

# Annual Budget and Financial Plan

Fiscal Year 2026-27  
City of Flagstaff, Arizona



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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of Flagstaff  
Arizona**

For the Fiscal Year Beginning

**July 01, 2025**

*Christopher P. Morill*

Executive Director

## User's Guide

The budget document serves a myriad of purposes. Most important is its use as a communications device. The budget presents the public an opportunity to review the types and levels of services provided within the financial constraints of the community. The allocation of financial resources translates into what services will be provided to the community. As community needs and demands for service change, the allocation of resources should respond accordingly. Therefore, this document attempts to communicate financial information to allow for informed citizenry.

**Transmittal** - The City Manager's message, budget summary, and goals provide readers with a synopsis of the resource allocation priorities established by the City Council.

**Budget Overview** - The budget overview provides a high-level overview of the budget, key policy issues, priorities and strategies which shaped the budget, the budget process and format, revenue assumptions, and expenditure highlights.

**Policies and Procedures** - The policies and procedures include excerpts of City fiscal and budget policies and procedures.

**Issues and Updates** - Provides the key issues and updates considered during the budget process.

**Financial Summaries** - The schedules consolidate the major financial information and operating data elements. Several schedules also serve to meet state statutory reporting requirements. The expenditure summaries are used primarily for operational purposes, e.g., monitoring expenditures at a fund level and at a category level, and maintaining accountability at a division level, with managers accountable at the cost center level.

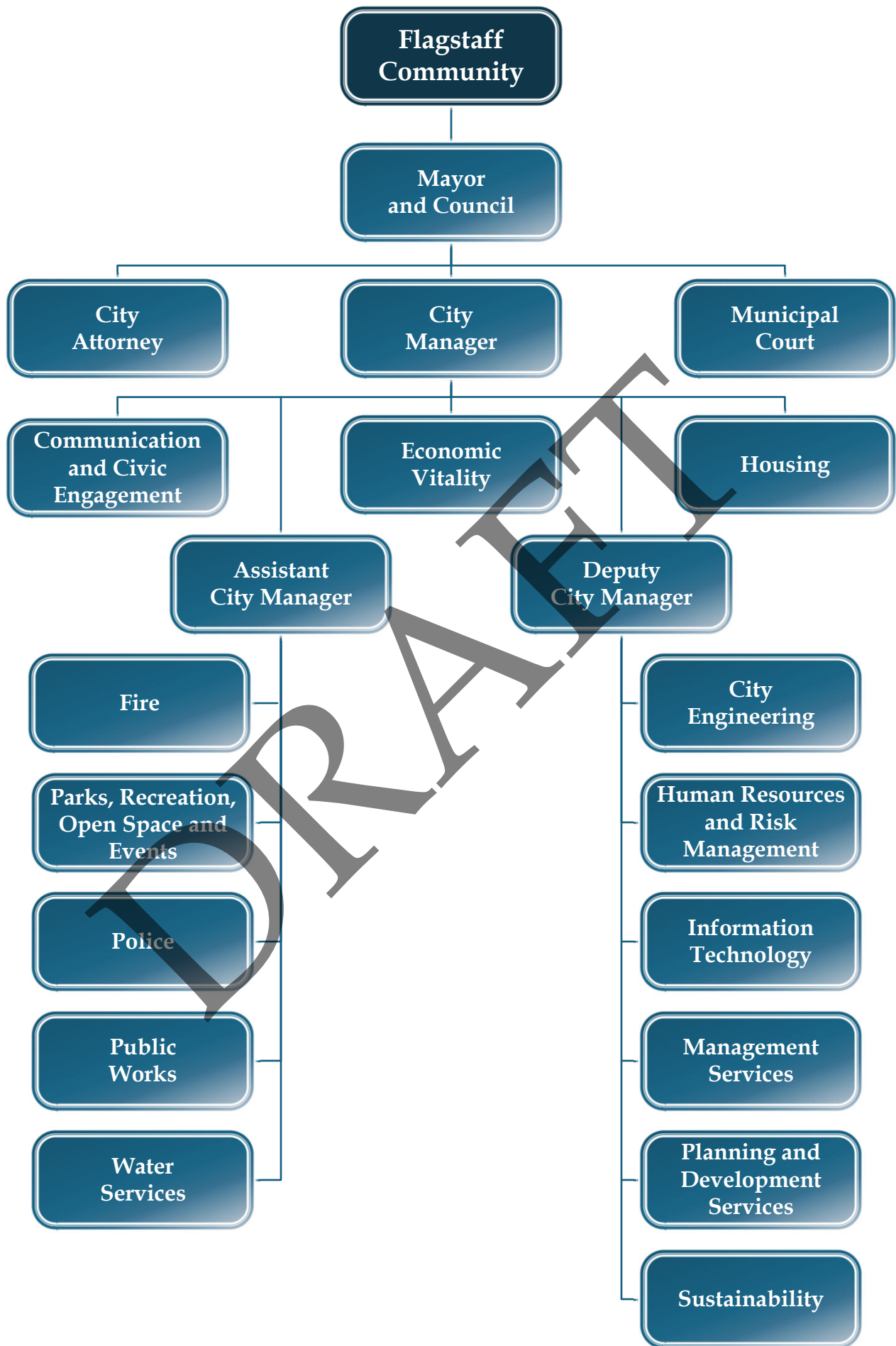
**Division Detail** - Each operating division summary provides a description, goals and objectives, major accomplishments of the current fiscal year, performance indicators, expenditure history, budget, commentary on significant changes, and sources of funding.

**Capital Improvements** - The current year portion of the five-year capital improvement program is listed, along with location maps and funding sources.

**Community Profile** - The community profile section includes information related to the City of Flagstaff, e.g., history, economic information, and services.

**Appendix** - In the appendices the user will find a glossary of budget terminology, ordinances/resolutions adopting the levies and budget, a summary of authorized personnel/positions by section, and the city pay plan.

For additional information, please call the Budget Office directly at (928) 213-2215. This budget document may also be viewed on the City of Flagstaff website, [www.flagstaff.az.gov](http://www.flagstaff.az.gov) under Annual Budget Reports.





# The City of Flagstaff

## Service at a Higher Elevation

### Mission

To protect and enhance the quality of life for all.

### Vision

The City of Flagstaff is a safe, diverse, just, vibrant, and innovative community with a unique character and quality of life for all. The City fosters and supports economic, environmental, educational, and cultural opportunities.

### Values

*\*Teamwork \*Accountability \*Communication*  
*\*Transparency \*Excellence \*Leadership \*Integrity*

---

## Key Community Priorities and Objectives

Approved by the Flagstaff City Council November 7, 2023

### High Performing Governance

- Serve the public by providing high quality customer service
- Cultivate community communication engagement practices that are clear, consistent, and timely
- Encourage public trust through transparency, accessibility, and use of the City's public participation policy
- Maintain the organization's fiscal stability through strong financial policies and best practices
- Implement and communicate innovative and efficient local government programs, new ideas, and best practices
- Be an inclusive employer of choice by providing employees with the necessary tools, training, support, and compensation

### Safe and Healthy Community

- Enhance community engagement and strengthen relationships between the community and public safety services
- Support social services, community partners, and housing opportunities
- Provide and build upon the alternative response model, and other community partnerships to best serve the mental and behavioral health needs of the community
- Provide public safety services with resources, staff, and training responsive to the community's needs
- Promote physical health and mental well-being through providing recreational opportunities, parks, open space, and active transportation options
- Ensure the built environment is safe through the use of consistent standards as well as best practices for building and land use

### **Inclusive and Engaged Community**

- Proactively foster community representation and civic engagement by enhancing opportunities for public involvement, in line with best practices
- Advance social equality and social justice in Flagstaff by supporting social services
- Facilitate and foster equity, diversity, and inclusivity, including support of trauma-informed policies and practices
- Enhance the City's involvement in community, education, and regional partnerships to strengthen the level of public trust
- Ensure City facilities, services and programs are accessible for all residents and representative of Flagstaff's diverse community
- Promote environmental justice and the access to environmental benefits

### **Sustainable and Innovative Infrastructure**

- Deliver outstanding services to residents through a healthy, well maintained infrastructure system
- Utilize existing long-range plans that identify the community's future infrastructure needs and all associated costs
- Provide, manage, and maintain effective infrastructure for multimodal and active transportation
- Facilitate, develop, and encourage carbon-neutral energy opportunities
- Support the community's social infrastructure needs; assist those partner organizations that provide services the City does not

### **Robust and Resilient Economy**

- Support and strengthen a robust, diverse, and sustainable economy
- Maintain and enhance an equitable and effective business, retention, and expansion program throughout the community
- Enhance relationships between the development community, the City, and Flagstaff residents
- Attract employers that provide high quality jobs and have a low impact on infrastructure and natural resources
- Enhance the community's workforce housing and development programs; improve partnerships with the private and public sectors
- Embrace and invest in responsible tourism opportunities to promote economic development

### **Livable Community**

- Create a welcoming community through partnerships, resilient neighborhoods, and civic engagement
- Provide amenities and activities that support a healthy lifestyle
- Work with regional partners that provide equitable and inclusive educational and cultural opportunities for Flagstaff residents of all ages
- Actively support attainable and affordable housing through the City's 10-Year Housing plan as well as other projects and opportunities
- Support diverse employment opportunities and high-quality jobs
- Achieve a well-maintained community through comprehensive and equitable code compliance and development

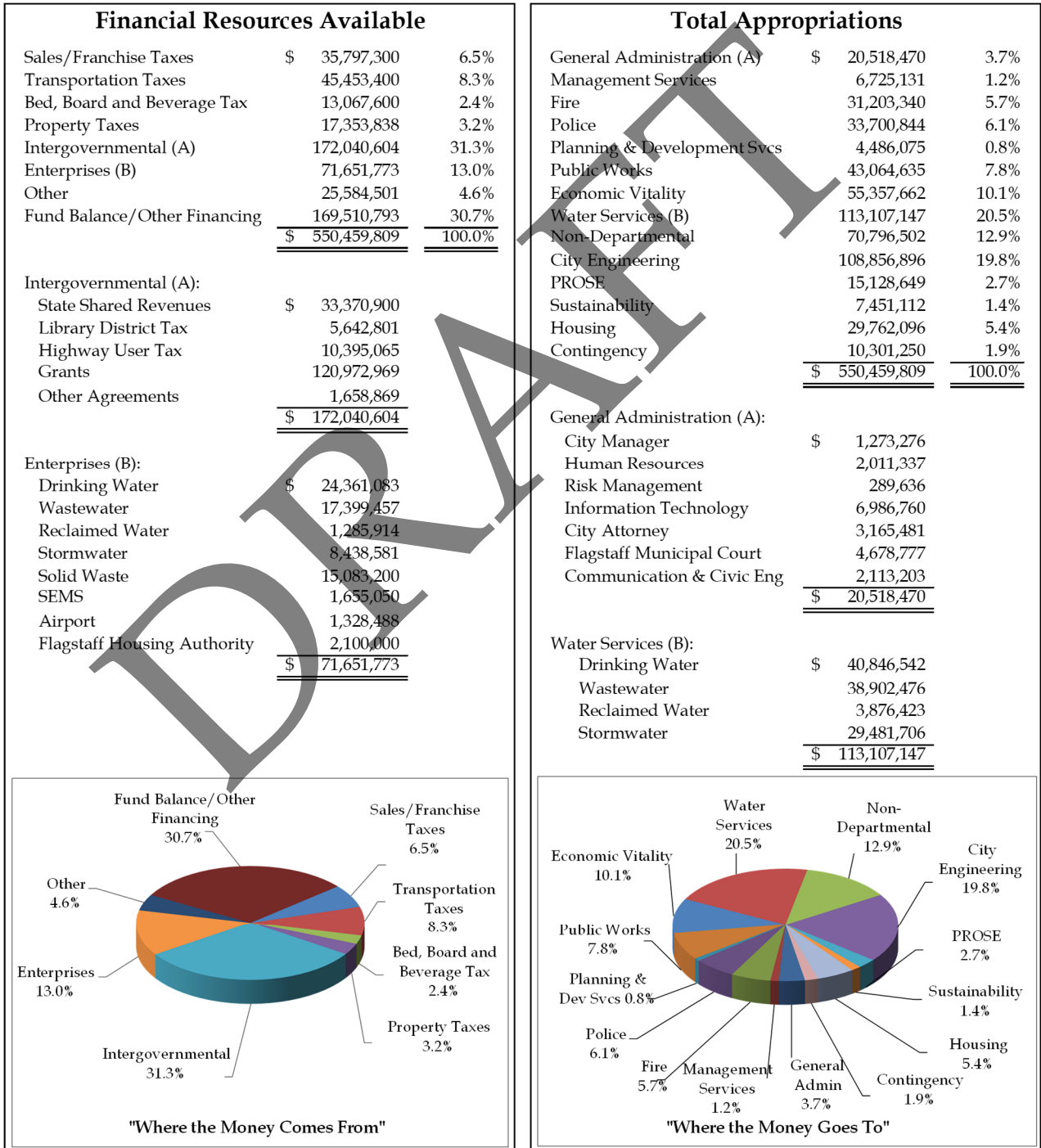
### **Environmental Stewardship**

- Promote, protect, and enhance a healthy, sustainable environment and its natural resources
- Engage community members through education and volunteer opportunities
- Implement and enhance sustainable building practices, waste diversion programs, alternative energy programs, and multimodal transportation options
- Encourage the private sector's investment in environmental stewardship
- Implement, maintain and further the Carbon Neutrality Plan (CNP) with awareness of social inequities
- Strengthen Flagstaff's resilience to climate change impacts on built, natural, economic, health, and social systems

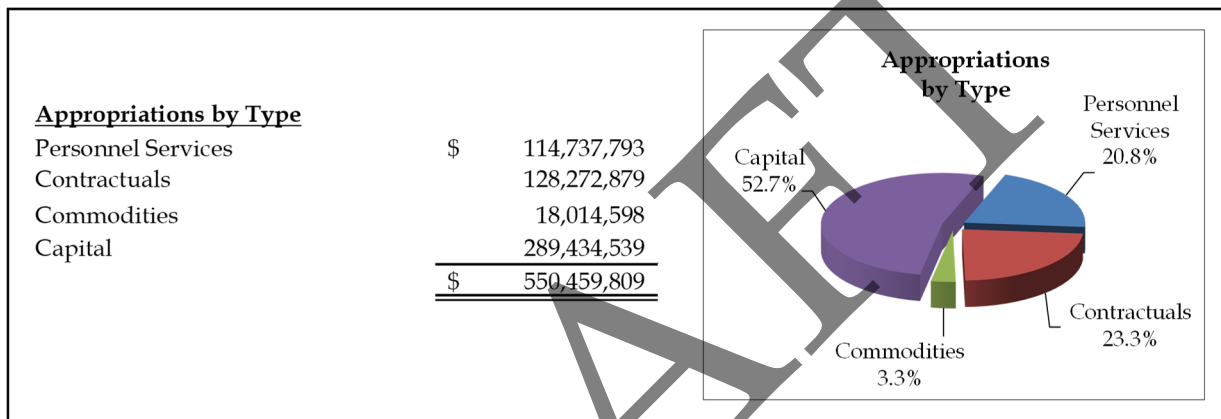
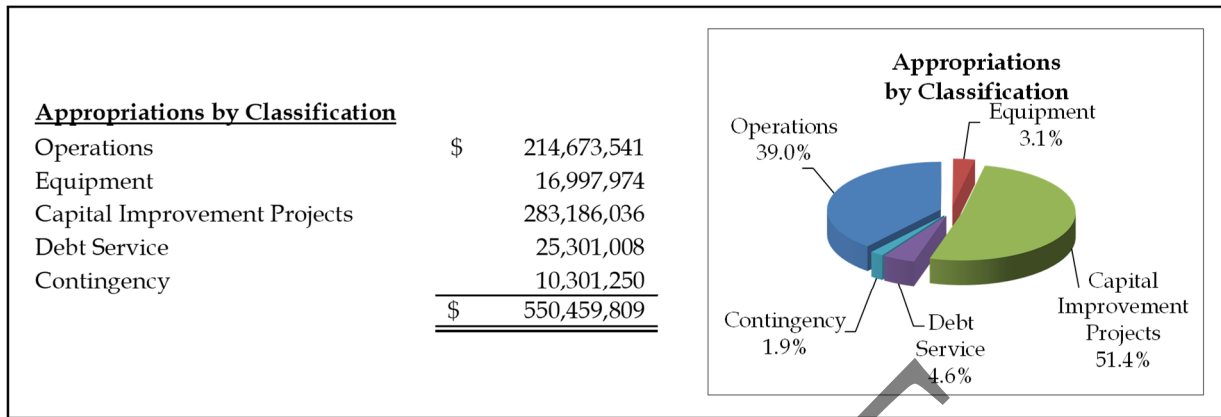
# Budget Overview

The City of Flagstaff FY 2026-27 Financial Plan presents a fiscally sound and balanced budget that maintains the integrity of the City's financial condition while still meeting the service level demands of a community that expects quality services. The Financial Plan balances not only financially, but also equally as important, balances the allocation of resources among operating requirements, capital needs, debt burden, and strong reserves for future needs and contingencies.

This section briefly describes the documents *Format and Process*; *Assumptions and Strategies* which formed the working parameters of the budget development; *Fund Summaries*; highlights of *Appropriations, Revenues* and *Capital Improvements Plan (CIP)*; and *Debt Structure*, which are the operating framework of the Financial Plan.

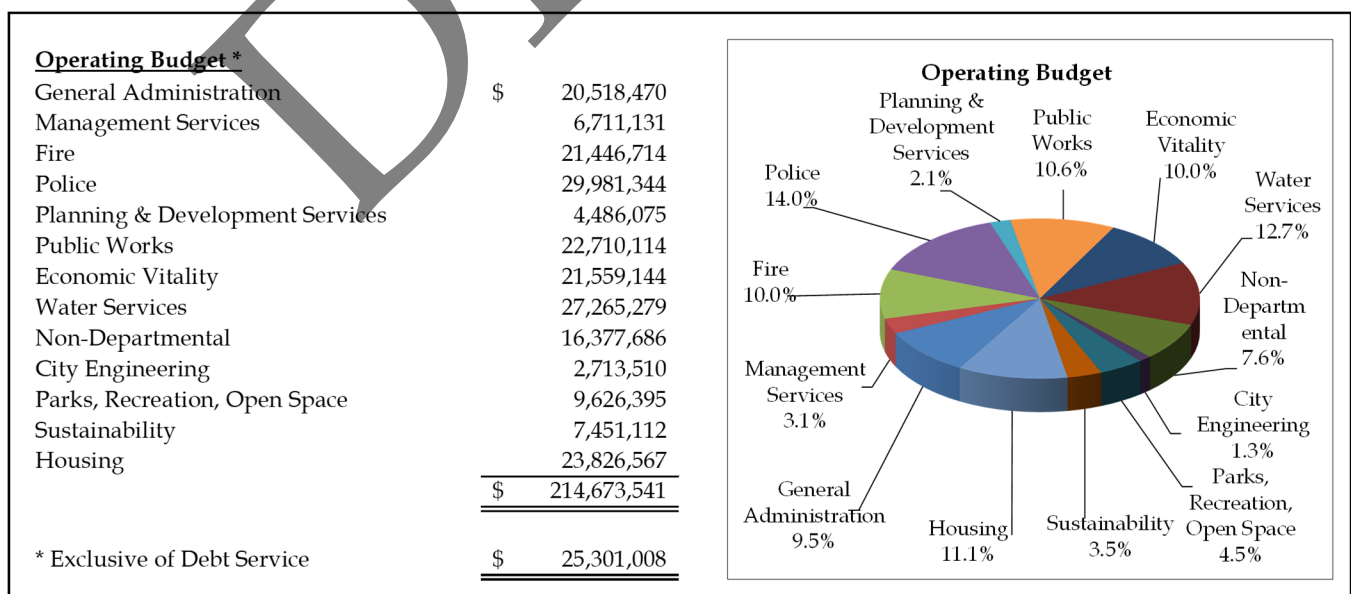


The following graphs depict total appropriations for the FY 2026-27 budget by major classifications and types.



## Operating Expenditures by Division

City operations include traditional municipal services that citizens expect local government to provide. Operating expenditures exclude capital improvements, capital equipment, debt service, and reserves. The division budgets are presented to include section budgets and divisional responsibilities as defined by the city code.



**General Administration** activities comprise 9.5% of the budget (\$20.5 million). The services within General Administration provide for the overall management and administration of the City, as well as enforcement of municipal laws through legal support and the courts. This group consists of City Manager, Human Resources and Risk Management, Information Technology, City Attorney, Flagstaff Municipal Court, and Communication and Civic Engagement.

**Management Services** comprises 3.1% of the operating budget (\$6.7 million). The division encompasses those activities that provide administrative support and services including Purchasing, Customer Service, Finance, Grants, Contracts, and Emergency Management, and Budget.

**Fire Department** services comprise 10.0% of the operating budget (\$21.4 million). The division's public safety programs provide both personal safety in the community with proactive attention to preventable disasters and sense of well-being through timely emergency response.

**Police Department** activities comprise 14.0% of the operating budget (\$30.0 million). Public safety programs provide personal safety in the community by promoting a community free of crime and assured response in emergency situations.

**Planning and Development Services** comprises 2.1% of the operating budget (\$4.5 million). The services in this division include Administration, Current Planning, and Building Safety and Code Compliance. The services provided by this division meet the current needs of the community and planning for the future.

**Public Works** activities comprise 10.6% of the operating budget (\$22.7 million) excluding the debt service requirements for solid waste of approximately \$218,000. The services provided include solid waste operations, maintenance of all public facilities and public infrastructure including streets and fleet services.

**Economic Vitality** activities comprise 10.0% of the operating budget (\$21.6 million) excluding debt service requirements for the Business Incubator of approximately \$245,000 and the Parking District of approximately \$58,000. The division includes the following sections: Library, Community Investment, Tourism and Visitor Center, Airport, Arts and Science, Beautification, Parking District and Economic Development.

**Water Services** comprise 12.7% of the operating budget (\$27.3 million), excluding approximately \$5.0 million in debt service requirements. There is one administrative section responsible for management of Drinking Water, Wastewater, Reclaimed Water, and Stormwater activities. Drinking water, wastewater and reclaimed operations provide services that promote a clean and healthy community by providing a safe water supply and proper waste disposal.

**Non-Departmental** operations comprise 7.6% of the budget (\$16.4 million) exclusive of \$19.8 million in debt service requirements. The Council and Commission, Transit, and Non-departmental budgets account for expenditures that benefit city operations.

**City Engineering** comprises 1.3% of the operating budget (\$2.7 million). The services in this division include Engineering, Capital Improvements, Development Engineering and Transportation Engineering.

**Parks, Recreation, Open Space and Events** comprises 4.5% of the operating budget (\$9.6 million). The services in this division include Parks, Recreation, Open Space management and Events.

**Sustainability** comprises 3.5% of the operating budget (\$7.5 million). The services in this division include Sustainability and Environmental Management.

**Housing** comprises 11.1% of the operating budget (\$23.8 million). The services in this division include Housing, Community Development Services, and Flagstaff Housing Authority.

## Budget Format and Process

The budget and financial plan for the City of Flagstaff is the policy document that reflects the goals and objectives of the City Council. These goals and objectives are implemented through the policies and priorities established by the Council which were provided by recommendations from the various Boards and Commissions appointed by Council.

The Office of the City Manager is responsible for implementing these policies and priorities utilizing the allocation of available financial resources. The annual review process provides the community an opportunity to evaluate the services provided to the citizens of the community. Programs are identified, evaluated, and the scope of service to be provided is defined. The staffing level needed to provide the service level deemed appropriate by Council is then determined. Additionally, funding requirements and level of effort to be provided are established.

### **Format**

The Division Detail section presents each operating activity at the section level. It includes each section's *Mission, Program Description, Accomplishments, Initiatives, Performance Measures, and Financial Summary*. The performance measures look at efficiency and/or effectiveness at the program level.

To assist the City Manager in the management of the resources expended by the municipality, the budget also serves as an operational guide. The operating budget presentation includes, for comparative purposes, the *Actual Expenditures* for two years prior, *Estimated Expenditures* prior year, and the *Adopted Budget* prior and current year. Expenditures are shown by category and program. The comparatives in the Financial Summaries section are presented at the fund level and the division level to aid section and program managers in budget tracking and accountability.

*Categories presented are:*

- Personnel Services (salaries, fringe benefits, internal labor, etc.)
- Contractuals (professional services, utilities, maintenance, rents, debt service, etc.)
- Commodities (small equipment, parts, office supplies, operating supplies, etc.)
- Capital (professional services, land, buildings, street, water and sewer construction, equipment, etc.)

### **Fund, Division and Section Structure**

The city uses funds to report its financial position and the results of its operations. Fund accounting segregates funds according to their intended purpose and is designed to demonstrate legal compliance and to aid fiscal management by segregating transactions related to certain governmental functions or activities. A fund is a separate accounting entity with a self-balancing set of accounts which includes assets, liabilities, fund equity, revenues, and expenditures/expenses.

Within each fund there may be several divisions. Divisions also may encompass several funds. The division level is the legal level of budget authority.

Divisions are groups of sections that serve a similar function within the city. In addition, within each section are programs, which capture all expenditures related to an activity cost center or location of operation within a section.

The following table represents the structure for the city.

