



June 22, 2022

Planning and Development Services  
City of Flagstaff  
211 W. Aspen Avenue  
Flagstaff, AZ 86001

**RE: Northern Arizona Healthcare Health and Wellness Village Applications**

Dear Flagstaff Development Staff and City Council:

As an employee of Northern Arizona Healthcare (NAH), I am writing today in support of our plans to develop a Health and Wellness Village that will provide Flagstaff and northern Arizona residents with state-of-the-art health care services in an environment conducive to improved healing.

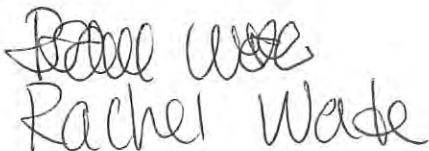
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If approved, NAH's new hospital and ambulatory care center will help physicians, nurses and clinical professionals do what they do best: care for patients.

I appreciate the City of Flagstaff's consideration and encourage the city council to vote in favor of building this important Health and Wellness Village for the benefit of all of us.

Sincerely,

  
Rachel Wade



June 22, 2022

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Sincerely,

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## NORTHERN ARIZONA HEALTHCARE

June 22, 2022

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City of Flagstaff  
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Keith Garrison



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Julianna Beisner



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RYAN GUY, PT



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Sincerely,

*Diana Williams*



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Sincerely,

  
RONALD F. HAASE  
June 23, 2022



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Sincerely,

MARIA JUAN OVA - PRENNING



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Sincerely,

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A handwritten signature in blue ink that reads "Casey Rucker". The signature is stylized and fluid.



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Douglas Lowden



## NORTHERN ARIZONA HEALTHCARE

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*Heather Hansen*



June 22, 2022

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## NORTHERN ARIZONA HEALTHCARE

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Sincerely,

*Halie Ewin*



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If approved, NAH's new hospital and ambulatory care center will help physicians, nurses and clinical professionals do what they do best: care for patients.

I appreciate the City of Flagstaff's consideration and encourage the city council to vote in favor of building this important Health and Wellness Village for the benefit of all of us.

Sincerely, *Kam Marceem*



## NORTHERN ARIZONA HEALTHCARE

June 22, 2022

Planning and Development Services  
City of Flagstaff  
211 W. Aspen Avenue  
Flagstaff, AZ 86001

**RE: Northern Arizona Healthcare Health and Wellness Village Applications**

Dear Flagstaff Development Staff and City Council:

As an employee of Northern Arizona Healthcare (NAH), I am writing today in support of our plans to develop a Health and Wellness Village that will provide Flagstaff and northern Arizona residents with state-of-the-art health care services in an environment conducive to improved healing.

I believe NAH's proposed Health and Wellness Village will bring substantial benefits to Flagstaff and the greater northern Arizona region.

- Anchored by a new hospital and ambulatory care center, the proposed Health and Wellness Village will ensure our patients and communities have access to a full suite of health care services.
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## NORTHERN ARIZONA HEALTHCARE

June 22, 2022

Planning and Development Services  
City of Flagstaff  
211 W. Aspen Avenue  
Flagstaff, AZ 86001

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I appreciate the City of Flagstaff's consideration and encourage the city council to vote in favor of building this important Health and Wellness Village for the benefit of all of us.

Sincerely,

*Barbara Meser*



## NORTHERN ARIZONA HEALTHCARE

June 22, 2022

Planning and Development Services  
City of Flagstaff  
211 W. Aspen Avenue  
Flagstaff, AZ 86001

**RE: Northern Arizona Healthcare Health and Wellness Village Applications**

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I appreciate the City of Flagstaff's consideration and encourage the city council to vote in favor of building this important Health and Wellness Village for the benefit of all of us.

Sincerely,

*Matt [Signature]*  
NAH VP Operations



June 22, 2022

Planning and Development Services  
City of Flagstaff  
211 W. Aspen Avenue  
Flagstaff, AZ 86001

**RE: Northern Arizona Healthcare Health and Wellness Village Applications**

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I appreciate the City of Flagstaff's consideration and encourage the city council to vote in favor of building this important Health and Wellness Village for the benefit of all of us.

