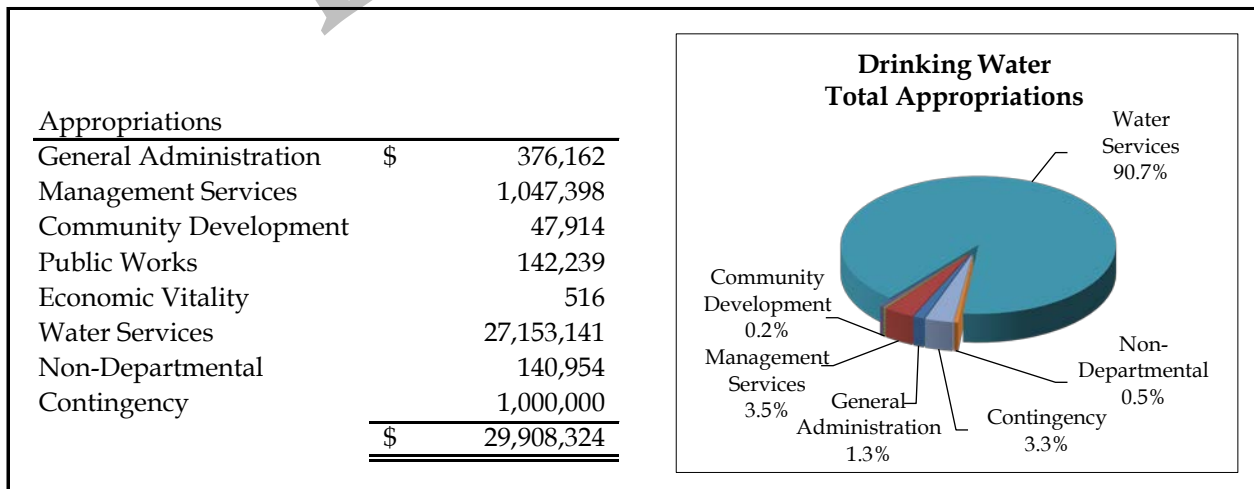
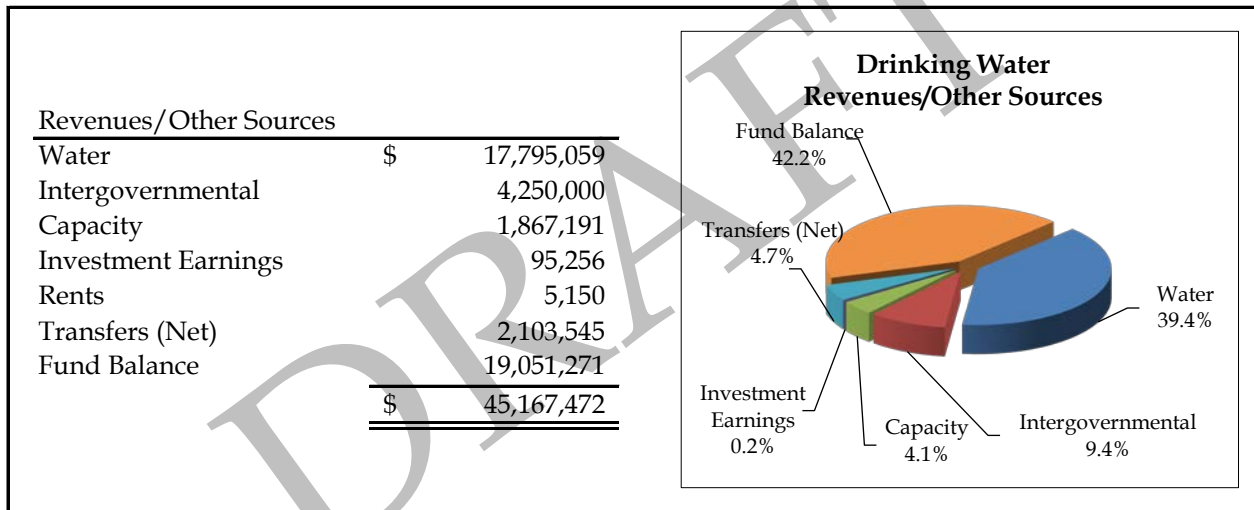
Enterprise Funds

Water Services Funds

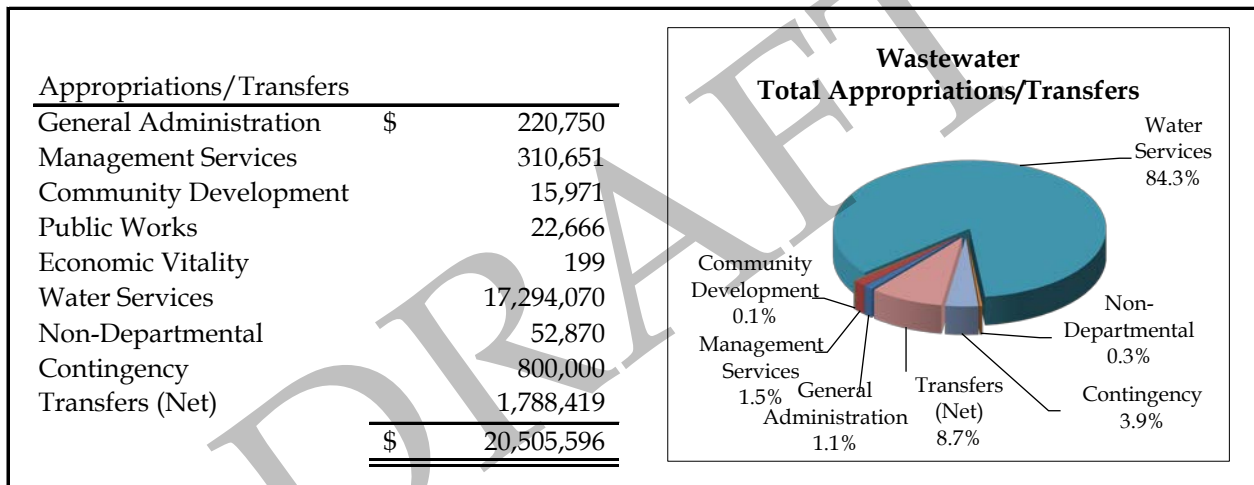
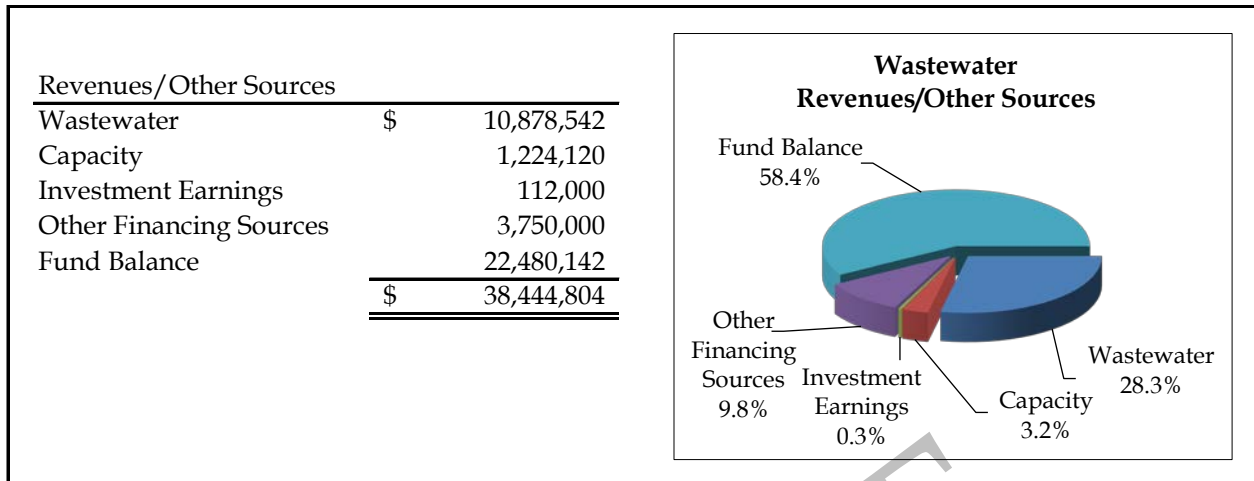
Water Services includes Drinking Water, Wastewater, Reclaimed Water and Stormwater Funds. These Enterprise funds are operated as self-sustaining operations with user fees and charges based on a "cost-of-service" methodology. The rate model determines the minimum revenue requirements needed to support operations including operating and maintenance costs; capital improvements considered routine in nature; principle and interest payments on bonded debt related to utility construction; and maintaining a year-end fund balance sufficient to ensure adequate working capital.

The City contracted for a rate model update in FY 2015-2016 which identified a need to increase water, wastewater and stormwater rates. The Council was presented with the recommended increases in the spring of 2016. Each January 1, until 2020, there were scheduled increases of 4.4% for water and 7.0% for wastewater. Stormwater had a significant increase effective July 1, 2019. Water Services is currently in the early stages of a new rate model update.

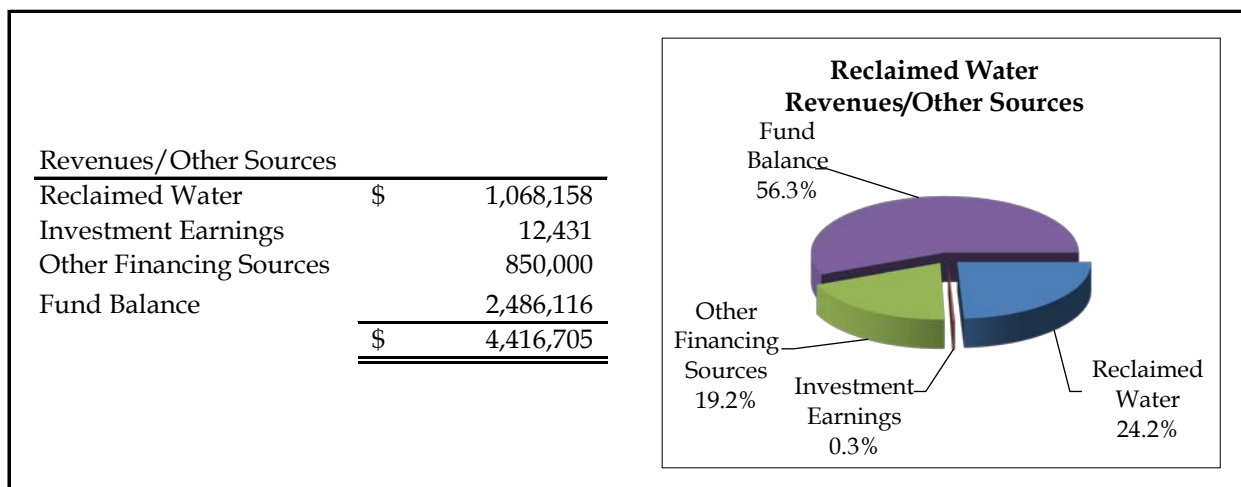
Drinking Water: Total appropriations relating to direct costs for the water operations are approximately \$29.9 million. Water fees are the major source of revenue supporting water operations. Revenue estimates total approximately \$17.8 million for water sales.

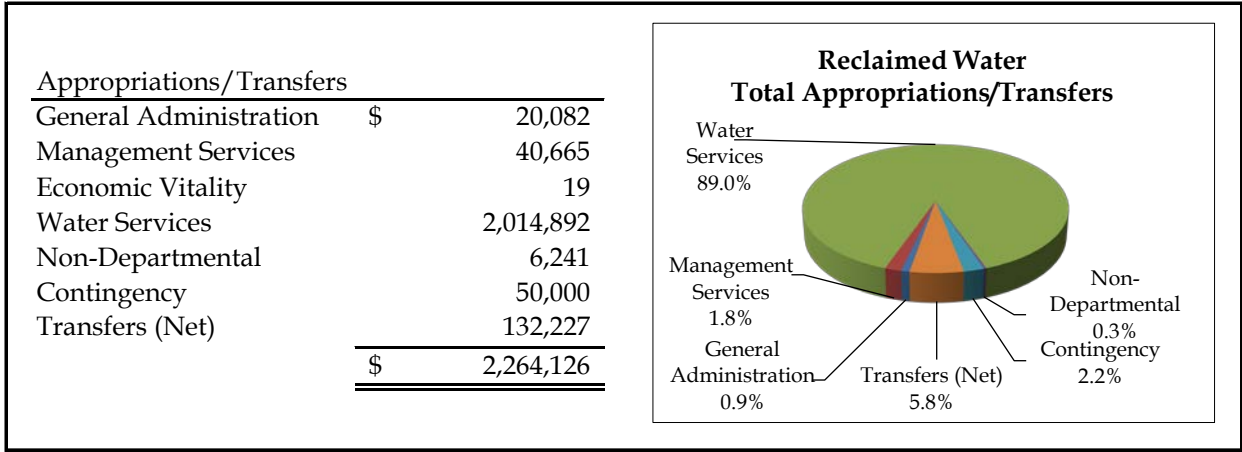


Wastewater: Total appropriations and transfers relating to the direct costs for the wastewater operations are approximately \$20.5 million. Wastewater (sewer) fees are the major source of revenue supporting wastewater operations. Revenue estimates total approximately \$10.9 million in wastewater charges.



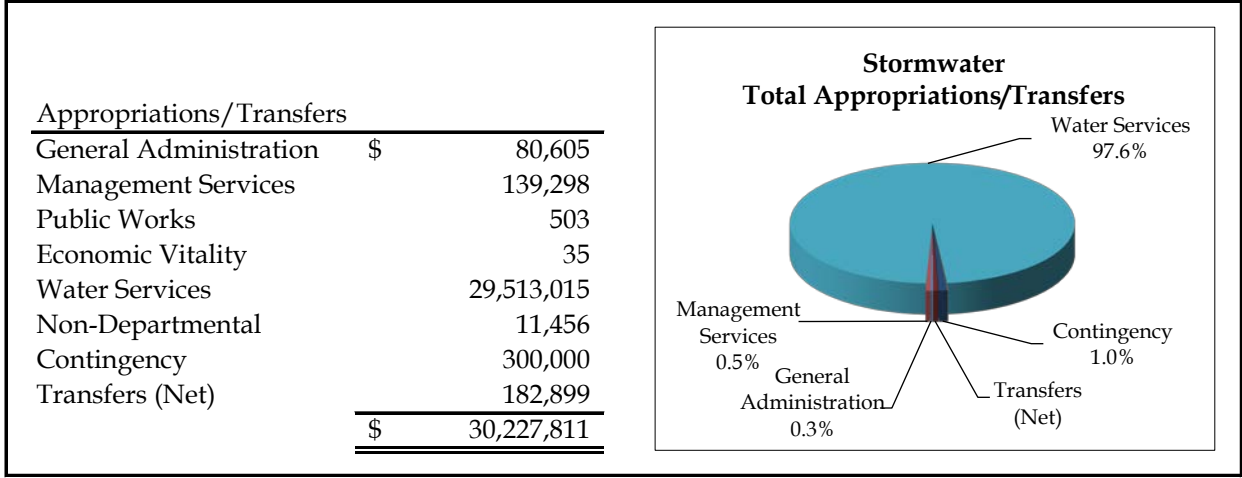
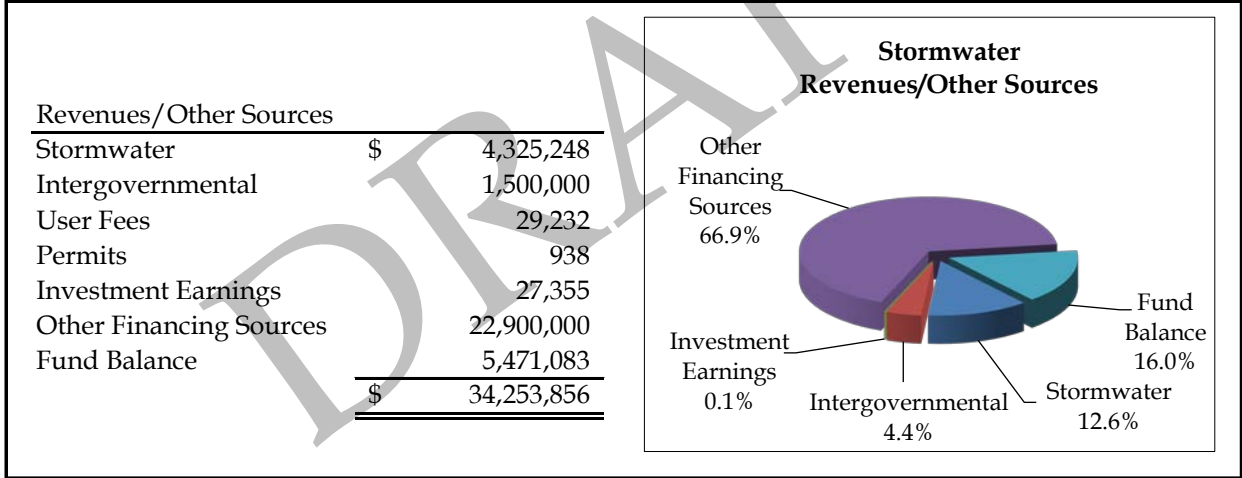
Reclaimed Water: Total appropriations and transfers related to the direct cost for the reclaimed water operations are \$2.3 million. Reclaimed water usage fees are the major source of revenue supporting these operations. Revenue estimates total \$1.1 million in reclaimed water charges.





Stormwater: The Stormwater Fund was initiated as a response to enhanced National Pollutant Discharge Elimination System (NPDES) Stormwater requirements affecting all communities with populations greater than 50,000 as of March 2003. The City of Flagstaff worked with consultants to design a program that met current minimum NPDES standards. Stormwater fees are step-based on every 1,500 square feet of impervious area (ERU).

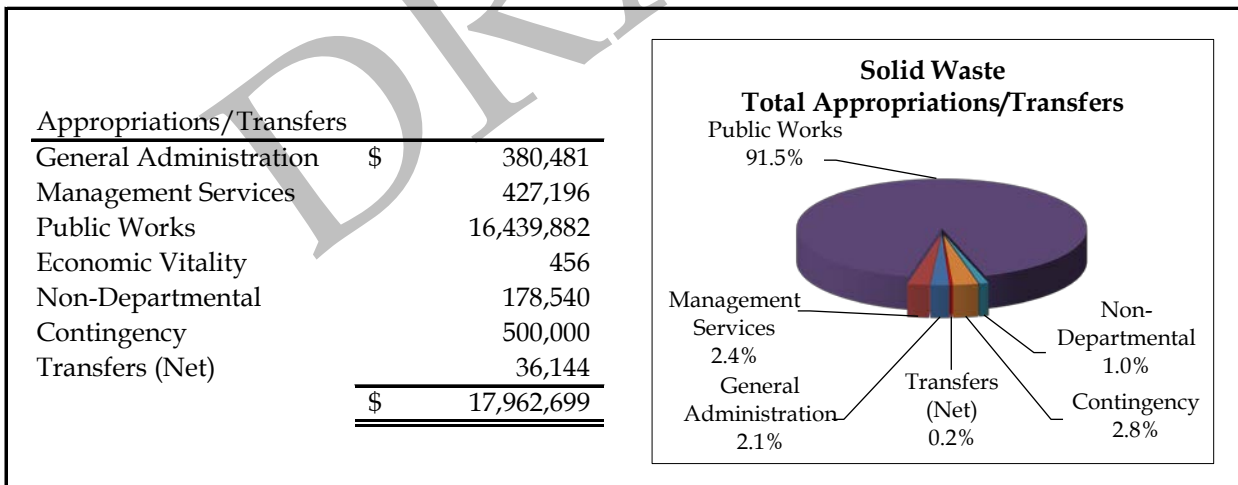
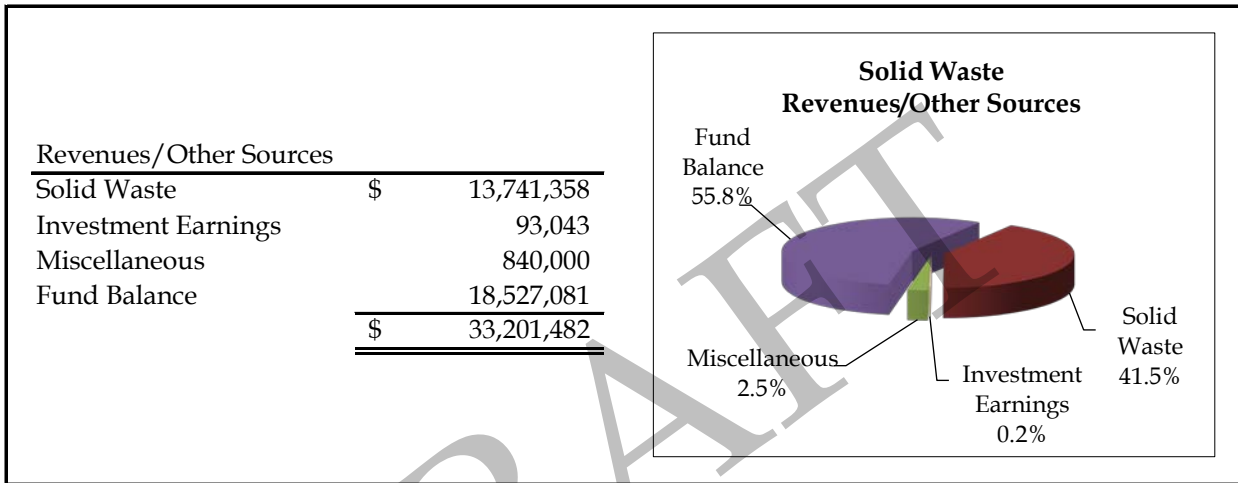
Revenues and other sources available total approximately \$34.3 million for FY 2022-2023. Total appropriations of \$30.2 million include general drainage maintenance, Killip retention basin, Rio de Flag, Linda Vista and Cedar Avenue culver upsizing.



Solid Waste Fund

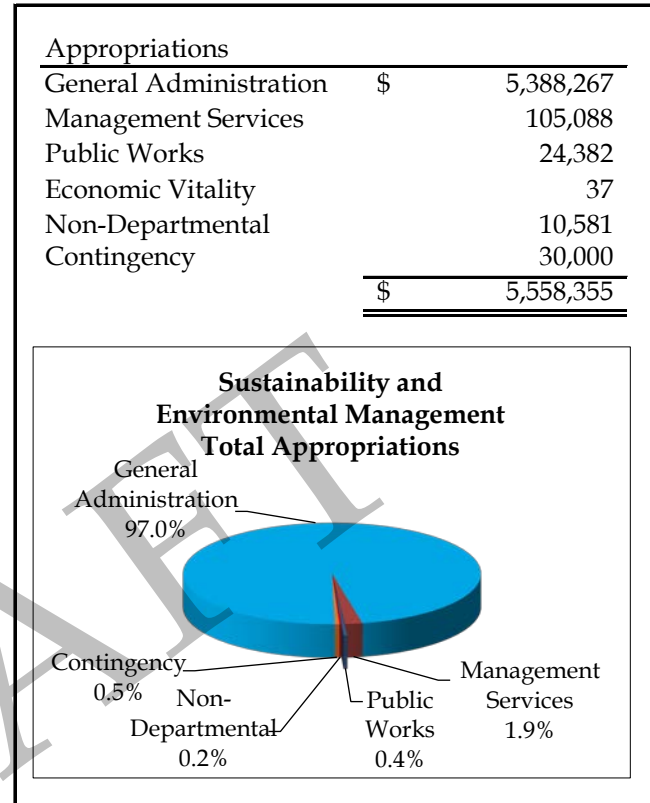
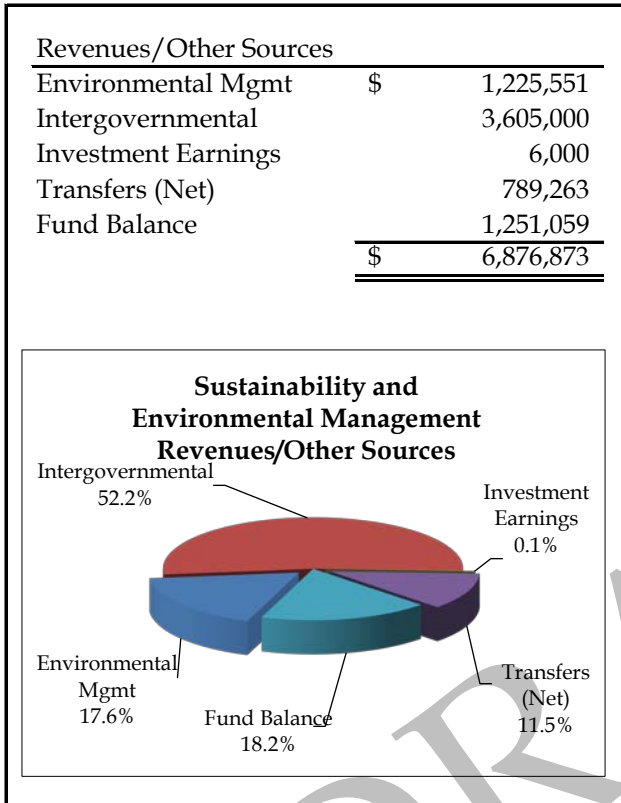
Total financial sources available are approximately \$33.2 million. User fees are the major revenue source of solid waste disposal operations. The user fees are comprised of eight major customer services areas (residential sanitation, curbside recycling, commercial sanitation, hoist and haul, landfill dumping, inert materials pit, commercial recycling and hazardous waste) with different rates for each category based on cost of service.

The landfill rate structure provides cost recovery for ongoing operations as well as provisions for funding replacement equipment; closure and regulatory compliance costs related to mitigation of environmental contamination and/or degradation; as well as for future site requirements. Based on current estimates for closure and post-closure landfill costs, the City is setting aside legally restricted funds to ensure enough funds will be available to meet these requirements. Council approved annual rate increases over five years. The first increase was effective February 1, 2019.



Sustainability and Environmental Management Fund

Total revenues and other sources available are approximately \$6.9 million. The Environmental Management Fee, a user fee, is the major revenue source of the Sustainability and Environmental Management Services (SEMS) operations. This fee is based on cost of operations. The Materials Management program is partially funded by Solid Waste.

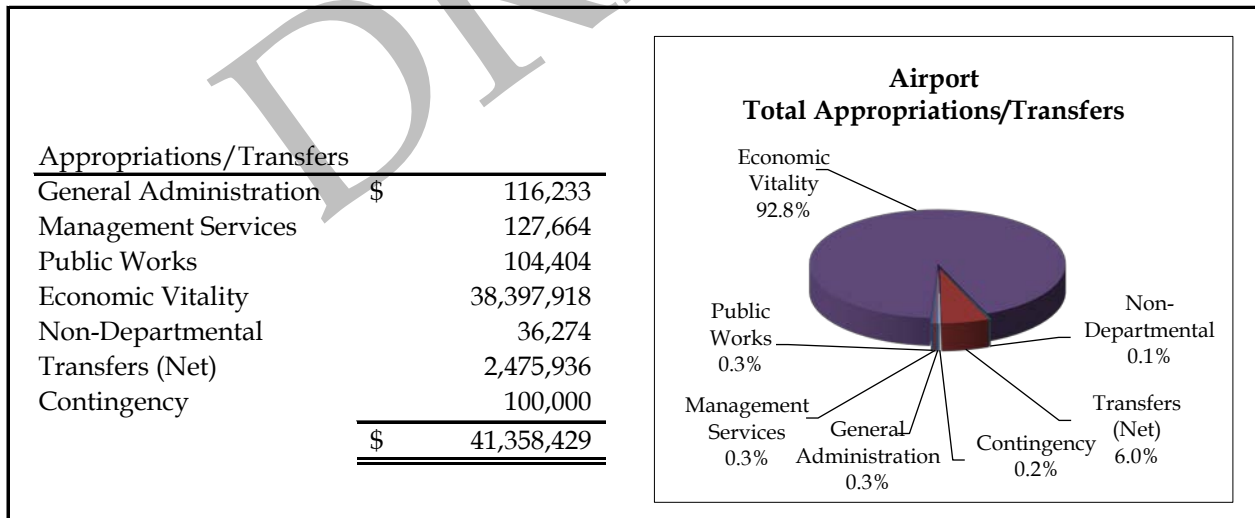
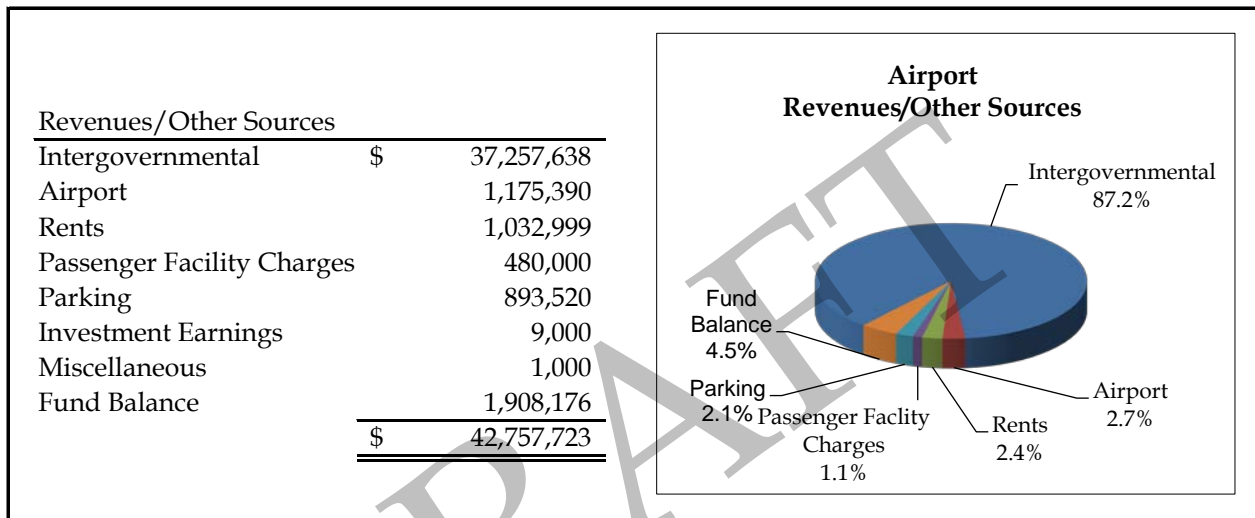


Airport Fund

Pulliam Airport is located four miles south of downtown Flagstaff and is staffed twenty-four hours per day, seven days each week and provides airline service to Phoenix, Denver, and Dallas/Fort Worth.

Total revenues and other sources available are approximately \$42.8 million. All revenues generated by the airport will be expended for the capital or operating costs of the airport, the local airport system, or other local facilities which are owned or operated by the owner or operator of the airport and directly related to the actual transportation of passengers or property.

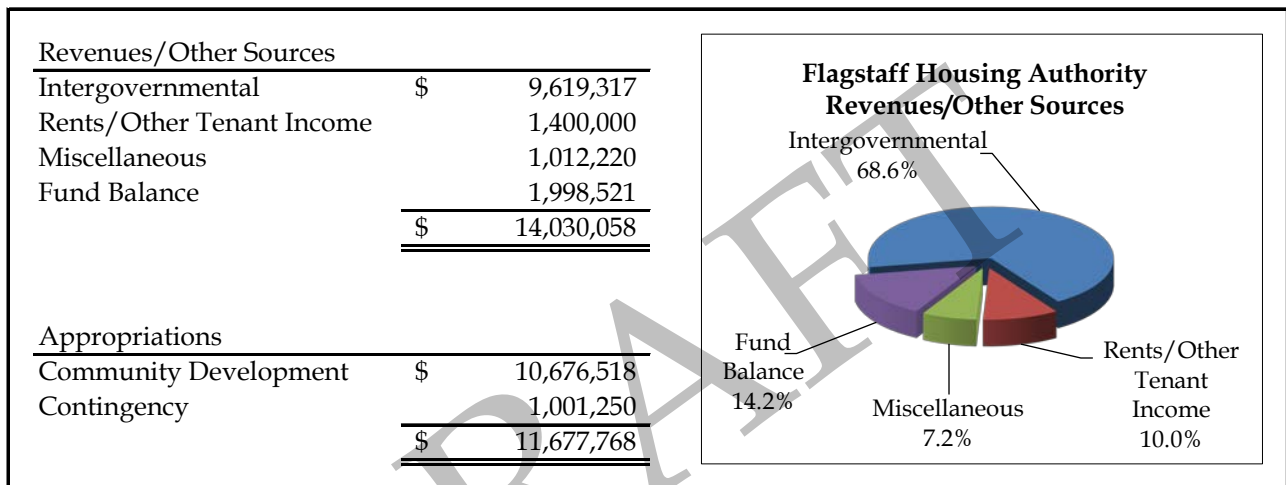
Total appropriations related to the direct cost for the airport operations are approximately \$41.4 million. Airport related fees and the CARES grant are the major source of revenue supporting operations while grant funding opportunities from FAA and ADOT contribute to capital projects and purchases.



Flagstaff Housing Authority

The Flagstaff Housing Authority (FHA) owns and operates 265 units of low-income public housing, manages 80 units of low-income housing and administers 508 Section 8 Housing Choice Vouchers, which include 333 Regular S8 Voucher, 106 VASH Vouchers, 29 EHV Vouchers and 40 Mainstream Vouchers. FHA also administers twelve housing vouchers for seriously mentally ill persons.

Total financial resources are approximately \$14.0 million. Intergovernmental revenue from the US Department of Housing and Urban Development comprises 68.6% of funding, or \$9.6 million. Rental income represents rent charges based on resident family income per Federal regulations. Miscellaneous income is primarily pass-through and administrative fee income for Housing Choice Vouchers which the Housing Authority administers locally for other housing agencies and management of Flagstaff Housing Corporation. These portable vouchers are under HUD contract with other housing agencies, and FHA administers the vouchers locally, for which FHA earns an administrative fee.



Five-Year Projections by Fund

The City updates five-year plans annually during the budget process. These plans are a valuable tool to continue our emphasis on strategic planning and to identify the capacity of the City to fund projected expenditures. Revenue and resource estimates are based on the latest available economic and demographic trend information. All significant revenue and expenditure issues have been incorporated into the projections including local and state revenue trends, compensation and the operational impact of capital projects. The projections are not intended to be an exact prediction of what each department will spend in the next five years.

The policy of the City is to match ongoing expenditures with ongoing revenues. This policy is to assure that funds have adequate revenues to support continued operations. Several funds will use one-time revenues and fund balance to pay for capital equipment, capital improvements and other types of one-time expenditures. Generally, major fluctuations in fund balance from beginning to ending are related to carryovers for capital projects and/or budgeting of such items. Funds such as the General Fund, Highway User Revenue Fund, Transportation Fund, Beautification Fund, Recreation – BBB Fund, Housing and Community Services Fund and Capital Projects Bond Funds rely heavily on these one-time expenditure commitments.

The preparation of the five-year plan is a cooperative effort between division heads, section heads and finance staff to assure projections are based on current program needs and revenue estimates are achievable.

The five-year projections are in the Financial Summaries section. The following narratives present the highlight of the forecasts by funds and estimated change in fund balance for the coming fiscal year.

General

The primary purpose of the General Fund five-year projection is to assure that ongoing revenues are meeting or exceeding ongoing expenditures. Ongoing expenditures include normal operating expenditures, debt service, fleet replacements, information system replacement and upgrades, an allocation for capital and projected changes in personnel. As financial conditions change in the City, the five-year projections are continually updated to balance ongoing sources and uses of funds.

The General Fund balance is projected to decrease by 25% as the City is currently funding several projects with fund balance and non-recurring revenues. The General Fund will maintain a minimum fund balance of 20%. A 15% fund balance is considered sufficient for the General Fund.

Housing and Community Services

This fund is primarily used to track revenues and expenditures related to Community Development Block Grants and other housing grants. The block grants are an entitlement to the City and are expected to stay level over the next five years. The City currently expects to receive State housing grants every year. This fund's balance is projected to decrease by 55% as the City is currently funding several housing projects.

Library

The forecast for the Library fund shows the ability to fund ongoing operations costs with funding from the City, through revenue transfers, and the County through an IGA. The Library fund balance decreases by 11% due to planned one-time library entrance renovations and funding for security guards.

Highway User Revenue

This fund is devoted to the maintenance, improvement and construction of street-related items. The fund first matches ongoing revenues with ongoing maintenance and then plans out the capital equipment and improvements. Several capital improvements include portions that are funded through revenue transfers from other funds. The five-year plan shows the ability to balance ongoing and one-time expenditures while maintaining an adequate fund balance. The HURF fund balance decreases by 3% due to several planned operating purchases and capital projects.

Transportation Fund

The Transportation Fund was formed as a result of voter authorization to increase sales taxes to support transportation related issues. The Transportation fund balance is estimated to decrease 25% in FY 2022-2023 due to the completion of several capital projects.

Beautification

The primary source for this fund is BBB taxes. This fund generally accounts for capital projects related to streetscapes. It is an ongoing effort to balance the number of projects within the availability of revenues. This five-year plan shows how it is accomplished. In FY 2022-2023, the Beautification fund balance decreases by 11% due to planned expenditures for the completion of various capital projects.

Economic Development

This fund is balanced with ongoing revenues from BBB taxes, lease revenues and General Fund transfers. Ongoing expenditures support many efforts focused on business attraction, retention, work force development, the Business Incubator and Accelerator. The Economic Development fund balance decreases by 66% due to planned expenditures for the completion of various projects.

Tourism

This fund is balanced with ongoing revenues from BBB taxes, retail sales and lease revenue. Ongoing expenditures are related to tourism promotion and visitor center services. Based on projected revenue, this fund can maintain existing operation levels. The Tourism fund balance decreases by 22% due to reductions in anticipated American Rescue Plan Act funding.

Arts and Science

This fund is balanced with ongoing revenues from BBB taxes and has ongoing expenditures related to service partner contracts for projects related to awareness of arts and science in the community. The Arts and Science fund balance decreases by 2% due to planned capital art projects for FY 2022-2023.

Recreation - BBB

This fund is used for capital improvements to City and school recreational parks and fields. In addition, maintenance costs related to the improved parks and fields, maintenance of FUTS trails and recreation programming are funded with ongoing revenues. The Recreation - BBB fund balance decreased by 59% due to capital expenditures for sports courts, the Thorpe Park Annex, the master plan and deferred maintenance projects.

ParkFlag - Parking District

This fund was established in FY 2016-2017 to account for the collection of revenue and tracking of expenditures for the downtown parking district. The ParkFlag fund balance decreased by 28% in FY 2022-2023 mainly due to reduced revenues, resulting in a lowered fund balance. This was a Council-directed change to make parking free during the COVID-19 pandemic.

Water Resource & Infrastructure Protection

This fund was established to account for the collection of the Water Resource Protection Fee and tracking of expenditures related to the Wildland Fire Management program. The Water Resource and Infrastructure Protection fund balance is estimated to remain relatively flat for FY 2022-2023.

General Obligation Bond

This fund is used to service payments on general obligation bonds. This five-year projection shows the City is meeting the requirements for future debt service payments.

Secondary Property Tax

This fund represents the collection of secondary property tax revenue and the subsequent transfer to service the related debt as it becomes due. The five-year projection uses the current assessed valuation figures from the County to estimate property taxes that will be available for debt service expenditures. The projection assumes additional voter authorization will be issued in the future within the existing tax rate. This allows the City to smooth long-term secondary property tax rates, so a level tax rate is maintained from year-to-year. The Secondary Property Tax fund balance decreased by 25% as the City debt service requirements decreased.

Pension Bond

This fund is set up for repayment of bonds issued to pay of the City's unfunded public safety pension liability. This five-year plan shows the City is meeting the requirements for future debt service payments. The Pension Bond fund increased by 1.0% as the reserve fund begins to earn investment earnings.

Perpetual Care

This fund is currently used for the tracking of contributions related to long-term maintenance at the City-owned cemetery. The fund balance increases as contributions are received. Expenditures will not be budgeted until there is adequate fund balance.

Capital Projects Bond

These funds are used to track the revenues and expenditures of the voter approved, bond eligible projects. In May of 2004, the voters of Flagstaff approved ten projects with three projects remaining to be completed. In November 2010, the citizens of the City of Flagstaff approved two projects. In November of 2012, two projects were approved by the voters and in November 2016 one additional project was approved by the voters. Projects/bond sales are scheduled to coincide with the retirement of other debt, so the overall secondary property tax rate does not increase. This fund currently has two components:

1. GO Bond Funded Projects
2. Non-GO Bond Funded Projects

The fund balances are affected by the timing of bond proceeds and capital expenditures.

Drinking Water

As a City enterprise fund, this fund is managed on a self-sustaining basis. The five-year projections show that ongoing expenditures, capital improvements and debt service requirements are being met with user fees, fund balance, grants, bonds and interest earnings. In addition to the five-year projections, the City uses a rate model to balance future operations and capital requirements with anticipated revenues over a ten-year period. The Drinking Water fund balance decreases by 20% in FY 2022-2023 due to a large, planned investment in capital projects.

Wastewater

As a City enterprise fund, this fund is managed on a self-sustaining basis. The five-year projections show that ongoing expenditures, capital improvements and debt service requirements are being met with user fees, fund balance, grants, bonds and interest earnings. In addition to the five-year projections, the City uses a rate model to balance future operations and capital requirements with anticipated revenues over a ten-year period. The Wastewater fund balance decreases by 20% in FY 2022-2023 due to planned investment in capital projects.

Reclaimed Water

As a City enterprise fund, this fund is managed on a self-sustaining basis. The five-year projections show that ongoing expenditures, capital improvements and debt service requirements are being met with user fees, fund balance, grants, bonds and interest earnings. In addition to the five-year projections, the City uses a rate model to balance future operations and capital requirements with anticipated revenues over a ten-year period. The Reclaimed Water fund balance decreases by 13% in FY 2022-2023 due to planned investment in capital projects.

Stormwater

The Stormwater fund oversees City issues related to drainage and associated federal requirements. Ongoing operating expenditures are paid for with stormwater revenues and user fees. In addition to the five-year projections, the City uses a rate model to balance future operations and capital requirements with anticipated revenues over a ten-year period. The rate increase will self-fund capital improvements and increase inspection efforts as required by National Pollutant Discharge Elimination System (NPDES). The Stormwater fund balance decreases by 26% in FY 2022-2023 due to planned investment in capital projects.

Solid Waste

This enterprise fund is self-sustaining through user fees. The five-year projection anticipates a growth rate of 2%. This coincides with ongoing operations, capital needs and revised service levels for all operations. Included in the five-year projection is the anticipated funding to cover the landfill closure and post-closure costs at the end of the useful life of the landfill and the related increase of user fees that will coincide with the construction of a new cell. The Solid Waste fund anticipates a 18% decrease in fund balance due to planned capital projects.

Sustainability and Environmental Management

This enterprise fund is self-sustaining through user fees and revenue transfers. The five-year projection anticipates a growth rate of 1%. This coincides with ongoing operations and revised service levels for all operations. The fund anticipates a 5% increase for FY 2022-2023.

Airport

This enterprise fund is responsible for the operations of the Flagstaff Pulliam Airport. Most of the revenues are grants related to continued expansion and capital improvements, operating expenditures at the airport and lease revenues. The capital improvement plan is based on annual updates coordinated with the FAA and ADOT. The Airport fund balance anticipates a decrease of 27% in FY 2022-2023 due to the completion of several maintenance projects and the parking lot project.

Flagstaff Housing Authority

While the Flagstaff Housing Authority (FHA) has operated for many years, it was recently determined that it should be reported as a distinct City fund. The FHA manages Housing and Urban Development (HUD) Section 8 and other voucher programs as well as public housing for City residents. The five-year plan indicates most of the funding is grant-related. Due to increased intergovernmental revenues in FY 2022-2023, the City anticipates the FHA fund balance to increase by 18%.

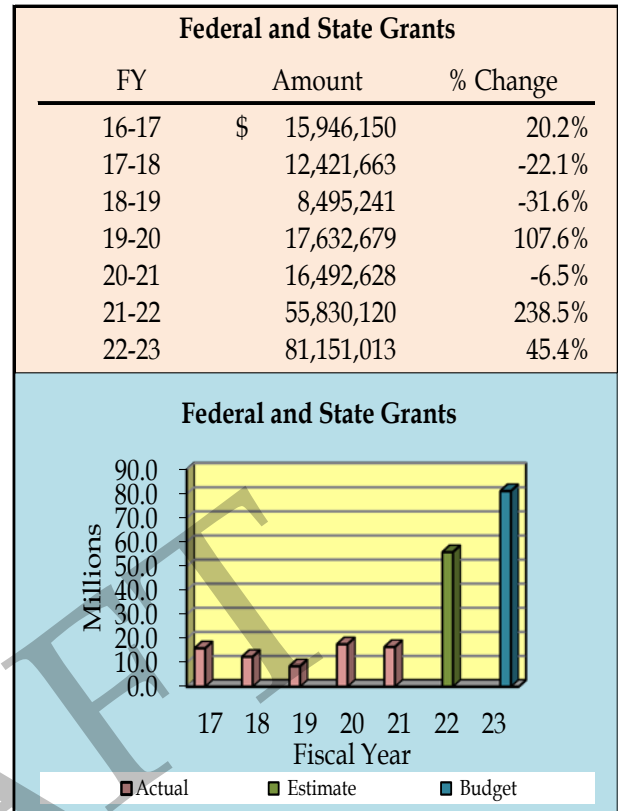
Revenues

All Funds

Federal and State Grants

Description: Federal and State agencies and foundations provide various operating and capital grants. These grants have numerous requirements and restrictions that must be adhered to. Most grants are awarded in a competitive application process and others are entitlement based. Grants can vary significantly from year to year because of the nature and availability of grants. Capital grants tend to be one-time grants. Operating grants may cover multiple years or may be applied for year after year if funding is available.

Projects funded by Federal and State grants in FY 2022-2023 include public safety; housing and community services; street, transportation and trails improvements; wildfire remediation projects; stormwater management projects; and Airport improvements. In addition, the City has several large, ongoing federal grants for Community Development, Section 8, and Low-Income Public Housing (See Schedule C-1 for details). In FY 2019-2020, the City received \$18.1 million in Airport CARES grant funding and \$8.6 million in public safety. In addition, the City anticipates receiving \$15.2 million in American Rescue Plan Act funding.



General Fund

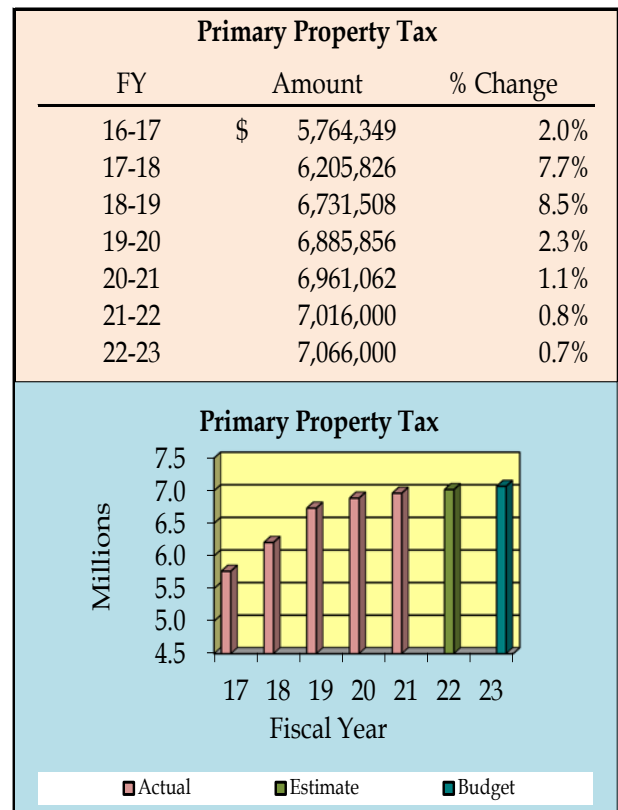
Property Tax Receipts Current, Primary

Legal Authority: Arizona Revised Statutes Section 42-45 (B) based on the State Constitution Article 9, Section 18. Revised through HB2876, June 2006.

Description: Property tax is levied each year on or before the third Monday in August based on full cash value of the assessed property as determined by the Coconino County Assessors' Office.

Receipts from primary property taxes levied by the City are deposited in the General Fund. No restrictions on usage apply to the primary property tax. State statute limits the annual increase in levy to 2% plus the amount generated by construction. For FY 2012-2013 through FY 2016-2017 Council voted to keep the levy flat plus new construction. In FY 2017-2018 and FY 2018-2019, the levy increase was approved for 7% each year for a total of 14%. In FY 2019-2020, the levy was increased 2%.

Primary property taxes generally change on an annual basis for two reasons: new construction added to the tax rolls and the reassessment of existing property. New construction added \$13.0 million dollars to the assessed valuation and existing primary property tax values increased by 4.7%. The increase in FY 2022-2023 is related to new construction.



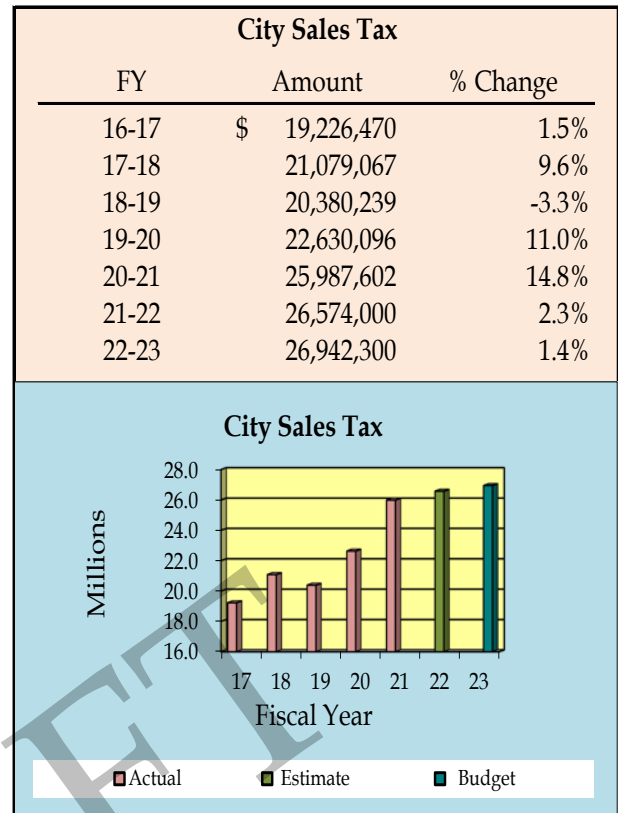
City Sales Tax (Transaction Privilege Tax)

Legal Authority: City Code, Title 3, Chapter 5, (Ordinance 1491).

Tax currently sunsets November 2024.

Description: The single largest revenue source for the City is obtained from a 1% tax on the sales of goods. The sale of food for home consumption is exempted from the tax. Additional sales taxes levies include a 2% tax on hotels, motels, restaurants and bars (BBB Tax) and a 1.281% transportation tax which are shown on the following pages.

Annual increases point to the slow yet steady continued economic recovery. The State of Arizona began collecting sales tax on behalf of all cities on January 1, 2017. In FY 2018-2019, the City experienced a small decline in revenue, however, sales tax revenues rebounded in FY 2019-2020. FY 2020-2021 saw significant growth with moderate increases in revenues in FY 2021-2022 and FY 2022-2023 expected.

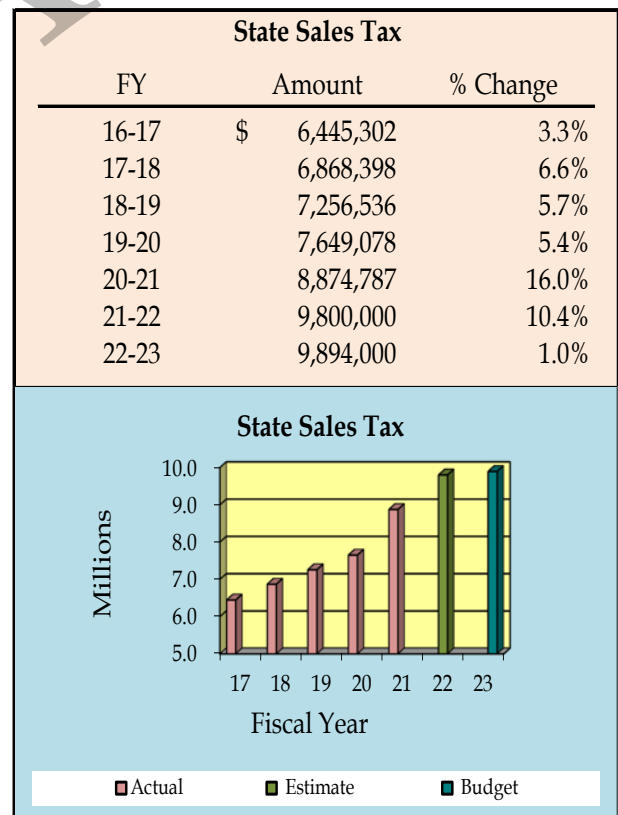


State Sales Tax

Legal Authority: Arizona Revised Statutes Section 42 - 1341 (D).

Description: A 0.5% portion of the 5% state sales tax collected is divided among the State's cities and towns based on population. These revenues can be used for any municipal purpose and, therefore, are deposited in the General Fund to support activities and services provided by the general government.

Effective FY 2016-2017, the state adjusts the proportionate share of state population based on annual estimates provided by the Census Bureau. The FY 2019-2020 share was 1.298% and FY 2020-2021 is 1.297%. FY 2022-2023 is estimated to remain relatively flat.

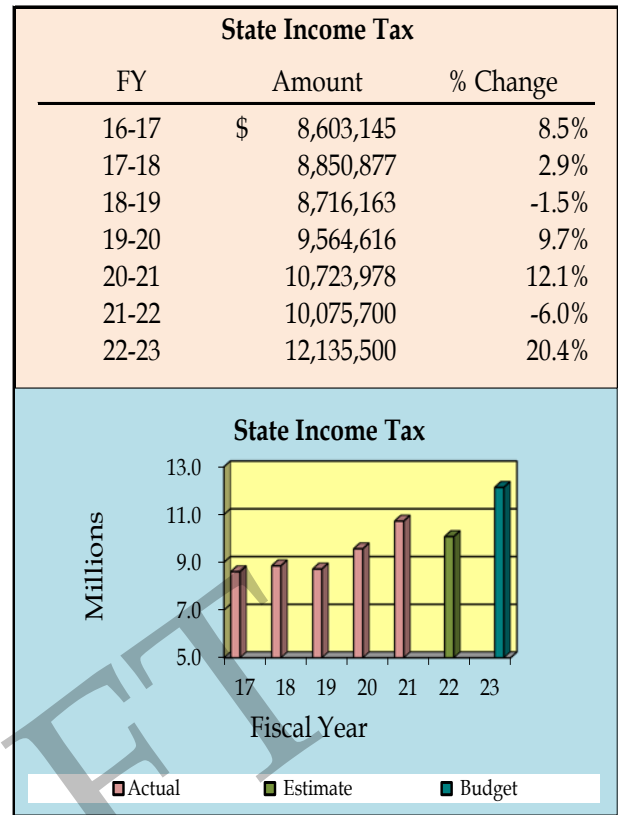


State Income Tax (Revenue Sharing)

Legal Authority: Arizona Revised Statutes Section 43 - 244 (B)

Description: Arizona cities share in 15.8% of the State income tax collected based on the proportional share of population of the cities and towns as reported in the 2010 Census. Effective FY 2016-2017, the state now adjusts our proportionate share of state population based on annual estimates provided by the Census Bureau. A two-year lag exists between the year of distribution and collection and the reporting year for which the income tax returns are filed. Therefore, little variance is expected between amounts estimated in the budget and actual receipts. Because revenues can be used for any municipal purpose, funds received are deposited in the General Fund to support the services and activities of the general government.

The expected decrease in FY 2021-2022 is due to the COVID-19 pandemic and a time extension for income tax returns.



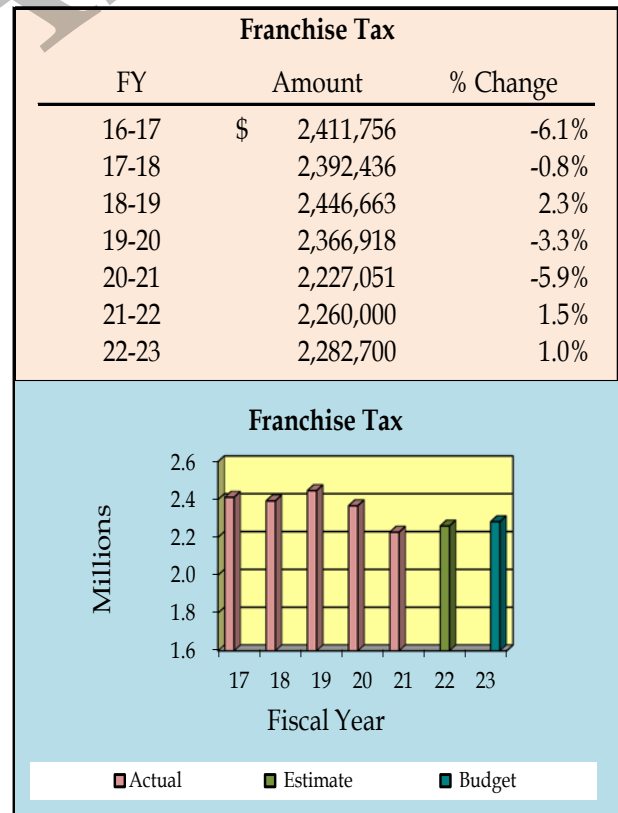
Franchise Tax

Legal Authority: Flagstaff Charter and City Code Article XII.

Arizona Public Service (APS): Resolution 2009-52 (expires 8-21-2036), Unisource Energy Services: Ordinance 1879 (expires 10-3-2020), US West, MCI, US Sprint, Central Corp, A T & T: Ordinance 585 and NPG: Resolution 2006-72 (expired 12-31-2016, has been extended and is in the process of renewing).

Description: A 2% tax from utility companies - Arizona Public Service and Unisource - is credited to this account. The City also receives a 2% tax from telecommunication companies, except Suddenlink Communications, which is taxed at 5%.

Most declines in revenues related to warmer winter weather thus reducing the revenues from natural gas franchise taxes. In FY 2016-2017 and FY 2017-2018 most categories were down. FY 2019-2020 is down due to declines in the electric portion of the franchise tax. The estimated decline in FY 2020-2021 is due to the COVID-19 pandemic with less businesses being open and operating at lower capacities. We expect a rebound in FY 2021-2022.

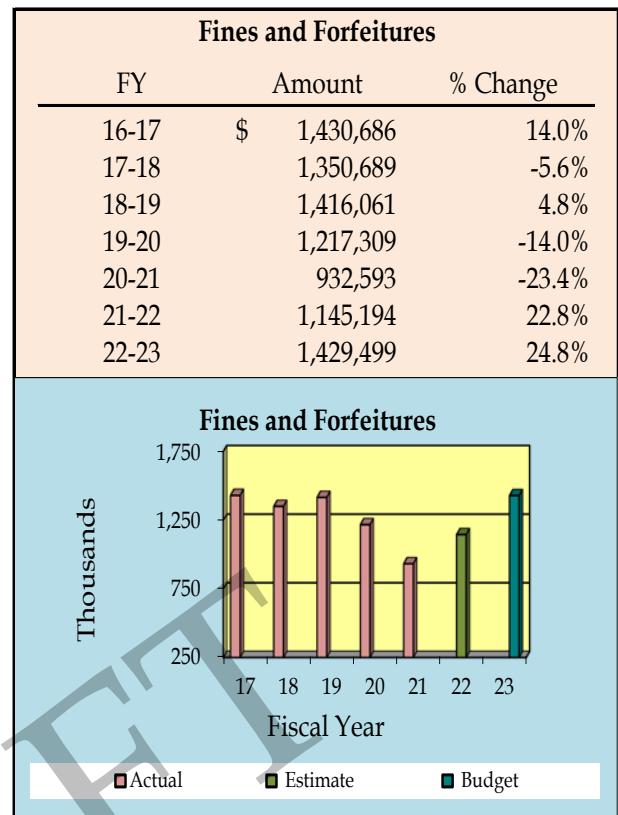


Fines and Forfeitures

Legal Authority: Arizona Revised Statutes, Rules of Criminal Procedure and City Code, Title 1, Chapter 15, Section 8.

Description: Revenues are derived from a multitude of fines and forfeitures that relate to fines ordered by the court magistrates and administrative charges for Traffic School. Other miscellaneous fees allowed include court reimbursements and court collection fees.

Revenues vary on an annual basis dependent upon the mix of criminal and civil cases handled by the court system in any year as well as the fee structure in place at the time of the case. The allocation of the fines is prescribed by the Superior Court, usually annually, and/or the Flagstaff Municipal Court (dependent upon the type of case). The significant decrease in FY 2020-21 was due to the inability to adjudicate in-person cases because of the COVID-19 pandemic. With the hiring of a magistrate, revenues increased in FY 2021-2022 and are expected to increase further in FY 2022-2023.

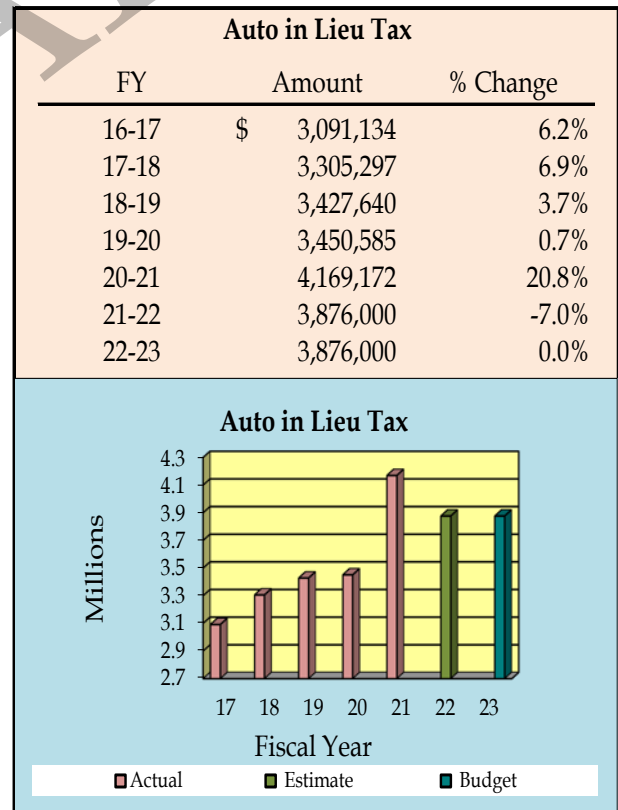


Auto in Lieu Tax

Legal Authority: Arizona Revised Statutes Section 28 - 1591 (c).

Description: 25% of the net receipts from vehicle licensing collected by the State is returned to the cities and towns of licensing origin. The distribution is based on population in proportion to total population in incorporated areas. This revenue source can be used for any municipal purpose; therefore, revenues are deposited in the General Fund to support services and activities of the general government.

Auto in Lieu tax is received on a declining scale over a five-year period based on the automobile value until it stabilizes at the depreciated amount. Revenues have been steadily increasing since FY 2015-2016. We are anticipating a 11.1% increase in FY 2020-2021 followed by a 3% decline in FY 2021-2022.



Special Revenue Funds

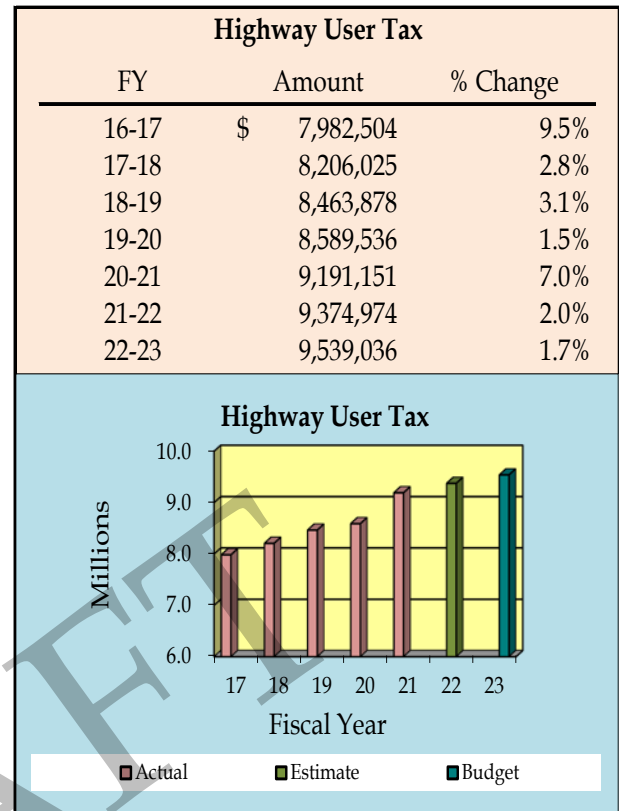
Highway User Revenue Fund

Highway User Tax

Legal Authority: Arizona Revised Statutes Section 28 - 1598 (B.4), (for method of distribution see ARS 28-1598 (D.3)).

Description: The proceeds from the State-shared motor vehicle fuel tax (currently 16 cents per gallon, of which cities and towns share in 13 cents per gallon) are distributed by the State to cities and towns by a compromise formula. 50% of the distribution is based on point of origin for the sale of gasoline. The remaining 50% is based on population in proportion to total population for incorporated towns and cities.

The City has experienced continual growth in HURF revenues since FY 2015-2016.



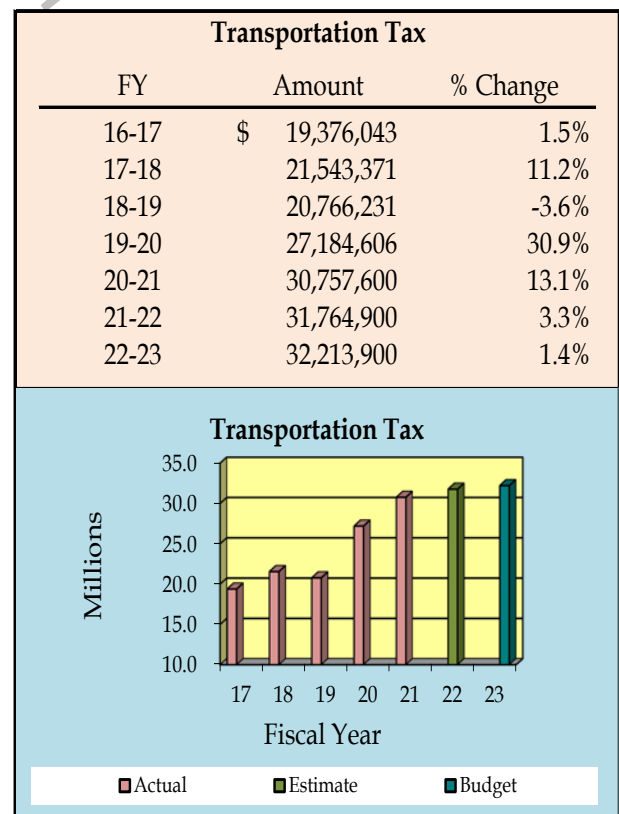
Transportation Tax

Legal Authority: Resolution 2004-48, approved by voters May 2000, Ordinance 2014-34 approved by voters November 2014, Resolution 2016-25 approved by voters November 2016 and Resolution 2019-01 approved by voters November 2018.

Description: The transportation tax was approved by voters to address transportation issues. The tax pays for transit services, road repair and street safety, Lone Tree overpass and roadway, pedestrian, bicycle and safety improvements. This tax is assessed on the same goods and services as the City's general sales tax. The current tax rate is 1.281%.