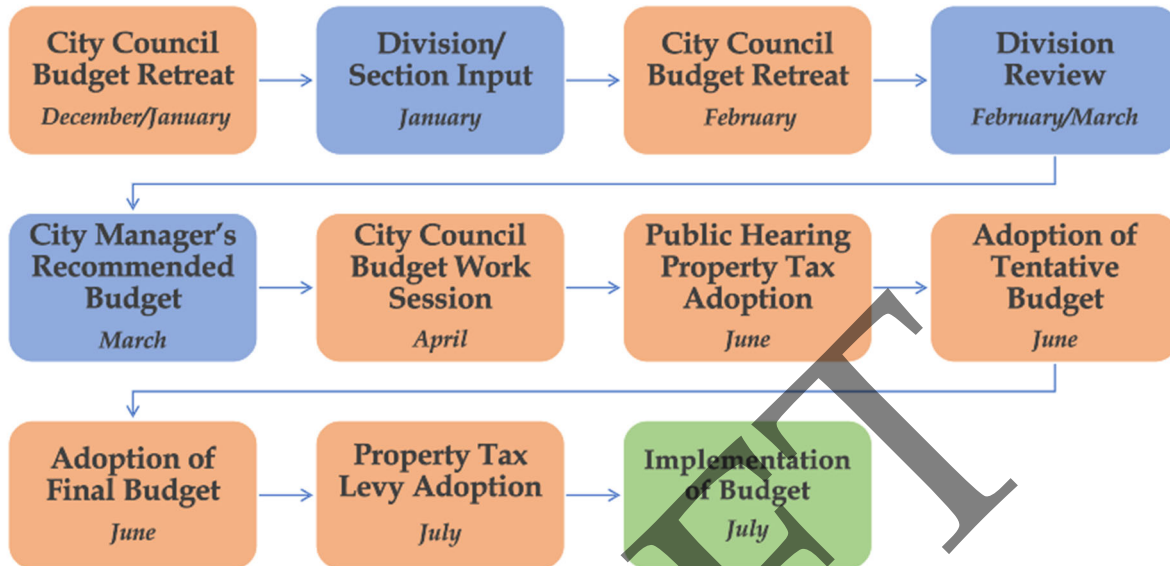
## Relationship Between Fund Types, Funds and Divisions

Divisions	General Administration	Management Services	Fire	Police	Planning and Development Services	Public Works	Economic Vitality	Water Services	Non-Departmental	City Engineering	PROSE	Sustainability	Housing
<b>GOVERNMENTAL FUNDS</b>													
General Fund*	✓	✓	✓	✓	✓	✓	✓		✓	✓	✓		✓
<b>Special Revenue Funds</b>													
Housing and Community Service													✓
COVID Relief									✓				
Library							✓						
Highway User Revenue*						✓				✓			
Transportation*						✓			✓	✓			
Beautification						✓							
Economic Development						✓							
Tourism						✓							
Arts and Science						✓							
Recreation											✓		
Parking District													
Water Resource & Infrastructure			✓										
<b>Debt Services Funds</b>													
General Obligation Bonds									✓				
Secondary Property Tax									✓				
Pension Bonds			✓	✓					✓				
<b>Permanent Fund</b>													
Perpetual Care									✓				
<b>Capital Projects Funds</b>													
GO Capital Projects			✓					✓	✓				✓
Non-GO Bond Capital Projects									✓				
<b>PROPRIETARY FUNDS</b>													
<b>Enterprise Funds</b>													
Drinking Water*								✓					
Wastewater*								✓					
Reclaimed Water*								✓					
Stormwater*								✓					
Solid Waste*						✓							
Sustainability and Env. Mgmt.*												✓	
Airport*							✓						
Flagstaff Housing Authority													✓

\*Major funds based on FY 2024-25 Annual Comprehensive Financial Report

## Process

### Budget Process Flowchart:



### Presentation:

- *Transmittal* provides a summary of the key policy issues, priorities, and strategies that shaped the budget as framed by the City Manager.
- *Budget Overview* summarizes financial resources and expenditures along with fund summaries and an overview of selected revenues.
- *Policies and Procedures* summarize key fiscal and budget policies.
- *Issues and Updates* provide narrative and financial data related to personnel service costs, cost allocation plan, issues, and updates.
- *Financial Summaries* include various schedules utilizing revenue and expenditure classifications and tax levy information in accordance with state reporting requirements as mandated by statute. Expenditures are reported at both the fund and division level for operational control purposes.
- *Division Detail* provides both narrative and financial data for the City's divisions. The budget commentary provides an explanation of significant budget changes.
- *Capital Improvement* section lists projects, costs, and funding sources in the Capital Improvement Program (CIP).
- *Community Profile* includes a community profile of the City of Flagstaff.
- *Appendices* include detailed personnel schedules, pay plans, budget resolution, property tax ordinance, glossary, and acronyms.

### FY 2027 Budget Calendar Highlights

August 28-29	Budget Planning Retreat
November 17	Budget Kickoff
December 19	Council Budget Retreat
February 5	Council Budget Retreat
February 18- March 6	Division Review Meetings with Division Directors
March 24	City Manager Recommended Budget Presentation to Staff
April 23	Council Budget Retreat and Proposed Budget Available to Public
June 2	Tentative Budget Adoption
June 16	Property Tax Levy Hearing and Final Budget Adoption
July 7	Property Tax Levy Adoption

## **Review and Approval:**

Issues presented during the review and approval period include discussion topics of the Council retreats. The winter retreat was held in December, to give city staff the opportunity to present major discussion points to Council and the public. The goal is for Council to make policy decisions and direct staff in budget priorities. This provides adequate time for the Council to gather input on major budget issues prior to preparation of the budget. The Council holds work sessions in April. The Council reviews and discusses all personnel recommendations, capital equipment recommendations, and the capital improvement plan. The Council arrives at a consensus for all decisions needed. The work sessions provide the opportunity for city management, divisions, and the public to offer information and recommendations to the City Council.

The proposed budget is presented to Council for tentative adoption on or before the third Monday in July. One public hearing is held on the content of the budget. Final adoption will occur on June 16, 2026. State law requires the operating budget to be all-inclusive. Therefore, the budget includes provisions for contingent revenues and expenditures that cannot be accurately determined when the budget is adopted (e.g., grants). The resolution adopting the annual budget requires Council authorization for any expenditure from contingencies as well as transfer of budget authority between divisions.

## **Adoption:**

The city operates under the State Expenditure Limitation with a permanent adjustment to the base. Alternative [Home Rule] Expenditure Control municipalities require voter approval every four years.

The city received voter approval in the November 2020 general election for a third adjustment to the expenditure limitation base. This permanent adjustment was effective for the FY 2021-22 budget year.

The City Manager's Proposed Budget reflects the total funds appropriated (\$550,459,809). Certain exclusions are allowed by the state [e.g., bond proceeds, debt service, grants] in computing the Expenditure Limitation (\$255,853,366) and this total cannot be exceeded.

Budget authority can be transferred between line items within a section. At year-end, division budgets are reviewed, and budget authority is transferred from contingencies by resolution as necessary. Council can also amend total appropriations for a fund during the year by resolution if there is a corresponding increase/decrease in another fund so that the total appropriation is not exceeded.

## **Other Resources**

Annual Budget Reports: <https://www.flagstaff.az.gov/4825/Annual-Budget-Reports>

Annual Financial Reports: <https://www.flagstaff.az.gov/4826/Annual-Financial-Reports>

Development Fee Reports: <https://www.flagstaff.az.gov/3717/Development-Fee-Reports-and-Documents>

Monthly Financial Reports: <https://www.flagstaff.az.gov/4827/Monthly-Financial-Reports>

Public Safety Pension Information: <https://www.flagstaff.az.gov/4147/Public-Safety-Pension-Information>

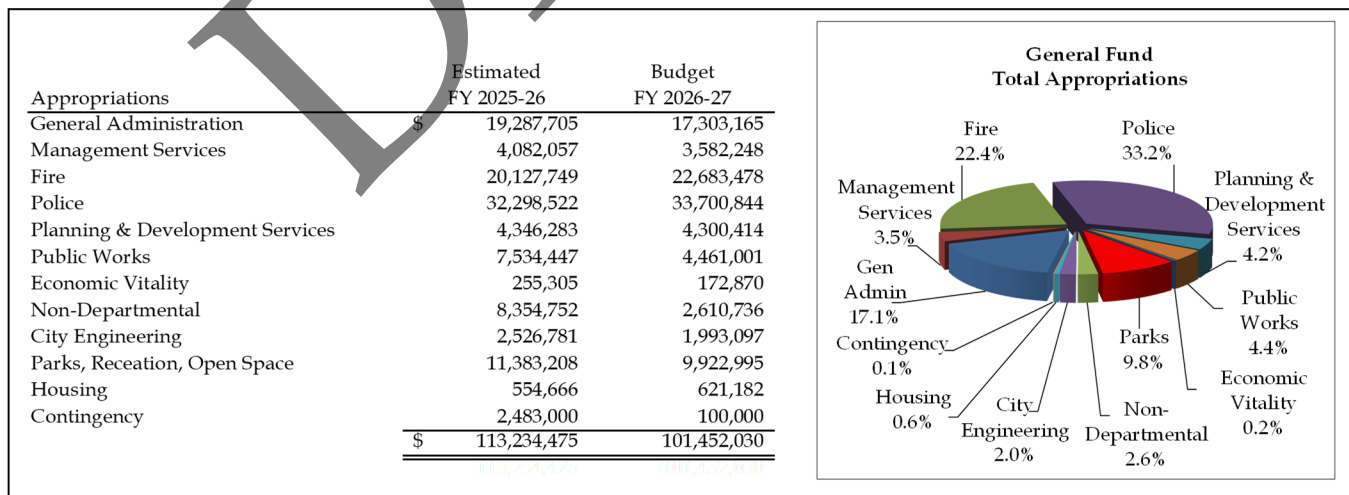
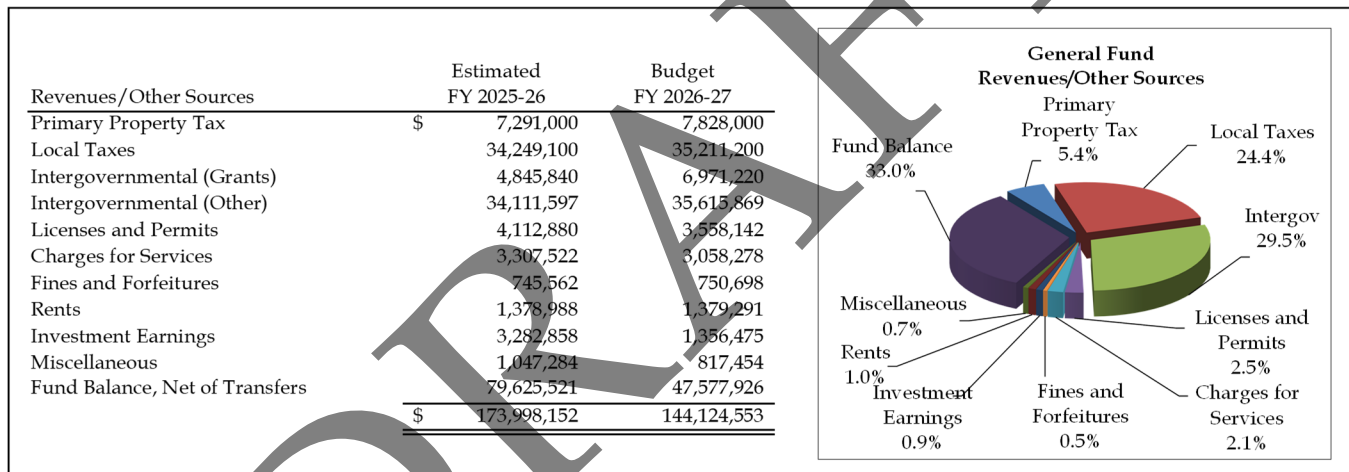
# Fund Summaries

## General Fund

The General Fund includes all city operations, except enterprise activities which are to be self-sustaining, such as, Water Services, Solid Waste, Sustainability and Environmental Management, Airport, Flagstaff Housing Authority, and activities funded from a special revenue source dedicated to that activity. These include the Housing and Community Services, COVID Relief, Library, HURF, Transportation Tax, Bed, Board, and Beverage (BBB) Tax, Parking and Water Resource Infrastructure Protection funds.

Total resources available for expenditures for FY 2026-27 are \$144.1 million including the estimated beginning fund balance of \$60.7 million. A substantial portion of General Fund resources come from the following revenue categories: local sales taxes, franchise taxes, and intergovernmental revenues. Specific detail including comparative data is shown in Schedule C of the Financial Summaries section and a more detailed review of major revenue categories, including historical trend information, is provided following the fund summaries.

General Fund revenue/other sources compared to the year-end estimates are expected to decrease by 17.2%. Fund balance has decreased compared to FY 2025-26 due to the expected completion of several projects, increases to operating expenditures, and one-time expenditures anticipated in FY 2026-27.

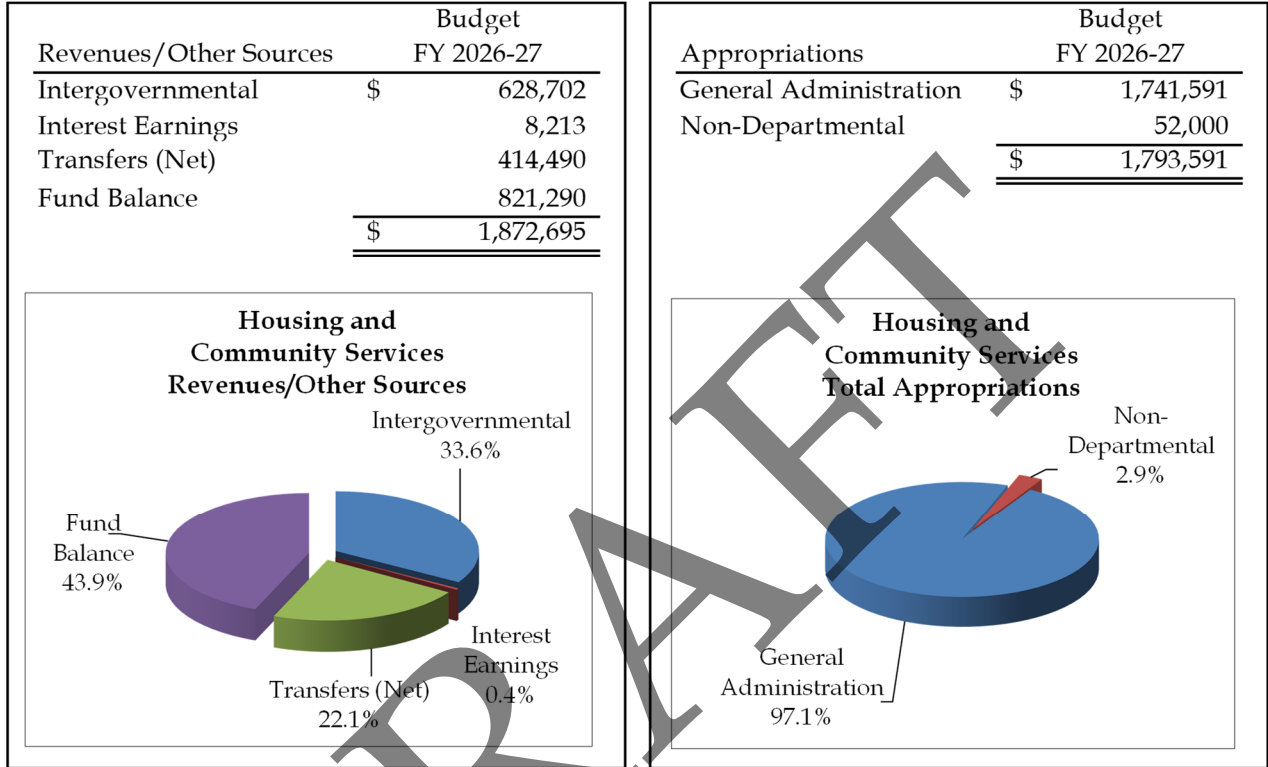


General Fund total appropriations compared to year-end estimates have decreased by 10.4%. The General Fund ongoing revenues and expenses are structurally balanced in the five-year plan. Unrestricted fund balance is estimated at a minimum of 20.0% of operating revenues over the next five years. Restricted fund balance is estimated at \$6.7 million at the end of FY 2026-27. The financial position of the General Fund remains balanced.

## Special Revenue Funds

### Housing and Community Services Fund

This fund finances activities in conjunction with the Community Development Block Grant (CDBG) program and affordable housing activities. There is \$1.8 million appropriated to this activity for FY 2026-27. Budgeted expenditures in this fund include \$629,000 in CDBG grants.



## Library Fund

The city operates a joint City-County Public Library which includes auxiliary programs in outlying county locations and a bookmobile service. The intergovernmental agreement between the city, the county, and related district libraries provide a funding formula for the distribution of the tax. The formula provides a base amount for all entities and how any growth amount would be allocated. Any adjustments to this base are directed by the Library Council with affirmation by the County Board of Supervisors.

Approximately \$5.7 million of the funding for library operations comes from the library district tax, with an additional amount as a pass-through to district libraries. The \$1.5 million in net transfers includes a \$1.6 million transfer from the General Fund and \$82,000 from the Tourism Fund to further support the Flagstaff libraries, offset by a \$138,000 transfer to the General Fund for repayment of an energy efficiency project and costs for centralized custodial services.

Revenues/Other Sources		Budget FY 2026-27	
Intergovernmental	\$	5,692,801	
Investment Earnings		12,012	
Miscellaneous		26,843	
Fund Balance		4,225,433	
Transfers (Net)		1,540,736	
	\$	<u>11,497,825</u>	

Appropriations		Budget FY 2026-27	
General Administration	\$	310,588	
Management Services		136,683	
Public Works		192,353	
Economic Vitality		6,812,469	
Non-Departmental		65,754	
Contingency		100,000	
	\$	<u>7,617,847</u>	

**Library Revenues/Other Sources**

Source	Percentage
Intergovernmental	49.5%
Fund Balance	36.7%
Transfers (Net)	13.4%
Miscellaneous	0.2%
Investment Earnings	0.1%

**Library Total Appropriations**

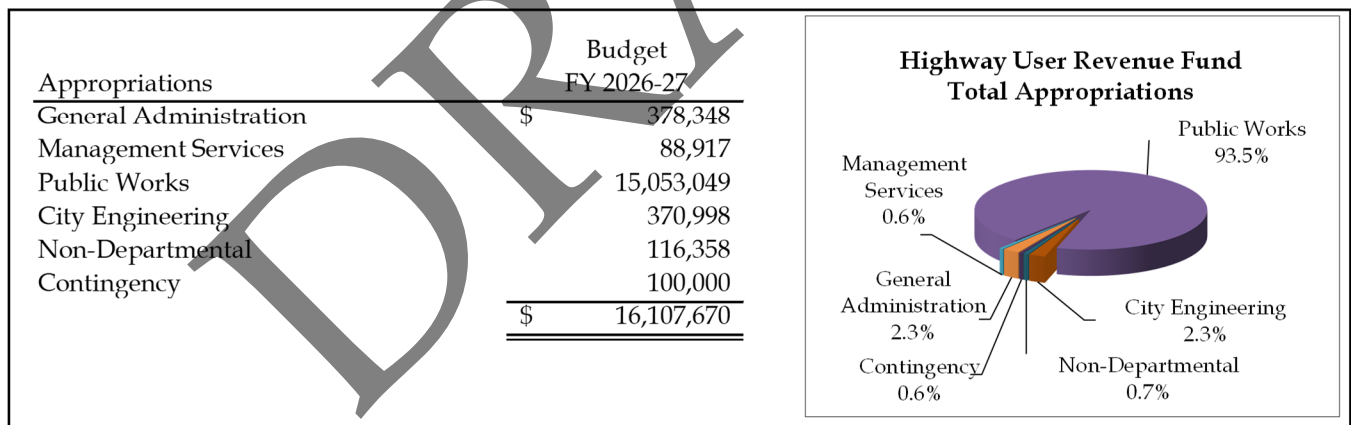
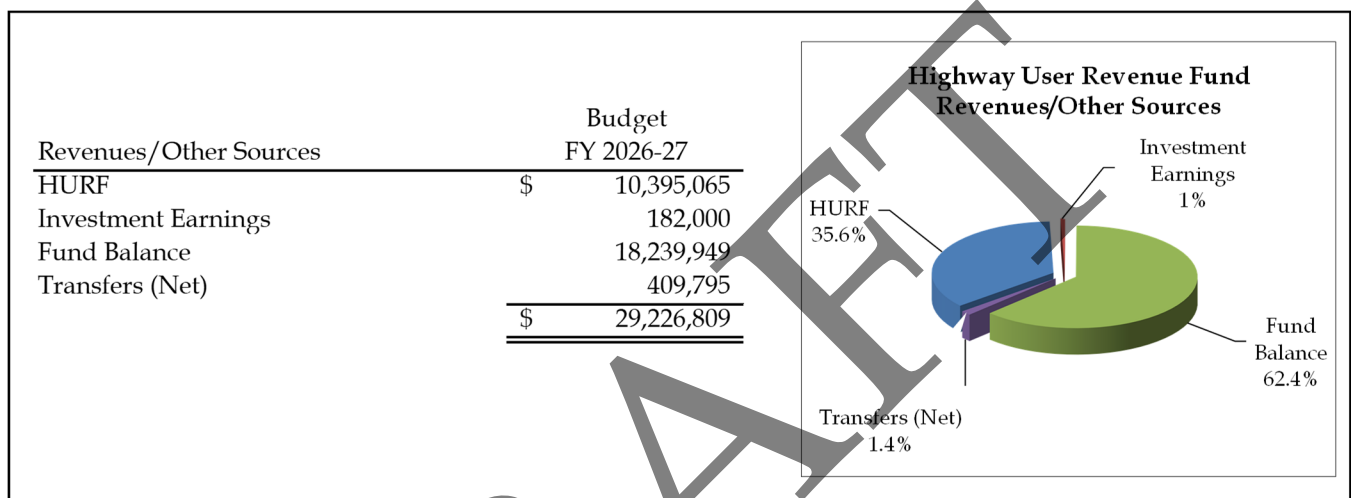
Category	Percentage
Economic Vitality	89.4%
Public Works	2.5%
Management Services	1.8%
General Administration	4.1%
Non-Departmental	0.9%
Contingency	1.3%

## Highway User Revenue Fund

The Highway User Revenue Fund (HURF) is mainly supported by fuel taxes distributed to cities and counties by the State.

Over the past five years, HURF taxes have grown steadily. During FY 2025-26 a new community was incorporated in the state which has impacted the funding formula for this tax distribution. As of result of this change, total revenue for the year is trending about 4% less than last year. Looking ahead, HURF revenues and other sources for FY 2026-27 are projected to stay about the same as FY 2025-26 at approximately \$29.2 million.

Appropriations total approximately \$16.1 million in FY 2026-27 which includes streets operations, annual pavement maintenance program, sidewalk program, and other street related projects.

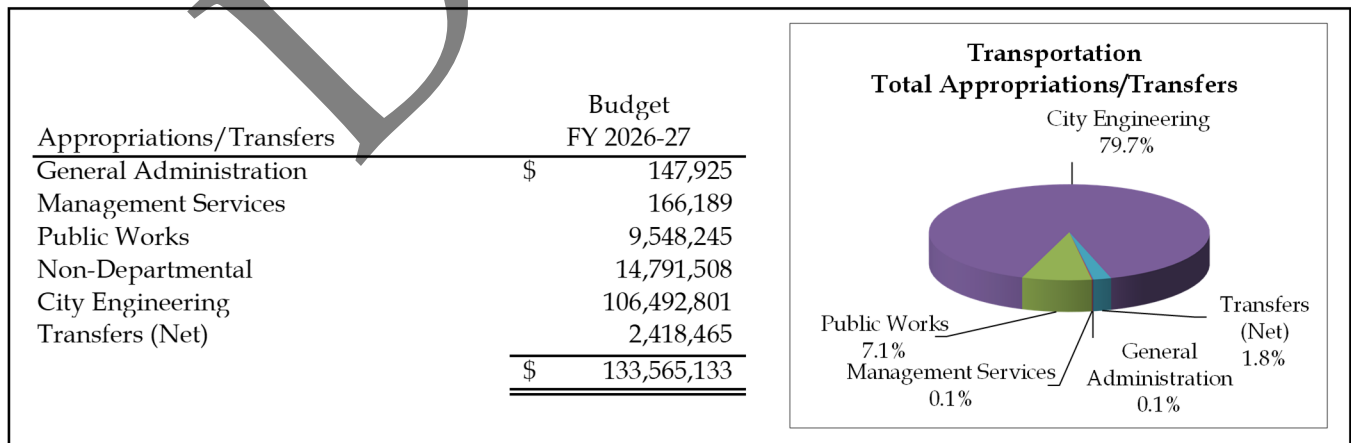
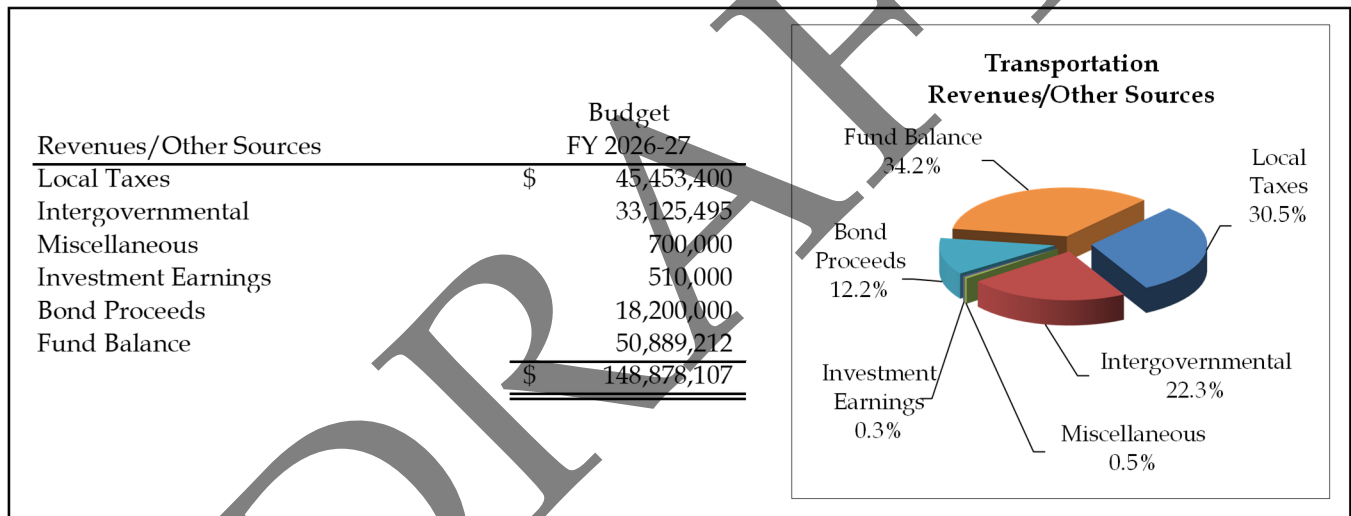


## Transportation Fund

The Transportation Fund was formed as a result of voter authorization to increase sales taxes to support transportation related issues. In FY 2014-15, voters approved a tax for road repair and street safety improvements. In FY 2018-19, voters approved an additional tax for the Lone Tree Overpass and Roadway, Pedestrian, Bicycle, and Safety Improvements. In November 2024, voters approved an extension and increase to the transit services portion of the tax to 0.500%. The total Transportation tax rate is now 1.486%

Projects	Voter Authorization	Valid Through	Rate	FY 2026-27 Revenues
Transit Service Enhancements	FY 2024-25	FY 2039-40	0.500	\$ 15,293,900
Road Repair and Street Safety	FY 2014-15	FY 2034-35	0.330	10,093,900
Lone Tree Overpass	FY 2018-19	FY 2038-39	0.230	7,035,200
Roadway, Pedestrian, Bicycle and Safety	FY 2018-19	FY 2039-40	0.426	13,030,400
<b>Total</b>			<b>1.486</b>	<b>\$ 45,453,400</b>

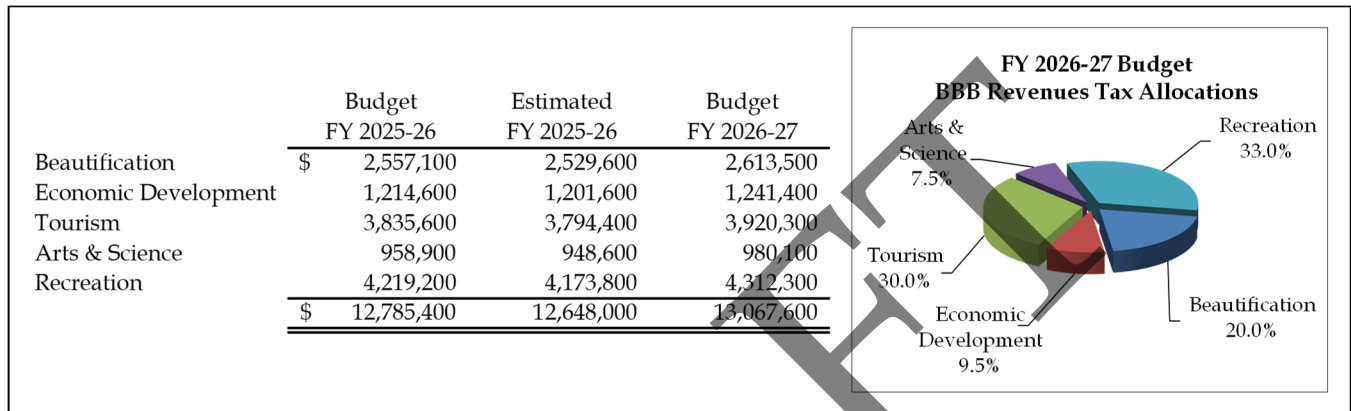
Appropriations total \$133.6 million in FY 2026-27 which include \$13.3 million for transit operations and capital projects, \$1.5 million for debt service, \$11.1 million for road repair and street safety projects, \$28.5 million for the Lone Tree overpass project, and \$76.6 million for roadway, pedestrian, bicycle, and safety improvements.