Sincerely,

A handwritten signature in black ink, appearing to read "John R. [unclear]", is written over a long horizontal line that extends across the page.



## NORTHERN ARIZONA HEALTHCARE

June 22, 2022

Planning and Development Services  
City of Flagstaff  
211 W. Aspen Avenue  
Flagstaff, AZ 86001

**RE: Northern Arizona Healthcare Health and Wellness Village Applications**

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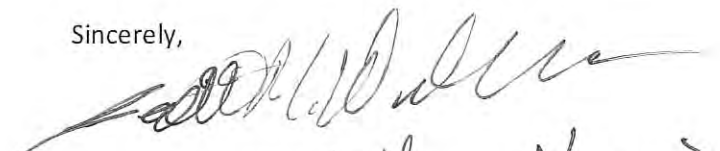
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Sincerely,

  
Scott M. Waldrop, M.D.



## NORTHERN ARIZONA HEALTHCARE

June 22, 2022

Planning and Development Services  
City of Flagstaff  
211 W. Aspen Avenue  
Flagstaff, AZ 86001

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Sincerely,

TARA ORTEGA RN



June 22, 2022

Planning and Development Services  
City of Flagstaff  
211 W. Aspen Avenue  
Flagstaff, AZ 86001

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Sincerely,

*Sarah Reyes*  
*SReyes*



## NORTHERN ARIZONA HEALTHCARE

June 22, 2022

Planning and Development Services  
City of Flagstaff  
211 W. Aspen Avenue  
Flagstaff, AZ 86001

**RE: Northern Arizona Healthcare Health and Wellness Village Applications**

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Sincerely,

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N O R T H E R N A R I Z O N A H E A L T H C A R E

June 22, 2022

Planning and Development Services  
City of Flagstaff  
211 W. Aspen Avenue  
Flagstaff, AZ 86001

**RE: Northern Arizona Healthcare Health and Wellness Village Applications**

Dear Flagstaff Development Staff and City Council:

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Planning and Development Services  
City of Flagstaff  
211 W. Aspen Avenue  
Flagstaff, AZ 86001

RE: Northern Arizona Healthcare Health and Wellness Village Applications

Dear Flagstaff Development Staff and City Council:

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I appreciate the City of Flagstaff's consideration and encourage the city council to vote in favor of building this important Health and Wellness Village for the benefit of all of us.

Sincerely,

A handwritten signature in black ink, appearing to read "S. Sullivan", written in a cursive style.

Planning and Development Services  
City of Flagstaff  
211 W. Aspen Avenue  
Flagstaff, AZ 86001

RE: Northern Arizona Healthcare Health and Wellness Village Applications

Dear Flagstaff Development Staff and City Council:

As an employee of Northern Arizona Healthcare (NAH), I am writing today in support of our plans to develop a Health and Wellness Village that will provide Flagstaff and northern Arizona residents with state-of-the-art health care services in an environment conducive to improved healing.

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I appreciate the City of Flagstaff's consideration and encourage the city council to vote in favor of building this important Health and Wellness Village for the benefit of all of us.

Sincerely,

A handwritten signature in black ink, appearing to read "Kim Hamersley". The signature is written in a cursive, flowing style with a large, prominent initial "K".

Planning and Development Services  
City of Flagstaff  
211 W. Aspen Avenue  
Flagstaff, AZ 86001

RE: Northern Arizona Healthcare Health and Wellness Village Applications

Dear Flagstaff Development Staff and City Council:

As a resident who is deeply immersed in the community, I am writing today in support of the Northern Arizona Healthcare (NAH) Health and Wellness Village. This future development would not only provide Flagstaff and northern Arizona residents with state-of-the-art health care services for many years to come, but would also serve as an economic boost to the area.


With a growing and ever-changing population, I believe NAH's proposed Health and Wellness Village can bring substantial benefits to our region.

- The proposed Health and Wellness Village will feature a new hospital and ambulatory care – ensuring our community has a modern and spacious medical complex that is designed to host existing and future health care innovations.
- Access to high-quality health care is a significant consideration for residents. This addition will further position Flagstaff as an attractive place to live, work and play with a mix of health care options, outdoor activities, housing, restaurants and more.
- The development is poised to generate millions in tax revenue, which can be used to enhance our schools, roads, public entities and more.