The large increase in FY 2019-2020 was due to the increase in the tax rate for the Lone Tree Overpass. The City anticipates moderate growth in FY 2022-2023.

Transit Services	0.295%
Road Repair and Street Safety	0.330%
Lone Tree Overpass	0.230%
Roadway, Pedestrian, Bicycle and Safety	0.426%
Total	1.281%



Bed, Board and Beverage Funds

Bed, Board and Beverage Tax

Legal Authority: Ordinance 1902, Reauthorized by voters May 2010, extended by vote to March 31, 2028.

Description: An additional city sales tax of 2% is charged on the services of hotels, restaurants and bars. The City has designated these revenues for the purposes of enhancing beautification, tourism, economic development, recreation, and arts and sciences.

Restaurants, bars and hotels were closed, or capacity was limited for extended periods during the COVID-19 pandemic. Revenues initially dipped during this period, rebounding in the subsequent years. This demonstrates the strength of tourism in Northern Arizona. The ability to rebound in a time of crisis indicates the funds used toward targeted tourism are paying off.

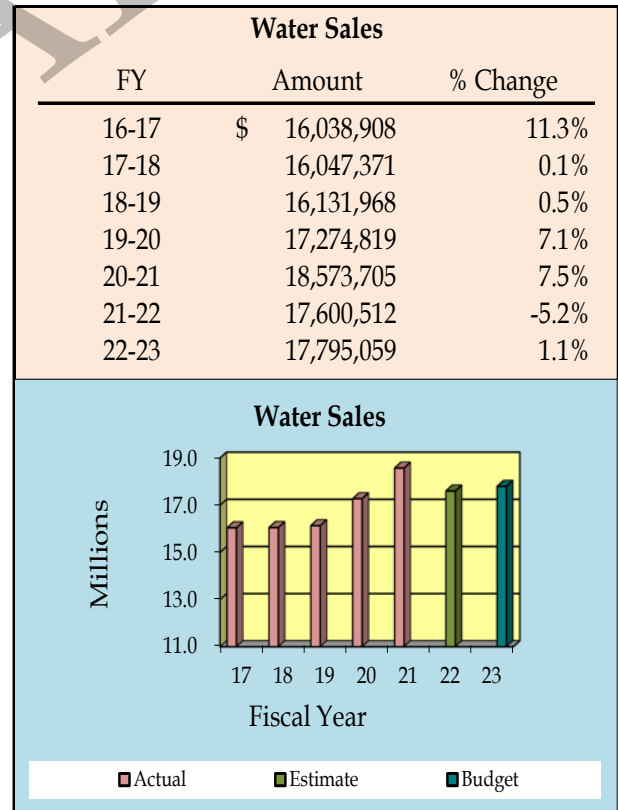
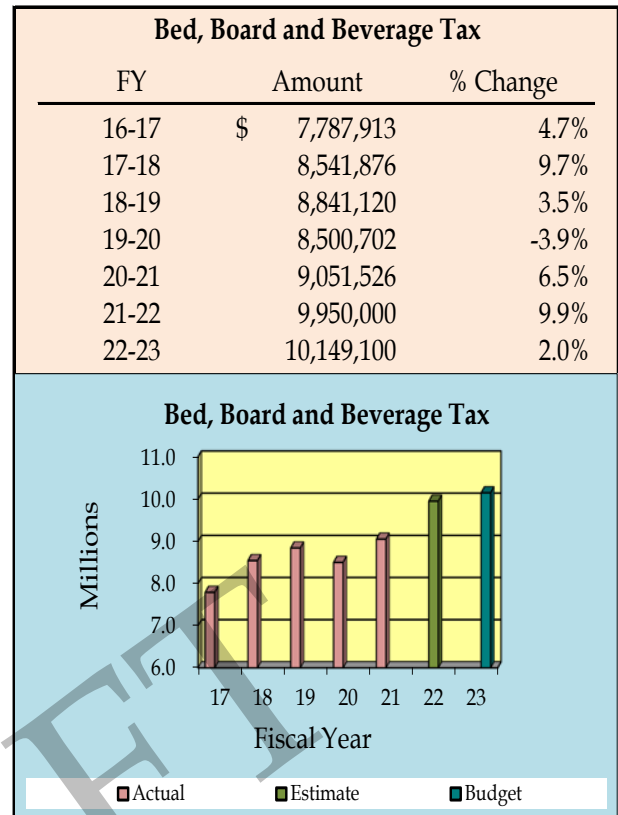
Enterprise Funds

Drinking Water Sales

Legal Authority: City Code, Title 7, Chapter 3, Section 11.

Description: The principle revenue for operating and managing the City's drinking water system is derived from rates and charges for water services. Monthly water bills consist of 1) a base charge based on meter size and 2) a charge based on actual water consumption by customer class. Most single-family accounts are based on an inverted rate structure for consumption levels to encourage water conservation practices. All other customer accounts are changed based on a flat rate per 1,000 gallons.

The rates for each customer class were reviewed in FY 2015-2016 using an outside consultant. Drinking water rates were increased on July 1, 2016 and again on January 1, 2017 with January 1st increases effective each year until 2020 at a 4% rate.

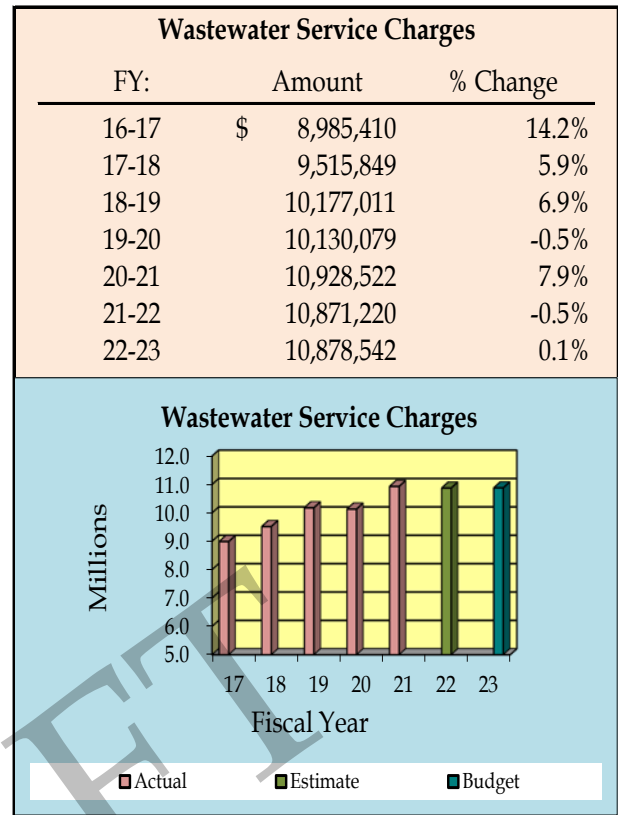


Wastewater Service Charges

Legal Authority: City Code, Title 7, Chapter 2, Section 39.

Description: The principle revenue for operating and managing the City's wastewater system is derived from revenues generated from wastewater (sewer) rates and user charges. Most residential customer charges are based on average water consumption for the preceding winter months (Dec-Mar). All other customers are billed based on actual monthly metered water usage unless they can measurably separate which quantity of water does not reach the wastewater system.

The rates for each customer class were reviewed in FY 2015-2016 using an outside consultant. Water rates were increased on July 1, 2016 and again on January 1, 2017 with January 1st increases effective each year until 2020.



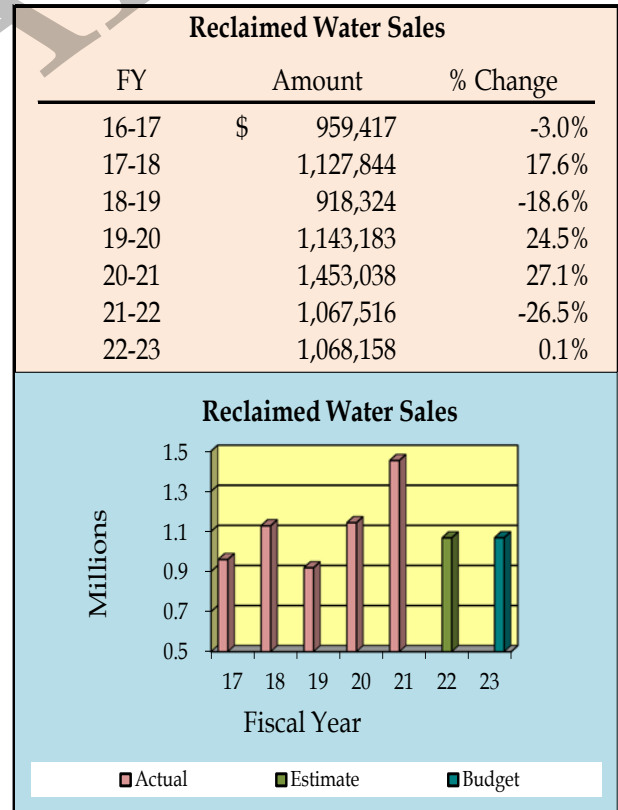
Reclaimed Water Sales

Legal Authority: City Code, Title 7, Chapter 3, Section 18.

Description: The principle revenue for operating and managing the City's reclaimed water system is derived from rates and charges for reclaimed water usage. Monthly reclaimed water bills consist of 1) a base charge based on meter size and 2) a charge based on actual reclaimed water consumption by customer class. The primary use of reclaimed water is for lawn watering and construction.

The rates for each customer class were reviewed by an outside consultant. Rate changes were approved by Council with an effective date of January 1, 2020, an increase of approximately 7%.

The decrease of 19% in reclaimed water sales for FY 2018-2019 is the result of decreased demands due to an adjustment in the City customer base, resolution of outstanding accounts, and weather shifts which affect demand. The increase in FY 2019-2020 and FY 2020-2021 was mainly due to the rate increase and growth due to weather shifts.

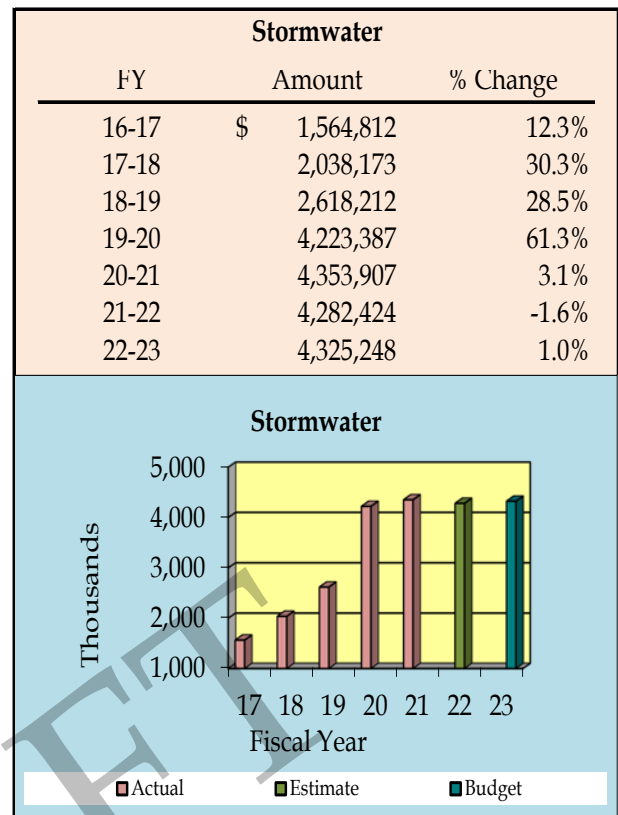


Stormwater

Legal Authority: City Code, Title 12, Chapter 2, Section 3.

Description: Stormwater revenue is determined by the number of Equivalent Runoff Units (ERU's) on a property. An ERU is defined as 1500 square feet of impervious matter. Charges are the same for both commercial and residential customers.

City Council adopted new rates in FY 2018-2019 which went into effect on July 1, 2019. This increased the rate to the level of \$3.74 per ERU.

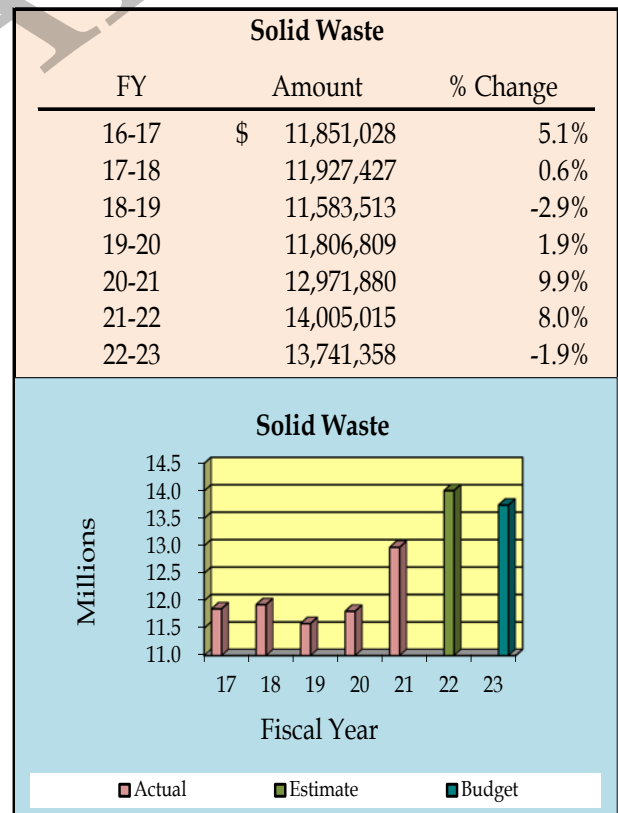


Solid Waste

Legal Authority: City Code, Title 7, Chapter 4, Sections 8-9.

Description: Solid Waste disposal service revenue is comprised of solid waste collection charges, hoist and haul fees, landfill dumping charges, inert materials landfill fees and residential and commercial recycling. Service charges for residential and commercial customers are based on size of container and frequency of pickup. Hoist and haul are based on a cost per pull plus tonnage. Receipts from fees charged for dumping at the City Landfill are based on tonnage.

The decrease in revenues in FY 2018-2019 is related to the SCA plant closure and decrease in Landfill tonnage. The FY 2020-2021 and FY 2021-2022 increases are due to a rate increase in residential collection charges and moderate growth. Landfill revenue was higher than expected in FY 2021-2022 due to a stormwater flood response project and are expected to return to normal in FY 2022-2023.

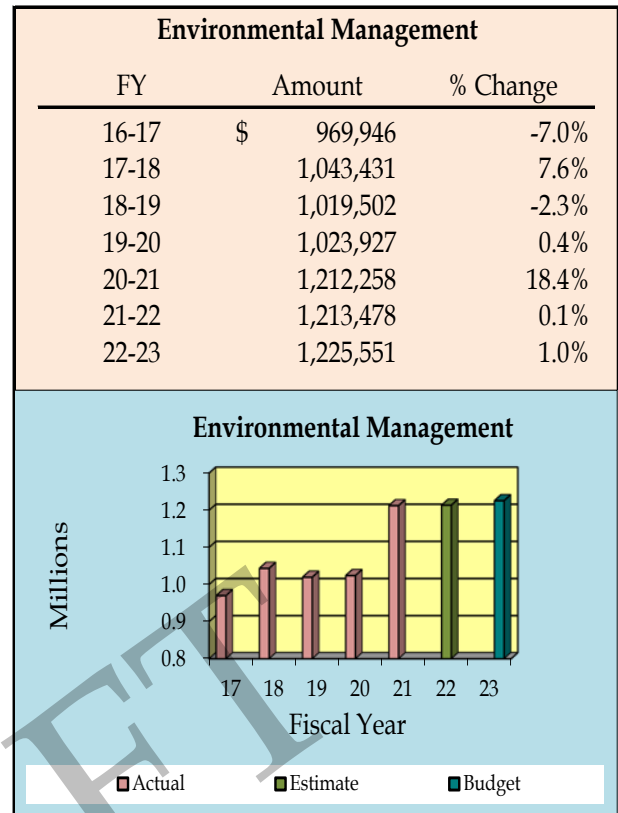


Sustainability and Environmental Management

Legal Authority: City Code, Title 7, Chapter 4, Sections 8-9.

Description: Environmental Management is supported by an environmental service fee. Effective August 1, 2020, this fee is changing from a flat fixed monthly charge at a rate of \$4.00 per location to a rate of \$0.035 of core service charges including trash, recycling, stormwater, water and wastewater.

The FY 2021-2022 increase is due to the change in rate structure. The slight increase in revenues for FY 2022-2023 is related to projected growth.

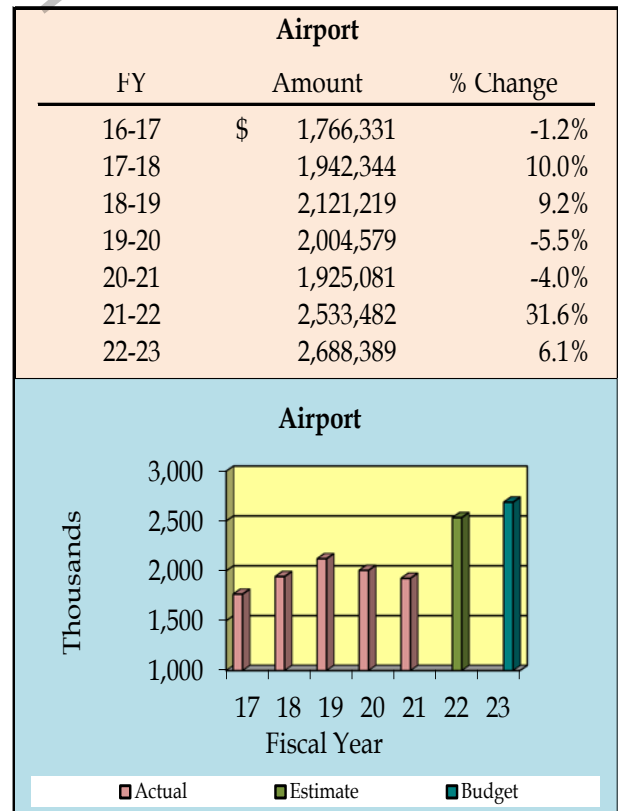


Airport

Legal Authority: City Code, Title 8, Chapter 6, Sections 1-8.

Description: Airport revenue is derived from the rental of airplane hangars, tie-downs, tie-downs with electricity and shades rented to various individuals and vendors. Landing fees are charged at a rate of \$1.05/1,000 pounds based on gross certificate landing weight of aircraft. Rental revenue from terminal rent consists of space, concession and advertising fees. In addition, revenues are collected from the sale and storage of aviation fuel. The Council approved PFC charge assessed is currently \$4.50 per ticket for the foreseeable future. PFCs are collected from the ticket sales of passengers embarking from the Pulliam Airport. PFC revenue is not used for operating expenditures.

Revenues are conservatively estimated reflecting ground leases transition, hangar executive box vacancies and lower volume fuel flowage fees. With additional flights and additional destinations, the airport has seen significant increases in operating revenues since FY 2017-2018. The expectation is that the Airport operational revenues will continue to see moderate growth as the airport operations continue to grow. The significant decrease in FY 2020-2021 is due to the COVID-19 pandemic which drastically reduced flights and passengers as well as Council approved rent abatements for tenants of the airport.

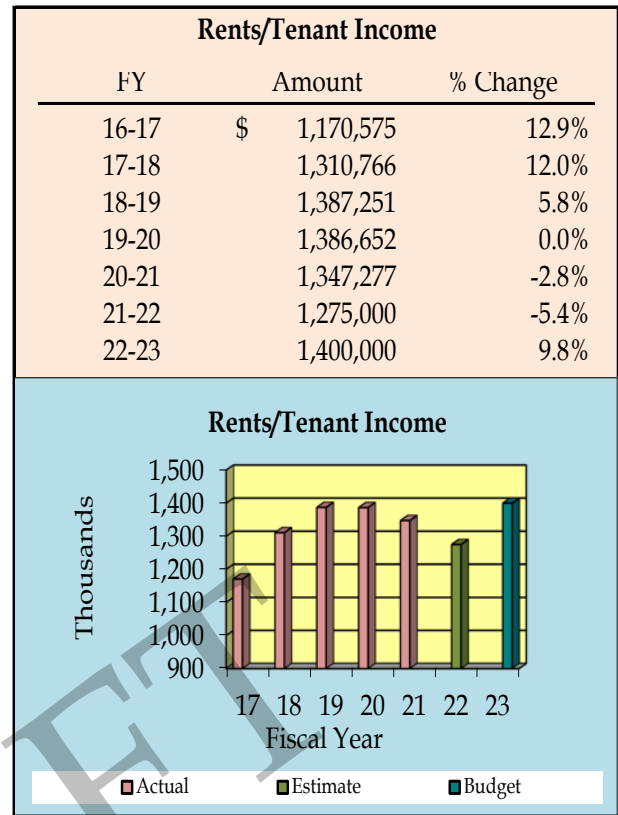


Housing Authority

Legal Authority: U.S. Housing Act of 1937, as amended, and Title 24 Code of Federal Regulations.

Description: Flagstaff Housing Authority (FHA) rents and tenant income represent rent and other charges paid by families/individuals living in public housing. Rent is generally based on approximately 30% of family income and is not a fixed amount as it is for subsidized housing. HUD funds operate based on a formula for reasonable expenditures. So, it is important to note that as rental income increases, the Federal subsidy that supports the operation of public housing decreases.

Residents may choose between flat rent and rent that is income based. Rent is projected to increase in FY 2022-2023.



Capital Budget

Relationship Between Operating and Capital Budget

The Five-Year Capital Improvement Plan (multi-year, long-range study of construction and/or acquisition of high cost items with an extended useful life) is prepared in conjunction with the Annual Budget and Financial Plan (focus on municipal service delivery programs which generally are of an on-going nature); however, the two processes are interrelated.

The operations and maintenance of facilities and infrastructure can significantly impact the operating budget and, must be considered prior to approval of acquisition of a capital asset. In the capital improvement plan for the City, various components have greater impact on the operating budget than other elements and, may even override operating budget constraints, e.g. mandatory environmental regulatory compliance.

Upon completion of the latest rate model, the Water and Wastewater Enterprise Fund’s revenue structure is sufficient to meet existing and future impacts of capital operating requirements including environmental sanctions and debt. Proposed, as well as existing debt service, is included as the changes in debt service requirements must be built into the rate models in determining what, if any, rate increases are required each year.

The Highway User Revenue Fund designates a portion of State distributions to the pavement maintenance program. The program is important to keep roadways in good condition and not allow significant deterioration. An additional component of the maintenance program is funding for ADA compliance for curb cuts, curb returns and deteriorating sidewalks. Another impact on street maintenance is the addition of roads from private development.

BBB projects will have a significant impact on operating budget requirements. Streetscape maintenance will require an ongoing level of effort to maintain landscaping. Greater consideration is being given to design and maintenance

requirements for future streetscape projects to keep maintenance costs as low as possible. The completion of several parks' projects constructed in conjunction with the Parks and Recreation bond program require a major increase in the Parks maintenance budget. City Council has determined that any increased maintenance costs associated with such bond projects will be paid for from BBB funds. Staff has balanced construction maintenance responsibilities and funding sources in the Parks and Recreation Bond program.

Capital Improvement Plan

What is a Capital Improvement Plan?

A Capital Improvement Plan (CIP) is a multi-year, long-range study of the construction and/or the acquisition of high-cost assets that have an extended useful life usually greater than five years. A long-range plan is needed because of the lead times required to adequately finance, design and/or plan, budget and implement construction or acquisition of the capital project needs of a community.

Planning in one or two-year increments has proven to be inadequate because of the complexity of projects and the public input process, as well as the design time needed for engineering plans, specifications and right-of-way acquisition.

After Council has identified priorities and input has been received from all City divisions, the development of the Capital Improvement Plan is completed. This requires coordination between the budget function and engineering due to the impact of constructed capital projects on the operating budget. For example, bond funds might be used to construct a branch library. However, once construction is completed, the library must be staffed, utility bills must be paid, and the facility must be cleaned and maintained. Therefore, an effective capital improvement plan should always be viewed in context of its impact on the operating budget. You will find anticipated future operations and maintenance impacts as projects are completed in the Capital Improvement Project section of this budget book.

What does a CIP provide?

- **Cash management capabilities.** The dollars expended on Capital Improvement Plans in jurisdictions experiencing substantial growth or revitalization will often comprise 40% or more of the total budget. By reviewing the sources and uses of funds on a project basis and within the context of the entire CIP, as well as the related cash flows, a jurisdiction can maximize its investment earnings.
- **Debt management.** A CIP allows a jurisdiction to plan the financing requirements and the debt repayment schedule to allow for current and future needs relative to debt service capacity.
- **Expenditure controls.** Funds are expended as they were intended to be spent. The appropriations figure becomes the project management budget. It is typical for most jurisdictions in their process to budget a 15% to 20% overhead factor to cover engineering and design costs as well as to provide for contingencies.
- **Budgetary controls.** Operating cash flow projections on a project basis serves as a check and balance on the progress of a project both in terms of the time schedule and expenditures to date compared with percentage completion.
- **Minimize disruption to citizens.** By looking at the overall impact of the proposed CIP in any given year, the disruption of services or inconvenience imposed by construction activity in a locale can be kept to a minimum. For example, citizen complaints can be minimized by not scheduling the chip sealing of a major arterial street concurrently with ongoing construction on immediately adjacent streets. Additionally, a comprehensive review of multiple projects to ensure adequate coordination can minimize multiple disruptions in each area.

FY 2022-2023 Capital Improvement Plan

The City's budget for FY 2022-2023 includes capital improvement projects totaling \$149 million. Project funding includes approximately \$54.0 million in grants and \$41.2 million in general obligation (GO) bonds, revenue bonds and capital leases for FUTS/Open Space Land Acquisition and others approved by the voters in the 2004, 2010, 2012 and 2016 General Elections. In the May 2004 General Election, the citizens of Flagstaff authorized the City to proceed with ten new projects totaling \$155.2 million. These projects are being phased in over a several-year period

with debt being issued in conjunction with the timing of each project. In the November 2010 General Elections, the citizens of Flagstaff authorized the City to proceed with two new projects totaling \$21.2 million. In the November 2012 General Elections, the citizens of Flagstaff authorized the City to proceed with two new projects totaling \$24.0 million. In the November 2016 General Elections, the citizens of Flagstaff authorized the City to proceed with one new project totaling \$12.0 million. Each project will be discussed below in its appropriate fund. Project listings are available in the Capital Improvement section of this book.

A Capital Budget and Capital Improvement Plan (Five-Year) are included in the Annual Budget. Detailed project descriptions including location, justification, planning document references, operating impact, funding and expenditure data are provided for all funded projects.

General Government - Eight projects are scheduled for FY 2022-2023 for a total of \$44.0 million. Major projects include Information Technology fiber, Thorpe Park restrooms, Pickleball Courts, the John Wesley Powell Study and the Library project to make the front entry ADA compliant.

Streets/Transportation - The City currently has 700 miles of paved streets, 13 miles of alleys, 3 miles of unpaved streets and approximately 59 miles of trails. Four major programs are funded in the CIP for the City's streets and related infrastructure. These include an annual maintenance program of chip seal and overlay to extend the useful life of the existing street system; a streets/arterial improvement program to bring streets into current standards or widen to meet existing and anticipated traffic flow patterns; a roadway, pedestrian and bicycle program; and capital projects. There is a total of thirty-one Streets/Transportation projects scheduled at a budgeted cost of \$42.4 million. Transportation Tax is funding \$30.6 million and HURF and other revenues are funding \$11.7 million.

Bed, Board and Beverage (BBB) - Three categories make up the BBB Funds Capital Projects for FY 2022-2023. Arts and Science includes six projects at a budgeted cost of \$169,000. Recreation includes two projects at a budgeted cost of \$800,000. Beautification includes ten projects at a budgeted cost of \$1.4 million. Major projects include the Fourth Street and Lockett Roundabout, the Library entryway, the Phoenix Parking Plaza, Sports Courts at Bushmaster Park and the Thorpe Park Annex.

Water Services - Major projects for water, wastewater, reclaimed water, and stormwater include Lake Mary Flocculations, the Rio de Flag Flood Control Project, the new digester at Wildcat, Wildcat expansion, 8" Bottleneck replacement, Killip Retention Basin and the Rio de Flag Downtown Mile. Forty-one projects are scheduled at a total budget of \$50.6 million for FY 2022-2023.

Solid Waste - Six projects are scheduled for a budgeted cost of \$4.8 million in FY 2022-2023. The projects include Excavation of Cell D, the Landfill Road Infrastructure Project, the Materials Recovery Facility and the excavation of a new cell.

Airport - Seven major projects for the airport include an environmental assessment, land acquisition, Runway Rehab and infrastructure grant projects at a budgeted cost of \$32.9 million for FY 2022-2023.

Capital Plan Implications

For a community to continue to grow and prosper, capital improvement needs must be balanced with the burden placed on its citizens to fund them. Therefore, the capital improvement program is evaluated in terms of its impact on a variety of factors such as property taxes, utility rates and entering other long-term commitments, i.e. affordability factors.

Property Tax: Servicing of general obligation debt over the previous five years is shown in the Community Profile section. The table shows debt as a percentage of assessed and per capita debt. This debt is related to the voter authorized sale of bonds in May 2004 in the amount of \$155.2 million, November 2010 in the amount of \$21.2 million, November 2012 in the amount of \$24.0 million, November 2016 in the amount of \$12.0 million, and \$1.1 million remaining from November 1996 voter approved debt of \$8.2 million.

Utility Rate Structure: The City contracts with an outside agency to review the Water and Wastewater rate structure and provide a new rate modeling program. The most recent rate study was completed in FY 2015-2016. This rate model provides for major capital improvements, additional bond funding and increased operating costs. The rate model demonstrated a need for a rate increase which was approved by City Council with an effective date of July 1, 2016. Rates will increase annually for five years. The next rate study began in FY 2021-2022.

BBB Sales Taxes: The voters approved a 2% BBB tax in 1988 with a ten-year sunset provision. The tax was renewed an additional fifteen years in March 1996 and 2010, extending the tax to March 2028. Capital projects currently underway include streetscape along corridors as well as various recreation and arts and science projects.

Transportation Taxes: In the May 2000 election, the voters approved a transportation tax that started at 0.51% and increased incrementally to 0.601%. The City Council approved an increase of 0.064% in the transit portion of the tax effective September 1, 2001, which increased the tax rate to 0.574%. The City Council approved another increase to the transit tax of 0.027% effective July 1, 2003 which increased the total transportation tax to 0.601%. In May 2008, the voters approved an additional tax increase for transit of 0.12%. In November 2014, voters approved an additional 0.33% tax dedicated for Road Repair and Street Safety projects, raising the total transportation tax to 1.051%. In November of 2016, voters approved an extension of the transit tax until 2035. In November 2018, voters approved a 1.281% transportation tax for street improvements, safety improvements and the Lone Tree overpass.

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City of Flagstaff
 Summary Schedule of Estimated Revenues and Expenditures/Expenses
 Fiscal Year 2022-2023

The final opportunity for public input on the City of Flagstaff Fiscal Year 2022-2023 budget will occur on June 21, 2022 at the 3:00 PM City Council meeting. In-person audiences have been suspended until further notice - public participation comments can be submitted to publiccomments@flagstaffaz.gov. The budget may be reviewed at the City of Flagstaff in the City Clerks Office, 211 West Aspen Avenue, Flagstaff, AZ 86001 or the official website 'flagstaffaz.gov' or by request

Fiscal Year	S c h	Funds										Total All Funds
		General Fund	Special Revenue Funds	Debt Service Funds	Capital Project Funds	Permanent Fund	Enterprise Funds	Internal Service Funds				
2022	E	84,806,756	119,155,119	16,586,292	39,992,545	0	128,277,922	0				388,818,634
2022	E	88,976,290	110,306,694	16,586,292	9,958,535	0	106,730,694	0				332,558,505
2023		43,498,801	42,511,844	22,056,548	0	390,260	73,173,449	0				181,630,902
2023	B	7,133,686	0	0	0	0	0	0				7,133,686
2023	B	0	0	5,443,063	0	0	0	0				5,443,063
2023	C	86,087,849	65,866,273	111,000	0	14,611	115,582,716	0				267,662,449
2023	D	1,300,000	13,750,000	0	0	0	27,500,000	0				42,550,000
2023	D	0	0	0	0	0	0	0				0
2023	D	5,703,207	12,020,134	16,643,215	10,500	0	2,956,378	0				37,333,434
2023	D	11,900,006	13,308,886	7,445,347	0	0	4,679,195	0				37,333,434
2023												
Less:												
2023		131,823,537	120,839,365	36,808,479	10,500	404,871	214,533,348	0				504,420,100
2023	E	99,406,641	86,832,273	16,643,215	10,500	0	154,847,483	0				357,740,112

Expenditure Limitation Comparison		2022	2023
1.	Budgeted Expenditures/Expenses	\$ 388,818,634	\$ 357,740,112
2.	Add/Subtract: Estimated Net Reconciling Items	0	0
3.	Budgeted Expenditures/Expenses Adjusted for Reconciling Items	388,818,634	357,740,112
4.	Less: Estimated Exclusions	191,167,222	179,028,819
5.	Amount Subject to the Expenditure Limitation	\$ 197,651,412	\$ 178,711,293
6.	EEC Expenditure Limitation	\$ 197,894,236	\$ 211,134,988

The city/town does not levy property taxes and does not have special assessment districts for which property taxes are levied. Therefore, Schedule B has been omitted.

* Includes expenditure/expense adjustments approved in the current year from Schedule E.
 ** Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.
 *** Amounts on this line represent fund balance/net position amounts except for amounts not in spendable form (e.g., prepaids and inventories) or legally or contractually required to be maintained intact (e.g., principal of a permanent fund).

City of Flagstaff
 Summary Schedule of Estimated Revenues and Expenditures/Expenses
 Fiscal Year 2022-2023

	Unreserved Fund Balance/ Retained Earnings at 7/1/2022	Estimated Revenues and Other Financing Sources 2022-2023	Interfund Transfers 2022-2023		Total Financial Resources Available 2022-2023	Operations	Capital Outlay (Equip/CIP)	Debt Service	Reserves/ Contingencies	Total Appropriations 2022-2023	Fund Balance 6/30/2023
			In	Out							
General Fund	\$ 43,498,801	94,521,535	5,703,207	(11,900,006)	131,823,537	72,433,318	24,921,500	527,823	1,524,000	99,406,641	32,416,896
Special Revenue Funds:											
Housing and Comm Svcs	528,362	2,208,685	518,669	-	3,255,716	3,018,358	-	-	-	3,018,358	237,358
COVID Relief	-	-	-	-	-	-	-	-	-	-	-
Library	2,245,690	4,187,665	1,792,813	-	8,226,168	5,921,031	200,000	-	100,000	6,221,031	2,005,137
Highway User Revenue	6,636,344	9,572,036	9,386,250	(13,000)	25,581,630	6,045,550	13,006,250	-	100,000	19,151,800	6,429,830
Transportation	22,977,055	48,888,900	75,402	(9,461,682)	62,479,705	11,827,814	30,686,531	2,724,263	-	45,238,608	17,241,097
Flagstaff Urban Trails	-	-	-	-	-	-	-	-	-	-	-
Beautification	4,949,104	2,054,800	-	(477,261)	6,526,643	683,723	1,417,000	-	10,000	2,110,723	4,415,920
Economic Development	429,077	1,374,380	247,000	(443,757)	1,606,700	1,168,095	-	248,363	45,000	1,461,458	145,242
Tourism	1,438,732	3,193,920	-	(155,070)	4,477,582	3,185,254	-	-	175,000	3,360,254	1,117,328
Arts and Science	599,149	764,200	-	-	1,363,349	594,931	169,000	-	10,000	773,931	589,418
Recreation	1,231,714	3,655,200	-	(2,574,189)	2,312,725	10,400	1,800,000	-	-	1,810,400	502,325
Parking District	548,990	1,234,107	-	-	1,783,097	903,880	340,954	115,025	30,000	1,389,859	393,238
Water Res & Infra Protection	927,627	2,482,380	-	(183,957)	3,226,050	2,195,851	100,000	-	-	2,295,851	930,199
Debt Service Funds:											
GO Bonds	-	-	7,445,347	-	7,445,347	-	-	7,445,347	-	7,445,347	-
Secondary Property Tax	7,733,163	5,482,063	-	(7,445,347)	5,769,879	-	-	-	-	5,769,879	5,769,879
Pension Debt Service	14,323,385	72,000	9,197,868	-	23,593,253	-	-	9,197,868	-	9,197,868	14,395,385
Permanent Funds:											
Perpetual Care	390,260	14,611	-	-	404,871	-	-	-	-	404,871	-
Capital Project Funds:											
Non GO Bonds	-	-	10,500	-	10,500	-	10,500	-	-	10,500	-
GO Bonds	-	-	-	-	-	-	-	-	-	-	-
Enterprise Funds:											
Drinking Water	19,051,271	24,012,656	2,103,545	-	45,167,472	13,661,638	12,895,503	2,351,183	1,000,000	29,908,324	15,259,148
Wastewater	22,480,142	15,964,662	-	(1,788,419)	36,656,385	5,411,796	10,372,429	2,132,952	800,000	18,717,177	17,939,208
Reclaimed Water	2,486,116	1,930,589	-	(132,227)	4,284,478	506,899	1,575,000	-	50,000	2,131,899	2,152,579
Stormwater	5,471,083	28,782,773	-	(182,899)	34,070,957	1,577,412	26,615,000	1,552,500	300,000	30,044,912	4,026,045
Solid Waste	18,527,081	14,674,401	63,570	(99,714)	33,165,338	10,726,836	6,484,000	215,719	500,000	17,926,555	15,238,783
Sustainability and Env Mgmt	1,251,059	4,836,551	789,263	-	6,876,873	5,528,355	-	-	30,000	5,558,355	1,318,518
Airport	1,908,176	40,849,547	-	(2,475,936)	40,281,787	5,497,220	33,083,537	231,736	100,000	38,882,493	1,399,294
Flagstaff Housing Authority	1,998,521	12,031,537	-	-	14,030,058	9,686,518	990,000	-	1,001,250	11,677,768	2,352,290
Total All Funds	\$ 181,630,902	322,789,198	37,333,434	(37,333,434)	504,420,100	160,584,879	164,637,204	26,742,779	5,775,250	357,740,112	146,679,988

City of Flagstaff
Expenditure Limitation and
Tax Levy Information
Fiscal Year 2022-2023

	Estimate* FY 2021-2022	Budget FY 2022-2023
Expenditure Limitation [Economic Estimates Commission]		\$ 211,134,938
Total Estimated Expenditures Subject to Expenditure Limitation		
1. Maximum Allowable Primary Property Tax Levy [ARS 42-17051.A] rev 6/06 HB 2876	\$ 7,322,717	\$ 7,569,668
2. Amount Received from Primary Property Taxation in FY 2020-2021 in Excess of the Sum of that Year's Maximum Allowable Primary Property Tax Levy [ARS 42-17102.A.18]	\$ -	
3. Property Tax Levy Amounts		
A. Primary Property Taxes	\$ 7,038,663	\$ 7,133,686
B. Secondary Property Taxes	7,835,974	5,443,063
C. Total Property Tax Levy Amount	\$ 14,874,637	\$ 12,576,749
4. Property Taxes Collected (Estimated)		
A. Primary Property Taxes:		
(1) FY 2020-2021 Levy	\$ 6,938,663	
(2) Prior Years' Levies	100,000	
(3) Total Primary Property Taxes Collected	7,038,663	
B. Secondary Property Taxes:		
(1) FY 2020-2021 Levy	7,835,974	
(2) Total Secondary Property Taxes Collected	7,835,974	
C. Total Property Taxes Collected	\$ 14,874,637	
5. Property Tax Rates		
A. City of Flagstaff Tax Rate:		
(1) Primary Property Tax Rate	0.7186	0.6954
(2) Secondary Property Tax Rate	0.8000	0.5557
(3) Total City Tax Rate	1.5186	1.2511

B. Special Assessment District Tax Rates:

As of the date of the proposed budget, the City was operating one special assessment district for which secondary property taxes are levied. For information pertaining to this district and its tax rates, please contact the City Finance section.

* Includes actual property taxes collected as of the date the proposed budget was prepared plus estimated property tax

City of Flagstaff
 Summary by Fund of Revenues Other Than Property Taxes
 Fiscal Years 2021-2022 and 2022-2023
 (With Actuals for Fiscal Year 2020-2021)

Source of Revenues	Actual Revenues 2020-2021	Budgeted Revenues 2021-2022	Estimated Revenues 2021-2022	Budgeted Revenues 2022-2023	Change (Bdgt-Bdgt)	% Change
General Fund						
Local Taxes						
City Sales Tax	\$ 25,987,602	23,563,400	26,574,000	26,942,300	3,378,900	14.34%
Franchise Tax	2,227,051	2,447,298	2,260,000	2,282,700	(164,598)	(6.73%)
Excise Tax	135,438	272,798	272,798	272,798	-	0.00%
Licenses and Permits						
Business Licenses	28,676	30,000	30,000	30,000	-	0.00%
Building Permits	3,517,030	1,868,100	2,214,000	1,900,000	31,900	1.71%
Other Licenses and Permits	1,629,550	996,880	996,880	997,380	500	0.05%
Intergovernmental						
State Income Tax Sharing	10,723,978	9,790,000	10,075,700	12,135,500	2,345,500	23.96%
State Shared Sales Tax	8,874,787	8,285,200	9,800,000	9,894,000	1,608,800	19.42%
Auto Lieu Tax	4,169,172	3,718,300	3,876,000	3,876,000	157,700	4.24%
Federal Grants	1,130,718	3,269,668	3,269,668	16,738,716	13,469,048	411.94%
State/Local Grants	1,200,444	3,071,419	3,071,419	3,063,657	(7,762)	(0.25%)
Local Intergovernmental Agreements	1,204,117	1,154,418	1,154,418	1,098,718	(55,700)	(4.82%)
Charges for Services						
Community Development	1,278,201	745,500	745,500	745,000	(500)	(0.07%)
Parks and Recreation	132,668	542,870	542,870	1,082,870	540,000	99.47%
Public Safety	840,369	745,780	745,780	750,097	4,317	0.58%
Cemetery/General Government	277,879	184,741	184,741	186,563	1,822	0.99%
Fines and Forfeits	932,593	1,145,194	1,145,194	1,429,499	284,305	24.83%
Rents	1,094,906	1,154,008	1,154,008	1,494,258	340,250	29.48%
Investment Earnings	909,804	372,426	417,665	412,465	40,039	10.75%
Miscellaneous	1,005,100	275,187	821,350	755,328	480,141	174.48%
Total General Fund	67,300,083	63,633,187	69,351,991	86,087,849	22,454,662	35.29%
Special Revenue Funds						
Housing and Community Services Fund						
Intergovernmental						
Federal Grants	1,365,160	2,315,356	1,118,803	1,424,685	(890,671)	(38.47%)
State Grants	-	900,000	900,000	780,000	(120,000)	(13.33%)
Investment Earnings	8,827	4,000	5,077	4,000	-	0.00%
Miscellaneous	993,228	-	342,962	-	-	0.00%
Total Housing and Comm Svcs Fund	2,367,215	3,219,356	2,366,842	2,208,685	(1,010,671)	(31.39%)
COVID Relief Fund						
Intergovernmental						
Federal Grants	1,934,046	15,238,257	15,238,257	-	(15,238,257)	(100.00%)
Total COVID Relief Fund	1,934,046	15,238,257	15,238,257	-	(15,238,257)	(100.00%)
Library Fund						
Intergovernmental						
Federal Grants	41,120	45,000	45,000	100,000	55,000	122.22%
State/Local Grants	25,000	-	-	-	-	0.00%
Library District Taxes	3,837,589	3,836,302	3,836,302	4,006,938	170,636	4.45%
Miscellaneous	35,779	41,000	41,000	41,000	-	0.00%
Investment Earnings	66,165	39,529	39,529	39,727	198	0.50%
Total Library Fund	4,005,653	3,961,831	3,961,831	4,187,665	225,834	5.70%
Highway User Revenue Fund						
Intergovernmental						
Highway User Tax	9,191,151	8,556,425	9,374,974	9,539,036	982,611	11.48%
Licenses and Permits	157,743	-	-	-	-	0.00%

City of Flagstaff
Summary by Fund of Revenues Other Than Property Taxes
Fiscal Years 2021-2022 and 2022-2023
(With Actuals for Fiscal Year 2020-2021)

Source of Revenues	Actual Revenues 2020-2021	Budgeted Revenues 2021-2022	Estimated Revenues 2021-2022	Budgeted Revenues 2022-2023	Change (Bdgt-Bdgt)	% Change
Highway User Revenue Fund - Continued						
Marijuana Excise Tax	\$ -	80,000	-	-	(80,000)	(100.00%)
Investment Earnings	53,836	40,000	46,000	33,000	(7,000)	(17.50%)
Miscellaneous	95,319	1,790,000	1,790,000	-	(1,790,000)	(100.00%)
Total Highway User Revenue Fund	9,498,049	10,466,425	11,210,974	9,572,036	(894,389)	(8.55%)
Transportation Fund						
Transportation Tax	30,757,600	28,053,400	31,764,900	32,213,900	4,160,500	14.83%
Intergovernmental						
Federal Grants	-	6,041,624	3,473,699	2,812,000	(3,229,624)	(53.46%)
State/Local Grants	-	100,000	100,000	-	(100,000)	(100.00%)
Investment Earnings	379,586	239,000	251,000	113,000	(126,000)	(52.72%)
Miscellaneous	274,067	546,458	546,458	-	(546,458)	(100.00%)
Total Transportation Fund	31,411,253	34,980,482	36,136,057	35,138,900	158,418	0.45%
FUTS Fund						
Investment Earnings	19,698	8,000	8,000	-	(8,000)	(100.00%)
Total FUTS Fund	19,698	8,000	8,000	-	(8,000)	(100.00%)
Beautification Fund						
BBB Tax	1,809,530	1,756,700	1,990,000	2,029,800	273,100	15.55%
Intergovernmental						
Federal Grants	-	50,000	50,000	-	(50,000)	(100.00%)
Investment Earnings	65,593	38,000	38,000	25,000	(13,000)	(34.21%)
Miscellaneous	3,575	-	-	-	-	0.00%
Total Beautification Fund	1,878,698	1,844,700	2,078,000	2,054,800	210,100	11.39%
Economic Development Fund						
BBB Tax	860,205	834,400	945,250	964,200	129,800	15.56%
Investment Earnings	4,371	6,437	8,172	7,080	643	9.99%
Rents	321,090	380,686	380,686	403,100	22,414	5.89%
Miscellaneous	50	-	-	-	-	0.00%
Total Economic Development Fund	1,185,716	1,221,523	1,334,108	1,374,380	152,857	12.51%
Tourism Fund						
BBB Tax	2,716,233	2,635,000	2,985,000	3,044,700	409,700	15.55%
Retail Sales	121,860	124,594	124,594	125,840	1,246	1.00%
Investment Earnings	9,393	2,778	2,778	7,194	4,416	158.96%
Miscellaneous	17,980	16,026	16,026	16,186	160	1.00%
Total Tourism Fund	2,865,466	2,778,398	3,128,398	3,193,920	415,522	14.96%
Arts and Science Fund						
BBB Tax	678,089	658,800	746,250	761,200	102,400	15.54%
Investment Earnings	7,371	4,000	4,000	3,000	(1,000)	(25.00%)
Total Arts and Science Fund	685,460	662,800	750,250	764,200	101,400	15.30%
Recreation - BBB Fund						
BBB Tax	2,987,469	2,898,500	3,283,500	3,349,200	450,700	15.55%
Intergovernmental						
State Grants	-	-	-	300,000	300,000	100.00%
Investment Earnings	7,298	5,000	5,000	6,000	1,000	20.00%
Total Recreation - BBB Fund	2,994,767	2,903,500	3,288,500	3,655,200	751,700	25.89%

City of Flagstaff
Summary by Fund of Revenues Other Than Property Taxes
Fiscal Years 2021-2022 and 2022-2023
(With Actuals for Fiscal Year 2020-2021)

Source of Revenues	Actual Revenues 2020-2021	Budgeted Revenues 2021-2022	Estimated Revenues 2021-2022	Budgeted Revenues 2022-2023	Change (Bdgt-Bdgt)	% Change
Parking District Fund						
Parking	\$ 357,090	1,230,850	1,202,850	1,225,907	(4,943)	(0.40%)
Investment Earnings	10,836	13,800	7,000	8,200	(5,600)	(40.58%)
Miscellaneous	1,136	-	-	-	-	0.00%
Total Parking District Fund	369,062	1,244,650	1,209,850	1,234,107	(10,543)	(0.85%)
Water Resource and Infrastructure Protection Fund						
Water Resource Protection Fee	1,240,175	1,228,220	1,239,000	1,277,380	49,160	4.00%
Intergovernmental						
Federal Grants	3,863	-	-	1,200,000	1,200,000	100.00%
State/Local Grants	5,000	-	-	-	-	0.00%
Investment Earnings	2,145	3,000	3,000	5,000	2,000	66.67%
Total WRIP Fund	1,251,183	1,231,220	1,242,000	2,482,380	1,251,160	101.62%
Total Special Revenue Funds	60,466,266	79,761,142	81,953,067	65,866,273	(13,894,869)	(17.42%)
Debt Service Funds						
Secondary Property Tax Fund						
Investment Earnings	24,642	36,000	36,000	39,000	3,000	8.33%
Total Secondary Property Tax Fund	24,642	36,000	36,000	39,000	3,000	8.33%
Pension Debt Service Fund						
Investment Earnings	12,445	71,000	71,000	72,000	72,000	101.41%
Total Pension Debt Service Fund	12,445	71,000	71,000	72,000	72,000	101.41%
Total Debt Service Funds	37,087	107,000	107,000	111,000	75,000	70.09%
Permanent Funds						
Perpetual Care Fund						
Contributions	19,910	10,082	10,082	10,284	202	2.00%
Investment Earnings	3,181	4,284	4,284	4,327	43	1.00%
Total Perpetual Care Fund	23,091	14,366	14,366	14,611	245	1.71%
Total Permanent Funds	23,091	14,366	14,366	14,611	245	1.71%
Capital Project Funds						
Non GO Bonds Projects Fund						
Real Estate Proceeds	-	2,000,000	2,000,000	-	(2,000,000)	(100.00%)
Intergovernmental						
State Grants	30,000	-	-	-	-	0.00%
Investment Earnings	6,122	-	-	-	-	0.00%
Total Non GO Bonds Projects Fund	36,122	2,000,000	2,000,000	-	(2,000,000)	(100.00%)
GO Bonds Projects Fund						
Intergovernmental						
Federal Grants	108,774	-	94,350	-	-	0.00%
State Grants	137,233	601,676	562,767	-	(601,676)	(100.00%)
Investment Earnings	4,640	-	-	-	-	0.00%
Total GO Bonds Projects Fund	250,647	601,676	657,117	-	(601,676)	(100.00%)
Total Capital Projects Funds	286,769	2,601,676	2,657,117	-	(2,601,676)	(100.00%)

City of Flagstaff
Summary by Fund of Revenues Other Than Property Taxes
Fiscal Years 2021-2022 and 2022-2023
(With Actuals for Fiscal Year 2020-2021)

Source of Revenues	Actual Revenues 2020-2021	Budgeted Revenues 2021-2022	Estimated Revenues 2021-2022	Budgeted Revenues 2022-2023	Change (Bdgt-Bdgt)	% Change
Enterprise Funds						
Drinking Water Fund						
Intergovernmental						
Federal Grants	\$ -	-	-	4,250,000	4,250,000	100.00%
Water Fees	20,493,491	18,939,698	19,449,216	19,662,250	722,552	3.82%
Investment Earnings	235,473	134,424	124,727	95,256	(39,168)	(29.14%)
Rents	20,000	5,150	5,150	5,150	-	0.00%
Miscellaneous	36,865	-	3,900	-	-	0%
Total Drinking Water Fund	20,785,829	19,079,272	19,582,993	24,012,656	4,933,384	25.86%
Wastewater Fund						
Wastewater Fees	14,005,043	11,981,398	12,724,150	12,102,662	121,264	1.01%
Investment Earnings	165,549	202,857	145,000	112,000	(90,857)	(44.79%)
Miscellaneous	189,327	-	28,696	-	-	0.00%
Total Wastewater Fund	14,359,919	12,184,255	12,897,846	12,214,662	30,407	0.25%
Reclaimed Water Fund						
Reclaimed Water Fees	1,453,038	1,046,439	1,067,516	1,068,158	21,719	2.08%
Investment Earnings	16,088	9,933	12,341	12,431	2,498	25.15%
Total Reclaimed Water Fund	1,469,126	1,056,372	1,079,857	1,080,589	24,217	2.29%
Stormwater Fund						
Intergovernmental						
Federal Grants	47,122	1,480,630	7,332,932	1,500,000	19,370	1.31%
State Grants	82,721	-	-	-	-	0.00%
Stormwater Fees	4,415,057	4,311,858	4,311,858	4,355,418	43,560	1.01%
Investment Earnings	3,870	-	-	27,355	27,355	100.00%
Total Stormwater Fund	4,548,770	5,792,488	11,644,790	5,882,773	90,285	1.56%
Solid Waste Fund						
Solid Waste	12,971,880	13,053,187	14,005,015	13,741,358	688,171	5.27%
Investment Earnings	106,988	81,821	81,821	93,043	11,222	13.72%
Sale of Property	26,500	-	-	-	-	0.00%
Miscellaneous	8,124	840,000	850,000	840,000	-	0.00%
Total Solid Waste Fund	13,113,492	13,975,008	14,936,836	14,674,401	699,393	5.00%
Sustainability and Environmental Management Fund						
Intergovernmental						
Federal Grants	2,851	-	-	3,500,000	3,500,000	100.00%
State Grants	12,146	-	-	105,000	105,000	100.00%
Environmental Services	1,212,258	1,213,478	1,213,478	1,225,551	12,073	0.99%
Investment Earnings	7,152	5,000	5,000	6,000	1,000	20.00%
Miscellaneous	100	-	-	-	-	0.00%
Total Sustainability and Env Mgmt Fund	1,234,507	1,218,478	1,218,478	4,836,551	3,618,073	296.93%
Airport Fund						
Intergovernmental						
Federal Grants	3,949,750	20,746,132	11,983,775	34,846,168	14,100,036	67.96%
State Grants	70,791	1,847,392	1,450,369	2,411,470	564,078	30.53%
Airport	958,392	1,158,025	1,645,137	1,175,390	17,365	1.50%
Rents	966,689	1,407,096	888,345	1,512,999	105,903	7.53%
Parking	-	-	200,000	893,520	893,520	100.00%
Investment Earnings	12,982	7,000	8,000	9,000	2,000	28.57%
Miscellaneous	635	1,000	16	1,000	-	0.00%
Total Airport Fund	5,959,239	25,166,645	16,175,642	40,849,547	15,682,902	62.32%

City of Flagstaff
 Summary by Fund of Revenues Other Than Property Taxes
 Fiscal Years 2021-2022 and 2022-2023
 (With Actuals for Fiscal Year 2020-2021)

Source of Revenues	Actual Revenues 2020-2021	Budgeted Revenues 2021-2022	Estimated Revenues 2021-2022	Budgeted Revenues 2022-2023	Change (Bdgt-Bdgt)	% Change
Flagstaff Housing Authority Fund						
Intergovernmental						
Federal Grants	\$ 6,384,752	8,140,331	7,139,081	9,619,317	1,478,986	18.17%
Rents and Other Tenant Income	1,347,277	1,275,000	1,275,000	1,400,000	125,000	9.80%
Miscellaneous	1,020,295	395,012	399,196	1,012,220	617,208	156.25%
Total Flagstaff Housing Authority Fund	<u>8,752,324</u>	<u>9,810,343</u>	<u>8,813,277</u>	<u>12,031,537</u>	<u>2,221,194</u>	<u>22.64%</u>
Total Enterprise Funds	<u>70,223,206</u>	<u>88,282,861</u>	<u>86,349,719</u>	<u>115,582,716</u>	<u>27,299,855</u>	<u>30.92%</u>
Total Revenues	<u>\$ 198,336,502</u>	<u>234,400,232</u>	<u>240,433,260</u>	<u>267,662,449</u>	<u>33,333,217</u>	<u>14.22%</u>

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City of Flagstaff
Schedule of Grant Revenues
Fiscal Year 2022-2023

Project Name	Budgeted Revenues 2021-2022	Estimated Revenues 2021-2022	Budgeted Revenues 2022-2023	City Match 2022-2023	Budgeted Grant Reimb %	Funding
General Fund						
<i>Information Technology:</i>						
Fiber/Broadband	\$ 800,000	800,000	-	-	80%	S
Fiber/Broadband	-	-	4,500,000	-	100%	F
Fiber/Broadband (ARPA Match)	-	-	9,000,000	1,000,000	90%	F
<i>Legal:</i>						
AZ Attorney Generals Office - Victims Rights	5,600	5,600	5,400	-	100%	S
<i>Court:</i>						
ACESF	13,910	13,910	-	-	100%	S
County - Information Systems Technician	110,600	110,600	110,600	-	100%	L
County - Interpreter	28,800	28,800	28,800	-	100%	L
County - Trainer	52,500	52,500	52,500	-	100%	L
TCPF/State JCEF - Court Training Officer	25,000	25,000	25,000	-	100%	S
<i>Fire:</i>						
AFG - Ballistic Vests	630,000	630,000	225,000	25,000	90%	F
AFG - Prevention	27,000	27,000	180,000	20,000	90%	F
AFG - Quint	1,260,000	1,260,000	495,000	55,000	90%	F
AFG - SAFER	487,924	487,924	454,068	-	100%	F
AZ DFFM - Fuels Reduction Private Property	90,000	90,000	-	-	90%	F/S
AZ DFFM - Wildfire Treatment	360,000	360,000	-	-	90%	F/S
Tribal Gaming	360,000	360,000	360,000	40,000	90%	L
GOHS - Extraction Equipment	-	-	45,000	5,000	90%	F
DFFM 202 - Wildfire Treatment	-	-	360,000	40,000	90%	F
WFHF - Flag Fuels Reduction-Priv Prop	-	-	450,000	50,000	90%	F
<i>Police:</i>						
ACJC - Metro (NAZ Street Crimes Task Force)	124,628	124,628	171,378	-	100%	F/S
ADOR - AZ 911	502,000	502,000	550,000	-	100%	S
ADOR - AZ 911 - Text to 911	25,414	25,414	-	-	100%	S
ATF - SLOT Overtime	16,542	16,542	-	-	100%	F/S
AZDOHS - Emergency Response Equipment	100,000	100,000	-	-	100%	F/S
AZDOHS - Tactical Robot	50,000	50,000	-	-	100%	F/S
DOJ - Bullet Proof Vest Program	20,000	20,000	10,000	10,000	50%	F
DOJ - Edward Byrne Memorial JAG - Overtime	42,751	42,751	30,000	-	100%	F
DPS - Statewide GIITEM	107,976	107,976	157,461	52,487	75%	S
Dream Court Grant	4,351	4,351	-	-	100%	L
FBI - Northern Arizona Gang Taskforce	127,000	127,000	-	-	100%	S
GOHS - DUI Abatement	40,000	40,000	45,000	-	100%	F/S
GOHS - DUI Enforcement	45,000	45,000	45,000	-	100%	F/S
GOHS - Equipment	128,823	128,823	-	-	100%	F/S
GOHS - Youth Alcohol	30,000	30,000	-	-	100%	F/S
NPS - Dispatch Services	10,000	10,000	5,000	-	100%	F
Police Grants	56,588	56,588	-	-	100%	S
PSN - Gang Prevention	75,000	75,000	-	-	100%	F
RICO - Metro	186,942	186,942	149,956	-	100%	S
RICO - Officers	55,451	55,451	243,090	-	100%	S
RICO - Police Equipment	122,210	122,210	-	-	100%	S
US Marshals - Service Grant	15,000	15,000	-	-	100%	F
ADOA 911 GIS	-	-	120,050	-	100%	S
6092 - AZ Internet Crimes Child	-	-	20,000	-	100%	F

Police - Continued:

City of Flagstaff
Schedule of Grant Revenues
Fiscal Year 2022-2023

Project Name	Budgeted Revenues 2021-2022	Estimated Revenues 2021-2022	Budgeted Revenues 2022-2023	City Match 2022-2023	Budgeted Grant Reimb %	Funding
6279 : US Marshals Service Grant	\$ -	-	15,000	-	100%	F
Unknown Grants Placeholder	-	-	200,000	-	100%	F
Future Grants Placeholder	-	-	300,000	-	100%	F
Future AZDOHS Grant	-	-	50,000	-	100%	F
<i>Parks:</i>						
Open Space Grants	54,077	54,077	-	-	100%	S
Buffalo Accessibility Improvement	150,000	150,000	1,075,000	-	100%	S
Heritage Fund - Environmental Education	-	-	50,000	5,500	90%	S
Heritage Fund - Environmental Education	-	-	50,000	5,500	90%	S
Open Space Coordinator	-	-	20,000	15,000	57%	S
Picture Canyon Trail Restoration Project	-	-	128,270	4,500	81%	F/S
Picture Canyon Trail Restoration Project	-	-	25,800	-	100%	L
Safety and Environmental Education	-	-	10,000	570	95%	S
Picture Canyon Malapai Fund Grant	-	-	40,000	-	100%	S
Subtotal	6,341,087	6,341,087	19,802,373	1,328,557		
Housing and Community Services						
ADOH - Home Grant	450,000	450,000	450,000	-	100%	F/S
ADOH - Owner Occupied Housing Rehab	450,000	450,000	330,000	110,000	75%	F/S
HUD - CDBG Entitlement	2,315,356	1,118,803	1,424,685	-	100%	F
Subtotal	3,215,356	2,018,803	2,204,685	110,000		
COVID Relief						
American Rescue Plan	15,238,257	15,238,257	-	-	100%	F
Subtotal	15,238,257	15,238,257	-	-		
Library						
LSTA	45,000	45,000	100,000	-	100%	F/S
Subtotal	45,000	45,000	100,000	-		
Transportation						
First/Last Mile grant	2,704,000	136,075	2,812,000	-	100%	F
FUTS State Parks Trails Grant	100,000	100,000	-	-	100%	S
HSIP - Lockett/Fourth Roundabout	1,837,624	1,837,624	-	-	100%	F
Transportation Technology ATMCTD	1,500,000	1,500,000	-	-	100%	F
Subtotal	6,141,624	3,573,699	2,812,000	-		
Beautification Fund						
National Endowment for the Arts	50,000	50,000	-	-	100%	F
Subtotal	50,000	50,000	-	-		
Capital Projects						
AZ DFFM - Museum Fire	412,676	562,767	-	-	90%	F/S
AZ DFFM - Observatory Mesa Fuels Reduction	189,000	94,350	-	-	78%	S
Subtotal	601,676	657,117	-	-		

City of Flagstaff
Schedule of Grant Revenues
Fiscal Year 2022-2023

Project Name	Budgeted Revenues 2021-2022	Estimated Revenues 2021-2022	Budgeted Revenues 2022-2023	City Match 2022-2023	Budgeted Grant Reimb %	Funding
Drinking Water						
Radio Read Meter Replacements	\$ -	-	1,000,000	-	100%	S
Lake Mary Sedimentation Basins	-	-	3,250,000	-	100%	S
Subtotal	-	-	4,250,000	-		
Stormwater						
FEMA - 2018 Cooperating Technical Partners	132,932	132,932	-	-	100%	F
Rio de Flag Restoration	1,347,698	-	-	-	75%	S
Museum Flood Mitigation	-	7,200,000	-	-	100%	S
Killip Retention Basin	-	-	1,500,000	-	100%	S
Subtotal	1,480,630	7,332,932	1,500,000	-		
Sustainability and Environmental Management						
Potential IIJA/BBB to fund climate action.	-	-	3,500,000	-	100%	F
MetroPlan minigrant for climate action	-	-	100,000	-	100%	S
APS community grant for climate action	-	-	5,000	-	100%	L
Subtotal	-	-	3,605,000	-		
Airport						
AIP 44 - Design Equipment Building - ADOT	39,412	-	-	-	5%	S
AIP 44 - Design Equipment Building - FAA	802,875	806,254	-	-	91%	F
AIP 45 - COVID 19 - FAA	10,175,205	8,694,487	4,245,829	-	100%	S
AIP 46 - Airport Coronavirus Response - FAA	1,444,012	1,444,012	-	-	100%	S
ARPA Operating Grant			1,994,063	-	100%	F
Airport Drainage Improvements - ADOT	17,880	17,869	-	-	5%	S
Airport Drainage Improvements - FAA	364,240	364,022	-	-	91%	F
Design Apron Taxiway W - ADOT	720,000	720,000	-	-	90%	S
Equipment Building - Construction - ADOT	357,600	-	1,107,698	1,107,699	5%	S
Equipment Building - Construction - FAA	7,284,800	-	22,565,325	-	91%	F
Environmental Assessment - ADOT	675,000	675,000	-	-	5%	S
Land Acquisition - ADOT	37,500	37,500	100,000	100,000	5%	S
Land Acquisition - FAA	675,000	675,000	1,800,000	-	91%	F
ADOT Future Projects	-	-	1,137,015	126,335	91%	F
Infrastructure Grant - FAA	-	-	1,359,934	134,499	91%	F
Infrastructure Grant - ADOT	-	-	66,757	66,757	91%	F
Bipartisan Infrastructure Law 2022 Grant	-	-	1,481,017	-	100%	F
Bipartisan Infrastructure Law 2023 Grant	-	-	1,400,000	-	100%	F
Subtotal	22,593,524	13,434,144	37,257,638	1,535,290		
Flagstaff Housing Authority						
Low Income Public Housing	1,870,631	1,870,631	2,138,667	-	100%	F
Section 8/MRO SRO	6,269,700	5,268,450	7,480,650	-	100%	F
Subtotal	8,140,331	7,139,081	9,619,317	-		
	\$ 63,847,485	55,830,120	81,151,013	2,973,847		

L=Local, N/P=Non-Profit, S=State, F=Federal, F/S=Federal thru State, F&S=Federal and State

City of Flagstaff
 Summary by Funding of Other Financing Sources
 and Interfund Transfers
 Fiscal Year 2022-2023

Fund	Proceeds from Other Financing Sources	Interfund Transfers	
		In	Out
General Fund	\$ 1,300,000	5,703,207	11,900,006
Special Revenue Funds			
Library	-	1,792,813	-
Highway User Revenue	-	9,386,250	13,000
Transportation	13,750,000	75,402	9,461,652
Beautification	-	-	477,261
Economic Development	-	247,000	443,757
Tourism	-	-	155,070
Recreation	-	-	2,574,189
Housing and Community Services	-	518,669	-
Water Resource and Infrastructure Protection	-	-	183,957
Total Special Revenue Funds	<u>13,750,000</u>	<u>12,020,134</u>	<u>13,308,886</u>
Debt Service Funds			
General Obligation Bonds	-	7,445,347	-
Secondary Property Tax	-	-	7,445,347
Pension Debt Service	-	9,197,868	-
Total Debt Service Funds	<u>-</u>	<u>16,643,215</u>	<u>7,445,347</u>
Capital Project Funds			
Non General Obligation Bond Funded Projects	-	10,500	-
Total Capital Projects Funds	<u>-</u>	<u>10,500</u>	<u>-</u>
Enterprise Funds			
Drinking Water	-	2,103,545	-
Wastewater	3,750,000	-	1,788,419
Reclaimed Water	850,000	-	132,227
Stormwater	22,900,000	-	182,899
Solid Waste	-	63,570	99,714
Sustainability and Environmental Management	-	789,263	-
Airport	-	-	2,475,936
Total Enterprise Funds	<u>27,500,000</u>	<u>2,956,378</u>	<u>4,679,195</u>
Total All Funds	<u>\$ 42,550,000</u>	<u>37,333,434</u>	<u>37,333,434</u>