### Bed, Board and Beverage (BBB) Fund

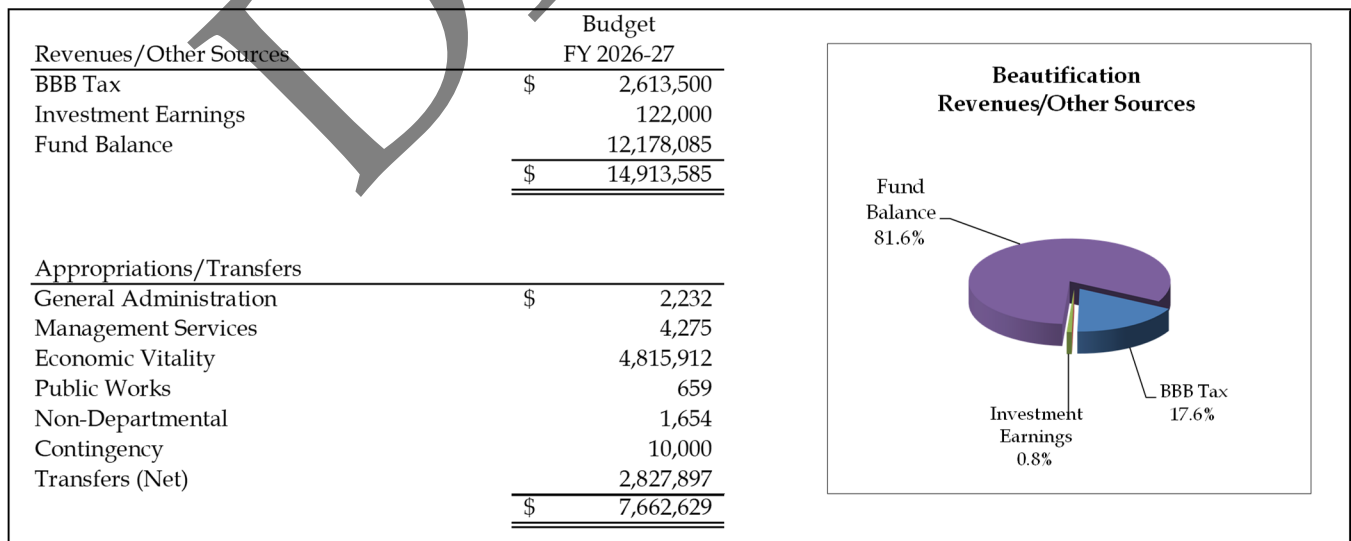
A dedicated 2% bed, board, and beverage sales tax collected on the services provided by lodging, restaurants and bars was originally approved by voters in 1988 with a ten-year sunset clause. The dedicated tax has been extended by the voters' numerous times with the most recent extension occurring in the 2024 general election. Voters approved the extension of the tax through June 30, 2043. These funds are allocated into the following categories: Recreation 33%; Economic Development 9.5%; Beautification 20%; Arts and Science 7.5%; Tourism 30%.

Revenue for FY 2026-27 is projected to increase over FY 2025-26. These taxes have continued to see growth year over year.



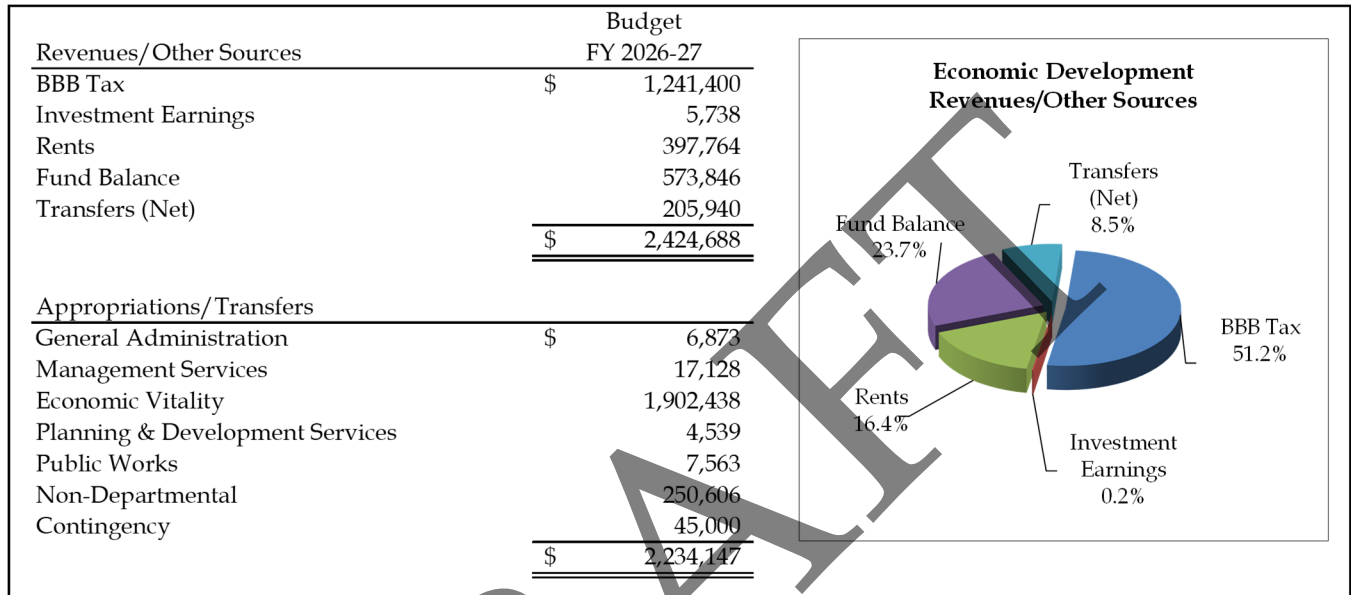
**Beautification Fund:** Total resources available for the Beautification Fund activities amount to \$14.9 million. Expenditures are primarily for beautification operations and a variety of capital improvement projects. The \$2.8 million in net transfers include a transfer to Sustainability and Environmental Management for litter control efforts, a transfer to Transportation for the Lone Tree overpass beautification project, a transfer to HURF for streetscape and right-of-way maintenance, a transfer to Recreation for Bushmaster Park, and a transfer to Parking for downtown enhanced services.

Some of the major projects funded with Beautification include the Switzer Canyon roundabout, Spruce Wash wedge, water tank mural at Buffalo Park, Huntington gabion wall, and Ponderosa/Verde landscaping. A full project listing is available in the Capital Improvements section.

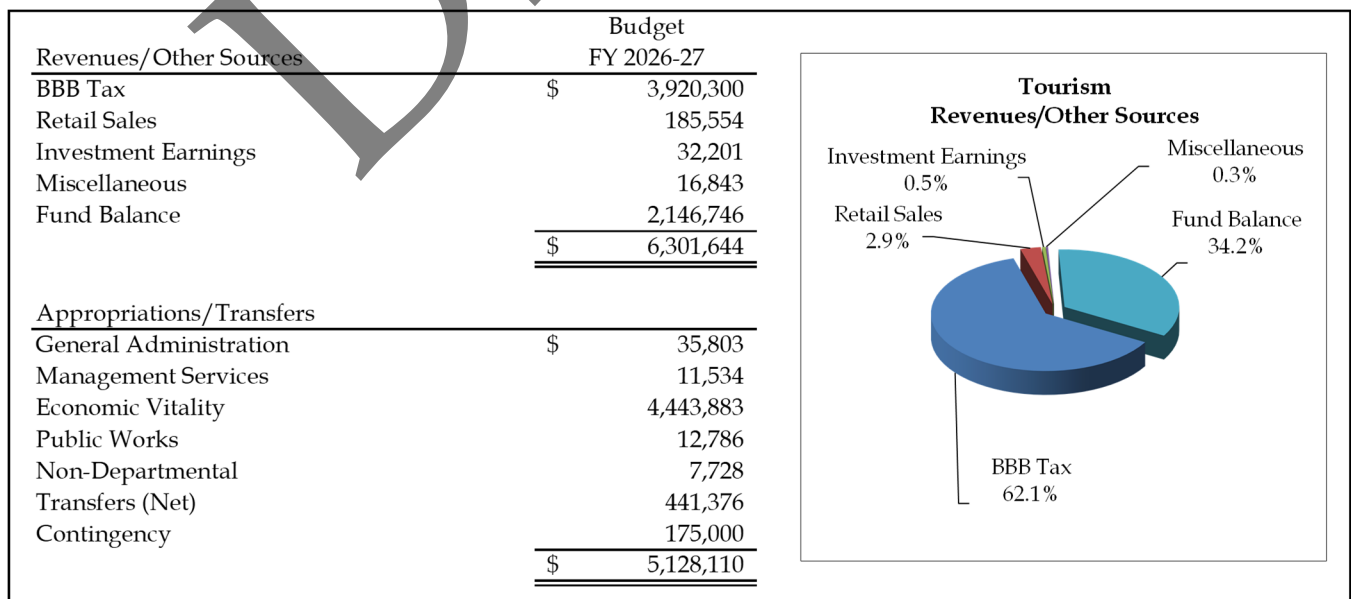


**Economic Development Fund:** This fund focuses on business retention and attraction as well as workforce development. In addition, the city funds the Business Incubation program and Innovation Mesa Business Accelerator program which are structured to allow university professors and local entrepreneurs to work in a supportive environment to develop ideas into commercial business models.

The city will continue to seek targeted industries to relocate to the community. Those industries will be complementary to existing businesses or supportive of community goals. Total revenues and other sources available are approximately \$2.4 million, of which \$1.2 million is from the BBB dedicated tax for economic development, lease revenue of \$400,000 and fund balance of \$574,000.



**Tourism Fund:** Total resources available in FY 2026-27 are approximately \$6.3 million, of which an estimated \$3.9 million is from the BBB tax. The total appropriations are approximately \$5.1 million, which includes \$4.4 million for Tourism. Tourism includes General Administration, Marketing, Meetings and Conventions Sales, International Travel Trade Sales, Public Relations, and the Film Office. The Visitors Center programs account for \$662,000 of the total. The Visitor Center programs include the Visitor Center (including the gift shop), Train Station Operations, and the Visitor Center Express at the Flagstaff Airport.



**Arts and Science Fund:** Total revenues and other sources available for Arts and Science activities are approximately \$1.9 million, including estimated revenues from the BBB tax of \$980,000. Expenditures include public art for \$285,000 and service partner contracts for \$1,011,000.

Revenues/Other Sources	Budget FY 2026-27
BBB Tax	\$ 980,100
Investment Earnings	9,000
Fund Balance	914,813
	<u>\$ 1,903,913</u>
<b>Appropriations</b>	
Management Services	\$ 2,090
Economic Vitality	1,456,925
Transfers (Net)	10,000
Contingency	10,000
	<u>\$ 1,479,015</u>

**Arts & Science  
Revenues/Other Sources**

Source	Percentage
BBB Tax	51.5%
Fund Balance	48.0%
Investment Earnings	0.5%

**Recreation Fund:** Per discussion with City Council, Council concluded this funding should support the expansion of existing facilities and the associated maintenance. Total resources available for recreation activities are approximately \$10.7 million, including estimated revenues from the BBB tax of \$4.3 million.

There are total appropriations in the amount of approximately \$7.7 million for activities and projects. This includes \$955,000 to fund recreational programming and \$1.6 million to fund Flagstaff Urban Trail System (FUTS) maintenance and recreation fields operation and maintenance. These are funded via a transfer to the General Fund. Additionally, operational and capital improvement project resources have been allocated to deferred maintenance \$200,000, play structure replacements \$150,000, Sports Courts \$2,004,000, Ponderosa Park \$1,030,000, Continental Park \$1,500,000, and Cheshire Park \$2,000,000.

Revenues/Other Sources	Budget FY 2026-27
BBB Tax	\$ 4,312,300
Intergovernmental	1,500,000
Investment Earnings	49,000
Fund Balance	4,884,949
	<u>\$ 10,746,249</u>
<b>Appropriations/Transfers</b>	
General Administration	\$ 2,924
Management Services	2,365
Parks, Recreation, Open Space and Events	5,205,654
Non-Departmental	1,992
Transfers (Net)	2,524,087
	<u>\$ 7,737,022</u>

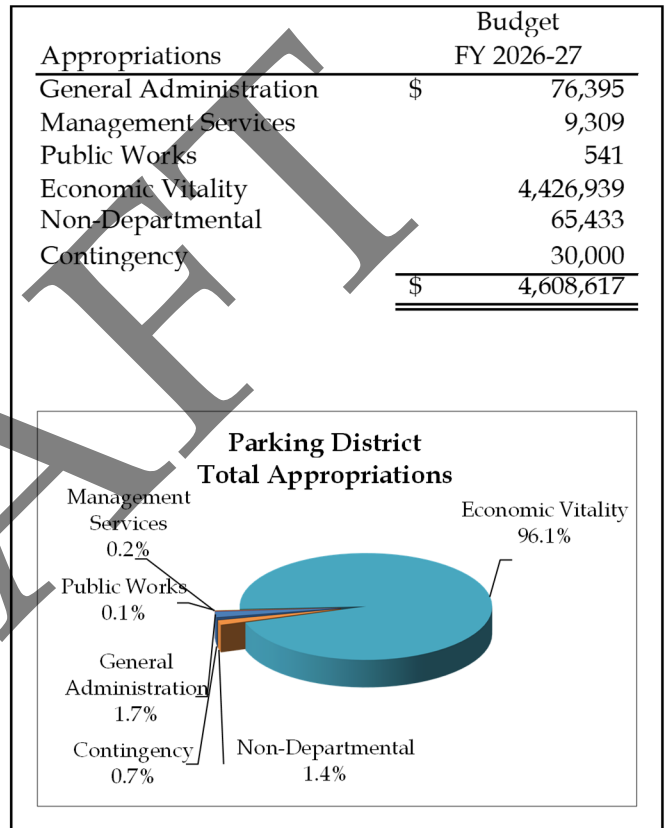
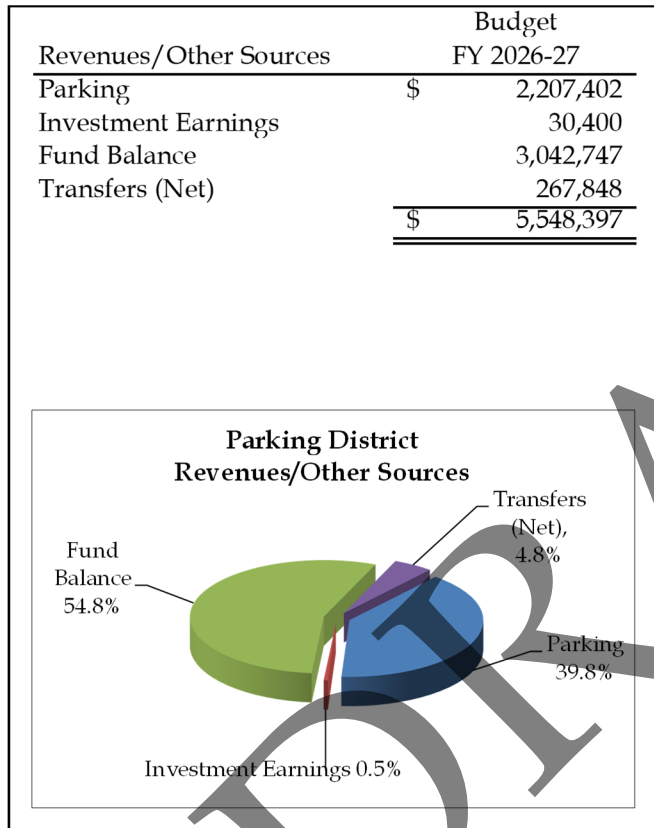
**Recreation  
Revenues/Other Sources**

Source	Percentage
BBB Tax	40.1%
Fund Balance	45.5%
Intergovernmental	14.0%
Intergovernmental	0.5%

## Parking District Fund

The Parking District Fund was created in FY 2016-17. City Ordinance 2016-05 was approved by City Council and created a special revenue fund for revenue generated by the implementation of the Comprehensive Parking Management Program. Of the revenue generated in this fund, 20% is reserved for the acquisition and development of new public parking spaces in the downtown area.

Total resources available for FY 2026-27 are approximately \$5.5 million which includes \$2.2 million in parking revenues and \$3.0 million of fund balance. Total appropriations for the fund are approximately \$4.6 million, which includes \$1.9 million for parking operations, \$2.5 million for capital and property acquisition and a contingency of \$30,000.



**Water Resource and Infrastructure Protection Fund**

In FY 2019-20, City Council approved the creation of the Water Resource Protection Fee. This fee funds the Wildland Fire Management program which was previously funded by the Flagstaff Watershed Protection Project bond. The revenue for FY 2026-27 includes \$1.3 million in Water Resource Protection Fees and \$6.5 million related to grant funding. Total appropriations for the fund are approximately \$8.7 million which is for operations and grant funded projects.

Revenues/Other Sources	Budget FY 2026-27
Resource Protection	\$ 1,289,058
Intergovernmental	6,527,500
Investment Earnings	16,772
Fund Balance	1,677,232
Transfers (Net)	673,929
	<u>\$ 10,184,491</u>

**Water Resource & Infrastructure Revenues/Other Sources**

Source	Percentage
Investment Earnings	64.0%
Intergovernmental	0.2%
Fund Balance	16.5%
Transfers (Net)	6.6%
Resource Protection	12.7%

Appropriations	Budget FY 2026-27
General Administration	\$ 89,639
Management Services	23,888
Fire	8,519,862
Public Works	4,440
Non-Departmental	13,416
Contingency	50,000
	<u>\$ 8,701,245</u>

**Water Resource & Infrastructure Total Appropriations/Transfers**

Category	Percentage
Fire	97.9%
Contingency	0.6%
Non-Departmental	0.2%
Public Works	0.1%
General Administration	1.0%
Management Services	0.3%

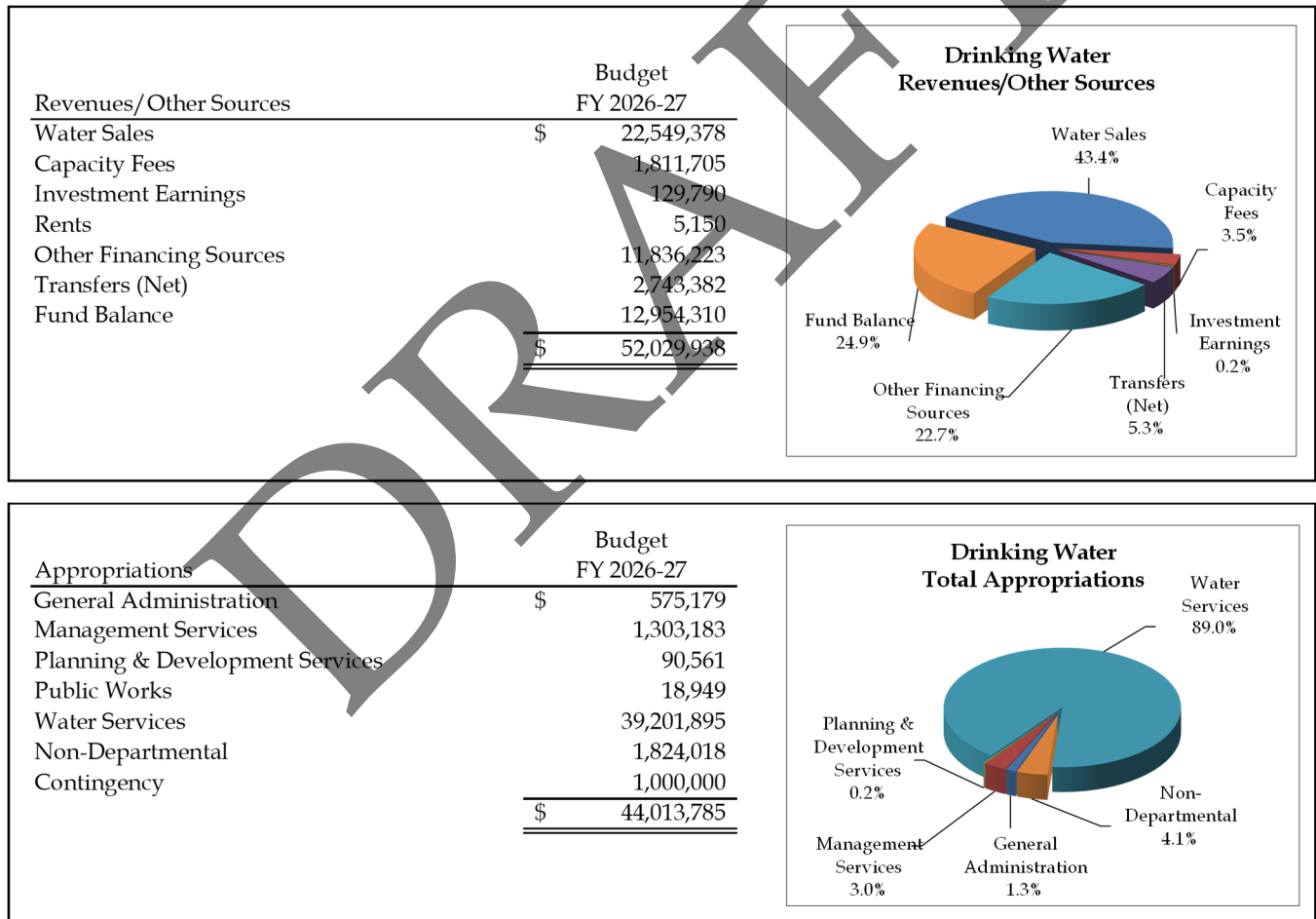
## Enterprise Funds

### Water Services Funds

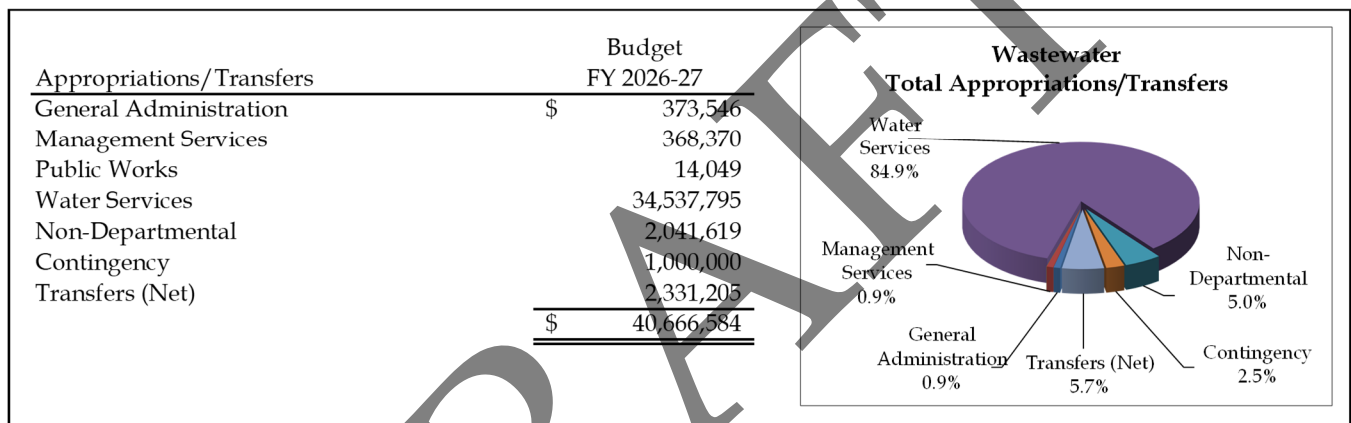
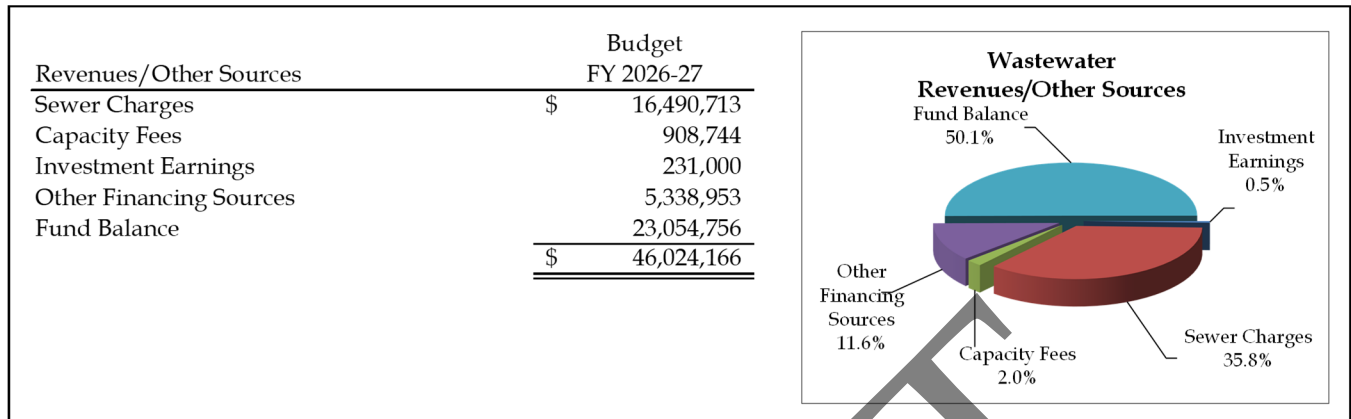
Water Services includes Drinking Water, Wastewater, Reclaimed Water, and Stormwater Funds. These Enterprise funds are operated as self-sustaining operations with user fees and charges based on a cost-of-service methodology. The rate model determines the minimum revenue requirements needed to support operations including operating and maintenance costs; capital improvements considered routine in nature; principal and interest payments on bonded debt related to utility construction; and maintaining a year-end fund balance sufficient to ensure adequate working capital.

Stormwater had a rate increase effective April 1, 2023, with scheduled increases of 12% annually through FY 2027-28. The most recent rate model update for Drinking Water, Wastewater, and Reclaimed Water was completed in FY 2023-24. This rate model was approved by City Council with an effective date of September 1, 2024, and provides consistent rate increases through FY 2032-33.

**Drinking Water:** Total appropriations related to direct costs for water operations are approximately \$44.0 million. Water fees are the major source of revenue supporting water operations and total approximately \$22.5 million.