If approved, NAH's new hospital and ambulatory care center will serve as a constant reminder that our community is committed to delivering the best health care for our residents for generations to come.

I appreciate the City of Flagstaff's consideration and strongly encourage the City Council to vote in favor of building this important Health and Wellness Village for the benefit of all of us.

Sincerely,  
Timothy and Rebecca Burns  
6270 Silver Saddle rd.  
Flagstaff Az 86004



June 28, 2022

Planning and Development Services  
City of Flagstaff  
211 W. Aspen Avenue  
Flagstaff, AZ 86001

RE: Northern Arizona Healthcare Health and Wellness Village Applications

Dear Flagstaff Development Staff and City Council:

As both a resident and a stakeholder who is deeply immersed in the community, I am writing today in support of the Northern Arizona Healthcare (NAH) Health and Wellness Village. This future development would not only provide Flagstaff and northern Arizona residents with state-of-the-art health care services for many years to come, but would also serve as an economic boost to the area.

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I appreciate the City of Flagstaff's consideration and strongly encourage the City Council to vote in favor of building this important Health and Wellness Village for the benefit of all of us.

Sincerely,

A handwritten signature in black ink, appearing to read "Guillermo E. Cortes". The signature is fluid and cursive, with the first name "Guillermo" and last name "Cortes" being more legible than the middle initial "E.". There is a large, sweeping flourish above the signature.

Guillermo E. Cortes, PE  
Vice President  
Shephard Wesnitzer, Inc.

July 15, 2022

Planning and Development Services  
City of Flagstaff  
211 W. Aspen Avenue  
Flagstaff, AZ 86001

RE: Northern Arizona Healthcare Health and Wellness Village Applications

Dear Flagstaff Development Staff and City Council:

As a resident who is deeply immersed in the community, I am writing today in support of the Northern Arizona Healthcare (NAH) Health and Wellness Village. This future development would not only provide Flagstaff and northern Arizona residents with state-of-the-art health care services for many years to come, but would also serve as an economic boost to the area.

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I appreciate the City of Flagstaff's consideration and strongly encourage the City Council to vote in favor of building this important Health and Wellness Village for the benefit of all of us.

Sincerely,

*Sara Dorn*

Sara Dorn  
3592 Shoshone St.  
Flagstaff, AZ 86005

Planning and Development Services  
City of Flagstaff  
211 W. Aspen Avenue  
Flagstaff, AZ 86001

RE: Northern Arizona Healthcare Health and Wellness Village Applications

Dear Flagstaff Development Staff and City Council:

As a resident who is deeply immersed in the community, I am writing today in support of the Northern Arizona Healthcare (NAH) Health and Wellness Village. This future development would not only provide Flagstaff and northern Arizona residents with state-of-the-art health care services for many years to come, but would also serve as an economic boost to the area.

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Sincerely,



Cat Duffy  
Assistant Design Manager  
McCarthy Building Companies, Inc.

Planning and Development Services  
City of Flagstaff  
211 W. Aspen Avenue  
Flagstaff, AZ 86001

RE: Northern Arizona Healthcare Health and Wellness Village Applications

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Sincerely,



Luis Varela  
Project Manager  
McCarthy Building Companies, Inc.

John Niziolek  
2700 N. Horseshoe St. #78  
Flagstaff, AZ 86004

July 5, 2022

Planning and Development Services  
City of Flagstaff  
211 W. Aspen Avenue  
Flagstaff, AZ 86001

RE: Northern Arizona Healthcare Health and Wellness Village Applications

Dear Flagstaff Development Staff and City Council:

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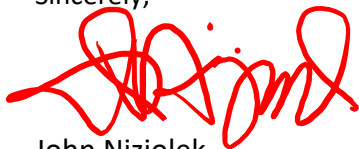
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Sincerely,



John Niziolek

July 5, 2022

Planning and Development Services  
City of Flagstaff  
211 W. Aspen Avenue  
Flagstaff, AZ 86001