City of Flagstaff
Schedule of Transfers
Fiscal Year 2022-2023

Transfer To:	Transfer From:	Amount	Comments
General Fund	Highway User Fund	13,000	Right of way maintenance
General Fund	Beautification Fund	390,261	Streetscape maintenance on BBB funded projects
General Fund	Beautification Fund	57,000	Right of way and median maintenance
General Fund	Economic Development Fund	443,757	Accelerator debt service
General Fund	Tourism Fund	25,000	Support for community-wide events
General Fund	Recreation Fund	255,078	Contribution to the maintenance of FUTS
General Fund	Recreation Fund	1,364,267	Field maintenance for recreation bond projects
General Fund	Recreation Fund	954,844	Operation of recreation programs
General Fund	Airport	2,200,000	Loan repayment
	Total	\$ 5,703,207	
Library Fund	General Fund	1,726,313	Library operational and capital support
Library Fund	Tourism Fund	66,500	Library operational support
	Total	\$ 1,792,813	
Highway User Revenue Fund	Transportation Fund	1,585,136	Street improvement projects
Highway User Revenue Fund	Transportation Fund	7,579,801	Street improvement projects
Highway User Revenue Fund	Transportation Fund	221,313	Safety improvement projects
	Total	\$ 9,386,250	
Transportation Fund	4th Street Overpass	75,402	Street improvement projects
	Total	\$ 75,402	
Economic Development Fund	General Fund	247,000	Incubator debt service
	Total	\$ 247,000	
Housing and Community Services	General Fund	18,669	Administrative expenses
Housing and Community Services	General Fund	500,000	Housing emergency
	Total	\$ 518,669	
General Obligation Bond Fund	Secondary Property Tax Fund	7,445,347	Repayment of general obligation bonds
	Total	\$ 7,445,347	
Pension Bond Fund	General Fund	8,737,975	Pension debt service
Pension Bond Fund	WRIP Fund	183,957	Pension debt service
Pension Bond Fund	Airport Fund	275,936	Pension debt service
	Total	\$ 9,197,868	
Capital Project Fund	General Fund	10,500	USGS facility
	Total	\$ 10,500	
Drinking Water Fund	Wastewater Fund	1,788,419	Operational support
Drinking Water Fund	Reclaimed Water Fund	132,227	Operational support
Drinking Water Fund	Stormwater Fund	182,899	Operational support
	Total	\$ 2,103,545	
Sustainability and Environmental Management Fund	General Fund	500,000	Climate emergency
Sustainability and Environmental Management Fund	General Fund	159,549	Operational support
Sustainability and Environmental Management Fund	Beautification Fund	30,000	Litter control support
Sustainability and Environmental Management Fund	Solid Waste	99,714	Environmental Management program support
	Total	\$ 789,263	

City of Flagstaff
 Schedule of Transfers
 Fiscal Year 2022-2023

Transfer To:	Transfer From:	Amount	Comments
Solid Waste Fund	Tourism Fund	63,570	Downtown trash and recycling collection
	Total	\$ 63,570	
	Total Transfers	\$ 37,333,434	

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City of Flagstaff
 Summary by Division of Expenditures/Expenses within Each Fund
 Comparison of Fiscal Year 2021-2022 and 2022-2023
 (With Actual for Fiscal Year 2020-2021)

Fund/Division	Actual Expenditures/ Expenses 2020-2021	Adopted Budgeted Expenditures/ Expenses 2021-2022	Estimated Expenditures/ Expenses 2021-2022	Proposed Budgeted Expenditures/ Expenses 2022-2023	Change (Budget-Budget)	% Change
General Fund						
General Administration	\$ 11,378,043	16,816,843	16,816,843	28,813,026	11,996,183	71.3%
Management Services	4,057,286	5,002,102	5,002,102	5,330,461	328,359	6.6%
Fire	11,215,001	17,488,590	17,502,520	21,103,573	3,614,983	20.7%
Police	18,916,316	21,887,143	21,887,143	22,697,585	810,442	3.7%
Community Development	5,197,943	4,581,233	4,581,233	4,690,033	108,800	2.4%
Public Works	7,456,505	14,978,665	14,986,128	3,259,412	(11,719,253)	(78.2%)
Economic Vitality	119,599	202,834	202,834	133,819	(69,015)	(34.0%)
Non-Departmental	(2,519,050)	(1,346,977)	4,225,164	(1,278,367)	68,610	(5.1%)
Engineering and Capital Improvements	-	1,999,513	1,999,513	2,058,376	58,863	2.9%
Parks, Recreation, Open Space & Events	-	-	-	11,074,723	11,074,723	100.0%
Contingency	24,006	3,196,810	1,772,810	1,524,000	(1,672,810)	(52.3%)
Total General Fund	<u>55,845,649</u>	<u>84,806,756</u>	<u>88,976,290</u>	<u>99,406,641</u>	<u>14,599,885</u>	<u>17.2%</u>
Special Revenue Funds						
Housing and Community Service Fund						
Community Development	1,865,395	4,971,337	4,022,777	2,972,123	(1,999,214)	(40.2%)
Non-Departmental	68,877	48,668	48,668	46,235	(2,433)	(5.0%)
	<u>1,934,272</u>	<u>5,020,005</u>	<u>4,071,445</u>	<u>3,018,358</u>	<u>(2,001,647)</u>	<u>(39.9%)</u>
COVID Relief Fund						
Fire	889,748	-	-	-	-	100.0%
Police	1,044,298	-	-	-	-	100.0%
Non-Departmental	-	6,171,965	5,238,257	-	(6,171,965)	(100.0%)
	<u>1,934,046</u>	<u>6,171,965</u>	<u>5,238,257</u>	<u>-</u>	<u>(6,171,965)</u>	<u>(100.0%)</u>
Library Fund						
General Administration	184,047	272,459	272,459	272,459	-	0.0%
Management Services	209,713	187,931	187,931	187,931	-	0.0%
Public Works	43,397	40,058	40,058	40,058	-	0.0%
Economic Vitality	4,394,792	7,495,180	7,435,180	5,586,833	(1,908,347)	(25.5%)
Non-Departmental	71,752	61,878	61,878	33,750	(28,128)	(45.5%)
Contingency	-	100,000	-	100,000	-	0.0%
	<u>4,903,701</u>	<u>8,157,506</u>	<u>7,997,506</u>	<u>6,221,031</u>	<u>(1,936,475)</u>	<u>(23.7%)</u>
Highway User Revenue Fund						
General Administration	138,764	280,797	280,797	280,797	-	0.0%
Management Services	201,018	78,002	78,002	78,002	-	0.0%
Community Development	1,468,024	-	-	-	(9,439,638)	(100.0%)
Public Works	8,568,321	12,177,155	12,334,126	8,605,916	(3,571,239)	(29.3%)
Economic Vitality	2,706	220	220	220	-	0.0%
Non-Departmental	126,879	190,920	190,920	190,920	-	0.0%
Engineering and Capital Improvements	-	9,439,638	9,439,638	9,895,945	456,307	4.8%
Contingency	-	100,000	-	100,000	-	0.0%
	<u>10,505,712</u>	<u>22,266,732</u>	<u>22,323,703</u>	<u>19,151,800</u>	<u>(3,114,932)</u>	<u>(14.0%)</u>
Transportation Fund						
General Administration	72,462	68,686	68,686	68,686	-	0.0%
Management Services	188,863	132,446	132,446	132,446	-	0.0%
Community Development	9,042,855	-	-	-	-	100.0%
Public Works	2,061,427	1,293,477	1,221,857	5,040,406	3,746,929	289.7%
Economic Vitality	748	86	86	86	-	0.0%
Non-Departmental	7,498,961	9,579,751	9,247,949	14,243,253	4,663,502	48.7%
Engineering and Capital Improvements	-	50,918,527	46,482,821	25,753,731	(25,164,796)	(49.4%)
	<u>18,865,316</u>	<u>61,992,973</u>	<u>57,153,845</u>	<u>45,238,608</u>	<u>(16,754,365)</u>	<u>(27.0%)</u>
FUTS Fund						
Community Development	1,162,550	-	-	-	-	100.0%
	<u>1,162,550</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>100.0%</u>

City of Flagstaff
Summary by Division of Expenditures/Expenses within Each Fund
Comparison of Fiscal Year 2021-2022 and 2022-2023
(With Actual for Fiscal Year 2020-2021)

Fund/Division	Actual Expenditures/ Expenses 2020-2021	Adopted Budgeted Expenditures/ Expenses 2021-2022	Estimated Expenditures/ Expenses 2021-2022	Proposed Budgeted Expenditures/ Expenses 2022-2023	Change (Budget-Budget)	% Change
Beautification Fund						
Economic Vitality	\$ 525,508	6,127,867	4,704,867	2,100,723	(4,027,144)	(65.7%)
Contingency	-	10,000	-	10,000	-	0.0%
	<u>525,508</u>	<u>6,137,867</u>	<u>4,704,867</u>	<u>2,110,723</u>	<u>(4,027,144)</u>	<u>(65.6%)</u>
Economic Development Fund						
Economic Vitality	1,162,765	1,742,551	1,628,551	1,416,458	(326,093)	(18.7%)
Contingency	-	45,000	-	45,000	-	0.0%
	<u>1,162,765</u>	<u>1,787,551</u>	<u>1,628,551</u>	<u>1,461,458</u>	<u>(326,093)</u>	<u>(18.2%)</u>
Tourism Fund						
Economic Vitality	2,314,873	3,156,284	3,156,284	3,185,254	28,970	0.9%
Contingency	-	50,000	-	175,000	125,000	250.0%
	<u>2,314,873</u>	<u>3,206,284</u>	<u>3,156,284</u>	<u>3,360,254</u>	<u>153,970</u>	<u>4.8%</u>
Arts and Science Fund						
Economic Vitality	623,631	1,340,007	1,114,007	763,931	(576,076)	(43.0%)
Contingency	-	10,000	-	10,000	-	0.0%
	<u>623,631</u>	<u>1,350,007</u>	<u>1,114,007</u>	<u>773,931</u>	<u>(576,076)</u>	<u>(42.7%)</u>
Recreation Fund						
Parks, Recreation, Open Space & Events	-	-	-	1,810,400	1,810,400	100.0%
Public Works	10,358	10,400	10,400	-	(10,400)	(100.0%)
	<u>10,358</u>	<u>10,400</u>	<u>10,400</u>	<u>1,810,400</u>	<u>1,800,000</u>	<u>17,307.7%</u>
Parking District Fund						
General Administration	23,519	40,596	40,596	40,596	-	0.0%
Management Services	27,366	11,338	11,338	11,338	-	0.0%
Public Works	567	4,063	4,063	4,063	-	0.0%
Economic Vitality	572,447	2,014,028	1,898,028	1,298,755	(715,273)	(35.5%)
Non-Departmental	10,367	8,325	8,325	5,107	(3,218)	(38.7%)
Contingency	-	30,000	-	30,000	-	0.0%
	<u>634,266</u>	<u>2,108,350</u>	<u>1,962,350</u>	<u>1,389,859</u>	<u>(718,491)</u>	<u>(34.1%)</u>
Water Resource & Infrastructure Protection Fund						
General Administration	-	-	-	70,643	70,643	100.0%
Management Services	-	-	-	19,731	19,731	100.0%
Fire	363,568	945,479	945,479	2,189,463	1,243,984	131.6%
Public Works	-	-	-	7,071	7,071	100.0%
Economic Vitality	-	-	-	56	56	100.0%
Non-Departmental	-	-	-	8,887	8,887	100.0%
	<u>363,568</u>	<u>945,479</u>	<u>945,479</u>	<u>2,295,851</u>	<u>1,350,372</u>	<u>142.8%</u>
Total Special Revenue Funds	<u>44,940,566</u>	<u>119,155,119</u>	<u>110,306,694</u>	<u>86,832,273</u>	<u>(32,322,846)</u>	<u>(27.1%)</u>
Debt Service Funds						
General Obligation Bonds Fund						
Non-Departmental	7,303,370	7,388,402	7,388,402	7,445,347	56,945	0.8%
	<u>7,303,370</u>	<u>7,388,402</u>	<u>7,388,402</u>	<u>7,445,347</u>	<u>56,945</u>	<u>0.8%</u>
Pension Debt Service Fund						
Non-Departmental	120,578,514	9,197,890	9,197,890	9,197,868	(22)	(0.0%)
	<u>120,578,514</u>	<u>9,197,890</u>	<u>9,197,890</u>	<u>9,197,868</u>	<u>(22)</u>	<u>(0.0%)</u>
Total Debt Service Funds	<u>127,881,884</u>	<u>16,586,292</u>	<u>16,586,292</u>	<u>16,643,215</u>	<u>56,923</u>	<u>0.3%</u>

City of Flagstaff
 Summary by Division of Expenditures/Expenses within Each Fund
 Comparison of Fiscal Year 2021-2022 and 2022-2023
 (With Actual for Fiscal Year 2020-2021)

Fund/Division	Actual Expenditures/ Expenses 2020-2021	Adopted Budgeted Expenditures/ Expenses 2021-2022	Estimated Expenditures/ Expenses 2021-2022	Proposed Budgeted Expenditures/ Expenses 2022-2023	Change (Budget-Budget)	% Change
Capital Project Funds						
Non GO Bond Funded Projects Fund						
Non-Departmental	\$ 5,624,628	34,303,906	4,247,557	10,500	(34,293,406)	(100.0%)
	5,624,628	34,303,906	4,247,557	10,500	(34,293,406)	(100.0%)
GO Bonds Funded Projects Fund						
Non-Departmental	1,143,971	5,688,639	5,710,978	-	(5,688,639)	(100.0%)
	1,143,971	5,688,639	5,710,978	-	(5,688,639)	(100.0%)
Total Capital Project Funds	6,768,599	39,992,545	9,958,535	10,500	(39,982,045)	(100.0%)
Enterprise Funds						
Drinking Water Fund						
General Administration	253,035	395,960	395,960	395,960	-	0.0%
Management Services	1,190,547	1,102,524	1,102,524	1,102,524	-	0.0%
Community Development	-	50,436	50,436	50,436	-	0.0%
Public Works	105,173	149,725	149,725	149,725	-	0.0%
Economic Vitality	5,640	543	543	543	-	0.0%
Water Services	20,465,940	36,955,509	25,439,179	27,153,141	(9,802,368)	(26.5%)
Non-Departmental	157,666	148,373	148,373	55,995	(92,378)	(62.3%)
Contingency	-	1,000,000	-	1,000,000	-	0.0%
	22,178,001	39,803,070	27,286,740	29,908,324	(9,894,746)	(24.9%)
Wastewater Fund						
General Administration	241,162	232,368	232,368	232,368	-	0.0%
Management Services	360,381	327,001	327,001	327,001	-	0.0%
Community Development	-	16,812	16,812	16,812	-	0.0%
Public Works	19,939	23,859	23,859	23,859	-	0.0%
Economic Vitality	2,383	209	209	209	-	0.0%
Water Services	5,707,606	16,580,973	11,645,890	17,294,070	713,097	4.3%
Non-Departmental	65,901	55,653	55,653	22,858	(32,795)	(58.9%)
Contingency	-	800,000	-	800,000	-	0.0%
	6,397,372	18,036,875	12,301,792	18,717,177	680,302	3.8%
Reclaimed Water Fund						
General Administration	28,900	21,139	21,139	21,139	-	0.0%
Management Services	32,038	42,806	42,806	42,806	-	0.0%
Economic Vitality	240	20	20	20	-	0.0%
Water Services	647,286	1,779,601	865,592	2,014,892	235,291	13.2%
Non-Departmental	8,161	6,569	6,569	3,042	(3,527)	(53.7%)
Contingency	-	50,000	-	50,000	-	0.0%
	716,625	1,900,135	936,126	2,131,899	231,764	12.2%
Stormwater Fund						
General Administration	23,285	84,847	84,847	72,642	(12,205)	(14.4%)
Management Services	119,602	146,630	146,630	146,630	-	0.0%
Public Works	108	529	529	529	-	0.0%
Economic Vitality	397	37	37	37	-	0.0%
Water Services	17,211,272	10,813,591	19,760,278	29,513,015	18,699,424	172.9%
Non-Departmental	13,450	12,059	12,059	12,059	-	0.0%
Contingency	-	300,000	-	300,000	-	0.0%
	17,368,114	11,357,693	20,004,380	30,044,912	18,687,219	164.5%
Solid Waste Fund						
General Administration	238,034	400,506	400,506	400,506	-	0.0%
Management Services	583,165	449,680	449,680	449,680	-	0.0%
Public Works	11,640,371	17,994,694	17,994,694	16,453,152	(1,541,542)	(8.6%)

City of Flagstaff
Summary by Division of Expenditures/Expenses within Each Fund
Comparison of Fiscal Year 2021-2022 and 2022-2023
(With Actual for Fiscal Year 2020-2021)

Fund/Division	Actual Expenditures/ Expenses 2020-2021	Adopted Budgeted Expenditures/ Expenses 2021-2022	Estimated Expenditures/ Expenses 2021-2022	Proposed Budgeted Expenditures/ Expenses 2022-2023	Change (Budget-Budget)	% Change
Solid Waste Fund - Continued						
Economic Vitality	\$ 5,332	480	480	480	-	0.0%
Non-Departmental	177,790	187,937	187,937	122,737	(65,200)	(34.7%)
Contingency	-	500,000	-	500,000	-	0.0%
	<u>12,644,692</u>	<u>19,533,297</u>	<u>19,033,297</u>	<u>17,926,555</u>	<u>(1,606,742)</u>	<u>(8.2%)</u>
Sustainability and Environmental Management Fund						
General Administration	28,022	1,970,635	2,195,635	90,623	(1,880,012)	(95.4%)
Management Services	112,275	110,619	110,619	110,619	-	0.0%
Public Works	897,632	25,665	25,665	156,438	130,773	509.5%
Economic Vitality	444	39	39	39	-	0.0%
Non-Departmental	15,465	11,138	11,138	11,138	-	0.0%
Sustainability	-	-	-	5,159,498	5,159,498	100.0%
Contingency	-	30,000	-	30,000	-	0.0%
	<u>1,053,838</u>	<u>2,148,096</u>	<u>2,343,096</u>	<u>5,558,355</u>	<u>3,410,259</u>	<u>158.8%</u>
Airport Fund						
General Administration	57,956	122,351	122,351	122,351	-	0.0%
Management Services	168,268	134,383	134,383	134,383	-	0.0%
Public Works	76,177	109,899	109,899	109,899	-	0.0%
Economic Vitality	5,984,828	25,201,385	15,629,142	38,397,925	13,196,540	52.4%
Non-Departmental	29,338	38,183	38,183	17,935	(20,248)	(53.0%)
Contingency	-	100,000	-	100,000	-	0.0%
	<u>6,316,567</u>	<u>25,706,201</u>	<u>16,033,958</u>	<u>38,882,493</u>	<u>13,176,292</u>	<u>51.3%</u>
Flagstaff Housing Authority Fund						
Community Development	8,354,956	8,791,305	8,791,305	10,676,518	1,885,213	21.4%
Contingency	-	1,001,250	-	1,001,250	-	0.0%
	<u>8,354,956</u>	<u>9,792,555</u>	<u>8,791,305</u>	<u>11,677,768</u>	<u>1,885,213</u>	<u>19.3%</u>
Total Enterprise Funds						
	<u>75,030,165</u>	<u>128,277,922</u>	<u>106,730,694</u>	<u>154,847,483</u>	<u>26,569,561</u>	<u>20.7%</u>
Total All Funds	<u>\$ 310,466,863</u>	<u>388,818,634</u>	<u>332,558,505</u>	<u>357,740,112</u>	<u>(31,078,522)</u>	<u>(8.0%)</u>

City of Flagstaff
 Budget by Division and Section
 Comparison of Fiscal Year 2021-2022 and 2022-2023
 (With Actual for Fiscal Year 2020-2021)

Division/Section	Actual Expenditures/ Expenses 2020-2021	Adopted Budgeted Expenditures/ Expenses 2021-2022	Estimated Expenditures/ Expenses 2021-2022	Proposed Budgeted Expenditures/ Expenses 2022-2023	Change (Budget-Budget)	% Change
General Administration						
City Manager	\$ 1,815,932	2,350,515	2,350,515	1,787,719	(562,796)	(23.9%)
City Clerk	-	-	-	862,574	862,574	100.0%
Human Resources	875,091	1,176,290	1,176,290	1,261,326	85,036	7.2%
Risk Management	209,867	280,232	280,232	280,453	221	0.1%
Information Technology	3,107,771	6,896,507	6,896,507	18,283,375	11,386,868	165.1%
City Attorney	2,032,092	2,204,138	2,204,138	2,411,643	207,505	9.4%
Flagstaff Municipal Court	3,337,290	3,909,161	3,909,161	3,925,936	16,775	0.4%
Sustainability	791,189	1,756,422	1,981,422	-	(1,756,422)	(100.0%)
Environmental Management	-	111,059	111,059	-	(111,059)	(100.0%)
	12,169,232	18,684,324	18,909,324	28,813,026	10,128,702	54.2%
Management Services						
Management Services Administration	270,226	305,350	305,350	320,169	14,819	4.9%
Purchasing	902,799	999,197	999,197	1,220,408	221,211	22.1%
Grants, Contracts and Emergency Management	-	-	-	128,034	128,034	100.0%
Revenue	1,499,024	2,036,704	2,036,704	2,136,277	99,573	4.9%
Finance	1,385,237	1,660,851	1,660,851	1,525,573	(135,278)	(8.1%)
	4,057,286	5,002,102	5,002,102	5,330,461	328,359	6.6%
Fire						
Fire Operations	11,362,967	13,975,389	13,989,319	18,299,505	4,324,116	30.9%
Fire Grants	741,782	3,513,201	3,513,201	2,804,068	(709,133)	(20.2%)
Fire Watershed Protection	363,568	945,479	945,479	2,189,463	1,243,984	131.6%
	12,468,317	18,434,069	18,447,999	23,293,036	4,858,967	26.4%
Police						
Police Operations	18,555,389	19,498,534	19,498,534	20,468,538	970,004	5.0%
Police Grants	1,405,225	2,388,609	2,388,609	2,229,047	(159,562)	(6.7%)
	19,960,614	21,887,143	21,887,143	22,697,585	810,442	3.7%
Community Development						
Community Development Administration	361,084	412,545	412,545	502,392	89,847	21.8%
Engineering	1,600,684	-	-	-	-	100.0%
Capital Improvements	(164,231)	-	-	-	-	100.0%
Planning and Development Services	3,003,202	3,692,681	3,692,681	1,986,697	(1,705,984)	(46.2%)
Building Safety and Code Compliance	-	-	-	1,778,622	1,778,622	100.0%
Housing	397,204	476,007	476,007	422,322	(53,685)	(11.3%)
Community Housing Services	276,652	1,804,649	1,804,649	813,673	(990,976)	(54.9%)
Community Housing Grants	-	900,000	900,000	780,000	(120,000)	(13.3%)
CDBG Grants	1,588,743	2,266,688	1,318,128	1,378,450	(888,238)	(39.2%)
Transportation CIP	1,957,989	-	-	-	-	100.0%
Road Repair Construction	5,660,883	-	-	-	-	100.0%
Street Widening Projects	1,415,932	-	-	-	-	100.0%
Street Operations	30,082	-	-	-	-	100.0%
Bicycle and Pedestrian Projects	654,932	-	-	-	-	100.0%
General Transportation Improvements	261,782	-	-	-	-	100.0%
Flagstaff Urban Trails System	1,162,550	-	-	-	-	100.0%
Flagstaff Housing Authority	8,354,956	8,791,305	8,791,305	10,676,518	1,885,213	21.4%
Metro Planning Organization	-	-	-	-	-	100.0%
	26,562,444	18,343,875	17,395,315	18,338,674	(5,201)	(0.0%)
Public Works						
Public Works Administration	172,887	71,217	71,217	210,608	139,391	195.7%
Public Facilities Maintenance	1,264,054	2,634,009	2,634,009	1,697,842	(936,167)	(35.5%)
USGS Facilities	586,908	939,873	939,873	1,279,562	339,689	36.1%
Fleet Services	25,149	650,528	657,991	71,400	(579,128)	(89.0%)
Parks	3,181,394	5,865,790	5,865,790	-	(5,865,790)	(100.0%)
Recreation	2,232,958	4,571,833	4,571,833	-	(4,571,833)	(100.0%)
Open Space	(6,845)	245,415	245,415	-	(245,415)	(100.0%)
Street Maintenance and Repairs	5,700,242	6,529,188	6,775,255	5,992,575	(536,613)	(8.2%)
Street Construction and Reconstruction	2,719,321	5,434,626	5,345,530	2,400,000	(3,034,626)	(55.8%)
Road Repair Pavement Preservation	2,021,620	1,253,071	1,181,451	5,000,000	3,746,929	299.0%
Landfill	2,847,232	9,084,176	9,084,176	8,074,212	(1,009,964)	(11.1%)

City of Flagstaff
 Budget by Division and Section
 Comparison of Fiscal Year 2021-2022 and 2022-2023
 (With Actual for Fiscal Year 2020-2021)

Division/Section	Actual Expenditures/ Expenses 2020-2021	Adopted Budgeted Expenditures/ Expenses 2021-2022	Estimated Expenditures/ Expenses 2021-2022	Proposed Budgeted Expenditures/ Expenses 2022-2023	Change (Budget-Budget)	% Change
Public Works - Continued						
Collections	\$ 7,904,355	8,425,554	8,425,554	7,897,826	(527,728)	(6.3%)
Solid Waste Debt Service	668,661	219,569	219,569	215,719	(3,850)	(1.8%)
Environmental Management	75,612	-	-	-	-	100.0%
Recreation - BBB	10,358	10,400	10,400	-	(10,400)	(100.0%)
	<u>29,403,906</u>	<u>45,935,249</u>	<u>46,028,063</u>	<u>32,839,744</u>	<u>(13,095,505)</u>	<u>(28.5%)</u>
Economic Vitality						
Library City Direct	3,347,459	5,545,473	5,485,473	4,318,224	(1,227,249)	(22.1%)
Library County Direct	577,166	665,480	665,480	679,328	13,848	2.1%
Library County Indirect Shared Services	400,827	1,238,989	1,238,989	489,043	(749,946)	(60.5%)
Library Grants	66,745	45,000	45,000	100,000	55,000	122.2%
Community Investment	119,599	202,834	202,834	133,819	(69,015)	(34.0%)
Beautification	349,586	625,863	625,863	683,723	57,860	9.2%
Beautification - Capital Improvements	175,922	5,502,004	4,079,004	1,417,000	(4,085,004)	(74.2%)
Economic Development	915,711	1,492,070	1,378,070	1,168,095	(323,975)	(21.7%)
Economic Development Debt Service	247,054	250,481	250,481	248,363	(2,118)	(0.8%)
Tourism	1,949,772	2,586,269	2,586,269	2,605,531	19,262	0.7%
Visitor Services	365,101	570,015	570,015	579,723	9,708	1.7%
Arts and Science	623,631	1,340,007	1,114,007	763,931	(576,076)	(43.0%)
Parking District	457,038	1,898,971	1,782,971	1,183,698	(715,273)	(37.7%)
Parking District Debt Service	115,025	115,025	115,025	115,025	-	0.0%
Airport	5,751,998	24,969,509	15,397,266	38,166,049	13,196,540	52.9%
Airport Debt Service	231,736	231,736	231,736	231,736	-	0.0%
	<u>15,694,370</u>	<u>47,279,726</u>	<u>35,768,483</u>	<u>52,883,288</u>	<u>5,603,562</u>	<u>11.9%</u>
Water Services						
Administration	2,381,160	2,301,815	2,301,815	2,118,921	(182,894)	(7.9%)
Water Production	3,372,146	5,251,468	5,251,468	4,150,277	(1,101,191)	(21.0%)
Water Distribution	2,180,815	2,464,024	2,464,024	2,360,038	(103,986)	(4.2%)
Water Resource Management	592,993	703,298	703,298	578,809	(124,489)	(17.7%)
Engineering Services	423,103	584,531	584,531	509,155	(75,376)	(12.9%)
Regulatory Compliance	1,005,228	1,099,164	1,099,164	1,234,561	135,397	12.3%
SCADA Information Systems	753,973	1,063,768	1,063,768	1,054,694	(9,074)	(0.9%)
Wastewater Treatment - Wildcat	1,842,568	3,029,059	3,029,059	2,266,308	(762,751)	(25.2%)
Wastewater Treatment - Rio Plant	1,103,367	1,262,328	1,262,328	1,249,693	(12,635)	(1.0%)
Wastewater Collection	982,313	1,257,982	1,257,982	1,472,688	214,706	17.1%
Reclaim Water	355,340	615,592	615,592	574,892	(40,700)	(6.6%)
Stormwater	821,285	3,008,815	9,561,885	1,345,515	(1,663,300)	(55.3%)
Drinking Water Capital Improvements	7,439,023	21,049,257	9,532,927	12,795,503	(8,253,754)	(39.2%)
Wastewater Capital Improvements	884,950	8,870,724	3,935,641	10,172,429	1,301,705	14.7%
Reclaim Water Capital Improvements	291,946	1,164,009	250,000	1,440,000	275,991	23.7%
Stormwater Capital Improvements	16,389,987	6,599,776	9,935,893	26,615,000	20,015,224	303.3%
Drinking Water Debt Service	2,317,499	2,438,184	2,438,184	2,351,183	(87,001)	(3.6%)
Wastewater Debt Service	894,408	2,160,880	2,160,880	2,132,952	(27,928)	(1.3%)
Stormwater Debt Service	-	1,205,000	262,500	1,552,500	347,500	28.8%
	<u>44,032,104</u>	<u>66,129,674</u>	<u>57,710,939</u>	<u>75,975,118</u>	<u>9,845,444</u>	<u>14.9%</u>
Non-Departmental						
Council and Commissions	445,373	441,000	441,000	471,058	30,058	6.8%
Non-Departmental	3,187,587	11,109,776	15,748,209	4,543,654	(6,566,122)	(59.1%)
Transit	3,776,645	8,059,031	7,727,229	11,499,666	3,440,635	42.7%
GO Bond Funded Projects	1,143,971	5,688,639	5,710,978	-	(5,688,639)	(100.0%)
GO Bond Debt Service	7,303,370	7,388,402	7,388,402	7,445,347	56,945	0.8%
Non GO Bond Funded Projects	5,624,628	34,303,906	4,247,557	10,500	(34,293,406)	(100.0%)
4th Street Debt Service	2,210,013	-	-	-	-	100.0%
Road Repair Debt Service	1,485,538	1,487,663	1,487,663	1,486,763	(900)	(0.1%)
Roadway, Pedestrian, Bicycle & Safety De	-	-	-	1,237,500	1,237,500	100.0%
Pension Debt Service	120,578,514	9,197,890	9,197,890	9,197,868	(22)	(0.0%)
Facility Improvement Debt	338,945	342,121	342,121	527,823	185,702	54.3%
	<u>146,094,584</u>	<u>78,018,428</u>	<u>52,291,049</u>	<u>36,420,179</u>	<u>(41,598,249)</u>	<u>(53.3%)</u>

City of Flagstaff
 Budget by Division and Section
 Comparison of Fiscal Year 2021-2022 and 2022-2023
 (With Actual for Fiscal Year 2020-2021)

Division/Section	Actual Expenditures/ Expenses 2020-2021	Adopted Budgeted Expenditures/ Expenses 2021-2022	Estimated Expenditures/ Expenses 2021-2022	Proposed Budgeted Expenditures/ Expenses 2022-2023	Change (Budget-Budget)	% Change
Engineering and Capital Improvements						
Engineering	\$ -	2,143,009	2,143,009	2,171,735	28,726	1.3%
Capital Improvement	-	(143,496)	(143,496)	(113,359)	30,137	(21.0%)
Transportation CIP	-	17,558,725	17,558,725	12,895,350	(4,663,375)	(26.6%)
Road Repair Construction	-	12,718,149	12,718,149	1,583,146	(11,135,003)	(87.6%)
New Street Projects	-	-	-	295,500	295,500	100.0%
Street Widening Projects	-	8,371,118	6,966,515	3,014,000	(5,357,118)	(64.0%)
Street Operations	-	8,817,117	8,811,235	3,427,685	(5,389,432)	(61.1%)
Bicycle and Pedestrian Projects	-	10,209,052	7,348,255	5,160,000	(5,049,052)	(49.5%)
General Transportation Improvements	-	2,107,310	1,942,886	8,764,300	6,656,990	315.9%
	-	61,780,984	57,345,278	37,198,357	(24,582,627)	
Parks, Recreation, Open Space & Events						
Parks	-	-	-	5,559,323	5,559,323	100.0%
Recreation	-	-	-	4,920,750	4,920,750	100.0%
Open Space	-	-	-	594,650	594,650	100.0%
Recreation - BBB	-	-	-	1,810,400	1,810,400	100.0%
	-	-	-	12,885,123	12,885,123	100.0%
Sustainability						
Sustainability	-	-	-	5,159,498	5,159,498	100.0%
Environmental Management	-	-	-	130,773	130,773	100.0%
	-	-	-	5,290,271	5,290,271	100.0%
Reserves/Contingencies	24,006	7,323,060	1,772,810	5,775,250	(1,547,810)	(21.1%)
Grand Total	\$ 310,466,863	\$ 388,818,634	\$ 332,558,505	\$ 357,740,112	\$ (31,078,522)	(8.0%)

This schedule includes the entire budgetary responsibility of the division without regard to funding source. Operating revenue transfers provide the level of accountability for division managers and department heads.

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City of Flagstaff
 Budget Summary by Division of Expenditures
 Comparison of Fiscal Year 2021-2022 and 2022-2023
 (With Actual for Fiscal Year 2020-2021)

Division/Fund	Actual Expenditures/ Expenses 2020-2021	Adopted Budgeted Expenditures/ Expenses 2021-2022	Estimated Expenditures/ Expenses * 2021-2022	Proposed Budgeted Expenditures/ Expenses 2022-2023	Change (Budget-Budget)	% Change
General Administration						
General Fund	\$ 11,378,043	16,816,843	16,816,843	28,813,026	11,996,183	71.3%
Library	184,047	272,459	272,459	272,459	-	0.0%
HURF	138,764	280,797	280,797	280,797	-	0.0%
Transportation	72,462	68,686	68,686	68,686	-	0.0%
Parking District	23,519	40,596	40,596	40,596	-	0.0%
Drinking Water	253,035	395,960	395,960	395,960	-	0.0%
Wastewater	241,162	232,368	232,368	232,368	-	0.0%
Reclaimed Water	28,900	21,139	21,139	21,139	-	0.0%
Stormwater	23,285	84,847	84,847	72,642	(12,205)	(14.4%)
Solid Waste	238,034	400,506	400,506	400,506	-	0.0%
Sustainability and Environmental Mgmt	28,022	1,970,635	2,195,635	90,623	(1,880,012)	(95.4%)
Airport	57,956	122,351	122,351	122,351	-	0.0%
	12,667,229	20,707,187	20,932,187	30,881,796	10,174,609	49.1%
Community Development						
General Fund	5,197,943	4,581,233	4,581,233	4,690,033	108,800	2.4%
HURF	1,468,024	9,439,638	9,439,638	-	(9,439,638)	(100.0%)
Transportation	9,042,855	-	-	-	-	100.0%
FUTS	1,162,550	-	-	-	-	100.0%
Housing and Community Services	1,865,395	4,971,337	4,022,777	2,972,123	(1,999,214)	(40.2%)
Drinking Water	-	50,436	50,436	50,436	-	0.0%
Wastewater	-	16,812	16,812	16,812	-	0.0%
Flagstaff Housing Authority	8,354,956	8,791,305	8,791,305	10,676,518	1,885,213	21.4%
	27,091,723	27,850,761	26,902,201	18,405,922	(9,444,839)	(33.9%)
Management Services						
General Fund	4,057,286	5,002,102	5,002,102	5,330,461	328,359	6.6%
Library	209,713	187,931	187,931	187,931	-	0.0%
HURF	201,018	78,002	78,002	78,002	-	0.0%
Transportation	188,863	132,446	132,446	132,446	-	0.0%
Parking District	27,366	11,338	11,338	11,338	-	0.0%
Drinking Water	1,190,547	1,102,524	1,102,524	1,102,524	-	0.0%
Wastewater	360,381	327,001	327,001	327,001	-	0.0%
Reclaimed Water	32,038	42,806	42,806	42,806	-	0.0%
Stormwater	119,602	146,630	146,630	146,630	-	0.0%
Solid Waste	583,165	449,680	449,680	449,680	-	0.0%
Sustainability and Environmental Mgmt	112,275	110,619	110,619	110,619	-	0.0%
Airport	168,268	134,383	134,383	134,383	-	0.0%
	7,250,522	7,725,462	7,725,462	8,073,552	348,090	4.5%
Fire						
General Fund	11,215,001	17,488,590	17,502,520	21,103,573	3,614,983	20.7%
COVID Relief Fund	889,748	-	-	-	-	100.0%
Water Resource & Infrastructure Fund	363,568	945,479	945,479	2,189,463	1,243,984	131.6%
	12,468,317	18,434,069	18,447,999	23,293,036	4,858,967	26.4%
Police						
General Fund	18,916,316	21,887,143	21,887,143	22,697,585	810,442	3.7%
COVID Relief Fund	1,044,298	-	-	-	-	100.0%
	19,960,614	21,887,143	21,887,143	22,697,585	810,442	3.7%
Public Works						
General Fund	7,456,505	14,978,665	14,986,128	3,259,412	(11,719,253)	(78.2%)
Library	43,397	40,058	40,058	40,058	-	0.0%
HURF	8,568,321	12,177,155	12,334,126	8,605,916	(3,571,239)	(29.3%)
Transportation	2,061,427	1,293,477	1,221,857	5,040,406	3,746,929	289.7%
Recreation	10,358	10,400	10,400	-	(10,400)	(100.0%)
Parking District	567	4,063	4,063	4,063	-	0.0%

City of Flagstaff
 Budget Summary by Division of Expenditures
 Comparison of Fiscal Year 2021-2022 and 2022-2023
 (With Actual for Fiscal Year 2020-2021)

Division/Fund	Actual Expenditures/ Expenses 2020-2021	Adopted Budgeted Expenditures/ Expenses 2021-2022	Estimated Expenditures/ Expenses * 2021-2022	Proposed Budgeted Expenditures/ Expenses 2022-2023	Change (Budget-Budget)	% Change
Public Works - Continued						
Drinking Water	\$ 105,173	149,725	149,725	149,725	-	0.0%
Wastewater	19,939	23,859	23,859	23,859	-	0.0%
Stormwater	108	529	529	529	-	0.0%
Solid Waste	11,640,371	17,994,694	17,994,694	16,453,152	(1,541,542)	(8.6%)
Sustainability and Environmental Mgmt	897,632	25,665	25,665	156,438	130,773	509.5%
Airport	76,177	109,899	109,899	109,899	-	0.0%
	<u>30,879,975</u>	<u>46,808,189</u>	<u>46,901,003</u>	<u>33,850,528</u>	<u>(12,957,661)</u>	<u>(27.7%)</u>
Economic Vitality						
General Fund	119,599	202,834	202,834	133,819	(69,015)	(34.0%)
Library	4,394,792	7,495,180	7,435,180	5,586,833	(1,908,347)	(25.5%)
HURF	2,706	220	220	220	-	0.0%
Transportation	748	86	86	86	-	0.0%
Beautification	525,508	6,127,867	4,704,867	2,100,723	(4,027,144)	(65.7%)
Economic Development	1,162,765	1,742,551	1,628,551	1,416,458	(326,093)	(18.7%)
Tourism	2,314,873	3,156,284	3,156,284	3,185,254	28,970	0.9%
Arts and Science	623,631	1,340,007	1,114,007	763,931	(576,076)	(43.0%)
Parking District	572,447	2,014,028	1,898,028	1,298,755	(715,273)	(35.5%)
Drinking Water	5,640	543	543	543	-	0.0%
Wastewater	2,383	209	209	209	-	0.0%
Reclaimed Water	240	20	20	20	-	0.0%
Stormwater	397	37	37	37	-	0.0%
Solid Waste	5,332	480	480	480	-	0.0%
Sustainability and Environmental Mgmt	444	39	39	39	-	0.0%
Airport	5,984,828	25,201,385	15,629,142	38,397,925	13,196,540	52.4%
	<u>15,716,333</u>	<u>47,281,770</u>	<u>35,770,527</u>	<u>52,885,388</u>	<u>5,603,618</u>	<u>11.9%</u>
Water Services						
Drinking Water	20,465,940	36,955,509	25,439,179	27,153,141	(9,802,368)	(26.5%)
Wastewater	5,707,606	16,580,973	11,645,890	17,294,070	713,097	4.3%
Reclaimed Water	647,286	1,779,601	865,592	2,014,892	235,291	13.2%
Stormwater	17,211,272	10,813,591	19,760,278	29,513,015	18,699,424	172.9%
	<u>44,032,104</u>	<u>66,129,674</u>	<u>57,710,939</u>	<u>75,975,118</u>	<u>9,845,444</u>	<u>14.9%</u>
Non-Departmental						
General Fund	(2,519,050)	(1,346,977)	4,225,164	(1,278,367)	68,610	(5.1%)
COVID Relief Fund	-	6,171,965	5,238,257	-	(6,171,965)	(100.0%)
Library	71,752	61,878	61,878	33,750	(28,128)	(45.5%)
HURF	126,879	190,920	190,920	190,920	-	0.0%
Transportation	7,498,961	9,579,751	9,247,949	14,243,253	4,663,502	48.7%
Housing and Community Services	68,877	48,668	48,668	46,235	(2,433)	(5.0%)
Parking District	10,367	8,325	8,325	5,107	(3,218)	(38.7%)
General Obligation Bonds	7,303,370	7,388,402	7,388,402	7,445,347	56,945	0.8%
Pension Debt Service Fund	120,578,514	9,197,890	9,197,890	9,197,868	(22)	(0.0%)
GO Bond Funded Projects	1,143,971	5,688,639	5,710,978	-	(5,688,639)	(100.0%)
Non GO Bond Funded Projects	5,624,628	34,303,906	4,247,557	10,500	(34,293,406)	(100.0%)
Drinking Water	157,666	148,373	148,373	55,995	(92,378)	(62.3%)
Wastewater	65,901	55,653	55,653	22,858	(32,795)	(58.9%)
Reclaimed Water	8,161	6,569	6,569	3,042	(3,527)	(53.7%)
Stormwater	13,450	12,059	12,059	12,059	-	0.0%
Solid Waste	177,790	187,937	187,937	122,737	(65,200)	(34.7%)
Sustainability and Environmental Mgmt	15,465	11,138	11,138	11,138	-	0.0%
Airport	29,338	38,183	38,183	17,935	(20,248)	(53.0%)
	<u>140,376,040</u>	<u>71,753,279</u>	<u>46,025,900</u>	<u>30,149,264</u>	<u>(41,604,015)</u>	<u>(58.0%)</u>
Engineering and Capital Improvements						
General Fund	-	1,999,513	1,999,513	2,058,376	58,863	2.9%
HURF	-	9,439,638	9,439,638	9,895,945	456,307	4.8%

City of Flagstaff
 Budget Summary by Division of Expenditures
 Comparison of Fiscal Year 2021-2022 and 2022-2023
 (With Actual for Fiscal Year 2020-2021)

Division/Fund	Actual Expenditures/ Expenses 2020-2021	Adopted Budgeted Expenditures/ Expenses 2021-2022	Estimated Expenditures/ Expenses * 2021-2022	Proposed Budgeted Expenditures/ Expenses 2022-2023	Change (Budget-Budget)	% Change
Engineering and Capital Improvements - Continued						
Transportation	\$ -	41,478,889	37,043,183	25,753,731	(15,725,158)	(37.9%)
	-	52,918,040	48,482,334	37,708,052	(15,209,988)	(28.7%)
Parks, Recreation, Open Space & Events						
General Fund	-	-	-	11,074,723	11,074,723	100.0%
BBB-Recreation	-	-	-	1,810,400	1,810,400	100.0%
	-	-	-	12,885,123	12,885,123	100.0%
Sustainability						
Sustainability and Environmental Mgmt	-	-	-	5,159,498	5,159,498	100.0%
	-	-	-	5,159,498	5,159,498	100.0%
Reserves/Contingencies						
General Fund	24,006	3,196,810	1,772,810	1,524,000	(1,672,810)	(52.3%)
Library	-	100,000	-	100,000	-	0.0%
HURF	-	100,000	-	100,000	-	0.0%
Beautification	-	10,000	-	10,000	-	0.0%
Economic Development	-	45,000	-	45,000	-	0.0%
Tourism	-	50,000	-	175,000	125,000	250.0%
Arts and Science	-	10,000	-	10,000	-	0.0%
Parking District	-	30,000	-	30,000	-	0.0%
Drinking Water	-	1,000,000	-	1,000,000	-	0.0%
Wastewater	-	800,000	-	800,000	-	0.0%
Reclaimed Water	-	50,000	-	50,000	-	0.0%
Stormwater	-	300,000	-	300,000	-	0.0%
Solid Waste	-	500,000	-	500,000	-	0.0%
Sustainability and Environmental Mgmt	-	30,000	-	30,000	-	0.0%
Airport	-	100,000	-	100,000	-	0.0%
Flagstaff Housing Authority	-	1,001,250	-	1,001,250	-	0.0%
	24,006	7,323,060	1,772,810	5,775,250	(1,547,810)	(21.1%)
All Funds Total	\$ 310,466,863	388,818,634	332,558,505	357,740,112	(31,078,522)	(8.0%)

*Includes actual expenditures/ expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/ expenses for the remainder of the fiscal year.

City of Flagstaff
 Summary of Operating Capital
 Fiscal Year 2022-2023

Sect #	Section	Operating Capital	Budget 2022-2023
General Fund			
051	Fire	Quint Fire Truck	\$ 2,000,000
		Type 1 Engine	625,000
		Rescue Vehicle	74,000
		Utility Vehicle	25,000
		Type 1 Engine (1/2 Payment)	375,000
		Quint Fire Truck	2,000,000
052	Fire Grants	Safety Equipment	50,000
		Quint Fire Truck	550,000
061	Police	Virtual Reality Training Platform	135,000
		Replacement Vehicles	525,000
		Hybrid Patrol Vehicles	168,000
		Incident Command Retrofit	80,000
		Evidence Refrigerator - Warehouse	21,000
102	Engineering	Electric Vehicle	53,000
155	Parks	FUTS Railing	15,000
		Playground Equipment - Grant	150,000
		Hybrid Truck	45,000
		Replacement Vehicles	200,000
156	Recreation	Equipment	55,000
402	Non-Departmental	Infrastructure Reserves - Set Aside	2,500,000
		General Fund Total	<u>9,646,000</u>
Highway User Revenue Fund			
161	Street Maintenance	Dump Truck	300,000
		Front End Loader	300,000
		Level 3 Charging Station	100,000
		Six Wheel Dump Truck	250,000
		Transport Trailer	140,000
		Electric Vehicle (2)	130,000
		Highway User Revenue Fund Total	<u>1,220,000</u>
BBB - Beautification Fund			
212	Beautification	Traffic Signal Boxes	12,000
		BBB - Beautification Fund Total	<u>12,000</u>
BBB - Recreation Fund			
158	Recreation Projects - BBB	Master Plan	200,000
		Parks/Open Space - Grant	600,000
		Deferred Maintenance Projects	200,000
		BBB - Recreation Fund Total	<u>1,000,000</u>
Parking District Fund			
231	Parking District	Kiosk Replacement	10,000
		License Plate Reader	40,000
		Parking District Fund Total	<u>50,000</u>
Water Resource and Infrastructure Protection Fund			
053	Fire Watershed Protection	Replacement Vehicle	55,000
		Equipment Replacement	45,000
		Water Resource and Infrastructure Protection Fund Total	<u>100,000</u>
Drinking Water Fund			
303	Water Distribution	Vacuum Trailer	100,000
370	Water Capital Improvements	Water System Master Plan	150,000
		Drinking Water Fund Total	<u>250,000</u>

City of Flagstaff
 Summary of Operating Capital
 Fiscal Year 2022-2023

Sect #	Section	Operating Capital	Budget 2022-2023
Wastewater Fund			
313	Wastewater Collection	Combo Truck	\$ 200,000
375	Wastewater Capital Improvements	Master Plan	200,000
Wastewater Fund Total			<u>400,000</u>
Reclaimed Water Fund			
321	Reclaimed Water Distribution	Engineering for Station at Rio de Flag Plant	36,000
		Actuator Valve for Rio de Flag Bootster Station	99,000
Reclaimed Water Fund Total			<u>135,000</u>
Solid Waste Fund			
165	Solid Waste - Landfill	Stormwater Infrastructure for Landfill	5,000
		GPS Software and Design Software	19,000
		Lidar Flyover	10,000
		Rate Study	80,000
		Landfill Fencing	60,000
		Annual Set-Aside	100,000
		Dust Control	10,000
		Landfill Cover Tarp System	15,000
		Materials Recovery Facility Consulting	80,000
		Truck	30,000
		Hurricane Water Pump	75,000
		Soil Rock Screener	250,000
166	Solid Waste - Collections	Vehicle	40,000
		Electric Vehicle	65,000
		Fork Lift	20,000
		Vehicle	40,000
		Bin Maintenance Trailer	20,000
		Side Loader	320,000
		Commercial Front Loader	320,000
		Charging Station for Electric Vehicles - CORE	100,000
Solid Waste Fund Total			<u>1,659,000</u>
Airport Fund			
221	Airport	Skid Steer Replacement	25,000
		Pickup Truck	55,000
		Command Vehicle	55,000
Airport Fund Total			<u>135,000</u>
Public Housing Fund			
109	Building Improvements	FHA Dwelling Units Improvements	990,000
Public Housing Fund Total			<u>990,000</u>
Total			<u><u>\$ 15,597,000</u></u>

City of Flagstaff
 Summary of Capital Improvement Program
 2022-2023

Sect #	Section	Project	Budget 2022-2023
General Fund			
014	Information Technology	Fiber	\$ 14,000,000
155	Parks	Thorpe Park Restrooms	230,000
		Pickleball Courts - Grant	1,000,000
402	Non-Departmental	John Wesley Powell Study	45,500
		General Fund Total	<u>15,275,500</u>
Library Fund			
035	City Library	Front Entry ADA Compliance	200,000
		Library Fund Total	<u>200,000</u>
Highway User Revenue Fund			
162	Street Construction	Minor Transportation Improvements	100,000
		Sidewalk Replacement Program	200,000
		Overlay - Annual Streets Maintenance	2,100,000
112	Transportation	Beulah Extension/University Realignment Street	9,164,937
		Beulah Extension/University Realignment Safety	221,313
		Highway User Revenue Fund Total	<u>11,786,250</u>
Transportation Fund			
112	Transportation	Lone Tree Railroad Overpass	3,500,000
116	Road Repair Construction	Coconino Estates	1,564,346
117	New Street Projects	John Wesley Powell Extension Phase 1 and 2	295,500
118	Street Widening Projects	Butler Avenue Widening	1,364,000
		Lone Tree (Butler)	1,650,000
119	Streets Operations	Traffic Signal Program	87,685
		Corridor Study	125,000
		Fourth Street - Lockett Roundabout	1,500,000
		Intersection Improvements	300,000
		Dark Sky Lighting	1,300,000
		Country Club/Oakmont	115,000
120	Bicycle and Pedestrian Projects	Foxglenn Trail	160,000
		Single Track Forest Access	64,000
		Bikeway Spot Improvements	40,000
120	Bicycle and Pedestrian Projects	Bike Routes	80,000
		Fourth Street Sidewalks	228,000
		Planning and Programming	143,000
		FUTS Spot Improvements	400,000
		Butler Avenue and O'Leary Crossing	450,000
		Mountain View Access	30,000
		First Mile/Last Mile Bike and Pedestrian Grant	3,515,000
		FUTS Reserve	50,000
121	General Improvements	Reserve for Improvements	100,000
		General and Partnering Opportunities	8,500,000
		Traffic Engineering	125,000
163	Road Repair Pavement Preservation	Pavement Overlay Program	5,000,000
		Transportation Fund Total	<u>30,686,531</u>
BBB - Beautification Fund			
212	Capital Improvements	Library Entry (Art Base)	375,000
		Phoenix Parking Plaza	225,000
		Aspen Bike and Pedestrian Enhancements	25,000
		ADOT Sites	100,000
		Beautification - Route 66 and Ponderosa	30,000
		Airport Parking Lot	30,000
		Fourth Street/Lockett Roundabout	150,000
		Expanded Use of Right-of-Way	25,000
		Lone Tree Overpass	50,000
		Future Projects	395,000
		BBB - Beautification Fund Total	<u>1,405,000</u>

City of Flagstaff
 Summary of Capital Improvement Program
 2022-2023

Sect #	Section	Project	Budget 2022-2023
BBB - Arts and Science Fund			
216	Artwork Projects	Indigenous Representation	\$ 25,000
		Contingency for Future Projects	49,000
		Flagstaff Art Festival	50,000
		Artwork at Transportation Center	35,000
		Mural Initiative/ Alley Improvements	10,000
		BBB - Arts and Science Fund Total	169,000
BBB - Recreation Fund			
158	BBB Rec Misc. Projects	Sports Courts	700,000
		Thorpe Park Annex	100,000
		BBB - Recreation Fund	800,000
Parking District Fund			
231	Parking	Southside Curbs	40,000
		Property Acquisition	250,954
		Parking District Fund Total	290,954
Drinking Water Fund			
370	Water Capital Projects	Rio Flood Control Project Waterline Replacement	1,000,000
		Aging Water Infrastructure Replacement	200,000
		Water Vault/PRV Replacements	150,000
		Radio Read Meter Replacements	1,000,000
		Reserve for Improvements	300,000
		New Well and Pumphouse	65,503
		Coconino Estates - Bundle #4	1,000,000
		Lake Mary Flocculations	3,250,000
		Lake Mary Land Acquisition	3,000,000
		Switzer Canyon Line Ph. 4	1,500,000
		Water Energy Efficiency Upgrades	100,000
		1st Ave TRES Waterline Replace	250,000
		Fort Tuthill Well	800,000
		SCADA Well Upgrades	30,000
		Drinking Water Fund Total	12,645,503
Wastewater Fund			
375	Wastewater Capital	Energy Efficiency Program	500,000
		SCADA Upgrades	200,000
		Aging Sewer Infrastructure Replacements	100,000
		Reserve for Improvements	300,000
		Rio de Flag Sewer Relocations	1,000,000
		Wildcat New Digester #3 and #4	1,750,000
		First Ave/Rt. 66 Sewer Replacement	500,000
		Wildcat Expansion Design-Conceptual Design	1,000,000
		Wildcat Headworks	872,429
		Rio Clarifier Rebuild	250,000
		Rio Flow Diversion	250,000
		Headworks Rehab	1,500,000
		Rio de Flag Bar Screen Rehab	1,000,000
		Rio de Flag Influent Grit Removal	750,000
		Wastewater Fund Total	9,972,429
Reclaimed Water Fund			
380	Reclaimed Water Capital Projects	8" Bottleneck - Replacement	500,000
		Rate Study-Reclaimed Portion	25,000
		Reclaim Water Meters and Vaults	25,000
		Rio de Flag Reclaimed Pump Valve Actuators	40,000
		Buffalo Park Chlorine Bldg. Upgrade	100,000
		Rio Pressure Reg. Valve Station - Raise/Relocate	750,000
		Reclaimed Water Fund Total	1,440,000

City of Flagstaff
 Summary of Capital Improvement Program
 2022-2023

Sect #	Section	Project	Budget 2022-2023
Stormwater Fund			
385	Stormwater Capital Projects	Rio de Flag Downtown Mile	\$ 2,000,000
		Stormwater Capital Reserve	50,000
		Spot Improvements	165,000
		Reserve for Improvements	21,000,000
		Killip Retention Basin	1,500,000
		Linda Vista Culvert Upsizing	1,300,000
		Cedar Avenue Culvert Upsizing	600,000
		Stormwater Fund Total	<u>26,615,000</u>
Solid Waste Fund			
165	Solid Waste - Landfill	Design and Permitting for Cell D Preparation	50,000
		Excavation of New Cell	375,000
		Construction of Landfill Cells	250,000
		Materials Recovery Facility	200,000
		Water Pumping Infrastructure	50,000
		Landfill Road Infrastructure Project	3,900,000
		Solid Waste Fund Total	<u>4,825,000</u>
Airport Fund			
222	Airport Capital Projects	Multi-Use Building Construction	24,780,722
		Land Acquisition	2,000,000
		Runway Rehab	1,263,350
		Infrastructure Grant	1,493,448
		Environmental Assessment	500,000
		Bipartisan Infrastructure Law Grant 2022	1,481,017
		Bipartisan Infrastructure Law Grant 2023	1,400,000
		Airport Fund Total	<u>32,918,537</u>
Non-GO Capital Project Bond Fund			
422	USGS Office Building	USGS Buildings	10,500
		Non-GO Capital Project Bond Fund Total	<u>10,500</u>
		Total	<u><u>\$ 149,040,204</u></u>

City of Flagstaff
Debt Service Requirements
Fiscal Year 2022-2023

	Original Issue	Outstanding 7/1/22	Principal	Interest	Fiscal Charges	Total Requirements
General Fund						
Capital Lease - Renewable Energy Equipment	\$ 1,014,557	488,247	76,014	13,084	-	89,098
Certificates of Participation - Courthouse	3,845,000	3,640,000	105,000	115,725	1,000	221,725
<i>Proposed: Quint</i>	1,300,000	-	165,000	52,000	-	217,000
	<u>6,159,557</u>	<u>4,128,247</u>	<u>346,014</u>	<u>180,809</u>	<u>1,000</u>	<u>527,823</u>
Road Repair and Street Safety Fund						
Revenue Bonds - Series 2016 Road Repair	8,930,000	6,535,000	515,000	251,100	900	767,000
Revenue Bonds - Series 2018 Road Repair	10,000,000	8,600,000	400,000	318,513	1,250	719,763
	<u>18,930,000</u>	<u>15,135,000</u>	<u>915,000</u>	<u>569,613</u>	<u>2,150</u>	<u>1,486,763</u>
Roadway, Pedestrian, Bicycle and Safety Improvements						
<i>Proposed: Transportation</i>	13,750,000	-	-	1,237,500	-	1,237,500
	<u>13,750,000</u>	<u>-</u>	<u>-</u>	<u>1,237,500</u>	<u>-</u>	<u>1,237,500</u>
Economic Development Fund						
GADA Revenue Bonds - Series 2010A Incubator	3,370,000	1,820,000	170,000	77,863	500	248,363
	<u>3,370,000</u>	<u>1,820,000</u>	<u>170,000</u>	<u>77,863</u>	<u>500</u>	<u>248,363</u>
Parking District Fund						
Capital Lease - Parking Meters	1,000,000	481,998	101,780	13,245	-	115,025
	<u>1,000,000</u>	<u>481,998</u>	<u>101,780</u>	<u>13,245</u>	<u>-</u>	<u>115,025</u>
General Obligation Bond Fund						
Series 2013 - Capital Projects	11,460,000	5,990,000	760,000	196,850	1,600	958,450
Series 2014A - Capital Projects	6,600,000	4,790,000	285,000	187,750	500	473,250
Series 2016 - Capital Projects	16,105,000	13,110,000	655,000	511,300	500	1,166,800
Series 2020 - Courthouse/Public Safety	11,090,000	9,835,000	4,175,000	355,775	500	4,531,275
Series 2020 - WIFA - FWPP	5,000,000	4,778,464	225,685	17,403	69,984	313,072
Arbitrage	-	-	-	-	2,500	2,500
	<u>50,255,000</u>	<u>38,503,464</u>	<u>6,100,685</u>	<u>1,269,078</u>	<u>75,584</u>	<u>7,445,347</u>
Pension Debt Service Fund						
Certificates of Participation - Pension	131,000,000	123,125,000	6,295,000	2,900,368	2,500	9,197,868
	<u>131,000,000</u>	<u>123,125,000</u>	<u>6,295,000</u>	<u>2,900,368</u>	<u>2,500</u>	<u>9,197,868</u>
Drinking Water Fund						
WIFA - 2008 Well Production	8,500,000	3,714,257	472,980	80,336	52,167	605,483
WIFA - 2009 Red Gap Pipeline	2,100,000	996,451	111,611	15,168	14,110	140,889
WIFA - 2010 Sinagua Well Improvements	775,000	109,178	12,319	1,447	1,545	15,311
WIFA - 2010 Fort Tuthill Well Improvements	594,951	247,369	28,366	2,215	3,498	34,079
WIFA - 2010 Local Aquifer Study	1,100,000	516,538	59,231	4,626	7,304	71,161
GO - 2011 Red Gap Shallow Well	1,633,933	936,467	81,298	14,369	13,437	109,104
Revenue Bonds - 2017 Refunding	6,389,858	4,362,120	950,728	49,061	675	1,000,464
Revenue Bonds - 2019 Projects	5,044,710	4,392,077	271,055	102,584	1,053	374,692
	<u>26,138,452</u>	<u>15,274,457</u>	<u>1,987,588</u>	<u>269,806</u>	<u>93,789</u>	<u>2,351,183</u>
Wastewater Fund						
Capital Lease - Renewable Energy Equipment	1,936,443	931,892	145,086	24,973	-	170,059
Revenue Bonds - 2017 Refunding	10,739,142	7,512,880	1,413,272	163,730	675	1,577,677
Revenue Bonds - 2019 Projects	4,540,290	3,952,923	243,945	92,324	947	337,216
<i>Proposed: Wastewater</i>	3,750,000	-	-	48,000	-	48,000
	<u>20,965,875</u>	<u>12,397,695</u>	<u>1,802,303</u>	<u>329,027</u>	<u>1,622</u>	<u>2,132,952</u>
Reclaimed Water Fund						
<i>Proposed: Reclaimed</i>	850,000	-	-	-	-	-
	<u>850,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Stormwater Fund						
<i>Proposed: Rio de Flag</i>	18,000,000	-	1,250,000	-	2,500	1,252,500
<i>Proposed: Stormwater</i>	4,900,000	-	300,000	-	-	300,000
	<u>22,900,000</u>	<u>-</u>	<u>1,550,000</u>	<u>-</u>	<u>2,500</u>	<u>1,552,500</u>
Solid Waste Fund						
Certificates of Participation - Core Services	3,880,000	3,610,000	95,000	119,219	1,500	215,719
	<u>3,880,000</u>	<u>3,610,000</u>	<u>95,000</u>	<u>119,219</u>	<u>1,500</u>	<u>215,719</u>
Airport Fund						
Capital Lease - Hangars	2,782,598	533,801	204,743	26,993	-	231,736
	<u>2,782,598</u>	<u>533,801</u>	<u>204,743</u>	<u>26,993</u>	<u>-</u>	<u>231,736</u>
Total Debt Service Requirements	\$ 301,131,482	215,009,662	19,568,113	6,993,521	181,145	26,742,779

City of Flagstaff
General Fund
Five Year Plan 2023-2027

	Actual 2020-2021	Budget 2021-2022	Estimate 2021-2022	Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Sources of Funds								
Beginning Fund Balance	\$ 43,166,102	44,999,542	57,093,185	43,498,801	32,416,896	31,929,973	32,056,290	32,439,393
Revenues								
Taxes								
Property Tax	6,961,062	7,017,500	7,016,000	7,066,000	7,116,000	7,166,000	7,216,000	7,266,000
Sales Tax	25,987,602	23,563,400	26,574,000	26,942,300	27,753,200	28,586,000	29,443,500	28,560,400
Franchise Fees	2,227,051	2,447,298	2,260,000	2,282,700	2,305,600	2,328,700	2,352,000	2,281,500
Intergovernmental								
State Shared Sales Tax	8,874,787	8,285,200	9,800,000	9,894,000	10,190,800	10,496,500	10,811,400	10,487,100
State Shared Income Tax	10,723,978	9,790,000	10,075,700	12,135,500	11,501,600	11,960,900	12,406,400	12,779,100
Auto Lieu Tax	4,169,172	3,718,300	3,876,000	3,876,000	3,992,300	4,112,100	4,235,500	4,108,400
Excise Tax	135,438	272,798	272,798	272,798	272,798	272,798	272,798	272,798
Federal Grants	1,130,718	3,269,668	3,269,668	16,738,716	625,446	171,378	171,378	171,378
State/Local Grants	1,200,444	3,071,419	3,071,419	3,063,657	587,407	587,407	587,407	587,407
Other IGA	1,204,117	1,154,418	1,154,418	1,098,718	1,091,218	1,091,218	1,091,218	1,091,218
Licenses and Permits								
Business Licenses	28,676	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Building Permits	3,517,030	1,868,100	2,214,000	1,900,000	1,919,000	1,938,200	1,957,600	1,957,600
Other Licenses and Permits	1,629,550	996,880	996,880	997,380	997,885	998,395	998,910	999,430
Charges for Services								
Community Development	1,278,201	745,500	745,500	745,000	745,000	745,000	745,000	745,000
Parks and Recreation	132,668	542,870	542,870	1,082,870	1,622,870	1,622,870	1,622,870	1,622,870
Public Safety	840,369	745,780	745,780	750,097	754,457	758,862	763,312	767,804
Cemetery/General Government	277,879	184,741	184,741	186,563	188,403	190,262	192,140	194,036
Fines and Forfeitures								
Court Fines	490,145	476,301	476,301	712,475	719,600	726,797	734,065	741,406
Other Fines and Forfeitures	442,448	668,893	668,893	717,024	720,376	723,762	727,182	730,635
Other								
Rents	1,094,906	1,154,008	1,154,008	1,494,258	994,825	995,398	995,976	996,560
Investment Earnings	909,804	372,426	417,665	412,465	411,640	413,566	415,511	417,476
Miscellaneous	1,005,100	296,350	821,350	823,014	824,693	826,389	828,102	829,833
Other Financing Sources	-	-	-	1,300,000	-	-	-	-
Total Revenues	74,261,145	70,671,850	76,367,991	94,521,535	75,365,118	76,742,502	78,598,269	77,637,951
Transfers In								
American Rescue Plan	-	4,423,509	10,000,000	-	-	-	-	-
HURF	13,000	13,000	13,000	13,000	13,000	13,000	13,000	13,000
Beautification	451,882	469,872	469,872	447,261	447,261	447,261	447,261	447,261
Economic Development	243,757	343,757	343,757	443,757	443,757	311,236	-	-
Tourism	25,000	-	-	25,000	25,000	25,000	25,000	25,000
Recreation - BBB	2,299,347	4,096,439	4,096,439	2,574,189	2,574,189	2,574,189	2,574,189	2,574,189
Parking District	96,349	-	-	-	-	-	-	-
Special Assessment	122,989	-	-	-	-	-	-	-
Drinking Water	87,272	84,945	84,945	-	-	-	-	-
Airport	-	2,350,000	2,350,000	2,200,000	-	-	-	-
Capital Projects	30,075	-	-	-	-	-	-	-
Total Transfers In	3,369,671	11,781,522	17,358,013	5,703,207	3,503,207	3,370,686	3,059,450	3,059,450
Total Revenues and Transfers In	77,630,816	82,453,372	93,726,004	100,224,742	78,868,325	80,113,188	81,657,719	80,697,401
Total Sources of Funds	120,796,918	127,452,914	150,819,189	143,723,543	111,285,221	112,043,161	113,714,009	113,136,794