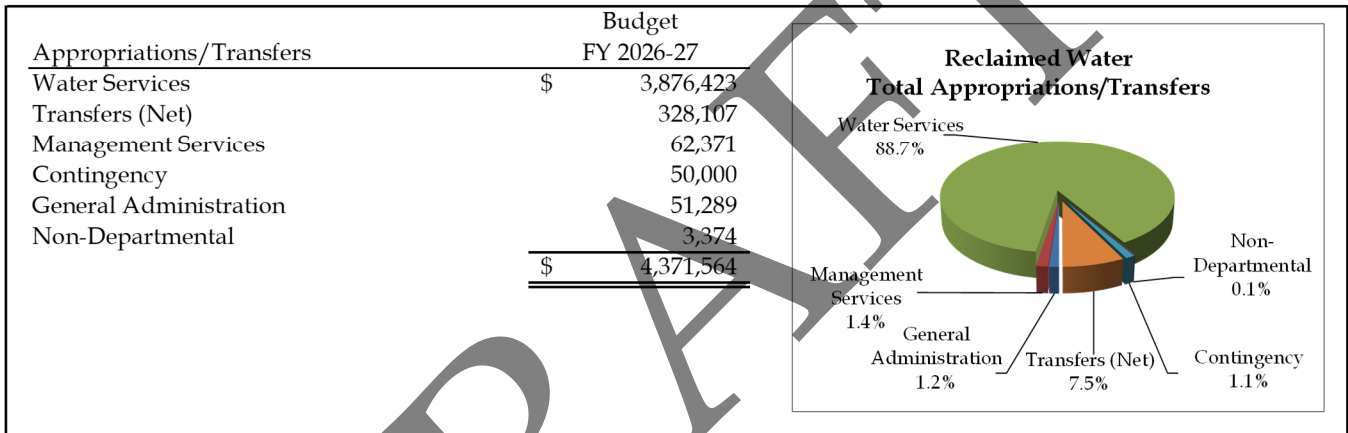
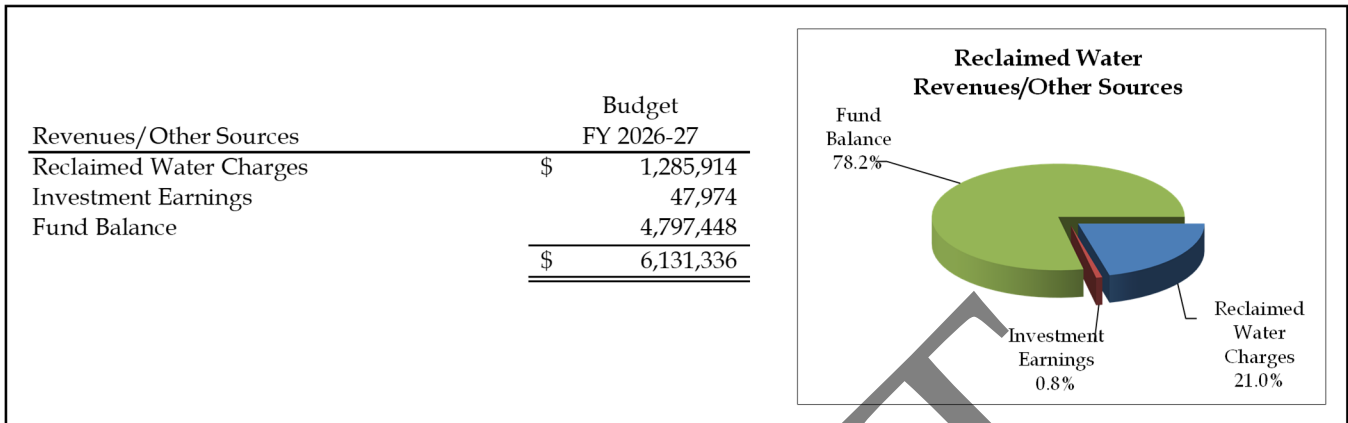


**Wastewater:** Total appropriations and transfers related to the direct costs for wastewater operations are approximately \$40.7 million. Sewer charges are the major source of revenue supporting wastewater operations and total approximately \$16.5 million.



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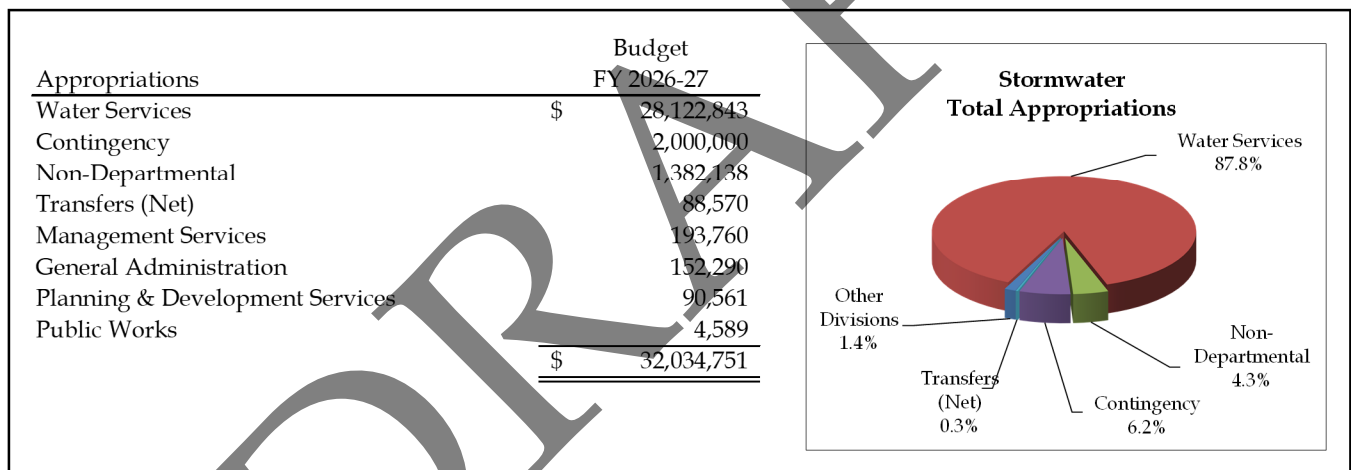
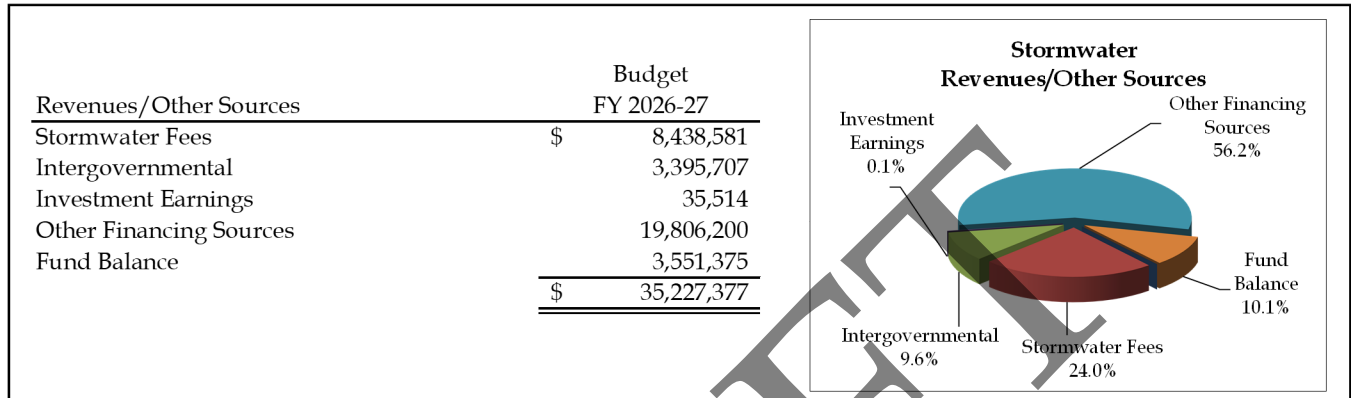
**Reclaimed Water:** Total appropriations and transfers related to the direct cost for the reclaimed water operations are \$4.4 million. Reclaimed water charges are the major source of revenue supporting these operations and estimates total \$1.3 million.



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**Stormwater:** The Stormwater Fund was initiated as a response to enhanced National Pollutant Discharge Elimination System (NPDES) Stormwater requirements affecting all communities with populations greater than 50,000 as of March 2003. The City of Flagstaff worked with consultants to design a program that met current minimum NPDES standards. Stormwater fees are step-based on every 1,500 square feet of impervious area (ERU).

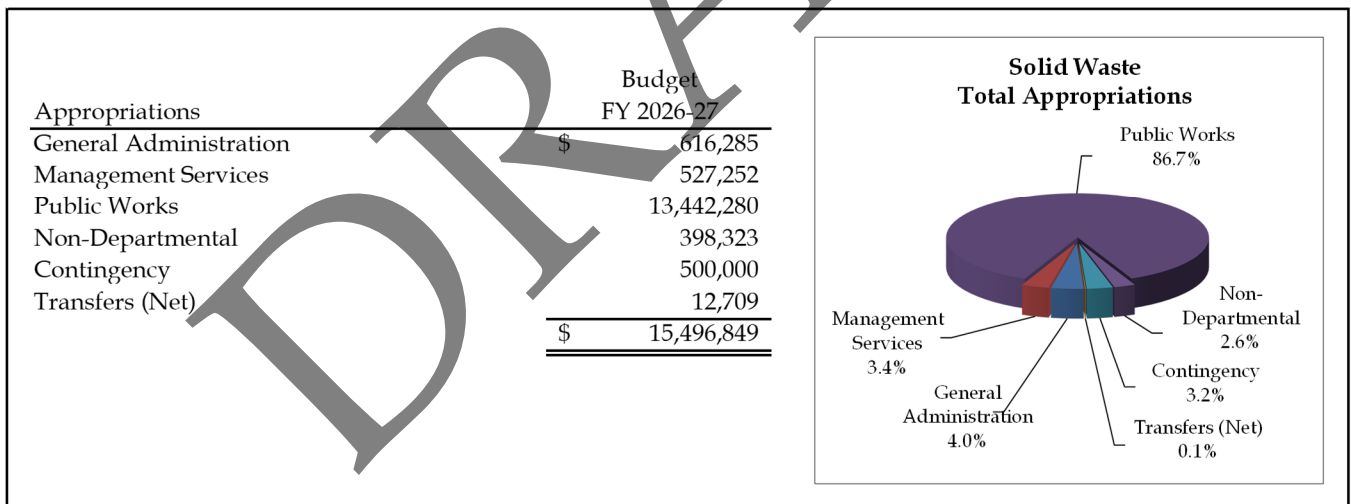
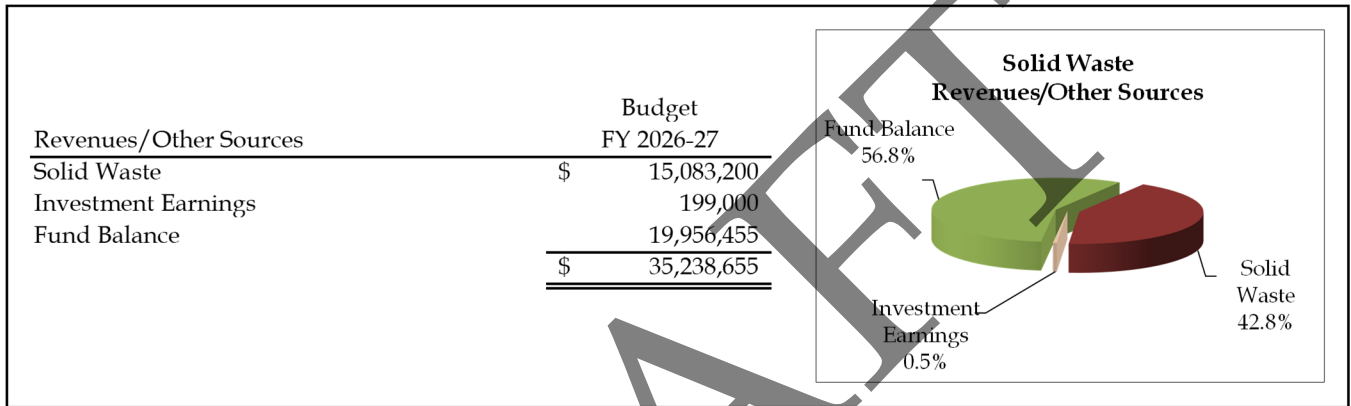
Revenues and other sources available total approximately \$35.2 million for FY 2026-27. Total appropriations of \$32.0 million include general drainage maintenance, pre-season flood mitigation, the Rio de Flag flood control project, spot improvements, and the Fanning Wash Diversion project.



**Solid Waste Fund**

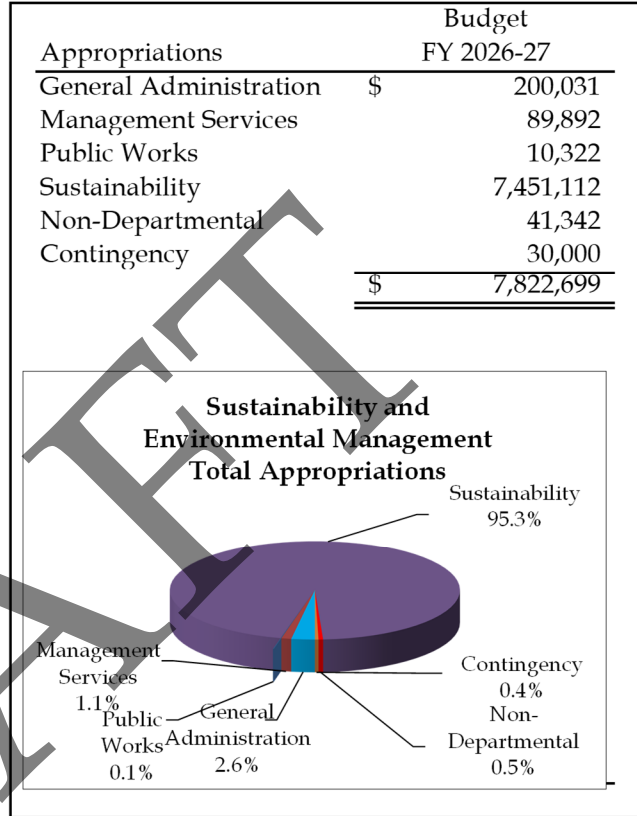
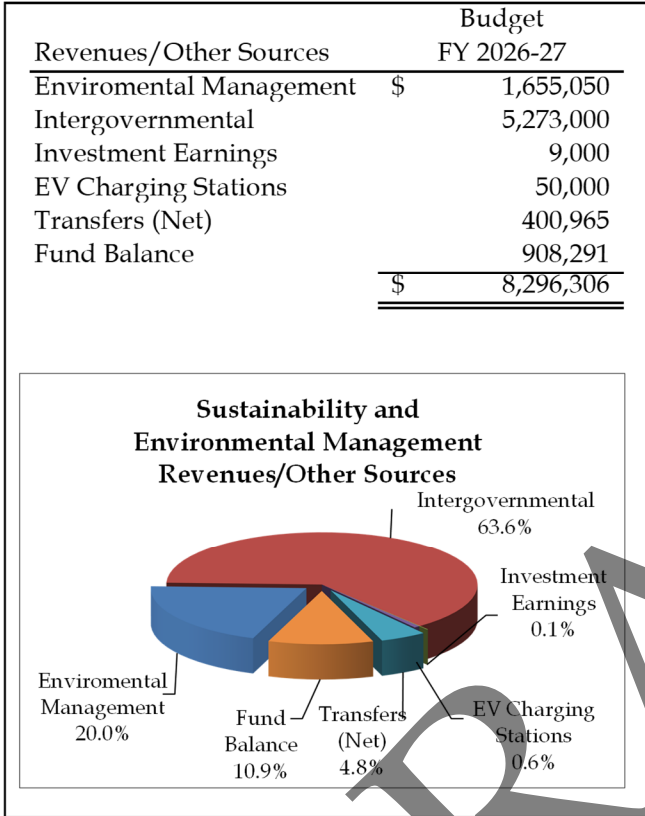
The landfill rate structure provides cost recovery for ongoing operations as well as provisions for funding replacement equipment; closure and regulatory compliance costs related to mitigation of environmental contamination and/or degradation; as well as for future site requirements. Based on current estimates for closure and post-closure landfill costs, the city is setting aside legally restricted funds to ensure enough funds will be available to meet these requirements. The user fees are comprised of eight major customer service areas (residential sanitation, curbside recycling, commercial sanitation, hoist and haul, landfill dumping, inert materials pit, commercial recycling, and hazardous waste) with different rates for each category based on cost of service.

Total financial sources available are approximately \$35.2 million. User fees are the major revenue source of solid waste disposal operations. Of the \$20 million Solid Waste fund balance, \$16 million is restricted for closure and post closure costs of the landfill.



**Sustainability and Environmental Management Fund**

Total revenues and other sources available are approximately \$8.3 million. Approximately \$1.7 million is from the Environmental Management Fee, a user fee, for the Sustainability and Environmental Management Services (SEMS) operations. This fee is based on the cost of operations. Intergovernmental revenues of \$5.3 million includes various federal, state, and local grants.

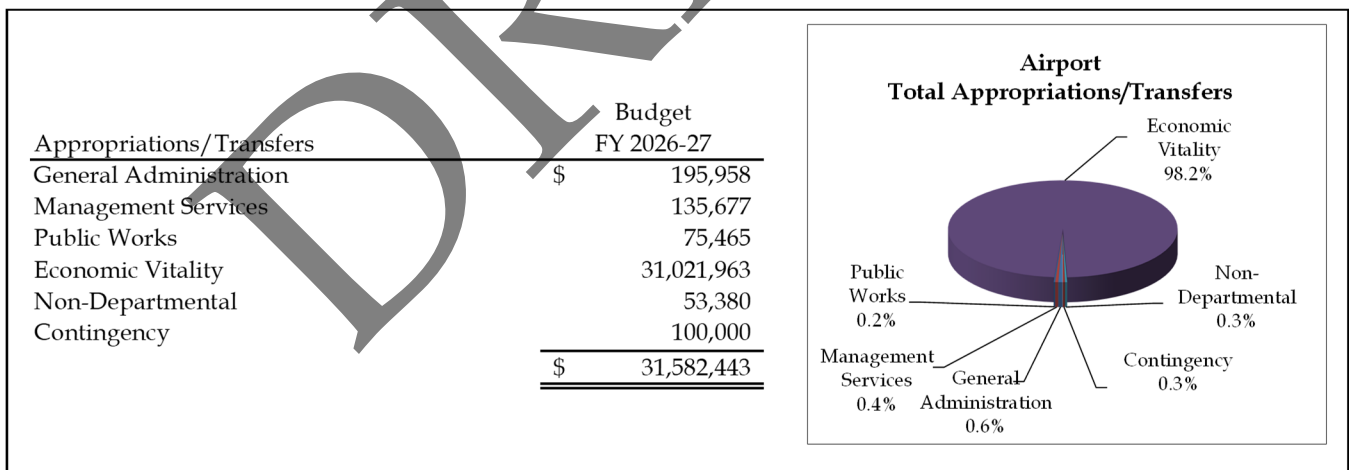
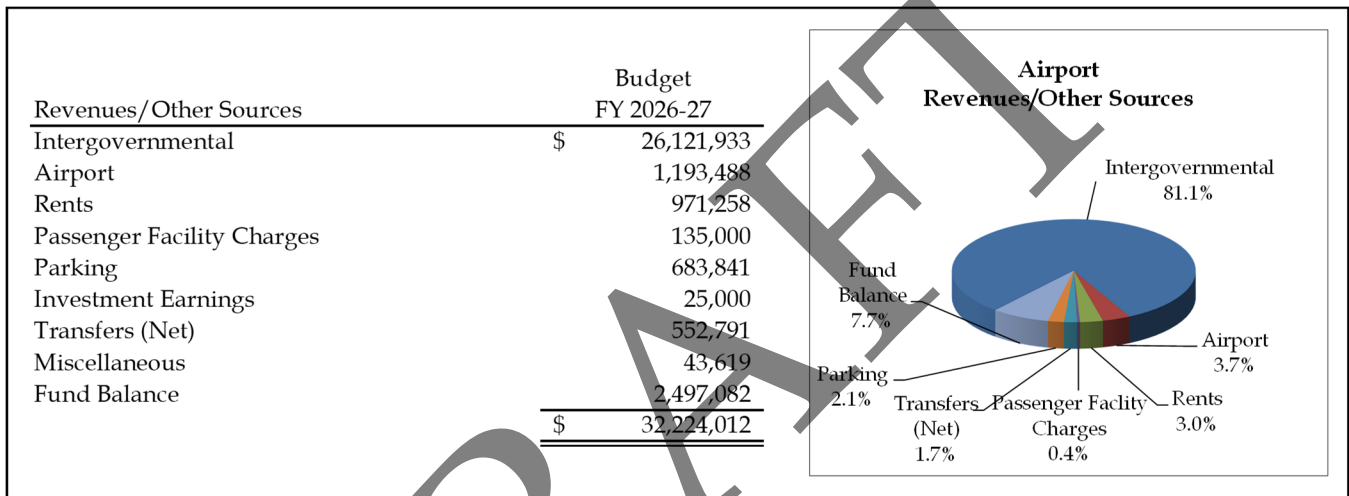


## Airport Fund

Pulliam Airport is located four miles south of downtown Flagstaff and is staffed twenty-four hours per day, seven days each week and provides airline service to Phoenix and Dallas/Fort Worth.

Total revenues and other sources available are approximately \$32.2 million. All revenues generated by the airport will be expended for the capital or operating costs of the airport, the local airport system, or other local facilities which are owned or operated by the owner or operator of the airport and directly related to the actual transportation of passengers or property.

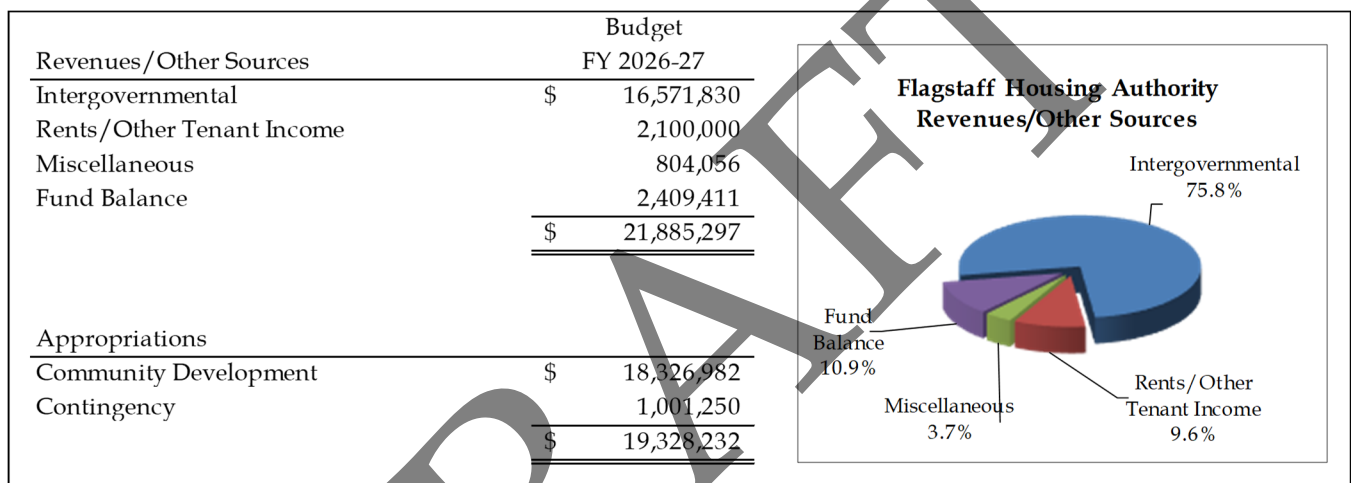
Total appropriations related to the direct cost for the airport operations are approximately \$31.6 million. Airport related fees are the major source of revenue supporting operations while grant funding opportunities from Federal Aviation Administration (FAA) and Arizona Department of Transportation (ADOT) contribute to capital projects and purchases.



## Flagstaff Housing Authority

The Flagstaff Housing Authority (FHA) owns and operates 265 units of low-income public housing, manages 80 units of low-income housing, and administers 517 Section 8 Housing Choice Vouchers, which include 342 Regular Section 8 Vouchers, 106 Veterans Affairs Supportive Housing (VASH) Vouchers, 29 Emergency Housing Vouchers (EHV), and 40 Mainstream Vouchers. FHA also administers twelve housing vouchers for seriously mentally ill persons.

Total financial resources are approximately \$21.9 million. Intergovernmental revenue from the US Department of Housing and Urban Development comprises 75.8% of funding, or \$16.6 million. Rental income represents rent charges based on resident family income per federal regulations. Miscellaneous income is primarily pass-through and administrative fee income for Housing Choice Vouchers which the Housing Authority administers locally for other housing agencies and management of Flagstaff Housing Corporation. These portable vouchers are under U.S. Department of Housing and Urban Development (HUD) contract with other housing agencies, and FHA administers the vouchers locally, for which FHA earns an administrative fee.



## Five-Year Projections by Fund

The city updates five-year plans annually during the budget process. These plans are a valuable tool to continue our emphasis on strategic planning and to identify the capacity of the city to fund projected expenditures. Revenue and resource estimates are based on the latest available economic and demographic trend information. All significant revenue and expenditure issues have been incorporated into the projections including local and state revenue trends, compensation, and the operational impact of capital projects. The projections are not intended to be an exact prediction of what each division will spend in the next five years.

The policy of the city is to match ongoing expenditures with ongoing revenues. This policy is to assure that funds have adequate revenues to support continued operations. Several funds will use one-time revenues and fund balance to pay for capital equipment, capital improvements and other types of one-time expenditures. Generally, major fluctuations in fund balance from beginning to ending are related to carryovers for capital projects and/or budgeting of such items. Funds such as the General Fund, Highway User Revenue Fund, Transportation Fund, Beautification Fund, Recreation Fund, Housing and Community Services Fund and Capital Projects Bond Funds rely heavily on these one-time expenditure commitments.

The preparation of the five-year plan is a cooperative effort between division heads, section heads and budget staff to assure projections are based on current program needs and revenue estimates are achievable.

The five-year projections are in the Financial Summaries section. The following narratives present the highlight of the forecasts by funds and estimated change in fund balance for the coming fiscal year.

## ***General***

The primary purpose of the General Fund five-year projection is to assure that ongoing revenues are meeting or exceeding ongoing expenditures. Ongoing expenditures include normal operating expenditures, debt service, fleet replacements, information system replacement and upgrades, an allocation for capital, and projected changes in personnel. As financial conditions change in the city, the five-year projections are continually updated to balance ongoing sources and uses of funds.

The General Fund balance is projected to decrease by 30% as the city is currently funding several projects or purchases with fund balance and non-recurring revenues. The General Fund will maintain a minimum unrestricted fund balance of 20%. A 15% fund balance is considered sufficient for the General Fund.

## ***Housing and Community Services***

This fund is primarily used to track revenues and expenditures related to Community Development Block Grants and other housing grants. The block grants are an entitlement to the city and are expected to stay level over the next five years. This fund balance is projected to decrease by 90% as the city is currently funding several housing projects. The Housing and Community Services fund will maintain a minimum unrestricted fund balance of 10%.

## ***Library***

The forecast for this fund shows the ability to fund ongoing operations costs with funding from the city through revenue transfers, and the county through an intergovernmental agreement (IGA). The library fund balance is projected to decrease by 8% in FY 2026-27 due to completing a large capital improvement project. The library fund will maintain a minimum unrestricted fund balance of 10%.