RE: Northern Arizona Healthcare Health and Wellness Village Applications

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Sincerely,



Bristol Bachman  
Project Coordinator  
Development & Construction  
Northern Arizona Healthcare

June 28, 2022

Planning and Development Services  
City of Flagstaff  
211 W. Aspen Avenue  
Flagstaff, AZ 86001

RE: Northern Arizona Healthcare Health and Wellness Village Applications

Dear Flagstaff Development Staff and City Council:

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Sincerely,

Adam Bevier  
Project Manager  
Cannon & Wendt Electric

June 28, 2022

Planning and Development Services  
City of Flagstaff  
211 W. Aspen Avenue  
Flagstaff, AZ 86001

RE: Northern Arizona Healthcare Health and Wellness Village Applications

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Sincerely,



Brandon Fitts  
Project Manager  
W.D. Manor Mechanical Contractors

June 28, 2022

Planning and Development Services  
City of Flagstaff  
211 W. Aspen Avenue  
Flagstaff, AZ 86001

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I appreciate the City of Flagstaff's consideration and strongly encourage the City Council to vote in favor of building this important Health and Wellness Village for the benefit of all of us.

Sincerely,



Cullen Flake  
Preconstruction Manager  
McCarthy

June 28, 2022

Planning and Development Services  
City of Flagstaff  
211 W. Aspen Avenue  
Flagstaff, AZ 86001

RE: Northern Arizona Healthcare Health and Wellness Village Applications

Dear Flagstaff Development Staff and City Council:

As a stakeholder who is deeply immersed in the community, I am writing today in support of the Northern Arizona Healthcare (NAH) Health and Wellness Village. This future development would not only provide Flagstaff and northern Arizona residents with state-of-the-art health care services for many years to come, but would also serve as an economic boost to the area.

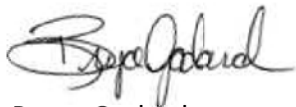
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Sincerely,



Bryce Godard  
Vice President  
Cannon and Wendt Electric

June 28, 2022

Planning and Development Services  
City of Flagstaff  
211 W. Aspen Avenue  
Flagstaff, AZ 86001

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Sincerely,

*Brock Huttenmeyer*

Brock Huttenmeyer  
VP Preconstruction Services  
McCarthy Building Company

July 5, 2022

Planning and Development Services  
City of Flagstaff  
211 W. Aspen Avenue  
Flagstaff, AZ 86001

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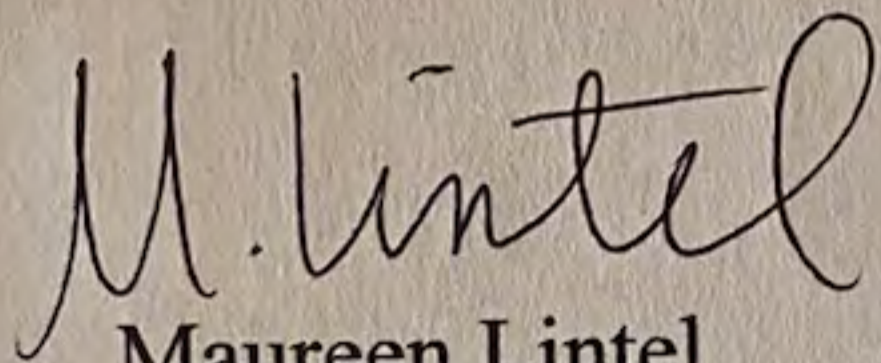
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Sincerely,



Maureen Lintel

Construction Project Manager  
Northern Arizona Healthcare

June 28, 2022

Planning and Development Services  
City of Flagstaff  
211 W. Aspen Avenue  
Flagstaff, AZ 86001

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Sincerely,

A handwritten signature in black ink, appearing to read "Jared Mason". The signature is fluid and cursive, with a long horizontal stroke at the end.