City of Flagstaff
General Fund
Five Year Plan 2023-2027

	Actual 2020-2021	Budget 2021-2022	Estimate 2021-2022	Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Uses of Funds								
Operating Expenditures								
General Administration	11,246,582	14,816,843	14,816,843	14,813,026	12,554,277	12,854,277	12,554,277	12,854,277
Management Services	4,057,286	5,002,102	5,002,102	5,330,461	4,910,240	4,910,240	4,910,240	4,910,240
Community Development	5,197,943	4,538,233	4,538,233	4,690,033	3,984,033	3,984,033	3,984,033	3,984,033
Fire	11,181,122	14,548,028	14,548,028	15,404,573	12,013,073	12,049,005	12,049,005	12,049,005
Police	18,844,486	21,006,228	21,006,228	21,768,585	18,949,705	18,949,705	18,949,705	18,949,705
Public Works	7,249,907	11,875,599	11,875,599	3,259,412	2,298,638	2,298,638	2,298,638	2,298,638
Economic Vitality	119,599	202,834	202,834	133,819	133,819	133,819	133,819	133,819
Engineering and Capital Improvements	-	1,952,513	1,952,513	2,005,376	1,890,076	1,890,076	1,890,076	1,890,076
Parks, Recreation, Open Space and Events	-	-	-	9,379,723	8,706,903	8,706,903	8,706,903	8,706,903
Non-Departmental	3,356,469	5,336,666	10,348,850	2,422,977	2,111,577	2,111,577	2,111,577	2,111,577
Contingency	24,006	3,196,810	1,772,810	1,524,000	2,514,000	2,514,000	2,514,000	625,000
Less: Indirect Charges	(6,490,955)	(7,067,909)	(7,067,909)	(6,774,667)	(6,764,514)	(6,764,514)	(6,764,514)	(6,864,514)
Total Operating Expenditures	54,786,445	75,407,947	78,996,131	73,957,318	63,301,827	63,637,759	63,287,759	61,648,759
Debt Service								
Leases - Energy	87,742	91,703	91,703	89,098	95,275	95,275	95,275	95,275
Leases - Fire Equipment	29,824	27,340	27,340	217,000	217,000	217,000	217,000	217,000
Certificates of Participation	221,379	223,078	223,078	221,725	221,725	221,725	221,725	221,725
Total Debt Service	338,945	342,121	342,121	527,823	534,000	534,000	534,000	534,000
Future Uses								
Total Ongoing	-	-	-	-	1,650,000	3,350,000	5,101,000	6,905,000
Total One-Time	-	-	-	-	1,008,000	800,000	800,000	800,000
Total Future Uses	-	-	-	-	2,658,000	4,150,000	5,901,000	7,705,000
Capital Expenditures								
Fleet	75,580	3,732,038	3,753,431	6,170,000	765,000	765,000	765,000	765,000
Operating	226,727	1,460,549	1,984,549	3,476,000	1,510,000	310,000	310,000	310,000
Capital Improvement Projects	417,952	3,864,101	3,900,058	15,275,500	-	-	-	-
Total Capital Expenditures	720,259	9,056,688	9,638,038	24,921,500	2,275,000	1,075,000	1,075,000	1,075,000
Total Expenditures	55,845,649	84,806,756	88,976,290	99,406,641	68,768,827	69,396,759	70,797,759	70,962,759
Transfers Out								
Housing and Community Services	-	753,000	753,000	500,000	-	-	-	-
Library	1,557,710	1,596,313	1,596,313	1,726,313	1,596,313	1,596,313	1,596,313	1,596,313
HURF	-	-	475,000	-	-	-	-	-
Economic Development	247,000	472,000	572,000	247,000	247,000	247,000	247,000	247,000
Tourism Fund	-	-	125,000	-	-	-	-	-
BBB-Recreation Fund	-	-	370,000	-	-	-	-	-
Parking District	-	-	272,316	-	-	-	-	-
Pension Debt Service	3,623,711	8,737,995	8,737,996	8,737,975	8,271,347	8,270,039	8,271,783	8,269,576
Environmental Management	170,767	925,708	1,150,708	659,549	164,335	164,335	164,335	164,335
Airport	1,884,501	2,781,222	2,665,499	-	307,425	312,425	197,425	197,425
Flagstaff Housing Authority	-	-	-	18,669	-	-	-	-
Capital Projects	374,395	3,718,482	1,626,266	10,500	-	-	-	-
Total Transfers Out	7,858,084	18,984,720	18,344,098	11,900,006	10,586,420	10,590,112	10,476,856	10,474,649
Excess Revenues Over Expenditures	13,927,083	(21,338,104)	(13,594,384)	(11,081,905)	(486,922)	126,317	383,104	(740,007)
Total Uses of Funds	63,703,733	103,791,476	107,320,388	111,306,647	79,355,247	79,986,871	81,274,615	81,437,408
Ending Fund Balance	\$ 57,093,185	23,661,438	43,498,801	32,416,896	31,929,973	32,056,290	32,439,393	31,699,386

City of Flagstaff
Housing and Community Services Fund
Five Year Plan 2023-2027

	Actual 2020-2021	Budget 2021-2022	Estimate 2021-2022	Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Sources of Funds								
Beginning Fund Balance	\$ 1,047,022	1,227,592	1,479,965	528,362	237,358	238,358	239,358	240,358
Revenues								
Intergovernmental	1,365,160	3,215,356	2,018,803	2,204,685	1,345,000	1,345,000	1,345,000	1,345,000
Investment Earnings	8,827	4,000	5,077	4,000	1,000	1,000	1,000	1,000
Miscellaneous	993,228	-	342,962	-	-	-	-	-
Total Revenues	2,367,215	3,219,356	2,366,842	2,208,685	1,346,000	1,346,000	1,346,000	1,346,000
Transfers In								
General Fund	-	753,000	753,000	518,669	-	-	-	-
Total Transfers In	-	753,000	753,000	518,669	-	-	-	-
Total Sources of Funds	3,414,237	5,199,948	4,599,807	3,255,716	1,583,358	1,584,358	1,585,358	1,586,358
Uses of Funds								
Expenditures								
Operating	1,934,272	5,020,005	4,071,445	3,018,358	1,345,000	1,345,000	1,345,000	1,345,000
Total Expenditures	1,934,272	5,020,005	4,071,445	3,018,358	1,345,000	1,345,000	1,345,000	1,345,000
Total Uses of Funds	1,934,272	5,020,005	4,071,445	3,018,358	1,345,000	1,345,000	1,345,000	1,345,000
Ending Fund Balance	\$ 1,479,965	179,943	528,362	237,358	238,358	239,358	240,358	241,358

City of Flagstaff
 COVID Relief
 Five Year Plan 2023-2027

	Actual 2020-2021	Budget 2021-2022	Estimate 2021-2022	Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Sources of Funds								
Beginning Fund Balance	\$ -	-	-	-	-	-	-	-
Revenues								
Grants and entitlements	1,934,046	15,238,257	15,238,257	-	-	-	-	-
Total Revenues	1,934,046	15,238,257	15,238,257	-	-	-	-	-
Total Sources of Funds	1,934,046	15,238,257	15,238,257	-	-	-	-	-
Uses of Funds								
Expenditures								
Operating	1,934,046	6,171,965	5,238,257	-	-	-	-	-
Total Expenditures	1,934,046	6,171,965	5,238,257	-	-	-	-	-
Transfers Out								
General Fund	-	4,423,509	10,000,000	-	-	-	-	-
HURF	-	986,611	-	-	-	-	-	-
Beautification	-	450,800	-	-	-	-	-	-
Economic Development	-	214,175	-	-	-	-	-	-
Tourism	-	670,000	-	-	-	-	-	-
Arts and Science	-	169,075	-	-	-	-	-	-
Recreation	-	743,750	-	-	-	-	-	-
Parking	-	1,408,372	-	-	-	-	-	-
Total Transfers Out	-	9,066,292	10,000,000	-	-	-	-	-
Total Uses of Funds	1,934,046	15,238,257	15,238,257	-	-	-	-	-
Ending Fund Balance	\$ -	-	-	-	-	-	-	-

City of Flagstaff
Library Fund
Five Year Plan 2023-2027

	Actual 2020-2021	Budget 2021-2022	Estimate 2021-2022	Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Sources of Funds								
Beginning Fund Balance	\$ 3,958,265	5,331,941	4,685,052	2,245,690	2,005,137	1,991,244	1,942,584	1,857,676
Revenues								
Intergovernmental	3,903,709	3,881,302	3,881,302	4,106,938	4,106,544	4,208,629	4,313,254	4,420,482
Investment Earnings	35,779	39,529	39,529	39,727	39,926	40,126	40,327	40,529
Miscellaneous	66,165	41,000	41,000	41,000	41,000	41,000	41,000	41,000
Total Revenues	4,005,653	3,961,831	3,961,831	4,187,665	4,187,470	4,289,755	4,394,581	4,502,011
Transfers In								
Tourism	66,500	-	-	66,500	66,500	66,500	66,500	66,500
Beautification	625	-	-	-	-	-	-	-
General Fund	1,557,710	1,596,313	1,596,313	1,726,313	1,596,313	1,596,313	1,596,313	1,596,313
Total Transfers In	1,624,835	1,596,313	1,596,313	1,792,813	1,662,813	1,662,813	1,662,813	1,662,813
Total Sources of Funds	9,588,753	10,890,085	10,243,196	8,226,168	7,855,420	7,943,812	7,999,977	8,022,501
Uses of Funds								
Expenditures								
Indirect	511,504	562,564	562,564	534,436	547,797	561,492	575,529	589,917
Library City Direct	3,095,548	4,067,083	4,067,083	4,118,224	4,123,677	4,221,995	4,323,263	4,427,569
Library County	577,167	665,480	665,480	679,328	697,454	716,101	735,286	755,023
Library Grants	66,745	45,000	45,000	100,000	-	-	-	-
County Wide Projects and Growth	400,827	1,238,989	1,238,989	489,043	495,248	501,640	508,223	515,004
Capital	251,910	1,478,390	1,418,390	200,000	-	-	-	-
Contingency	-	100,000	-	100,000	-	-	-	-
Total Expenditures	4,903,701	8,157,506	7,997,506	6,221,031	5,864,176	6,001,228	6,142,301	6,287,513
Total Uses of Funds	4,903,701	8,157,506	7,997,506	6,221,031	5,864,176	6,001,228	6,142,301	6,287,513
Ending Fund Balance	\$ 4,685,052	2,732,579	2,245,690	2,005,137	1,991,244	1,942,584	1,857,676	1,734,988

City of Flagstaff
Highway User Revenue Fund
Five Year Plan 2023-2027

	Actual 2020-2021	Budget 2021-2022	Estimate 2021-2022	Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Sources of Funds								
Beginning Fund Balance	\$ 9,406,047	7,940,543	9,224,129	6,636,344	6,429,830	7,050,905	7,700,459	6,101,267
Revenues								
Taxes	-	80,000	-	-	-	-	-	-
Grants and entitlements	9,191,151	8,556,425	9,374,974	9,539,036	9,705,969	9,875,823	10,048,650	9,747,191
Licenses and Permits	157,743	-	-	-	-	-	-	-
Investment Earnings	53,836	40,000	46,000	33,000	32,000	35,000	39,000	31,000
Contributions	52,795	1,790,000	1,790,000	-	-	-	-	-
Miscellaneous	42,524	-	-	-	-	-	-	-
Total Revenues	9,498,049	10,466,425	11,210,974	9,572,036	9,737,969	9,910,823	10,087,650	9,778,191
Transfers In								
General Fund	-	-	475,000	-	-	-	-	-
Transportation	938,745	8,562,944	8,562,944	9,386,250	-	-	-	-
COVID Relief	-	986,611	-	-	-	-	-	-
Total Transfers in	938,745	9,549,555	9,037,944	9,386,250	-	-	-	-
Total Sources of Funds	19,842,841	27,956,523	29,473,047	25,594,630	16,167,799	16,961,728	17,788,109	15,879,458
Uses of Funds								
Expenditures								
Indirect	1,147,404	1,339,974	1,339,974	1,272,975	1,304,799	1,337,419	1,370,854	1,405,125
Operating	4,126,623	5,009,188	5,009,188	4,772,575	4,799,095	4,910,850	5,025,636	5,143,541
Capital	5,231,685	15,817,570	15,974,541	13,006,250	3,000,000	3,000,000	5,277,352	3,000,000
Contingency	-	100,000	-	100,000	-	-	-	-
Total Expenditures	10,505,712	22,266,732	22,323,703	19,151,800	9,103,894	9,248,269	11,673,842	9,548,666
Transfers Out								
General Fund	13,000	13,000	13,000	13,000	13,000	13,000	13,000	13,000
Capital Projects	100,000	500,000	500,000	-	-	-	-	-
Total Transfers Out	113,000	513,000	513,000	13,000	13,000	13,000	13,000	13,000
Total Uses of Funds	10,618,712	22,779,732	22,836,703	19,164,800	9,116,894	9,261,269	11,686,842	9,561,666
Ending Fund Balance	\$ 9,224,129	5,176,791	6,636,344	6,429,830	7,050,905	7,700,459	6,101,267	6,317,792

City of Flagstaff
Transportation Fund
Five Year Plan 2023-2027

	Actual 2020-2021	Budget 2021-2022	Estimate 2021-2022	Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Sources of Funds								
Beginning Fund Balance	\$ 39,265,578	48,394,615	50,906,900	22,977,055	17,241,097	18,380,172	13,855,899	16,787,411
Revenues								
Taxes	30,757,600	28,053,400	31,764,900	32,213,900	33,183,900	34,179,500	35,204,900	34,148,800
Grants	-	6,141,624	3,573,699	2,812,000	632,800	1,955,200	-	-
Bond Proceeds	-	-	-	13,750,000	1,950,000	15,650,000	29,100,000	14,200,000
Investment Earnings	379,586	239,000	251,000	113,000	86,000	92,000	69,000	84,000
Miscellaneous	274,067	546,458	546,458	-	-	-	-	-
Total Revenues	31,411,253	34,980,482	36,136,057	48,888,900	35,852,700	51,876,700	64,373,900	48,432,800
Transfers In								
FMPO	34,130	-	-	-	-	-	-	-
FUTS	-	2,648,052	2,650,887	-	-	-	-	-
Transportation	-	3,470,933	3,239,741	75,402	-	-	-	-
Total Transfers In	34,130	6,118,985	5,890,628	75,402	-	-	-	-
Total Sources of Funds	70,710,961	89,494,082	92,933,585	71,941,357	53,093,797	70,256,872	78,229,799	65,220,211
Uses of Funds								
Expenditures								
Operating	3,879,973	8,126,231	7,794,429	11,566,866	5,495,156	5,631,517	5,771,277	5,914,521
Indirect	328,645	274,681	274,681	260,948	267,471	274,158	281,013	288,038
Capital	10,961,147	52,104,398	47,597,072	30,686,531	26,050,685	46,047,685	48,099,685	29,055,684
Total Expenditures	15,169,765	60,505,310	55,666,182	42,514,345	31,813,312	51,953,360	54,151,975	35,258,243
Transfers Out								
HURF	938,745	8,562,944	8,562,944	9,386,250	-	-	-	-
Transportation	-	3,470,933	3,239,741	75,402	-	-	-	-
FUTS	-	1,000,000	1,000,000	-	-	-	-	-
Total Transfers Out	938,745	13,033,877	12,802,685	9,461,652	-	-	-	-
Debt Service	3,695,551	1,487,663	1,487,663	2,724,263	2,900,313	4,447,613	7,290,413	8,571,513
Total Uses of Funds	19,804,061	75,026,850	69,956,530	54,700,260	34,713,625	56,400,973	61,442,388	43,829,756
Ending Fund Balance	\$ 50,906,900	14,467,232	22,977,055	17,241,097	18,380,172	13,855,899	16,787,411	21,390,455

City of Flagstaff
Flagstaff Urban Trails Fund
Five Year Plan 2023-2027

	Actual 2020-2021	Budget 2021-2022	Estimate 2021-2022	Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Sources of Funds								
Beginning Fund Balance	\$ 2,785,739	1,640,052	1,642,887	-	-	-	-	-
Revenues								
Investment Earnings	19,698	8,000	8,000	-	-	-	-	-
Total Revenues	19,698	8,000	8,000	-	-	-	-	-
Transfers In								
Transportation	-	1,000,000	1,000,000	-	-	-	-	-
Total Transfers In	-	1,000,000	1,000,000	-	-	-	-	-
Total Sources of Funds	2,805,437	2,648,052	2,650,887	-	-	-	-	-
Uses of Funds								
Expenditures								
Capital	1,162,550	-	-	-	-	-	-	-
Total Expenditures	1,162,550	-	-	-	-	-	-	-
Transfers Out								
Transportation	-	2,648,052	2,650,887	-	-	-	-	-
Total Transfers Out	-	2,648,052	2,650,887	-	-	-	-	-
Total Uses of Funds	1,162,550	2,648,052	2,650,887	-	-	-	-	-
Ending Fund Balance	\$ 1,642,887	-	-	-	-	-	-	-

City of Flagstaff
 Beautification Fund
 Five Year Plan 2023-2027

	Actual 2020-2021	Budget 2021-2022	Estimate 2021-2022	Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Sources of Funds								
Beginning Fund Balance	\$ 7,205,160	7,665,244	8,075,843	4,949,104	4,415,920	3,921,617	3,244,174	2,853,555
Revenues								
BBB Tax	1,809,530	1,756,700	1,990,000	2,029,800	2,090,700	2,153,400	2,218,000	2,151,400
Intergovernmental	-	50,000	50,000	-	-	-	-	-
Investment Earnings	65,593	38,000	38,000	25,000	22,000	20,000	16,000	14,000
Miscellaneous	3,575	-	-	-	-	-	-	-
Total Revenues	1,878,698	1,844,700	2,078,000	2,054,800	2,112,700	2,173,400	2,234,000	2,165,400
Transfers In								
COVID Relief	-	450,800	-	-	-	-	-	-
Total Transfers In	-	450,800	-	-	-	-	-	-
Total Sources of Funds	9,083,858	9,960,744	10,153,843	7,003,904	6,528,620	6,095,017	5,478,174	5,018,955
Uses of Funds								
Expenditures								
Operating	349,585	625,863	625,863	683,723	647,985	657,525	667,351	677,472
Capital	175,923	5,502,004	4,079,004	1,417,000	1,472,000	1,696,300	1,450,000	1,800,000
Contingency	-	10,000	-	10,000	-	-	-	-
Total Expenditures	525,508	6,137,867	4,704,867	2,110,723	2,119,985	2,353,825	2,117,351	2,477,472
Transfers Out								
General Fund	451,882	469,872	469,872	447,261	457,018	467,018	477,268	487,775
Library	625	-	-	-	-	-	-	-
SEMS	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Total Transfers Out	482,507	499,872	499,872	477,261	487,018	497,018	507,268	517,775
Total Uses of Funds	1,008,015	6,637,739	5,204,739	2,587,984	2,607,003	2,850,843	2,624,619	2,995,247
Ending Fund Balance	\$ 8,075,843	3,323,005	4,949,104	4,415,920	3,921,617	3,244,174	2,853,555	2,023,708

City of Flagstaff
Economic Development Fund
Five Year Plan 2023-2027

	Actual 2020-2021	Budget 2021-2022	Estimate 2021-2022	Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Sources of Funds								
Beginning Fund Balance	\$ 469,083	390,141	495,277	429,077	145,242	131,416	274,663	757,165
Revenues								
BBB Tax	860,205	834,400	945,250	964,200	993,100	1,022,900	1,053,600	1,021,900
Investment Earnings	4,371	6,437	8,172	7,080	2,396	2,168	4,532	12,493
Rents	321,090	380,686	380,686	403,100	426,562	439,073	446,634	454,247
Miscellaneous	50	-	-	-	-	-	-	-
Total Revenues	1,185,716	1,221,523	1,334,108	1,374,380	1,422,058	1,464,141	1,504,766	1,488,640
Transfers In								
General Fund	247,000	472,000	572,000	247,000	247,000	247,000	247,000	247,000
COVID Relief	-	214,175	-	-	-	-	-	-
Total Transfers In	247,000	686,175	572,000	247,000	247,000	247,000	247,000	247,000
Total Sources of Funds	1,901,799	2,297,839	2,401,385	2,050,457	1,814,300	1,842,557	2,026,429	2,492,805
Uses of Funds								
Expenditures								
Operating	915,711	1,492,070	1,378,070	1,168,095	993,096	1,008,277	1,023,851	1,039,824
Contingency	-	45,000	-	45,000	-	-	-	-
Total Expenditures	915,711	1,537,070	1,378,070	1,213,095	993,096	1,008,277	1,023,851	1,039,824
Debt Service								
Debt Service	247,054	250,481	250,481	248,363	246,031	248,381	245,413	246,750
Total Debt Service	247,054	250,481	250,481	248,363	246,031	248,381	245,413	246,750
Transfers Out								
General Fund	243,757	343,757	343,757	443,757	443,757	311,236	-	-
Total Transfers Out	243,757	343,757	343,757	443,757	443,757	311,236	-	-
Total Uses of Funds	1,406,522	2,131,308	1,972,308	1,905,215	1,682,884	1,567,894	1,269,264	1,286,574
Ending Fund Balance	\$ 495,277	166,531	429,077	145,242	131,416	274,663	757,165	1,206,231

City of Flagstaff
Tourism Fund
Five Year Plan 2023-2027

	Actual 2020-2021	Budget 2021-2022	Estimate 2021-2022	Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Sources of Funds								
Beginning Fund Balance	\$ 946,095	555,521	1,341,618	1,438,732	1,117,328	1,410,576	1,729,021	2,073,712
Revenues								
BBB Tax	2,716,233	2,635,000	2,985,000	3,044,700	3,136,000	3,230,100	3,327,000	3,227,200
Retail Sales	121,860	124,594	124,594	125,840	127,098	128,369	129,653	130,950
Investment Earnings	9,393	2,778	2,778	7,194	5,587	7,053	8,645	10,369
Miscellaneous	17,980	16,026	16,026	16,186	16,348	16,511	16,676	16,843
Total Revenues	2,865,466	2,778,398	3,128,398	3,193,920	3,285,033	3,382,033	3,481,974	3,385,362
Transfers In								
General Fund	-	-	125,000	-	-	-	-	-
COVID Relief	-	670,000	-	-	-	-	-	-
Total Transfers In	-	670,000	125,000	-	-	-	-	-
Total Sources of Funds	3,811,561	4,003,919	4,595,016	4,632,652	4,402,361	4,792,609	5,210,995	5,459,074
Uses of Funds								
Expenditures								
Operating	2,314,873	3,076,284	3,076,284	3,185,254	2,836,715	2,908,518	2,982,213	3,057,851
Capital	-	80,000	80,000	-	-	-	-	-
Contingency	-	50,000	-	175,000	-	-	-	-
Total Expenditures	2,314,873	3,206,284	3,156,284	3,360,254	2,836,715	2,908,518	2,982,213	3,057,851
Transfers Out								
Library	66,500	-	-	66,500	66,500	66,500	66,500	66,500
General Fund	25,000	-	-	25,000	25,000	25,000	25,000	25,000
Solid Waste	63,570	-	-	63,570	63,570	63,570	63,570	63,570
Total Transfers Out	155,070	-	-	155,070	155,070	155,070	155,070	155,070
Total Uses of Funds	2,469,943	3,206,284	3,156,284	3,515,324	2,991,785	3,063,588	3,137,283	3,212,921
Ending Fund Balance	\$ 1,341,618	797,635	1,438,732	1,117,328	1,410,576	1,729,021	2,073,712	2,246,153

City of Flagstaff
Arts and Science Fund
Five Year Plan 2023-2027

	Actual 2020-2021	Budget 2021-2022	Estimate 2021-2022	Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Sources of Funds								
Beginning Fund Balance	\$ 901,077	865,150	962,906	599,149	589,418	643,730	703,504	825,252
Revenues								
BBB Tax	678,089	658,800	746,250	761,200	784,000	807,500	831,800	806,800
Investment Earnings	7,371	4,000	4,000	3,000	3,000	3,000	4,000	4,000
Total Revenues	685,460	662,800	750,250	764,200	787,000	810,500	835,800	810,800
Transfers In								
COVID Relief	-	169,075	-	-	-	-	-	-
Total Transfers In	-	169,075	-	-	-	-	-	-
Total Sources of Funds	1,586,537	1,697,025	1,713,156	1,363,349	1,376,418	1,454,230	1,539,304	1,636,052
Uses of Funds								
Expenditures								
Operating	557,345	624,632	524,632	594,931	607,688	620,726	634,052	647,672
Capital	66,286	715,375	589,375	169,000	125,000	130,000	80,000	279,000
Contingency	-	10,000	-	10,000	-	-	-	-
Total Expenditures	623,631	1,350,007	1,114,007	773,931	732,688	750,726	714,052	926,672
Total Uses of Funds	623,631	1,350,007	1,114,007	773,931	732,688	750,726	714,052	926,672
Ending Fund Balance	\$ 962,906	347,018	599,149	589,418	643,730	703,504	825,252	709,380

City of Flagstaff
Recreation Fund
Five Year Plan 2023-2027

	Actual 2020-2021	Budget 2021-2022	Estimate 2021-2022	Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Sources of Funds								
Beginning Fund Balance	\$ 994,991	1,118,334	1,680,053	1,231,714	502,325	870,336	1,342,847	1,924,958
Revenues								
BBB Tax	2,987,469	2,898,500	3,283,500	3,349,200	3,449,600	3,553,100	3,659,700	3,549,900
Investment Earnings	7,298	5,000	5,000	6,000	3,000	4,000	7,000	10,000
Other Financing Sources	-	-	-	300,000	300,000	300,000	300,000	300,000
Total Revenues	2,994,767	2,903,500	3,288,500	3,655,200	3,752,600	3,857,100	3,966,700	3,859,900
Transfers In								
COVID Relief	-	743,750	-	-	-	-	-	-
General Fund	-	-	370,000	-	-	-	-	-
Total Transfers In	-	743,750	370,000	-	-	-	-	-
Total Sources of Funds	3,989,758	4,765,584	5,338,553	4,886,914	4,254,925	4,727,436	5,309,547	5,784,858
Uses of Funds								
Expenditures								
Operating	10,358	10,400	10,400	10,400	10,400	10,400	10,400	10,400
Capital	-	-	-	1,800,000	800,000	800,000	800,000	800,000
Total Expenditures	10,358	10,400	10,400	1,810,400	810,400	810,400	810,400	810,400
Transfers Out								
General Fund	2,299,347	4,096,439	4,096,439	2,574,189	2,574,189	2,574,189	2,574,189	2,574,189
Total Transfers Out	2,299,347	4,096,439	4,096,439	2,574,189	2,574,189	2,574,189	2,574,189	2,574,189
Total Uses of Funds	2,309,705	4,106,839	4,106,839	4,384,589	3,384,589	3,384,589	3,384,589	3,384,589
Ending Fund Balance	\$ 1,680,053	658,745	1,231,714	502,325	870,336	1,342,847	1,924,958	2,400,269

City of Flagstaff
Parking District Fund
Five Year Plan 2023-2027

	Actual 2020-2021	Budget 2021-2022	Estimate 2021-2022	Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Sources of Funds								
Beginning Fund Balance	\$ 1,390,727	920,440	1,029,174	548,990	393,238	570,910	761,111	963,997
Revenues								
Parking	357,090	1,230,850	1,202,850	1,225,907	1,250,175	1,274,925	1,300,166	1,325,908
Investment Earnings	10,836	13,800	7,000	8,200	5,900	8,600	11,400	14,500
Miscellaneous	1,136	-	-	-	-	-	-	-
Total Revenues	369,062	1,244,650	1,209,850	1,234,107	1,256,075	1,283,525	1,311,566	1,340,408
Transfers In								
COVID Relief	-	1,408,372	-	-	-	-	-	-
General Fund	-	-	272,316	-	-	-	-	-
Total Transfers In	-	1,408,372	272,316	-	-	-	-	-
Total Sources of Funds	1,759,789	3,573,462	2,511,340	1,783,097	1,649,313	1,854,435	2,072,677	2,304,405
Uses of Funds								
Expenditures								
Operating	457,038	807,135	731,135	842,744	851,019	864,693	878,777	893,284
Indirect	62,203	64,354	64,354	61,136	62,359	63,606	64,878	66,176
Capital	-	1,091,836	1,051,836	340,954	50,000	50,000	50,000	10,000
Contingency	-	30,000	-	30,000	-	-	-	-
Total Expenditures	519,241	1,993,325	1,847,325	1,274,834	963,378	978,299	993,655	969,460
Debt Service								
Debt Service	115,025	115,025	115,025	115,025	115,025	115,025	115,025	57,513
Total Debt Service	115,025	115,025	115,025	115,025	115,025	115,025	115,025	57,513
Transfers Out								
General Fund	96,349	-	-	-	-	-	-	-
Total Transfers Out	96,349	-	-	-	-	-	-	-
Total Uses of Funds	730,615	2,108,350	1,962,350	1,389,859	1,078,403	1,093,324	1,108,680	1,026,973
Ending Fund Balance	\$ 1,029,174	1,465,112	548,990	393,238	570,910	761,111	963,997	1,277,433

City of Flagstaff
Water Resource and Infrastructure Protection Fund
Five Year Plan 2023-2027

	Actual 2020-2021	Budget 2021-2022	Estimate 2021-2022	Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Sources of Funds								
Beginning Fund Balance	\$ -	563,299	815,064	927,627	930,199	914,624	882,887	833,231
Revenues								
Water Resource Protection Fee	1,240,175	1,228,220	1,239,000	1,277,380	1,290,154	1,303,056	1,316,087	1,329,248
Intergovernmental	8,863	-	-	1,200,000	-	-	-	-
Investment Earnings	2,145	3,000	3,000	5,000	5,000	5,000	4,000	4,000
Total Revenues	1,251,183	1,231,220	1,242,000	2,482,380	1,295,154	1,308,056	1,320,087	1,333,248
Total Sources of Funds	1,251,183	1,794,519	2,057,064	3,410,007	2,225,353	2,222,680	2,202,974	2,166,479
Uses of Funds								
Expenditures								
Operating	363,568	945,479	945,479	2,089,463	927,547	953,913	981,032	1,008,924
Indirect	-	-	-	106,388	109,048	111,774	114,568	117,432
Capital	-	-	-	100,000	100,000	100,000	100,000	100,000
Total Expenditures	363,568	945,479	945,479	2,295,851	1,136,595	1,165,687	1,195,600	1,226,356
Transfers Out								
Pension Debt Service	72,551	183,958	183,958	183,957	174,134	174,106	174,143	174,096
Total Transfers Out	72,551	183,958	183,958	183,957	174,134	174,106	174,143	174,096
Total Uses of Funds	436,119	1,129,437	1,129,437	2,479,808	1,310,729	1,339,793	1,369,743	1,400,452
Ending Fund Balance	\$ 815,064	665,082	927,627	930,199	914,624	882,887	833,231	766,027

City of Flagstaff
General Obligation Bond Fund
Five Year Plan 2023-2027

	Actual 2020-2021	Budget 2021-2022	Estimate 2021-2022	Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Sources of Funds								
Beginning Fund Balance	\$ -	-	-	-	-	-	-	-
Transfers In								
Secondary Property Tax	7,303,370	7,388,402	7,388,402	7,445,347	5,603,783	3,622,217	3,611,276	3,608,772
Total Transfers In	7,303,370	7,388,402	7,388,402	7,445,347	5,603,783	3,622,217	3,611,276	3,608,772
Total Sources of Funds	7,303,370	7,388,402	7,388,402	7,445,347	5,603,783	3,622,217	3,611,276	3,608,772
Uses of Funds								
Debt Service								
Debt Service	7,303,370	7,388,402	7,388,402	7,445,347	5,603,783	3,622,217	3,611,276	3,608,772
Total Debt Service	7,303,370	7,388,402	7,388,402	7,445,347	5,603,783	3,622,217	3,611,276	3,608,772
Total Uses of Funds	7,303,370	7,388,402	7,388,402	7,445,347	5,603,783	3,622,217	3,611,276	3,608,772
Ending Fund Balance	\$ -	-	-	-	-	-	-	-

City of Flagstaff
Secondary Property Tax Fund
Five Year Plan 2023-2027

	Actual 2020-2021	Budget 2021-2022	Estimate 2021-2022	Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Sources of Funds								
Beginning Fund Balance	\$ 7,142,642	7,274,913	7,249,591	7,733,163	5,769,879	5,638,159	5,615,187	3,683,342
Revenues								
Secondary Property Taxes	7,385,677	7,835,974	7,835,974	5,443,063	5,443,063	3,571,245	1,651,431	3,630,563
Investment Earnings	24,642	36,000	36,000	39,000	29,000	28,000	28,000	18,000
Total Revenues	7,410,319	7,871,974	7,871,974	5,482,063	5,472,063	3,599,245	1,679,431	3,648,563
Total Sources of Funds	14,552,961	15,146,887	15,121,565	13,215,226	11,241,942	9,237,404	7,294,618	7,331,905
Uses of Funds								
Transfers Out								
GO Bonds	7,303,370	7,388,402	7,388,402	7,445,347	5,603,783	3,622,217	3,611,276	3,608,772
Total Transfers Out	7,303,370	7,388,402	7,388,402	7,445,347	5,603,783	3,622,217	3,611,276	3,608,772
Total Uses of Funds	7,303,370	7,388,402	7,388,402	7,445,347	5,603,783	3,622,217	3,611,276	3,608,772
Ending Fund Balance	\$ 7,249,591	7,758,485	7,733,163	5,769,879	5,638,159	5,615,187	3,683,342	3,723,133

City of Flagstaff
Pension Debt Service Fund
Five Year Plan 2023-2027

	Actual 2020-2021	Budget 2021-2022	Estimate 2021-2022	Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Sources of Funds								
Beginning Fund Balance	\$ -	14,239,000	14,252,384	14,323,385	14,395,385	14,467,386	14,539,387	14,612,388
Revenues								
Investment Earnings	12,445	71,000	71,000	72,000	72,000	72,000	73,000	73,000
Other Financing Sources	131,000,000	-	-	-	-	-	-	-
Total Revenues	131,012,445	71,000	71,000	72,000	72,000	72,000	73,000	73,000
Transfers In								
General Fund	3,623,711	8,737,995	8,737,996	8,737,975	8,271,347	8,270,039	8,271,783	8,269,576
Water Resource Protection Fund	72,551	183,958	183,958	183,957	174,134	174,106	174,143	174,096
Airport	122,191	275,937	275,937	275,936	261,200	261,159	261,214	261,145
Total Transfers In	3,818,453	9,197,890	9,197,891	9,197,868	8,706,681	8,705,304	8,707,140	8,704,817
Total Sources of Funds	134,830,898	23,507,890	23,521,275	23,593,253	23,174,066	23,244,690	23,319,527	23,390,205
Uses of Funds								
Expenditures								
Operating	116,758,811	-	-	-	-	-	-	-
Total Expenditures	116,758,811	-	-	-	-	-	-	-
Debt Service	3,819,703	9,197,890	9,197,890	9,197,868	8,706,680	8,705,303	8,707,139	8,704,817
Total Uses of Funds	120,578,514	9,197,890	9,197,890	9,197,868	8,706,680	8,705,303	8,707,139	8,704,817
Ending Fund Balance	\$ 14,252,384	14,310,000	14,323,385	14,395,385	14,467,386	14,539,387	14,612,388	14,685,388

City of Flagstaff
Perpetual Care Fund
Five Year Plan 2023-2027

	Actual 2020-2021	Budget 2021-2022	Estimate 2021-2022	Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Sources of Funds								
Beginning Fund Balance	\$ 352,803	366,929	375,894	390,260	404,871	419,731	434,845	450,217
Revenues								
Contributions	19,910	10,082	10,082	10,284	10,490	10,700	10,914	11,132
Investment Earnings	3,181	4,284	4,284	4,327	4,370	4,414	4,458	4,503
Total Revenues	23,091	14,366	14,366	14,611	14,860	15,114	15,372	15,635
Total Sources of Funds	375,894	381,295	381,295	404,871	419,731	434,845	450,217	465,852
Uses of Funds								
Expenditures								
Operating	-	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-	-
Total Uses of Funds	-	-	-	-	-	-	-	-
Ending Fund Balance	\$ 375,894	381,295	390,260	404,871	419,731	434,845	450,217	465,852

City of Flagstaff
Capital Projects Fund
Non-GO Bond Funded Projects
Five Year Plan 2023-2027

	Actual 2020-2021	Budget 2021-2022	Estimate 2021-2022	Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Sources of Funds								
Beginning Fund Balance	\$ 5,835,477	685,424	621,291	-	-	-	-	-
Revenues								
Grants	30,000	-	-	-	-	-	-	-
Real Estate Proceeds	-	2,000,000	2,000,000	-	-	-	-	-
Investment Earnings	6,122	-	-	-	-	-	-	-
Other Financing Sources	-	27,900,000	-	-	37,900,000	10,000,000	5,061,000	50,000
Total Revenues	36,122	29,900,000	2,000,000	-	37,900,000	10,000,000	5,061,000	50,000
Transfers In								
General Fund	374,395	3,718,482	1,626,266	10,500	-	-	-	-
Total Transfers In	374,395	3,718,482	1,626,266	10,500	-	-	-	-
Total Sources of Funds	6,245,994	34,303,906	4,247,557	10,500	37,900,000	10,000,000	5,061,000	50,000
Uses of Funds								
Expenditures								
Capital	5,624,628	34,303,906	4,247,557	10,500	37,900,000	10,000,000	5,061,000	50,000
Total Expenditures	5,624,628	34,303,906	4,247,557	10,500	37,900,000	10,000,000	5,061,000	50,000
Transfers Out								
General Fund	75	-	-	-	-	-	-	-
Total Transfers In	75	-	-	-	-	-	-	-
Total Uses of Funds	5,624,703	34,303,906	4,247,557	10,500	37,900,000	10,000,000	5,061,000	50,000
Ending Fund Balance	\$ 621,291	-	-	-	-	-	-	-

City of Flagstaff
 Capital Projects Fund
 GO Bond Funded Projects
 Five Year Plan 2023-2027

	Actual 2020-2021	Budget 2021-2022	Estimate 2021-2022	Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Sources of Funds								
Beginning Fund Balance	\$ (622,815)	4,586,963	1,648,798	-	-	-	-	-
Revenues								
Intergovernmental	246,007	601,676	657,117	-	-	-	-	-
Investment Earnings	4,640	-	-	-	-	-	-	-
Other Financing Sources	3,094,937	-	2,905,063	-	-	-	-	-
Total Revenues	3,345,584	601,676	3,562,180	-	-	-	-	-
Transfers In								
HURF	100,000	500,000	500,000	-	-	-	-	-
Total Transfers In	100,000	500,000	500,000	-	-	-	-	-
Total Sources of Funds	2,822,769	5,688,639	5,710,978	-	-	-	-	-
Uses of Funds								
Expenditures								
Operating	579,848	3,368,104	3,403,185	-	-	-	-	-
Capital	564,123	2,320,535	2,307,793	-	-	-	-	-
Total Expenditures	1,143,971	5,688,639	5,710,978	-	-	-	-	-
Transfers Out								
General Fund	30,000	-	-	-	-	-	-	-
Total Transfers Out	30,000	-	-	-	-	-	-	-
Total Uses of Funds	1,173,971	5,688,639	5,710,978	-	-	-	-	-
Ending Fund Balance	\$ 1,648,798	-	-	-	-	-	-	-

City of Flagstaff
Drinking Water Fund
Five Year Plan 2023-2027

	Actual 2020-2021	Budget 2021-2022	Estimate 2021-2022	Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Sources of Funds								
Beginning Fund Balance	\$ 25,368,278	26,884,740	24,945,469	19,051,271	15,259,148	13,567,957	12,226,004	11,370,649
Revenues								
Intergovernmental	-	-	-	4,250,000	1,375,000	1,500,000	-	875,000
Drinking Water	18,573,705	17,090,994	17,600,512	17,795,059	17,971,964	18,150,637	18,331,097	18,513,363
Capacity Fees	1,919,786	1,848,704	1,848,704	1,867,191	1,885,863	1,904,722	1,961,864	2,020,720
Investment Earnings	235,473	134,424	124,727	95,256	76,296	67,840	61,130	56,853
Rents	20,000	5,150	5,150	5,150	5,150	5,150	5,150	5,150
Miscellaneous	36,865	-	3,900	-	-	-	-	-
Total Revenues	20,785,829	19,079,272	19,582,993	24,012,656	21,314,273	21,628,349	20,359,241	21,471,086
Transfers In								
Wastewater	1,007,427	1,798,013	1,757,246	1,788,419	1,474,622	1,561,598	1,620,485	1,528,171
Reclaimed Water	42,927	138,228	125,861	132,227	95,884	87,562	81,612	68,328
Stormwater	6,281	7,146	11,387	182,899	118,898	144,239	133,780	167,655
Total Transfers In	1,056,635	1,943,387	1,894,494	2,103,545	1,689,404	1,793,399	1,835,877	1,764,154
Total Sources of Funds	47,210,742	47,907,399	46,422,956	45,167,472	38,262,825	36,989,705	34,421,122	34,605,889
Uses of Funds								
Expenditures								
Operating	10,571,483	11,763,669	11,763,669	11,906,455	10,866,200	11,084,200	11,307,500	11,536,800
Indirect	1,712,061	1,847,561	1,847,561	1,755,183	1,772,700	1,790,400	1,808,300	1,826,400
Capital	7,576,958	22,753,656	11,237,326	12,895,503	10,085,750	10,119,750	8,169,750	9,569,750
Contingency	-	1,000,000	-	1,000,000	-	-	-	-
Total Expenditures	19,860,502	37,364,886	24,848,556	27,557,141	22,724,650	22,994,350	21,285,550	22,932,950
Debt Service	2,317,499	2,438,184	2,438,184	2,351,183	1,970,218	1,769,351	1,764,923	1,766,669
Total Debt Service	2,317,499	2,438,184	2,438,184	2,351,183	1,970,218	1,769,351	1,764,923	1,766,669
Transfers Out								
General Fund	87,272	84,945	84,945	-	-	-	-	-
Total Transfers Out	87,272	84,945	84,945	-	-	-	-	-
Total Uses of Funds	22,265,273	39,888,015	27,371,685	29,908,324	24,694,868	24,763,701	23,050,473	24,699,619
Ending Fund Balance	\$ 24,945,469	8,019,384	19,051,271	15,259,148	13,567,957	12,226,004	11,370,649	9,906,270

City of Flagstaff
Wastewater Fund
Five Year Plan 2023-2027

	Actual 2020-2021	Budget 2021-2022	Estimate 2021-2022	Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Sources of Funds								
Beginning Fund Balance	\$ 16,686,214	20,285,709	23,641,334	22,480,142	17,939,208	16,164,022	10,433,461	3,251,586
Revenues								
Wastewater	10,928,522	10,769,398	10,871,220	10,878,542	10,987,281	11,097,109	11,208,033	11,320,067
Capacity Fees	3,076,521	1,212,000	1,852,930	1,224,120	1,236,361	1,248,725	1,286,187	1,324,773
Investment Earnings	165,549	202,857	145,000	112,000	90,000	81,000	52,000	16,000
Miscellaneous	189,327	-	28,696	-	-	-	-	-
Other Financing Sources	-	-	-	3,750,000	2,788,779	4,100,000	1,000,000	1,500,000
Total Revenues	14,359,919	12,184,255	12,897,846	15,964,662	15,102,421	16,526,834	13,546,220	14,160,840
Total Sources of Funds	31,046,133	32,469,964	36,539,180	38,444,804	33,041,629	32,690,856	23,979,681	17,412,426
Uses of Funds								
Expenditures								
Operating	3,908,169	4,736,752	4,736,752	4,788,689	4,612,500	4,699,400	4,788,600	4,879,800
Indirect	689,766	655,902	655,902	623,107	629,300	635,600	642,000	648,400
Capital	905,029	9,683,341	4,748,258	10,372,429	7,755,894	12,812,000	11,062,000	4,462,000
Contingency	-	800,000	-	800,000	-	-	-	-
Total Expenditures	5,502,964	15,875,995	10,140,912	16,584,225	12,997,694	18,147,000	16,492,600	9,990,200
Debt Service	894,408	2,160,880	2,160,880	2,132,952	2,405,291	2,548,797	2,615,010	2,731,664
Total Debt Service	894,408	2,160,880	2,160,880	2,132,952	2,405,291	2,548,797	2,615,010	2,731,664
Transfers Out								
Drinking Water	1,007,427	1,798,013	1,757,246	1,788,419	1,474,622	1,561,598	1,620,485	1,528,171
Total Transfers Out	1,007,427	1,798,013	1,757,246	1,788,419	1,474,622	1,561,598	1,620,485	1,528,171
Total Uses of Funds	7,404,799	19,834,888	14,059,038	20,505,596	16,877,607	22,257,395	20,728,095	14,250,035
Ending Fund Balance	\$ 23,641,334	12,635,076	22,480,142	17,939,208	16,164,022	10,433,461	3,251,586	3,162,391

City of Flagstaff
Reclaimed Water Fund
Five Year Plan 2023-2027

	Actual 2020-2021	Budget 2021-2022	Estimate 2021-2022	Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Sources of Funds								
Beginning Fund Balance	\$ 1,758,672	1,986,685	2,468,246	2,486,116	2,152,579	1,839,816	1,929,911	1,985,407
Revenues								
Reclaimed Water	1,453,038	1,046,439	1,067,516	1,068,158	1,068,158	1,068,158	1,068,158	1,068,158
Investment Earnings	16,088	9,933	12,341	12,431	10,763	9,199	9,650	9,927
Other Financing Sources	-	-	-	850,000	1,000,000	1,500,000	900,000	-
Total Revenues	1,469,126	1,056,372	1,079,857	1,930,589	2,078,921	2,577,357	1,977,808	1,078,085
Total Sources of Funds	3,227,798	3,043,057	3,548,103	4,416,705	4,231,500	4,417,173	3,907,719	3,063,492
Uses of Funds								
Expenditures								
Operating	355,340	600,592	600,592	439,892	448,100	456,300	464,600	473,100
Indirect Costs	69,339	70,534	70,534	67,007	67,700	68,400	69,100	69,800
Capital	291,946	1,179,009	265,000	1,575,000	1,700,000	1,675,000	1,035,000	360,000
Contingency	-	50,000	-	50,000	-	-	-	-
Total Expenditures	716,625	1,900,135	936,126	2,131,899	2,215,800	2,199,700	1,568,700	902,900
Debt Service	-	-	-	-	80,000	200,000	272,000	272,000
Total Debt Service	-	-	-	-	80,000	200,000	272,000	272,000
Transfers Out								
Drinking Water	42,927	138,228	125,861	132,227	95,884	87,562	81,612	68,328
Total Transfers Out	42,927	138,228	125,861	132,227	95,884	87,562	81,612	68,328
Total Uses of Funds	759,552	2,038,363	1,061,987	2,264,126	2,391,684	2,487,262	1,922,312	1,243,228
Ending Fund Balance	\$ 2,468,246	1,004,694	2,486,116	2,152,579	1,839,816	1,929,911	1,985,407	1,820,264

City of Flagstaff
Stormwater Fund
Five Year Plan 2023-2027

	Actual 2020-2021	Budget 2021-2022	Estimate 2021-2022	Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Sources of Funds								
Beginning Fund Balance	\$ 2,667,685	(10,136,653)	(10,157,940)	5,471,083	4,026,045	3,200,109	2,456,601	2,144,284
Revenues								
Intergovernmental	129,843	1,480,630	7,332,932	1,500,000	900,000	2,850,000	1,913,000	1,988,000
Stormwater	4,353,907	4,282,424	4,282,424	4,325,248	4,368,500	4,412,185	4,456,307	4,500,870
User Fees	60,340	28,519	28,519	29,232	29,963	30,712	31,480	32,267
Permits	810	915	915	938	961	985	1,010	1,035
Investment Earnings	3,870	-	-	27,355	20,130	16,001	12,283	10,721
Other Financing Sources	-	18,000,000	24,000,000	22,900,000	-	-	-	-
Total Revenues	4,548,770	23,792,488	35,644,790	28,782,773	5,319,554	7,309,883	6,414,080	6,532,893
Total Sources of Funds	7,216,455	13,655,835	25,486,850	34,253,856	9,345,599	10,509,992	8,870,681	8,677,177
Uses of Funds								
Expenditures								
Operating	821,285	1,211,885	9,561,885	1,345,515	1,011,398	1,038,016	1,065,390	1,093,542
Indirect	156,842	244,102	244,102	231,897	237,694	243,636	249,727	255,970
Capital	16,389,987	8,396,706	9,935,893	26,615,000	2,025,000	3,875,000	2,525,000	2,775,000
Contingency	-	300,000	-	300,000	-	-	-	-
Total Expenditures	17,368,114	10,152,693	19,741,880	28,492,412	3,274,092	5,156,652	3,840,117	4,124,512
Debt Service	-	1,205,000	262,500	1,552,500	2,752,500	2,752,500	2,752,500	2,752,500
Transfers Out								
Drinking Water	6,281	7,146	11,387	182,899	118,898	144,239	133,780	167,655
Total Transfers Out	6,281	7,146	11,387	182,899	118,898	144,239	133,780	167,655
Total Uses of Funds	17,374,395	11,364,839	20,015,767	30,227,811	6,145,490	8,053,391	6,726,397	7,044,667
Ending Fund Balance	\$ (10,157,940)	2,290,996	5,471,083	4,026,045	3,200,109	2,456,601	2,144,284	1,632,510

City of Flagstaff
Solid Waste Fund
Five Year Plan 2023-2027

	Actual 2020-2021	Budget 2021-2022	Estimate 2021-2022	Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Sources of Funds								
Beginning Fund Balance	\$ 22,292,007	21,494,195	22,724,377	18,527,081	15,238,783	15,640,683	17,174,724	19,078,829
Revenues								
Solid Waste	12,971,880	13,053,187	14,005,015	13,741,358	14,299,012	15,002,856	15,530,082	15,835,155
Investment Earnings	106,988	81,821	81,821	93,043	76,173	78,306	99,208	110,374
Miscellaneous	8,124	840,000	850,000	840,000	-	-	-	-
Total Revenues	13,113,492	13,975,008	14,936,836	14,674,401	14,375,185	15,081,162	15,629,290	15,945,529
Transfers In								
Tourism	63,570	-	-	63,570	63,570	63,570	63,570	63,570
Total Transfers In	63,570	-	-	63,570	63,570	63,570	63,570	63,570
Total Sources of Funds	35,469,069	35,469,203	37,661,213	33,265,052	29,677,538	30,785,415	32,867,584	35,087,928
Uses of Funds								
Expenditures								
Operating	9,096,452	9,280,545	9,280,545	9,488,038	9,457,938	9,741,464	10,033,499	10,334,294
Indirect	1,224,444	1,303,998	1,303,998	1,238,798	1,269,768	1,301,512	1,334,050	1,367,401
Capital	1,655,135	8,229,185	8,229,185	6,484,000	2,990,000	2,245,000	2,100,000	1,905,000
Contingency	-	500,000	-	500,000	-	-	-	-
Total Expenditures	11,976,031	19,313,728	18,813,728	17,710,836	13,717,706	13,287,976	13,467,549	13,606,695
Debt Service	668,661	219,569	219,569	215,719	217,794	219,719	216,569	218,344
Transfers Out:								
SEMS	100,000	100,835	100,835	99,714	101,355	102,996	104,637	106,278
Total Transfers Out	100,000	100,835	100,835	99,714	101,355	102,996	104,637	106,278
Total Uses of Funds	12,744,692	19,634,132	19,134,132	18,026,269	14,036,855	13,610,691	13,788,755	13,931,317
Ending Fund Balance	\$ 22,724,377	15,835,071	18,527,081	15,238,783	15,640,683	17,174,724	19,078,829	21,156,611

City of Flagstaff
Sustainability and Environmental Management Fund
Five Year Plan 2023-2027

	Actual 2020-2021	Budget 2021-2022	Estimate 2021-2022	Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Sources of Funds								
Beginning Fund Balance	\$ 612,698	1,088,077	1,094,134	1,251,059	1,318,518	1,454,455	1,574,531	1,679,066
Revenues								
Environmental Management	1,212,258	1,213,478	1,213,478	1,225,551	1,237,745	1,250,061	1,262,500	1,275,063
Intergovernmental	14,997	-	-	3,605,000	-	-	-	-
Investment Earnings	7,152	5,000	5,000	6,000	7,000	7,000	8,000	8,000
Miscellaneous	100	-	-	-	-	-	-	-
Total Revenues	1,234,507	1,218,478	1,218,478	4,836,551	1,244,745	1,257,061	1,270,500	1,283,063
Transfers In								
General Fund	170,767	925,708	1,150,708	659,549	164,335	169,265	174,343	179,573
Beautification	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Solid Waste	100,000	100,835	100,835	99,714	101,355	102,996	104,637	106,278
Total Transfers In	300,767	1,056,543	1,281,543	789,263	295,690	302,261	308,980	315,851
Total Sources of Funds	2,147,972	3,363,098	3,594,155	6,876,873	2,858,953	3,013,777	3,154,011	3,277,980
Uses of Funds								
Expenditures								
Operating	866,757	1,517,481	1,742,481	5,290,271	1,160,462	1,189,109	1,218,555	1,248,820
Indirect	187,037	250,615	250,615	238,084	244,036	250,137	256,390	262,800
Capital	44	350,000	350,000	-	-	-	-	-
Contingency	-	30,000	-	30,000	-	-	-	-
Total Expenditures	1,053,838	2,148,096	2,343,096	5,558,355	1,404,498	1,439,246	1,474,945	1,511,620
Total Uses of Funds	1,053,838	2,148,096	2,343,096	5,558,355	1,404,498	1,439,246	1,474,945	1,511,620
Ending Fund Balance	\$ 1,094,134	1,215,002	1,251,059	1,318,518	1,454,455	1,574,531	1,679,066	1,766,360

City of Flagstaff
Airport Fund
Five Year Plan 2023-2027

	Actual 2020-2021	Budget 2021-2022	Estimate 2021-2022	Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Sources of Funds								
Beginning Fund Balance	\$ 321,948	1,443,843	1,726,930	1,908,176	1,399,294	2,325,754	1,927,751	2,476,660
Revenues								
Intergovernmental	4,020,541	22,593,524	13,434,144	37,257,638	18,429,399	5,005,300	477,650	5,254,532
Airport	958,392	1,158,025	1,645,137	1,175,390	1,193,020	1,210,920	1,229,080	1,229,080
Rents	590,964	927,096	845,526	1,032,999	1,050,467	1,068,269	1,086,418	1,092,852
Passenger Facility Charges	375,725	480,000	42,819	480,000	480,000	480,000	480,000	480,000
Parking	-	-	200,000	893,520	986,960	1,083,320	1,103,760	1,124,200
Investment Earnings	12,982	7,000	8,000	9,000	7,000	13,000	11,000	12,000
Miscellaneous	635	1,000	16	1,000	1,000	1,000	1,000	1,000
Total Revenues	5,959,239	25,166,645	16,175,642	40,849,547	22,147,846	8,861,809	4,388,908	9,193,664
Transfers In								
General Fund	1,884,501	2,781,222	2,665,499	-	-	-	-	-
Total Transfers In	1,884,501	2,781,222	2,665,499	-	-	-	-	-
Total Sources of Funds	8,165,688	29,391,710	20,568,071	42,757,723	23,547,140	11,187,563	6,316,659	11,670,324
Uses of Funds								
Expenditures								
Operating	2,094,345	10,316,588	8,935,870	5,112,512	2,554,124	2,608,601	2,664,496	2,670,083
Indirect Costs	332,833	404,956	404,956	384,708	394,326	404,184	414,289	414,289
Capital	3,657,653	14,652,921	6,461,396	33,053,537	17,780,000	5,870,000	500,000	5,500,400
Contingency	-	100,000	-	100,000	-	-	-	-
Total Expenditures	6,084,831	25,474,465	15,802,222	38,650,757	20,728,450	8,882,785	3,578,785	8,584,772
Debt Service								
Debt Service	231,736	231,736	231,736	231,736	231,736	115,868	-	-
Total Debt Service	231,736	231,736	231,736	231,736	231,736	115,868	-	-
Transfers Out								
General Fund	-	2,350,000	2,350,000	2,200,000	-	-	-	-
Debt Service - Pension	122,191	275,937	275,937	275,936	261,200	261,159	261,214	261,145
Total Transfers Out	122,191	2,625,937	2,625,937	2,475,936	261,200	261,159	261,214	261,145
Total Uses of Funds	6,438,758	28,332,138	18,659,895	41,358,429	21,221,386	9,259,812	3,839,999	8,845,917
Ending Fund Balance	\$ 1,726,930	1,059,572	1,908,176	1,399,294	2,325,754	1,927,751	2,476,660	2,824,407

City of Flagstaff
Flagstaff Housing Authority
Five Year Plan 2023-2027

	Actual 2020 - 2021	Budget 2021 - 2022	Estimate 2021 - 2022	Budget 2022 - 2023	2023-2024	2024-2025	2025 - 2026	2026 - 2027
Sources of Funds								
Beginning Fund Balance	\$ 1,579,181	1,635,446	1,976,549	1,998,521	2,352,290	2,295,701	3,043,108	3,858,110
Revenues								
Intergovernmental	6,384,752	8,140,331	7,139,081	9,619,317	8,238,000	8,382,405	8,529,735	8,680,053
Rents and Other Tenant Income	1,347,277	1,275,000	1,275,000	1,400,000	1,470,000	1,543,500	1,620,675	1,701,709
Miscellaneous	1,020,295	395,012	399,196	1,012,220	1,022,342	1,032,567	1,042,894	1,053,323
Total Revenue	8,752,324	9,810,343	8,813,277	12,031,537	10,730,342	10,958,472	11,193,304	11,435,085
Total Sources of Funds	10,331,505	11,445,789	10,789,826	14,030,058	13,082,632	13,254,173	14,236,412	15,293,195
Uses of Funds								
Departments								
Low Income Public Housing	2,144,511	2,137,528	2,137,528	2,204,912	2,226,766	2,248,900	2,271,390	2,294,104
Section 8, MRO, SRO and VASH	5,097,490	5,308,441	5,308,441	7,047,278	7,131,494	7,269,108	7,409,424	7,552,497
Non-HUD Program	46,616	62,140	62,140	48,108	48,589	49,074	49,564	50,059
FHC Pass Thru	359,100	293,196	293,196	386,220	390,082	393,983	397,924	401,903
Contingency	-	1,001,250	-	1,001,250	-	-	-	-
Total Expenditures	7,647,717	8,802,555	7,801,305	10,687,768	9,796,931	9,961,065	10,128,302	10,298,563
Capital Expenditures	707,239	990,000	990,000	990,000	990,000	250,000	250,000	250,000
Total Uses of Funds	8,354,956	9,792,555	8,791,305	11,677,768	10,786,931	10,211,065	10,378,302	10,548,563
Ending Fund Balance	\$ 1,976,549	1,653,234	1,998,521	2,352,290	2,295,701	3,043,108	3,858,110	4,744,632

Mission

The mission of the **City Manager’s** office is to direct and coordinate City staff to provide effective, efficient and equitable implementation of Council policies and programs; and to provide representation of City Council policies to citizens, other governmental agencies/jurisdictions and any other entity to accomplish council directives.

The mission of the **Public Affairs Section** is to enhance public transparency and accessibility of City activities and foster clear, consistent communication with the public; assist the Mayor, City Council and all City departments with community outreach related to events, activities and issues related to the City and encourage public engagement. Public Affairs also includes Intergovernmental Affairs and the Office of Labor Standards.

Program Description

The **City Manager** is responsible for providing professional leadership in administering programs and policies established by the Mayor and Council. The City Manager informs and advises Council on the affairs of the City, studies and proposes alternatives and solutions to community needs for Mayor and Council consideration, prepares and implements the annual financial plan and coordinates the activities of all divisions/sections under their authority to provide services at the lowest possible costs.

The **Public Affairs Director** provides broad organizational support to the City of Flagstaff on all matters related to outreach, community relations, intergovernmental affairs, special projects and labor standards. Specifically, areas include:

- **Communications** – Providing accurate and proactive information regarding any City matters
 - **Intergovernmental Affairs** – furthers Council’s state and federal priorities through legislative efforts
 - **Neighborhood Liaison** – joint position shared by City and Northern Arizona University to improve relationships and address concerns of long-time residents and students
 - **Coordinator** for Indigenous Initiatives – City position to improve Indigenous and non-Indigenous relationships
 - **Office of Labor Standards** - monitors compliance by investigating underpaid wages, unpaid wages and retaliation complaints while developing strategic enforcement and innovative policies to assist in enforcement practices.
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Section 011 - City Manager					
Expenditures by Category:					
	Actual Expenditures 2020-2021	Adopted Budget 2021-2022	Estimated Expenditures 2021-2022	Proposed Budget 2022-2023	Budget-Budget Variance
Personnel Services	\$ 1,418,780	\$ 1,666,889	\$ 1,666,889	\$ 1,335,137	\$ (331,752)
Contractuals	389,918	658,680	658,680	438,736	(219,944)
Commodities	7,234	24,946	24,946	13,846	(11,100)
Total	\$ 1,815,932	\$ 2,350,515	\$ 2,350,515	\$ 1,787,719	\$ (562,796)
Expenditures by Program:					
General Administration	\$ 1,097,065	\$ 1,490,880	\$ 1,490,880	\$ 1,579,479	\$ 88,599
Public Information	277	-	-	-	-
Customer Service	27,349	138,724	138,724	70,620	(68,104)
City Clerk	320,079	432,781	432,781	-	(432,781)
Elections	259,392	150,000	150,000	-	(150,000)
Minimum Wage Compliance	3,395	24,800	24,800	17,300	(7,500)
Indigenous	76,962	81,030	81,030	84,577	3,547
Neighborhood Liaison	31,413	32,300	32,300	35,743	3,443
Total	\$ 1,815,932	\$ 2,350,515	\$ 2,350,515	\$ 1,787,719	\$ (562,796)
Source of Funding:					
General Fund				\$ 1,348,983	
Library Fund				73,713	
Highway User Revenue Fund				55,597	
Transportation Fund				2,023	
Parking District Fund				7,705	
Water Services Fund				151,134	
Stormwater Fund				12,348	
Solid Waste Fund				91,951	
SEMS Fund				12,333	
Airport Fund				31,932	
				\$ 1,787,719	
Commentary:					
<p>The City Manager section operating budget has decreased by 24%. There are no capital expenditures. The Personnel Services decrease of 20% is mainly due to the City Clerk and Elections programs moving to the new City Clerk division, offset by increases for merits and benefits. The Contractuals decrease of 33% is mainly due to the City Clerk and Elections programs moving to the new City Clerk division, offset by increases to a feasibility study for fire, increased postage for outreach and professional development. Commodities decrease of 44% are mainly due to the City Clerk and Elections programs moving to the new City Clerk division. There is no major capital (>\$10,000).</p>					

Authorized Personnel/Positions:					
Title	2019-2020	2020-2021	Current 2021-2022	Changes 2022-2023	Proposed 2022-2023
Administrative Specialist	0	0	1	(1)	0
City Clerk	1	1	1	(1)	0
City Manager	1	1	1	0	1
City Records Coordinator	1	1	1	(1)	0
Community Engagement Specialist	0	0	1	0	1
Coordinator for Indigenous Initiatives	1	1	1	0	1
Deputy City Clerk	1	1	1	(1)	0
Deputy City Manager	2	2	1	0	1
Executive Assistant I	1	1	1	0	1
Executive Assistant III	1	1	1	0	1
Management Analyst	2	2	2	0	2
Public Affairs Director	1	1	1	0	1
Senior Deputy City Manager	0	0	1	0	1
Total	12	12	14	(4)	10

Section 011 - City Manager

New Personnel: None

Capital: None

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Mission

The Human Resources team is committed to creating a culture of inclusion and excellence by establishing fair and quality services.

The mission of Risk Management is to develop and maintain an integrated multi-disciplinary program for effective management of the City’s resources, assets, and liabilities, to protect its employees, property, and citizens, and enable the City to achieve its primary aims of enhanced quality of life and service to its citizens.

Program Description

Human Resources is responsible for all areas impacting employees and potential employees. These functions include Human Resources administration (Human Resource Information Services (HRIS), records, policies, workforce planning); compliance and employee relations; training and development; employee appreciation, engagement and recognition; recruitment; classification and compensation; benefits and wellness.

Risk Management is responsible for identification, control, and finance of risk to safeguard the City’s human, financial, and physical assets, to ensure continuity and efficiency of City services. Risks are assessed for probability, cost, impact and matched with loss control techniques to reduce the likelihood of loss and mitigate the potential costs in the event of an accidental occurrence.

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Section 012 - Human Resources					
Expenditures by Category:					
	Actual Expenditures 2020-2021	Adopted Budget 2021-2022	Estimated Expenditures 2021-2022	Proposed Budget 2022-2023	Budget-Budget Variance
Personnel Services	\$ 739,515	\$ 888,937	\$ 888,937	\$ 1,041,971	\$ 153,034
Contractuals	85,862	216,611	216,611	153,572	(63,039)
Commodities	49,713	70,742	70,742	65,783	(4,959)
Total	\$ 875,090	\$ 1,176,290	\$ 1,176,290	\$ 1,261,326	\$ 85,036
Expenditures by Program:					
General Administration	\$ 636,004	\$ 631,009	\$ 631,009	\$ 489,116	\$ (141,893)
Recruitment and Selection	52,581	192,939	192,939	386,540	193,601
Benefits	133,223	140,294	140,294	154,533	14,239
Compensation and Classification	880	1,100	1,100	88,543	87,443
Employee Training and Counseling	52,385	206,752	206,752	138,398	(68,354)
Diversity Awareness	17	908	908	908	-
Disability Awareness	-	3,288	3,288	3,288	-
Total	\$ 875,090	\$ 1,176,290	\$ 1,176,290	\$ 1,261,326	\$ 85,036
Source of Funding:					
	General Fund			\$ 963,917	
	Library Fund			63,456	
	Highway User Revenue Fund			39,627	
	Parking District Fund			7,431	
	Water Services Fund			94,016	
	Stormwater Fund			8,670	
	Solid Waste Fund			58,212	
	SEMS Fund			10,515	
	Airport Fund			15,482	
				\$ 1,261,326	
Commentary:					
The Human Resources operating budget has increased by 7%. There are no capital expenditures. The personnel services increase of 17% is mainly due to merits and benefit increases as well as the addition of 1.0 FTE Human Resources Analyst. Contractuals decrease of 29% is mainly due to a prior year one-time expenditure for a compensation study. Commodities decreases of 7% are mainly due to prior year one-time expenditures for copying and printing. There is no major capital (>\$10,000).					
Authorized Personnel/Positions:					
Title	2019-2020	2020-2021	Current 2021-2022	Changes 2022-2023	Proposed 2022-2023
Administrative Specialist	1	1	1	0	1
Human Resources Analyst	3	3	3	1	4
Human Resources and Risk Management Directo	1	1	1	0	1
Human Resources Generalist	2	2	2	0	2
Human Resources Manager	2	2	2	0	2
Human Resources Recruiter	1	1	1	0	1
Total	10	10	10	1	11
New Personnel:					
Title	FTE	Total \$ 2022-2023	Potential Offset	Net Cost 2022-2023	Future Cost
Human Resources Analyst	1	\$ 107,404	\$ -	\$ 107,404	\$ 107,404
Capital:					
None					

Section 013 - Risk Management					
Expenditures by Category:					
	Actual Expenditures 2020-2021	Adopted Budget 2021-2022	Estimated Expenditures 2021-2022	Proposed Budget 2022-2023	Budget-Budget Variance
Personnel Services	\$ 203,856	\$ 250,705	\$ 250,705	\$ 250,926	\$ 221
Contractuals	4,430	24,461	24,461	25,193	732
Commodities	1,581	5,066	5,066	4,334	(732)
Total	\$ 209,867	\$ 280,232	\$ 280,232	\$ 280,453	\$ 221
Expenditures by Program:					
General Administration	\$ 209,867	\$ 280,232	\$ 280,232	\$ 280,453	\$ 221
Total	\$ 209,867	\$ 280,232	\$ 280,232	\$ 280,453	\$ 221
Source of Funding:					
General Fund				\$ 205,070	
Library Fund				12,095	
Highway User Revenue Fund				9,015	
Transportation Fund				1,741	
Parking District Fund				1,500	
Water Services Fund				26,370	
Stormwater Fund				1,734	
Solid Waste Fund				16,349	
SEMS Fund				1,990	
Airport Fund				4,589	
				\$ 280,453	
Commentary:					
The Risk Management operating budget has remained flat year over year. There are no capital expenditures. The personnel services remained flat year over year. Merits, benefit and contracted personnel service increase are offset by a prior year one-time retirement payout. Contractuals increase of 3% is due to reallocation of base budget from commodities. Commodities decreases of 14% are due to the reallocation of base budget to contractuals. There is no major capital (>\$10,000) for this section.					