## ***Highway User Revenue (HURF)***

This fund is devoted to the maintenance, improvement, and construction of street-related items. The fund first matches ongoing revenues with ongoing maintenance and then plans out the capital equipment and improvements that can be supported. Several capital improvements include portions that are funded through revenue transfers from other funds. The five-year plan shows the ability to balance ongoing and one-time expenditures while maintaining an adequate fund balance. The HURF fund balance decreases by 28% in FY 2026-27 due to a large construction project. The Highway User Revenue fund will maintain a minimum unrestricted fund balance of 20%.

## ***Transportation Fund***

The Transportation Fund was formed through various voter-authorized sales tax increases to support transportation related issues. The Transportation fund balance is estimated to decrease 70% in FY 2026-27 due to the construction of several large capital projects. The Transportation fund will maintain a minimum unrestricted fund balance of 10%.

## ***Beautification***

The primary revenue source for this fund is Bed, Board, and Beverage (BBB) taxes. This fund generally accounts for capital projects related to streetscapes and neighborhood beautification. In FY 2026-27, the Beautification fund balance decreases by 40% due to the completion of various capital projects. The Beautification fund will maintain a minimum unrestricted fund balance of 10%.

## ***Economic Development***

This fund is balanced with ongoing revenues from BBB taxes, lease revenues, and General Fund transfers. Ongoing expenditures support many efforts focused on business attraction, retention, work force development, and the Business Incubator and Accelerator. The Economic Development fund balance is estimated to decrease in FY 2026-27 by 67% mainly due to facility maintenance projects. The Economic Development fund will maintain a minimum unrestricted fund balance of 10%.

## ***Tourism***

This fund is balanced with ongoing revenues from BBB taxes, retail sales and lease revenue. Ongoing expenditures are related to tourism promotion and visitor center services. Based on projected revenue, this fund can maintain existing operation levels. The Tourism fund balance decreases by 45% due to various initiatives and facility maintenance projects. The Tourism fund will maintain a minimum unrestricted fund balance of 20%.

## ***Arts and Science***

This fund is balanced with ongoing revenues from BBB taxes and has ongoing expenditures related to service partner contracts for projects related to arts and science in the community. The Arts and Science fund balance is estimated to decrease by 54% in FY 2026-27 due to an increase in service partner contracts and completion of various capital art projects. The Arts and Science fund will maintain a minimum unrestricted fund balance of 10%.

## ***Recreation***

This fund is used for capital improvements to city and school recreational parks and fields. In addition, maintenance costs related to the improved parks and fields, maintenance of Flagstaff Urban Trail System (FUTS) trails and recreation programming are funded with ongoing revenues. The Recreation fund balance decreased by 38% due to an increase in planned capital projects. The Recreation fund will maintain a minimum unrestricted fund balance of 10%.

## ***ParkFlag - Parking District***

This fund was established in FY 2016-17 to account for revenue collection and tracking of expenditures for the downtown parking district. The Parking District fund balance is estimated to decrease by 69% in FY 2026-27 mainly due to capital expenditures for acquiring additional parking spaces. The Parking District fund will maintain a minimum unrestricted fund balance of 10%.

## ***Water Resource and Infrastructure Protection (WRIP)***

This fund was established to account for the collection of the Water Resource Protection Fee and tracking of expenditures related to the Wildland Fire Management program. The Water Resource and Infrastructure Protection fund balance is estimated to decrease by 12% mainly due to capital expenditures. The Water Resource and Infrastructure Protection fund will maintain a minimum unrestricted fund balance of 10%.

## ***General Obligation Bond***

This fund is used to service payments on general obligation bonds. This five-year projection shows the city is meeting the requirements for future debt service payments.

## ***Secondary Property Tax***

This fund represents the collection of secondary property tax revenue and the subsequent payment of debt service related to voter authorized general obligation bonds. The five-year projection uses the current assessed valuation

figures from the county to estimate property taxes that will be available for debt service expenditures. The projection assumes additional voter authorization will be issued in the future within the existing tax rate. This allows the city to smooth long-term secondary property tax rates, so a level tax rate is maintained from year-to-year. The Secondary Property Tax fund balance is increasing by 3% due to increased property tax collections.

### ***Pension Bond***

This fund is set up for repayment of bonds issued to pay the city's unfunded public safety pension liability. This five-year plan shows the city is meeting the requirements for future debt service payments. The Pension Bond fund is decreasing by 23% due to a contingency reserve available for use to maintain 100% pension funding.

### ***Perpetual Care***

This fund is currently used for the tracking of contributions related to long-term maintenance at the city-owned cemetery. The fund balance increased by 3% as contributions are continuing to be received. Expenditures will not be budgeted until there is adequate fund balance.

### ***Capital Projects Bond***

These funds are used to track the revenues and expenditures of voter approved, bond eligible projects or other large capital projects. In May of 2004, the voters of Flagstaff approved ten projects; three of these projects remain to be completed. In November 2022, two propositions were approved by the voters. Projects/bond sales are scheduled to coincide with the retirement of other debt, so the overall secondary property tax rate does not increase. This fund currently has two components:

1. General Obligation (GO) Bond Funded Projects
2. Non-GO Bond Funded Projects

The fund balances are affected by the timing of bond proceeds and capital expenditures.

### ***Drinking Water***

As a city enterprise fund, this fund is managed on a self-sustaining basis. The five-year projections show that ongoing expenditures, capital improvements, and debt service requirements are being met with user fees, fund balance, grants, bonds, and interest earnings. In addition to the five-year projections, the city uses a rate model to balance future operations and capital requirements with anticipated revenues over a ten-year period. The Drinking Water fund balance is budgeted to decrease by 38% in FY 2026-27 due to a significant, planned investment in capital projects. The Drinking Water fund will maintain a minimum unrestricted fund balance of 25%.

### ***Wastewater***

As a city enterprise fund, this fund is managed on a self-sustaining basis. The five-year projections show that ongoing expenditures, capital improvements, and debt service requirements are being met with user fees, fund balance, grants, bonds, and interest earnings. In addition to the five-year projections, the city uses a rate model to balance future operations and capital requirements with anticipated revenues over a ten-year period. The Wastewater fund balance is budgeted to decrease by 77% in FY 2026-27 due to significant, planned investment in capital projects. The Wastewater fund will maintain a minimum unrestricted fund balance of 25%.

### ***Reclaimed Water***

As a city enterprise fund, this fund is managed on a self-sustaining basis. The five-year projections show that ongoing expenditures, capital improvements, and debt service requirements are being met with user fees, fund balance, grants, bonds, and interest earnings. In addition to the five-year projections, the city uses a rate model to

balance future operations and capital requirements with anticipated revenues over a ten-year period. The Reclaimed Water fund balance is budgeted to decrease by 63% in FY 2026-27 due to a significant, planned investment in capital projects. The Reclaimed fund will maintain a minimum unrestricted fund balance of 25%.

### ***Stormwater***

The Stormwater fund oversees city issues related to drainage and associated federal requirements. Ongoing operating expenditures are paid for with stormwater revenues and user fees. In addition to the five-year projections, the city uses a rate model to balance future operations and capital requirements with anticipated revenues over a ten-year period. The rate increase will self-fund capital improvements and increase inspection efforts as required by National Pollutant Discharge Elimination System (NPDES). The Stormwater fund balance is budgeted to decrease by 10% in FY 2026-27 due to planned investments in capital projects. The Stormwater fund will maintain a minimum unrestricted fund balance of 25%.

### ***Solid Waste***

This enterprise fund is self-sustaining through user fees. The five-year projection anticipates a growth rate of 2%. This coincides with ongoing operations, capital needs, and revised service levels for all operations. Included in the five-year projection is the anticipated funding to cover the landfill closure and post-closure costs at the end of the useful life of the landfill and the related increase of user fees that will coincide with the construction of a new cell. The Solid Waste fund anticipates a 1% decrease in fund balance due to an increase in operating expenditures. The Solid Waste fund will maintain a minimum unrestricted fund balance of 10%.

### ***Sustainability and Environmental Management***

This enterprise fund is self-sustaining through user fees and revenue transfers. The five-year projection anticipates a growth in the environmental management fee. This coincides with ongoing operations and revised service levels for all operations. The fund anticipates a 48% decrease in fund balance for FY 2026-27 due to fewer grants received and a reduction in the transfer from the General Fund. The Sustainability and Environmental Management fund will maintain a minimum unrestricted fund balance of 10%.

### ***Airport***

This enterprise fund is responsible for the operations of the Flagstaff Pulliam Airport. Most of the revenues are grants related to continued expansion and capital improvements, operating expenditures at the airport, and lease revenues. The capital improvement plan is based on annual updates coordinated with the FAA and ADOT. The Airport fund balance anticipates a decrease of 74% in FY 2026-27 due to capital projects and significant increased needs for maintenance at the Airport. The Airport fund will maintain a minimum unrestricted fund balance of 10%.

### ***Flagstaff Housing Authority (FHA)***

The FHA manages HUD Section 8 and other voucher programs as well as public housing for city residents. The five-year plan indicates that most of the funding is grant-related. Due to increased intergovernmental revenues in FY 2026-27, the city anticipates the FHA fund balance to increase by 6%.

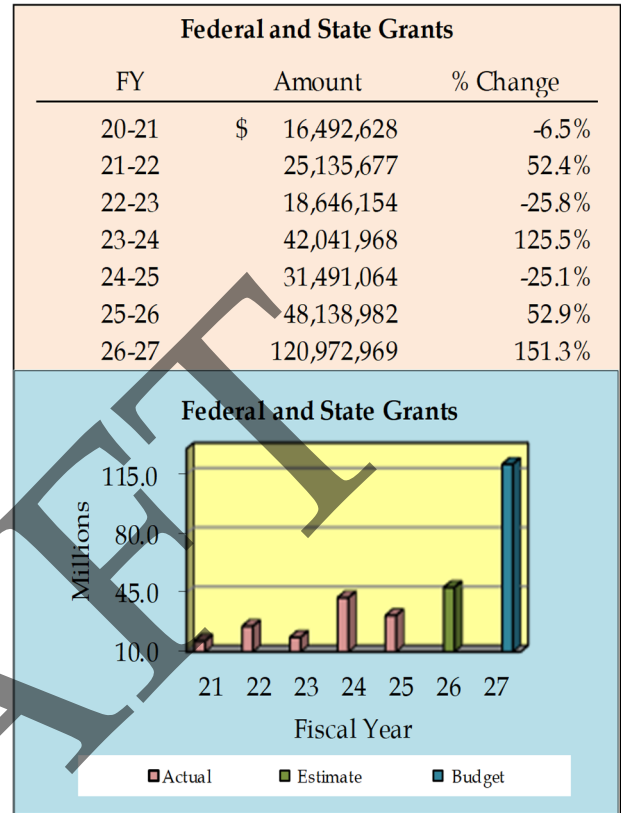
# Revenues

## All Funds

### Federal and State Grants

Description: Federal and state agencies and foundations provide various operating and capital grants. These grants have numerous requirements and restrictions that must be adhered to. Most grants are awarded in a competitive application process while others are entitlement based. Grants vary from year to year because of the nature and availability of grants. Capital grants are one-time in nature while operating grants may cover multiple years or may be applied for year after year if funding is available.

Projects funded by federal and state grants in FY 2026-27 include public safety; housing and community services; street, transportation, and trail improvements; wildfire remediation; stormwater management projects; climate action; and airport improvements (See Schedule C-1 for additional details).



### General Fund

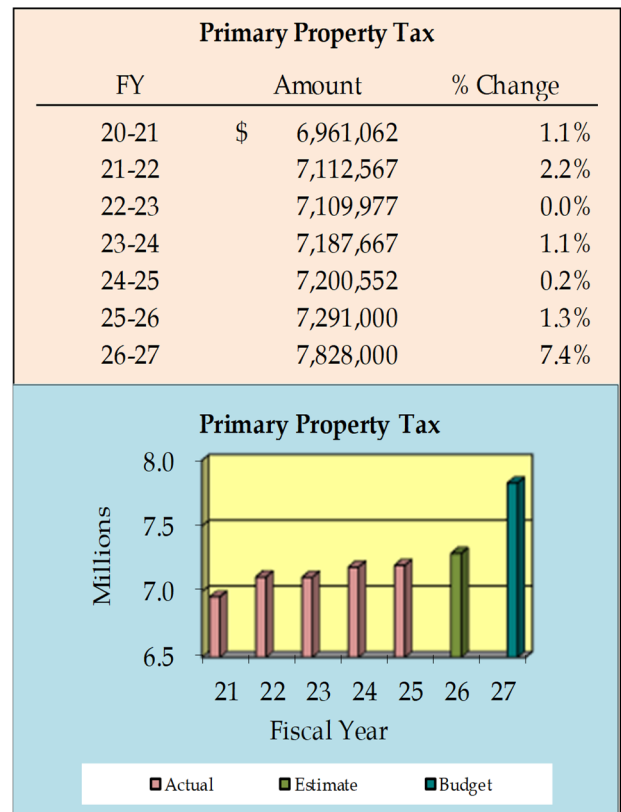
#### Property Tax Receipts Current, Primary

Legal Authority: Arizona Revised Statutes Section 42-45 (B) based on the State Constitution Article 9, Section 18. Revised through HB2876, June 2006.

Description: Property tax is levied each year on or before the third Monday in August based on the full cash value of the assessed property as determined by the Coconino County Assessor's Office.

Property taxes levied by the city are deposited in the General Fund. No restrictions on usage apply to the primary property tax. State statute limits the annual increase in levy to 2% plus the amount generated by construction. For the fiscal years 2020-21 through 2025-26 the city had a flat levy.

Primary property taxes generally change on an annual basis for new construction added to the tax rolls and reassessment of existing property. New construction added \$5.9 million dollars to the assessed valuation and existing primary property tax values increased by 4.6%.



**City Sales Tax (Transaction Privilege Tax)**

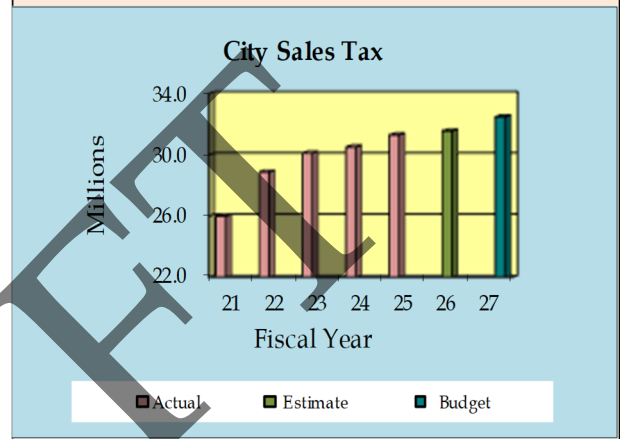
Legal Authority: City Code, Title 3, Chapter 5, (Ordinance 1491).

Tax currently sunsets June 2035.

Description: The single largest revenue source for the city is obtained from a 1% tax on the sales of goods. The sale of food for home consumption is exempt from this tax. Additional sales taxes levies include a 2% tax on hotels, motels, restaurants, and bars (Bed, Board, and Beverage tax) and a 1.486% transportation tax which are shown on the following pages.

FY 2020-21 through FY 2021-22 saw significant growth due to a quick recovery from the COVID-19 pandemic and significant inflation, with slower revenue growth in FY 2023-24 through FY 2025-26 and moderate growth projected for FY 2026-27.

City Sales Tax		
FY	Amount	% Change
20-21	\$ 25,987,602	14.8%
21-22	28,872,464	11.1%
22-23	30,115,183	4.3%
23-24	30,513,446	1.3%
24-25	31,300,247	2.6%
25-26	31,557,100	0.8%
26-27	32,479,200	2.9%



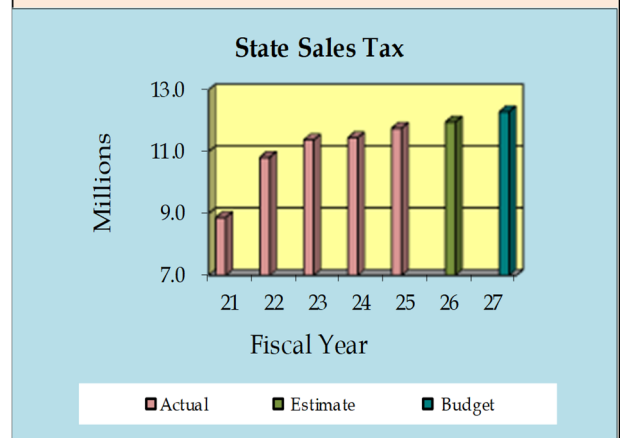
**State Sales Tax**

Legal Authority: Arizona Revised Statutes Section 42 - 1341 (D).

Description: A 0.5% portion of the 5% state sales tax collected is divided among the state's cities and towns based on population. These revenues can be used for any municipal purpose and, therefore, are deposited in the General Fund to support activities and services provided by the general government.

Effective FY 2016-17, the state adjusted the proportionate share of state population based on annual estimates provided by the Census Bureau. FY 2020-21 and FY 2021-22 saw significant growth due to a quick recovery from COVID-19 pandemic and significant inflation, with slower revenue growth in FY 2022-23 through FY 2025-26 and moderate growth projected in FY 2026-27.

State Sales Tax		
FY	Amount	% Change
20-21	\$ 8,874,787	16.0%
21-22	10,818,328	21.9%
22-23	11,380,585	5.2%
23-24	11,447,923	0.6%
24-25	11,759,311	2.7%
25-26	11,960,000	1.7%
26-27	12,294,900	2.8%



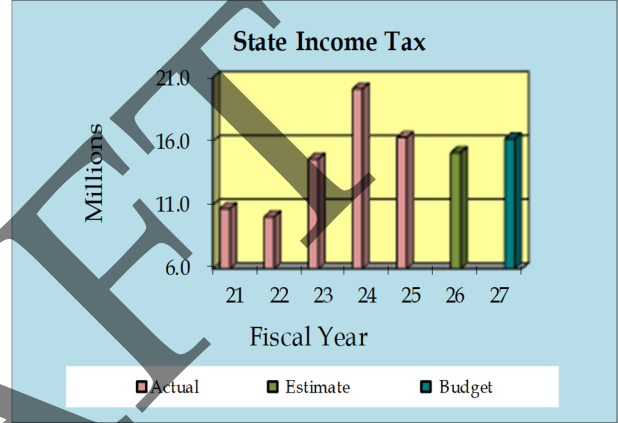
**State Income Tax (Revenue Sharing)**

Legal Authority: Arizona Revised Statutes Section 43 - 244 (B).

Description: Arizona cities share in 15% of the state income taxes collected based on the proportional share of population of the cities and towns as reported in the 2020 Census. The state adjusts our proportionate share of state population based on annual estimates provided by the Census Bureau. A two-year lag exists between the year of distribution and the reporting year for which the income tax returns are filed. Beginning in FY 2023-24, the fund consists of an amount equal to 18% of the net proceeds of the state income taxes for the fiscal year two years preceding the current fiscal year. Therefore, little variance is expected between amounts estimated in the budget and actual receipts. Because revenues can be used for any municipal purpose, funds received are deposited in the General Fund to support the services and activities of the general government.

The decrease in FY 2021-22 is due to the COVID-19 pandemic and a time extension for income tax returns. The FY 2023-24 revenue increase is due to an increase in the city share of state income taxes from 15% to 18%. As projected, the city experienced a sharp decline in revenues in FY 2024-25 and an additional decrease in FY 2025-26 resulting from the full implementation of the flat income tax rate.

State Income Tax		
FY	Amount	% Change
20-21	\$ 10,723,978	12.1%
21-22	10,075,723	-6.0%
22-23	14,604,933	45.0%
23-24	20,114,712	37.7%
24-25	16,291,982	-19.0%
25-26	15,113,600	-7.2%
26-27	16,201,000	7.2%



**Franchise Tax**

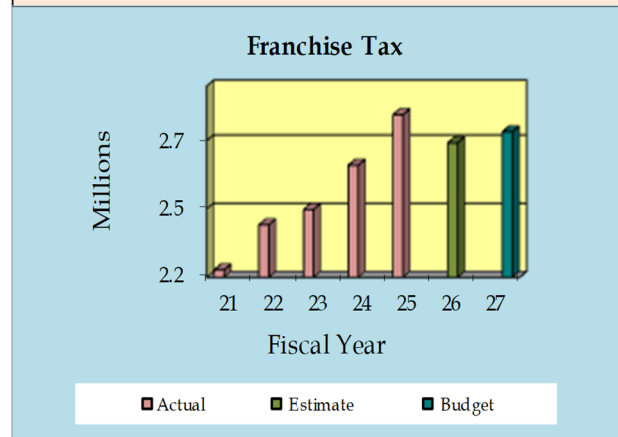
Legal Authority: Flagstaff Charter and City Code Article XII.

Arizona Public Service (APS): Resolution 2009-52 (expires 8-21-2036) and Unisource Energy Services: Ordinance 2020-22 (expires 9/1/45).

Description: A 2% tax from utility (Arizona Public Service and Unisource) and telecommunication companies (except Suddenlink Communications, which is taxed at 5%).

FY 2020-21 taxes were significantly below normal due to the COVID-19 pandemic with less businesses being open and operating at lower capacities. Revenue quickly rebounded in FY 2021-22 as the economy and businesses returned to normal operations following the pandemic.

Franchise Tax		
FY	Amount	% Change
20-21	\$ 2,227,051	-5.9%
21-22	2,391,796	7.4%
22-23	2,448,202	2.4%
23-24	2,610,212	6.6%
24-25	2,794,931	7.1%
25-26	2,692,000	-3.7%
26-27	2,732,000	1.5%

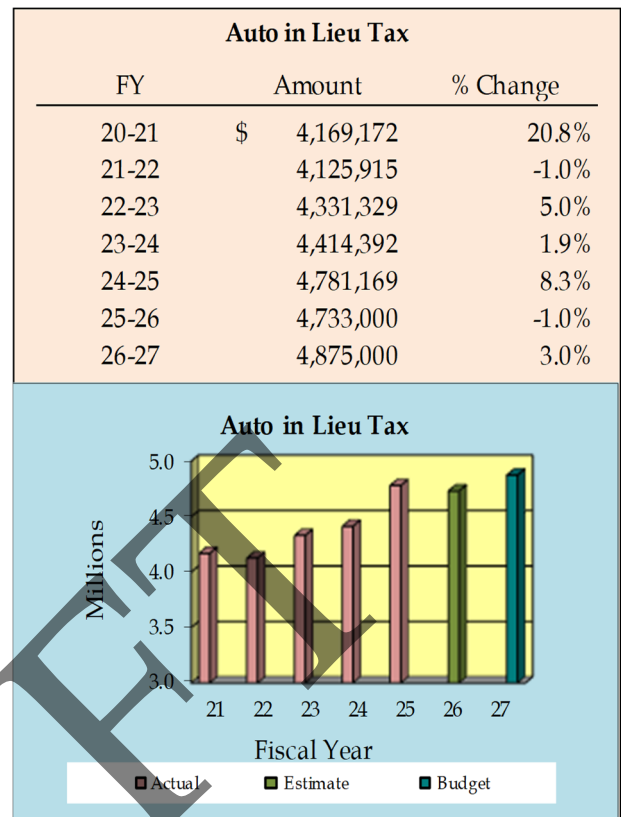


### Auto in Lieu Tax

Legal Authority: Arizona Revised Statutes Section 28 - 1591 (c).

Description: 25% of the net receipts from vehicle licensing collected by the state are returned to the cities and towns of licensing origin. The distribution is based on population in proportion to total population in incorporated areas. This revenue source can be used for any municipal purpose; therefore, revenues are deposited in the General Fund to support services and activities of the general government.

Auto in Lieu tax is received on a declining scale over a five-year period based on the automobile value until it stabilizes at the depreciated amount. While we are expecting a slight decline in FY 2025-26, we anticipate continued slow revenue growth in FY 2026-27.



## Special Revenue Funds

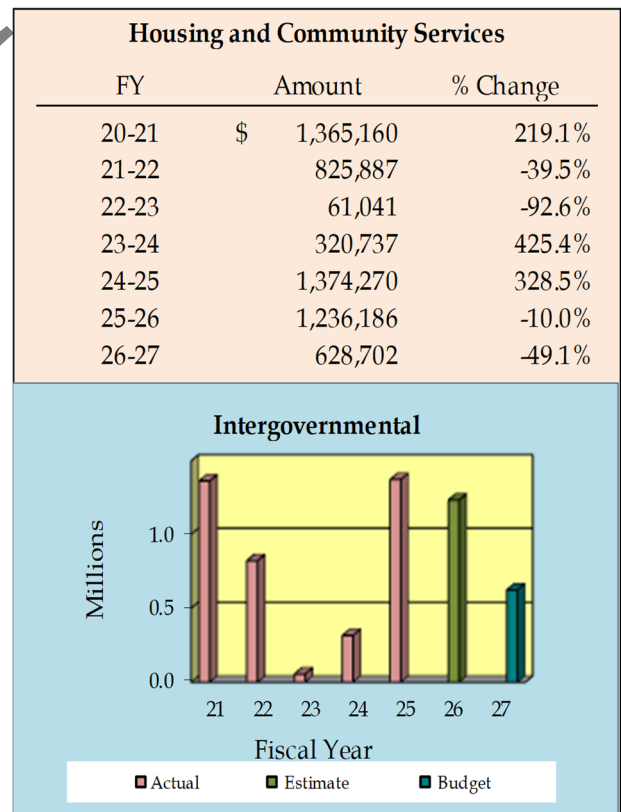
### Housing and Community Service Fund

#### Grants

Legal Authority: Title 1 of the Housing and Community Development Act of 1974, Public Law 93-383, as amended 42 U.S.C. 5301.

Description: The Housing and Community Service Fund's main source of revenue is Federal grant funds from the Community Development Block Grant (CDBG) program. This program, administered by the Department of Housing and Urban Development, provides annual grants on a formula basis to states, cities, and counties to develop viable urban communities by providing decent housing and a suitable living environment, and by expanding economic opportunities, principally for low and moderate-income persons.

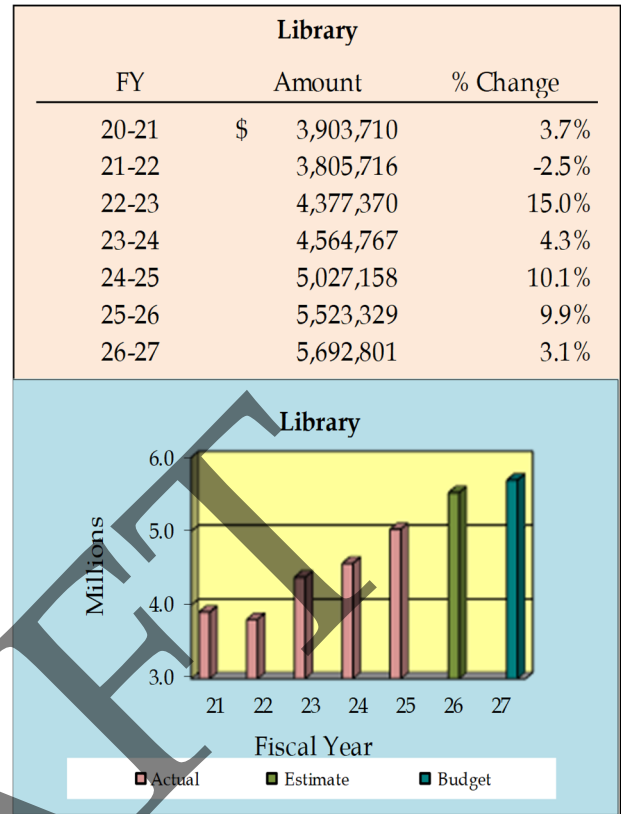
CDBG grant revenue varies significantly from one fiscal year to the next, with recent City revenue as high as \$1.4 million, and as low as \$61,000. FY 2026-27 revenue is forecast as an average year for grant revenue, after a higher-than-average FY 2024-25 and FY 2025-26.