Jared Mason, PE, PMP  
Arizona Property and Buildings Leader  
WSP

June 28, 2022

Planning and Development Services  
City of Flagstaff  
211 W. Aspen Avenue  
Flagstaff, AZ 86001

RE: Northern Arizona Healthcare Health and Wellness Village Applications

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Sincerely,



Lauren Neal  
Estimator  
McCarthy Building Company

June 28, 2022

Planning and Development Services  
City of Flagstaff  
211 W. Aspen Avenue  
Flagstaff, AZ 86001

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Sincerely,



Harshwardhan Pagare  
Associate  
PK Associate LLC

June 28, 2022

Planning and Development Services  
City of Flagstaff  
211 W. Aspen Avenue  
Flagstaff, AZ 86001

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Sincerely,

A handwritten signature in black ink, appearing to read 'G.M. Saady', with a stylized, cursive script.

G.M. Saady  
Senior Project Architect  
HKS, Inc.

June 29, 2022

Planning and Development Services  
City of Flagstaff  
211 W. Aspen Avenue  
Flagstaff, AZ 86001

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Sincerely,



Robert Vanderhei  
VP - Partner  
amfabsteel

Planning and Development Services  
City of Flagstaff  
211 W. Aspen Avenue  
Flagstaff, AZ 86001

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Chris Anvik  
SR VP Operations – Water Business Unit Leader  
McCarthy Building Companies, Inc.

Planning and Development Services  
City of Flagstaff  
211 W. Aspen Avenue  
Flagstaff, AZ 86001

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Scott Carfi  
Project Director  
McCarthy Building Companies, Inc.

Planning and Development Services  
City of Flagstaff  
211 W. Aspen Avenue  
Flagstaff, AZ 86001

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Kyle Monje  
Project Manager  
McCarthy Building Companies

Christopher Nickle & Antonya Williams  
67 W. Hance Trail  
Flagstaff, AZ 86005

June 21, 2021

Planning and Development Services  
City of Flagstaff  
211 W. Aspen Avenue  
Flagstaff, AZ 86001

RE: Northern Arizona Healthcare Health and Wellness Village Applications

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Christopher J. Nickle



Antonya R. Williams

Nick & Larissa Pearce  
1171 E. Dogwood Ln.  
Flagstaff, AZ 86001

June 21, 2022

Planning and Development Services  
City of Flagstaff  
211 W. Aspen Avenue  
Flagstaff, AZ 86001

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Nick Pearce



Larissa Pearce

Sean Slawson  
5086 S Amethyst Rd  
Flagstaff, AZ 86001

Planning and Development Services  
City of Flagstaff  
211 W. Aspen Avenue  
Flagstaff, AZ 86001

June 20, 2022

**RE: Northern Arizona Healthcare Health and Wellness Village Applications**

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Sincerely,

Sean Slawson  
Vice President Operations  
McCarthy Building Companies



**Northern Arizona Healthcare**  
Flagstaff Medical Center • Verde Valley Medical Center

1200 North Beaver Street  
Flagstaff, AZ 86001  
(928) 779-3366

Planning and Development Services  
City of Flagstaff  
211 W. Aspen Avenue  
Flagstaff, AZ 86001

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Sincerely,

*Ruana Gonzala*



**Northern Arizona Healthcare**  
Flagstaff Medical Center • Verde Valley Medical Center

1200 North Beaver Street  
Flagstaff, AZ 86001  
(928) 779-3366

Planning and Development Services  
City of Flagstaff  
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Flagstaff Medical Center • Verde Valley Medical Center

1200 North Beaver Street  
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Planning and Development Services  
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## Northern Arizona Healthcare

Flagstaff Medical Center • Verde Valley Medical Center

1200 North Beaver Street  
Flagstaff, AZ 86001  
(928) 779-3366

Planning and Development Services  
City of Flagstaff  
211 W. Aspen Avenue  
Flagstaff, AZ 86001

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Planning and Development Services  
City of Flagstaff  
211 W. Aspen Avenue  
Flagstaff, AZ 86001

RE: Northern Arizona Healthcare Health and Wellness Village Applications

Dear Flagstaff Development Staff and City Council:

As an employee of Northern Arizona Healthcare (NAH), I am writing today in support of our plans to develop a Health and Wellness Village that will provide Flagstaff and northern Arizona residents with state-of-the-art health care services in an environment conducive to improved healing.

I believe NAH's proposed Health and Wellness Village will bring substantial benefits to Flagstaff and the greater northern Arizona region.