Authorized Personnel/Positions:					
Title	2019-2020	2020-2021	Current 2021-2022	Changes 2022-2023	Proposed 2022-2023
Risk Management Director	1	1	1	0	1
Risk Management Specialist	1	1	1	0	1
Total	2	2	2	0	2

New Personnel:	None
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Capital:	None
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Mission

Our purpose is to provide you the secure tools to make your job easier tomorrow than it was today.

Program Description

This division provides the information technology infrastructure and operational assistance to meet the needs of the City Council and City staff for them to better serve the citizens. These objectives are met through various personal computer (PC) and server hardware, software applications, network and telephony hardware and security protocols. Technology is maintained and updated on an ongoing basis to provide accurate information in a secure and timely manner.

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Section 014 - Information Technology					
Expenditures by Category:					
	Actual Expenditures 2020-2021	Adopted Budget 2021-2022	Estimated Expenditures 2021-2022	Proposed Budget 2022-2023	Budget-Budget Variance
Personnel Services	\$ 1,501,937	\$ 1,857,370	\$ 1,857,370	\$ 2,102,433	\$ 245,063
Contractuals	789,490	1,148,105	1,148,105	1,053,268	(94,837)
Commodities	684,883	1,891,032	1,891,032	1,127,674	(763,358)
Capital	131,461	2,000,000	2,000,000	14,000,000	12,000,000
Total	\$ 3,107,771	\$ 6,896,507	\$ 6,896,507	\$ 18,283,375	\$ 11,386,868
Expenditures by Program:					
General Administration	\$ 375,417	\$ 427,052	\$ 427,052	\$ 322,767	\$ (104,285)
Applications	681,367	911,136	911,136	1,189,828	278,692
Systems	256,556	252,270	252,270	253,219	949
Services	353,699	595,346	595,346	677,049	81,703
Network	367,946	782,009	782,009	728,420	(53,589)
GIS	526,999	568,614	568,614	413,410	(155,204)
IT Non Departmental	332,773	991,320	991,320	327,903	(663,417)
Telecom	53,583	30,500	30,500	163,374	132,874
Security	159,431	338,260	338,260	207,405	(130,855)
IT Fiber Grant	-	2,000,000	2,000,000	14,000,000	12,000,000
Total	\$ 3,107,771	\$ 6,896,507	\$ 6,896,507	\$ 18,283,375	\$ 11,386,868
Source of Funding:					
General Fund				\$ 17,533,157	
Library Fund				76,869	
Highway User Revenue Fund				131,744	
Parking District Fund				17,405	
Water Services Fund				220,933	
Stormwater Fund				54,597	
Solid Waste Fund				136,343	
SEMS Fund				70,373	
Airport Fund				41,954	
				\$ 18,283,375	
Commentary:					
<p>The Information Technology operating budget has decreased by 13%. There are capital expenditures of \$14,000,000, resulting in an overall net increase of 165%. The personnel services increase of 13% is mainly due to merits and benefit increases as well as the addition of 1.0 FTE IT Administrator and 1.0 FTE IT Analyst. The contractuals decrease of 8% is mainly due to prior year one-time expenditures for computer equipment maintenance, licensing and streaming services. Commodities decreased by 40% and is mainly due to prior year one-time expenditures for computer equipment, software purchases and network security. There is major capital (>\$10,000) which includes fiber projects (\$14,000,000).</p>					

Authorized Personnel/Positions:					
Title	2019-2020	2020-2021	Current 2021-2022	Changes 2022-2023	Proposed 2022-2023
IT Administrator	4	5	6	1	7
IT Analyst	4	3	4	1	5
IT Director	1	1	1	0	1
IT Information Security Officer	1	1	1	(1)	0
IT Manager	4	4	3	0	3
IT Deputy Director	0	0	1	0	1
IT Specialist	2	2	2	0	2
IT Technician	1	1	1	0	1
Total	17	17	19	1	20

Section 014 - Information Technology

New Personnel:

Title	FTE	Total \$ 2022-2023	Potential Offset	Net Cost 2022-2023	Future Cost
IT Administrator	1	\$ 114,168	\$ -	\$ 114,168	\$ 114,168
IT Analyst	1	107,404	31,440	75,964	75,964

Capital:

Description	Amount
Fiber Projects	\$ 14,000,000
	<u>\$ 14,000,000</u>

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Mission

The mission of the City Attorney's office is to prosecute misdemeanor crimes occurring in the City and to provide high quality legal services to the Mayor, City Council and City divisions in an ethical, timely and cost-effective manner.

Program Description

The City Attorney's office assures the legality of the official business of the City of Flagstaff by providing legal advice and opinions to the Mayor and Council, City Manager, City divisions and the City's boards and commissions. The City Attorney's office represents the City in civil litigation and represents the City and the State of Arizona in criminal misdemeanor cases occurring within the City limits. This office also prepares or reviews all contracts, ordinances, resolutions and other legal documents involving the City.

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Section 015 - City Attorney					
Expenditures by Category:					
	Actual Expenditures 2020-2021	Adopted Budget 2021-2022	Estimated Expenditures 2021-2022	Proposed Budget 2022-2023	Budget-Budget Variance
Personnel Services	\$ 1,966,292	\$ 2,128,985	\$ 2,128,985	\$ 2,326,253	\$ 197,268
Contractuals	41,882	44,158	44,158	53,403	9,245
Commodities	23,918	30,995	30,995	31,987	992
Total	\$ 2,032,092	\$ 2,204,138	\$ 2,204,138	\$ 2,411,643	\$ 207,505
Expenditures by Program:					
General Administration	\$ 163,359	\$ 166,800	\$ 166,800	\$ 170,454	\$ 3,654
Council and Department Support	1,022,169	1,048,799	1,048,799	1,120,453	71,654
Police Court	822,540	982,939	982,939	1,115,336	132,397
Victim's Rights Grant	-	5,600	5,600	5,400	(200)
ACJC COVID Emergency Grant	24,024	-	-	-	-
Total	\$ 2,032,092	\$ 2,204,138	\$ 2,204,138	\$ 2,411,643	\$ 207,505
Source of Funding:					
General Fund				\$ 1,950,526	
Library Fund				46,326	
Highway User Revenue Fund				44,814	
Transportation Fund				64,922	
Parking District Fund				6,555	
Water Services Fund				157,014	
Stormwater Fund				7,498	
Solid Waste Fund				97,651	
SEMS Fund				7,943	
Airport Fund				28,394	
				\$ 2,411,643	
Commentary:					
The City Attorney's operating budget has increased by 9%. There are no capital expenditures. The personnel services increase of 9% is mainly due to merits and benefit increases as well as impacts from the compensation study implementation. Contractuals increase of 21% is mainly due to increases for registration and travel. Commodities increase of 3% is mainly due to subscription fees. There is no major capital (>\$10,000) for this section.					

Authorized Personnel/Positions:					
Title	2019-2020	2020-2021	Current 2021-2022	Changes 2022-2023	Proposed 2022-2023
Administrative Specialist	3	4	4	0	4
Administrative Specialist Lead Worker	1	1	0	0	0
Assistant City Attorney I	3	4	0	0	0
Assistant City Attorney III	0	0	4	0	4
City Attorney	1	1	1	0	1
City Prosecutor	1	1	1	0	1
Deputy City Attorney	1	1	1	0	1
Executive Assistant	0	1	0	0	0
Executive Assistant I	0	0	1	0	1
Executive Assistant II	0	0	1	0	1
Legal Assistant	1	0	0	0	0
Senior Assistant City Attorney I	4	4	0	0	0
Senior Assistant City Attorney III	0	0	4	0	4
Water Attorney	1	1	1	0	1
Total	16	18	18	0	18

New Personnel:	None
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Capital:	None
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Mission

The mission of the employees of the Flagstaff Municipal Court is to foster a positive and productive environment that promotes the efficient, fair, and effective administration of justice.

Program Description

The Municipal Court is responsible for the adjudication and disposition of all local code violations, criminal misdemeanor, criminal traffic, and civil traffic cases that occur within the Flagstaff City limits in a prompt, judicious, fair, and effective manner. The court is accountable to the Arizona Supreme Court through the Superior Court of Coconino County in judicial and operational matters. It reports to the City regarding financial and administrative matters not unique to Court operations.

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Section 016 - Municipal Court					
Expenditures by Category:					
	Actual Expenditures 2020-2021	Adopted Budget 2021-2022	Estimated Expenditures 2021-2022	Proposed Budget 2022-2023	Budget-Budget Variance
Personnel Services	\$ 2,318,970	\$ 2,664,420	\$ 2,664,420	\$ 2,684,780	\$ 20,360
Contractuals	958,609	1,123,136	1,123,136	1,133,461	10,325
Commodities	59,711	121,605	121,605	107,695	(13,910)
Total	\$ 3,337,290	\$ 3,909,161	\$ 3,909,161	\$ 3,925,936	\$ 16,775
Expenditures by Program:					
General Administration	\$ 950,545	\$ 1,147,189	\$ 1,147,189	\$ 1,010,935	\$ (136,254)
Court Services	765,531	796,138	796,138	950,863	154,725
Record Management	63,798	69,748	69,748	3,590	(66,158)
Court Enforcement	438,645	551,761	551,761	587,594	35,833
Warrant Division	301,100	339,855	339,855	352,971	13,116
Court Operations	256,411	345,871	345,871	403,339	57,468
Judicial Services	552,938	644,689	644,689	616,644	(28,045)
Court Security Imp COVID-19 Grant	8,322	13,910	13,910	-	(13,910)
Total	\$ 3,337,290	\$ 3,909,161	\$ 3,909,161	\$ 3,925,936	\$ 16,775
Source of Funding:					
	General Fund			\$ 3,925,936	
				\$ 3,925,936	
Commentary:					
The Municipal Court operating budget has remained relatively flat. There are no capital expenditures. The personnel services increase of 1% is mainly due to merit and benefit increases offset by the completion of a grant. The contractuals remained relatively flat. Commodities decreased by 11% mainly due to the completion of a grant. There is no major capital (>\$10,000).					

Authorized Personnel/Positions:					
Title	2019-2020	2020-2021	Current 2021-2022	Changes 2022-2023	Proposed 2022-2023
Administrative Assistant	3	3	0	0	0
Collection Specialist	3	3	3	0	3
Court Administrator	1	1	1	0	1
Court Assistant	0	0	3	0	3
Court Finance Specialist	0.8	0.8	0.8	0	0.8
Court Information Systems Coordinator	2	2	2	0	2
Court Interpreter	1	1	1	0	1
Court Judicial Specialist	8.25	8.25	0	0	0
Court Judicial Specialist I	0	0	2	0	1.75
Court Judicial Specialist II	0	0	7	0	6.5
Court Training Specialist	1	1	1	0	1
Deputy Court Administrator	2	2	2	0	2
Jury Services Specialist	1	1	1	0	1
Magistrate	2	2	2	0	2
On-Call Magistrate	0.5	0.5	0.5	0	0.5
Presiding Magistrate	1	1	1	0	1
Probation Service Officer	1	1	1	0	1
Warrant Officer	2	2	2	0	2
Total	29.55	29.55	29.55	0	29.55

New Personnel: None

Capital: None

Mission

The mission of the **City Clerk’s** office is to support the values of the community and the organization through the delivery of quality customer service; conducting fair and open municipal elections; providing broad organizational support; managing the City’s records management program and accessibility to public records; overseeing boards and commissions; and ensuring that official postings, notices and related publishing meet legal compliance.

Program Description

The **City Clerk** provides broad organizational support to the City of Flagstaff and ensures open and accessible government to the citizens of the city through the administration of the records management program, council meeting support, elections, codification, posting of notices, agenda preparation and board/commission training.

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Section 017 - City Clerk Division					
Expenditures by Category:					
	Actual Expenditures 2020-2021	Adopted Budget 2021-2022	Estimated Expenditures 2021-2022	Proposed Budget 2022-2023	Budget-Budget Variance
Personnel Services	\$ -	\$ -	\$ -	\$ 384,729	\$ 384,729
Contractuals	-	-	-	467,245	467,245
Commodities	-	-	-	10,600	10,600
Total	\$ -	\$ -	\$ -	\$ 862,574	\$ 862,574
Expenditures by Program:					
City Clerk	\$ -	\$ -	\$ -	\$ 462,574	\$ 462,574
Elections	-	-	-	400,000	400,000
Total	\$ -	\$ -	\$ -	\$ 862,574	\$ 862,574
Source of Funding:					
General Fund				\$ 862,574	
				\$ 862,574	
Commentary:					
The City Clerk division is new in FY 2022-2023. Comparing the program year over year, the City Clerk operating budget has increased by 48%. There are no capital expenditures. The personnel services increase of 11% is mainly due to the reorganization of the program to a division, merits and benefit increases. The contractuals increase of 107% is mainly due to a one-time increase for elections. Commodities remained flat. There is no major capital.					

Authorized Personnel/Positions:					
Title	2019-2020	2020-2021	Current 2021-2022	Changes 2022-2023	Proposed 2022-2023
Administrative Specialist	0	0	0	1	1
City Clerk	0	0	0	1	1
City Records Coordinator	0	0	0	1	1
Deputy City Clerk	0	0	0	1	1
Total	0	0	0	4	4

New Personnel:	None
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Capital:	None
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Mission

The Management Services division is committed to providing timely, accurate, clear, and concise information to the City Council, City Manager, City divisions and the Citizens of Flagstaff. As financial stewards of the City, the Management Services division is dedicated to managing the City’s resources in a fiscally conservative manner while maintaining an exemplary level of customer service.

Program Description

The Administrative section of the Management Services division provides direction and oversight of the Purchasing, Revenue and Finance sections. The Administrative section provides a key role in financial transactions of the City. The section is responsible for oversight of debt management and investments for the organization. The Management Services division is considered a central support division providing fiscal oversight and support to other City divisions and related agencies.

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Section 031 - Management Services					
Expenditures by Category:					
	Actual Expenditures 2020-2021	Adopted Budget 2021-2022	Estimated Expenditures 2021-2022	Proposed Budget 2022-2023	Budget-Budget Variance
Personnel Services	\$ 266,500	\$ 292,076	\$ 292,076	\$ 306,895	\$ 14,819
Contractuals	3,566	12,274	12,274	12,274	-
Commodities	160	1,000	1,000	1,000	-
Total	\$ 270,226	\$ 305,350	\$ 305,350	\$ 320,169	\$ 14,819
Expenditures by Program:					
General Administration	\$ 270,226	\$ 305,350	\$ 305,350	\$ 320,169	\$ 14,819
Total	\$ 270,226	\$ 305,350	\$ 305,350	\$ 320,169	\$ 14,819
Source of Funding:					
General Fund				\$ 320,169	
				\$ 320,169	
Commentary:					
The Management Services operating budget has increased by 5%. There are no capital expenditures. The personnel services increase of 5% is mainly due to a merits and benefit increases. Contractuals and commodities remained flat year over year. There is no major capital (>\$10,000).					

Authorized Personnel/Positions:					
Title	2019-2020	2020-2021	Current 2021-2022	Changes 2022-2023	Proposed 2022-2023
Management Services Director	1	1	1	0	1
Financial Systems Analyst	1	1	1	0	1
Total	2	2	2	0	2

New Personnel:	None
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Capital:	None
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Mission

The mission of the **Purchasing section** is to support the goals and objectives of the City by delivering consistent and professional procurement to all employees in accordance with all applicable local, state and federal procurement rules and regulations and to assist in making best-value procurement decisions while maintaining the highest ethical standards.

Program Description

The objective of the **Purchasing section** is to provide centralized Procurement by maximizing value for City dollars spent. Procurement is accomplished through either a competitive informal or competitive formal solicitation process and contract management to satisfy purchasing requirements at the lowest overall cost consistent with quality and service levels required, to maintain continuity of supplies in support of Citywide programs and to dispose of surplus property.

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Section 032 - Purchasing					
Expenditures by Category:					
	Actual Expenditures 2020-2021	Adopted Budget 2021-2022	Estimated Expenditures 2021-2022	Proposed Budget 2022-2023	Budget-Budget Variance
Personnel Services	\$ 854,949	\$ 949,373	\$ 949,373	\$ 701,435	\$ (247,938)
Contractuals	20,558	30,289	30,289	11,627	(18,662)
Commodities	27,292	19,535	19,535	16,600	(2,935)
Total	\$ 902,799	\$ 999,197	\$ 999,197	\$ 729,662	\$ (269,535)
Expenditures by Program:					
General Administration	\$ 122	\$ -	\$ -	\$ -	\$ -
Purchasing	552,018	648,855	648,855	729,662	80,807
Warehouse	12,465	-	-	-	-
Grants and Contracts Management	338,194	350,342	350,342	-	(350,342)
Total	\$ 902,799	\$ 999,197	\$ 999,197	\$ 729,662	\$ (269,535)
Source of Funding:					
General Fund				\$ 387,556	
Library Fund				68,329	
Highway User Revenue Fund				13,245	
Transportation Fund				43,839	
Parking District Fund				5,706	
Water Services Fund				74,138	
Stormwater Fund				27,346	
Solid Waste Fund				16,892	
SEMS Fund				39,045	
Airport Fund				53,566	
				\$ 729,662	
Commentary:					
The Purchasing operating budget has decreased by 27%. There are no capital expenditures. The personnel services decrease of 26% is mainly due merit and benefit increases offset by the Grants and Contracts Management program moving to the new Grants, Contracts and Emergency Management section. Contractuals decrease of 62% is mainly due to the Grants and Contracts Management program moving to the new Grants, Contracts and Emergency Management section. Commodities decrease of 15% is mainly due to the Grants and Contracts Management program moving to the new Grants, Contracts and Emergency Management section. There is no major capital (>\$10,000).					

Authorized Personnel/Positions:					
Title	2019-2020	2020-2021	Current 2021-2022	Changes 2022-2023	Proposed 2022-2023
Administrative Specialist	1	1	1	0	1
Buyer	1	1	2	0	2
Contract Specialist	1	1	1	(1)	0
Finance Clerk	1	0	0	0	0
Grants and Contracts Assistant	0	1	1	(1)	0
Grants and Contracts Manager	1	1	1	(1)	0
Grants Specialist	1	1	1	(1)	0
Purchasing Director	1	1	1	0	1
Purchasing Manager	1	1	1	0	1
Procurement Specialist	2	2	0	0	0
Procurement Specialist Senior	0	0	2	0	2
Total	10	10	11	(4)	7

New Personnel:	None
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Capital:	None
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Mission

The mission of the Revenue section is to ensure the City is accurately billing and collecting City revenues and to ensure that customers and the City are complying with all applicable local, state and federal rules and regulations.

Program Description

The Revenue section performs a wide variety of functions for the City through its various areas which include Billing/Collections, Customer Service, Meter Services and oversight of the Copy/Mail Center. Billing/Collections is responsible for billing and collections of municipal services, miscellaneous accounts, sales tax and various collections throughout the City. Customer Service is responsible for copy/mail center oversight, cashiering and customer call center. Meter Services is responsible for meter reading, municipal services account service orders relating to water meter issues on accounts which are being activated, are active, or are being terminated and meter change-outs and repairs. The Copy/Mail Center is responsible for copying, printing, scanning and mail processing.

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Section 033 - Revenue					
Expenditures by Category:					
	Actual Expenditures 2020-2021	Adopted Budget 2021-2022	Estimated Expenditures 2021-2022	Proposed Budget 2022-2023	Budget-Budget Variance
Personnel Services	\$ 1,070,890	\$ 1,436,006	\$ 1,436,006	\$ 1,603,185	\$ 167,179
Contractuals	414,624	443,114	443,114	559,114	116,000
Commodities	13,509	157,584	157,584	(26,022)	(183,606)
Total	\$ 1,499,023	\$ 2,036,704	\$ 2,036,704	\$ 2,136,277	\$ 99,573
Expenditures by Program:					
General Administration	\$ 72,673	\$ 437,338	\$ 437,338	\$ 387,159	\$ (50,179)
Auditing	13,657	-	-	-	-
Customer Service	701,931	788,629	788,629	893,278	104,649
Billing and Collections	349,110	360,807	360,807	391,041	30,234
Print and Mail Services	242	-	-	-	-
Meter Services	326,914	339,615	339,615	375,976	36,361
Copy Mail Center	34,496	110,315	110,315	1,887	(108,428)
Licensing	-	-	-	86,936	86,936
Total	\$ 1,499,023	\$ 2,036,704	\$ 2,036,704	\$ 2,136,277	\$ 99,573
Source of Funding:					
General Fund				\$ 315,450	
Library Fund				8,090	
Highway User Revenue Fund				5,849	
Transportation Fund				49,945	
Parking District Fund				516	
Water Services Fund				1,215,807	
Stormwater Fund				106,043	
Solid Waste Fund				366,590	
SEMS Fund				27,259	
Airport Fund				40,728	
				\$ 2,136,277	
Commentary:					
The Revenue operating budget has increased by 5%. There are no capital expenditures. The personnel services increase of 12% is mainly due to a merits and benefit increases. Contractuals increase of 26% is mainly due to an increase in credit card fees associated with municipal bill processing and a one-time expenditure for miscellaneous services. Commodities decrease of 117% is mainly due to prior year one-time expenditures for computer software, computer equipment and the copy center reserve. There is no major capital (>\$10,000).					

Authorized Personnel/Positions:					
Title	2019-2020	2020-2021	Current 2021-2022	Changes 2022-2023	Proposed 2022-2023
Administrative Specialist	6	5	0	0	0
Billing and Collections Manager	1	1	1	0	1
Billing Specialist	2	2	2	0	2
Collections Specialist	1	1	1	0	1
Customer Services Manager	1	1	1	0	1
Customer Service Representative I	0	0	2	0	2
Customer Service Representative Senior	0	0	3	0	3
Customer Services Supervisor	1	1	1	0	1
Finance Specialist	1	1	1	0	1
Licensing Specialist	0	1	1	0	1
Meter Technician I	2	2	2	0	2
Meter Technician II	2	2	2	0	2
Meter Technician Supervisor	1	1	1	0	1
Revenue Analyst/Auditor	0	1	1	0	1
Revenue Director	1	1	1	0	1
Total	19	20	20	0	20

New Personnel: None

Capital: None

Mission

The mission of the Finance section is to ethically provide oversight, fiscal management and customer service through accountability and transparency.

Program Description

The Finance section provides a variety of financial services to the Council and City staff. Services include accounts payable, payroll, financial analysis, budget reporting and financial reporting.

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Section 034 - Finance					
Expenditures by Category:					
	Actual Expenditures 2020-2021	Adopted Budget 2021-2022	Estimated Expenditures 2021-2022	Proposed Budget 2022-2023	Budget-Budget Variance
Personnel Services	\$ 1,345,251	\$ 1,593,591	\$ 1,593,591	\$ 1,432,073	\$ (161,518)
Contractuals	33,416	38,805	38,805	65,045	26,240
Commodities	6,571	28,455	28,455	28,455	-
Total	\$ 1,385,238	\$ 1,660,851	\$ 1,660,851	\$ 1,525,573	\$ (135,278)
Expenditures by Program:					
General Administration	\$ 134,203	\$ 162,881	\$ 162,881	\$ 147,797	\$ (15,084)
Accounting	654,654	732,915	732,915	793,483	60,568
Payroll	502,837	662,328	662,328	508,934	(153,394)
Accounts Payable	93,516	102,727	102,727	75,359	(27,368)
Grants Management	28	-	-	-	-
Total	\$ 1,385,238	\$ 1,660,851	\$ 1,660,851	\$ 1,525,573	\$ (135,278)
Source of Funding:					
General Fund				\$ 965,146	
Library Fund				111,512	
Highway User Revenue Fund				58,908	
Transportation Fund				38,662	
Parking District Fund				5,116	
Water Services Fund				182,386	
Stormwater Fund				13,241	
Solid Waste Fund				66,198	
SEMS Fund				44,315	
Airport Fund				40,089	
				\$ 1,525,573	
Commentary:					
The Finance operating budget has decreased by 8%. There are no capital expenditures. The personnel services decrease of 10% is mainly due merits and benefit increases offset by a decrease in contracted personnel services. Contractuals increase of 68% is mainly due to one-time expenditures for GASB87 lease implementation. Commodities remained flat year over year. There is no major capital (>\$10,000).					

Authorized Personnel/Positions:					
Title	2019-2020	2020-2021	Current 2021-2022	Changes 2022-2023	Proposed 2022-2023
Accountant	4	4	2	0	2
Accountant Senior	0	0	2	0	2
Accounts Specialist	1	1	0	0	0
Assistant Finance Director	1	1	1	0	1
Assistant Finance Manager	1	1	1	0	1
Finance Clerk	2	2	2	0	2
Finance Director	1	1	1	0	1
Finance Specialist	1	1	2	0	2
Finance Specialist (Temp)	0.5	0.5	0.5	0	0.5
Payroll Coordinator	1	1	1	0	1
Payroll Manager	1	1	1	0	1
Payroll Specialist	2	1	1	0	1
Total	15.25	14.5	14.5	0	14.5

New Personnel:	None
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Capital:	None
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Mission

The mission of the **Grants, Contracts and Emergency Management section** is to support the goals and objectives of the City by delivering consistent and professional grants and contract management support to all employees in accordance with all applicable local, state, and federal rules and regulations while maintaining the highest ethical standards.

Program Description

The objective of the **Grants, Contracts and Emergency Management section** is to provide centralized Grants, Contracts and Emergency Management programs support by maximizing value for City dollars spent, successful grant management of funds received and assuring contractual adherence, and Emergency Management coordination for preparedness, response, recovery, and mitigation efforts. Grant management is accomplished by providing pre and post award management, complying with grant requirements and reporting for city-wide grants. Contractual adherence is accomplished by actively cataloging, monitoring, and tracking all city-wide contracts to ensure milestones and deadlines are met and revenues are captured. Provide emergency management to assist in emergency planning, training, analysis, and readiness for all city divisions.

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Section 039 - Grants, Contracts and Emergency Management

Expenditures by Category:					
	Actual Expenditures 2020-2021	Adopted Budget 2021-2022	Estimated Expenditures 2021-2022	Proposed Budget 2022-2023	Budget-Budget Variance
Personnel Services	\$ -	\$ -	\$ -	\$ 597,160	\$ 597,160
Contractuals	-	-	-	18,662	18,662
Commodities	-	-	-	2,958	2,958
Total	\$ -	\$ -	\$ -	\$ 618,780	\$ 618,780
Expenditures by Program:					
Grants and Contracts Management	\$ -	\$ -	\$ -	\$ 512,366	\$ 512,366
Emergency Management	-	-	-	106,414	106,414
Total	\$ -	\$ -	\$ -	\$ 618,780	\$ 618,780
Source of Funding:					
General Fund				\$ 618,780	
				\$ 618,780	

Commentary:
 The Grants, Contracts and Emergency Management section is a new section in FY 2022-2023. There are no capital expenditures. The personnel services increased mainly due to merit and benefit increases as well as the addition of 1.0 FTE Emergency Management Administrator and 1.0 FTE Grants and Contracts Administrator. Contractuals and commodities remained flat year over year. There is no major capital (>\$10,000).

Authorized Personnel/Positions:					
Title	2019-2020	2020-2021	Current 2021-2022	Changes 2022-2023	Proposed 2022-2023
Emergency Management Administrator	0	0	0	1	1
Grants and Contracts Administrator	0	0	0	1	1
Grants and Contracts Specialist	0	0	0	3	3
Grants, Contracts and Emergency Management Director	0	0	0	1	1
Total	0	0	0	6	6

New Personnel:					
Title	FTE	Total \$ \$0	Potential Offset	Net Cost \$0	Future Cost
Emergency Management Administrator	1	\$ 107,404	\$ -	\$ 107,404	\$ 107,404
Grants and Contracts Administrator	1	107,404	-	107,404	107,404

Capital: None

Mission

Ensuring exceptional customer service to the community, visitors, and surrounding region.

Vision

Dedicated to life safety and fire protections services.

Program Description

The Fire Department is responsible for, and dedicated to, protecting life, property, and resources through the delivery of public safety services. Prevention, preparedness, mitigation, and response represent the core of the program efforts. The organized programs include Administration, Community Risk Reduction, Training, Operations and Wildland Fire Management.

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Section 051 - Fire Operations					
Expenditures by Category:					
	Actual Expenditures 2020-2021	Adopted Budget 2021-2022	Estimated Expenditures 2021-2022	Proposed Budget 2022-2023	Budget-Budget Variance
Personnel Services	\$ 9,346,921	\$ 10,540,641	\$ 10,540,641	\$ 10,471,970	\$ (68,671)
Contractuals	372,517	1,299,300	1,299,300	1,769,649	470,349
Commodities	719,902	944,886	944,886	958,886	14,000
Capital	33,880	1,190,562	1,204,492	5,099,000	3,908,438
Total	\$ 10,473,220	\$ 13,975,389	\$ 13,989,319	\$ 18,299,505	\$ 4,324,116
Expenditures by Program:					
General Administration	\$ 918,284	\$ 1,191,977	\$ 1,191,977	\$ 913,381	\$ (278,596)
Fire Prevention	204,481	184,222	184,222	308,982	124,760
Training	69,275	103,141	103,141	248,298	145,157
Fire Suppression	9,282,638	11,392,630	11,406,560	15,884,149	4,491,519
Wildland Fire	(1,458)	-	-	-	-
Alternate Response Unit	-	1,103,419	1,103,419	944,695	(158,724)
Total	\$ 10,473,220	\$ 13,975,389	\$ 13,989,319	\$ 18,299,505	\$ 4,324,116
Source of Funding:					
General Fund				\$ 18,299,505	
				\$ 18,299,505	
Commentary:					
The Fire Operations operating budget has increased by 3%. There are capital expenditures of \$5,099,000, resulting in an overall net increase of 31%. The personnel services decreased 1% mainly due to merits, benefit increases and compression adjustments, offset by a decrease in Public Safety Pension Retirement System (PSPRS) costs as a result of the unfunded liability being paid off. The contractuals increase of 36% is primarily due to one-time medical equipment replacements. Commodities remained relatively flat. There is major capital (>\$10,000) which includes the purchase of two Quints (\$4,000,000), one type 1 fire engine (\$1,000,000), one rescue vehicle (\$74,000) and other equipment (\$25,000).					

Authorized Personnel/Positions:					
Title	2019-2020	2020-2021	Current 2021-2022	Changes 2022-2023	Proposed 2022-2023
Administrative Specialist	2	2	1	0	1
Assistant Fire Marshal	0	0	1	0	1
Deputy Fire Chief	3	3	3	0	3
Fire Battalion Chief	3	3	3	0	3
Fire Captain	21	21	24	0	24
Fire Chief	1	1	1	0	1
Fire Engineer	21	21	21	0	21
Fire Fighter	30	36	36	0	36
Fire Inspector	2	2	1	0	1
Management Analyst	0	0	1	0	1
Regional Fire Training Coordinator	1	1	1	0	1
Wildland Fire Firewise Specialist	1	0	0	0	0
Wildland Fire Manager	1	0	0	0	0
Wildland Fire Supervisor	1	0	0	0	0
Wildland Forest Health Supervisor	1	0	0	0	0
Total	88	90	93	0	93
Note: Fire is approved for thirty-nine paramedic positions between Fire Fighter, Captain and Engineer.					

New Personnel:	None
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Capital:	
Description	Amount
Quint (2)	\$ 4,000,000
Type 1 Fire Engine	1,000,000
Rescue Vehicle	74,000
Other Equipment	25,000
	\$ 5,099,000

Section 052 - Fire Grants					
Expenditures by Category:					
	Actual Expenditures 2020-2021	Adopted Budget 2021-2022	Estimated Expenditures 2021-2022	Proposed Budget 2022-2023	Budget-Budget Variance
Personnel Services	\$ 826,164	\$ 483,201	\$ 483,201	\$ 454,068	\$ (29,133)
Contractuals	331,858	930,000	930,000	1,500,000	570,000
Commodities	473,509	700,000	700,000	250,000	(450,000)
Capital	-	1,400,000	1,400,000	600,000	(800,000)
Total	\$ 1,631,531	\$ 3,513,201	\$ 3,513,201	\$ 2,804,068	\$ (709,133)
Expenditures by Program:					
General Wildfire Response	\$ (1,230,631)	\$ -	\$ -	\$ -	\$ -
AZ Homeland Security	7,780	-	-	-	-
SAFER	259,780	483,201	483,201	454,068	(29,133)
NAU GFFP Thinning	3,043	-	-	-	-
Misc Fire Reimbursables	937,179	-	-	-	-
Fire-GOHS-2019 EM-007 Emerg Med Svcs Extric Equip	-	-	-	50,000	50,000
Fire - Tribal Gaming	-	400,000	400,000	400,000	-
Fire - DFFM 2020 AZ-State Funded	-	400,000	400,000	400,000	-
Fire - AFG 2020 Quint - Fleet	-	1,400,000	1,400,000	550,000	(850,000)
Fire - AFG 2020 Equip Safety Vests	-	700,000	700,000	250,000	(450,000)
Fire - AFG 2020 Prevention	-	30,000	30,000	200,000	170,000
Fire - WFHF 18-203 #1 Flag Fuels Reduction-Priv Prop	33,808	-	-	500,000	500,000
Fire - WFHF 15-212#2 Flag Fuels Reduction Priv Prop	-	100,000	100,000	-	(100,000)
AZ Cares Public Safety	889,748	-	-	-	-
Fire - FEMA - AFG - Regional Training	197,599	-	-	-	-
Fire - FEMA - AFG Breathing Apparatus	516,000	-	-	-	-
Fire - FEMA - AFG COVID PPE	17,225	-	-	-	-
Total	\$ 1,631,531	\$ 3,513,201	\$ 3,513,201	\$ 2,804,068	\$ (709,133)
Source of Funding:					
General Fund				\$ 2,804,068	
				\$ 2,804,068	
Commentary:					
<p>The Fire Grants operating budget has increased by 4%. There are capital expenditures of \$600,000, resulting in an overall net decrease of 20%. The personnel services decrease of 6% is mainly due to merits and benefit increases, offset by a decrease in Public Safety Pension Retirement System (PSPRS) costs as a result of the unfunded liability being paid off. The contractuals increase of 61% is mainly due to one-time funding to support local and regional projects. Commodities decreased by 64% and is mainly due to prior year one-time expenditures for new safety equipment. There is major capital (>\$10,000) which includes the purchase of one Quint (\$550,000) and safety equipment (\$50,000).</p>					
Authorized Personnel/Positions:					
Title	2019-2020	2020-2021	Current 2021-2022	Changes 2022-2023	Proposed 2022-2023
Fire Fighter	6	0	6	0	6
Total	6	0	6	0	6
New Personnel:					
None					
Capital:					
Description	Amount				
Emergency Medical Extraction Equipment	\$ 550,000				
Safety Equipment	50,000				
	\$ 600,000				

Section 053 - Fire Watershed Protection

Expenditures by Category:					
	Actual Expenditures 2020-2021	Adopted Budget 2021-2022	Estimated Expenditures 2021-2022	Proposed Budget 2022-2023	Budget-Budget Variance
Personnel Services	\$ 302,922	\$ 798,829	\$ -	\$ 757,813	\$ (41,016)
Contractuals	8,434	44,800	-	1,229,800	1,185,000
Commodities	52,212	101,850	-	101,850	-
Capital	-	-	-	100,000	100,000
Total	\$ 363,568	\$ 945,479	\$ -	\$ 2,189,463	\$ 1,243,984
Expenditures by Program:					
Fire Watershed Protection	\$ 354,704	\$ 945,479	\$ -	\$ 989,463	\$ 43,984
Fire Grants	-	-	-	1,200,000	1,200,000
Adapted Learning Communities Network	8,864	-	-	-	-
Total	\$ 363,568	\$ 945,479	\$ -	\$ 2,189,463	\$ 1,243,984
Source of Funding:					
Water Resource and Infrastructure Protection Fund				\$ 2,189,463	
				\$ 2,189,463	
Commentary:					
The Fire Watershed Protection operating budget has increased by 121%. There are capital expenditures of \$100,000, resulting in an overall net increase of 132%. The personnel services decrease of 5% is mainly due to merits and benefit increases, offset by a decrease in Public Safety Pension Retirement System (PSPRS) costs as a result of the unfunded liability being paid off. The contractuals increase of 2,645% is mainly due to one-time grant funding for fire survey work. Commodities remained flat year over year. There is major capital (>\$10,000) which includes the purchase of one vehicle replacement (\$55,000) and miscellaneous equipment replacement (\$45,000).					

Authorized Personnel/Positions:					
Title	2019-2020	2020-2021	Current 2021-2022	Changes 2022-2023	Proposed 2022-2023
Fire Battalion Chief	0	0	1	0	1
Fire Captain	0	0	1	0	1
Fire Engineer	0	0	1	0	1
Wildland Firewise Specialist	0	1	1	0	1
Wildland Fire Crew Member	0	0	4	(1)	3
Wildland Fire Crew Member Senior	0	0	1	0	1
Wildland Fire Manager	0	1	0	0	0
Wildland Fire Supervisor	0	1	0	0	0
Wildland Forest Health Supervisor	0	1	1	0	1
Total	0	4	10	(1)	9

New Personnel:	None
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Capital:	
Description	Amount
Vehicle Replacement	\$ 55,000
Equipment Replacement	45,000
	\$ 100,000

Mission

The mission of the Flagstaff Police Department is to protect and preserve life, property, public order and the rights of the individual by providing exemplary service through the establishment of a partnership of shared responsibility, support and trust with law abiding members of the community.

Vision

We Value Life - Preserving life is our highest priority.

We Value the Constitution - It provides equal and enforceable standards for all.

We Value Integrity - We recognize integrity as the basis for mutual respect and trust.

We Value Service - By providing exemplary service we enhance our credibility and establish trust with the community.

We Value Quality of Life - We value our role in promoting an environment that enables people to preserve or enhance their quality of life through a partnership of shared responsibility and trust.

Program Description

The Police division is responsible for promoting an exceptional quality of life within the Flagstaff community through a process of collaboration and teamwork with like-minded individuals and organizations. We believe that protecting life and property, preserving the peace, and upholding the rights of individuals are among our highest priorities. We accomplish our mission through prevention of crime and disorder using community policing programs, data-driven decision making, intelligence-led policing and other proactive tactics to suppress crime and apprehend criminal offenders. The uniformed patrol section, criminal investigations section, and various specialty assignment and task force operations comprise the operational units of the Flagstaff Police Department.

Section 061 - Police Operations					
Expenditures by Category:					
	Actual Expenditures 2020-2021	Adopted Budget 2021-2022	Estimated Expenditures 2021-2022	Proposed Budget 2022-2023	Budget-Budget Variance
Personnel Services	\$ 14,499,265	\$ 15,600,516	\$ 15,600,516	\$ 16,833,312	\$ 1,232,796
Contractuals	2,323,674	2,272,923	2,272,923	2,136,738	(136,185)
Commodities	616,323	914,180	914,180	590,488	(323,692)
Capital	71,830	710,915	710,915	908,000	197,085
Total	\$ 17,511,092	\$ 19,498,534	\$ 19,498,534	\$ 20,468,538	\$ 970,004
Expenditures by Program:					
General Administration	\$ 1,763,888	\$ 2,701,416	\$ 2,701,416	\$ 2,901,371	\$ 199,955
Patrol	9,518,641	9,761,843	9,761,843	10,921,169	1,159,326
Detectives	1,983,908	1,759,933	1,759,933	1,902,690	142,757
Records	711,087	989,662	989,662	919,093	(70,569)
Communications	2,671,348	3,465,759	3,465,759	2,880,908	(584,851)
Special Services	695,385	627,616	627,616	743,090	115,474
Crime and Prevention Training	166,835	192,305	192,305	200,217	7,912
Total	\$ 17,511,092	\$ 19,498,534	\$ 19,498,534	\$ 20,468,538	\$ 970,004
Source of Funding:					
	General Fund			\$ 20,468,538	
				\$ 20,468,538	
Commentary:					
<p>The Police Operations operating budget has increased by 4%. There are capital expenditures, resulting in an overall net increase of 5%. The personnel services increase of 8% is mainly due to merits, benefit increases and compression adjustments. Contractuals decrease of 6% is mainly due to prior year one-time expenditures for building and heating and cooling maintenance projects. Commodities decrease of 35% is mainly due to prior year one-time expenditures for computer equipment and the voice over internet program upgrade project. There is major capital (>\$10,000) for this section which includes the replacement of sixteen vehicles (\$693,000), AXON training platform (\$135,000) and incident command vehicle retrofits (\$80,000).</p>					

Authorized Personnel/Positions:					
Title	2019-2020	2020-2021	Current 2021-2022	Changes 2022-2023	Proposed 2022-2023
Administrative Specialist	13	13	3	0	3
Animal Control Officer	2	2	2	0	2
Deputy Police Chief	2	2	2	0	2
Evidence Technician	2	2	2	0	2
Police Aides	3	3	3	0	3
Police Chief	1	1	1	0	1
Police Communications Manager	1	1	1	0	1
Police Corporal/Detective	19	19	0	0	0
Police Crime Analyst	1	1	1	0	1
Police Emergency Communication Specialist	24	24	24	0	24
Police Emergency Communication Supervisor	6	6	6	0	6
Police Lieutenant	4	4	4	0	4
Police Officer	72	73	94	0	94
Police Records Lead	0	0	1	0	1
Police Records Supervisor	1	1	1	0	1
Police Records Technician	0	0	9	0	9
Police Sergeant	14	14	14	0	14
Police Special Services Supervisor	1	1	1	0	1
Police Support Services Manager	1	1	1	0	1
Property Control Coordinator	1	1	1	0	1
Police Training Coordinator	1	1	1	0	1
Total	169	170	172	0	172

New Personnel:	None
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Section 061 - Police Operations

Capital:

Description	Amount
Vehicle Replacements (16)	\$ 693,000
AXON Training Platform	135,000
Incident Command Vehicles Retrofit	80,000
	<u>\$ 908,000</u>

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Section 062 - Police Grants					
Expenditures by Category:					
	Actual Expenditures 2020-2021	Adopted Budget 2021-2022	Estimated Expenditures 2021-2022	Proposed Budget 2022-2023	Budget-Budget Variance
Personnel Services	\$ 1,475,868	\$ 611,596	\$ 611,596	\$ 555,997	\$ (55,599)
Contractuals	629,426	646,414	646,414	1,083,050	436,636
Commodities	341,236	960,599	960,599	590,000	(370,599)
Capital	2,992	170,000	170,000	-	(170,000)
Total	\$ 2,449,522	\$ 2,388,609	\$ 2,388,609	\$ 2,229,047	\$ (159,562)
Expenditures by Program:					
Metro Grant	\$ 272,773	\$ 311,902	\$ 311,902	\$ 428,446	\$ 116,544
COPS Hiring Grant	142,685	-	-	-	-
RICO Funds for Police	78,793	56,423	56,423	243,090	186,667
Law Enforcement Officer Reimbursement	10,243	-	-	-	-
GOHS - DUI Enforcement	30,605	273,823	273,823	90,000	(183,823)
RICO/METRO Overtime	45,860	-	-	-	-
Bullet Proof Vest	11,623	20,000	20,000	20,000	-
Homeland Security "SLOT" Overtime	12,881	75,000	75,000	-	(75,000)
Dispatch Services Agreement (NPS)	-	10,000	10,000	5,000	(5,000)
Statewide Gang Task Force(GITEM)	-	229,554	229,554	157,461	(72,093)
10-AZ Home Land Security	-	100,000	100,000	-	(100,000)
AZ Internet Crimes Child	8,572	-	-	20,000	20,000
Edward Byrne Memorial (JAG)	25,761	42,751	42,751	30,000	(12,751)
FY 14 NA Gang Task Force OT	31,572	127,000	127,000	-	(127,000)
RICO-Metro Equipment	90,435	-	-	-	-
RICO-PD Equipment	-	122,210	122,210	-	(122,210)
ATF SLOT Overtime	1,911	41,542	41,542	-	(41,542)
NG 911	508,616	502,000	502,000	550,000	48,000
Text to 911	7,337	25,414	25,414	-	(25,414)
COPS Dream Court	290	4,351	4,351	-	(4,351)
Police Grants	-	200,805	200,805	550,000	349,195
US Marshals Service Grant	12,828	15,000	15,000	15,000	-
ACJC COVID Emergency Grant	32,985	40,500	40,500	-	(40,500)
Community Policing Microgrant - PD	22,669	88,696	88,696	-	(88,696)
AGO - Officer Safety Equipment	31,000	31,000	31,000	-	(31,000)
AZ Cares Public Safety	1,044,298	-	-	-	-
Police - 100 Club Mobile Field Control	20,387	638	638	-	(638)
GSTEP Enforcement-2021-PTS-021	5,398	-	-	-	-
AZDOHS Tactical Robot 200103-02	-	70,000	70,000	-	(70,000)
ADOA 911 GIS	-	-	-	120,050	120,050
Total	\$ 2,449,522	\$ 2,388,609	\$ 2,388,609	\$ 2,229,047	\$ (159,562)
Source of Funding:					
General Fund				\$ 2,229,047	
				\$ 2,229,047	
Commentary:					
Police grants are, in nature, one-time revenues and expenditures as grant funding opportunities arise.					
Authorized Personnel/Positions:					
Title	2019-2020	2020-2021	Current 2021-2022	Changes 2022-2023	Proposed 2022-2023
Administrative Specialist	1	1	1	0	1
Police Officer	5	5	3	0	3
Police Sergeant	1	1	1	0	1
Total	7	7	5	0	5
New Personnel: None					
Capital: None					

Mission

“Creating Community Together.” Community Development is a client-focused team that enables quality development, reinvestment, and conservation of the natural and built environment through publicly adopted policies.

The mission of the *Real Estate Office* is to serve the public with the utmost professionalism, quality customer service and attention to detail; through the acquisition, sale, lease and management of City property, by working collaboratively with City divisions to achieve the City Council goals and objectives, thus providing and enhancing the quality of life for the citizens of Flagstaff.

Program Description

Community Development Administration provides leadership and vision, and coordinates the activities of the Real Estate program, Housing section and Planning and Development Services section. The Housing section includes the Flagstaff Housing Authority. Administration also serves Community Development by coordinating issue resolution with other City divisions and with external agencies.

The *Real Estate Office* is directly responsible for the acquisition, disposition, and management of all City property. Prepares and negotiates contracts, leases, licenses, and agreements. Works collaboratively with various City divisions and sections. Assists the public on requests for abandonments, leases, and licenses of City property. Provides information to the City Manager, City Council and internal divisions on property title requests, valuations, and market conditions. Provides guidance and recommendations related to real estate transactions and the planning of projects. Ensures compliance with City codes, City charter, state, and federal laws.

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Section 101 - Community Development Administration					
Expenditures by Category:					
	Actual Expenditures 2020-2021	Adopted Budget 2021-2022	Estimated Expenditures 2021-2022	Proposed Budget 2022-2023	Budget-Budget Variance
Personnel Services	\$ 356,714	\$ 420,056	\$ 420,056	\$ 484,903	\$ 64,847
Contractuals	19,877	44,487	44,487	69,487	25,000
Commodities	(15,507)	(51,998)	(51,998)	(51,998)	-
Total	\$ 361,084	\$ 412,545	\$ 412,545	\$ 502,392	\$ 89,847
Expenditures by Program:					
Property Management	\$ 155,149	\$ 128,281	\$ 128,281	\$ 128,036	\$ (245)
General Administration	205,935	284,264	284,264	374,356	90,092
Total	\$ 361,084	\$ 412,545	\$ 412,545	\$ 502,392	\$ 89,847
Source of Funding:					
General Fund				\$ 502,392	
				\$ 502,392	
Commentary:					
The Community Development Administration operating budget has increased by 22%. There are no capital expenditures. The personnel services increase of 15% is mainly due to merit and benefit increases as well as a vacant position budgeted at midpoint. Contractuals increase of 56% is mainly due to facilitation services. Commodities remained flat year over year. There is no major capital (>\$10,000).					

Authorized Personnel/Positions:					
Title	2019-2020	2020-2021	Current 2021-2022	Changes 2022-2023	Proposed 2022-2023
Administrative Specialist	1	1	1	0	1
Community Development Director	1	1	1	0	1
Real Estate Manager	1	1	1	0	1
Real Estate Specialist	1	1	1	0	1
Total	4	4	4	0	4

New Personnel:	None
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Capital:	None
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Mission

The mission of the Planning and Development Services section is to be a client-focused team that enables quality development, reinvestment, and conservation of the natural and built environment through publicly adopted policies and plans.

Program Description

The Planning and Development Services section is responsible for working closely with applicants, City staff and the public to process cases from the conceptual idea stage through formal applications, building plan review, building inspection and finally occupancy approval. This section is responsible for long-range comprehensive planning and heritage preservation activities, processing changes to the Regional Plan and various titles in the City Code including the Zoning Code Building Code. The Code Compliance program works with owners to ensure the health and well-being of the community. Our customers include the public, developers, trade groups, City and county staff, Planning and Zoning Commission and City Council. The section is divided into four programs:

The **Current Planning Program** is responsible for education, administration and implementation of the adopted Zoning Code and Flagstaff Regional Plan 2030. The program provides single point of contact service to both our clients and our various customers by coordinating City wide conditions and comments through the Inter-Divisional Staff meetings. Current Planning provides customer service to external and internal clients and is the information hub to the Community Development division for all activities that are funneled through the front counter. The front counter receives and disseminates various applications, reviews applications for completeness, provides direct customer support to all, issues permits and reviews applications such as site plans, rezoning and subdivision plats.

The **Comprehensive Planning and Heritage Preservation Program** is responsible for engaging the community to participate in developing long-range plans for the preservation and growth of a sustainable Flagstaff through the creation, adoption and implementation of the Regional Plan and Neighborhood Specific Plans. It also provides technical assistance to City divisions and other government agencies to implement the Regional Plan and execute the duties of Flagstaff as a Certified Local Government under the National Historic Preservation Act. Coordination of the Regional Plan with other City Code updates and the review of development applications is also a priority. This program is also the United States Census contact for the City.

The **Building Safety and Code Compliance Program** is responsible for the education, administration, and enforcement of the provisions of the various International model codes and energy code and adopting changes to Title 4 of City Code for building code amendments regulating construction. This program is also tasked with upholding and ensuring that all City Codes are complied with and followed. The codes enforced include those in zoning, public way and property, police regulation, health and sanitation, business regulations and building regulations. This program consists of a plan review group that reviews both residential and commercial construction plans, and an inspection group which conducts on-site inspections to ensure compliance with applicable codes and ordinances, to abate life safety hazards and unsanitary conditions, and to facilitate future development in the City of Flagstaff. Staff provides our clients with the highest level of progressive interpretation of requirements which assist in problem solving to achieve the clients' goals for timely issuance of construction permits and project completion.

The **Zoning Code Program** is responsible for administering and maintaining a contemporary Zoning and Subdivision Code; incorporating modifications to the codes to promote the implementation of the goals and policies of the Flagstaff Regional Plan and specific plans; and engaging the community to participate in the code modification process. Also, the program coordinates with and provides technical assistance to other City programs with development related codes and policies. Coordinating with other City programs in the enforcement and compliance of the Zoning and Subdivision Code and assisting with modifications and development of the Regional Plan and Specific Plans are also Zoning Code Program priorities.

Section 104 - Planning and Development Services					
Expenditures by Category:					
	Actual Expenditures 2020-2021	Adopted Budget 2021-2022	Estimated Expenditures 2021-2022	Proposed Budget 2022-2023	Budget-Budget Variance
Personnel Services	\$ 2,417,142	\$ 2,803,040	\$ 2,803,040	\$ 1,480,082	\$ (1,322,958)
Contractuals	543,886	777,270	777,270	471,625	(305,645)
Commodities	42,174	69,371	69,371	34,990	(34,381)
Capital	-	43,000	43,000	-	(43,000)
Total	\$ 3,003,202	\$ 3,692,681	\$ 3,692,681	\$ 1,986,697	\$ (1,705,984)
Expenditures by Program:					
General Administration	\$ 246,644	\$ 297,387	\$ 297,387	\$ 503,678	\$ 206,291
Advanced Planning	351,409	409,893	409,893	524,562	114,669
Building Inspection	1,387,805	1,436,345	1,436,345	-	(1,436,345)
Current Planning	690,317	900,053	900,053	958,457	58,404
Code Compliance	144,701	323,754	323,754	-	(323,754)
Code Compliance-SEMS	159,171	207,783	207,783	-	(207,783)
Zoning Code	10,692	107,466	107,466	-	(107,466)
Sunnyside Historic Preservation Grant	12,463	10,000	10,000	-	(10,000)
Total	\$ 3,003,202	\$ 3,692,681	\$ 3,692,681	\$ 1,986,697	\$ (1,705,984)
Source of Funding:					
General Fund				\$ 1,986,697	
				\$ 1,986,697	
Commentary:					
The Planning and Development Services operating budget has decreased by 46%. There are no capital expenditures. The personnel services decrease of 47% is mainly due to merit, benefit increases, and a temporary over hire offset by the Building Safety and Code Compliance programs reorganization to a section. Contractuals decreases of 39% are mainly due to a land availability and suitability assessment and regional plan consulting services, offset by the Building and Safety and Code Compliance programs reorganization to a section. Commodities decreases of 50% are mainly due to the Building Safety and Code Compliance programs reorganization to a section. There is no major capital (>\$10,000).					

Authorized Personnel/Positions:	Current	Changes	Proposed		
Title	2019-2020	2020-2021	2021-2022	2022-2023	2022-2023
Administrative Specialist	1	1	1	0	1
Associate Planner	2	2	2	0	2
Building Inspection Manager	1	1	1	(1)	0
Building Inspector	7	7	7	(7)	0
Building Official	1	1	1	(1)	0
Building Permit Technician	1	1	1	(1)	0
Building Plans Examiner	3	3	3	(3)	0
Code Compliance Manager	1	1	1	(1)	0
Code Compliance Officer I	1	1	1	(1)	0
Code Compliance Officer II	2	2	2	(2)	0
Comprehensive/Neighborhood Planning Mgr	1	1	1	0	1
Current Planning Manager	1	1	1	0	1
Development Services Manager	1	1	1	0	1
Development Services Specialist	1	1	1	0	1
Neighborhood Planner	1	1	1	0	1
Planner	0	0	2	0	2
Planner Senior	0	0	2	0	2
Planning Development Manager	4	4	0	0	0
Planning Director	1	1	1	0	1
Zoning Code Manager	1	1	1	0	1
Total	31	31	31	(17)	14

New Personnel: None

Capital: None

Mission

The mission of the Housing section is to provide enabling programs and policies for decent housing, a suitable living environment and economic opportunity to the residents of Flagstaff, in particular, Flagstaff’s workforce and low/moderate income households, thus fostering a diverse and sustainable community.

Program Description

The Housing section administers the Community Development Block Grant Entitlement Program; provides technical assistance to non-profits in the community seeking Federal or State funding to provide services for low or moderate income members of the community; designs and implements new affordable housing programs as funding allows, such as the Community Land Trust Program; works with the greater housing community to develop City policies encouraging private sector solutions for affordable housing; works to encourage development of affordable housing not related to policy; provides information to the community and City Council as requested on affordable and workforce housing issues; and facilitates public participation or provides support for numerous community planning processes and documents.

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Section 105 - Housing					
Expenditures by Category:					
	Actual Expenditures 2020-2021	Adopted Budget 2021-2022	Estimated Expenditures 2021-2022	Proposed Budget 2022-2023	Budget-Budget Variance
Personnel Services	\$ 386,688	\$ 411,176	\$ 411,176	\$ 395,618	\$ (15,558)
Contractuals	11,246	59,785	59,785	21,658	(38,127)
Commodities	(730)	5,046	5,046	5,046	-
Total	\$ 397,204	\$ 476,007	\$ 476,007	\$ 422,322	\$ (53,685)
Expenditures by Program:					
General Administration	\$ 394,804	\$ 470,907	\$ 470,907	\$ 417,222	\$ (53,685)
Land Trust	2,400	5,100	5,100	5,100	-
Total	\$ 397,204	\$ 476,007	\$ 476,007	\$ 422,322	\$ (53,685)
Source of Funding:					
General Fund				\$ 422,322	
				\$ 422,322	
Commentary:					
The Housing operating budget has decreased by 11%. There are no capital expenditures. The personnel services decrease of 4% is mainly due to a merits and benefit increases offset by a change in payroll distribution. The contractuals decrease of 64% is mainly due to prior year one-time expenditures for the implementation of a public outreach campaign for affordable housing creation and education on emerging housing models. Commodities remained flat year over year. There is no major capital (>\$10,000).					

Authorized Personnel/Positions:					
Title	2019-2020	2020-2021	Current 2021-2022	Changes 2022-2023	Proposed 2022-2023
Affordable Housing Development Coordinator	1	0	0	0	0
Assistant Housing Director	0	0	1	0	1
Housing Analyst	1	1	1	0	1
Housing and Grants Administrator	1	1	1	0	1
Housing Director	1	1	1	0	1
Housing Manager	1	1	0	0	0
Housing Project Manager	0.42	1	1	0	1
Housing Rehabilitation Specialist	1	1	0	0	0
Housing Specialist	1	1	1	0	1
Total	7.42	7	6	0	6

New Personnel:	None
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Capital:	None
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Section 106 - Community Housing Services					
Expenditures by Category:					
	Actual Expenditures 2020-2021	Adopted Budget 2021-2022	Estimated Expenditures 2021-2022	Proposed Budget 2022-2023	Budget-Budget Variance
Personnel Services	\$ -	\$ -	\$ -	\$ 18,669	\$ 18,669
Contractuals	276,652	1,804,649	1,804,649	795,004	(1,009,645)
Total	\$ 276,652	\$ 1,804,649	\$ 1,804,649	\$ 813,673	\$ (990,976)
Expenditures by Program:					
General Administration	\$ 1,669	\$ 1,006,000	\$ 1,006,000	\$ 388,669	\$ (617,331)
Revolving Loan - General Fund	182,453	185,745	185,745	250,001	64,256
Affordable Housing Incentives	23,055	309,425	309,425	100,001	(209,424)
Affordable Housing Development	-	163,822	163,822	1	(163,821)
Affordable Housing Opportunities /Land Acquisition	2,725	74,044	74,044	1	(74,043)
COF Employer Assistance Housing	66,750	65,613	65,613	75,000	9,387
Total	\$ 276,652	\$ 1,804,649	\$ 1,804,649	\$ 813,673	\$ (990,976)
Source of Funding:					
Housing and Community Services Fund				\$ 813,673	
				\$ 813,673	
Commentary:					
The Community Housing Services operating budget has decreased by 56%. There are no capital expenditures. The increase of 100% for personnel services is due to 25% of the Housing Navigator position. The contractuals decrease of 56% is mainly due to prior year one-time expenditures for homebuyer assistance, employer assisted housing and incentives for developers to create affordable housing. There are no commodities or major capital (>\$10,000).					
Authorized Personnel/Positions: None					
New Personnel: None					
Capital: None					

Section 107 - Community Housing Grants					
Expenditures by Category:					
	Actual Expenditures 2020-2021	Adopted Budget 2021-2022	Estimated Expenditures 2021-2022	Proposed Budget 2022-2023	Budget-Budget Variance
Contractuals	\$ -	\$ 900,000	\$ 900,000	\$ 780,000	\$ (120,000)
Total	\$ -	\$ 900,000	\$ 900,000	\$ 780,000	\$ (120,000)
Expenditures by Program:					
AZ Housing Trust Funds	\$ -	\$ 450,000	\$ 450,000	\$ 330,000	\$ (120,000)
Home Grant Rehab	-	450,000	450,000	450,000	-
Total	\$ -	\$ 900,000	\$ 900,000	\$ 780,000	\$ (120,000)
Source of Funding:					
Housing and Community Services Fund				\$ 780,000	
				\$ 780,000	
Commentary:					
The Community Housing Grants operating budget has decreased by 13%. The contractuals decrease of 13% is mainly due to a decrease in Arizona Housing Trust Fund grants. There are no personnel, commodity or capital expenditures.					

Authorized Personnel/Positions:	None
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New Personnel:	None
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Capital:	None
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Section 108 - Community Development Block Grants					
Expenditures by Category:					
	Actual Expenditures 2020-2021	Adopted Budget 2021-2022	Estimated Expenditures 2021-2022	Proposed Budget 2022-2023	Budget-Budget Variance
Personnel Services	\$ 78,186	\$ 88,953	\$ 88,953	\$ 87,493	\$ (1,460)
Contractuals	1,508,168	2,169,340	1,220,780	1,274,297	(895,043)
Commodities	3,241	8,395	8,395	7,895	(500)
Total	\$ 1,589,595	\$ 2,266,688	\$ 1,318,128	\$ 1,369,685	\$ (897,003)
Expenditures by Program:					
CDBG Entitlement Administration	\$ 82,006	\$ 105,739	\$ 105,739	\$ 104,279	\$ (1,460)
CDBG Public Improvement	-	157,433	157,433	-	(157,433)
CDBG Housing Rehab	2,723	-	-	307,875	307,875
CDBG Miscellaneous Projects	676,562	1,505,917	829,355	498,214	(1,007,703)
CDBG Economic Development	4,010	32,240	28,231	84,338	52,098
CDBG Public Facility	527,058	244,400	36,411	-	(244,400)
CDBG Housing Stabilization	40,775	120,556	160,556	349,979	229,423
CDBG Public Facility Ops	256,461	100,403	403	25,000	(75,403)
Total	\$ 1,589,595	\$ 2,266,688	\$ 1,318,128	\$ 1,369,685	\$ (897,003)
Source of Funding:					
Housing and Community Services Fund				\$ 1,369,685	
				\$ 1,369,685	
Commentary:					
The Community Development Block Grants operating budget has decreased by 40%. There are no capital expenditures. The personnel services decrease of 2% is mainly due to merits and benefit increases, offset by payroll distribution changes. The contractuals decrease of 41% is mainly due to decreases in new housing projects. Commodities decreased by 6% and is mainly due to a prior year one-time purchase of computer software. There is no major capital (>\$10,000).					
Authorized Personnel/Positions:					
None					
New Personnel:					
None					
Capital:					
None					

Section 109 - Flagstaff Housing Authority					
Expenditures by Category:	Actual	Adopted	Estimated	Proposed	Budget-Budget Variance
	Expenditures	Budget	Expenditures	Budget	
	2020-2021	2021-2022	2021-2022	2022-2023	
Personnel Services	\$ (1,575)	\$ 1,908,290	\$ 1,908,290	\$ 2,085,703	\$ 177,413
Contractuals	22	5,777,345	5,777,345	7,485,145	1,707,800
Commodities	1,553	115,670	115,670	115,670	-
Capital	-	990,000	990,000	990,000	-
Total	\$ -	\$ 8,791,305	\$ 8,791,305	\$ 10,676,518	\$ 1,885,213
Expenditures by Program:					
Non-Hud Programs	\$ -	\$ 62,140	\$ 62,140	\$ 48,108	\$ (14,032)
FHC Pass Through-Administration	-	165,612	165,612	161,122	(4,490)
FHC Pass Through-Maintenance	-	127,584	127,584	225,098	97,514
Public Housing East - Administration	-	688,003	688,003	587,127	(100,876)
Public Housing East - Maintenance	-	425,193	425,193	378,130	(47,063)
Public Housing West - Administration	-	603,116	603,116	723,022	119,906
Public Housing West - Maintenance	-	331,179	331,179	414,175	82,996
Capital Fund Program East	-	720,037	720,037	732,458	12,421
Capital Fund Program West	-	360,000	360,000	360,000	-
Section 8 Vouchers	-	5,243,041	5,243,041	6,852,829	1,609,788
SRO-Single Room Occupancy	-	32,700	32,700	32,700	-
MRO-Mod Rehab Occupancy	-	32,700	32,700	32,700	-
FHA Mainstream Voucher	-	-	-	22,291	22,291.00
Emergency Housing Voucher	-	-	-	106,758	106,758.00
Total	\$ -	\$ 8,791,305	\$ 8,791,305	\$ 10,676,518	\$ 1,885,213
Source of Funding:					
Flagstaff Housing Authority Fund				\$ 10,676,518	
				\$ 10,676,518	
Commentary:					
The Flagstaff Housing Authority operating budget has increased by 24%. There are capital expenditures of \$990,000, resulting in an overall net increase of 21%. The personnel services increase of 9% is mainly due to merits and benefit increases as well as a portion of the Housing Navigator position. The contractuals increase of 30% is mainly due to an increase in Section 8 voucher assistance payments. Commodities remained flat year over year. There is major capital (>\$10,000) which includes housing related projects (\$990,000).					

Authorized Personnel/Positions: Title	Actual 2019-2020	Actual 2020-2021	Current 2021-2022	Changes 2022-2023	Proposed 2022-2023
Administrative Specialist	2	2	2	0	2
Assistant Housing Director	0	0	1	0	1
Housing Manager	3	3	3	0	3
Housing Navigator	0	0	1	0	1
Finance Manager	1	1	0	0	0
Finance Specialist	0.8	1	1	0	1
Housing Occupancy Specialist	0	0	1	0	1
Housing Services Specialist	5	5	3	0	3
Housing Services Specialist Lead	0	0	2	0	2
Maintenance Coordinator	1	1	0	0	0
Maintenance Inspector	0	0	1	0	1
Maintenance Lead Worker	2	2	3	0	3
Maintenance Worker	7	7	0	0	0
Maintenance Worker I	0	0	3	0	3
Maintenance Worker II	0	0	3	0	3
Total	21.80	22	24	0	24

New Personnel:	None
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Capital:	
Description	Amount
Housing Related Projects	\$ 990,000
	\$ 990,000

Section 122 - Building Safety and Code Compliance					
Expenditures by Category:					
	Actual Expenditures 2020-2021	Adopted Budget 2021-2022	Estimated Expenditures 2021-2022	Proposed Budget 2022-2023	Budget-Budget Variance
Personnel Services	\$ -	\$ -	\$ -	\$ 1,497,016	\$ 1,497,016
Contractuals	-	-	-	246,575	246,575
Commodities	-	-	-	35,031	35,031
Total	\$ -	\$ -	\$ -	\$ 1,778,622	\$ 1,778,622
Expenditures by Program:					
Building Inspection	\$ -	\$ -	\$ -	\$ 1,402,284	\$ 1,402,284
Code Compliance	-	-	-	165,359	165,359
Code Compliance-SEMS	-	-	-	210,979	210,979
Total	\$ -	\$ -	\$ -	\$ 1,778,622	\$ 1,778,622
Source of Funding:					
General Fund				\$ 1,778,622	
				\$ 1,778,622	
Commentary:					
The Building Safety and Code Compliance programs were reorganized to a section in FY 2022-2023. The personnel services increases are mainly due to merits, benefit increases and a reclassification due to the reorganization. Contractuals and commodities were relatively flat year over year. There is no major capital (>\$10,000).					