## Library Fund

### Library District Tax

Description: The Coconino Free Library District tax was established in 1988 as part of the creation of the Free Library District. This fund is used to support libraries throughout the county. Funds received by Flagstaff support the Downtown and East Flagstaff libraries and the Preschoolers Acquiring Literacy Skills (PALS) mobile. The City of Flagstaff, acting as fiscal agent for the district through an intergovernmental agreement with the County, also administers funds for the libraries in Forest Lakes, Grand Canyon, Tuba City, the Bookmobile, and the Jail Library.



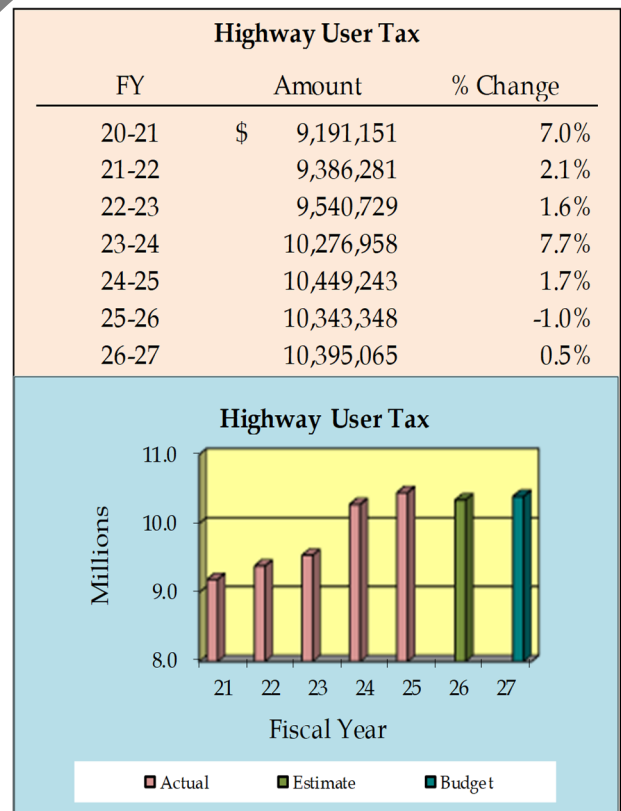
## Highway User Revenue Fund (HURF)

### Highway User Tax

Legal Authority: Arizona Revised Statutes Section 28 - 1598 (B.4), (for method of distribution see ARS 28-1598 (D.3)).

Description: The proceeds from the State-shared motor vehicle fuel tax (currently 18 cents per gallon) are distributed by the state to cities and towns and counties. Approximately 27.5% of the total tax collected are distributed to cities and towns by a formula where 50% of the distribution is based on point of origin for the sale of gasoline and the remaining 50% is based on population in proportion to total population for incorporated towns and cities.

The city has experienced continual growth in HURF revenues over the past 10 fiscal years, with average annual growth of approximately 4%. During FY 2023-24 HURF revenue saw a large increase due mostly to lower gas prices and increased consumption. A decrease is projected for FY 2025-26 due to a new municipality being added into the HURF distribution formula. For FY 2026-27, revenue is expected to increase marginally, and in future years revenue increases are estimated to level off at 1% annually.



## Transportation Funds

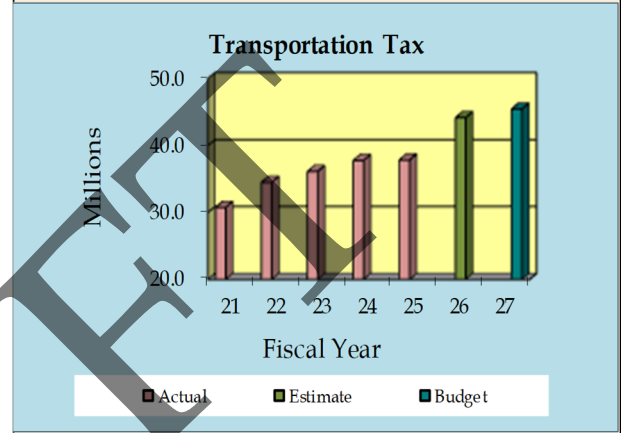
### Transportation Tax

Legal Authority: Ordinance 2014-34 approved by voters November 2014, Resolution 2019-01 approved by voters November 2018, and Resolution 2024-48 approved by voters November 2024.

Description: The transportation tax was approved by voters to address transportation issues. The tax pays for transit services, road repair and street safety, the Lone Tree Overpass project, and roadway, pedestrian, bicycle, and safety improvements. This tax is assessed on the same goods and services as the city's general sales tax. The current tax rate is listed below. The city anticipates that tax revenue will increase by 3% in FY 2026-27.

Transportation Tax Rate Breakdown:	
Transit Services	0.500%
Road Repair and Street Safety	0.330%
Lone Tree Overpass	0.230%
Roadway, Pedestrian, Bicycle and Safety	0.426%
<b>Total</b>	<b>1.486%</b>

Transportation Tax		
FY	Amount	% Change
20-21	\$ 30,757,600	13.1%
21-22	34,502,818	12.2%
22-23	36,123,898	4.7%
23-24	37,771,819	4.6%
24-25	37,843,815	0.2%
25-26	44,164,100	16.7%
26-27	45,453,400	2.9%



## Bed, Board, and Beverage Funds

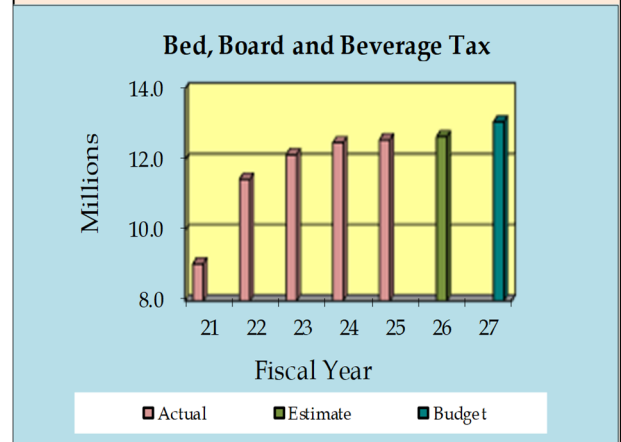
### Bed, Board, and Beverage Tax

Legal Authority: Ordinance 2024-48 authorized by voters November 2024, through June 30, 2043.

Description: An additional city sales tax of 2% is charged on the services of hotels, restaurants, and bars. The city has designated these revenues for the purposes of enhancing beautification, tourism, economic development, recreation, and arts and sciences.

Restaurants, bars, and hotels were closed, or capacity was limited for extended periods during the COVID-19 pandemic. Revenues initially dipped during this period, rebounding significantly in FY 2021-22 with high inflation contributing to growth in FY 2021-22 and FY 2022-23. Revenues are projected to increase in FY 2026-27 by 3.3%.

Bed, Board and Beverage Tax		
FY	Amount	% Change
20-21	\$ 9,051,526	6.5%
21-22	11,446,072	26.5%
22-23	12,142,089	6.1%
23-24	12,480,576	2.8%
24-25	12,565,682	0.7%
25-26	12,648,000	0.7%
26-27	13,067,600	3.3%



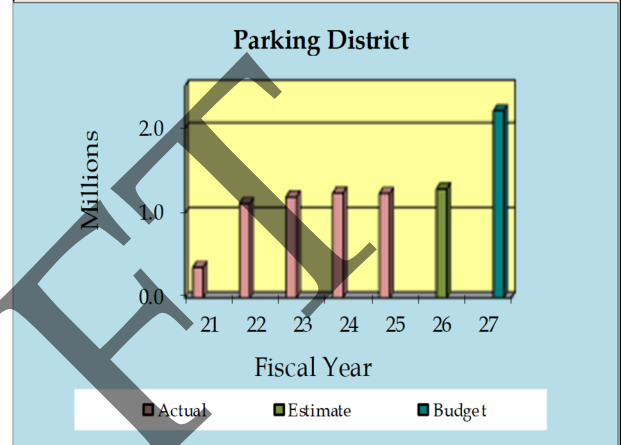
## Parking District Fund

### Parking District

**Description:** This fund was established in FY 2016-17 to account for revenue collection and tracking of expenditures for the downtown parking district.

FY 2020-21 was significantly lower than normal due to the COVID pandemic which was followed by a significant increase during FY 2021-22 when restrictions were lifted. Revenues are projected to increase in FY 2026-27 by 71.6% due to a proposed hourly parking rate increase.

Parking District		
FY	Amount	% Change
20-21	\$ 357,090	-68.4%
21-22	1,110,298	210.9%
22-23	1,191,915	7.4%
23-24	1,236,009	3.7%
24-25	1,230,255	-0.5%
25-26	1,286,700	4.6%
26-27	2,207,402	71.6%



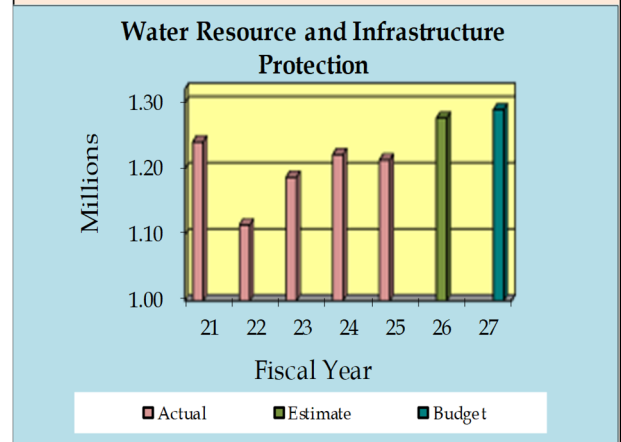
## Water Resource and Infrastructure Protection Fund

### Water Resource and Infrastructure Protection

**Description:** This fee establishes the Water Resource and Infrastructure Protection Fund which supports the Wildland Fire Management program. Funding helps protect our valuable water resources and infrastructure through forest management to prevent catastrophic wildfire. The established fee is \$0.52 per 1,000 gallons of water. The fee went into effect August 1, 2020.

In FY 2021-22 revenue decreased due to a reduction in water consumption. For FY 2026-27, revenue is anticipated to be relatively flat with growth estimated at 1%.

Water Resource and Infrastructure Protection		
FY	Amount	% Change
20-21	\$ 1,240,175	-
21-22	1,114,689	100%
22-23	1,186,818	6.5%
23-24	1,221,088	2.9%
24-25	1,212,946	-0.7%
25-26	1,276,295	5.2%
26-27	1,289,058	1.0%



## Enterprise Funds

### Drinking Water Fund

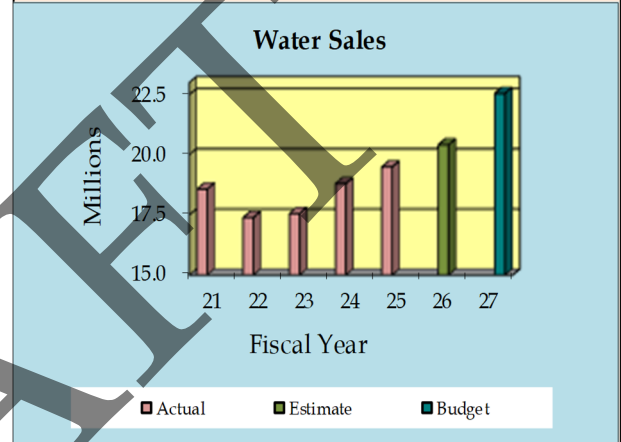
#### Drinking Water Sales

Legal Authority: City Code, Title 7, Chapter 3, Section 11.

Description: The principal revenue for operating and managing the City's drinking water system is derived from rates and charges for water services. Monthly water bills consist of 1) a base charge based on meter size and 2) a charge based on actual water consumption by customer class. Most single-family accounts are based on an inverted rate structure for consumption levels to encourage water conservation practices. All other customer accounts are charged based on a flat rate per 1,000 gallons.

The most recent drinking water rate study was completed in FY 2023-24. The rate model demonstrated the need for annual rate increases and was approved by City Council with an effective date of September 1, 2024. This study resulted in a long-term plan to raise rates by 8.5% per year, and annual revenue reflects those increases. The 8.5% annual rate increases are scheduled through FY 2028-29, when the increases will taper to 5.0% through FY 2032-33. Annual drinking water revenue should follow the same trend as the rates, with a slight decrease due to price elasticity.

Water Sales		
FY	Amount	% Change
20-21	\$ 18,573,705	7.5%
21-22	17,391,374	-6.4%
22-23	17,556,298	0.9%
23-24	18,803,336	7.1%
24-25	19,491,651	3.7%
25-26	20,413,608	4.7%
26-27	22,549,378	10.5%



### Wastewater Fund

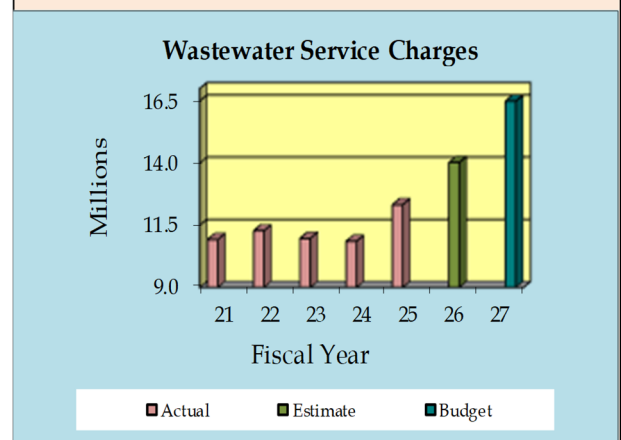
#### Wastewater Service Charges

Legal Authority: City Code, Title 7, Chapter 2, Section 39.

Description: The principal revenue for operating and managing the city's wastewater system is derived from revenues generated from wastewater (sewer) rates and user charges. Most residential customer charges are based on average water consumption for the preceding winter months (December-March). All other customers are billed based on actual monthly metered water usage unless they can measurably separate which quantity of water does not reach the wastewater system.

A rate study was completed in FY 2023-24. The rate model demonstrated the need for annual rate increases and was approved by City Council with an effective date of September 1, 2024. This study resulted in a long-term plan to raise rates by 18.5% per year initially, then scale down the increases to 10% and eventually 5% through FY 2032-33. The recent wastewater revenue receipts reflect these recent rate increases, and should follow the same trend into the future, with only slight decreases due to price elasticity.

Wastewater Service Charges		
FY:	Amount	% Change
20-21	\$ 10,928,522	7.9%
21-22	11,279,127	3.2%
22-23	10,972,011	-2.7%
23-24	10,855,489	-1.1%
24-25	12,327,410	13.6%
25-26	14,026,836	13.8%
26-27	16,490,713	17.6%



## Reclaimed Water Fund

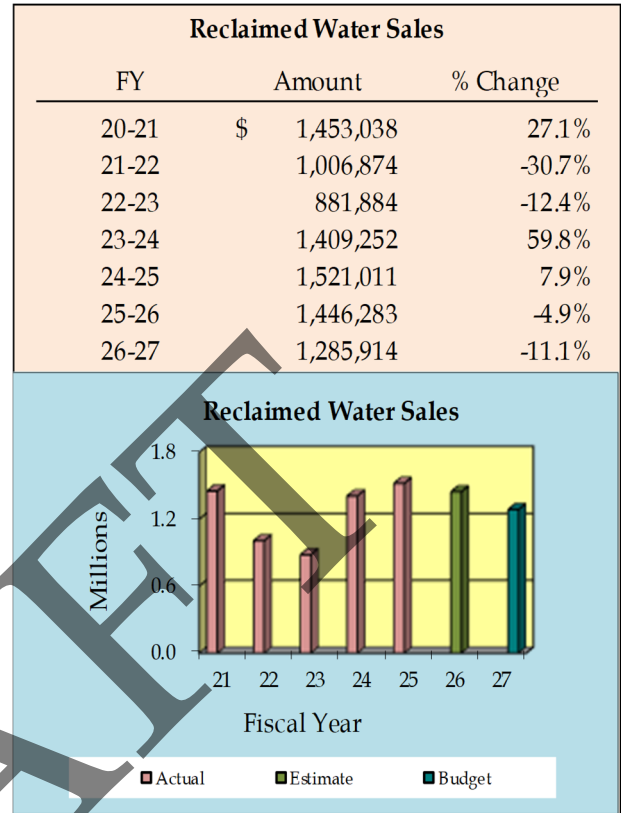
### Reclaimed Water Sales

Legal Authority: City Code, Title 7, Chapter 3, Section 18.

Description: The principal revenue for operating and managing the city's reclaimed water system is derived from rates and charges for reclaimed water usage. Monthly reclaimed water bills consist of 1) a base charge based on meter size and 2) charge based on actual reclaimed water consumption by customer class. The primary use of reclaimed water is for lawn watering and construction.

Reclaimed water revenue experiences volatility year-to-year, due to the varying intensity of Flagstaff's snow season, as well as the utilization of reclaimed water by a smaller subset of commercial customers. spring snow.

A rate study was completed in FY 2023-24. The rate model demonstrated the need for annual rate increases and was approved by City Council with an effective date of September 1, 2024. The study resulted in a long-term plan to raise rates by 8.5% per year through FY 2028-29, and then 5.0% per year through FY 2032-33. Annual reclaimed water revenue should follow the same trend as the rates, with a slight decrease due to price elasticity.



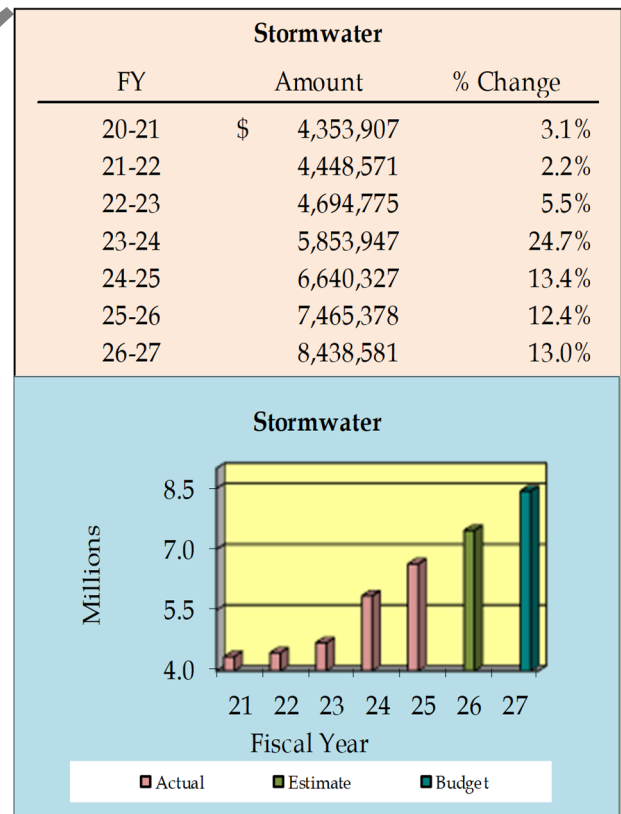
## Stormwater Fund

### Stormwater

Legal Authority: City Code, Title 12, Chapter 2, Section 3.

Description: Stormwater revenue is determined by the number of equivalent runoff units (ERU's) on a property. An ERU is defined as 1,500 square feet of impervious matter. Charges are the same for both commercial and residential customers except for a maximum cap on residential.

Stormwater revenue increased significantly in FY 2023-24 due to City Council adopting a new rate which went into effect on April 1, 2023. This increased the rate to \$4.19 per ERU in 2023 and includes 12% annual rate increases through FY 2027-28. Annual stormwater revenue is expected to follow the rate trend, with slight decreases due to price elasticity. Without a new rate study, revenue increases are expected to taper off significantly after FY 2027-28 and will reflect only increases to ERU's.



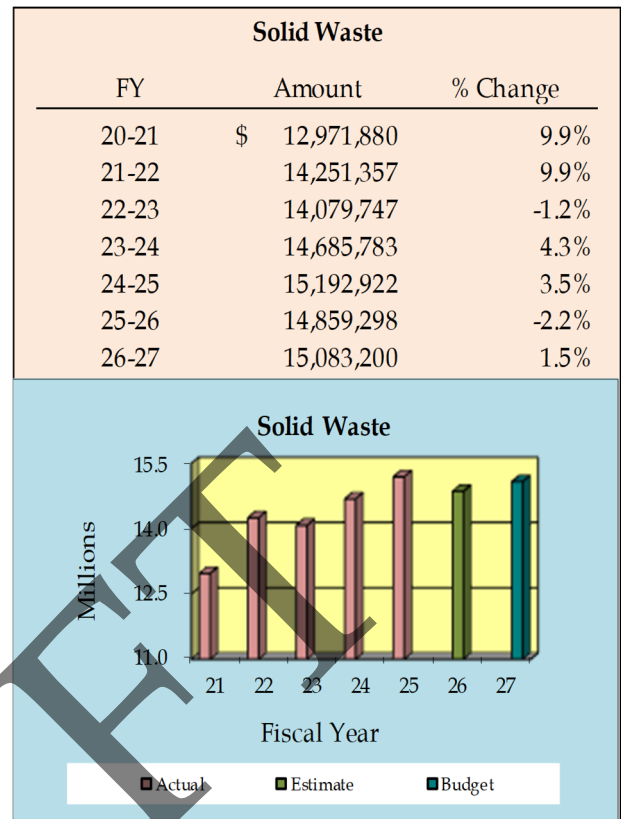
## Solid Waste Fund

### Solid Waste

Legal Authority: City Code, Title 7, Chapter 4, Sections 8-9.

Description: Solid Waste disposal service revenue is comprised of solid waste collection charges, hoist and haul fees, landfill dumping charges, inert materials landfill fees and residential and commercial recycling. Service charges for residential and commercial customers are based on size of container and frequency of pickup. Hoist and haul are based on a cost per pull plus tonnage. Receipts from fees charged for dumping at the city landfill are based on tonnage.

The FY 2021-22 increase was due to a rate increase in residential collection charges and moderate growth. Landfill revenue was higher than expected in FY 2021-22 due to a stormwater flood response project and has stayed relatively flat since then with a 1.5% growth expectation for FY 2026-27.



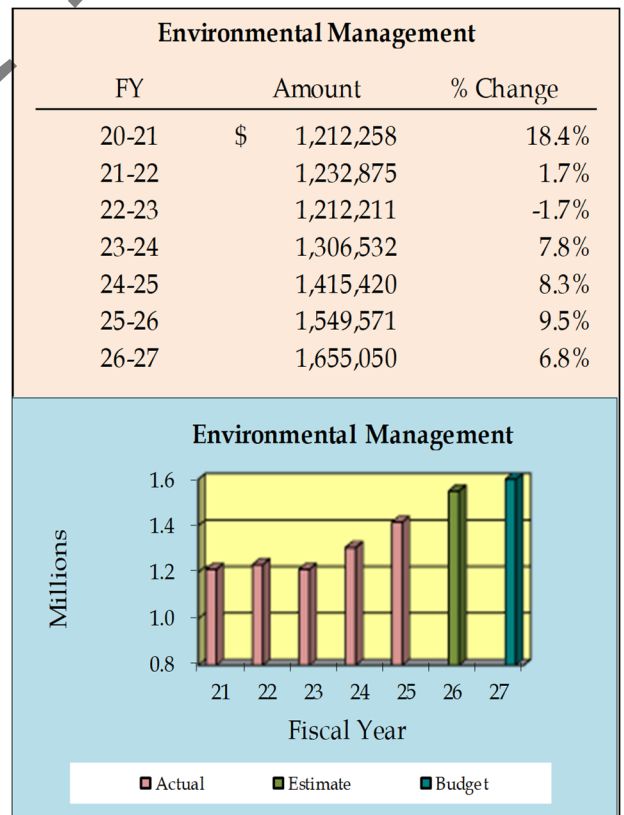
## Sustainability and Environmental Management Fund

### Sustainability and Environmental Management

Legal Authority: City Code, Title 7, Chapter 4, Sections 8-9.

Description: Environmental Management is supported by an environmental service fee. Effective August 1, 2020, this fee changed from a flat fixed monthly charge of \$4.00 per location to a rate of \$0.035 of core service charges including trash, recycling, stormwater, water, and wastewater.

In FY 2020-21 the environment service fee rate was restructured. FY 2022-23 had a decline due to similar decreases in water and solid waste fees for that period which fund the environmental management fee. Since FY 2023-24 and into the future, we have experienced and anticipate increases in revenues due mainly to increases in the stormwater, water and wastewater rates.



## Airport Fund

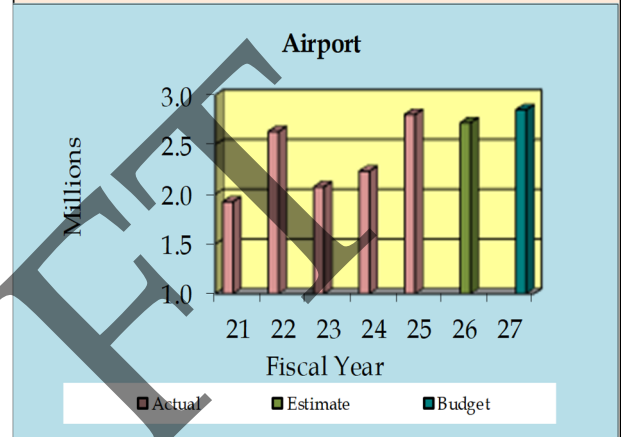
### Airport Fees

Legal Authority: City Code, Title 8, Chapter 6, Sections 1-8.

Description: Airport revenue is derived from airplane hangar rentals, tie-downs, tie-downs with electricity and shades rented to various individuals and vendors. Landing fees are charged at a rate based on gross certificate landing weight of aircraft. Rental revenue from terminal rent consists of space, concession, and advertising fees. In addition, revenues are collected from the sale and storage of aviation fuel.

The revenue decreased in FY 2020-21 due to the COVID-19 pandemic which drastically reduced flights and passengers, as well as Council approved rent abatements for tenants of the airport. The significant decrease in FY 2022-23 was due to the termination of service by United Airlines. The increase in FY 2023-24 was due to new charges for paid parking. The budgeted increase in FY 2026-27 is due to the reestablishment of Passenger Facilities Charges and approved parking rate increases.