- Anchored by a new hospital and ambulatory care center, the proposed Health and Wellness Village will ensure our patients and communities have access to a full suite of health care services.
- We will be able to offer expanded clinical options, including more comprehensive oncology services, expanded therapy and rehabilitation, and wound-healing program with hyperbaric chambers.
- Our NAH Health and Wellness Village will also include an expanded Emergency Department with faster service and the region's only Level 1 trauma center.

If approved, NAH's new hospital and ambulatory care center will help physicians, nurses and clinical professionals do what they do best: care for our patients.

I appreciate the City of Flagstaff's consideration and strongly encourage the City Council to vote in favor of building this important Health and Wellness Village for the benefit of all of us.

Sincerely,

A handwritten signature in cursive script, appearing to read "Celine Cate".



**Northern Arizona Healthcare**

Flagstaff Medical Center • Verde Valley Medical Center

1200 North Beaver Street  
Flagstaff, AZ 86001  
(928) 779-3366

Planning and Development Services  
City of Flagstaff  
211 W. Aspen Avenue  
Flagstaff, AZ 86001

RE: Northern Arizona Healthcare Health and Wellness Village Applications

Dear Flagstaff Development Staff and City Council:

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I appreciate the City of Flagstaff's consideration and strongly encourage the City Council to vote in favor of building this important Health and Wellness Village for the benefit of all of us.

Sincerely,

A handwritten signature in black ink, appearing to read "Teresa" followed by a stylized surname.



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Sincerely,

A handwritten signature in cursive script, appearing to read "Michael Lambert".



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Sincerely,

A handwritten signature in black ink that reads "Jozke I. Kuo".



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Sincerely,

A handwritten signature in cursive script that reads "Arnellyza Secrest".



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Sincerely,

*Deayne Brennan*



**Northern Arizona Healthcare**  
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City of Flagstaff  
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Sincerely,

A handwritten signature in black ink, appearing to read "Joe Smith".



## Northern Arizona Healthcare

Flagstaff Medical Center • Verde Valley Medical Center

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Flagstaff Medical Center • Verde Valley Medical Center

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Sincerely,

A handwritten signature in black ink, appearing to read "Shonda Hill", followed by a long horizontal line extending to the right.



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Sincerely,

A handwritten signature in black ink, appearing to read "Ch. Apple".

6.30.22



**Northern Arizona Healthcare**  
Flagstaff Medical Center • Verde Valley Medical Center

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Sincerely,

6-30-22  
*Robert Tuller*



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Sincerely,

6-30-22  
Dorelle Hess



**Northern Arizona Healthcare**  
Flagstaff Medical Center • Verde Valley Medical Center

1200 North Beaver Street  
Flagstaff, AZ 86001  
(928) 779-3366

Planning and Development Services  
City of Flagstaff  
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Sincerely,

*J. Maestas* 6/30/22



**Northern Arizona Healthcare**  
Flagstaff Medical Center • Verde Valley Medical Center

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Flagstaff, AZ 86001  
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A handwritten signature in black ink, appearing to read "Andrew" followed by a stylized flourish.



Planning and Development Services  
City of Flagstaff  
211 W. Aspen Avenue  
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Sincerely,

*Christopher Cecil 6/30/22*



**Northern Arizona Healthcare**  
Flagstaff Medical Center • Verde Valley Medical Center

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Sincerely, *Cheryn Mendoza*



Planning and Development Services  
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Medical technologies, treatments and patient care are constantly evolving, and with this proposed development, we can increase our communities' access to them. I believe NAH's proposed Health and Wellness Village can bring substantial medical benefits to Flagstaff and the greater northern Arizona region.

- Anchored by a new hospital and ambulatory care center, the proposed Health and Wellness Village will ensure our community has a modern and spacious medical complex that is designed to host the latest technologies and innovations.
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- This addition will further position Flagstaff as an attractive place for physicians to live, work and play with a mix of outdoor activities, healthcare options, housing, restaurants and more.
- Having the regions' only Level 1 trauma center means it is critical that NAH provide the community with comprehensive care in a central location. The Health and Wellness Village's location near I-17 and I-40 would only enhance the community's access to exceptional care.