Authorized Personnel/Positions:					
Title	2019-2020	2020-2021	Current 2021-2022	Changes 2022-2023	Proposed 2022-2023
Building Inspection Manager	0	0	0	1	1
Building Inspector	0	0	0	7	7
Building Official	0	0	0	1	1
Building Permit Technician	0	0	0	1	1
Building Plans Examiner	0	0	0	3	3
Code Compliance Manager	0	0	0	1	1
Code Compliance Officer I	0	0	0	1	1
Code Compliance Officer II	0	0	0	2	2
Total	0	0	0	17	17

New Personnel:	None
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Capital:	None
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Mission

The mission of Public Works Administration is to direct and coordinate the efforts of Public Works programs by providing cost-efficient, quality-based services to the citizens of Flagstaff. By ensuring a well-trained, safety-conscious work staff, Public Works Administration strives to improve the quality of life in Flagstaff through sustainable, affordable, efficient maintenance programs, enhanced transportation and enhanced parks and recreation opportunities.

Program Description

Public Works Administration provides leadership and general direction for Solid Waste, Fleet Maintenance, Environmental Management, Facility Maintenance, Street Maintenance, Citizen Cemetery, Parks Maintenance and Recreation Services.

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Section 151 - Public Works Administration					
Expenditures by Category:					
	Actual Expenditures 2020-2021	Adopted Budget 2021-2022	Estimated Expenditures 2021-2022	Proposed Budget 2022-2023	Budget-Budget Variance
Personnel Services	\$ 161,856	\$ 162,343	\$ 162,343	\$ 302,336	\$ 139,993
Contractuals	1,766	3,753	3,753	3,151	(602)
Commodities	9,265	(94,879)	(94,879)	(94,879)	-
Total	\$ 172,887	\$ 71,217	\$ 71,217	\$ 210,608	\$ 139,391
Expenditures by Program:					
General Administration	\$ 172,887	\$ 71,217	\$ 71,217	\$ 210,608	\$ 139,391
Total	\$ 172,887	\$ 71,217	\$ 71,217	\$ 210,608	\$ 139,391
Source of Funding:					
General Fund				\$ 73,873	
Highway User Revenue Fund				42,536	
Transportation Fund				39,807	
SEMS Fund				12,681	
Airport Fund				41,711	
				\$ 210,608	
Commentary:					
The Public Works Administration operating budget has increased by 196%. There are no capital expenditures. The personnel services increase of 86% is mainly due to merits and benefit increases, as well as the addition of a 1.0 FTE Business Systems Analyst and 1.0 FTE Project Manager. The contractuals decrease of 16% is mainly due to prior year one-time travel costs. Commodities remained flat year over year. There is no major capital (>\$10,000).					

Authorized Personnel/Positions:					
Title	2019-2020	2020-2021	Current 2021-2022	Changes 2022-2023	Proposed 2022-2023
Business Systems Analyst	0	0	0	1	1
Project Manager	1	1	0	1	1
Project Manager Senior	0	0	1	0	1
Public Works Director	1	1	1	0	1
Public Works Section Director	1	1	1	0	1
Total	3	3	3	2	5

New Personnel:					
Title	FTE	Total \$ 2019-2020	Potential Offset	Net Cost 2019-2020	Future Cost
Business Systems Analyst	1	\$ 107,404	\$ -	\$ 107,404	\$ 107,404
Project Manager	1	107,404	-	107,404	107,404

Capital:	None
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Mission

Facilities Maintenance strives to maximize its resources by maintaining all City buildings in a safe and efficient manner for all users.

Program Description

The Facilities Maintenance section is responsible for maintenance and upgrades of City buildings. The section ensures, through effective building maintenance programs and long-range planning, that City buildings are safe, efficient, reliable, clean, code compliant, aesthetically pleasing and environmentally friendly for all users.

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Section 152 - Facility Maintenance					
Expenditures by Category:					
	Actual Expenditures 2020-2021	Adopted Budget 2021-2022	Estimated Expenditures 2021-2022	Proposed Budget 2022-2023	Budget-Budget Variance
Personnel Services	\$ 677,479	\$ 999,643	\$ 999,643	\$ 1,047,432	\$ 47,789
Contractuals	466,019	1,880,851	1,880,851	933,490	(947,361)
Commodities	(115,382)	(283,080)	(283,080)	(283,080)	-
Capital	235,938	36,595	36,595	-	(36,595)
Total	\$ 1,264,054	\$ 2,634,009	\$ 2,634,009	\$ 1,697,842	\$ (936,167)
Expenditures by Program:					
General Administration	\$ 476,434	\$ 570,741	\$ 570,741	\$ 604,435	\$ 33,694
Custodial Service	70,538	125,288	125,288	111,288	(14,000)
Structural & Other Maintenance	324,141	1,270,204	1,270,204	654,310	(615,894)
City Hall	234,763	321,909	321,909	299,409	(22,500)
Catastrophic Set Aside	131,386	133,424	133,424	28,400	(105,024)
Prosecutor's Bldg	16,877	-	-	-	-
Phoenix Building	9,915	-	-	-	-
City Leased Property Maintenance	-	212,443	212,443	-	(212,443)
Total	\$ 1,264,054	\$ 2,634,009	\$ 2,634,009	\$ 1,697,842	\$ (936,167)
Source of Funding:					
General Fund				\$ 1,466,530	
Library Fund				38,154	
Highway User Revenue Fund				6,033	
Parking District Fund				3,580	
Water Services Fund				136,709	
Solid Waste Fund				23,017	
SEMS Fund				11,399	
Airport Fund				12,420	
				\$ 1,697,842	
Commentary:					
The Facility Maintenance operating budget has decreased by 35%. There are no capital expenditures. The personnel services increase of 5% is mainly due to merits and benefit increases. The contractuals decrease of 50% is mainly due to a decrease in one-time expenditures for structural and maintenance expenses. Commodities remained flat year over year. There is no major capital (>\$10,000).					

Authorized Personnel/Positions:					
Title	2019-2020	2020-2021	Current 2021-2022	Changes 2022-2023	Proposed 2022-2023
Environmental Specialist	1	1	1	0	1
Facility Maintenance Manager	1	1	1	0	1
Facilities Maintenance Superintendent	1	1	1	0	1
Maintenance Technician I	0	0	3	0	3
Maintenance Technician II	0	0	4	0	4
Maintenance Technician III	0	0	2	0	2
Maintenance Technician (Temp)	0	0	0.5	0	0.5
Maintenance Worker	9.5	8.5	0	0	0
Maintenance Worker Lead Worker	0	1	0	0	0
Total	12.5	12.5	12.5	0	12.5

New Personnel: None

Capital: None

Mission

Facilities Maintenance strives to maximize its resources by maintaining all City buildings in a safe and efficient manner for all users.

Program Description

United States Geological Survey (USGS) accounts for the costs associated with the USGS facilities owned by the City and leased by the General Services Administration (GSA). The City currently has responsibility for buildings 3, 4, 5 and 6. The Facilities and Parks sections share responsibility for the maintenance of the campus.

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Section 153 - USGS Campus					
Expenditures by Category:					
	Actual Expenditures 2020-2021	Adopted Budget 2021-2022	Estimated Expenditures 2021-2022	Proposed Budget 2022-2023	Budget-Budget Variance
Contractuals	\$ 558,335	\$ 873,960	\$ 873,960	\$ 1,213,649	\$ 339,689
Commodities	28,573	65,913	65,913	65,913	-
Total	\$ 586,908	\$ 939,873	\$ 939,873	\$ 1,279,562	\$ 339,689
Expenditures by Program:					
General Administration	\$ -	\$ -	\$ -	\$ 500,000	\$ 500,000
Maintenance Building 3	73,250	183,420	183,420	183,420	-
Maintenance Building 4	142,650	260,533	260,533	260,533	-
Maintenance Building 5	38,877	50,045	50,045	50,045	-
Maintenance Building 6	332,131	445,875	445,875	285,564	(160,311)
Total	\$ 586,908	\$ 939,873	\$ 939,873	\$ 1,279,562	\$ 339,689
Source of Funding:					
General Fund				1,279,562	
				\$ 1,279,562	
Commentary:					
The USGS Campus operating budget has increased by 36%. There are no personnel or capital expenditures. The contractals increase of 39% is mainly due to one-time building upgrade/maintenance expenditures. Commodities remained flat year over year. There is no major capital (>\$10,000).					
Authorized Personnel/Positions:	None				
New Personnel:	None				
Capital:	None				

Mission

To provide a comprehensive Fleet Services/Management program dedicated to health, safety, resource conservation and fiscal responsibility in selecting and supplying the most efficient state of the art vehicles and equipment while providing value added maintenance and repairs in support of City divisions and employees in the delivery of municipal services.

Program Description

Fleet Services supports front line and support City sections by maintaining and repairing City-owned vehicles, trucks, and general equipment. Fleet Services maintains an equipment parts and supply warehouse that carries parts not readily available in Flagstaff to support these efforts along with managing the City fuel supplies. Fleet Services coordinates and monitors the evaluation, replacement, purchasing, fuel usage and utilization of the City's fleet, maximizing vehicle and equipment life, retaining units if economically possible and replacing units that have met or exceeded their useful life.

The Fleet Management Committee consists of line workers and supervisors representing City divisions and sections that develop and implement policies and procedures for fleet operations. This committee reviews and approves all motorized vehicle and equipment purchases. All new equipment/vehicle acquisitions must support the City's Climate Action and Adaptation Plan (CAAP) if readily available.

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Section 154 - Fleet Management					
Expenditures by Category:					
	Actual Expenditures 2020-2021	Adopted Budget 2021-2022	Estimated Expenditures 2021-2022	Proposed Budget 2022-2023	Budget-Budget Variance
Personnel Services	\$ 247,492	\$ 213,044	\$ 213,044	\$ 261,376	\$ 48,332
Contractuals	137,359	126,693	126,693	142,621	15,928
Commodities	(408,132)	(339,737)	(339,737)	(332,597)	7,140
Capital	48,430	650,528	657,991	-	(650,528)
Total	\$ 25,149	\$ 650,528	\$ 657,991	\$ 71,400	\$ (579,128)
Expenditures by Program:					
General Administration	\$ (91,424)	\$ 50,651	\$ 50,651	\$ 78,531	\$ 27,880
Inventory Management	139,055	150,826	150,826	173,916	23,090
Prevention Maintenance	119,872	371,044	371,044	245,096	(125,948)
Vehicle Repair	(275,477)	(473,269)	(473,269)	(523,955)	(50,686)
Pool Vehicles - City Hall	7,800	42,500	42,500	5,500	(37,000)
Pool Vehicles - Shop	1,816	4,400	4,400	4,400	-
Other Shop Work	88,992	90,848	90,848	87,912	(2,936)
Catastrophic/Major Repair Funding	34,515	413,528	420,991	-	(413,528)
Total	\$ 25,149	\$ 650,528	\$ 657,991	\$ 71,400	\$ (579,128)
Source of Funding:					
General Fund				\$ (382,146)	
Library Fund				1,904	
Highway User Revenue Fund				152,695	
Parking District				483	
Water Services Fund				36,875	
Stormwater Fund				529	
Solid Waste Fund				242,378	
SEMS Fund				59	
Airport Fund				18,623	
				\$ 71,400	
Commentary:					
The Fleet Management operating budget is a zero base budget meaning the section expects to recover ongoing operating expenditures plus administrative overhead through charges for services, markups on parts and fuel and environmental disposal fees. The current shop rate varies per hour based on the type of equipment and does not cover one-time and capital requests. The personnel services increase of 23% is mainly due to merits, benefit increases, a one-time retirement payout and a percentage of the new Business Systems Analyst. Contractuals increase of 13% is mainly due to utility expenditure increases. Commodities increases of 2% are mainly due to the purchase of two computer work stations. There is no major capital (>\$10,000).					

Authorized Personnel/Positions:					
Title	2019-2020	2020-2021	Current 2021-2022	Changes 2022-2023	Proposed 2022-2023
Buyer	1	1	1	0	1
Fleet Services Specialist	1	1	1	0	1
Mechanic I	2	3	3	0	3
Mechanic II	4	4	4	0	4
Mechanic Assistant/Lube Technician	1	1	1	0	1
Mechanic Lead Worker	1	1	1	0	1
Parts Specialist	1	1	1	0	1
Public Works Manager	1	1	1	0	1
Public Works Supervisor	1	1	1	0	1
Welder Technician	1	1	1	0	1
Total	14	15	15	0	15

New Personnel: None

Capital: None

Mission

The mission of the Public Works Streets Maintenance section is to provide the citizens of Flagstaff with a safe transportation network and associated transportation elements within the City’s rights-of-way. As the Streets Maintenance section maintains the current infrastructure, we continue to meet the demands of an expanding and complex multimodal transportation system.

Program Description

The Streets Maintenance section is responsible for the multimodal transportation system. The Streets Maintenance section is responsible for many aspects of the system regarding street maintenance, street sweeping, road grading, concrete replacement, guardrail repair, signing and marking operations, asphalt paving, snow operations, asphalt deficiency repair, hauling operations and street light inspections.

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Section 161 - Street Maintenance					
Expenditures by Category:					
	Actual Expenditures 2020-2021	Adopted Budget 2021-2022	Estimated Expenditures 2021-2022	Proposed Budget 2022-2023	Budget-Budget Variance
Personnel Services	\$ 2,473,132	\$ 2,957,000	\$ 2,957,000	\$ 3,143,434	\$ 186,434
Contractuals	637,644	1,050,558	1,050,558	813,500	(237,058)
Commodities	1,019,519	1,001,630	1,001,630	815,641	(185,989)
Capital	1,573,619	1,520,000	1,766,067	1,220,000	(300,000)
Total	\$ 5,703,914	\$ 6,529,188	\$ 6,775,255	\$ 5,992,575	\$ (536,613)
Expenditures by Program:					
General Administration	\$ 583,271	\$ 570,861	\$ 570,861	\$ 642,882	\$ 72,021
Street Cleaning	322,120	729,436	729,436	229,813	(499,623)
Snow Control	1,175,979	925,481	925,481	1,035,893	110,412
Sign, Signal, Mark & Light	485,563	842,442	842,442	378,951	(463,491)
Street Maintenance	2,395,773	2,326,308	2,572,375	2,769,652	443,344
Drainage-way Maintenance	25,848	-	-	-	-
Streetlights	372,089	540,770	540,770	540,770	-
Traffic Signal Maintenance	324,871	593,890	593,890	394,614	(199,276)
Autopark Association Fees	18,400	-	-	-	-
Total	\$ 5,703,914	\$ 6,529,188	\$ 6,775,255	\$ 5,992,575	\$ (536,613)
Source of Funding:					
Highway User Revenue Fund				\$ 5,992,575	
				\$ 5,992,575	
Commentary:					
The Street Maintenance operating budget has decreased by 5%. There are capital expenditures, resulting in an overall net decrease of 8%. The personnel services increase of 6% is mainly due to merit and benefit increases as well as a percentage of the Business Systems Analyst position that is charged to streets. Contractuals decrease of 23% is mainly due to prior year one-time expenditures for signal testing equipment maintenance and travel expenditures. Commodities decreases of 19% are mainly due to prior year one-time expenditures for street repair materials, street lighting and signal equipment, and signs and markings materials. There is major capital (>\$10,000) for this section which includes a two dump trucks (\$550,000), front end loader (\$300,000), charging station (\$100,000), transport trailer (\$140,000) and two electric vehicles (\$130,000).					

Authorized Personnel/Positions:					
Title	2019-2020	2020-2021	Current 2021-2022	Changes 2022-2023	Proposed 2022-2023
Administrative Specialist	1	1	1	0	1
Equipment Operators	15	15	0	0	0
Street Operations Technician (Temp)	3.52	1.27	1.27	0	1.27
Maintenance Worker	6	8	0	0	0
Public Works Manager	1	1	1	0	1
Public Works Section Director	1	1	1	0	1
Public Works Supervisor	3	4	4	0	4
Street Operations Technician I	0	0	8	0	8
Street Operations Technician II	0	0	8	0	8
Street Operations Technician III	0	0	9	0	9
Traffic Signal Technician I	0	0	1	0	1
Traffic Signal Technician II	1	1	1	0	1
Total	31.52	32.27	35.27	0	35.27

New Personnel:	None
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Capital:	
Description	Amount
Dump Truck (2)	\$ 550,000
Front End Loader	300,000
Level 3 Charging Station	100,000
Transport Trailer	140,000
Electric Vehicle (2)	130,000
	<u>1,220,000</u>

Mission

To provide the community with affordable, efficient and sustainable comprehensive solid waste solutions.

Solid Waste Section Core Values:

- **Safety**
 - **Integrity**
 - **Customer Service**
 - **Be a Great Place to Work**
-

Program Description

The Solid Waste section provides the citizens of Flagstaff with superior customer service, timely refuse and recycling collections and sound landfill management practices. The section works toward efficient operations by utilizing the implementation of additional waste diversion and recycling programs that will sustain landfill resources.

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Section 165 - Solid Waste - Landfill					
Expenditures by Category:					
	Actual Expenditures 2020-2021	Adopted Budget 2021-2022	Expenditures 2021-2022	Proposed Budget 2022-2023	Budget-Budget Variance
Personnel Services	\$ 1,396,375	\$ 1,481,312	\$ 1,481,312	\$ 1,621,117	\$ 139,805
Contractuals	899,336	476,120	476,120	462,369	(13,751)
Commodities	447,034	418,826	418,826	431,726	12,900
Capital	221,325	6,707,918	6,707,918	5,559,000	(1,148,918)
Total	\$ 2,964,070	\$ 9,084,176	\$ 9,084,176	\$ 8,074,212	\$ (1,009,964)
Expenditures by Program:					
General Administration	\$ 294,508	\$ 383,056	\$ 383,056	\$ 357,422	\$ (25,634)
Sanitary Landfill	2,187,599	8,192,964	8,192,964	7,169,047	(1,023,917)
Landfill Outside Contract	39,618	25,405	25,405	27,289	1,884
Hazardous Product Center (Landfill)	442,345	482,751	482,751	520,454	37,703
Total	\$ 2,964,070	\$ 9,084,176	\$ 9,084,176	\$ 8,074,212	\$ (1,009,964)
Source of Funding:					
Solid Waste Fund				\$ 8,074,212	
				\$ 8,074,212	
Commentary:					
<p>The Solid Waste - Landfill operating budget has increased by 6%. There are capital expenditures of \$5,559,000, resulting in an overall net decrease of 11%. The personnel services increase of 9% is mainly due to the reclassification of a position to full-time, merits and benefit increases. The contractuals decrease of 3% is mainly due the transfer of money to a commodities account to assist with the purchase of containment boxes for e-waste. Commodities increased by 3% mainly due to money being moved from a contractuals account for the purchase containment boxes for e-waste. There is major capital (>\$10,000) which includes the design and construction of cell D (\$675,000), materials recovery facility planning and construction (\$280,000), water infrastructure (\$125,000), landfill road infrastructure (\$3,900,000), stormwater infrastructure (\$5,000), software (\$19,000), lidar flyover (\$10,000), rate study (\$80,000), fencing (\$60,000), set-aside (\$100,000), dust control (\$10,000), tarp system (\$15,000), replacement truck (\$30,000) and a soil rock screener (\$250,000).</p>					

Authorized Personnel/Positions:					
Title	2019-2020	2020-2021	Current 2021-2022	Changes 2022-2023	Proposed 2022-2023
Administrative Assistant	1	1	1	(1)	0
Administrative Specialist	2	2	2	1	3
Equipment Operator	4	4	0	0	0
Equipment Operator III	0	0	4	0	4
Landfill Environmental Assistant	2	2	2	0	2
Landfill Environmental Program Specialist	1	1	1	0	1
Project Manager	2	2	1	0	1
Project Manager Senior	0	0	1	0	1
Public Works Manager	1	1	1	0	1
Public Works Section Director	1	1	1	0	1
Public Works Supervisor	1	1	1	0	1
Solid Waste Lead Worker	1	1	1	0	1
Total	15.5	15.5	15.5	0.5	16

New Personnel:	None
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Section 165 - Solid Waste - Landfill

Capital:

Description	Amount
Design/Construction of Cell D	\$ 675,000
Materials Recovery Facility	280,000
Water Infrastructure	125,000
Landfill Road Infrastructure	3,900,000
Stormwater Infrastructure	5,000
GPS Software and Design Software	19,000
Lidar Flyover	10,000
Rate Study	80,000
Fencing	60,000
Annual Set-Aside	100,000
Dust Control	10,000
Cover Tarp System	15,000
Replacement Truck	30,000
Soil Rock Screener	250,000
	<u>\$ 5,559,000</u>

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Section 166 - Solid Waste - Collections					
Expenditures by Category:					
	Actual Expenditures 2020-2021	Adopted Budget 2021-2022	Expenditures 2021-2022	Proposed Budget 2022-2023	Budget-Budget Variance
Personnel Services	\$ 2,522,453	\$ 2,572,286	\$ 2,572,286	\$ 2,690,584	\$ 118,298
Contractuals	3,171,341	3,223,330	3,223,330	3,178,271	(45,059)
Commodities	1,251,968	1,108,671	1,108,671	1,103,971	(4,700)
Capital	-	1,521,267	1,521,267	925,000	(596,267)
Total	\$ 6,945,762	\$ 8,425,554	\$ 8,425,554	\$ 7,897,826	\$ (527,728)
Expenditures by Program:					
General Administration	\$ 372,360	\$ 489,563	\$ 489,563	\$ 500,695	\$ 11,132
Residential Collection	2,243,263	2,803,454	2,803,454	2,899,695	96,241
Bin Maintenance - Residential	89,158	91,447	91,447	141,864	50,417
Recycling Curbside Collection	1,053,056	962,900	962,900	887,737	(75,163)
Commercial Collection	2,297,091	2,877,568	2,877,568	2,119,076	(758,492)
Bin Maintenance - Commercial	79,650	109,444	109,444	123,358	13,914
Commercial Recycling	631,192	785,964	785,964	829,930	43,966
Commercial Sales	-	7,000	7,000	7,000	-
Hoist & Haul	179,992	298,214	298,214	388,471	90,257
Total	\$ 6,945,762	\$ 8,425,554	\$ 8,425,554	\$ 7,897,826	\$ (527,728)
Source of Funding:					
Solid Waste Fund				\$ 7,897,826	
				\$ 7,897,826	
Commentary:					
The Solid Waste - Collections operating budget has increased by 1%. There are capital expenditures, resulting in an overall net decrease of 6%. The personnel services increase of 5% is mainly due to merits and benefit increases. The contractuals decrease of 1% is mainly due to the elimination of a one-time expenditure for the rental of a vehicle. Commodities remained relatively flat. There is major capital (>\$10,000) which includes the purchase of three replacement vehicles (\$145,000), fork lift (\$20,000), trailer (\$20,000), side loader (\$320,000), front loader (\$320,000) and a charging station (\$100,000).					

Authorized Personnel/Positions:					
Title	2019-2020	2020-2021	Current 2021-2022	Changes 2022-2023	Proposed 2022-2023
Administrative Specialist	2	2	2	0	2
Customer Relations Supervisor	1	1	0	0	0
Equipment Operator	23	23	0	0	0
Equipment Operator I	0	0	3	0	3
Equipment Operator II	0	0	9	0	9
Equipment Operator III	0	0	11	0	11
Program Assistant	0.5	0.5	1	0	1
Public Works Manager	1	1	1	0	1
Public Works Supervisor	2	2	2	0	2
Solid Waste Lead Worker	2	2	2	0	2
Total	31.5	31.5	31	0	31

New Personnel:	None
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Capital:	
Description	Amount
Vehicle Replacements (3)	\$ 145,000
Fork Lift	20,000
Bin Maintenance Trailer	20,000
Side Loader	320,000
Commercial Front Loader	320,000
Level 3 Charging Station	100,000
	\$ 925,000

Mission

The mission of the Flagstaff City-Coconino County Public Library is to inspire learning, enrich lives and strengthen community.

Program Description

The Library provides an inclusive and welcoming environment that connects people to opportunities and strengthens our community. It provides access to free print and digital materials including books, movies, magazines, vocational and educational tests and more. It provides professional and educational assistance with technology, including access to computers, the internet, numerous databases, and research. Patrons can also find study space in the library or meet as a group in one of the library’s meeting rooms. The library enhances the quality of life of citizens and visitors of Flagstaff by offering two Flagstaff locations and seven libraries within Coconino County. The library is funded through the City and County general funds and grants.

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Section 035 - Library City Direct					
Expenditures by Category:					
	Actual Expenditures 2020-2021	Adopted Budget 2021-2022	Estimated Expenditures 2021-2022	Proposed Budget 2022-2023	Budget-Budget Variance
Personnel Services	\$ 2,422,988	\$ 2,936,933	\$ 2,936,933	\$ 3,181,780	\$ 244,847
Contractuals	480,713	559,085	559,085	500,185	(58,900)
Commodities	356,438	571,065	571,065	436,259	(134,806)
Capital	87,318	1,478,390	1,478,390	200,000	(1,278,390)
Total	\$ 3,347,457	\$ 5,545,473	\$ 5,545,473	\$ 4,318,224	\$ (1,227,249)
Expenditures by Program:					
General Administration	\$ 745,542	\$ 2,224,572	\$ 2,224,572	\$ 959,042	\$ (1,265,530)
Technical Services	721,103	909,498	909,498	896,160	(13,338)
Public Services	1,317,276	1,657,093	1,657,093	1,748,368	91,275
East Flag Library	550,464	715,775	715,775	679,119	(36,656)
Main Library Automation	12,960	22,070	22,070	22,070	-
PALSmobile Flagstaff Funded	112	16,465	16,465	13,465	(3,000)
Total	\$ 3,347,457	\$ 5,545,473	\$ 5,545,473	\$ 4,318,224	\$ (1,227,249)
Source of Funding:					
Library Fund				\$ 4,318,224	
				\$ 4,318,224	
Commentary:					
The Library City Direct operating budget increased 1%. There are capital expenditures, resulting in an overall net decrease of 22%. The personnel services increase of 8% is mainly due to merit and benefit increases. Contractuals decrease of 11% is mainly due to ongoing base budget reductions in various accounts. Commodities decrease of 24% is mainly due to decreased one-time expenditures for circulated materials and ongoing base budget reductions in various accounts. There is major capital (>\$10,000) which includes the front entry project (\$200,000).					

Authorized Personnel/Positions:					
Title	2019-2020	2020-2021	Current 2021-2022	Changes 2022-2023	Proposed 2022-2023
Administrative Specialist	2	2	2	0	2
Collections Specialist	1	1	1	0	1
Deputy Library Director	2	2	2	0	2
Executive Assistant II	1	1	1	0	1
IT Analyst	1	1	1	0	1
Librarian	3	3	3	0	3
Library Assistant	0	0	0	8.5	8.5
Library Assistant (Temp)	0	0	0	4.8	4.8
Library Clerk	7	7	7	(7)	0
Library Clerk (Temp)	3.07	3.07	3.55	(3.55)	0
Library Director	1	1	1	0	1
Library Page	1.5	1.5	1.5	(1.5)	0
Library Page (Temp)	1.25	1.25	1.25	(1.25)	0
Library Specialist	12.55	12.55	12.55	0	12.55
Library Specialist (Temp)	3.18	3.18	3.18	0	3.18
Library Supervisor	5	5	5	0	5
Network Administrator	1	1	1	0	1
Total	45.55	45.55	46.03	0	46.03

New Personnel:	None
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Capital:	
Description	Amount
Front Entry Project	\$ 200,000
	\$ 200,000

Section 036/037- Library County					
Expenditures by Category:	Actual	Adopted	Estimated	Proposed	Budget-Budget Variance
	Expenditures	Budget	Expenditures	Budget	
	2020-2021	2021-2022	2021-2022	2022-2023	
Personnel Services	\$ 630,132	\$ 710,695	\$ 710,695	\$ 773,512	\$ 62,817
Contractuals	81,237	888,626	888,626	107,411	(781,215)
Commodities	263,764	305,148	305,148	287,448	(17,700)
Capital	2,860	-	-	-	-
Total	\$ 977,993	\$ 1,904,469	\$ 1,904,469	\$ 1,168,371	\$ (736,098)
Expenditures by Program:					
County Jail	\$ 90,666	\$ 95,586	\$ 95,586	\$ 103,314	\$ 7,728
County Bookmobile	22,799	103,910	103,910	113,068	9,158
Forest Lakes Library	87,089	94,491	94,491	86,537	(7,954)
Tuba City Library	248,323	257,032	257,032	261,750	4,718
Supai Library	1,980	5,367	5,367	5,367	-
Grand Canyon	126,309	109,094	109,094	109,292	198
County-wide Projects	400,827	1,238,989	1,238,989	489,043	(749,946)
Total	\$ 977,993	\$ 1,904,469	\$ 1,904,469	\$ 1,168,371	\$ (736,098)
Source of Funding:					
Library Fund				\$ 1,168,371	
				\$ 1,168,371	
Commentary:					
The Library County operating budget decreased 39%. There are no capital expenditures. The personnel services increase of 9% is mainly due to merit, benefit and minimum wage increases. Contractuals decrease of 88% is mainly due to one-time expenditures for service partner contracts in the previous fiscal year. Commodities decrease of 6% is mainly due to one-time expenditures for county growth funds in the previous fiscal year. There is no major capital (>\$10,000).					

Authorized Personnel/Positions:					
Title	2019-2020	2020-2021	Current 2021-2022	Changes 2022-2023	Proposed 2022-2023
Application Support Specialist II	1	1	1	0	1
Librarian	1	1	1	0	1
Library Assistant	0	0	0	1	1
Library Assistant (Temp)	0	0	0	1	1
Library Clerk	1	1	1	(1)	0
Library Clerk (Temp)	1	1	1	(1)	0
Library IT Manager	1	1	1	0	1
Library Specialist	2	2	2	0	2
Library Specialist (Temp)	0.09	0.09	0.09	0	0.09
Library Supervisor	3	3	3	0	3
Total	9.73	9.73	9.73	0	9.73

New Personnel:	None
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Capital:	None
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Section 038 - Library Grants and County Wide Projects

Expenditures by Category:					
	Actual Expenditures 2020-2021	Adopted Budget 2021-2022	Estimated Expenditures 2021-2022	Proposed Budget 2022-2023	Budget-Budget Variance
Personnel Services	\$ 1,074	\$ -	\$ -	\$ -	\$ -
Contractuals	3,387	-	-	-	-
Commodities	62,284	45,000	45,000	100,000	55,000
Total	\$ 66,745	\$ 45,000	\$ 45,000	\$ 100,000	\$ 55,000
Expenditures by Program:					
Library LSTA FY2018	\$ -	\$ 45,000	\$ 45,000	\$ 100,000	\$ 55,000
Library-Indigenous Library Materials for Education Among Loc	2,671	-	-	-	-
Library Rapid Response Grant	10,000	-	-	-	-
CARES Act Expanded - Accoutrements	2,277	-	-	-	-
LSTA Xeriscape Garden Tuba City	5,539	-	-	-	-
Library Wi-Fi Expansion	18,739	-	-	-	-
Library - State Grant-in-Aid (SGIA) FY 2021	25,000	-	-	-	-
Library - Beautification in Action Grant (BIA)	625	-	-	-	-
Library - CARES Expanded	1,894	-	-	-	-
Total	\$ 66,745	\$ 45,000	\$ 45,000	\$ 100,000	\$ 55,000
Source of Funding:					
	Library Fund			\$ 100,000	
				\$ 100,000	
Commentary:					
Library grants are, in nature, one-time revenues and expenditures as grant funding opportunities arise.					
Authorized Personnel/Positions:	None				
New Personnel:	None				
Capital:	None				

Mission

Enhancing the prosperity, long-term viability, and resilience of our community.

Program Description

The Economic Development section promotes sustainable retail, commercial and industrial development that enhances high wage/low impact employment. Our work increases revenues by providing support, analysis and programs for businesses; develops and cultivates infrastructure that preserves quality of life and allows access to intellectual resources; and develops connections between businesses, people and the organizations that can take them to the next level. This program is funded with 9.5% from the Bed, Board and Beverage (BBB) Tax and through revenues from leases in the Business Incubator and Business Accelerator located on Innovation Mesa.

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Section 201 - Community Investment					
Expenditures by Category:					
	Actual Expenditures 2020-2021	Adopted Budget 2021-2022	Estimated Expenditures 2021-2022	Proposed Budget 2022-2023	Budget-Budget Variance
Personnel Services	\$ 120,874	\$ 97,258	\$ 97,258	\$ 103,243	\$ 5,985
Contractuals	(5,495)	94,326	94,326	19,326	(75,000)
Commodities	4,220	11,250	11,250	11,250	-
Total	\$ 119,599	\$ 202,834	\$ 202,834	\$ 133,819	\$ (69,015)
Expenditures by Program:					
General Administration	\$ 89,253	\$ 202,834	\$ 202,834	\$ 133,819	\$ (69,015)
Reinvestment and Economic Development	30,346	-	-	-	-
Total	\$ 119,599	\$ 202,834	\$ 202,834	\$ 133,819	\$ (69,015)
Source of Funding:					
General Fund				\$ 131,775	
Library Fund				238	
Highway User Revenue Fund				220	
Transportation Fund				86	
Parking District Fund				32	
Water Services Fund				772	
Stormwater Fund				37	
Solid Waste Fund				480	
SEMS Fund				39	
Airport Fund				140	
				\$ 133,819	
Commentary:					
The Community Investment operating budget has decreased by 34%. There are no capital expenditures. The personnel services increase of 6% is mainly due to merits and benefit increases. The addition of 1.0 Art Collections and Beautification Administrator position is funded by Beautification and Arts and Science. The contractuals decrease of 80% is mainly due to prior year one-time expenditures for a Business One-Stop Shop (BOSS) program. Commodities remained flat year over year. There is no major capital (>\$10,000).					

Authorized Personnel/Positions:					
Title	2019-2020	2020-2021	Current 2021-2022	Changes 2022-2023	Proposed 2022-2023
Administrative Specialist	1	1	1	0	1
Art Collections & Beautification Administrator	0	0	0	1	1
Beautification, Arts and Science Manager	1	1	1	0	1
Beautification, Arts and Science Project Admin	1	1	1	0	1
Community Investment Director	1	1	1	0	1
Economic Vitality Director	1	1	1	0	1
Total	5	5	5	1	6

New Personnel:					
Title	FTE	Total \$ 2019-2020	Potential Offset	Net Cost 2019-2020	Future Cost
Art Collections & Beautification Administrator	1	\$ 107,404	\$ -	\$ 107,404	\$ 107,404

Capital:	None
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Mission

In partnership with Flagstaff citizens, protect and enhance the quality of life through beautification of the built and natural environment.

We envision Flagstaff branded and enhanced by its unique identity of authentic local character, where the built and natural environment are respectfully integrated and contextual with one another, and where our diverse culture and our rich history remain central to the sense of place. Serving the sense of well-being for residents and visitors alike, this aesthetic is welcoming, educating, accessible and enduring.

Program Description

The Beautification section functions with Beautification and Public Art Commission (BPAC) oversight and works in accordance with the provisions of the Bed, Board and Beverage (BBB) Tax. This program delivers streetscapes, landscaping, building and signage improvement programs and projects, and public art projects contextualized within beautification projects. The section includes small grants for beautification and historic preservation projects, as well as initiating, executing, and maintaining medium and large capital projects.

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Section 211 - Beautification					
Expenditures by Category:					
	Actual Expenditures 2020-2021	Adopted Budget 2021-2022	Estimated Expenditures 2021-2022	Proposed Budget 2022-2023	Budget-Budget Variance
Personnel Services	\$ 180,071	\$ 186,663	\$ 186,663	\$ 280,023	\$ 93,360
Contractuals	140,642	308,700	308,700	318,200	9,500
Commodities	28,872	130,500	130,500	85,500	(45,000)
Total	\$ 349,585	\$ 625,863	\$ 625,863	\$ 683,723	\$ 57,860
Expenditures by Program:					
General Administration	\$ 193,775	\$ 207,863	\$ 207,863	\$ 349,223	\$ 141,360
Commission	296	2,500	2,500	4,500	2,000
Special Projects and Unprogrammed Work	70,889	215,000	215,000	165,000	(50,000)
Beautification Grant Program	84,625	200,500	200,500	165,000	(35,500)
Total	\$ 349,585	\$ 625,863	\$ 625,863	\$ 683,723	\$ 57,860
Source of Funding:					
Beautification Fund				\$ 683,723	
				\$ 683,723	
Commentary:					
The Beautification operating budget has increased by 9%. There are no capital expenditures. The personnel services increase of 50% is mainly due to merits and benefits increases as well as the partial funding for the new Art Collections and Beautification Administrator position. Contractuals increase of 3% is mainly due to one-time expenditures for capital project consultants. Commodities decrease of 34% is mainly due to a reduction in horticultural supplies funding for prior year one-time expenditures. There are no major capital (>\$10,000).					

Authorized Personnel/Positions:	None
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New Personnel:	None
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Capital:	None
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Section 213 - Economic Development					
Expenditures by Category:					
	Actual Expenditures 2020-2021	Adopted Budget 2021-2022	Estimated Expenditures 2021-2022	Proposed Budget 2022-2023	Budget-Budget Variance
Personnel Services	\$ 213,458	\$ 271,486	\$ 271,486	\$ 279,776	\$ 8,290
Contractuals	642,336	1,194,689	1,080,689	863,424	(331,265)
Commodities	59,918	25,895	25,895	24,895	(1,000)
Total	\$ 915,712	\$ 1,492,070	\$ 1,378,070	\$ 1,168,095	\$ (323,975)
Expenditures by Program:					
General Administration	\$ 192,973	\$ 431,930	\$ 431,930	\$ 237,107	\$ (194,823)
Incubator	297,574	302,005	302,005	314,005	12,000
Service Partner Agencies	5,928	5,928	5,928	5,928	-
Business Retention & Expansion	130,047	321,797	207,797	184,387	(137,410)
Business Attraction	89,383	199,526	199,526	162,784	(36,742)
Business Accelerator - Innovation Mesa	199,807	230,884	230,884	263,884	33,000
Total	\$ 915,712	\$ 1,492,070	\$ 1,378,070	\$ 1,168,095	\$ (323,975)
Source of Funding:					
Economic Development Fund				\$ 1,168,095	
				\$ 1,168,095	
Commentary:					
The Economic Development operating budget has decreased by 22%. There are no capital expenditures. The personnel services increase of 3% is mainly due to merits and benefit increases. The contractuals decrease of 28% is mainly due to prior year one-time expenditures for business retention and expansion incentives and an Economic Development plan. Commodities decreased by 4% and is mainly due to a decrease in promotional materials. There is no major capital (>\$10,000).					

Authorized Personnel/Positions:					
Title	2019-2020	2020-2021	Current 2021-2022	Changes 2022-2023	Proposed 2022-2023
Business Attraction Manager	1	1	1	0	1
Business Retention and Expansion Manager	1	1	1	0	1
Total	2	2	2	0	2

New Personnel:	None
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Capital:	None
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Mission

The mission of the Convention and Visitors Bureau (CVB) is to develop, promote and maintain Flagstaff as a year-round visitor destination with professional services that will benefit the community economically, environmentally, and socially.

Vision

Flagstaff is recognized as the destination for all seasons.

Program Description

The Convention and Visitors Bureau (CVB), also known as ‘Discover Flagstaff,’ is charged with administering tourism programs for the City of Flagstaff and tourism stakeholders in Flagstaff. Discover Flagstaff receives a 30% allocation from the Bed, Board and Beverage (BBB) tax revenues annually. Programs include, but are not limited to, marketing and direct sales to international and domestic tour operators, wholesalers and in-bound receptive tour operators, individual leisure travelers and meeting/convention planners; in addition, this team functions as the Film Commission Office and media relations liaison – procuring earned media coverage both domestically and internationally, as well as development of community outreach and educational programs. Additionally, this team conducts and procures industry specific research and aggregates industry specific data for the betterment of the City and tourism stakeholders in Flagstaff. Discover Flagstaff is the marketing arm for the City of Flagstaff.

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Section 214 - Tourism					
Expenditures by Category:					
	Actual Expenditures 2020-2021	Adopted Budget 2021-2022	Estimated Expenditures 2021-2022	Proposed Budget 2022-2023	Budget-Budget Variance
Personnel Services	\$ 989,192	\$ 1,045,703	\$ 1,045,703	\$ 1,110,925	\$ 65,222
Contractuals	843,383	1,373,598	1,003,598	1,327,638	(45,960)
Commodities	117,197	166,968	166,968	166,968	-
Total	\$ 1,949,772	\$ 2,586,269	\$ 2,216,269	\$ 2,605,531	\$ 19,262
Expenditures by Program:					
General Administration	\$ 1,043,047	\$ 1,173,725	\$ 1,173,725	\$ 1,250,947	\$ 77,222
Marketing and Promotion	835,299	1,263,069	893,069	1,200,109	(62,960)
Sales	44,906	90,425	90,425	95,425	5,000
Public Relations	25,570	57,700	57,700	57,700	-
Film Office	950	1,350	1,350	1,350	-
Total	\$ 1,949,772	\$ 2,586,269	\$ 2,216,269	\$ 2,605,531	\$ 19,262
Source of Funding:					
Tourism Fund				\$ 2,605,531	
				\$ 2,605,531	
Commentary:					
The Tourism operating budget has increased by 1%. There are no capital expenditures. The personnel services increase of 6% is mainly due to merits and benefit increases. Contractuals decrease of 3% is mainly due to prior year one-time funded expenditures related to American Rescue Plan Act funds. Commodities remained flat year over year. There is no major capital (>\$10,000).					

Authorized Personnel/Positions:					
Title	2019-2020	2020-2021	Current 2021-2022	Changes 2022-2023	Proposed 2022-2023
Administrative Specialist	1	1	1	0	1
Creative Services Manager	1	1	1	0	1
Creative Services Specialist	3	3	3	0	3
CVB Communication Specialist	1	1	1	0	1
CVB Director	1	1	1	0	1
International Travel and Trade Manager	1	1	1	0	1
Marketing and Media Relations Manager	1	1	1	0	1
Marketing Specialist	1	1	1	0	1
Sales Specialist	1	1	1	0	1
Total	11	11	11	0	11

New Personnel:	None
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Capital:	None
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Mission

The mission of the Visitor Center is to introduce and educate visitors about the vast tourism opportunities within Flagstaff and the surrounding areas, and to provide superior customer service to aid in their decision to extend their stay and/or encourage return visits to Flagstaff.

Vision

Flagstaff Visitor Center is recognized for providing exceptional visitor services.

Program Description

Located in the Historic Train Station, the Visitor Center is charged with providing local, state, and regional information to visitors to enhance or extend their stay. The Visitor Center is funded through the Flagstaff Convention and Visitors Bureau (CVB) allocation of BBB tax revenues. Programs include: Visitor services, retail sales, train station operations, educational programs and creation of local partnerships and events.

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Section 215 - Visitor Services					
Expenditures by Category:					
	Actual Expenditures 2020-2021	Adopted Budget 2021-2022	Estimated Expenditures 2021-2022	Proposed Budget 2022-2023	Budget-Budget Variance
Personnel Services	\$ 243,389	\$ 326,877	\$ 326,877	\$ 366,585	\$ 39,708
Contractuals	99,655	123,986	123,986	173,986	50,000
Commodities	22,057	39,152	39,152	39,152	-
Capital	-	80,000	80,000	-	(80,000)
Total	\$ 365,101	\$ 570,015	\$ 570,015	\$ 579,723	\$ 9,708
Expenditures by Program:					
General Administration	\$ 271,810	\$ 456,082	\$ 456,082	\$ 415,790	\$ (40,292)
Train Station Operations	93,291	113,933	113,933	163,933	50,000
Total	\$ 365,101	\$ 570,015	\$ 570,015	\$ 579,723	\$ 9,708
Source of Funding:					
	Tourism Fund			\$ 579,723	
				\$ 579,723	
Commentary:					
The Visitor Services operating budget has increased by 18%. There are no capital expenditures. The personnel services increase of 12% is mainly due to merits, benefit increases and minimum wage adjustments. The contractuals increase of 40% is mainly due to an increase in one-time expenditures to replace heat mats in alleys. Commodities remained flat year over year. There are no major capital (>\$10,000).					

Authorized Personnel/Positions:					
Title	2019-2020	2020-2021	Current 2021-2022	Changes 2022-2023	Proposed 2022-2023
Administrative Assistant (Temp)	1.65	1.65	1.65	0	1.65
Administrative Specialist	2.5	3.5	0	0	0
Visitor Center Manager	1	1	1	0	1
Visitor Services Specialist	0	0	3	0	3
Visitor Services Specialist (Temp)	0	0	1	0	0.5
Total	5.15	6.15	6.15	0	6.15

New Personnel:	None
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Capital:	None
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Mission

In partnership with Flagstaff citizens, protect and enhance the quality of life through beautification of the built and natural environment.

We envision Flagstaff branded and enhanced by its unique identity of authentic local character, where the built and natural environment are respectfully integrated and contextual with one another, and where our diverse culture and our rich history remain central to the sense of place. Serving the sense of well-being for residents and visitors alike, this aesthetic is welcoming, educating, accessible and enduring.

Program Description

The Arts and Sciences program, in partnership with the Flagstaff Arts Council (FAC), provides direct technical and financial support to non-profit and private agencies engaged in arts and sciences. Separately, with Beautification and Public Art Commission (BPAC) oversight and in accordance with the provisions of the Bed, Board and Beverage (BBB) Tax (this program receives 7.5% of the BBB tax) a variety of public art programs and projects are delivered directly by the City throughout the community.

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Section 216 - Arts and Science					
Expenditures by Category:					
	Actual Expenditures 2020-2021	Adopted Budget 2021-2022	Estimated Expenditures 2021-2022	Proposed Budget 2022-2023	Budget-Budget Variance
Personnel Services	\$ 60,346	\$ 62,538	\$ 62,538	\$ 86,837	\$ 24,299
Contractuals	496,998	558,971	458,971	504,971	(54,000)
Commodities	3,238	3,123	3,123	3,123	-
Capital	63,048	715,375	589,375	169,000	(546,375)
Total	\$ 623,630	\$ 1,340,007	\$ 1,114,007	\$ 763,931	\$ (576,076)
Expenditures by Program:					
General	\$ 63,984	\$ 164,419	\$ 164,419	\$ 88,718	\$ (75,701)
Public Artwork	66,286	718,998	492,998	172,623	(546,375)
Service Partner Agencies	401,381	360,000	360,000	400,000	40,000
FCP Administration	91,979	96,590	96,590	102,590	6,000
Total	\$ 623,630	\$ 1,340,007	\$ 1,114,007	\$ 763,931	\$ (576,076)
Source of Funding:					
Arts and Science Fund				\$ 763,931	
				\$ 763,931	
Commentary:					
The Arts and Science operating budget has decreased by 5%. There are capital expenditures of \$169,000, resulting in an overall net decrease of 43%. The personnel services increase of 39% is mainly due to the partial funding of the new Art Collections and Beautification Administrator position. The contractuals decrease of 10% is mainly due to a reduction in anticipated American Rescue Plan Act funding. Commodities remained flat year over year. Major capital (>\$10,000) includes various art projects (\$120,000) and a contingency for future projects (\$49,000).					
Authorized Personnel/Positions:					
None					
New Personnel:					
None					
Capital:					
Description	Amount				
Artwork Transportation Center	\$ 35,000				
Flagstaff Art Festival Support	50,000				
Indigenous Representation	25,000				
Arizona Mural Initiative	10,000				
Contingency for Future Projects	49,000				
	\$ 169,000				

Mission

Flagstaff Airport is dedicated to providing quality air service to meet the ever-growing transportation needs of northern Arizona.

Program Description

Flagstaff Airport is certified as a non-hub air carrier and general aviation airport by the Federal Aviation Administration (FAA). Responsibilities of the section include administration, safety, operations and maintenance of all buildings, pavement, and airfield lighting with federal mandates to provide aircraft rescue/firefighting, medical first response and area security. Certain segments of passenger and terminal security are also airport responsibilities, as outlined in Department of Homeland Security (DHS) and Transportation Security Administration (TSA) directives. Other services are provided through lease agreements with direct service providers (i.e. airlines, car rental agencies, fixed base operator and other concessionaires). Flagstaff Airport is funded through the City's general and enterprise funds and grants.

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Section 221 - Airport					
Expenditures by Category:					
	Actual	Adopted	Estimated	Proposed	Budget-Budget
	Expenditures	Budget	Expenditures	Budget	Variance
	2020-2021	2021-2022	2021-2022	2022-2023	
Personnel Services	\$ 1,521,832	\$ 1,318,557	\$ 1,318,557	\$ 1,460,068	\$ 141,511
Contractuals	496,834	6,827,895	5,447,177	856,549	(5,971,346)
Commodities	427,758	2,170,136	2,170,136	801,832	(1,368,304)
Capital	-	90,000	90,000	2,129,063	2,039,063
Total	\$ 2,446,424	\$ 10,406,588	\$ 9,025,870	\$ 5,247,512	\$ (5,159,076)
Expenditures by Program:					
General Administration	\$ 1,299,757	\$ 1,162,857	\$ 1,162,857	\$ 1,451,888	\$ 289,031
Safety and Security	195,293	160,431	160,431	307,004	146,573
Snow Control	110,712	230,191	230,191	171,649	(58,542)
Maintenance Buildings & Grounds	543,338	6,809,038	5,428,320	579,265	(6,229,773)
Maintenance Runway & Taxiway	77,099	260,059	260,059	215,643	(44,416)
Airport TSA	220,225	340,000	340,000	340,000	-
Airport Parking Lot	-	-	-	188,000	188,000
Airport Coronavirus Response Grant Program	-	1,444,012	1,444,012	-	(1,444,012)
ARPA Operational Costs	-	-	-	1,994,063	1,994,063
Total	\$ 2,446,424	\$ 10,406,588	\$ 9,025,870	\$ 5,247,512	\$ (5,159,076)
Source of Funding:					
Airport Fund				\$ 5,247,512	
				\$ 5,247,512	
Commentary:					
The Airport operating budget has decreased by 70%. There are capital expenditures, resulting in an overall net decrease of 50%. The personnel services increase of 11% is mainly due to merit and benefit increases as well as a mid-year addition of an Airport Communications Manager in FY 2021-2022. Contractuals decrease of 87% is mainly due to one-time expenditures for maintenance in the prior year. Commodities decrease of 63% is mainly due to one-time expenditures for maintenance supplies and the ramp drainage project from the prior year. Major capital (>\$10,000) includes the replacement of a bobcat skid steer (\$25,000), two replacement vehicles (\$110,000) and various maintenance projects (\$1,994,063).					
Authorized Personnel/Positions:					
Title	2019-2020	2020-2021	Current 2021-2022	Changes 2022-2023	Proposed 2022-2023
Administrative Specialist	1	1	1	0	1
Airport Communications Manager	0	0	1	0	1
Airport Director	1	1	1	0	1
Airport Program Manager	1	1	1	0	1
Airport Operations/ARFF Lead Worker	0	3	3	0	3
Airport Operations/ARFF Specialist	9	6	6	0	6
Airport Operations/ARFF Manager	1	1	1	0	1
Airport Parking Aide	1	0	0	0	0
Maintenance Worker (Temp)	0.5	0.5	0.5	0	0.5
Total	14.5	13.5	14.5	0	14.5
New Personnel: None					
Capital:					
Description	Amount				
Bobcat Skid Steer	\$ 25,000				
Replacement Vehicles (2)	110,000				
Various Maintenance Projects	1,994,063				
	<u>\$ 2,129,063</u>				

Mission

To provide a fair and balanced parking system that enhances parking inventory while creating a benefit for the community.

Program Description

ParkFlag is a special revenue fund charged with managing the currently limited supply of parking downtown and acquiring additional parking for the future. We have a pay-to-park system and permit parking programs for employees and residents. Ambassadorship and education are emphasized over enforcement. While also supporting the operations of ParkFlag such as programmatic costs, permit parking programs and enforcement, funds also support the acquisition of parking for both the short-term and the long-term. All revenues must be used for parking purposes and 20% are reserved for inventory development only. No citation revenue comes to ParkFlag.

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Section 231 - ParkFlag					
Expenditures by Category:					
	Actual Expenditures 2020-2021	Adopted Budget 2021-2022	Estimated Expenditures 2021-2022	Proposed Budget 2022-2023	Budget-Budget Variance
Personnel Services	\$ 247,930	\$ 394,911	\$ 318,911	\$ 511,316	\$ 116,405
Contractuals	50,404	191,122	191,122	174,122	(17,000)
Commodities	158,704	221,102	221,102	157,306	(63,796)
Capital	-	1,091,836	1,051,836	340,954	(750,882)
Total	\$ 457,038	\$ 1,898,971	\$ 1,782,971	\$ 1,183,698	\$ (715,273)
Expenditures by Program:					
General Administration	\$ 290,583	\$ 1,627,469	\$ 1,551,469	\$ 857,196	\$ (770,273)
Parking Compliance	123,060	127,378	127,378	172,378	45,000
Metering and Permits	43,395	100,374	100,374	100,374	-
Parking Facilities	-	3,750	3,750	3,750	-
Parking District Capital	-	40,000	-	50,000	10,000
Total	\$ 457,038	\$ 1,898,971	\$ 1,782,971	\$ 1,183,698	\$ (715,273)
Source of Funding:					
Parking District Fund				\$ 1,183,698	
				\$ 1,183,698	
Commentary:					
The Parking District operating budget has increased by 4%. There are capital expenditures, resulting in an overall net decrease of 38%. The personnel services increase of 29% is mainly due to merits, benefit increases and a mid-year addition of 1.0 FTE Parking Aide for the Airport parking program. The contractuals decrease of 9% is mainly due to an ongoing base budget reduction. Commodities decreased by 29% and is mainly due to a work order offset for the Airport Parking Aide. There is major capital (>\$10,000) which includes a license plate reader (\$40,000), set-aside for property acquisition (\$250,954), kiosk replacement (\$10,000) and street and curb projects (\$40,000).					
Authorized Personnel/Positions:					
Title	2019-2020	2020-2021	Current 2021-2022	Changes 2022-2023	Proposed 2022-2023
Parking Manager	1	1	1	0	1
Parking Aide	5	4	5	0	5
Parking Aide Lead	1	1	1	0	1
Total	7	6	7	0	7
New Personnel: None					
Capital:					
Description	Amount				
Property Acquisition	\$ 250,954				
License Plate Reader	40,000				
Kiosk Replacement	10,000				
Street Curb and Gutter	40,000				
	<u>\$ 340,954</u>				

Mission

The mission of the Water Services division is to professionally and cost effectively provide water, stormwater, reclaimed water, and wastewater services that meet the present and future environmental, health and safety needs of the community and co-workers. Water Services is committed to a goal of 100% customer satisfaction. This will be achieved by a dedication to exceed customer expectations and by continuously improving our operations. Water Services values co-workers and strives to maintain high motivation by providing an environment that encourages improvement and teamwork.

Program Description

Core functions of the Water Services division include Operations, Engineering, Water Resources Management, Water Conservation, Industrial Waste and Backflow Prevention, Stormwater Management and Regulatory Compliance. Operations is a comprehensive program that includes such diverse functions as water production, water distribution, wastewater collection, wastewater treatment, reclaimed water distribution and booster stations.

The division also administers the following programs and commissions: Safety Program, Water Commission, and the City Change Order Committee. Water Services is a liaison with numerous outside agencies and organizations including Arizona Department of Environmental Quality (ADEQ), Arizona Department of Water Resources (ADWR), Northern Arizona Municipal Water Users Association, U.S. Forest Service (USFS), Coconino Plateau Watershed Partnership and the National Park Service/U.S. Forest Service Lake Mary Watershed Planning Group. In addition, staff review proposed State and Federal water legislation and provide input to Council and Legislators. Water Services asset management includes using an enterprise level Geographic Information System (GIS) linked to a computerized maintenance management system to maintain up-to-date infrastructure inventory and maintenance records. Water Services engineering evaluates capital improvement needs including prioritization and provides project management engineering services for capital improvement projects. Water Services staff maintain hydraulic computer models of the City's water, sewer and reclaimed infrastructure and use these tools to evaluate the needs of new development and anticipated future growth in conjunction with the Regional Plan. Staff also research customer, staff and City Council inquiries and follow up on complaints. Water Services staff provide water quality regulatory permit administration for various Federal (USEPA) and State (ADEQ) programs including Safe Drinking Water Act, Clean Water Act, National Pollutant Discharge Elimination System (NPDES), Arizona Aquifer Protection Permit (APP), Water Reuse, Emergency Operations and Safety Programs as required. Within the Water Services division, the Stormwater Management section is responsible for Floodplain Administration as detailed in Title 12 Floodplain Regulations.

Section 300 - Water Services Administration					
Expenditures by Category:					
	Actual Expenditures 2020-2021	Adopted Budget 2021-2022	Estimated Expenditures 2021-2022	Proposed Budget 2022-2023	Budget-Budget Variance
Personnel Services	\$ 421,377	\$ 609,287	\$ 609,287	\$ 633,786	\$ 24,499
Contractuals	1,934,644	1,674,628	1,674,628	1,341,254	(333,374)
Commodities	20,034	17,900	17,900	16,400	(1,500)
Total	\$ 2,376,055	\$ 2,301,815	\$ 2,301,815	\$ 1,991,440	\$ (310,375)
Expenditures by Program:					
General Administration	\$ 2,243,973	\$ 2,164,195	\$ 2,164,195	\$ 1,850,043	\$ (314,152)
Water Commission	48	1,080	1,080	1,080	-
Operations Management	132,034	136,540	136,540	140,317	3,777
Total	\$ 2,376,055	\$ 2,301,815	\$ 2,301,815	\$ 1,991,440	\$ (310,375)
Source of Funding:					
	Water Services Fund			\$ 1,991,440	
				\$ 1,991,440	
Commentary:					
The Water Service Administration operating budget has decreased by 13%. There are no capital expenditures. The personnel services increase of 4% is mainly due to merit and benefit increases. Contractuals decrease of 20% is mainly due to a decrease in one-time legal fees. Commodities decrease of 8% is mainly due to a base budget reallocation to reclass the Communications Aide to a full-time position. There is no major capital (>\$10,000).					

Authorized Personnel/Positions:					
Title	2019-2020	2020-2021	Current 2021-2022	Changes 2022-2023	Proposed 2022-2023
Administrative Specialist	2	2	2	0	2
Communications Aide	0.71	0.96	1	0	1
Water Services Director	1	1	1	0	1
Water Services Management Analyst	1	1	1	0	1
Water Services Operations Section Director	1	1	1	0	1
Total	5.71	5.96	6	0	6

New Personnel:	None
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Capital:	None
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Mission

The mission of the Water Services division is to professionally and cost effectively provide water and wastewater services that meet the present and future environmental, health and safety needs of the community and our co-workers. We are committed to a goal of 100% customer satisfaction. This will be achieved by a dedication to exceed customer expectations by continuously improving our operations. We value our co-workers and strive to maintain high motivation by providing an environment that encourages improvement and teamwork.

Program Description

The Water Production section of Water Services provides conventional surface water treatment from Upper Lake Mary. Staff are responsible for the operation of the water plant and all other water production facilities including Lake Mary Wellfield, Woody Mountain Wellfield, the Inner Basin wells and springs, Local Wells, and the North Reservoir Filtration Plant. Staff also operate and maintain a system of water storage tanks and booster stations. The State certified Compliance Lab provides analysis for process control and water quality sampling for compliance. This section cost effectively produces water that meets all Safe Drinking Water Act requirements. It manages the quantity of stored water to provide water to customers with an adequate reserve for firefighting. It teaches public awareness of the water system through educational programs and demonstrations.

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Section 301 - Water Production					
Expenditures by Category:					
	Actual Expenditures 2020-2021	Adopted Budget 2021-2022	Estimated Expenditures 2021-2022	Proposed Budget 2022-2023	Budget-Budget Variance
Personnel Services	\$ 711,875	\$ 741,132	\$ 741,132	\$ 881,396	\$ 140,264
Contractuals	2,340,113	2,937,122	2,937,122	2,715,139	(221,983)
Commodities	311,351	541,242	541,242	553,742	12,500
Capital	-	1,031,972	1,031,972	-	(1,031,972)
Total	\$ 3,363,339	\$ 5,251,468	\$ 5,251,468	\$ 4,150,277	\$ (1,101,191)
Expenditures by Program:					
General Administration	\$ 225,239	\$ 375,331	\$ 375,331	\$ 241,763	\$ (133,568)
Lake Mary Water Treatment Operation	985,259	1,435,088	1,435,088	1,314,562	(120,526)
Buildings and Grounds Maintenance	838	-	-	-	-
Local Wells	989,749	1,882,427	1,882,427	1,154,749	(727,678)
Lake Mary Wellfield	322,043	422,878	422,878	319,578	(103,300)
Woody Mountain Wellfield	612,542	764,276	764,276	827,273	62,997
Reservoirs	82,822	62,313	62,313	70,310	7,997
Inner Basin Maintenance	57,563	205,474	205,474	115,361	(90,113)
Red Gap Ranch Operation & Mgmt	15,694	25,409	25,409	25,409	-
Booster Station Administration	13,767	21,068	21,068	22,568	1,500
Zone A - RFP	1,574	1,250	1,250	1,250	-
Kinlani	2,404	2,225	2,225	2,225	-
University Highlands #1	5,347	5,045	5,045	5,045	-
Airport Booster	823	1,645	1,645	1,645	-
Amberwood Booster	4,490	6,336	6,336	6,336	-
Railroad Springs Booster	26,239	25,184	25,184	25,184	-
Inner Basin Pipeline Maintenance	16,946	15,519	15,519	17,019	1,500
Total	\$ 3,363,339	\$ 5,251,468	\$ 5,251,468	\$ 4,150,277	\$ (1,101,191)
Source of Funding:					
Water Services Fund				\$ 4,150,277	
				\$ 4,150,277	
Commentary:					
The Water Production operating budget has decreased by 2%. There are no capital expenditures. The personnel services increase of 19% is mainly due to merit and benefit increases and a one-time retirement payout. Contractuals decreases of 8% are mainly due to prior year one-time expenditures for the optimization study and Lake Mary Treatment Plant maintenance items. Commodities increase of 2% is mainly due to increased equipment maintenance. There is no major capital (>\$10,000).					
Authorized Personnel/Positions:					
Title	2019-2020	2020-2021	Current 2021-2022	Changes 2022-2023	Proposed 2022-2023
Maintenance Worker (Temp)	0.23	0.23	0.23	0	0.23
MSW Operations	4	4	0	0	0
MSW Maintenance	2	2	0	0	0
Water Services Manager	1	1	1	0	1
Water Services Operator	0	0	6	0	6
Water Services Supervisor	2	2	2	0	2
Water Services SCADA Administrator	0	0	0	0	0
Total	9.23	9.23	9.23	0	9.23
New Personnel: None					
Capital: None					

Mission

The mission of the Water Services division is to professionally and cost effectively provide water, stormwater, reclaimed water, and wastewater services that meet the present and future environmental, health and safety needs of the community and our co-workers. We are committed to a goal of 100% customer satisfaction. This will be achieved by a dedication to exceed customer expectations and by continuously improving our operations. We value our co-workers and strive to maintain high motivation by providing an environment that encourages improvement and teamwork.

Program Description

The Water Distribution system operators safely and efficiently operate, maintain and repair all water distribution lines (potable and reclaim), fire hydrants, pressure reducing stations and meters, supplying each customer with enough volume of water at adequate pressures, throughout our varying elevations and pressure zones.

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Section 303 - Water Distribution					
Expenditures by Category:					
	Actual Expenditures 2020-2021	Adopted Budget 2021-2022	Estimated Expenditures 2021-2022	Proposed Budget 2022-2023	Budget-Budget Variance
Personnel Services	\$ 1,401,166	\$ 1,395,617	\$ 1,395,617	\$ 1,515,961	\$ 120,344
Contractuals	263,621	232,413	232,413	252,413	20,000
Commodities	390,644	456,414	456,414	491,664	35,250
Capital	-	379,580	379,580	100,000	(279,580)
Total	\$ 2,055,431	\$ 2,464,024	\$ 2,464,024	\$ 2,360,038	\$ (103,986)
Expenditures by Program:					
General Administration	\$ 151,165	\$ 213,379	\$ 213,379	\$ 211,438	\$ (1,941)
Water System Maintenance & Operation	357,675	627,721	627,721	399,191	(228,530)
Main & Service Line Repair	615,517	508,303	508,303	644,878	136,575
Main Ext. - Fire Hydrant & Valve	43,388	39,613	39,613	41,074	1,461
Valve & Fire Hydrant Maintenance	239,464	381,041	381,041	277,583	(103,458)
Meter Installation	491,201	546,088	546,088	627,964	81,876
Meter Repair and Testing	112,307	105,162	105,162	114,995	9,833
Blue Stake	44,714	42,717	42,717	42,915	198
Total	\$ 2,055,431	\$ 2,464,024	\$ 2,464,024	\$ 2,360,038	\$ (103,986)
Source of Funding:					
Water Services Fund				\$ 2,360,038	
				\$ 2,360,038	
Commentary:					
The Water Distribution operating budget has increased 8%. There are capital expenditures, resulting in an overall net decrease of 4%. The personnel services increase of 9% is mainly due to merit and benefit increases. Contractuals increase of 9% is mainly due to maintenance on the heating, vent and air conditioning unit at the East Side shop. Commodities increase of 8% is mainly due to replacement of traffic control equipment, fire hydrant maintenance supplies, and water meter boxes. Major capital (>\$10,000) includes the replacement of a vacuum trailer (\$100,000).					

Authorized Personnel/Positions:					
Title	2019-2020	2020-2021	Current 2021-2022	Changes 2022-2023	Proposed 2022-2023
MSW - Water Services Tech	14	14	0	0	0
Water Services Operator	0	0	14	0	14
Water Services Supervisor	1	1	1	0	1
Water/Sewer Utility Locator	1	1	1	0	1
Total	16	16	16	0	16

New Personnel:	None
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Capital:	
Description	Amount
Vacuum Trailer	\$ 100,000
	<u>\$ 100,000</u>

Mission

The mission of the Water Services division is to professionally and cost effectively provide water, stormwater, reclaimed water, and wastewater services that meet the present and future environmental, health and safety needs of the community and our co-workers. We are committed to a goal of 100% customer satisfaction. This will be achieved by a dedication to exceed customer expectations and by continuously improving our operations. We value our co-workers and strive to maintain high motivation by providing an environment that encourages improvement and teamwork.