Airport		
FY	Amount	% Change
20-21	\$ 1,925,081	-4.0%
21-22	2,630,738	36.7%
22-23	2,075,109	-21.1%
23-24	2,232,680	7.6%
24-25	2,801,582	25.5%
25-26	2,719,409	-2.9%
26-27	2,848,587	4.8%



## Flagstaff Housing Authority Fund

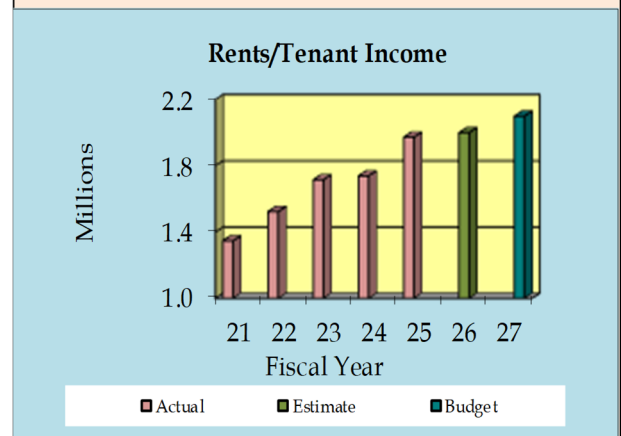
### Housing Authority

Legal Authority: U.S. Housing Act of 1937, as amended, and Title 24 Code of Federal Regulations.

Description: Flagstaff Housing Authority rents and tenant income represent rent and other charges paid by families/individuals living in public housing. Rent is generally based on approximately 30% of family income and is not a fixed amount as it is for subsidized housing. HUD funds operate based on a formula for reasonable expenditures. So, it is important to note that as rental income increases, the Federal subsidy that supports the operation of public housing decreases.

Residents may choose between flat rent and rent that is income based. Rental revenue has increased by an average of 7% for the previous five years and is conservatively projected to increase by 5% annually through FY 2030-31.

Rents/Tenant Income		
FY	Amount	% Change
20-21	\$ 1,347,277	-2.8%
21-22	1,523,994	13.1%
22-23	1,715,691	12.6%
23-24	1,738,960	1.4%
24-25	1,972,742	13.4%
25-26	2,000,000	1.4%
26-27	2,100,000	5.0%



# Capital Budget

## Relationship Between Operating and Capital Budget

The Five-Year Capital Improvement Plan (multi-year, long-range study of construction and/or acquisition of high-cost items with an extended useful life) is prepared in conjunction with the Annual Budget and Financial Plan (focus on municipal service delivery programs which generally are of an on-going nature); however, the two processes are interrelated.

The operations and maintenance of facilities and infrastructure can significantly impact the operating budget and must be considered prior to approval of acquisition of a capital asset. In the capital improvement plan for the city, various components have greater impact on the operating budget than other elements and, may even override operating budget constraints, e.g., mandatory environmental regulatory compliance.

Upon completion of the latest rate model, the Water and Wastewater enterprise funds revenue structure will be sufficient to meet existing and future impacts of capital operating requirements including environmental sanctions and debt. Proposed, as well as existing debt service, is included as the changes in debt service requirements must be built into the rate models in determining what, if any, rate increases are required each year.

The Highway User Revenue fund designates a portion of state distributions to the pavement maintenance program. The program is important to keep roadways in good condition and not allow significant deterioration. An additional component of the maintenance program is funding for Americans with Disabilities Act (ADA) compliance for curb cuts, curb returns and deteriorating sidewalks. Another impact on street maintenance is the addition of roads from private development.

Bed, Board, and Beverage projects will have a significant impact on future operating budget requirements. Streetscape maintenance will require an ongoing level of effort to maintain landscaping. Greater consideration is being given to design and maintenance requirements for future streetscape projects to keep maintenance costs as low as possible. The completion of several parks' projects will require a significant increase in the Parks maintenance budget. City Council has determined that any increased maintenance costs associated with such capital projects will be paid for from BBB funds. Staff has balanced construction maintenance responsibilities and funding sources in the Parks and Recreation program.

## Capital Improvement Plan

### *What is a Capital Improvement Plan?*

A Capital Improvement Plan (CIP) is a multi-year, long-range study of the construction and/or the acquisition of high-cost assets that have an extended useful life usually greater than five years. A long-range plan is needed because of the lead times required to adequately finance, design and/or plan, budget and implement construction or acquisition of the capital project needs of a community.

Planning in one or two-year increments has proven to be inadequate because of the complexity of projects and the public input process, as well as the design time needed for engineering plans, specifications, and right-of-way acquisition.

After Council has identified priorities and input has been received from all city divisions, the development of the Capital Improvement Plan is completed. This requires coordination between the budget function and engineering due to the impact of constructed capital projects on the operating budget. For example, bond funds might be used to construct a branch library. However, once construction is completed, the library must be staffed, utility bills must be paid, and the facility must be cleaned and maintained. Therefore, an effective capital improvement plan should always be viewed in context of its impact on the operating budget. You will find anticipated future operations and maintenance impacts as projects are completed in the Capital Improvement Project section of this budget book.

### *What does a CIP provide?*

- **Cash management capabilities.** The dollars expended on Capital Improvement Plans in jurisdictions experiencing substantial growth or revitalization will often comprise 40% or more of the total budget. By reviewing the sources and uses of funds on a project basis and within the context of the entire CIP, as well as the related cash flows, a jurisdiction can maximize its investment earnings.
- **Debt management.** A CIP allows a jurisdiction to plan the financing requirements and the debt repayment schedule to allow for current and future needs relative to debt service capacity.
- **Expenditure controls.** Funds are expended as they were intended to be spent. The appropriations figure becomes the project management budget. It is typical for most jurisdictions in their process to budget a 15% to 20% overhead factor to cover engineering and design costs as well as to provide for contingencies.
- **Budgetary controls.** Operating cash flow projections on a project basis serves as a check and balance on the progress of a project both in terms of the time schedule and expenditures to date compared with percentage completion.
- **Minimize disruption to citizens.** By looking at the overall impact of the proposed CIP in any given year, the disruption of services or inconvenience imposed by construction activity in a locale can be kept to a minimum. For example, citizen complaints can be minimized by not scheduling the chip sealing of a major arterial street concurrently with ongoing construction on immediately adjacent streets. Additionally, a comprehensive review of multiple projects to ensure adequate coordination can minimize multiple disruptions in each area.

### *FY 2026-27 Capital Improvement Plan*

The city's budget for FY 2026-27 includes capital improvement projects totaling \$286.1 million. Project funding includes approximately \$86.4 million in grants and \$59.4 million in general obligation (GO) bonds as approved by the voters, revenue bonds, and other debt. In the May 2004 General Election, the citizens of Flagstaff authorized the city to proceed with ten new projects totaling \$155.2 million. These projects are being phased in over a several-year period with debt being issued in conjunction with the timing of each project. In the November 2022 General Election, the citizens of Flagstaff authorized the city to proceed with several stormwater and wastewater projects totaling \$54 million. Each project will be discussed below in its appropriate fund. Project listings are available in the Capital Improvement section of this book.

A capital budget and Capital Improvement Plan (Five-Year) is included in the Annual Budget. Detailed project descriptions including location, justification, planning document references, operating impact, funding, and expenditure data are provided for all funded projects.

**General Government** – Twenty-seven projects are scheduled for FY 2026-27 for a total of \$57.1 million. Major projects include the Downtown Mile, public housing redevelopment, wildland facility, property acquisition for downtown parking, and USGS building renovations.

**Streets/Transportation** – The city currently has 700 miles of paved streets, thirteen miles of alleys, three miles of unpaved streets and approximately sixty miles of FUTS trails. Four major programs are funded in the CIP for the city's streets and related infrastructure. These include an annual maintenance program of chip seal and overlay to extend the useful life of the existing street system; a streets/arterial improvement program to bring streets into current standards or widen to meet existing and anticipated traffic flow patterns; Lone Tree overpass; and a roadway, pedestrian, and bicycle program. A total of fifty-eight Streets/Transportation projects are scheduled for FY 2026-27 at a budgeted cost of \$119.4 million.

**Bed, Board, and Beverage (BBB)** – Three categories make up the BBB funds capital projects for FY 2026-27. Arts and Science includes three projects at a budgeted cost of \$285,000. Recreation includes four projects at a budgeted cost of \$4.8 million. Beautification includes twelve projects at a budgeted cost of \$3.3 million. Major projects include Cheshire Park and Continental Park expansions, Ponderosa Park reconstruction, Spruce Wash Wedge, and Switzer Canyon Roundabout.

**Water Services** – Forty-three projects are scheduled for FY 2026-27 for a total budget of \$76.0 million. Major projects for water, wastewater, reclaimed water, and stormwater include Rio de Flag flood control project, Wildcat interceptor project, Switzer Canyon Transmission Line, Lake Mary sedimentation basins, and Rio solids treatment.

**Solid Waste** – There are no projects scheduled for FY 2026-27.

**Airport** – Eight projects are scheduled for FY 2026-27 for a total budget of \$25.2 million. Major projects include construction of a multi-use building and a terminal expansion project.

## Capital Plan Implications

For a community to continue to grow and prosper, capital improvement needs must be balanced with the burden placed on its citizens to fund them. Therefore, the capital improvement program is evaluated in terms of its impact on a variety of factors such as property taxes, utility rates, and entering other long-term commitments, i.e., affordability factors.

**Secondary Property Tax:** This debt is related to voter authorized sale of bonds in May 2004 in the amount of \$155.2 million with \$2.8 million remaining to be issued, and November 2022 in the amount of \$55.1 million with \$30.4 million remaining to be issued.

**Utility Rate Structure:** The city contracts with an outside agency to review the water and wastewater rate structure and provide a new rate modeling program. The most recent rate study was completed in FY 2023-24. This rate model provides for major capital improvements, additional bond funding, and increased operating costs. The rate model demonstrated a need for a rate increase which was approved by City Council with an effective date of September 1, 2024, with rate increases annually for five years.

**BBB Sales Taxes:** The voters approved to continue a 2% sales tax in November 2024 approving the tax through June 30, 2043. Capital projects currently underway include streetscapes along corridors as well as various recreation and arts and science projects.

**Transportation Taxes:** In November 2014, voters approved a 0.33% tax dedicated for Road Repair and Street Safety projects. In November 2018, voters approved a 0.23% tax for the Lone Tree Overpass project and a 0.426% tax for roadway, pedestrian, bicycle and safety improvements. In November 2024, voters approved the transit portion of the tax of 0.50%. The total current transportation tax rate is 1.486%.

City of Flagstaff  
 Summary Schedule of Estimated Revenues and Expenditures/Expenses  
 Fiscal Year 2026-27

The final opportunity for public input on the City of Flagstaff Fiscal Year 2026-27 budget will occur on June 16, 2026 at the 3:00 PM City Council meeting. The budget may be reviewed at the City of Flagstaff in the City Clerks Office, 211 West Aspen Avenue, Flagstaff, AZ 86001 or the official website: "flagstaff.az.gov" or by request

Fiscal Year	Description	Funds										Total All Funds
		General Fund	Special Revenue Funds	Debt Service Funds	Capital Project Funds	Permanent Fund	Enterprise Funds	Internal Service Funds				
2026	Adopted/ Adjusted Budgeted Expenditures/Expenses*	116,902,298	152,693,236	21,540,609	61,847,455	0	169,747,161	0	0	0	522,730,759	
2026	Actual Expenditures/Expenses**	115,234,405	116,133,738	17,540,609	45,278,450	0	129,725,841	0	0	0	421,913,113	
2027	Beginning Fund Balance/(Deficit) or Net Position/(Deficit) at July 1***	60,763,677	99,594,302	26,261,232	11,600,064	497,772	70,153,786	0	0	0	268,870,833	
2027	Primary Property Tax Levy	7,801,497	0	0	0	0	0	0	0	0	7,801,497	
2027	Secondary Property Tax Levy	0	0	9,552,341	0	0	0	0	0	0	9,552,341	
2027	Estimated Revenues Other than Property Taxes	88,745,130	122,491,363	131,000	26,262,347	15,893	126,249,445	0	0	0	363,595,178	
2027	Other Financing Sources	0	18,200,000	0	0	0	3,698,376	0	0	0	55,181,376	
2027	Other Financing (Uses)	0	0	0	0	0	0	0	0	0	0	
2027	Interfund Transfers In	2,044,364	7,000,696	18,009,315	9,123,530	0	3,975,846	0	0	0	41,055,691	
2027	Interfund Transfers (Out)	16,130,085	11,711,783	9,305,748	844,148	0	3,065,957	0	0	0	41,055,691	
2027	Line 11: Reduction for Fund Balance Reserved for Future Budget Year Expenditures											
Less:	Maintained for Future Debt Retirement										0	
	Maintained for Future Capital Projects										0	
	Maintained for Future Financial Stability										0	
	Maintained for Future Retirement Contributions										0	
2027	Total Financial Resources Available	144,124,553	235,276,578	44,648,140	46,141,797	513,665	234,296,496	0	0	0	705,001,225	
2027	Budgeted Expenditures/Expenses	101,452,030	188,413,201	22,009,315	46,038,947	0	192,556,316	0	0	0	550,459,809	

Expenditure Limitation Comparison		2026	2027
1.	Budgeted Expenditures/Expenses	\$ 522,730,759	\$ 550,459,809
2.	Add/Subtract: Estimated Net Reconciling Items	0	0
3.	Budgeted Expenditures/Expenses Adjusted for Reconciling Items	522,730,759	550,459,809
4.	Less: Estimated Exclusions	274,125,667	294,685,353
5.	Amount Subject to the Expenditure Limitation	\$ 248,607,092	\$ 255,774,456
6.	EFC Expenditure Limitation	\$ 248,767,277	\$ 255,853,366

The city/town does not levy property taxes and does not have special assessment districts for which property taxes are levied. Therefore, Schedule B has been omitted.

\* Includes expenditure/expense adjustments approved in the current year from Schedule E.

\*\* Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.

\*\*\* Amounts on this line represent beginning fund balance/(deficit) or net position/(deficit) amounts except for nonspendable amounts (e.g., prepaids and inventories) or amounts legally or contractually required to be maintained intact (e.g., principal of a permanent fund).

City of Flagstaff  
 Summary Schedule of Estimated Revenues and Expenditures/Expenses  
 Fiscal Year 2026-27

	Unreserved Fund Balance/ Retained Earnings at 7/1/2026	Estimated Revenues and Other Financing Sources 2026-27	Interfund Transfers 2026-27		Total Financial Resources Available 2026-27	Operations	Capital Outlay (Equip./CIP)	Debt Service	Reserves/ Contingencies	Total Appropriations 2026-27	Fund Balance 6/30/2027
			In	Out							
General Fund	\$ 60,763,677	96,546,627	2,944,304	(16,130,055)	144,124,553	88,959,176	12,092,408	300,446	100,000	101,452,030	42,672,523
Special Revenue Funds:											
Housing and Comm Services	821,290	636,915	414,490	-	1,872,695	1,793,591	-	-	-	1,793,591	79,104
COVID Relief	-	-	-	(137,577)	11,497,825	7,367,847	150,000	-	100,000	7,617,847	3,879,978
Library	4,225,433	5,731,656	1,678,313	(8,000)	29,226,809	10,337,670	5,670,000	-	100,000	16,107,670	13,119,139
Highway User Revenue	18,239,949	10,577,065	417,795	(5,462,615)	146,459,642	14,138,249	115,504,281	1,484,138	-	131,146,668	15,312,974
Transportation	50,889,212	97,988,895	3,044,148	(2,827,897)	12,085,688	1,532,232	3,292,500	-	10,000	4,834,732	7,250,956
Beautification	12,178,085	2,735,500	-	(41,060)	2,424,688	1,507,397	435,000	246,750	45,000	2,234,147	190,541
Economic Development	573,846	1,644,902	247,000	(441,376)	5,860,268	4,465,034	46,700	-	175,000	4,686,734	1,173,534
Tourism	2,146,746	4,154,898	-	(10,000)	1,893,913	1,174,015	285,000	-	10,000	1,469,015	424,898
Arts and Science	914,813	989,100	-	(2,609,189)	8,222,162	20,681	5,192,254	-	-	5,212,935	3,009,227
Recreation	4,884,949	5,861,300	85,102	-	5,548,397	1,996,104	2,525,000	-	30,000	4,608,617	939,780
Parking District	3,042,747	2,237,802	267,848	-	5,548,397	1,996,104	2,525,000	57,513	-	4,608,617	939,780
Water Res. & Infra Protection	1,677,232	7,833,330	848,000	(174,071)	10,184,491	4,018,245	4,633,000	-	50,000	8,701,245	1,483,246
Debt Service Funds:											
GO Bonds	-	-	9,305,748	(9,305,748)	9,305,748	-	-	9,305,748	-	9,305,748	-
Secondary Property Tax	9,255,512	9,598,341	-	-	9,548,105	-	-	-	-	-	9,548,105
Pension Debt Service	17,005,720	85,000	8,703,567	-	25,794,287	-	-	8,703,567	4,000,000	12,703,567	13,090,720
Permanent Funds:											
Perpetual Care	497,772	15,893	-	-	513,665	-	-	-	-	-	513,665
Capital Project Funds:											
Non GO Bonds	-	23,901,387	9,123,530	-	33,024,917	-	33,024,917	-	-	33,024,917	-
GO Bonds	11,600,064	2,360,960	-	(844,148)	13,116,876	4,074,812	8,929,218	-	-	13,004,030	112,846
Enterprise Funds:											
Drinking Water	12,978,968	36,332,246	2,743,382	(24,658)	52,029,938	19,559,289	21,809,849	1,644,647	1,000,000	44,013,785	8,016,153
Wastewater	23,054,756	22,969,410	-	(2,331,205)	43,692,961	6,842,539	28,511,848	1,980,692	1,000,000	38,335,379	5,357,582
Reclaimed Water	4,797,448	1,333,888	-	(328,107)	5,803,229	712,051	3,281,406	-	50,000	4,043,457	1,759,772
Stormwater	3,551,375	31,676,002	-	(88,570)	35,138,807	3,716,744	24,870,574	1,358,863	2,000,000	31,946,181	3,192,626
Solid Waste	19,956,455	15,282,200	-	(12,709)	35,225,946	12,585,796	2,180,000	218,344	500,000	15,484,140	19,741,806
Sustainability and Env Mgmt	908,291	6,987,050	418,566	(17,601)	8,296,306	7,792,699	-	-	30,000	7,822,699	473,607
Airport	2,497,082	29,174,139	813,898	(261,107)	32,224,012	4,722,388	26,760,055	-	100,000	31,582,443	641,569
Flagstaff Housing Authority	2,409,411	19,475,886	-	-	21,885,297	17,336,982	990,000	-	1,001,250	19,328,232	2,557,065
<b>Total All Funds</b>	<b>\$ 268,870,833</b>	<b>436,130,392</b>	<b>41,055,691</b>	<b>(41,055,691)</b>	<b>705,001,225</b>	<b>214,673,541</b>	<b>300,184,010</b>	<b>25,301,008</b>	<b>10,301,250</b>	<b>550,459,809</b>	<b>154,541,416</b>

City of Flagstaff  
Tax Levy and Tax Rate Information  
Fiscal Year 2026-27

	2025-26	2026-27
1. Maximum Allowable Primary Property Tax Levy [ARS 42-17051.A]	\$ 8,181,322	\$ 8,383,436
2. Amount Received from Primary Property Taxation in FY 2025-26 in Excess of the Sum of that Year's Maximum Allowable Primary Property Tax Levy [ARS 42-17102.A.18]	\$ -	
3. Property Tax Levy Amounts		
A. Primary Property Taxes	\$ 7,264,408	\$ 7,801,497
B. Secondary Property Taxes	9,613,775	9,552,341
C. Total Property Tax Levy Amount	\$ 16,878,183	\$ 17,353,838
4. Property Taxes Collected *		
A. Primary Property Taxes		
(1) FY 2025-26 Levy	\$ 7,164,408	
(2) Prior Years' Levies	100,000	
(3) Total Primary Property Taxes	\$ 7,264,408	
B. Secondary Property Taxes		
(1) FY 2025-26 Levy	\$ 9,613,775	
(2) Total Secondary Property Taxes	\$ 9,613,775	
C. Total Property Taxes Collected	\$ 16,878,183	
5. Property Tax Rates		
A. City of Flagstaff Tax Rate		
(1) Primary Property Tax Rate	0.6045	0.6207
(2) Secondary Property Tax Rate	0.8000	0.7600
(3) Total City of Flagstaff Tax Rate	1.4045	1.3807
B. Special Assessment District Tax Rates		
As of the date of the proposed budget, the City has no special assessment district for which secondary property taxes are levied.		

\* Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.

City of Flagstaff  
Revenues Other Than Property Taxes  
Fiscal Year 2026-27

Source of Revenues	Actual Revenues 2024-25	Estimated Revenues 2025-26	Actual Revenues* 2025-26	Estimated Revenues 2026-27
<b>General Fund</b>				
Local Taxes				
City Sales Tax	\$ 31,300,247	31,772,700	31,557,100	32,479,200
Franchise Tax	2,794,931	2,661,500	2,692,000	2,732,000
Excise Tax	613,731	618,000	569,000	586,100
Licenses and Permits				
Business Licenses	31,432	30,000	30,000	30,000
Building Permits	2,814,775	2,000,000	2,250,000	2,020,000
Other Licenses and Permits	3,311,464	1,237,880	1,832,880	1,508,142
Intergovernmental				
State Income Tax Sharing	16,291,982	15,062,100	15,113,600	16,201,000
State Shared Sales Tax	11,759,311	11,855,200	11,960,000	12,294,900
Auto Lieu Tax	4,781,169	4,722,600	4,733,000	4,875,000
Federal Grants	790,111	1,784,578	1,784,578	1,307,802
State/Local Grants	1,687,985	3,061,262	3,061,262	5,663,418
Local Intergovernmental Agreements	1,987,682	1,521,932	1,735,997	1,658,869
Charges for Services				
Planning and Development	1,941,751	745,000	1,011,000	756,000
Parks and Recreation	1,298,332	1,322,350	1,322,350	1,322,350
Public Safety	956,123	690,505	773,601	777,366
Cemetery/General Government	279,408	200,571	200,571	202,562
Fines and Forfeitures	713,057	775,562	745,562	750,698
Rents	1,546,945	1,378,988	1,378,988	1,379,291
Investment Earnings	3,381,953	1,530,995	3,282,858	1,356,475
Miscellaneous	1,292,447	767,450	1,073,876	843,957
Total General Fund	89,574,836	83,739,173	87,108,223	88,745,130
<b>Special Revenue Funds</b>				
Housing and Community Services Fund				
Intergovernmental				
Federal Grants	1,374,270	1,109,806	1,236,186	628,702
Investment Earnings	65,277	78,106	99,374	8,213
Miscellaneous	305,084	-	242,996	-
Total Housing and Comm Svcs Fund	1,744,631	1,187,912	1,578,556	636,915
COVID Relief Fund				
Intergovernmental				
Federal Grants	1,410,061	304,956	356,360	-
Total COVID Relief Fund	1,410,061	304,956	356,360	-

City of Flagstaff  
Revenues Other Than Property Taxes  
Fiscal Year 2026-27

Source of Revenues	Actual Revenues 2024-25	Estimated Revenues 2025-26	Actual Revenues* 2025-26	Estimated Revenues 2026-27
<b>Library Fund</b>				
Intergovernmental				
Federal Grants	\$ 2,638	-	-	25,000
State/Local Grants	30,075	25,000	25,000	25,000
Library District Taxes	4,994,445	5,076,467	5,498,329	5,642,801
Investment Earnings	176,762	62,399	207,274	12,012
Miscellaneous	116,048	26,843	26,843	26,843
<b>Total Library Fund</b>	<b>5,319,968</b>	<b>5,190,709</b>	<b>5,757,446</b>	<b>5,731,656</b>
<b>Highway User Revenue Fund</b>				
Intergovernmental				
Highway User Tax	10,449,243	10,343,348	10,343,348	10,395,065
Licenses and Permits	239,999	-	-	-
Investment Earnings	513,737	170,000	597,051	182,000
Miscellaneous	75,768	-	-	-
<b>Total Highway User Revenue Fund</b>	<b>11,278,747</b>	<b>10,513,348</b>	<b>10,940,399</b>	<b>10,577,065</b>
<b>Transportation Fund</b>				
Transportation Tax	37,843,815	44,297,800	44,164,100	45,453,400
Intergovernmental				
Federal Grants	-	6,400,000	1,363,041	14,842,715
State/Local Grants	-	600,000	1,336,213	18,282,780
Investment Earnings	3,335,516	1,797,000	2,767,650	510,000
Miscellaneous	595,107	-	500,000	700,000
<b>Total Transportation Fund</b>	<b>41,774,438</b>	<b>53,094,800</b>	<b>50,131,004</b>	<b>79,788,895</b>
<b>Beautification Fund</b>				
Bed, Board, and Beverage Tax	2,512,167	2,557,100	2,529,600	2,613,500
Investment Earnings	456,442	288,000	457,390	122,000
Miscellaneous	5,501	-	-	-
<b>Total Beautification Fund</b>	<b>2,974,110</b>	<b>2,845,100</b>	<b>2,986,990</b>	<b>2,735,500</b>
<b>Economic Development Fund</b>				
Bed, Board, and Beverage Tax	1,194,128	1,214,600	1,201,600	1,241,400
Intergovernmental				
State Grants	85,291	-	-	-
Investment Earnings	33,066	19,363	28,562	5,738
Rents	466,153	389,965	389,965	397,764
<b>Total Economic Development Fund</b>	<b>1,778,638</b>	<b>1,623,928</b>	<b>1,620,127</b>	<b>1,644,902</b>
<b>Tourism Fund</b>				
Bed, Board, and Beverage Tax	3,770,674	3,835,600	3,794,400	3,920,300
Retail Sales	165,005	183,717	183,717	185,554
Investment Earnings	131,916	70,557	107,829	32,201

City of Flagstaff  
Revenues Other Than Property Taxes  
Fiscal Year 2026-27

Source of Revenues	Actual Revenues 2024-25	Estimated Revenues 2025-26	Actual Revenues* 2025-26	Estimated Revenues 2026-27
<b>Tourism Fund - Continued</b>				
Miscellaneous	\$ 21,081	16,676	16,676	16,843
<b>Total Tourism Fund</b>	<b>4,088,676</b>	<b>4,106,550</b>	<b>4,102,622</b>	<b>4,154,898</b>
<b>Arts and Science Fund</b>				
Bed, Board, and Beverage Tax	941,456	958,900	948,600	980,100
Investment Earnings	56,038	30,000	47,383	9,000
<b>Total Arts and Science Fund</b>	<b>997,494</b>	<b>988,900</b>	<b>995,983</b>	<b>989,100</b>
<b>Recreation Fund</b>				
Bed, Board, and Beverage Tax	4,147,257	4,219,200	4,173,800	4,312,300
Intergovernmental				
State Grants	-	-	-	1,500,000
Investment Earnings	281,808	203,000	272,889	49,000
<b>Total Recreation Fund</b>	<b>4,429,065</b>	<b>4,422,200</b>	<b>4,446,689</b>	<b>5,861,300</b>
<b>Parking District Fund</b>				
Parking	1,230,255	1,840,988	1,286,700	2,207,402
Investment Earnings	108,295	67,500	160,000	30,400
Miscellaneous	248,913	-	-	-
<b>Total Parking District Fund</b>	<b>1,587,463</b>	<b>1,908,488</b>	<b>1,446,700</b>	<b>2,237,802</b>
<b>Water Resource and Infrastructure Protection (WRIP) Fund</b>				
Water Resource Protection Fee	1,212,946	1,276,295	1,276,295	1,289,058
Intergovernmental				
Federal Grants	423,690	3,149,154	3,149,154	112,500
State/Local Grants	116,102	94,452	94,452	6,415,000
Investment Earnings	61,815	43,136	62,529	16,772
Miscellaneous	920	-	-	-
<b>Total WRIP Fund</b>	<b>1,815,473</b>	<b>4,563,037</b>	<b>4,582,430</b>	<b>7,833,330</b>
<b>Total Special Revenue Funds</b>	<b>79,198,764</b>	<b>90,749,928</b>	<b>88,945,306</b>	<b>122,191,363</b>
<b>Debt Service Funds</b>				
<b>GO Bonds Fund</b>				
Investment Earnings	47,586	-	-	-
Miscellaneous	5,774	-	-	-
<b>Total GO Bonds Fund</b>	<b>53,360</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Secondary Property Tax Fund</b>				
Investment Earnings	110,521	85,000	85,000	46,000
<b>Total Secondary Property Tax Fund</b>	<b>110,521</b>	<b>85,000</b>	<b>85,000</b>	<b>46,000</b>