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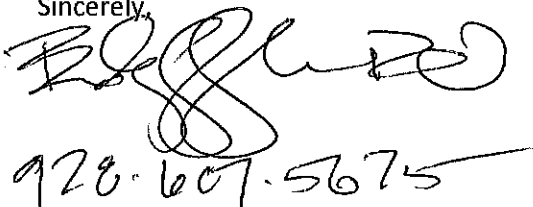
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- Anchored by a new hospital and ambulatory care center, the proposed Health and Wellness Village will ensure our community has a modern and spacious medical complex that is designed to host the latest technologies and innovations.
- It will offer expanded clinical options, including more comprehensive oncology services, expanded therapy and rehabilitation, and wound-healing program with hyperbaric chambers.
- This addition will further position Flagstaff as an attractive place for physicians to live, work and play with a mix of outdoor activities, healthcare options, housing, restaurants and more.
- Having the regions' only Level 1 trauma center means it is critical that NAH provide the community with comprehensive care in a central location. The Health and Wellness Village's location near I-17 and I-40 would only enhance the community's access to exceptional care.

If approved, NAH's new hospital and ambulatory care center will help physicians, nurses and clinical professionals do what they do best: care for patients.

I appreciate the City of Flagstaff's consideration and strongly encourage the City Council to vote in favor of building this important Health and Wellness Village for the benefit of all of us.

Sincerely,



928-607-5675

Planning and Development Services  
City of Flagstaff  
211 W. Aspen Avenue  
Flagstaff, AZ 86001

RE: Northern Arizona Healthcare Health & Wellness Village Applications

Dear Flagstaff Development Staff and City Council:

As a physician who practices in Flagstaff and serves the northern Arizona community, I am writing in support of the proposed Northern Arizona Healthcare (NAH) Health and Wellness Village. This future development would provide Flagstaff and northern Arizona residents with state-of-the-art health care services and resources for many years to come.

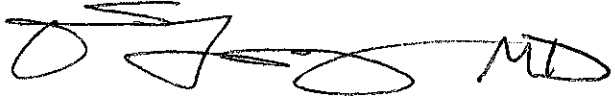
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Derek Fenquay MD

Planning and Development Services  
City of Flagstaff  
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Sincerely,



Trisne R. Hutton ACNP-C



**Northern Arizona Healthcare**  
Flagstaff Medical Center • Verde Valley Medical Center

1200 North Beaver Street  
Flagstaff, AZ 86001  
(928) 779-3366 Flagstaff,

Planning and Development Services  
City of Flagstaff  
211 W. Aspen Avenue  
Flagstaff, AZ 86001

RE: Northern Arizona Healthcare Health and Wellness Village Applications

Dear Flagstaff Development Staff and City Council:

As a resident who is deeply immersed in the community, I am writing today in support of the Northern Arizona Healthcare (NAH) Health and Wellness Village. This future development would not only provide Flagstaff and northern Arizona residents with state-of-the-art health care services for many years to come, but would also serve as an economic boost to the area.

With a growing and ever-changing population, I believe NAH's proposed Health and Wellness Village can bring substantial benefits to our region.

- The proposed Health and Wellness Village will feature a new hospital and ambulatory care – ensuring our community has a modern and spacious medical complex that is designed to host existing and future health care innovations.
- Access to high-quality health care is a significant consideration for residents. This addition will further position Flagstaff as an attractive place to live, work and play with a mix of health care options, outdoor activities, housing, restaurants and more.
- The development is poised to generate millions in tax revenue, which can be used to enhance our schools, roads, public entities and more.

If approved, NAH's new hospital and ambulatory care center will serve as a constant reminder that our community is committed to delivering the best health care for our residents for generations to come.

I appreciate the City of Flagstaff's consideration and strongly encourage the City Council to vote in favor of building this important Health and Wellness Village for the benefit of all of us.

Sincerely,

A handwritten signature in black ink, appearing to be "A. J. M.D.", followed by the letters "M.D." in a larger, bold font.



## Northern Arizona Healthcare

Flagstaff Medical Center • Verde Valley Medical Center

1200 North Beaver Street  
Flagstaff, AZ 86001  
(928) 779-3366 Flagstaff,

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