Program Description

Core functions of the Water Resources and Conservation section include administration of the Water Resources Management and Water Conservation Programs. Under the Water Resources Management Program, we serve on committees with outside agencies including the Arizona Department of Water Resources (ADWR), U.S. Forest Service, National Park Service (NPS), U.S. Fish and Wildlife, Arizona Game and Fish. We also serve on boards and advisory groups with the Coconino Plateau Watershed Partnership, Northern Arizona Municipal Water Users Association, and the Lake Mary-Walnut Canyon Watershed Planning Group. In addition, staff review proposed water legislation and provide input to City Council. Staff ensure the water needs of new development and anticipated future growth in conjunction with the Regional Plan are met. Staff track current, committed, and projected water demands associated with Council-approved plats and report this information annually as required by Arizona Department of Water Resources (Community Water Systems and Designation of Adequate Water Supply reporting). Regional water supply and aquifer conditions are monitored under this program and staff manage the non-revenue Water Loss Control Program.

Core functions of the Water Conservation Program are to administer the non-residential and residential water rebate and consult programs, coordinate educational activities including the annual Project WET Water Festival, the annual Arizona's Water Awareness Month each April, organize community workshops, staff booths at water and science events throughout the year and track performance of our programs. One permanent staff and two to four temporary water conservation enforcement staff are supervised by the Water Conservation Program Manager, who together coordinate the program.

Section 304 - Water Resource Management					
Expenditures by Category:					
	Actual Expenditures 2020-2021	Adopted Budget 2021-2022	Estimated Expenditures 2021-2022	Proposed Budget 2022-2023	Budget-Budget Variance
Personnel Services	\$ 257,245	\$ 355,998	\$ 355,998	\$ 369,490	\$ 13,492
Contractuals	312,855	310,750	310,750	290,250	(20,500)
Commodities	21,657	36,550	36,550	46,550	10,000
Total	\$ 591,757	\$ 703,298	\$ 703,298	\$ 706,290	\$ 2,992
Expenditures by Program:					
General Administration	\$ 106,204	\$ 145,241	\$ 145,241	\$ 151,092	\$ 5,851
Water Resources	264,383	140,250	140,250	156,250	16,000
Water Conservation	217,370	417,807	417,807	398,948	(18,859)
Newman Canyon Stream Gauge	3,800	-	-	-	-
Total	\$ 591,757	\$ 703,298	\$ 703,298	\$ 706,290	\$ 2,992
Source of Funding:					
Water Services Fund				\$ 706,290	
				\$ 706,290	
Commentary:					
The Water Resource Management operating budget has remained flat. There are no capital expenditures. The personnel services increase of 4% is mainly due to merit and benefit increases. Contractuals decrease of 7% is mainly due to a prior year one-time expenditure for non revenue water program management offset by increases for monitoring expenditures. Commodities increase of 27% is mainly due to a base budget reallocation from contractuals for fixture equipment for the retrofit program. There is no major capital (>\$10,000) for this section.					

Authorized Personnel/Positions:					
Title	2019-2020	2020-2021	Current 2021-2022	Changes 2022-2023	Proposed 2022-2023
Water Conservation Enforcement Aide (Temp)	1	1	1.49	0	1.49
Water Conservation Specialist	1	1	1	0	1
Water Resources Technician (Temp)	0.48	0.48	0.48	0	0.48
Water Services Manager	1	1	1	0	1
Water Services Program Manager	1	1	1	0	1
Total	4.48	4.97	4.97	0	4.97

New Personnel:	None
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Capital:	None
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Mission

The mission of the Water Services division is to professionally and cost effectively provide water, stormwater, reclaimed water, and wastewater services that meet the present and future environmental, health and safety needs of the community and our co-workers. We are committed to a goal of 100% customer satisfaction. This will be achieved by a dedication to exceed customer expectations and by continuously improving our operations. We value our co-workers and strive to maintain high motivation by providing an environment that encourages improvement and teamwork.

Program Description

Core functions of the Water Services Engineering section include project management of the Capital Improvement Program (CIP), asset management, new development, plan review and GIS database administration, system installation and maintenance.

The section also administers all ADEQ Water and Sewer permits and the City Change Order Committee. Utilities asset management includes using an enterprise level Geographic Information System (GIS) linked to a computerized maintenance management system to maintain up-to-date infrastructure inventory and maintenance records. Utilities engineering evaluates capital improvement needs, including prioritization, and provides project management engineering services for capital improvement projects. Utilities staff maintain hydraulic computer models of the City's water, sewer and reclaimed infrastructure and use these tools to evaluate the needs of new development and anticipated future growth in conjunction with the Regional Plan. Staff also research customer, staff and City Council inquiries and follow up on complaints.

Section 305 - Water Services Engineering					
Expenditures by Category:					
	Actual Expenditures 2020-2021	Adopted Budget 2021-2022	Estimated Expenditures 2021-2022	Proposed Budget 2022-2023	Budget-Budget Variance
Personnel Services	\$ 339,430	\$ 403,232	\$ 403,232	\$ 342,521	\$ (60,711)
Contractuals	64,310	170,859	170,859	156,194	(14,665)
Commodities	25,529	10,440	10,440	10,440	-
Total	\$ 429,269	\$ 584,531	\$ 584,531	\$ 509,155	\$ (75,376)
Expenditures by Program:					
General Administration	\$ 411,277	\$ 509,886	\$ 509,886	\$ 503,855	\$ (6,031)
GIS-Utilities	17,992	74,645	74,645	5,300.00	(69,345)
Total	\$ 429,269	\$ 584,531	\$ 584,531	\$ 509,155	\$ (75,376)
Source of Funding:					
Water Services Fund				\$ 509,155	
				\$ 509,155	
Commentary:					
The Water Services Engineering operating budget has decreased 13%. There are no capital expenditures. The personnel services decrease of 15% is mainly due to merit and benefit increases offset by payroll distribution changes. Contractuals decrease of 9% is mainly due to a decrease to base budget due to hiring new staff over the 12% budget into the range. Commodities remained flat year over year. There is no major capital (>\$10,000) for this section.					

Authorized Personnel/Positions:					
Title	2019-2020	2020-2021	Current 2021-2022	Changes 2022-2023	Proposed 2022-2023
Water Services GIS Specialist	1	0	0	0	0
Project Manager	1	1	1	0	1
Water Services Engineering Manager	1	0	0	0	0
Water Services Engineering Director	0	1	1	0	1
Water Services Plan Reviewer	1	1	1	0	1
Total	4	3	3	0	3

New Personnel:	None
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Capital:	None
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Mission

The mission of the Regulatory Compliance section of the Water Services division is to ensure that the City of Flagstaff is compliant with all sampling and reporting requirements and best management practices (BMPs) as directed under state and federal regulations and permits for our water, wastewater, reclaimed water, surface water, stormwater, industrial pretreatment and backflow programs. The Regulatory Compliance section is also responsible for ensuring each facility in Water Services is properly permitted and any discharge is correctly reported to the Arizona Department of Environmental Quality. Staff philosophy is responsiveness, performing duties with honesty and integrity and a commitment to meeting industry standards of excellence.

Program Description

Core functions of the Regulatory Compliance section include sampling, testing, documenting, and reporting the quality of the City's water, wastewater, reclaimed water and industrial pretreatment and backflow systems as directed under state and federal regulations and permits. The functions of the drinking water program include addressing complaints and sampling all sources and the distribution system to assure the system is safe and meets all regulatory requirements. The functions of the water reclamation program include sampling our system to assure we meet required treatment, do not contribute pollutants to the environment, and keep all permits up to date and current. The functions of pretreatment program include permitting, sampling and inspecting regulated industries to assure the integrity of our collection system and water reclamation plants; inspecting restaurant interceptors to avoid sanitary sewer overflows and maintaining a cross connection program to protect our drinking water system. The Section manages two State licensed laboratories, administers the Multi-Sector General Permit (MSGP) at the Wildcat Hill and Rio de Flag Wastewater Reclamation Plants, and works with state and federal regulatory agencies to keep all permits up to date.

The Regulatory Compliance section represents the City by maintaining relationships with other professionals in the water and environmental compliance field by participating in or hosting meetings and workshops. We are a liaison with numerous outside agencies and organizations that include the United States Environmental Protection Agency (USEPA), Arizona Department of Environmental Quality (ADEQ), Arizona Department of Water Resources (ADWR) and Environmental Laboratory Advisory Committee. In addition, staff review proposed water quality legislation and provide input to State Agencies, City Council and Legislators. Staff also provides water quality regulatory permit administration for all programs within the Regulatory Compliance Section for various Federal (USEPA) and State (ADEQ) programs including Safe Drinking Water Act, Clean Water Act, Clean Air Act, National Pollutant Discharge Elimination System (NPDES), Arizona Pollutant Discharge Elimination System (AZPDES), Arizona Aquifer Protection Permit (APP), Reclaimed Water Permit, and the Multi-Sector General Permit (MSGP).

Section 306 - Regulatory Compliance					
Expenditures by Category:	Actual	Adopted	Estimated	Proposed	Budget-Budget Variance
	Expenditures	Budget	Expenditures	Budget	
	2020-2021	2021-2022	2021-2022	2022-2023	
Personnel Services	\$ 778,436	\$ 786,888	\$ 786,888	\$ 927,457	\$ 140,569
Contractuals	118,476	211,764	211,764	206,592	(5,172)
Commodities	82,050	100,512	100,512	100,512	-
Total	\$ 978,962	\$ 1,099,164	\$ 1,099,164	\$ 1,234,561	\$ 135,397
Expenditures by Program:					
General Administration	\$ 118,518	\$ 133,881	\$ 133,881	\$ 140,266	\$ 6,385
Water Regulatory and Lab Services	221,561	266,744	266,744	302,755	36,011
Wastewater Regulatory and Lab Services	329,106	338,188	338,188	396,805	58,617
Reclaim Water Regulatory and Lab Services	1,500	104	104	104	-
Stormwater Regulatory and Lab Services	5,500	10,000	10,000	10,000	-
Industrial Waste Administration	302,777	350,247	350,247	384,631	34,384
Total	\$ 978,962	\$ 1,099,164	\$ 1,099,164	\$ 1,234,561	\$ 135,397
Source of Funding:					
Water Services Fund				\$ 1,234,561	
				\$ 1,234,561	
Commentary:					
The Regulatory Compliance operating budget has increased 12%. There are no capital expenditures. The personnel services increase of 18% is mainly due to merit and benefit increases as well as a one-time retirement payout. Contractuals decreased 2% mainly due to base budget reductions due to a mid-year rezone. Commodities remained flat year over year. There is no major capital (>\$10,000) for this section.					

Authorized Personnel/Positions:		Current	Changes	Proposed
Title	2019-2020	2020-2021	2021-2022	2022-2023
Industrial Pretreat Inspector	2	2	2	0
Industrial Pretreat Supervisor	1	1	1	0
MSW - Laboratory	3	3	0	0
Water Services Manager	1	1	1	0
Water Services Operator	0	0	3	0
Water Services Supervisor	2	2	2	0
Total	9	9	9	0

New Personnel:	None
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Capital:	None
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Mission

The mission of the Water Services division is to professionally and cost effectively provide water, stormwater, reclaimed water, and wastewater services that meet the present and future environmental, health and safety needs of the community and our co-workers. We are committed to a goal of 100% customer satisfaction. This will be achieved by a dedication to exceed customer expectations and by continuously improving our operations. We value our co-workers and strive to maintain high motivation by providing an environment that encourages improvement and teamwork.

Program Description

Core functions of the SCADA (Supervisory Control and Data Acquisition) Information Systems (IS) Section is to maintain and secure the SCADA controls which control remote processes for all water moving through the City including water production, wastewater, and reclaimed water. SCADA systems are set to trigger alarms when chemistry, levels or flows fall outside established parameters.

- Develops and implements applications, databases, scripts, and hardware that allows for collecting, analyzing, storing and display of control systems within SCADA, GIS, CMMS, Water Usage, and other data to allow Water Services Division to make data-driven decisions.
 - Collaborates with City IT to develop innovative solutions to improve efficiency through technology.
 - Maintains security software and databases for all Water Services facilities, including cameras and door access, to improve safety of the work environment for all Water Services employees.
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Section 307 - SCADA Information Systems					
Expenditures by Category:					
	Actual Expenditures 2020-2021	Adopted Budget 2021-2022	Estimated Expenditures 2021-2022	Proposed Budget 2022-2023	Budget-Budget Variance
Personnel Services	\$ 377,039	\$ 466,036	\$ 466,036	\$ 670,809	\$ 204,773
Contractuals	143,953	122,660	122,660	222,660	100,000
Commodities	126,648	182,225	182,225	161,225	(21,000)
Capital	-	292,847	292,847	-	(292,847)
Total	\$ 647,640	\$ 1,063,768	\$ 1,063,768	\$ 1,054,694	\$ (9,074)
Expenditures by Program:					
SCADA Tracking	\$ 298,171	\$ 642,985	\$ 642,985	\$ 697,532	\$ 54,547
I/IOT - Field Devices	-	-	-	17,000	17,000
Physical Security	-	-	-	3,000	3,000
Water Services Info Systems	182,480	128,157	128,157	151,438	23,281
Wildcat SCADA	134,282	230,776	230,776	153,874	(76,902)
Reclaimed SCADA	20,601	53,250	53,250	23,250	(30,000)
Rio SCADA	12,106	8,600	8,600	8,600	-
Total	\$ 647,640	\$ 1,063,768	\$ 1,063,768	\$ 1,054,694	\$ (9,074)
Source of Funding:					
Water Services Fund				\$ 1,054,694	
				\$ 1,054,694	
Commentary:					
The SCADA Information Systems operating budget has increased 37%. There are no capital expenditures. The personnel services increase of 44% is mainly due to merit and benefit increases as well as the addition of 1.0 FTE Operation Technology Systems Specialist. Contractuals increase of 82% is mainly due to various SCADA system upgrades and wi-fi expansion. Commodities decrease of 12% is mainly due to prior year one-time expenditures for vulnerability management and centripetal gateways offset by various types of computer equipment and computer software expenditures. There is no major capital (>\$10,000).					

Authorized Personnel/Positions:					
Title	2019-2020	2020-2021	Current 2021-2022	Changes 2022-2023	Proposed 2022-2023
Operation Technology Systems Specialist	0	0	0	1	1
Water Services IS Administrator	2	1	1	0	1
Water Services Analyst	0	0	3	0	3
Water Services GIS Specialist	0	1	1	0	1
Water Services Manager	0	1	1	0	1
Water Services Supervisor	2	3	0	0	0
Total	4	6	6	1	7

New Personnel:					
Title	FTE	Total \$ 2022-2023	Potential Offset	Net Cost 2022-2023	Future Cost
Operation Technology Systems Specialist	1	\$ 89,795	\$ -	\$ 89,795	\$ 89,795

Capital:	None
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Mission

This program within the Water Reclamation section provides wastewater treatment and produces Class A+ reclaimed water quality that meets or exceeds all regulatory requirements and minimize cost per unit of treated wastewater.

Program Description

The Wildcat Hill Water Reclamation Plant is a six million gallon-per-day rated facility. This program is responsible for the day-to-day operation and maintenance of wastewater treatment, solids handling and the production of Class A+ reclaimed water quality.

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Section 311 - Wastewater Treatment - Wildcat

Expenditures by Category:					
	Actual Expenditures 2020-2021	Adopted Budget 2021-2022	Estimated Expenditures 2021-2022	Proposed Budget 2022-2023	Budget-Budget Variance
Personnel Services	\$ 588,851	\$ 533,267	\$ 533,267	\$ 628,966	\$ 95,699
Contractuals	866,415	1,144,934	1,144,934	1,099,600	(45,334)
Commodities	427,391	622,742	622,742	537,742	(85,000)
Capital	2,955	728,116	728,116	-	(728,116)
Total	\$ 1,885,612	\$ 3,029,059	\$ 3,029,059	\$ 2,266,308	\$ (762,751)

Expenditures by Program:					
General Administration	\$ 158,238	\$ 813,028	\$ 813,028	\$ 160,577	\$ (652,451)
Plant Operations	1,098,628	1,205,746	1,205,746	1,223,492	17,746
Plant Maintenance	309,215	582,451	582,451	585,224	2,773
Septage Collection	20,505	36,150	36,150	16,150	(20,000)
WH Rio Maintenance	5,160	121,700	121,700	1,700	(120,000)
Solids Handling	293,866	269,984	269,984	279,165	9,181
Total	\$ 1,885,612	\$ 3,029,059	\$ 3,029,059	\$ 2,266,308	\$ (762,751)

Source of Funding:					
Water Services Fund				\$ 2,266,308	
				\$ 2,266,308	

Commentary:
 The Wastewater Treatment - Wildcat operating budget has decreased 2%. There are no capital expenditures. The personnel services increase is mainly due to merit and benefit increases , a one-time retirement payout as well as the addition of 1.0 FTE Water Services Operator. Contractuals decrease of 4% is mainly due to prior year one-time expenditures for a switchgear assessment, building maintenance and odor control maintenance offset by fiber and conduit and heating, ventilation and air conditioning maintenance for the server room. Commodities decrease of 14% is mainly due to prior year one-time vehicle hydraulic repairs offset by increased repair costs. There is no major capital (>\$10,000).

Authorized Personnel/Positions:					
Title	2019-2020	2020-2021	Current 2021-2022	Changes 2022-2023	Proposed 2022-2023
MSW - Maintenance	2	0	0	0	0
MSW - Operations	4	4	0	0	0
Water Services Manager	1	1	1	0	1
Water Services Operator	0	0	4	1	5
Water Services Supervisor	3	2	2	0	2
Total	10	7	7	1	8

New Personnel:					
Title	FTE	Total \$ 2022-2023	Potential Offset	Net Cost 2022-2023	Future Cost
Water Services Operator	1	\$ 56,877	\$ -	\$ 56,877	\$ 56,877

Capital: None

Mission

To provide wastewater treatment and produce Class A+ reclaimed water quality that exceeds all Federal, State and reuse requirements in a safe and cost-effective manner. To submit all required regulatory reports on time without exception.

Program Description

The Rio de Flag Water Reclamation Facility processes wastewater flow from the western half of the city and treats reclaimed water for a variety of non-potable uses. Landscape irrigation is the principal use of reclaimed water, but it is also used for non-potable commercial and industrial uses. Excess reclaimed water is released to the Rio de Flag wash for riparian enhancement and groundwater augmentation. This semi-automated treatment facility uses advanced technology to produce reclaimed water that is rated as Class A+ by the state of Arizona. The program monitors product water quality as well as downstream water quality. Staff is also responsible for pumping the water into the citywide distribution system and maintaining the reclaimed water storage facilities at Buffalo Park.

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Section 312 - Wastewater Treatment - Rio Plant					
Expenditures by Category:					
	Actual Expenditures 2020-2021	Adopted Budget 2021-2022	Estimated Expenditures 2021-2022	Proposed Budget 2022-2023	Budget-Budget Variance
Personnel Services	\$ 489,031	\$ 532,267	\$ 532,267	\$ 564,133	\$ 31,866
Contractuals	450,188	568,518	568,518	593,518	25,000
Commodities	146,836	77,042	77,042	92,042	15,000
Capital	5,499	84,501	84,501	-	(84,501)
Total	\$ 1,091,554	\$ 1,262,328	\$ 1,262,328	\$ 1,249,693	\$ (12,635)
Expenditures by Program:					
General Administration	\$ 197,311	\$ 282,537	\$ 282,537	\$ 206,346	\$ (76,191)
Plant Operations	498,182	457,093	457,093	477,665	20,572
Plant Maintenance	396,061	522,698	522,698	565,682	42,984
Total	\$ 1,091,554	\$ 1,262,328	\$ 1,262,328	\$ 1,249,693	\$ (12,635)
Source of Funding:					
Water Services Fund				\$ 1,249,693	
				\$ 1,249,693	
Commentary:					
The Wastewater Treatment - Rio Plant operating budget has increased 6%. There are no capital expenditures. The personnel services increase of 6% is mainly due to merit and benefit increases. Contractuals increase of 4% is mainly due to utility increases, fiber and conduit project, and heating, ventilation and air conditioning repairs. Commodities increase of 19% is due to an increase in operating supplies. There is no major capital (>\$10,000).					
Authorized Personnel/Positions:					
Positions Authorized in Section 311 (Treatment - Wildcat)					
Capital:					
None					

Mission

The mission of the Water Services division is to professionally and cost effectively provide water, stormwater, reclaimed water, and wastewater services that meet the present and future environmental, health and safety needs of the community and our co-workers. We are committed to a goal of 100% customer satisfaction. This will be achieved by a dedication to exceed customer expectations and by continuously improving our operations. We value our co-workers and strive to maintain high motivation by providing an environment that encourages improvement and teamwork.

Program Description

The Wastewater Collections system staff safely and efficiently operates to maintain and repair all wastewater collection and stormwater collection mains, manholes, catch basins and scuppers. In addition, eliminating or reducing the amount of health hazards, system failures, customer complaints and property damage throughout the community are requirements for the section.

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Section 313 - Wastewater Collection					
Expenditures by Category:					
	Actual Expenditures 2020-2021	Adopted Budget 2021-2022	Estimated Expenditures 2021-2022	Proposed Budget 2022-2023	Budget-Budget Variance
Personnel Services	\$ 622,893	\$ 798,763	\$ 798,763	\$ 813,469	\$ 14,706
Contractuals	120,038	239,880	239,880	239,880	-
Commodities	120,105	219,339	219,339	219,339	-
Capital	-	-	-	200,000	200,000
Total	\$ 863,036	\$ 1,257,982	\$ 1,257,982	\$ 1,472,688	\$ 214,706
Expenditures by Program:					
General Administration	\$ 204,439	\$ 304,239	\$ 304,239	\$ 507,081	\$ 202,842
Service Connections	52,296	61,903	61,903	63,319	1,416
Preventive Maintenance	343,995	416,035	416,035	421,349	5,314
TV Inspect and Hydro Clean	140,883	190,051	190,051	193,416	3,365
Corrective Maintenance	121,423	285,754	285,754	287,523	1,769
Total	\$ 863,036	\$ 1,257,982	\$ 1,257,982	\$ 1,472,688	\$ 214,706
Source of Funding:					
Water Services Fund				\$ 1,472,688	
				\$ 1,472,688	
Commentary:					
The Wastewater Collection operating budget has increased 1%. There are capital expenditures, resulting in an overall increase of 17%. The personnel services increase of 2% is mainly due to merit and benefit increases. Contractuals and commodities remained flat year over year. Major capital (>\$10,000) includes a combo truck (\$200,000).					

Authorized Personnel/Positions:					
Title	2019-2020	2020-2021	Current 2021-2022	Changes 2022-2023	Proposed 2022-2023
MSW- Water Services Technician	8	8	0	0	0
Water Services Operator	0	0	10	0	10
Water Services Supervisor	1	1	1	0	1
Total	9	9	11	0	11

New Personnel:	None
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Capital:	
Description	Amount
Combo Truck	\$ 200,000
	<u>\$ 200,000</u>

Mission

To deliver to customers Class A+ reclaimed water quality that exceeds all Federal, State and reuse requirements in a safe and cost-effective manner. To submit all required regulatory reports on time without exception.

Program Description

The Rio de Flag Water Reclamation Facility processes wastewater flow from the western half of the city and treats reclaimed water for a variety of non-potable uses. Landscape irrigation is the principal use of reclaimed water, but it is also used for non-potable commercial and industrial uses. Excess reclaimed water is released to the Rio de Flag wash for riparian enhancement and groundwater augmentation. This semi-automated treatment facility uses advanced technology to produce reclaimed water that is rated as Class A+ by the state of Arizona. The program monitors product water quality as well as downstream water quality. Staff is also responsible for pumping the water into the citywide distribution system and maintaining the reclaimed water storage facilities at Buffalo Park.

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Section 321 - Reclaimed Water					
Expenditures by Category:					
	Actual Expenditures 2020-2021	Adopted Budget 2021-2022	Estimated Expenditures 2021-2022	Proposed Budget 2022-2023	Budget-Budget Variance
Personnel Services	\$ 153,480	\$ 169,070	\$ 169,070	\$ 183,370	\$ 14,300
Contractuals	127,608	264,850	264,850	89,850	(175,000)
Commodities	53,994	166,672	166,672	166,672	-
Capital	43,589	15,000	15,000	135,000	120,000
Total	\$ 378,671	\$ 615,592	\$ 615,592	\$ 574,892	\$ (40,700)
Expenditures by Program:					
Reclaimed Distribution	\$ 14,439	\$ 8,650	\$ 8,650	\$ 49,013	\$ 40,363
Reclaimed Production-Wildcat	266,451	460,531	460,531	392,031	(68,500)
Reclaimed Production-Rio	97,781	146,411	146,411	133,848	(12,563)
Total	\$ 378,671	\$ 615,592	\$ 615,592	\$ 574,892	\$ (40,700)
Source of Funding:					
Water Services Fund				\$ 574,892	
				\$ 574,892	
Commentary:					
<p>The Reclaimed Water operating budget has decreased 27%. There are capital expenditures, resulting in an overall decrease of 7%. The personnel services increase of 8% is mainly due to merit and benefit increases as well as a percentage of the Water Services Operator position. Contractuals decrease of 2% is mainly due to prior year one-time expenditures for reclaim system modeling services, SCADA tie ins, and infrastructure maintenance. Commodities remained flat year over year. Major capital (>\$10,000) includes design engineering for relocating influent station (\$36,000) and an actuator (\$99,000).</p>					

Authorized Personnel/Positions:					
Title	2019-2020	2020-2021	2021-2022	2022-2023	2022-2023
MSW - Operations	1	1	0	0	0
MSW - Maintenance	1	3	0	0	0
Water Services Operator	0	0	4	0	4
Water Services Supervisor	1	2	2	0	2
Total	3	6	6	0	6

New Personnel:	None
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Capital:	
Description	Amount
Engineering for Relocating Influent Station	\$ 36,000
Actuator	99,000
	\$ 135,000

Mission

The mission of the Water Services division is to professionally and cost effectively provide water, stormwater, reclaimed water, and wastewater services that meet the present and future environmental, health and safety needs of the community and our co-workers. We are committed to a goal of 100% customer satisfaction. This will be achieved by a dedication to exceed customer expectations and by continuously improving our operations. We value our co-workers and strive to maintain high motivation by providing an environment that encourages improvement and teamwork.

Program Description

The Stormwater section includes Administration, Utility Management, Engineering/Hydrology Technical Support, Master Planning, Data Collection, Field Inspection and Plan Review Components.

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Section 331 - Stormwater					
Expenditures by Category:					
	Actual Expenditures 2020-2021	Adopted Budget 2021-2022	Estimated Expenditures 2021-2022	Proposed Budget 2022-2023	Budget-Budget Variance
Personnel Services	\$ 565,113	\$ 688,452	\$ 688,452	\$ 777,514	\$ 89,062
Contractuals	170,126	486,329	8,836,329	538,397	52,068
Commodities	19,928	37,104	37,104	29,604	(7,500)
Capital	15,655	1,796,930	1,796,930	-	(1,796,930)
Total	\$ 770,822	\$ 3,008,815	\$ 11,358,815	\$ 1,345,515	\$ (1,663,300)
Expenditures by Program:					
General Administration	\$ 163,729	\$ 180,012	\$ 530,012	\$ 186,722	\$ 6,710
Master Planning	16	93,089	93,089	58,089	(35,000)
Operations	88,684	-	-	-	-
Development Review	83,871	115,867	115,867	126,402	10,535
Inspections, Investigations & Monitoring	45,332	68,525	68,525	89,292	20,767
Floodplain Management	47,120	117,426	117,426	451,397	333,971
Open Channel & Infrastructure Maintenance	182,756	308,886	8,308,886	218,797	(90,089)
Drainage Maintenance	112,192	195,148	195,148	214,816	19,668
Rio de Flag Restoration	-	1,796,930	1,796,930	-	(1,796,930)
FEMA Flood Hazard Mitigation Studies	47,122	132,932	132,932	-	(132,932)
Total	\$ 770,822	\$ 3,008,815	\$ 11,358,815	\$ 1,345,515	\$ (1,663,300)
Source of Funding:					
Stormwater Fund				\$ 1,345,515	
				\$ 1,345,515	
Commentary:					
The Stormwater operating budget has increased 11%. There are no capital expenditures. The personnel services increase of 13% is mainly due to merit and benefit increases. Contractuals increase of 11% is mainly due to prior year one-time expenditures for consulting services, infrastructure maintenance offset by a flood mitigation alert network and annual flood mitigation. Commodities decrease of 20% is mainly due to a prior year one-time expenditure for small tools. There is no major capital (>\$10,000).					

Authorized Personnel/Positions:					
Title	2019-2020	2020-2021	Current 2021-2022	Changes 2022-2023	Proposed 2022-2023
MSW- Water Services Technician	0	2	0	0	0
Project Manager	3	3	1	0	1
Project Manager Senior	0	0	3	0	3
Water Services Manager	1	1	1	0	1
Watershed Specialist	1	1	0	0	0
Total	5	7	5	0	5

New Personnel: None

Capital: None

Mission

The mission of the City of Flagstaff is to enhance the quality of life of its citizens while supporting the values of the community.

Program Description

This division is the legislative branch of the City of Flagstaff’s Council-Manager form of Government. The City Council enacts local legislation, assesses community needs, sets the tax rate, determines, and develops policies for the City Manager to implement and adopts budgets. The Council appoints the City Manager, City Attorney, Court Magistrates and individuals to various boards, commissions, and committees.

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Section 401 - Council and Commissions					
Expenditures by Category:					
	Actual Expenditures 2020-2021	Adopted Budget 2021-2022	Estimated Expenditures 2021-2022	Proposed Budget 2022-2023	Budget-Budget Variance
Personnel Services	\$ 378,473	\$ 371,690	\$ 371,690	\$ 388,192	\$ 16,502
Contractuals	53,271	64,165	64,165	76,721	12,556
Commodities	13,629	5,145	5,145	6,145	1,000
Total	\$ 445,373	\$ 441,000	\$ 441,000	\$ 471,058	\$ 30,058
Expenditures by Program:					
General Administration	\$ 445,373	\$ 441,000	\$ 441,000	\$ 471,058	\$ 30,058
Total	\$ 445,373	\$ 441,000	\$ 441,000	\$ 471,058	\$ 30,058
Source of Funding:					
	General Fund			\$ 363,329	
	Library Fund			11,184	
	Highway User Revenue Fund			8,600	
	Transportation Fund			11,745	
	Parking District Fund			1,258	
	Water Services Fund			40,907	
	Stormwater Fund			3,833	
	Solid Waste Fund			21,134	
	SEMS Fund			1,524	
	Airport Fund			7,544	
				\$ 471,058	
Commentary:					
The Council and Commissions operating budget has increased by 7%. There are no capital expenditures. The personnel services increase of 4% is mainly due to benefit increases. The contractuals increase of 20% is mainly due to a travel increase for the Mayor and City Council. Commodities increased by 19% mainly due to an increased food budget. There is no major capital (>\$10,000).					
Authorized Personnel/Positions:	None				
New Personnel:	None				
Capital:	None				

Program Description

This section accounts for all expenditures that are not specifically allocable to individual divisions or programs, e.g. property and liability insurance, unemployment insurance, audit fees and capital equipment that benefit various departments (e.g. mainframe computer). Costs of this division are allocated to the respective departments based on a cost allocation formulation.

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Section 402 - Non-Departmental					
Expenditures by Category:					
	Actual Expenditures 2020-2021	Adopted Budget 2021-2022	Estimated Expenditures 2021-2022	Proposed Budget 2022-2023	Budget-Budget Variance
Personnel Services	\$ 115,560,517	\$ (525,000)	\$ (525,000)	\$ (132,330)	\$ 392,670
Contractuals	3,963,072	11,544,161	16,556,345	2,036,179	(9,507,982)
Commodities	104,366	48,770	48,770	68,570	19,800
Capital	219,543	41,845	601,802	2,525,000	2,483,155
Total	\$ 119,847,498	\$ 11,109,776	\$ 16,681,917	\$ 4,497,419	\$ (6,612,357)
Expenditures by Program:					
General Administration	\$ 117,544,096	\$ 6,998,217	\$ 12,534,401	\$ 2,572,605	\$ (4,425,612)
Service Partner Agencies	1,137,769	1,200,262	1,200,262	969,062	(231,200)
Employee Benefits	38,940	93,620	93,620	18,320	(75,300)
Insurance	715,192	2,315,192	2,315,192	715,192	(1,600,000)
Consultants	129,582	460,340	460,340	176,740	(283,600)
Redevelopment	5,428	-	-	-	-
John Wesley Powell Study	276,491	42,145	78,102	45,500	3,355
Total	\$ 119,847,498	\$ 11,109,776	\$ 16,681,917	\$ 4,497,419	\$ (6,612,357)
Source of Funding:					
General Fund				\$ 4,048,901	
Library Fund				50,694	
Highway User Revenue Fund				48,743	
Transportation Fund				19,098	
Parking District Fund				7,067	
Water Services Fund				169,688	
Stormwater Fund				8,226	
Solid Waste Fund				104,749	
SEMS Fund				9,614	
Airport Fund				30,639	
				\$ 4,497,419	
Commentary:					
<p>The Non-Departmental operating budget has decreased 82%. There are capital expenditures, resulting in an overall decrease of 60%. Personnel Services decreased 75% due to continuation of the 60-day salary savings offset by regular pay plan compression and market adjustments. Contractual decrease of 82% are mainly due to prior year one-time expenditures for the public safety CARES funding. Commodities increase of 41% is mainly due to the JW Powell specific plan. Major capital (>\$10,000) includes infrastructure reserve (\$2,500,000) and JW Powell specific plan (\$25,000).</p>					
Authorized Personnel/Positions: None					
New Personnel: None					
Capital:					
Description	Amount				
Infrastructure Reserve	\$ 2,500,000				
JW Powell Specific Plan	25,000				
	\$ 2,525,000				

Mission

Getting you where you want to go. Our Vision: To create the finest transportation experience, making Mountain Line services an excellent choice for Northern Arizona communities.

Program Description

The Transit section collects the portion of the transportation tax that is designated for transit activities. Mountain Line administers the transit program per the intergovernmental agreement (IGA) between the City and Northern Arizona Intergovernmental Public Transportation Authority (NAIPTA).

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Section 404 - Transit					
Expenditures by Category:					
	Actual Expenditures 2020-2021	Adopted Budget 2021-2022	Estimated Expenditures 2021-2022	Proposed Budget 2022-2023	Budget-Budget Variance
Contractuals	\$ 3,766,825	\$ 8,059,031	\$ 7,727,229	\$ 11,499,666	\$ 3,440,635
Total	\$ 3,766,825	\$ 8,059,031	\$ 7,727,229	\$ 11,499,666	\$ 3,440,635
Expenditures by Program:					
Transit Contribution	\$ 3,766,825	\$ 8,059,031	\$ 7,727,229	\$ 11,499,666	\$ 3,440,635
Total	\$ 3,766,825	\$ 8,059,031	\$ 7,727,229	\$ 11,499,666	\$ 3,440,635
Source of Funding:					
Transportation Fund				\$ 11,499,666	
				\$ 11,499,666	
Commentary:					
The Transit operating budget has increased 43% over the prior year budget. The City contracts with NAIPTA to run the Transit System and contributes monthly to the system based on the budget appropriated by the NAIPTA Board and the City Council.					
Authorized Personnel/Positions:	None				
New Personnel:	None				
Capital:	None				

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Mission

QUALITY - VALUE - COMPLIANCE: a highly skilled and diverse division whose collective knowledge, expertise and experience ensures delivery of quality infrastructure and safe and efficient operations of multimodal transportation systems that provide public value and are in compliance with publicly adopted policies and goals.

Program Description

The Engineering section is made up of four programs: Capital Improvements (see Section 103), Transportation Engineering, Development Engineering and Engineering Inspection and Testing.

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Section 102 - Engineering					
Expenditures by Category:					
	Actual Expenditures 2020-2021	Adopted Budget 2021-2022	Estimated Expenditures 2021-2022	Proposed Budget 2022-2023	Budget-Budget Variance
Personnel Services	\$ 1,649,477	\$ 2,106,803	\$ 2,106,803	\$ 2,100,529	\$ (6,274)
Contractuals	199,420	293,502	293,502	325,002	31,500
Commodities	(250,507)	(304,296)	(304,296)	(306,796)	(2,500)
Capital	2,294	47,000	47,000	53,000	6,000
Total	\$ 1,600,684	\$ 2,143,009	\$ 2,143,009	\$ 2,171,735	\$ 28,726
Expenditures by Program:					
General Administration	\$ 211,294	\$ 366,000	\$ 366,000	\$ 256,147	\$ (109,853)
Transportation Engineering	313,549	458,494	458,494	562,595	104,101
Development Engineering	514,938	605,424	605,424	629,450	24,026
Public Works Inspection	560,903	713,091	713,091	723,543	10,452
Total	\$ 1,600,684	\$ 2,143,009	\$ 2,143,009	\$ 2,171,735	\$ 28,726
Source of Funding:					
General Fund				\$ 1,595,041	
Highway User Revenue Fund				576,694	
				\$ 2,171,735	
Commentary:					
The Engineering operating budget has increased by 1%. There are capital expenditures, resulting in an overall net increase of 1%. The personnel services remained relatively flat year over year. This was the result of merit and benefit increases offset by a one-time retirement payout. Contractuals increase of 11% is mainly due to expenditures for public outreach for engineering standards amendments. Commodities increases of 1% are mainly due to a prior year one-time expenditure for other equipment. There is major capital (>\$10,000) for this section which includes the replacement of one vehicle (\$53,000).					

Authorized Personnel/Positions:					
Title	2019-2020	2020-2021	Current 2021-2022	Changes 2022-2023	Proposed 2022-2023
Administrative Specialist	1	1	1	0	1
City Engineer	1	1	1	0	1
Construction Inspector	5	5	5	0	5
Construction Manager	1	1	1	0	1
Development Engineer	1	1	1	0	1
Engineering Specialist	1	1	1	0	1
Project Manager	8	9	2	0	2
Project Manager Senior	0	0	2	0	2
Traffic Engineer	1	1	1	0	1
Transportation Engineer Associate	0	0	1	0	1
Transportation Engineer Senior	0	0	2	0	2
Transportation Planner	0	0	1	0	1
Transportation Planner Senior	0	0	1	0	1
Transportation Technician (Temp)	0	0	0.48	0	0.48
Total	19	20	20.48	0	20.48

New Personnel:	None
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Capital:	
Description	Amount
Vehicle Replacement	\$ 53,000
	\$ 53,000

Mission

The Capital Improvements Program provides for the delivery of high-quality community projects that improve the quality of life for the citizens of Flagstaff through the efficient management of public resources.

Program Description

The Capital Improvements Program coordinates the development of the City’s Five-Year Capital Plan and provides individual project planning and delivery for capital improvements projects. The program is responsible for project planning, programming (budget, schedule, scoping), and administration of design and construction services for City facilities and infrastructure while ensuring program accountability through public involvement.

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Section 103 - Capital Improvements					
Expenditures by Category:					
	Actual Expenditures 2020-2021	Adopted Budget 2021-2022	Estimated Expenditures 2021-2022	Proposed Budget 2022-2023	Budget-Budget Variance
Personnel Services	\$ 925,101	\$ 1,061,696	\$ 1,061,696	\$ 1,091,833	\$ 30,137
Contractuals	13,683	16,983	16,983	16,983	-
Commodities	(1,103,015)	(1,222,175)	(1,222,175)	(1,222,175)	-
Total	\$ (164,231)	\$ (143,496)	\$ (143,496)	\$ (113,359)	\$ 30,137
Expenditures by Program:					
General Administration	\$ 18,230	\$ 32,983	\$ 32,983	\$ 26,883	\$ (6,100)
Capital Improvement Engineering	(230,827)	(176,479)	(176,479)	(140,242)	36,237
5 Year Capital Program Development	48,366	-	-	-	-
Total	\$ (164,231)	\$ (143,496)	\$ (143,496)	\$ (113,359)	\$ 30,137
Source of Funding:					
	General Fund			\$ (113,359)	
				\$ (113,359)	
Commentary:					
The Capital Improvements operating budget has decreased by 21%. There are no capital expenditures. The personnel services increase of 3% is mainly due to merit and benefit increases. Contractuals and commodities remained flat year over year. There is no major capital (>\$10,000).					

Authorized Personnel/Positions:					
Title	2019-2020	2020-2021	Current 2021-2022	Changes 2022-2023	Proposed 2022-2023
Capital Improvements Engineer	1	1	1	0	1
Project Manager	8	8	3	0	3
Project Manager Senior	0	0	3	0	3
Project Manager Senior Lead	0	0	2	0	2
Total	9	9	9	0	9

New Personnel:	None
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Capital:	None
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Mission

Parks

Providing exceptional facilities and grounds, which are safe and aesthetically pleasing for the community, to pursue family-oriented and recreational activities that promote a healthy lifestyle.

Cemetery

Citizens Cemetery employees dedicate themselves to offering quality customer service in a time of need and providing proper grounds, maintenance and services that are aesthetically pleasing to the public.

Program Description

Parks

Parks staff is responsible for the maintenance and management of parks and sports fields, school fields improved by Bed, Board and Beverage (BBB) Recreation funds, City rights-of-way, BBB Beautification funded streetscapes, Flagstaff Urban Trails System (FUTS) trails, downtown areas, Heritage Square, grounds at City buildings (including recreation centers, library, City Hall) and snow operations for many City-owned parking lots, designated City sidewalks, alleyways and FUTS.

Cemetery

Cemetery staff is responsible for the maintenance and management of the Citizens Cemetery, performing services related to the opening and closing of graves, lot sales, record keeping, and facility and grounds maintenance. Cemetery staff also provide the opening and closing services for the Calvary Cemetery.

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Section 155 - Parks					
Expenditures by Category:					
	Actual Expenditures 2020-2021	Adopted Budget 2021-2022	Estimated Expenditures 2021-2022	Proposed Budget 2022-2023	Budget-Budget Variance
Personnel Services	\$ 1,981,268	\$ 2,300,243	\$ 2,300,243	\$ 2,533,192	\$ 232,949
Contractuals	652,201	933,979	933,979	808,563	(125,416)
Commodities	395,747	582,568	582,568	567,568	(15,000)
Capital	152,178	2,049,000	2,049,000	1,650,000	(399,000)
Total	\$ 3,181,394	\$ 5,865,790	\$ 5,865,790	\$ 5,559,323	\$ (306,467)
Expenditures by Program:					
General Administration	\$ 108,293	\$ 384,303	\$ 384,303	\$ 204,675	\$ (179,628)
Park Grounds Maintenance	532,733	798,166	798,166	1,140,012	341,846
Park Buildings and Facility Maintenance	13,830	31,313	31,313	35,735	4,422
BBB - Streetscape/Median Maintenance	394,882	412,872	412,872	401,392	(11,480)
Right-of-Way/ Median	81,302	97,994	97,994	121,240	23,246
FUTS Trail System	144,630	255,078	255,078	284,931	29,853
Heritage Square Maintenance	47,872	64,708	64,708	44,341	(20,367)
BBB Recreation Fields	1,388,356	3,101,726	3,101,726	1,686,980	(1,414,746)
Downtown/Plaza Maintenance	25,543	4,028	4,028	3,059	(969)
Non-Park Grounds and Landscapes	162,035	186,424	186,424	182,522	(3,902)
Cemetery	281,918	327,178	327,178	304,436	(22,742)
Parks Grants	-	202,000	202,000	1,150,000	948,000
Total	\$ 3,181,394	\$ 5,865,790	\$ 5,865,790	\$ 5,559,323	\$ (306,467)
Source of Funding:					
General Fund				\$ 5,559,323	
				\$ 5,559,323	
Commentary:					
<p>The Parks operating budget has increased by 2%. There are capital expenditures, resulting in an overall net decrease of 5%. The personnel services increase of 10% is mainly due to merits, benefit and minimum wage increases. The contractuals decrease of 13% is mainly due to the movement of the master plan to the BBB - Rec account, offset by an increase in portable toilet rentals. Commodities decreased by 3% and is mainly due to the elimination of a prior year one-time expenditure for the purchase of picnic tables at Heritage Square. There is major capital (>\$10,000) which includes the construction of restrooms at Thorpe Park (\$230,000), weed abatement (\$10,000), railing (\$15,000), replacement vehicles (\$245,000), playground equipment (\$150,000) and sports courts (\$1,000,000).</p>					

Authorized Personnel/Positions:					
Title	2019-2020	2020-2021	Current 2021-2022	Changes 2022-2023	Proposed 2022-2023
Parks Maintenance Worker	22	22	12	0	12
Parks Maintenance Worker (Temp)	7.67	7.67	7.67	0	7.67
Parks Technician	0	0	10	0	10
Parks Manager	1	1	1	0	1
Parks Supervisor	4	4	4	0	4
Total	34.67	34.67	34.67	0	34.67

New Personnel:	None
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Capital:	
Description	Amount
Thorpe Park Restrooms	\$ 230,000
Open Space Weed Abatement	10,000
FUTS Railing	15,000
Replacement Vehicles	245,000
Grant Playground Equipment	150,000
Grant - Sport Courts	1,000,000
	\$ 1,650,000

Mission

Enhancing our community through people, parks, and programs.

Program Description

Recreation staff is responsible for the management and operation of the Aquaplex, the Hal Jensen Recreation Center, the Jay Lively Activity Center, the Joe C. Montoya Community and Senior Center and the Siler Homes Activity Center. The Office of Community Events organizes family-friendly events for all to enjoy and facilitates special event facility use permits for organizations and individuals to conduct events on city property. The Athletics program organizes sports leagues for both youth and adults. Staff provide meaningful activities and programs for everyone regardless of income or ability.

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Section 156 - Recreation					
Expenditures by Category:					
	Actual Expenditures 2020-2021	Adopted Budget 2021-2022	Estimated Expenditures 2021-2022	Proposed Budget 2022-2023	Budget-Budget Variance
Personnel Services	\$ 1,538,967	\$ 3,021,258	\$ 3,021,258	\$ 3,632,162	\$ 610,904
Contractuals	519,988	869,298	869,298	892,298	23,000
Commodities	168,013	347,290	347,290	341,290	(6,000)
Capital	5,990	333,987	333,987	55,000	(278,987)
Total	\$ 2,232,958	\$ 4,571,833	\$ 4,571,833	\$ 4,920,750	\$ 348,917
Expenditures by Program:					
General Administration	\$ 390,953	\$ 544,191	\$ 544,191	\$ 698,314	\$ 154,123
Community Events	80,342	238,708	238,708	225,622	(13,086)
Adult Athletics	194,139	379,705	379,705	453,498	73,793
Jay Lively Activity Center	472,392	666,477	666,477	703,879	37,402
Aquaplex	737,677	2,102,213	2,102,213	2,202,247	100,034
Joe C Montoya Community and Sr Center	212,956	285,245	285,245	319,782	34,537
Hal Jensen Recreation Center	122,450	259,366	259,366	297,408	38,042
Cogdill Recreation Center	19,912	20,000	20,000	20,000	-
Murdock Center	667	-	-	-	-
Siler Homes After School Program	1,470	75,928	75,928	-	(75,928)
Total	\$ 2,232,958	\$ 4,571,833	\$ 4,571,833	\$ 4,920,750	\$ 348,917
Source of Funding:					
General Fund				\$ 4,920,750	
				\$ 4,920,750	
Commentary:					
The Recreation operating budget has increased by 15%. There are capital expenditures, resulting in an overall net increase of 8%. The personnel services increase of 20% is mainly due to the addition of 1.0 FTE Parks and Recreation Director, one-time retirement payouts, merits and benefit increases. The contractuals increase of 3% is mainly due to an increase in custodial costs. Commodities decreased by 2% and is mainly due to the elimination of the Siler Homes program. There is major capital (>\$10,000) which includes the purchase of a snow thrower (\$5,000), replacement equipment at various recreation centers (\$43,000) and contingency (\$7,000).					

Authorized Personnel/Positions:					
Title	2019-2020	2020-2021	Current 2021-2022	Changes 2022-2023	Proposed 2022-2023
Administrative Specialist	2	2	2	0	2
Head Lifeguard	2	2	2	0	2
Parks and Recreation Director	0	0	0	1	1
Parks, Recreation, Open Space & Events Director	0	0	1	0	1
Public Works Section Director	1	1	0	0	0
Recreation Coordinator	9	9	0	0	0
Recreation Coordinator I	0	0	5	0	5
Recreation Coordinator II	0	0	4	0	4
Recreation Manager	1	1	1	0	1
Recreation Program Assistant	0.5	0.5	0.5	0	0.5
Recreation Supervisor	5	5	5	0	5
Recreation Temporaries	38.68	38.68	38.68	(0.63)	38.05
Total	59.18	59.18	59.18	0.37	59.55

New Personnel:					
Title	FTE	Total \$ 2022-2023	Potential Offset	Net Cost 2022-2023	Future Cost
Parks and Recreation Director	1	\$ 146,631	\$ (28,503)	\$ 118,128	\$ 118,128

Capital:	
Description	Amount
Replacement Equipment	\$ 43,000
Snow thrower for Jay Lively Activity Center	5,000
Recreation contingency	7,000
	\$ 55,000

Mission

Protect and restore Flagstaff's natural, cultural, and scenic resources to enhance recreation and educational opportunities for residents and visitors.

Program Description

The Open Space program aims to create a livable community where residents can access protected and preserved natural areas. This mission is reflected in the goals of the program. The program contributes to greater well-being among Flagstaff residents through the following efforts:

- Protect the region's ecological health and preserve historic and cultural resources
- Implement an integrated, connected open space system
- Protect and properly manage sensitive plant and animal communities
- Protect the scenic quality and undeveloped nature of open space
- Preserve the cultural, historical, geological, and archaeological integrity of the Flagstaff area
- Manage vegetative communities by maintaining and encouraging desirable native species, restoring degraded areas, and controlling undesirable exotic species
- Protect wildlife habitat by maintaining natural food, cover, nesting sites, resting areas, and habitat effectiveness
- Provide passive outdoor recreation opportunities which do not adversely impact sensitive resources
- Act as a good neighbor for adjacent landowners
- Identify/develop a secure funding source for maintenance, management, and acquisition
- Provide opportunities for environmental and cultural interpretation to the public (interpretive signs, guided tours)
- Foster partnerships with agencies, businesses and organizations surrounding youth engagement
- Engaging volunteers to keep our open space, trails, and waterways in the best shape
- Investigate perennial opportunities for Rio de Flag

Program staff develops and implements policies, projects, and programming to maintain open space and its unique resources, provide community members with equal access, and foster educational experiences that stimulate inspiration, stewardship, and familiarity. The program builds on principles of environmental protection, community health, and economic support. Programming supports these principles to maintain open space as a feature of Flagstaff's character and attraction, supports the region's quality of life, protects the region's ecological health, supports current and future economic development, and preserves historic and cultural resources.

Section 159 - Open Space					
Expenditures by Category:					
	Actual Expenditures 2020-2021	Adopted Budget 2021-2022	Estimated Expenditures 2021-2022	Proposed Budget 2022-2023	Budget-Budget Variance
Personnel Services	\$ (6,845)	\$ 95,782	\$ 95,782	\$ 344,780	\$ 248,998
Contractuals	-	113,477	113,477	246,670	133,193
Commodities	-	3,200	3,200	3,200	-
Capital	-	32,956	32,956	-	(32,956)
Total	\$ (6,845)	\$ 245,415	\$ 245,415	\$ 594,650	\$ 349,235
Expenditures by Program:					
Open Space Maintenance-SEMS	\$ (6,845)	\$ 155,382	\$ 155,382	\$ 554,650	\$ 399,268
AFG Observatory Mesa	-	32,956	32,956	-	(32,956)
Kahtoola	-	4,077	4,077	-	(4,077)
McMillan Mesa Tree Removal	-	3,000	3,000	-	(3,000)
Open Space Grants	-	50,000	50,000	-	(50,000)
Picture Canyon Malapai	-	-	-	40,000	40,000
Total	\$ (6,845)	\$ 245,415	\$ 245,415	\$ 594,650	\$ 349,235
Source of Funding:					
General Fund				\$ 594,650	
				\$ 594,650	
Commentary:					
The Open Space operating budget has increased by 180%. There are no capital expenditures. The personnel services increase of 260% is mainly due to the addition of 1.0 FTE Open Space Coordinator, merits and benefit increases. The contractuals increase of 117% is mainly due to a potential grant and an increase to the ongoing base budget to manage and maintain open spaces. Commodities remained flat year over year. There is no major capital) (>\$10,000).					
Authorized Personnel/Positions:					
Title	2019-2020	2020-2021	Current 2021-2022	Changes 2022-2023	Proposed 2022-2023
Open Space Coordinator	0	0	0	1	1
Open Space Specialist	0	1	1	(1)	0
Open Space Supervisor	0	0	0	1	1
Total	0	1	1	1	2
New Personnel:					
Title	FTE	Total \$ 2022-2023	Potential Offset	Net Cost 2022-2023	Future Cost
Open Space Coordinator	1	\$ 89,795	\$ -	\$ 89,795	\$ 89,795
Capital:					
None					

Mission

The Sustainability section catalyzes community and individual actions that promote economic, environmental, and social sustainability through leadership, education, and engagement.

Program Description

The Sustainability section’s mission is to create a livable and low-impact community. This mission is reflected in the goals of the section’s program areas. The section contributes to greater well-being among Flagstaff residents through the following efforts:

- Reducing the impacts of Flagstaff’s waste and material consumption
- Preparing the Flagstaff community and City operations for long-term climate changes and ensuing impacts on the Flagstaff community
- Protecting Flagstaff’s ecological health and preserving historic and cultural resources
- Engaging volunteers to keep Flagstaff’s neighborhoods, trails, parks, and streets litter-free
- Facilitating energy efficiency measures across the Flagstaff community and City government operations
- Increasing access to local, healthy, and affordable food throughout the Flagstaff community

Section staff develops and implements policies, projects, and programming to enhance municipal and community-wide sustainability. The section builds on the principles of economic, environmental, organizational, and social sustainability. Programming supports the integration of these principles throughout City operations while providing critical resources to the Flagstaff community.

Section 170 - Sustainability					
Expenditures by Category:					
	Actual Expenditures 2020-2021	Adopted Budget 2021-2022	Estimated Expenditures 2021-2022	Proposed Budget 2022-2023	Budget-Budget Variance
Personnel Services	\$ 573,449	\$ 505,973	\$ 505,973	\$ 728,091	\$ 222,118
Contractuals	163,593	841,430	1,066,430	4,175,110	3,333,680
Commodities	61,400	59,019	59,019	256,297	197,278
Capital	44	350,000	350,000	-	(350,000)
Total	\$ 798,486	\$ 1,756,422	\$ 1,981,422	\$ 5,159,498	\$ 3,403,076
Expenditures by Program:					
Sustainability	\$ 508,283	\$ 1,060,773	\$ 1,060,773	\$ 641,422	\$ (419,351)
Energy Contracts	20,000	370,000	370,000	20,000	(350,000)
Open Space Maintenance	115,711	-	-	-	-
Community Stewards	12,755	42,509	42,509	47,109	4,600
Materials Management	71,492	124,268	124,268	105,546	(18,722)
Climate and Energy	41,014	158,872	158,872	3,685,872	3,527,000
Non-EMF Sustainability Programing	-	-	225,000	659,549	659,549
AFG Observatory Mesa	44	-	-	-	-
Kahtoola	146	-	-	-	-
Invasive Plant Program	(1)	-	-	-	-
McMillan Mesa Tree Removal	9,042	-	-	-	-
Open Space National Trust Historic Preservation	10,000	-	-	-	-
Leadership in Community Resilience	10,000	-	-	-	-
Total	\$ 798,486	\$ 1,756,422	\$ 1,981,422	\$ 5,159,498	\$ 3,403,076
Source of Funding:					
	SEMS Fund			\$ 5,159,498	
				\$ 5,159,498	
Commentary:					
The Sustainability operating budget has increased by 267%. There are no capital expenditures. The personnel services increase of 44% is mainly due to merits and benefit increases, as well as the addition of 1.0 FTE for a Resilience Analyst. The contractuals increase of 396% is mainly due to an increase in funding related to climate action. Commodities increased by 334% and is mainly due to one-time funding for two electric vehicle charging stations. There is no major capital (>\$10,000).					

Authorized Personnel/Positions:					
Title	2019-2020	2020-2021	Current 2021-2022	Changes 2022-2023	Proposed 2022-2023
Administrative Assistant	0	1	0	0	0
Climate and Energy Analyst	0	0	1	0	1
Climate and Energy Coordinator	1	1	0	0	0
Climate Engagement Coordinator	0.49	0.49	1	0	1
Climate Program Manager	0	0	1	0	1
Open Space Specialist	1	0	0	0	0
Resilience Analyst	0	0	0	1	1
Sustainability Coordinator	0	0	1	0	1
Sustainability Director	1	1	1	0	1
Sustainability Specialist	2	2	1	0	1
Waste Reduction and Food Systems Coordinator	1	1	1	0	1
Total	6.49	6.49	7	1	8

New Personnel:					
Title	FTE	Total \$ 2022-2023	Potential Offset	Net Cost 2022-2023	Future Cost
Resilience Analyst	1	\$ 84,736	\$ -	\$ 84,736	\$ 84,736

Capital:	None
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Section 171 - Environmental Management					
Expenditures by Category:					
	Actual Expenditures 2020-2021	Adopted Budget 2021-2022	Estimated Expenditures 2021-2022	Proposed Budget 2022-2023	Budget-Budget Variance
Personnel Services	\$ 72,489	\$ 79,998	\$ 79,998	\$ 99,712	\$ 19,714
Contractuals	2,420	24,555	24,555	24,555	-
Commodities	703	6,506	6,506	6,506	-
Total	\$ 75,612	\$ 111,059	\$ 111,059	\$ 130,773	\$ 19,714
Expenditures by Program:					
Environmental Management	\$ 75,612	\$ 111,059	\$ 111,059	\$ 130,773	\$ 19,714
Total	\$ 75,612	\$ 111,059	\$ 111,059	\$ 130,773	\$ 19,714
Source of Funding:					
SEMS Fund				\$ 130,773	
				\$ 130,773	
Commentary:					
The Environmental Management operating budget has increased by 18%. There are no capital expenditures. The personnel services increase of 25% is mainly due to merits and benefit increases. Contractuals and commodities remained flat year over year. There is no major capital (>\$10,000).					

Authorized Personnel/Positions:					
Title	2019-2020	2020-2021	Current 2021-2022	Changes 2022-2023	Proposed 2022-2023
Volunteer and Event Coordinator	1	1	1	0	1
Total	1	1	1	0	1

New Personnel:	None
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Capital:	None
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**City of Flagstaff
Capital Improvement Program Summary
Fiscal Year 2022-2023 - Fiscal Year 2026-2027**

	Budget 2021-2022	Estimate 2021-2022	Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	Total Plan
Beginning Balance	\$ -	-	-	-	-	-	-	-
Resources								
Debt	47,872,431	10,326,639	41,260,500	43,638,779	31,250,000	36,061,000	15,750,000	178,286,918
Grants	18,715,931	8,419,344	54,079,746	19,430,480	11,310,500	2,390,650	8,117,532	103,748,252
Pay-as-you-go	109,008,242	96,468,123	53,699,958	43,228,320	52,008,485	44,301,387	32,462,552	322,168,825
Total Resources	175,596,604	115,214,106	149,040,204	106,297,579	94,568,985	82,753,037	56,330,084	604,203,995
Expenditures								
General Government	43,055,378	12,982,244	15,776,954	37,940,000	10,040,000	5,101,000	50,000	81,890,198
Streets/Transportation	66,401,968	61,805,546	42,472,781	28,450,685	48,447,685	52,777,037	31,455,684	265,409,418
Arts and Science (BBB)	715,375	589,375	169,000	125,000	130,000	80,000	279,000	1,372,375
Recreation (BBB)	-	-	800,000	-	-	-	-	800,000
Beautification (BBB)	5,492,004	4,079,004	1,405,000	1,472,000	1,696,300	1,450,000	1,800,000	11,902,304
Drinking Water	20,899,257	9,382,927	12,645,503	9,596,000	9,780,000	7,830,000	9,230,000	58,464,430
Wastewater	8,870,724	3,935,641	9,972,429	7,343,894	12,400,000	10,500,000	4,050,000	48,201,964
Reclaimed Water	1,164,009	250,000	1,440,000	1,565,000	1,540,000	900,000	225,000	5,920,000
Stormwater	8,381,706	9,920,893	26,615,000	2,025,000	3,875,000	2,525,000	2,775,000	47,735,893
Solid Waste	6,253,262	6,097,080	4,825,000	-	790,000	1,090,000	965,000	13,767,080
Airport	14,362,921	6,171,396	32,918,537	17,780,000	5,870,000	500,000	5,500,400	68,740,333
Total Expenditures	175,596,604	115,214,106	149,040,204	106,297,579	94,568,985	82,753,037	56,330,084	604,203,995
Ending Balance	\$ -	-	-	-	-	-	-	-

City of Flagstaff
 Capital Improvement Program Summary
 Fiscal Year 2022-2023 - Fiscal Year 2026-2027

	Budget 2021-2022	Estimate 2021-2022	Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	Total Plan
General Government								
General Fund								
Fiber	\$ 2,000,000	2,000,000	14,000,000	-	-	-	-	16,000,000
West Complex Little League Imp	37,000	37,000	-	-	-	-	-	37,000
Buffalo Accessibility Parking	202,000	202,000	-	-	-	-	-	202,000
Thorpe Park Restrooms	-	-	230,000	-	-	-	-	230,000
Pickleball Courts (Grant)	-	-	1,000,000	-	-	-	-	1,000,000
Cemetery Columbarium	50,000	50,000	-	-	-	-	-	50,000
West Side Park Project	1,500,000	1,500,000	-	-	-	-	-	1,500,000
Observatory Mesa	32,956	32,956	-	-	-	-	-	32,956
John Wesley Powell Study	42,145	78,102	45,500	-	-	-	-	123,602
Library								
Front Entry ADA Compliance	100,000	100,000	200,000	-	-	-	-	300,000
Window Replacement	1,000,000	1,000,000	-	-	-	-	-	1,000,000
Front Door Replacement	25,000	25,000	-	-	-	-	-	25,000
Parking District Fund								
Property Acquisition	1,051,836	1,051,836	250,954	-	-	-	-	1,302,790
Southside Curbs	40,000	-	40,000	40,000	-	40,000	-	160,000
Sustainability								
Red Gap Ranch Photovoltaic	350,000	350,000	-	-	-	-	-	350,000
Capital Projects Bond Funded								
Non GO Bond Projects								
Courthouse Parking Structure	5,957,842	3,861,842	-	-	-	-	-	3,861,842
Courthouse	446,064	385,715	-	-	-	-	-	385,715
USGS Buildings	27,900,000	-	10,500	37,900,000	10,000,000	5,061,000	50,000	53,021,500
GO Bond Projects								
Sweeper Bay Expansion	232,223	216,253	-	-	-	-	-	216,253
FUTS/Open Space Land	2,088,312	2,091,540	-	-	-	-	-	2,091,540
Total General Government	\$ 43,055,378	12,982,244	15,776,954	37,940,000	10,040,000	5,101,000	50,000	81,890,198

City of Flagstaff
 Capital Improvement Program Summary
 Fiscal Year 2022-2023 - Fiscal Year 2026-2027

	Budget 2021-2022	Estimate 2021-2022	Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	Total Plan
General Government								
Debt	29,872,431	1,972,431	10,500	37,900,000	10,000,000	5,061,000	50,000	
Pay as You Go	11,632,947	9,459,813	1,266,454	40,000	40,000	40,000	-	
Grant	1,550,000	1,550,000	14,500,000	-	-	-	-	

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City of Flagstaff
Capital Improvement Program Summary
Fiscal Year 2022-2023 - Fiscal Year 2026-2027

	Budget 2021-2022	Estimate 2021-2022	Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	Total Plan
Streets / Transportation								
Streets - HURF								
Reserve for Improvements	\$ 50,000	620,000	-	50,000	50,000	50,000	50,000	820,000
Minor Transportation Imp.	50,000	50,000	100,000	50,000	50,000	50,000	50,000	350,000
Sidewalk Replacement Program	200,000	200,000	200,000	200,000	200,000	200,000	200,000	1,200,000
Overlay - Annual Street Mince	3,444,626	2,785,530	2,100,000	2,100,000	2,100,000	2,100,000	2,100,000	13,285,530
Dirt Road Construction	-	-	-	-	-	2,277,352	-	2,277,352
Sunnyside	1,690,000	1,690,000	-	-	-	-	-	1,690,000
Transportation Tax Funded								
Safety Improvements								
Beulah Extension	-	-	221,313	-	-	-	-	221,313
Switzer/Turq. Roundabout	76,941	76,941	-	-	-	-	-	76,941
San Fran/Franklin Signal	400,000	400,000	-	-	-	-	-	400,000
La Plaza Vieja Traffic Imp.	228,537	228,537	-	-	-	-	-	228,537
Street Improvements								
Beulah/University Realign	7,355,616	7,355,616	9,164,937	-	-	-	-	16,520,553
Solier Ave/Fanning	250,000	250,000	-	-	-	-	-	250,000
Transportation Master Plan	142,150	142,150	-	-	-	-	-	142,150
Southside Curbs	265,008	265,008	-	-	-	-	-	265,008
Major Road Reconstruction	144,692	144,692	-	-	-	-	-	144,692
Road Repair and Street Safety								
Pavement Overlay Program	1,253,071	1,181,451	5,000,000	6,000,000	6,500,000	7,000,000	7,000,000	32,681,451
Pullium Drive	-	-	-	-	1,500,000	-	-	1,500,000
Utility Replacements/Overlay	31,793	31,793	-	-	-	-	-	31,793
West Flagstaff Improvements	3,259,480	3,259,480	-	-	-	-	-	3,259,480
Coconino Estates	9,408,076	9,408,076	1,564,346	-	-	-	-	10,972,422
Lone Tree Railroad Overpass								
Lone Tree Railroad Overpass	8,686,681	8,686,681	3,500,000	8,000,000	25,000,000	25,000,000	-	70,186,681
Roadway, Pedestrian, Bicycle and Safety Improvements								
New Street Projects								
JWP Extension - Ph. 1 and 2	-	-	295,500	-	-	-	-	295,500
JWP - Lake Mary/Airport	-	-	-	-	502,000	7,000,000	7,000,000	14,502,000
Street Widening Projects								
Butler Avenue Widening	5,294,076	5,294,076	1,364,000	5,056,000	4,500,000	-	-	16,214,076
4th Street Reconstruction	2,827,042	1,422,439	-	-	-	-	-	1,422,439

**City of Flagstaff
Capital Improvement Program Summary
Fiscal Year 2022-2023 - Fiscal Year 2026-2027**

	Budget 2021-2022	Estimate 2021-2022	Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	Total Plan
Streets / Transportation								
Street Widening Projects Cont.								
Lone Tree-Butler/Pine Knoll	\$ 250,000	250,000	1,650,000	1,000,000	2,000,000	5,000,000	2,000,000	11,900,000
Lone Tree-Pine Knoll/IWP	-	-	-	-	-	-	10,000,000	10,000,000
Street Operations								
Signal and Traffic Mgmt.	334,000	334,000	87,685	87,685	87,685	87,685	87,684	772,424
Traffic Technology Grant	3,000,000	3,000,000	-	-	-	-	-	3,000,000
Lockett/4th Roundabout	1,868,437	1,864,155	1,500,000	-	-	-	-	3,364,155
Intersection Improvements	155,800	154,200	300,000	50,000	470,000	50,000	300,000	1,324,200
Quiet Zone Modifications	608,880	608,880	-	-	-	-	-	608,880
Dark Sky Lighting	2,600,000	2,600,000	1,300,000	1,300,000	1,300,000	1,000,000	500,000	8,000,000
Neighborhood Plans	250,000	250,000	-	-	250,000	-	-	500,000
West Route 66 (ADOT)	-	-	-	1,350,000	-	1,350,000	-	2,700,000
Corridor Studies	-	-	125,000	-	125,000	-	-	250,000
Country Club/Oakmont	-	-	115,000	500,000	500,000	-	-	1,115,000
Bicycle and Pedestrian Projects								
General Planning	140,000	140,000	143,000	146,000	149,000	152,000	155,000	885,000
FUTS Reserve	-	-	50,000	50,000	50,000	50,000	50,000	250,000
Flagstaff Urban Trail System								
Foxglenn Trail	-	-	160,000	1,000,000	-	-	-	1,160,000
Spot Improvements	400,000	400,000	400,000	-	-	-	-	800,000
Single Track/Forest	50,000	50,000	64,000	105,000	109,000	-	-	328,000
Mountain View Access	109,000	109,000	30,000	-	-	-	-	139,000
Fort Valley Plaza Access	30,000	30,000	-	-	-	30,000	-	60,000
Brannen Access	-	-	-	-	80,000	-	-	80,000
Sawmill Trail	-	-	-	-	105,000	-	-	105,000
High Country Trail	-	-	-	-	-	205,000	-	205,000
Linda Vista Trail	-	-	-	-	-	250,000	-	250,000
Marshall Trail	-	-	-	-	-	-	520,000	520,000
Route 66 Trail	-	-	-	-	-	250,000	-	250,000
Sidewalks								
Fourth Street Sidewalks	-	-	228,000	-	-	-	-	228,000
Yale Street Sidewalks	-	-	-	81,000	-	-	-	81,000

City of Flagstaff
Capital Improvement Program Summary
Fiscal Year 2022-2023 - Fiscal Year 2026-2027

	Budget 2021-2022	Estimate 2021-2022	Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	Total Plan
Streets / Transportation								
Bikeways								
Bikeway Spot Improve	\$ -	-	40,000	-	-	-	-	40,000
Bike Routes	-	-	80,000	-	-	-	-	80,000
Stripe Shoulders	-	-	-	78,000	-	-	-	78,000
Kendrick Street	-	-	-	118,000	-	-	-	118,000
Southside	-	-	-	-	61,000	-	-	61,000
Florence Street	-	-	-	-	56,000	-	-	56,000
Presidio	-	-	-	48,000	-	-	-	48,000
McConnell Drive	-	-	-	-	34,000	-	-	34,000
Country Club	-	-	-	65,000	-	-	-	65,000
Highway 180	-	-	-	-	-	-	468,000	468,000
Enhance Beacon Crossings								
Butler Avenue at O'Leary	-	-	450,000	-	-	-	-	450,000
Humphreys Street at Fine	-	-	-	-	-	-	450,000	450,000
Bonito Street at FUTS	-	-	-	-	-	-	300,000	300,000
Woodlands Village FUTS	-	-	-	-	-	450,000	-	450,000
Signage Program	120,000	120,000	-	-	-	-	-	120,000
Cedar Trail	35,000	35,000	-	-	-	-	-	35,000
Switzer Canyon Trail	1,500,000	1,500,000	-	-	-	-	-	1,500,000
Florence/Walnut Trail	2,648,052	2,648,052	-	-	-	-	-	2,648,052
Future Trails Grant	100,000	100,000	-	-	-	-	-	100,000
Coconino Est. Sidewalks	500,000	183,602	-	-	-	-	-	183,602
Sidewalk Infill Program	1,217,000	985,094	-	-	-	-	-	985,094
Sinclair Canyon FUTS	80,000	80,000	-	-	-	-	-	80,000
Protected Bike Lanes	-	797,413	-	-	-	-	-	797,413
First/Last Mile Grant								
Bike Lane Striping	250,000	-	386,000	56,000	-	-	-	442,000
Sidewalk Projects	700,000	170,094	2,440,000	547,000	552,000	-	-	3,709,094
Protected Bike Lanes	1,000,000	-	-	-	-	-	-	-
Bikeway Signing	80,000	-	220,000	-	-	-	-	220,000
Beacon Crossings	1,350,000	-	-	-	1,775,000	-	-	1,775,000
Bikeway Enhancements	-	-	427,000	188,000	117,000	-	-	732,000
Bicycle Parking	-	-	42,000	-	-	-	-	42,000
General Imp and Partnerships								

City of Flagstaff
 Capital Improvement Program Summary
 Fiscal Year 2022-2023 - Fiscal Year 2026-2027

	Budget 2021-2022	Estimate 2021-2022	Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	Total Plan
Streets / Transportation								
Reserve for Improvements	\$ 193,010	157,746	100,000	100,000	100,000	100,000	100,000	657,746
HSIP Program	150,000	150,000	-	-	-	-	-	150,000
General/Partnering Opp.	1,500,000	1,470,840	8,500,000	-	-	-	-	9,970,840
Traffic Engineering	125,000	125,000	125,000	125,000	125,000	125,000	125,000	750,000
Total Streets / Transportation	\$ 66,401,968	61,805,546	42,472,781	28,450,685	48,447,685	52,777,037	31,455,684	265,409,418
Debt	-	-	13,750,000	1,950,000	15,650,000	29,100,000	14,200,000	
Pay as you go	60,260,344	58,231,847	25,910,781	25,867,885	30,842,485	23,677,037	17,255,684	
Grant	6,141,624	3,573,699	2,812,000	632,800	1,955,200	-	-	

City of Flagstaff
 Capital Improvement Program Summary
 Fiscal Year 2022-2023 - Fiscal Year 2026-2027

	Budget 2021-2022	Estimate 2021-2022	Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	Total Plan
Water Services								
Drinking Water								
Rio de Flag Flood Control Project	\$ 1,200,000	-	1,000,000	1,000,000	400,000	400,000	400,000	3,200,000
Aging Water Infra. Replacements	100,000	100,000	200,000	200,000	1,500,000	2,500,000	2,500,000	7,000,000
Water Vault/PRV Replacements	136,799	136,799	150,000	150,000	150,000	150,000	150,000	886,799
Radio Read Meter Replacements	300,000	300,000	1,000,000	800,000	300,000	300,000	300,000	3,000,000
Reserve for Improvements	300,000	150,000	300,000	300,000	300,000	300,000	300,000	1,650,000
Water Rate Study	187,000	187,000	-	75,000	-	-	-	262,000
Future Water Rights - Red Gap	110,819	110,819	-	-	-	-	-	110,819
Rt. 66 Waterline Improvement	1,646,123	1,395,346	-	-	-	-	-	1,395,346
New Well and Pumphouse	1,840,503	175,000	65,503	1,600,000	2,000,000	1,500,000	1,800,000	7,140,503
Coconino Estates - Bundle #4	2,537,000	2,537,000	1,000,000	-	-	-	-	3,537,000
Lake Mary Flocculations	376,838	376,838	3,250,000	3,250,000	-	-	-	6,876,838
Solieri Waterline 12" Upsizing	1,306,176	1,306,176	-	-	-	-	-	1,306,176
Lake Mary Land Acquisition	3,000,000	-	3,000,000	-	-	-	-	3,000,000
McAllister Well Design	150,000	150,000	-	-	-	-	-	150,000
Switzer Canyon Line Ph. 4	1,666,000	500,000	1,500,000	1,166,000	-	-	-	3,166,000
Switzer Canyon Line Ph. 5	-	-	-	-	1,800,000	1,000,000	-	2,800,000
Fort Tuthill Waterline Loop Ph. 2	2,000,000	-	-	-	750,000	-	-	750,000
Water Energy Efficiency Upgrades	200,000	-	100,000	100,000	100,000	100,000	100,000	500,000
Summit Waterline Replacement	543,435	543,435	-	-	-	-	-	543,435
Phoenix Ave Bridge Waterline	116,520	116,520	-	-	-	-	-	116,520
Industrial Dr Waterline Replace	1,135,000	1,135,000	-	-	-	-	-	1,135,000
1st Ave TREN Waterline Replace	-	-	250,000	-	-	-	-	250,000
Bonito Load Out Station	159,050	-	-	-	-	-	-	-
Fourth Street Reconstruction	142,994	142,994	-	-	-	-	-	142,994
Fort Tuthill Well	1,745,000	20,000	800,000	925,000	-	-	-	1,745,000
SCADA Well Upgrades	-	-	30,000	30,000	30,000	30,000	30,000	150,000
Red Gap Ranch ROW Survey	-	-	-	-	150,000	-	-	150,000
Red Gap Ranch Water Study	-	-	-	-	400,000	-	-	400,000
Red Gap Ranch Environ Impact	-	-	-	-	-	-	-	500,000
Red Gap Ranch ROW Acquisition	-	-	-	-	-	-	500,000	1,000,000
Red Gap Ranch Geotechnical	-	-	-	-	-	-	500,000	500,000
Railroad Springs #1 Repaint	-	-	-	-	300,000	-	-	300,000
JW Powell Waterline Oversize	-	-	-	-	-	1,150,000	1,150,000	2,300,000
Cheshire Tank Expansion	-	-	-	-	-	-	500,000	500,000
Lake Mary Raw Pipeline Rehab	-	-	-	-	2,000,000	-	-	2,000,000
	20,899,257	9,382,927	12,645,503	9,596,000	9,780,000	7,830,000	9,230,000	58,464,430

City of Flagstaff
 Capital Improvement Program Summary
 Fiscal Year 2022-2023 - Fiscal Year 2026-2027

	Budget 2021-2022	Estimate 2021-2022	Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	Total Plan
Water Services								
Wastewater								
Energy Efficiency Program	\$ 428,441	428,441	500,000	-	-	-	-	928,441
SCADA Upgrades	-	-	200,000	-	-	-	-	200,000
Aging Sewer Infra. Replacements	100,000	100,000	100,000	100,000	100,000	620,000	1,300,000	2,320,000
Reserve for Improvements	300,000	300,000	300,000	300,000	300,000	300,000	300,000	1,800,000
Rio de Flag Sewer Relocations	1,200,000	-	1,000,000	1,000,000	400,000	400,000	400,000	3,200,000
Wildcat - New Digester #3 & #4	2,693,894	12,000	1,750,000	3,943,894	5,500,000	5,000,000	-	16,205,894
First Ave./Rt. 66 Sewer Replace	340,000	24,200	500,000	-	-	-	-	524,200
Wildcat Expansion Design	50,000	50,000	1,000,000	-	-	-	-	1,050,000
Wildcat - Headworks MCC	872,429	-	872,429	-	-	-	-	872,429
Rio Clarifier Rebuild	750,000	750,000	250,000	-	-	-	-	1,000,000
Rio Flow Diversion	600,000	600,000	250,000	2,000,000	3,000,000	-	-	5,850,000
Headworks Rehab	-	-	1,500,000	-	-	-	-	1,500,000
Rio Two Bar Screens	-	-	1,000,000	-	-	-	-	1,000,000
Rio Inflow Grit Removal	-	-	750,000	-	-	-	-	750,000
	8,870,724	3,935,641	9,972,429	7,343,894	12,400,000	10,500,000	4,050,000	48,201,964
Reclaimed Water								
8" Bottleneck - Reclaimed Line	1,014,009	100,000	500,000	1,500,000	1,500,000	900,000	-	4,500,000
Rate Study - Reclaimed Portion	-	-	25,000	-	-	-	25,000	50,000
Reclaim Water Meters/Vaults	150,000	150,000	25,000	25,000	-	-	-	200,000
Rio Reclaimed Pump Valve	-	-	40,000	40,000	-	-	-	120,000
Buffalo Park Chlorine Building	-	-	100,000	-	-	-	-	100,000
Rio IP PRV Station - Relocate	-	-	750,000	-	-	-	-	750,000
	1,164,009	250,000	1,440,000	1,565,000	1,540,000	900,000	225,000	5,920,000
Stormwater								
Rio de Flag	2,354,208	2,354,208	-	-	-	-	-	2,354,208
Downtown Mile	-	-	2,000,000	-	-	-	-	2,000,000
Side Drain Lateral Downtown	-	-	-	-	-	500,000	700,000	1,200,000
Stormwater Capital Reserve	200,000	-	50,000	200,000	-	-	-	450,000
Spot Improvements	336,775	336,775	165,000	75,000	75,000	75,000	75,000	801,775
Wildwood Drainage Project	413,443	413,443	-	-	-	-	-	413,443
Reserve for Future Improvements	-	-	21,000,000	-	-	-	-	21,000,000
Phoenix Ave Bridge Construct	1,481,429	1,000,000	-	-	-	-	-	1,000,000
Stevens Blvd. Wash at Soliere	542,928	-	-	-	-	500,000	500,000	1,000,000
Columbia Circle	-	-	-	-	-	-	750,000	750,000

City of Flagstaff
 Capital Improvement Program Summary
 Fiscal Year 2022-2023 - Fiscal Year 2026-2027

	Budget 2021-2022	Estimate 2021-2022	Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	Total Plan
Water Services								
Stormwater Continued								
Spruce Avenue Wash Dortha	\$ 639,526	2,800,000	-	-	-	-	-	2,800,000
Spruce Wash Resil.-4th/Butler	16,467	16,467	-	750,000	-	-	-	1,516,467
Killip Retention Basin	600,000	3,000,000	1,500,000	-	-	-	-	4,500,000
Rio de Flag Restoration	1,796,930	-	-	-	-	-	-	-
Fanning Drive Wash at Rt. 66	-	-	-	-	600,000	700,000	700,000	2,000,000
Fanning Wash at Steves Blvd	-	-	-	-	-	-	50,000	50,000
Soliere Avenue/Fanning Wash	-	-	1,000,000	-	-	-	-	1,000,000
Paradise Road Drainage Imp.	-	-	-	750,000	750,000	-	-	1,500,000
Switzer Canyon Flood Detention	-	-	-	1,500,000	-	-	-	1,500,000
Linda Vista Culvert Upsizing	-	-	1,300,000	-	-	-	-	1,300,000
Cedar Avenue Culvert Upsizing	-	-	600,000	-	-	-	-	600,000
	8,381,706	9,920,893	26,615,000	2,025,000	3,875,000	2,525,000	2,775,000	47,735,893
Total Water Services	\$ 39,315,696	23,489,461	50,672,932	20,529,894	27,595,000	21,755,000	16,280,000	160,322,287

Debt	18,000,000	8,354,208	27,500,000	3,788,779	5,600,000	1,900,000	1,500,000	
Pay as you go	21,315,696	15,135,253	17,422,932	14,466,115	17,645,000	17,942,000	11,917,000	
Grant	-	-	5,750,000	2,275,000	4,350,000	1,913,000	2,863,000	

City of Flagstaff
 Capital Improvement Program Summary
 Fiscal Year 2022-2023 – Fiscal Year 2026-2027

	Budget 2021-2022	Estimate 2021-2022	Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	Total Plan
BBB Funds								
Arts and Science								
Airport Murals	\$ 2,000	-	-	-	-	-	-	-
Flagstaff Art Festival Support	-	10,000	50,000	-	-	-	-	50,000
ArtWins temporary sculpture	10,000	10,000	-	-	-	-	-	10,000
Courthouse Art Piece	13,500	13,500	-	-	-	-	-	13,500
Moon Landing Sculpture/Art	24,000	-	-	-	-	24,000	-	24,000
Santa Fe Pluto Sculpture	100,000	-	-	-	-	100,000	-	100,000
Mural Initiative/ Alley Art Imp.	98,000	98,000	10,000	-	-	-	-	108,000
NAIPTA Bus Wraps	25,000	25,000	-	-	-	-	-	25,000
Library Art Piece	65,000	65,000	-	-	-	-	-	65,000
Neighborhood Plans Art Projects	50,000	50,000	-	-	-	-	-	50,000
Eastside Neighborhoods	35,000	35,000	-	-	-	-	-	35,000
Indigenous Representation	100,000	100,000	25,000	50,000	-	-	-	200,000
Traffic Boxes	3,875	3,875	-	-	-	-	-	3,875
Indoor Art	10,000	10,000	-	-	-	-	-	10,000
Mural/Rock Wall - Railroad	-	-	-	-	-	75,000	-	75,000
Artwork at Transportation Ctr.	-	-	35,000	-	-	-	-	35,000
Rio de Flag Artwork	-	-	-	15,000	80,000	80,000	80,000	255,000
Contingency for Future Projects	179,000	179,000	49,000	85,000	-	-	-	313,000
	715,375	589,375	169,000	125,000	130,000	80,000	279,000	1,372,375
Recreation BBB								
Sports Courts	-	-	700,000	-	-	-	-	700,000
Thorpe Park Annex	-	-	100,000	-	-	-	-	100,000
	-	-	800,000	-	-	-	-	800,000
Beautification								
City Hall Lawn	350,000	350,000	-	-	-	-	-	350,000
North Edge - Milton/Route 66	-	-	-	-	311,300	-	-	311,300
Train Station Platform	356,819	356,819	-	-	-	-	-	356,819
Urban Forest	100,000	100,000	-	-	-	-	-	100,000
Downtown Green	100,000	-	-	-	-	-	-	100,000
Downtown Tree Wells	200,000	200,000	-	200,000	-	-	-	200,000
Buffalo Park Parking	345,000	345,000	-	-	-	-	-	345,000

City of Flagstaff
Capital Improvement Program Summary
Fiscal Year 2022-2023 - Fiscal Year 2026-2027

	Budget 2021-2022	Estimate 2021-2022	Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	Total Plan
BBB Funds								
Beautification - Continued								
Rt. 66-S. Edge: Fanning to Rt. 66	\$ 233,000	233,000	-	-	-	-	-	233,000
La Plaza Vieja Park	-	-	-	-	200,000	-	-	200,000
Library Entry (Art Base)	312,000	312,000	375,000	-	-	-	-	687,000
Downtown Paver Redo	320,000	320,000	-	-	-	-	-	320,000
Southside Green Space	100,000	100,000	-	-	-	-	-	100,000
Phoenix-San Fran to Mikes Pike	175,000	175,000	-	-	-	-	-	175,000
Phoenix Parking Plaza	245,000	245,000	225,000	-	-	-	-	470,000
Milton and Butler Drainage	250,000	-	-	-	250,000	-	-	250,000
McAllister Rt. 66 Interp Plaza	12,450	12,450	-	-	-	-	-	12,450
Route 66 Interpretive Trail	268,855	268,855	-	-	-	-	-	268,855
Holiday Decorations	18,880	18,880	-	-	-	-	-	18,880
Flowers and Flagpoles	50,000	50,000	-	-	-	-	-	50,000
Aspen Bike/Ped Enhancements	74,000	74,000	25,000	25,000	-	-	-	124,000
Switzer Canyon Roundabout	122,000	-	-	122,000	-	-	-	122,000
Lunar Landing Plaza	375,000	-	-	-	-	375,000	-	375,000
ADOT Sites	175,000	175,000	100,000	25,000	-	-	-	300,000
ADOT Beautification	90,000	90,000	-	-	-	-	-	90,000
Eastside Neighborhood Beaut.	250,000	-	-	-	-	250,000	-	250,000
School Walkways	88,000	88,000	-	-	-	-	-	88,000
Pluto Piece	-	-	-	-	-	125,000	-	125,000
Mural Initiative	90,000	90,000	-	-	-	-	-	90,000
Playground Beautification	-	-	-	100,000	-	-	-	100,000
Beautification-Rt. 66/Ponderosa	-	-	30,000	-	-	-	-	30,000
Beautification-Rt. 66/Verde	60,000	-	-	60,000	-	-	-	60,000
Indigenous Representation Base	275,000	275,000	-	-	-	-	-	275,000
Rio de Flag	-	-	-	500,000	500,000	-	500,000	2,000,000
Airport Parking Lot	100,000	100,000	-	-	-	-	-	100,000
4th Street/Lockett Roundabout	-	-	30,000	-	-	-	-	30,000
Saturn Gates	-	-	150,000	-	-	-	-	150,000
Expanded Use of Right-of-Way	40,000	40,000	25,000	-	-	50,000	-	50,000
Phone Booth Library	20,000	20,000	-	-	-	-	-	20,000
Vacant Space Activation	20,000	-	-	-	-	-	-	20,000
Traffic Signal Boxes	10,000	-	-	-	-	-	-	10,000
Frances Short Pond Master Plan	176,000	-	-	-	-	-	-	176,000
Beautification - Continued								
Our Town Grant	\$ 50,000	-	-	-	-	-	-	-
Lone Tree Overpass	-	-	50,000	-	-	-	-	50,000
Fourth Street Bridge (Phase 2)	-	-	-	300,000	-	-	-	300,000
Pedestrian and Bike Safety	-	-	-	25,000	-	-	-	25,000
Future Projects	40,000	40,000	395,000	500,000	500,000	500,000	500,000	2,435,000
Total BBB Funds	\$ 5,492,004	4,079,004	1,405,000	1,472,000	1,696,300	1,450,000	1,800,000	11,902,304
	\$ 6,207,379	4,668,379	2,374,000	1,597,000	1,826,300	1,530,000	2,079,000	14,074,679

City of Flagstaff
 Capital Improvement Program Summary
 Fiscal Year 2022-2023 - Fiscal Year 2026-2027

	Budget 2021-2022	Estimate 2021-2022	Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	Total Plan
BBB Funds								
Debt	-	-	-	-	-	-	-	-
Pay as you go	6,157,379	4,668,379	2,374,000	1,597,000	1,826,300	1,530,000	2,079,000	
Grant	50,000	-	-	-	-	-	-	-

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City of Flagstaff
 Capital Improvement Program Summary
 Fiscal Year 2022-2023 - Fiscal Year 2026-2027

	Budget 2021-2022	Estimate 2021-2022	Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	Total Plan
Solid Waste								
Design/Permits - Cell D Prep	\$ 100,000	95,000	50,000	-	-	-	-	145,000
Excavation of Cell D	2,525,000	2,525,000	375,000	-	-	-	-	2,900,000
Construction of Landfill Cells	-	-	250,000	-	250,000	250,000	750,000	1,500,000
Methane Gas Collection Wells	-	-	-	-	325,000	625,000	-	950,000
Materials Recovery Fac. Const.	-	-	200,000	-	-	-	-	200,000
Water Pumping Infrastructure	-	-	50,000	-	-	-	-	50,000
South Borrow Pit Design	32,110	32,110	-	-	-	-	-	32,110
Scale House Remodel	11,152	11,152	-	-	-	-	-	11,152
NEPA Review	300,000	300,000	-	-	-	-	-	300,000
Landfill Entrance/Parking Lot	35,000	35,000	-	-	-	-	-	35,000
Landfill Cap	-	-	-	-	215,000	215,000	215,000	645,000
Landfill Rd Infrastructure Proj								
Water	1,800,000	1,800,000	-	-	-	-	-	1,800,000
On-Site Well	150,000	130,377	-	-	-	-	-	130,377
Power	-	-	600,000	-	-	-	-	600,000
Roadway	1,300,000	1,168,441	300,000	-	-	-	-	1,468,441
Stormwater	-	-	3,000,000	-	-	-	-	3,000,000
Total Solid Waste	\$ 6,253,262	6,097,080	4,825,000	790,000	1,090,000	965,000	965,000	13,767,080

Debt	-	-	-	-	-	-	-	-
Pay as you go	6,253,262	6,097,080	4,825,000	790,000	1,090,000	965,000	965,000	13,767,080
Grants								

City of Flagstaff
 Capital Improvement Program Summary
 Fiscal Year 2022-2023 - Fiscal Year 2026-2027

	Budget 2021-2022	Estimate 2021-2022	Budget 2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	Total Plan
Airport								
Airport Drainage Imp - Design	400,000	399,761	-	-	-	-	-	399,761
Multi-Use Equip Building - Design	881,699	806,254	-	-	-	-	-	806,254
Parking Improvements	2,781,222	2,665,381	-	-	-	-	-	2,665,381
Multi-Use Building - Construct	8,000,000	-	24,780,722	-	-	-	-	24,780,722
Land Acquisition	750,000	750,000	2,000,000	-	-	-	-	2,750,000
800,000	800,000	-	-	-	-	-	-	800,000
Taxiway - Apron W - Design	-	-	-	11,500,000	-	-	-	11,500,000
Taxiway W-Rehab and Relocate	-	-	-	2,000,000	-	-	-	2,000,000
Land Safety Area 60 Acres	-	-	-	-	1,000,000	-	-	1,000,000
Taxiway A Rehabilitate	-	-	-	-	4,500,000	-	-	4,500,000
Perimeter Service Road Rehab	-	-	-	1,400,000	-	-	-	1,400,000
Rehab Runway 3-21	-	-	-	-	-	500,000	-	500,000
Taxiway - Rehabilitate	-	-	-	-	-	-	-	-
Terminal Construct/Expand	-	-	-	2,100,000	-	-	4,400,400	6,500,400
FAA Entitlement-Unidentified Proj	-	-	-	-	-	-	1,100,000	1,100,000
ADOT Future - Runway Rehab	-	-	1,263,350	400,000	-	-	-	1,663,350
ADOT Environmental Assess.	750,000	750,000	-	-	-	-	-	750,000
FAA AIP Infrastructure	-	-	1,493,448	-	-	-	-	1,493,448
FAA AIP Infrastructure Law 2022	-	-	1,481,017	-	-	-	-	1,481,017
FAA AIP Infrastructure Law 2023	-	-	1,400,000	-	-	-	-	1,400,000
Parking Lot Improvements	-	-	500,000	380,000	370,000	-	-	1,250,000
Total Airport	\$ 14,362,921	6,171,396	32,918,537	17,780,000	5,870,000	500,000	5,500,400	68,740,333

Debt	-	-	-	-	-	-	-	-
Pay as you go	3,388,614	2,875,751	1,900,791	1,257,320	864,700	22,350	245,868	245,868
Grant	10,974,307	3,295,645	31,017,746	16,522,680	5,005,300	477,650	5,254,532	5,254,532

City of Flagstaff
Unfunded Capital Improvements
Fiscal Year 2022-2023

The following is a list of projects that currently do not have a funding source and therefore are unfunded City Capital projects at this time. This list is updated annually as changes in funding occur as well as changes in priorities for the City

General Government

Information Technology

Fiber Project	\$	14,000,000
		14,000,000

Fire Department

Sta. 1 - Fire Garage Facilities for Active Vehicle Storage		360,000
Sta. 2 - Fire Garage Facilities for Active Vehicle Storage		360,000
Training Ctr - Fire Garage Facilities for Active Vehicle Storage		360,000
Sta. 2 - Concrete re-design and replacement (back driveway)		250,000
Sta. 2 - Shot Crete for rock wall erosion protection		750,000
Sta. 4 - Facility replacement (not land)		2,750,000
Sta. 7 - Planning and Engineering/Station Costs (JW Powell Blvd area)		3,500,000
Training Center Facility Improvements (structure)		1,500,000
Training Center Ground Improvements		800,000
Signal Pre-emption		965,000
		11,595,000

Police Department

Sta. 7 - (Fire/Police) Shared Facility - (per JWP Specific Plan Study)		1,000,000
Metal Building on Commerce Site Eastside Sub-Station (2nd Bldg.)		3,000,000
Dispatch Expansion		600,000
Police Admin. Facility Expansion		2,650,000
Roof Replacement (LEAF)		1,000,000
		8,250,000

Flagstaff Housing Authority

Redevelop Public Housing		18,000,000
		18,000,000

Municipal Facilities

Public Works Building 4 - Facilities/Parks Division Facility		4,000,000
Records Storage Facility		250,000
City Hall Main Entry Redesign		500,000
Mogollon Yard Decommission/Remediation		600,000
Repurposing of Decommissioned City Facilities		TBD
Downtown Connection Center Parking Structure		TBD
Old Courthouse Redevelopment Parking		TBD
Courthouse Parking		5,500,000
		10,850,000

Total General Government		62,695,000
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City of Flagstaff
Unfunded Capital Improvements
Fiscal Year 2022-2023

Parks, Recreation, Open Space and Events (PROSE)

Parks

Buffalo Park Improvements	\$ 1,350,000
Buffalo Park Parking Lot Improvements	300,000
Cemetery Entrance at Lone Tree	850,000
Cemetery Roadway Repair and Replacement	350,000
Cemetery Veterans Section Expansion and Cremains Plots	200,000
Cheshire Park Improvements - Expansion	3,500,000
Christensen Park Development	7,000,000
Clay Basin Park Development	13,750,000
Continental Regional Park Development (includes a girls softball complex)	50,000,000
Field Lighting Upgrade to LED	750,000
FUTS Asphalt Repair and Replace Program (9 miles)	6,500,000
Lake Mary Regional Park Development	30,000,000
Parks Playground Replacement - Old Inventory	1,200,000
Pickleball Courts Development	700,000
Splash Pad Development	500,000
Tennis Courts Development	300,000
Thorpe Park Annex Planning, Design and Development	1,600,000
Wheeler Park Electrical Repairs	120,000
	118,970,000

Recreation

Aquaplex Expansion - 25 Meter Pool	8,000,000
Aquaplex Kids Club Outdoor Play Area	60,000
Aquaplex Facility Capital Maintenance	875,000
Competitive Lap Pool - 50 Meter	20,000,000
Facility Capital Repair	1,000,000
Jay Lively Cooling Tower Replacement	500,000
Jay Lively Chiller Replacement	500,000
Joe C Montoya Expansion	500,000
Snow Play Area	6,000,000
Jay Lively Second Sheet of Ice	TBD
Special Events Facility/Venue	TBD
	37,435,000

Open Space

Picture Canyon Improvements	1,300,000
McMillan Mesa Improvements	200,000
Observatory Mesa Improvements	200,000
Schultz Creek Improvements	25,000
Observatory Mesa Trail Plan Implementation	2,500,000
Property Acquisition to preserve additional sensitive areas and add connectivity:	
Walnut Canyon Regional Preserve (Sections 22, 28, 30)	22,000,000
Priority Connector 1A (Walnut Canyon to Ft. Tuthill)	11,500,000

City of Flagstaff
Unfunded Capital Improvements
Fiscal Year 2022-2023

Open Space (continued)

Priority Connector 1C (Observatory Mesa to McMillan Mesa)	\$	5,100,000
Priority Connector 1D (Picture Canyon to Walnut Canyon)		6,100,000
Priority Connector 1E (Observatory Mesa to Fort Tuthill)		9,500,000
Priority Connector 1F (Inner-city McMillian Mesa to Walnut Canyon)		8,400,000
		66,825,000

Total PROSE **223,230,000**

Economic Vitality

Parking

Downtown Parking Facility Parking		25,000,000
		25,000,000

Airport Capital

Multi-level Airport Paid Parking Garage		25,000,000
Hangar		TBD
		25,000,000

Library

Library Windows		TBD
Library Broiler		TBD
New Eastside Library Building		30,000,000
Downtown Library Front Doors		75,000
Downtown Library Front Entrance Project		733,000
Grand Canyon Community Library Renovation		250,000
		31,058,000

Total Economic Vitality **81,058,000**

Water Services

Drinking Water

North Reservoir Treatment Plant		1,200,000
Main Tank Rehabilitation		1,200,000
Christmas Tree Tank Rehabilitation		500,000
Paradise Tank Rehabilitation		500,000
Red Gap Ranch Pipeline 100% Design		12,000,000
Red Gap Ranch Pipeline Construction		260,000,000
Lake Mary Raw Water Pipeline		16,000,000
Woody Mountain Powerline Burial		1,500,000
Bonito Load Out Station		750,000
TRAX Spruce Wash First Ave WL Replacement		300,000
Bathymetry study - lake sedimentation volume		90,000
Kinlani Tank Rehabilitation		100,000
Inner Basin Diesel Engine Replacements (IB#9, IB#11, IB#14)		150,000
Flow Meter Replacements		500,000
Inner Basin Pipeline Assessment/Design		500,000
Inner Basin Pipeline Rehabilitation		2,500,000
Lake Mary Water Treatment Plant Chlorine Dioxide Generator Replace		200,000
Tuthill Booster Station Rehabilitation		300,000
		298,290,000

City of Flagstaff
Unfunded Capital Improvements
Fiscal Year 2022-2023

Wastewater

Rio de Flag WRP Projects		
Rio WRP-Anoxic Mixer	\$	550,000
Rio Generators and Transfer Switch		2,100,000
Rio Small Turbo Blowers		1,440,000
Rio Influent Grit Removal		750,000
Wildcat Hill WRP Projects		
Improve Baffling and Weirs at Secondary Clarifiers		480,000
Add Post Anoxic Zone		2,152,000
Add Initial Anaerobic Zone		2,400,000
Replace All Three Anoxic Mixers on IFAS		500,000
Wastewater Treatment Plant Expansion - Design and Construction		220,000,000
Co-Gen Replacement		4,500,000
Wildcat Hill (WCH) Primary Effluent Pump Station		5,000,000
WCH Headworks Motor Control Center (MCC) and Rehab		2,372,439
Rio MCC		3,600,000
WCH Septage/Grease Station		5,400,000
		251,244,439

Wastewater Collection/Reclaim Distribution

Flagstaff Interceptor (Butler to Continental Country Club)		5,600,000
		5,600,000

Reclaim

Reclaim Recharge and Recovery Project		500,000
Reclaim Water System Expansion - Westside		4,500,000
Reclaimed Water Line Loop - Foxglenn Park to Continental/WCH		12,800,000
Buffalo Park Chlorine Building Upgrade		2,100,000
Rio IP PRV Station Relocate		750,000
8" Bottleneck- additional funds		1,500,000
WCH Reclaim Pump Station Upgrade		4,500,000
Rio Reclaim Booster Pump Station - Upgrades		600,000
Master Radio Tower- Rio de Flag		200,000
Cemex & County Yard Flow Monitoring Stations		450,000
Bushmaster Booster Sta, Pump and Automatic Valve		500,000
Rio Reclaim Distribution System upgrades		350,000
Reclaim Meter & Vault Upgrades (Program)		500,000
		29,250,000

Stormwater

West Street Wash Storm Sewer		5,600,000
Switzer Canyon Wash Upper Reach		5,400,000
Switzer Canyon Wash Lower Reach (Huntington Dr. Area)		1,600,000
Fanning Wash Channel Capacity Improvements		2,600,000
Linda Vista Culvert Upsizing		1,300,000
South Mount Elden Flood Mitigation		3,000,000
Cedar Avenue Culvert Upsizing		1,200,000
Spruce Wash Channel Improvements		22,000,000
Arroyo Seco - Ponderosa Park Drainage		1,500,000
Spruce Wash Tunnel Between Killip and Rte. 66		6,000,000
Dortha to Arroyo Seco Tunnel		1,500,000
Hospital Hill Storm Drains		1,125,000
Mobile Haven Drainage Ditch Improvement		1,050,000
Shadow Mountain - Monte Vista Drainage Improvement		450,000

City of Flagstaff
Unfunded Capital Improvements
Fiscal Year 2022-2023

Stormwater (continued)

Darleen Drive Drainage Improvement	\$	225,000
Smokerise Neighborhood Drainage Improvements		750,000
University Heights Drainage Improvements		2,250,000
Leroux Avenue at Rio de Flag Low Water Crossing		525,000
		58,075,000

Total Water Services 642,459,439

Engineering and Capital Improvements

Transportation

J. Wesley Powell Blvd - Pine Canyon to 4th St (Property Owner Contrib.)		27,433,100
Yale/Plaza Way/Metz Walk Backage Rd.		3,000,000
Sunnyside Neighborhood Improvements		4,900,000
Riordan Ranch St. Backage Rd.		2,000,000
Lone Tree - Pine Knoll to JWP (Corridor Study I-40 Traffic Interchange)		78,000,000
Steves Blvd. / Lakin Realignment		1,550,000
Milton Rd. Corridor Improvements (ADOT Partnership)		44,603,600
Woody Mtn Loop - Rt. 66 to I-40		22,190,000
I-40/Woody Mtn Rd Traffic Interchange		57,154,000
East Butler Ave Extension to Section 20		15,000,000
Empire Ave Extension to East Rt. 66		10,700,000
Ponderosa Parkway Extension (Rt. 66 to the north)		9,753,000
Linda Vista Extension (Fanning to Kaspar)		9,872,000
Sidewalks (58 miles with \$6.2 million funded)		15,439,830
FUTS Trails (76.7 miles with \$6.9 million funded)		22,732,000
Enhanced Crossings (59 missing with \$6.2 million funded)		12,690,000
Bridges and Tunnels (49 missing with \$8.2 million funded)		57,120,000
		394,137,530

Total Engineering and Capital Improvements 394,137,530

Total Unfunded Projects \$ 1,403,579,969

City of Flagstaff
Authorized Personnel/Position Summary

Section	2018-2019	2019-2020	2020-2021	2021-2022	Add/Delete 2022-2023	Adopted 2022-2023
City Manager						
Administrative Specialist	0	0	0	1	(1)	0
City Clerk	1	1	1	1	(1)	0
City Manager	1	1	1	1	0	1
City Records Coordinator	1	1	1	1	(1)	0
Communications Manager	1	0	0	0	0	0
Community Engagement Specialist	0	0	0	1	0	1
Coordinator for Indigenous Initiatives	0	1	1	1	0	1
Deputy City Clerk	1	1	1	1	(1)	0
Deputy City Manager	2	2	2	1	0	1
Executive Assistant I	1	1	1	1	0	1
Executive Assistant III	0	1	1	1	0	1
Intern	0.25	0	0	0	0	0
Labor Standards Manager	1	0	0	0	0	0
Management Analyst	2	2	2	2	0	2
Public Affairs Director	0	1	1	1	0	1
Senior Deputy City Manager	0	0	0	1	0	1
Total	11.25	12	12	14	(4)	10
Human Resources						
Administrative Specialist	1	1	1	1	0	1
Human Resources Analyst	3	3	3	3	1	4
Human Resources and Risk Management Director	1	1	1	1	0	1
Human Resources Generalist	1	2	2	2	0	2
Human Resources Manager	1	2	2	2	0	2
Human Resources Recruiter	1	1	1	1	0	1
Human Resources Recruitment Specialist	1	0	0	0	0	0
Human Resources Supervisor	1	0	0	0	0	0
Total	10	10	10	10	1	11
Risk Management						
Risk Management Director	1	1	1	1	0	1
Risk Management Specialist	1	1	1	1	0	1
Total	2	2	2	2	0	2
Information Technology						
IT Administrator	3	4	5	6	1	7
IT Analyst	6	4	3	4	1	5
IT Deputy Director	0	0	0	1	0	1
IT Director	1	1	1	1	0	1
IT Information Security Officer	0	1	1	1	(1)	0
IT Manager	4	4	4	3	0	3
IT Specialist	1	2	2	2	0	2
IT Technician	1	1	1	1	0	1
Total	16	17	17	19	1	20
City Attorney						
Administrative Specialist	3	3	4	4	0	4
Administrative Specialist Lead Worker	1	1	1	0	0	0
Assistant City Attorney I	3	3	4	0	0	0
Assistant City Attorney III	0	0	0	4	0	4
City Attorney	1	1	1	1	0	1
City Prosecutor	1	1	1	1	0	1
Deputy City Attorney	1	1	1	1	0	1
Executive Assistant	0	0	1	0	0	0

City of Flagstaff
Authorized Personnel/Position Summary

Section	2018-2019	2019-2020	2020-2021	2021-2022	Add/Delete 2022-2023	Adopted 2022-2023
City Attorney (Continued)						
Executive Assistant I	0	0	0	1	0	1
Executive Assistant II	0	0	0	1	0	1
Legal Assistant	1	1	0	0	0	0
Senior Assistant City Attorney I	4	4	4	0	0	0
Senior Assistant City Attorney III	0	0	0	4	0	4
Water Attorney	0	1	1	1	0	1
Total	15	16	18	18	0	18
Municipal Court						
Administrative Assistant	3	3	3	0	0	0
Collection Specialist	3	3	3	3	0	3
Court Administrator	1	1	1	1	0	1
Court Assistant	0	0	0	3	0	3
Court Finance Specialist	0.8	0.8	0.8	0.8	0	0.8
Court Information Systems Coordinator	2	2	2	2	0	2
Court Interpreter	1	1	1	1	0	1
Court Judicial Specialist	8.25	8.25	8.25	0	0	0
Court Judicial Specialist I	0	0	0	1.75	0	1.75
Court Judicial Specialist II	0	0	0	6.5	0	6.5
Court Training Specialist	1	1	1	1	0	1
Deputy Court Administrator	2	2	2	2	0	2
Jury Services Specialist	1	1	1	1	0	1
Magistrate	2	2	2	2	0	2
On-Call Magistrate	0.5	0.5	0.5	0.5	0	0.5
Presiding Magistrate	1	1	1	1	0	1
Probation Service Officer	1	1	1	1	0	1
Warrant Officer	2	2	2	2	0	2
Total	29.55	29.55	29.55	29.55	0	29.55
City Clerk						
Administrative Specialist	0	0	0	0	1	1
City Clerk	0	0	0	0	1	1
City Records Coordinator	0	0	0	0	1	1
Deputy City Clerk	0	0	0	0	1	1
Total	0	0	0	0	4	4
Management Services						
Financial Systems Analyst	1	1	1	1	0	1
Management Services Director	1	1	1	1	0	1
Total	2	2	2	2	0	2
Purchasing						
Administrative Specialist	1	1	1	1	0	1
Buyer	1	1	1	2	0	2
Contract Specialist	1	1	1	1	(1)	0
Finance Clerk	1	1	0	0	0	0
Grants and Contracts Assistant	0	0	1	1	(1)	0
Grants and Contracts Manager	1	1	1	1	(1)	0
Grants Specialist	1	1	1	1	(1)	0
Purchasing Director	1	1	1	1	0	1
Purchasing Manager	1	1	1	1	0	1
Procurement Specialist	2	2	2	0	0	0
Procurement Specialist Senior	0	0	0	2	0	2
Total	10	10	10	11	(4)	7

City of Flagstaff
Authorized Personnel/Position Summary

Section	2018-2019	2019-2020	2020-2021	2021-2022	Add/Delete 2022-2023	Adopted 2022-2023
Revenue						
Administrative Specialist	6	6	5	0	0	0
Billing and Collections Manager	1	1	1	1	0	1
Billing Specialist	2	2	2	2	0	2
Collections Specialist	1	1	1	1	0	1
Customer Services Manager	1	1	1	1	0	1
Customer Service Representative I	0	0	0	2	0	2
Customer Service Representative Senior	0	0	0	3	0	3
Customer Services Supervisor	1	1	1	1	0	1
Finance Specialist	1	1	1	1	0	1
Licensing Specialist	0	0	1	1	0	1
Meter Technician I	2	2	2	2	0	2
Meter Technician II	2	2	2	2	0	2
Meter Technician Supervisor	1	1	1	1	0	1
Revenue Analyst/Auditor	0	0	1	1	0	1
Revenue Director	1	1	1	1	0	1
Total	19	19	20	20	0	20
Finance						
Accountant	4	4	4	2	0	2
Accountant Senior	0	0	0	2	0	2
Accounts Specialist	1	1	1	0	0	0
Assistant Finance Director	1	1	1	1	0	1
Assistant Finance Manager	1	1	1	1	0	1
Finance Clerk	2	2	2	2	0	2
Finance Director	1	1	1	1	0	1
Finance Specialist	1	1	1	2	0	2
Finance Specialist (Temp)	0.5	0.5	0.5	0.5	0	0.5
Payroll Coordinator	1	1	1	1	0	1
Payroll Manager	1	1	1	1	0	1
Payroll Specialist	1	1.75	1	1	0	1
Total	14.5	15.25	14.5	14.5	0	14.5
Grants, Contracts and Emergency Management						
Emergency Management Administrator	0	0	0	0	1	1
Grants and Contracts Administrator	0	0	0	0	1	1
Grants and Contracts Specialist	0	0	0	0	3	3
Grants, Contracts and Emergency Management Director	0	0	0	0	1	1
Total	0	0	0	0	6	6
Fire Operations						
Administrative Specialist	2	2	2	1	0	1
Assistant Fire Marshal	0	0	0	1	0	1
Deputy Fire Chief	3	3	3	3	0	3
Fire Battalion Chief	3	3	3	3	0	3
Fire Captain	21	21	21	24	0	24
Fire Chief	1	1	1	1	0	1
Fire Engineer	21	21	21	21	0	21
Fire Fighter	30	30	36	36	0	36
Fire Inspector	2	2	2	1	0	1
FWPP Operations Specialist	1	0	0	0	0	0
Management Analyst	0	0	0	1	0	1
Regional Fire Training Coordinator	1	1	1	1	0	1
Wildland Fire Firewise Specialist	1	1	0	0	0	0

City of Flagstaff
Authorized Personnel/Position Summary

Section	2018-2019	2019-2020	2020-2021	2021-2022	Add/Delete 2022-2023	Adopted 2022-2023
Fire Operations (Continued)						
Wildland Fire Manager	1	1	0	0	0	0
Wildland Fire Supervisor	1	1	0	0	0	0
Wildland Forest Health Supervisor	0	1	0	0	0	0
Total	88	88	90	93	0	93
Fire Grants						
Fire Fighter	6	6	0	6	0	6
Total	6	6	0	6	0	6
Water Resource & Infrastructure Protection						
Fire Battalion Chief	0	0	0	1	0	1
Fire Captain	0	0	0	1	0	1
Fire Engineer	0	0	0	1	0	1
Wildland Firewise Specialist	0	0	1	1	0	1
Wildland Fire Crew Member	0	0	0	4	(1)	3
Wildland Fire Crew Member Senior	0	0	0	1	0	1
Wildland Fire Manager	0	0	1	0	0	0
Wildland Fire Supervisor	0	0	1	0	0	0
Wildland Forest Health Supervisor	0	0	1	1	0	1
Total	0	0	4	10	(1)	9
Police Operations						
Administrative Specialist	13	13	13	3	0	3
Animal Control Officer	2	2	2	2	0	2
Deputy Police Chief	2	2	2	2	0	2
Evidence Technician	2	2	2	2	0	2
Police Aides	3	3	3	3	0	3
Police Chief	1	1	1	1	0	1
Police Communications Manager	1	1	1	1	0	1
Police Corporal/Detective	19	19	19	0	0	0
Police Crime Analyst	1	1	1	1	0	1
Police Emergency Communication Specialist	24	24	24	24	0	24
Police Emergency Communication Supervisor	6	6	6	6	0	6
Police Lieutenant	4	4	4	4	0	4
Police Officer	72	72	73	94	0	94
Police Records Lead	0	0	0	1	0	1
Police Records Supervisor	1	1	1	1	0	1
Police Records Technician	0	0	0	9	0	9
Police Sergeant	14	14	14	14	0	14
Police Special Services Supervisor	1	1	1	1	0	1
Police Support Services Manager	1	1	1	1	0	1
Property Control Coordinator	1	1	1	1	0	1
Police Training Coordinator	1	1	1	1	0	1
Total	169	169	170	172	0	172
Police Grants						
Administrative Specialist	1	1	1	1	0	1
Police Officer	5	5	5	3	0	3
Police Sergeant	1	1	1	1	0	1
Total	7	7	7	5	0	5
Community Development Administration						
Administrative Specialist	0	1	1	1	0	1
Administrative Specialist Lead Worker	1	0	0	0	0	0

City of Flagstaff
Authorized Personnel/Position Summary

Section	2018-2019	2019-2020	2020-2021	2021-2022	Add/Delete 2022-2023	Adopted 2022-2023
Community Development Administration (Continued)						
Community Development Director	1	1	1	1	0	1
Real Estate Manager	1	1	1	1	0	1
Real Estate Specialist	0	1	1	1	0	1
Total	3	4	4	4	0	4
Planning and Development						
Administrative Specialist	1	1	1	1	0	1
Associate Planner	2	2	2	2	0	2
Building Inspection Manager	1	1	1	1	(1)	0
Building Inspector	7	7	7	7	(7)	0
Building Official	1	1	1	1	(1)	0
Building Permit Technician	1	1	1	1	(1)	0
Building Plans Examiner	3	3	3	3	(3)	0
Code Compliance Manager	1	1	1	1	(1)	0
Code Compliance Officer I	1	1	1	1	(1)	0
Code Compliance Officer II	1	2	2	2	(2)	0
Comprehensive/Neighborhood Planning Mgr	1	1	1	1	0	1
Current Planning Manager	1	1	1	1	0	1
Development Services Manager	1	1	1	1	0	1
Development Services Specialist	1	1	1	1	0	1
Neighborhood Planner	0	1	1	1	0	1
Planner	0	0	0	2	0	2
Planner Senior	0	0	0	2	0	2
Planning Development Manager	4	4	4	0	0	0
Planning Director	1	1	1	1	0	1
Zoning Code Manager	1	1	1	1	0	1
Total	29	31	31	31	(17)	14
Housing						
Affordable Housing Development Coordinator	0	1	0	0	0	0
Assistant Housing Director	0	0	0	1	0	1
Housing Analyst	1	1	1	1	0	1
Housing and Grants Administrator	1	1	1	1	0	1
Housing Director	1	1	1	1	0	1
Housing Manager	1	1	1	0	0	0
Housing Project Manager	1	0.42	1	1	0	1
Housing Rehabilitation Specialist	1	1	1	0	0	0
Housing Specialist	1	1	1	1	0	1
Total	7	7.42	7	6	0	6
Flagstaff Housing Authority						
Administrative Assistant	0.48	0	0	0	0	0
Administrative Specialist	1	2	2	2	0	2
Assistant Housing Director	0	0	0	1	0	1
Housing Manager	3	3	3	3	0	3
Housing Navigator	0	0	0	1	0	1
Finance Manager	1	1	1	0	0	0
Finance Specialist	0.8	0.8	1	1	0	1
Housing Occupancy Specialist	0	0	0	1	0	1
Housing Services Specialist	5	5	5	3	0	3
Housing Services Specialist Lead	0	0	0	2	0	2
Maintenance Coordinator	1	1	1	0	0	0
Maintenance Inspector	0	0	0	1	0	1
Maintenance Lead Worker	2	2	2	3	0	3

City of Flagstaff
Authorized Personnel/Position Summary

Section	2018-2019	2019-2020	2020-2021	2021-2022	Add/Delete 2022-2023	Adopted 2022-2023
Flagstaff Housing Authority (Continued)						
Maintenance Worker	7	7	7	0	0	0
Maintenance Worker I	0	0	0	3	0	3
Maintenance Worker II	0	0	0	3	0	3
Total	21.28	21.8	22	24	0	24
Flagstaff Metropolitan Planning Organization						
Administrative Specialist	0.5	0	0	0	0	0
Finance Specialist	0	1	0	0	0	0
FMPO Director	1	1	0	0	0	0
Intern	0.38	0.38	0	0	0	0
Metropolitan Planning Organization Manager	1	1	0	0	0	0
Project Manager	1	1	0	0	0	0
Total	3.88	4.38	0	0	0	0
Building Safety and Code Compliance						
Building Inspection Manager	0	0	0	0	1	1
Building Inspector	0	0	0	0	7	7
Building Official	0	0	0	0	1	1
Building Permit Technician	0	0	0	0	1	1
Building Plans Examiner	0	0	0	0	3	3
Code Compliance Manager	0	0	0	0	1	1
Code Compliance Officer I	0	0	0	0	1	1
Code Compliance Officer II	0	0	0	0	2	2
Total	0	0	0	0	17	17
Public Works Administration						
Business Systems Analyst	0	0	0	0	1	1
Project Manager	1	1	1	0	1	1
Project Manager Senior	0	0	0	1	0	1
Public Works Director	1	1	1	1	0	1
Public Works Section Director	0	1	1	1	0	1
Total	2	3	3	3	2	5
Facilities Maintenance						
Environmental Specialist	0	1	1	1	0	1
Facility Maintenance Manager	1	1	1	1	0	1
Facilities Maintenance Superintendent	1	1	1	1	0	1
Maintenance Technician I	0	0	0	3	0	3
Maintenance Technician II	0	0	0	4	0	4
Maintenance Technician III	0	0	0	2	0	2
Maintenance Technician (Temp)	0	0	0	0.5	0	0.5
Maintenance Worker	9.5	9.5	8.5	0	0	0
Maintenance Worker Lead Worker	0	0	1	0	0	0
Total	11.5	12.5	12.5	12.5	0	12.5
Fleet Management						
Buyer	1	1	1	1	0	1
Fleet Services Specialist	1	1	1	1	0	1
Mechanic I	2	2	3	3	0	3
Mechanic II	4	4	4	4	0	4
Mechanic Assistant/Lube Technician	1	1	1	1	0	1
Mechanic Lead Worker	1	1	1	1	0	1
Parts Specialist	1	1	1	1	0	1
Public Works Manager	1	1	1	1	0	1

City of Flagstaff
Authorized Personnel/Position Summary

Section	2018-2019	2019-2020	2020-2021	2021-2022	Add/Delete 2022-2023	Adopted 2022-2023
Fleet Management (Continued)						
Public Works Supervisor	1	1	1	1	0	1
Welder Technician	1	1	1	1	0	1
Total	14	14	15	15	0	15
Street Maintenance and Repairs						
Administrative Specialist	2	1	1	1	0	1
Equipment Operators	15	15	15	0	0	0
Intern	0.5	0	0	0	0	0
Maintenance Worker	6	6	8	0	0	0
Public Works Manager	1	1	1	1	0	1
Public Works Section Director	1	1	1	1	0	1
Public Works Supervisor	3	3	4	4	0	4
Street Operations Technician I	0	0	0	8	0	8
Street Operations Technician II	0	0	0	8	0	8
Street Operations Technician III	0	0	0	9	0	9
Street Operations Technician (Temp)	3.52	3.52	1.27	1.27	0	1.27
Traffic Signal Technician I	0	0	0	1	0	1
Traffic Signal Technician II	1	1	1	1	0	1
Total	33.02	31.52	32.27	35.27	0	35.27
Solid Waste - Landfill						
Administrative Assistant	0	0.5	0.5	0.5	(0.5)	0
Administrative Specialist	2	2	2	2	1	3
Equipment Operator	4	4	4	0	0	0
Equipment Operator III	0	0	0	4	0	4
Landfill Environmental Aide	0.5	0	0	0	0	0
Landfill Environmental Assistant	2	2	2	2	0	2
Landfill Environmental Program Specialist	1	1	1	1	0	1
Project Manager	2	2	2	1	0	1
Project Manager Senior	0	0	0	1	0	1
Public Works Manager	1	1	1	1	0	1
Public Works Section Director	1	1	1	1	0	1
Public Works Supervisor	1	1	1	1	0	1
Solid Waste Lead Worker	1	1	1	1	0	1
Total	15.5	15.5	15.5	15.5	0.5	16
Solid Waste - Collections						
Administrative Specialist	2	2	2	2	0	2
Customer Relations Supervisor	1	1	1	0	0	0
Equipment Operator	23	23	23	0	0	0
Equipment Operator I	0	0	0	3	0	3
Equipment Operator II	0	0	0	9	0	9
Equipment Operator III	0	0	0	11	0	11
Program Assistant	0.5	0.5	0.5	1	0	1
Public Works Manager	1	1	1	1	0	1
Public Works Supervisor	2	2	2	2	0	2
Solid Waste Lead Worker	2	2	2	2	0	2
Total	31.5	31.5	31.5	31	0	31
Library - City						
Administrative Specialist	2	2	2	2	0	2
Collections Specialist	1	1	1	1	0	1
Deputy Library Director	2	2	2	2	0	2
Executive Assistant II	1	1	1	1	0	1

City of Flagstaff
Authorized Personnel/Position Summary

Section	2018-2019	2019-2020	2020-2021	2021-2022	Add/Delete 2022-2023	Adopted 2022-2023
Library - City (Continued)						
IT Analyst	1	1	1	1	0	1
Librarian	2	3	3	3	0	3
Library Assistant	0	0	0	0	8.5	8.5
Library Assistant (Temp)	0	0	0	0	4.8	4.8
Library Clerk	7	7	7	7	(7)	0
Library Clerk (Temp)	3.07	3.07	3.07	3.55	(3.55)	0
Library Director	1	1	1	1	0	1
Library Page	1.5	1.5	1.5	1.5	(1.5)	0
Library Page (Temp)	1.25	1.25	1.25	1.25	(1.25)	0
Library Specialist	13.55	12.55	12.55	12.55	0	12.55
Library Specialist (Temp)	3.18	3.18	3.18	3.18	0	3.18
Library Supervisor	5	5	5	5	0	5
Network Administrator	1	1	1	1	0	1
Total	45.55	45.55	45.55	46.03	0	46.03
Library - County						
Application Support Specialist II	1	1	1	1	0	1
Librarian	1	1	1	1	0	1
Library Assistant	0	0	0	0	0.63	0.63
Library Assistant (Temp)	0	0	0	0	0.88	0.88
Library Clerk	0.63	0.63	0.63	0.63	(0.63)	0
Library Clerk (Temp)	0.88	0.88	0.88	0.88	(0.88)	0
Library IT Manager	1	1	1	1	0	1
Library Specialist	2.25	2.25	2.25	2.25	0	2.25
Library Specialist (Temp)	0.09	0.09	0.09	0.09	0	0.09
Library Supervisor	2.88	2.88	2.88	2.88	0	2.88
Total	9.73	9.73	9.73	9.73	0	9.73
Community Investment						
Administrative Specialist	1	1	1	1	0	1
Art Collections & Beautification Administrator	0	0	0	0	1	1
Beautification, Arts and Science Manager	1	1	1	1	0	1
Beautification, Arts and Science Project Admin	1	1	1	1	0	1
Community Investment Director	1	1	1	1	0	1
Economic Vitality Director	1	1	1	1	0	1
Total	5	5	5	5	1	6
Economic Development						
Business Attraction Manager	1	1	1	1	0	1
Business Retention and Expansion Manager	1	1	1	1	0	1
Total	2	2	2	2	0	2
Tourism						
Administrative Specialist	1	1	1	1	0	1
Creative Services Manager	1	1	1	1	0	1
Creative Services Specialist	3	3	3	3	0	3
CVB Communication Specialist	1	1	1	1	0	1
CVB Director	1	1	1	1	0	1
International Travel and Trade Manager	1	1	1	1	0	1
Marketing and Media Relations Manager	1	1	1	1	0	1
Marketing Specialist	0	1	1	1	0	1
Sales Specialist	1	1	1	1	0	1
Total	10	11	11	11	0	11

City of Flagstaff
Authorized Personnel/Position Summary

Section	2018-2019	2019-2020	2020-2021	2021-2022	Add/Delete 2022-2023	Adopted 2022-2023
Visitor Services						
Administrative Assistant (Temp)	1.65	1.65	1.65	1.65	0	1.65
Administrative Specialist	2.5	2.5	3.5	0	0	0
Visitor Center Manager	1	1	1	1	0	1
Visitor Services Specialist	0	0	0	3	0	3
Visitor Services Specialist (Temp)	0	0	0	0.5	0	0.5
Total	5.15	5.15	6.15	6.15	0	6.15
Airport Operations						
Administrative Specialist	1	1	1	1	0	1
Airport Communications Manager	0	0	0	1	0	1
Airport Director	1	1	1	1	0	1
Airport Program Manager	1	1	1	1	0	1
Airport Operations/ARFF Lead Worker	0	0	3	3	0	3
Airport Operations/ARFF Specialist	9	9	6	6	0	6
Airport Operations/ARFF Manager	1	1	1	1	0	1
Airport Parking Aide	1	1	0	0	0	0
Maintenance Worker (Temp)	0.5	0.5	0.5	0.5	0	0.5
Total	14.5	14.5	13.5	14.5	0	14.5
Parking District						
Parking Manager	1	1	1	1	0	1
Parking Aide	5	5	4	5	0	5
Parking Aide Lead	1	1	1	1	0	1
Total	7	7	6	7	0	7
Water Services Administration						
Administrative Specialist	2	2	2	2	0	2
Communications Aide	0.23	0.71	0.96	1	0	1
Water Services Director	1	1	1	1	0	1
Water Services Management Analyst	1	1	1	1	0	1
Water Services Operations Section Director	1	1	1	1	0	1
Total	5.23	5.71	5.96	6	0	6
Water Production						
Maintenance Worker (Temp)	0.23	0.23	0.23	0.23	0	0.23
MSW Operations	4	4	4	0	0	0
MSW Maintenance	2	2	2	0	0	0
Water Services Manager	1	1	1	1	0	1
Water Services Operator	0	0	0	6	0	6
Water Services Supervisor	3	2	2	2	0	2
Water Services SCADA Administrator	1	0	0	0	0	0
Total	11.23	9.23	9.23	9.23	0	9.23
Water Distribution						
MSW - Water Services Tech	14	14	14	0	0	0
Water Services Operator	0	0	0	14	0	14
Water Services Supervisor	1	1	1	1	0	1
Water/Sewer Utility Locator	1	1	1	1	0	1
Total	16	16	16	16	0	16
Water Resource Management						
Water Conservation Enforcement Aide (Temp)	1	1	1.49	1.49	0	1.49
Water Conservation Specialist	1	1	1	1	0	1
Water Resources Technician (Temp)	0	0.48	0.48	0.48	0	0.48

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Section	2018-2019	2019-2020	2020-2021	2021-2022	Add/Delete 2022-2023	Adopted 2022-2023
Water Resource Management (Continued)						
Water Services Manager	1	1	1	1	0	1
Water Services Program Manager	1	1	1	1	0	1
Total	4	4.48	4.97	4.97	0	4.97
Water Services Engineering						
Water Services GIS Specialist	1	1	0	0	0	0
IT Administrator	1	0	0	0	0	0
Project Manager	1	1	1	1	0	1
Water Services Engineering Manager	1	1	0	0	0	0
Water Services Engineering Director	0	0	1	1	0	1
Water Services Plan Reviewer	1	1	1	1	0	1
Total	5	4	3	3	0	3
Regulatory Compliance						
Industrial Pretreat Inspector	2	2	2	2	0	2
Industrial Pretreat Supervisor	1	1	1	1	0	1
MSW - Laboratory	3	3	3	0	0	0
Water Services Manager	1	1	1	1	0	1
Water Services Operator	0	0	0	3	0	3
Water Services Supervisor	2	2	2	2	0	2
Total	9	9	9	9	0	9
SCADA Information Systems						
Operation Technology Systems Specialist	0	0	0	0	1	1
Water Services IS Administrator	0	2	1	1	0	1
Water Services Analyst	0	0	0	3	0	3
Water Services GIS Specialist	0	0	1	1	0	1
Water Services Manager	0	0	1	1	0	1
Water Services Supervisor	0	2	3	0	0	0
Total	0	4	6	6	1	7
Wastewater Treatment						
MSW - Maintenance	2	2	0	0	0	0
MSW - Operations	5	4	4	0	0	0
Water Services Manager	1	1	1	1	0	1
Water Services Operator	0	0	0	4	1	5
Water Services Supervisor	3	3	2	2	0	2
Total	11	10	7	7	1	8
Wastewater Collection						
MSW- Water Services Technician	8	8	8	0	0	0
Water Services Operator	0	0	0	10	0	10
Water Services Supervisor	1	1	1	1	0	1
Total	9	9	9	11	0	11
Reclaimed Water						
MSW - Operations	1	1	1	0	0	0
MSW - Maintenance	1	1	3	0	0	0
Water Services Operator	0	0	0	4	0	4
Water Services Supervisor	1	1	2	2	0	2
Total	3	3	6	6	0	6
Stormwater						
Intern	0.5	0	0	0	0	0

City of Flagstaff
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Section	2018-2019	2019-2020	2020-2021	2021-2022	Add/Delete 2022-2023	Adopted 2022-2023
Stormwater (Continued)						
MSW- Water Services Technician	0	0	2	0	0	0
Project Manager	3	3	3	1	0	1
Project Manager Senior	0	0	0	3	0	3
Water Services Manager	1	1	1	1	0	1
Watershed Specialist	1	1	1	0	0	0
Total	5.5	5	7	5	0	5
Engineering						
Administrative Specialist	1	1	1	1	0	1
City Engineer	1	1	1	1	0	1
Construction Inspector	4	5	5	5	0	5
Construction Manager	1	1	1	1	0	1
Development Engineer	1	1	1	1	0	1
Engineering Specialist	1	1	1	1	0	1
Intern	0.5	0	0	0	0	0
Project Manager	8	8	9	2	0	2
Project Manager Senior	0	0	0	2	0	2
Senior Construction Inspector	1	0	0	0	0	0
Traffic Engineer	1	1	1	1	0	1
Transportation Engineer Associate	0	0	0	1	0	1
Transportation Engineer Senior	0	0	0	2	0	2
Transportation Planner	0	0	0	1	0	1
Transportation Planner Senior	0	0	0	1	0	1
Transportation Technician (Temp)	0	0	0	0.48	0	0.48
Total	19.5	19	20	20.48	0	20.48
Capital Improvements						
Capital Improvements Engineer	1	1	1	1	0	1
Project Manager	8	8	8	3	0	3
Project Manager Senior	0	0	0	3	0	3
Project Manager Senior Lead	0	0	0	2	0	2
Total	9	9	9	9	0	9
Parks						
Parks Maintenance Worker	22	22	22	12	0	12
Parks Maintenance Worker (Temp)	7.67	7.67	7.67	7.67	0	7.67
Parks Technician	0	0	0	10	0	10
Parks Manager	1	1	1	1	0	1
Parks Supervisor	4	4	4	4	0	4
Total	34.67	34.67	34.67	34.67	0	34.67
Recreation						
Administrative Specialist	2	2	2	2	0	2
Head Lifeguard	2	2	2	2	0	2
Intern	0.25	0	0	0	0	0
Parks and Recreation Director	0	0	0	0	1	1
Parks, Recreation, Open Space & Events Director	0	0	0	1	0	1
Public Works Section Director	1	1	1	0	0	0
Recreation Coordinator	9	9	9	0	0	0
Recreation Coordinator I	0	0	0	5	0	5
Recreation Coordinator II	0	0	0	4	0	4
Recreation Manager	1	1	1	1	0	1
Recreation Program Assistant	0.5	0.5	0.5	0.5	0	0.5
Recreation Supervisor	5	5	5	5	0	5

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Section	2018-2019	2019-2020	2020-2021	2021-2022	Add/Delete 2022-2023	Adopted 2022-2023
Recreation (Continued)						
Recreation Temporaries	39.08	38.68	38.68	38.68	(0.63)	38.05
Total	59.83	59.18	59.18	59.18	0.37	59.55
Open Space						
Open Space Coordinator	0	0	0	0	1	1
Open Space Specialist	0	0	1	1	(1)	0
Open Space Supervisor	0	0	0	0	1	1
Total	0	0	1	1	1	2
Sustainability						
Administrative Assistant	0	0	1	0	0	0
Climate and Energy Analyst	0	0	0	1	0	1
Climate and Energy Coordinator	0	1	1	0	0	0
Climate Engagement Coordinator	0	0.49	0.49	1	0	1
Climate Program Manager	0	0	0	1	0	1
Environmental Program Manager	1	0	0	0	0	0
Environmental Technician	1	0	0	0	0	0
Open Space Specialist	1	1	0	0	0	0
Public Works Section Director	1	0	0	0	0	0
Resilience Analyst	0	0	0	0	1	1
Sustainability Coordinator	0	0	0	1	0	1
Sustainability Director	0	1	1	1	0	1
Sustainability Manager	1	0	0	0	0	0
Sustainability Specialist	2	2	2	1	0	1
Volunteer and Event Coordinator	1	1	1	1	0	1
Waste Reduction and Food Systems Coordinator	0	1	1	1	0	1
Zero Waste Coordinator	1	0	0	0	0	0
Total	9	7.49	7.49	8	1	9
Grand Total	880.87	888.11	893.25	920.26	10.9	931.13