City of Flagstaff  
Revenues Other Than Property Taxes  
Fiscal Year 2026-27

Source of Revenues	Actual Revenues 2024-25	Estimated Revenues 2025-26	Actual Revenues* 2025-26	Estimated Revenues 2026-27
<b>Pension Debt Service Fund</b>				
Investment Earnings	\$ 806,471	164,000	726,856	85,000
Total Pension Debt Service Fund	806,471	164,000	726,856	85,000
<b>Total Debt Service Funds</b>	<b>970,352</b>	<b>249,000</b>	<b>811,856</b>	<b>131,000</b>
<b>Permanent Funds</b>				
<b>Perpetual Care Fund</b>				
Contributions	12,340	10,807	10,807	10,915
Investment Earnings	17,335	11,752	17,238	4,978
Total Perpetual Care Fund	29,675	22,559	28,045	15,893
<b>Total Permanent Funds</b>	<b>29,675</b>	<b>22,559</b>	<b>28,045</b>	<b>15,893</b>
<b>Capital Project Funds</b>				
<b>Non GO Bonds Projects Fund</b>				
Real Estate Proceeds	-	2,000,000	2,000,000	-
Intergovernmental				
Federal Grants	-	3,384,026	-	16,885,731
State/Local Grants	-	312,757	-	1,560,891
Investment Earnings	76,328	37,000	37,000	-
Miscellaneous	-	1,386,774	204,000	5,454,765
Total Non GO Bonds Projects Fund	76,328	7,120,557	2,241,000	23,901,387
<b>GO Bonds Projects Fund</b>				
Intergovernmental				
Federal Grants	3,131,639	3,412,658	3,594,388	-
State/Local Grants	63,412	3,150,000	3,532,858	2,360,960
Investment Earnings	1,540,403	-	426,457	-
Total GO Bonds Projects Fund	4,735,454	6,562,658	7,553,703	2,360,960
<b>Total Capital Projects Funds</b>	<b>4,811,782</b>	<b>13,683,215</b>	<b>9,794,703</b>	<b>26,262,347</b>
<b>Enterprise Funds</b>				
<b>Drinking Water Fund</b>				
Intergovernmental				
Federal Grants	926,418	-	-	-
State/Local Grants	6,900,931	-	-	-
Water Fees	21,548,421	21,666,278	22,207,375	24,361,083
Investment Earnings	991,346	584,511	1,035,202	129,790
Rents	35,204	5,150	20,000	5,150

City of Flagstaff  
Revenues Other Than Property Taxes  
Fiscal Year 2026-27

Source of Revenues	Actual Revenues 2024-25	Estimated Revenues 2025-26	Actual Revenues* 2025-26	Estimated Revenues 2026-27
<b>Drinking Water Fund - Continued</b>				
Contributions	\$ 10,938	-	-	-
Miscellaneous	30,758	-	-	-
Total Drinking Water Fund	30,444,016	22,255,939	23,262,577	24,496,023
<b>Wastewater Fund</b>				
Intergovernmental				
Federal Grants	4,396	-	-	-
State/Local Grants	(454)	-	-	-
Wastewater Fees	15,379,412	15,274,729	15,167,938	17,399,457
Investment Earnings	1,264,335	802,000	1,305,110	231,000
Miscellaneous	80,650	-	-	-
Total Wastewater Fund	16,728,339	16,076,729	16,473,048	17,630,457
<b>Reclaimed Water Fund</b>				
Intergovernmental				
Federal Grants	3	-	-	-
State/Local Grants	(2)	-	-	-
Reclaimed Water Fees	1,521,011	1,194,116	1,446,283	1,285,914
Investment Earnings	175,884	91,965	198,086	47,974
Total Reclaimed Water Fund	1,696,896	1,286,081	1,644,369	1,333,888
<b>Stormwater Fund</b>				
Intergovernmental				
Federal Grants	91,468	2,700,000	193,750	1,850,000
State/Local Grants	-	-	-	1,545,707
Stormwater Fees	6,640,327	7,465,378	7,465,378	8,438,581
Investment Earnings	316,839	115,567	146,294	35,514
Contributions	-	125,000	15,625	-
Miscellaneous	1,803	-	-	-
Total Stormwater Fund	7,050,437	10,405,945	7,821,047	11,869,802
<b>Solid Waste Fund</b>				
Solid Waste	15,192,922	14,859,298	14,859,298	15,083,200
Intergovernmental	1,138,705	-	-	-
Investment Earnings	799,175	450,000	761,319	199,000
Miscellaneous	5,388	-	-	-
Total Solid Waste Fund	17,136,190	15,309,298	15,620,617	15,282,200
<b>Sustainability and Environmental Management Fund</b>				
Intergovernmental				
Federal Grants	645,608	4,550,000	5,378,358	5,000,000
State/Local Grants	167,028	522,500	614,200	273,000
Environmental Services	1,415,420	1,507,068	1,549,571	1,655,050

City of Flagstaff  
Revenues Other Than Property Taxes  
Fiscal Year 2026-27

Source of Revenues	Actual Revenues 2024-25	Estimated Revenues 2025-26	Actual Revenues* 2025-26	Estimated Revenues 2026-27
<b>Sustainability and Environmental Management Fund - Continued</b>				
Charges for Services	\$ -	30,000	30,000	50,000
Investment Earnings	66,568	75,000	49,786	9,000
Miscellaneous	555	-	-	-
Total Sustainability and Env Mgmt Fund	<u>2,295,179</u>	<u>6,684,568</u>	<u>7,621,915</u>	<u>6,987,050</u>
<b>Airport Fund</b>				
Intergovernmental				
Federal Grants	2,880,443	9,553,844	5,902,922	20,653,813
State/Local Grants	21,710	1,863,052	225,640	5,468,120
Airport	1,284,876	1,317,410	1,175,835	1,328,488
Rents	957,238	905,156	943,954	971,258
Parking	559,468	561,412	599,620	683,841
Investment Earnings	57,186	62,000	79,511	25,000
Miscellaneous	34,654	33,093	38,268	43,619
Total Airport Fund	<u>5,795,575</u>	<u>14,295,967</u>	<u>8,965,750</u>	<u>29,174,139</u>
<b>Flagstaff Housing Authority Fund</b>				
Intergovernmental				
Federal Grants	10,738,241	16,290,620	16,290,620	16,571,830
Rents and Other Tenant Income	1,972,742	2,000,000	2,000,000	2,100,000
Miscellaneous	872,179	770,042	770,042	804,056
Total Flagstaff Housing Authority Fund	<u>13,583,162</u>	<u>19,060,662</u>	<u>19,060,662</u>	<u>19,475,886</u>
Total Enterprise Funds	<u>94,729,794</u>	<u>105,375,189</u>	<u>100,469,985</u>	<u>126,249,445</u>
<b>Total Revenues</b>	<u><u>\$ 269,315,203</u></u>	<u><u>293,819,064</u></u>	<u><u>287,158,118</u></u>	<u><u>363,595,178</u></u>

\* Includes actual revenues recognized on the modified accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

City of Flagstaff  
Schedule of Grant Revenues  
Fiscal Year 2026-27

Project Name	Estimated Revenues 2025-26	Actual Revenues* 2025-26	Estimated Revenues 2026-27	City Match 2026-27	Estimated Grant Reimb %	Funding
<b>General Fund</b>						
<i>Legal:</i>						
AZ Attorney Generals Office - Victims Rights	\$ 7,100	7,100	8,500	-	100%	S
<i>Management Services:</i>						
Emergency Management	200,000	200,000	150,000	50,000	75%	F/S
<i>Fire:</i>						
AFG - Radio Equipment	540,000	540,000	405,000	45,000	90%	F
Firehouse Subs	67,500	67,500	45,000	5,000	90%	L
GOHS	45,000	45,000	200,000	22,222	90%	F/S
NPS - Fuels Reduction Grand Canyon	15,000	15,000	-	-	100%	F
<i>Police:</i>						
ACJC/RICO - Metro Street Crimes Task Force	87,330	87,330	78,377	211,908	27%	F/S
ADOA - AZ 911	1,000,000	1,000,000	902,000	-	100%	S
AZ Complete Help Therapy Dog Program	-	-	25,000	-	100%	S
DOJ - Bullet Proof Vest Program	58,798	58,798	20,000	20,000	50%	F
DOJ - Edward Byrne Memorial JAG - Overtime	130,683	130,683	30,000	-	100%	F
DPS - Anti-Human Trafficking	500,000	500,000	360,000	-	100%	S
DPS - AZ Internet Crimes Against Children	-	-	13,000	-	100%	F/S
DPS - Local Border Support	-	-	285,000	-	100%	S
DPS - Local Border Support Fund	180,000	180,000	72,572	217,716	25%	S
DPS - Statewide GIITEM	142,793	142,793	171,190	57,063	75%	S
Federal Equitable Sharing	401,648	401,648	-	-	100%	F
FBI - Safe Trails Taskforce	119,825	119,825	75,000	-	100%	F
GOHS - DUI Enforcement	145,000	145,000	200,000	-	100%	F/S
GOHS - DUI Enforcement Overtime	97,231	97,231	45,000	-	100%	F/S
GOHS - Youth Alcohol	45,000	45,000	45,000	-	100%	F/S
Homeland Security SLOT OT	1,765	1,765	-	-	100%	F
Miscellaneous Grant Opportunities	500,000	500,000	2,943,630	-	100%	S
NPS - Dispatch Services	-	-	5,000	-	100%	F
Pepper Ball Support	-	-	200,000	-	100%	S
RICO - Metro	125,670	125,670	139,337	150,948	48%	S
US Marshals - Service Grant	26,566	26,566	15,000	-	100%	F
<i>Planning and Development Services</i>						
Community Development Grants	200,000	200,000	-	-	100%	S
<i>Parks, Recreation, Open Space, and Events:</i>						
AZ State Parks Heritage Fund - Education	76,694	76,694	-	-	89%	F/S
Kahtoola for the People	-	-	10,570	-	100%	L
Miscellaneous Grant Opportunities - State	-	-	480,619	-	100%	S
Miscellaneous Grant Opportunities - Local	-	-	20,000	-	100%	L
AZ State Parks - Recreational Trails Program	10,000	10,000	26,425	-	100%	F/S
AZ State Parks - Recreational Trails Program	9,998	9,998	-	-	81%	F/S
USDA/DFFM - Invasive Plant Prevention	50,734	50,734	-	-	90%	F/S
USDA/DFFM - Invasive Plants	61,505	61,505	-	-	90%	F/S
Subtotal	<u>4,845,840</u>	<u>4,845,840</u>	<u>6,971,220</u>	<u>779,857</u>		
<b>Housing and Community Services Fund</b>						
HUD - CDBG Entitlement	1,109,806	1,236,186	628,702	-	100%	F
Subtotal	<u>1,109,806</u>	<u>1,236,186</u>	<u>628,702</u>	<u>-</u>		

City of Flagstaff  
Schedule of Grant Revenues  
Fiscal Year 2026-27

Project Name	Estimated Revenues 2025-26	Actual Revenues* 2025-26	Estimated Revenues 2026-27	City Match 2026-27	Estimated Grant Reimb %	Funding
<b>COVID Relief Fund</b>						
American Rescue Plan	\$ 304,956	356,360	-	-	100%	F
Subtotal	<u>304,956</u>	<u>356,360</u>	<u>-</u>	<u>-</u>		
<b>Library Fund</b>						
Library State Grant-in-Aid Funds	-	-	25,000	-	100%	S
LSTA - Digital Materials	25,000	25,000	25,000	-	100%	F/S
Subtotal	<u>25,000</u>	<u>25,000</u>	<u>50,000</u>	<u>-</u>		
<b>Transportation Fund</b>						
ADOT - Fort Valley Road	-	-	592,439	-	100%	S
ADOT - Signal - Woody Mountain/Route 66	-	877,534	-	-	100%	S
ADOT - Smartgrant - Butler/4th Improvements	-	220,115	2,707,875	-	100%	S
ADOT - SmartMatch - Butler Complete Streets	600,000	238,564	660,000	-	80%	S
ADOT - SmartGrant - JWP Lake Mary/ Airport	-	-	2,300,000	-	100%	S
ADOT - West Route 66	-	-	1,022,466	-	100%	S
CDBG - La Plaza Vieja Traffic Calming	-	-	1,500,000	-	100%	F
FHWA - Butler Avenue Complete Streets	2,400,000	954,256	2,640,000	660,000	80%	F
FHWA - RAISE - Butler/4th Improvements	4,000,000	408,785	9,152,715	-	100%	F
RTAC - US-180 Corridor	-	-	8,000,000	3,000,000	100%	S
USDN - Lake Mary Corridor	-	-	1,550,000	-	100%	F
West Route 66	-	-	3,000,000	-	100%	S
Subtotal	<u>7,000,000</u>	<u>2,699,254</u>	<u>33,125,495</u>	<u>3,660,000</u>		
<b>Recreation Fund</b>						
Cheshire Park Expansion	-	-	1,000,000	-	100%	S
Ponderosa Park Reconstruction	-	-	500,000	250,000	50%	S
Subtotal	<u>-</u>	<u>-</u>	<u>1,500,000</u>	<u>250,000</u>		
<b>Water Resource and Infrastructure Protection (WRIP) Fund</b>						
Alliance for Green Heat	-	-	50,000	-	100%	
AZ Community Foundation	-	-	50,000	-	100%	
DDFM - Hazardous Fuels Reduction	400,000	400,000	-	-	100%	F
DDFM - Healthy Forest Initiative	-	-	250,000	-	100%	F
DDFM - Healthy Forest Initiative	94,452	94,452	-	-	80%	S
DDFM - Wildland Facility	-	-	3,950,000	-	100.0%	S
FEMA - Assistance to Firefighters	-	-	112,500	12,500	90%	F
Fire Adapted Community Network	22,500	22,500	40,000	10,000	80.0%	F
IAFC - International Association of Fire Chiefs	25,000	25,000	25,000	-	100.0%	F
Infrastructure	-	-	1,800,000	200,000	90.0%	S
Moore Foundation Grant	-	-	250,000	-	100%	L
USFS - Fireshed Heritage Support	1,300,000	1,300,000	-	-	100.0%	F
USFS - Four Forest Initiative Support	1,000,000	1,000,000	-	-	100.0%	F
USFS - Potential Op Delineations	401,654	401,654	-	-	91.4%	F
Subtotal	<u>3,243,606</u>	<u>3,243,606</u>	<u>6,527,500</u>	<u>222,500</u>		
<b>Non- GO Bond Projects Fund</b>						
ADOT - AZ SMART - Downtown Mile	312,757	-	1,560,891	-	100%	S
FHWA - Downtown Mile	3,384,026	-	16,885,731	9,622,481	64%	F
Subtotal	<u>3,696,783</u>	<u>-</u>	<u>18,446,622</u>	<u>9,622,481</u>		

City of Flagstaff  
Schedule of Grant Revenues  
Fiscal Year 2026-27

Project Name	Estimated Revenues 2025-26	Actual Revenues* 2025-26	Estimated Revenues 2026-27	City Match 2026-27	Estimated Grant Reimb %	Funding
<b>GO Bond Projects Fund</b>						
Army Corp EI - Killip Inlet	\$ 1,323,405	-	-	-	75%	F
AZ DFFM - Wildfire Defense	250,000	250,000	-	-	100%	F
FEMA / DEMA - Cedar Crossing	725,095	502,953	-	-	50%	F/S
FEMA / DEMA - Killip Outlet	-	758,000	-	-	90%	F/S
FEMA / DEMA - Rio Generators	3,150,000	3,532,858	1,560,960	173,440	90%	F/S
FUTS Land Acquisition	-	-	800,000	800,000	50%	F
Property Acquisition	-	729,986	-	-	75%	F/S
USFS - Wedge	1,114,158	1,353,449	-	-	50%	F
Subtotal	6,562,658	7,127,246	2,360,960	973,440		
<b>Stormwater Fund</b>						
Army Corp EI Downtown Santa Fe Lateral	1,200,000	-	1,200,000	400,000	75%	F
Big Fill Lake	750,000	93,750	-	-	75%	F
FEMA/DEMA Meade Lane Project	750,000	100,000	650,000	216,667	75%	F/S
Pipeline Flood	-	-	545,707	-	100%	S
Rio De Flag	-	-	1,000,000	-	100%	S
Subtotal	2,700,000	193,750	3,395,707	616,667		
<b>Sustainability and Environmental Management Fund</b>						
APS - Grant	2,500	2,500	3,000	-	100%	L
Community Direct Spending for Climate Action	-	713,979	-	13,936	100%	F
Energy Efficiency and Conservation	-	60,527	-	-	100%	F
EPA - Community Change Grant	4,500,000	4,500,000	-	-	100%	F
General Climate Action Grant	250,000	250,000	250,000	-	100%	L
Keep America Beautiful Grant	5,000	5,000	5,000	-	100%	L
Miscellaneous Grant Opportunities	-	-	5,000,000	-	100%	F
Moore Foundation Grant	250,000	341,700	-	-	100%	F
Strahan Foundation Grant	15,000	15,000	15,000	-	100%	S
USDA - Sustainable Food Systems	-	53,852	-	-	100%	F
Volunteer Generation Fund Grant	50,000	50,000	-	-	100%	F
Subtotal	5,072,500	5,992,558	5,273,000	13,936		
<b>Airport Fund</b>						
ADOT - Airport Pavement Management System	900,000	-	900,000	100,000	90%	S
ADOT - Environmental Assessment	598,555	804	591,956	65,773	90%	S
ADOT - Fencing - Wildfire Deterrent	-	-	1,575,000	175,000	90%	S
ADOT - Land Acquisition	-	-	1,980,000	220,000	90%	S
ADOT - Snow Removal Equipment Building	364,497	224,836	358,032	-	5%	S
Congressionally Directed Spending	1,080,000	-	-	-	90%	F
FAA - Snow Removal Equipment Building	7,425,282	4,918,809	13,605,197	794,799	91%	F
FAA - Snow Removal Equipment Building	248,562	184,113	-	-	91%	F
FAA - Terminal Accessibility and Animal Area	-	-	205,675	10,825	95%	F
FAA - Terminal Expansion	-	-	4,756,840	250,360	95%	F
Operating Grants	-	-	1,349,233	149,915	90%	F/S
SCASDP - Operating Grant	800,000	800,000	800,000	88,889	90%	F
Subtotal	11,416,896	6,128,562	26,121,933	1,855,561		

City of Flagstaff  
 Schedule of Grant Revenues  
 Fiscal Year 2026-27

Project Name	Estimated Revenues 2025-26	Actual Revenues* 2025-26	Estimated Revenues 2026-27	City Match 2026-27	Estimated Grant Reimb %	Funding
Flagstaff Housing Authority Fund						
Low Income Public Housing	\$ 2,119,370	2,119,370	2,142,870	-	100%	F
Section 8 - MRO SRO	14,171,250	14,171,250	14,428,960	-	100%	F
Subtotal	<u>16,290,620</u>	<u>16,290,620</u>	<u>16,571,830</u>	-		
	<u>\$ 62,268,665</u>	<u>48,138,982</u>	<u>120,972,969</u>	<u>17,994,442</u>		

L=Local, N/P=Non-Profit, S=State, F=Federal, F/S=Federal thru State, F&S=Federal and State

\* Includes actual revenues recognized on the modified accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

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City of Flagstaff  
 Other Financing Sources/(Uses) and Interfund Transfers  
 Fiscal Year 2026-27

Fund	Other	Interfund Transfers	
	2026-27	2026-27	
	Sources	In	(Out)
General Fund	\$ -	2,944,304	16,130,055
Special Revenue Funds			
Housing and Community Services	-	414,490	-
Library	-	1,678,313	137,577
Highway User Revenue	-	417,795	8,000
Transportation	18,200,000	3,044,148	5,462,613
Beautification	-	-	2,827,897
Economic Development	-	247,000	41,060
Tourism	-	-	441,376
Arts and Science	-	-	10,000
Recreation	-	85,102	2,609,189
Parking District	-	267,848	-
Water Resource and Infrastructure Protection	-	848,000	174,071
Total Special Revenue Funds	<u>18,200,000</u>	<u>7,002,696</u>	<u>11,711,783</u>
Debt Service Funds			
General Obligation Bonds	-	9,305,748	-
Secondary Property Tax	-	-	9,305,748
Pension Debt Service	-	8,703,567	-
Total Debt Service Funds	<u>-</u>	<u>18,009,315</u>	<u>9,305,748</u>
Capital Project Funds			
Non General Obligation Bond Funded Projects	-	9,123,530	-
General Obligation Bond Funded Projects	-	-	844,148
Total Capital Projects Funds	<u>-</u>	<u>9,123,530</u>	<u>844,148</u>
Enterprise Funds			
Drinking Water	11,836,223	2,743,382	24,658
Wastewater	5,338,953	-	2,331,205
Reclaimed Water	-	-	328,107
Stormwater	19,806,200	-	88,570
Solid Waste	-	-	12,709
Sustainability and Environmental Management	-	418,566	17,601
Airport	-	813,898	261,107
Total Enterprise Funds	<u>36,981,376</u>	<u>3,975,846</u>	<u>3,063,957</u>
Total All Funds	<u>\$ 55,181,376</u>	<u>41,055,691</u>	<u>41,055,691</u>

City of Flagstaff  
Schedule of Transfers  
Fiscal Year 2026-27

Transfer To:	Transfer From:	Amount	Comments
General Fund	Library Fund	137,577	Custodial services/energy projects repayment
	Highway User Fund	8,000	Custodial services
	Economic Development Fund	41,060	Custodial services
	Tourism Fund	79,010	Custodial services/community-wide events
	Arts and Science Fund	10,000	Custodial services
	Recreation Fund	2,609,189	Parks and Recreation operations support
	Drinking Water Fund	24,658	Custodial services
	Wastewater Fund	4,500	Custodial services
	Solid Waste Fund	12,709	Custodial services
	Sustainability and Environmental Management Fund	17,601	Custodial services/EcoPass program contribution
	<b>Total</b>	<b>\$ 2,944,304</b>	
Housing and Community Services	General Fund	414,490	Operational support/affordable housing incentives
	<b>Total</b>	<b>\$ 414,490</b>	
Library Fund	General Fund	1,596,313	Operational support
	Tourism Fund	82,000	Operational support
	<b>Total</b>	<b>\$ 1,678,313</b>	
Highway User Revenue Fund	Beautification Fund	417,795	Streetscape maintenance on BBB funded projects
	<b>Total</b>	<b>\$ 417,795</b>	
Transportation Fund	Capital Projects Fund	844,148	Refund overpayment on Spruce Wash project
Transportation Fund	Beautification Fund	2,200,000	Capital improvement projects
	<b>Total</b>	<b>\$ 3,044,148</b>	
Economic Development Fund	General Fund	247,000	Incubator debt service
	<b>Total</b>	<b>\$ 247,000</b>	
Recreation Fund	Beautification Fund	85,102	Bushmaster Park trees
	<b>Total</b>	<b>\$ 85,102</b>	
Parking District Fund	General Fund	33,348	Parking operational support
Parking District Fund	Beautification Fund	95,000	Parking operational support
Parking District Fund	Tourism Fund	139,500	Parking operational support
	<b>Total</b>	<b>\$ 267,848</b>	
Water Resource Infrastructure Protection Fund	General Fund	848,000	Wildland fire facility project
		<b>\$ 848,000</b>	
General Obligation Bond Fund	Secondary Property Tax Fund	9,305,748	Repayment of general obligation bonds
	<b>Total</b>	<b>\$ 9,305,748</b>	
Pension Bond Fund	General Fund	8,268,389	Pension debt service
Pension Bond Fund	Water Resource Infrastructure Protection Fund	174,071	Pension debt service
Pension Bond Fund	Airport Fund	261,107	Pension debt service
	<b>Total</b>	<b>\$ 8,703,567</b>	
Drinking Water Fund	Wastewater Fund	2,326,705	Operational support
Drinking Water Fund	Reclaimed Water Fund	328,107	Operational support
Drinking Water Fund	Stormwater Fund	88,570	Operational support
	<b>Total</b>	<b>\$ 2,743,382</b>	

City of Flagstaff  
Schedule of Transfers  
Fiscal Year 2026-27

Transfer To:	Transfer From:	Amount	Comments
Sustainability and Environmental Management Fund	General Fund	358,566	Operational support
Sustainability and Environmental Management Fund	Beautification Fund	30,000	Litter control support
Sustainability and Environmental Management Fund	Tourism Fund	30,000	Community Services program support
<b>Total</b>		<b>\$ 418,566</b>	
Airport Fund	General Fund	703,032	Operational support
Airport Fund	Tourism Fund	110,866	Operational support
<b>Total</b>		<b>\$ 813,898</b>	
Capital Project Fund	General Fund	3,660,917	USGS facility renovations
Capital Project Fund	Transportation Fund	5,462,613	Capital improvement project contributions
<b>Total</b>		<b>\$ 9,123,530</b>	
<b>Total Transfers</b>		<b>\$ 41,055,691</b>	

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City of Flagstaff  
Expenditures/Expenses by Fund  
Fiscal Year 2026-27

Fund/Division	Actual Expenditures/ Expenses 2024-25	Adopted Budgeted Expenditures/ Expenses 2025-26	Expenditure/ Expense Adjustments Approved 2025-26	Estimated Expenditures/ Expenses* 2025-26	Budgeted Expenditures/ Expenses 2026-27
<b>General Fund</b>					
General Administration	\$ 16,880,769	22,304,691	-	22,304,691	20,518,470
Management Services	5,342,473	7,431,432	-	7,241,572	6,725,131
Fire	18,044,142	22,972,796	-	20,127,749	22,683,478
Police	24,763,506	31,126,623	-	32,298,522	33,700,844
Planning and Development Services	5,191,802	5,137,216	-	5,015,013	4,486,075
Public Works	6,802,957	10,509,306	-	8,447,606	5,813,960
Economic Vitality	138,133	255,305	-	255,305	172,870
Non-Departmental	(3,526,252)	310,535	-	544,862	(6,080,885)
City Engineering	2,185,748	2,526,781	-	2,526,781	2,735,910
Parks, Recreation, Open Space and Events	9,322,633	11,238,447	-	11,383,208	9,922,995
Housing	-	606,166	-	606,166	673,182
Contingency	(49,239)	2,483,000	-	2,483,000	100,000
Total General Fund	85,096,672	116,902,298	-	113,234,475	101,452,030
<b>Special Revenue Funds</b>					
<b>Housing and Community Service Fund</b>					
Planning and Development Services	2,441,783	-	-	-	-
Non-Departmental	35,037	51,500	-	51,500	52,000
Housing	-	4,451,072	-	4,601,001	1,741,591
	2,476,820	4,502,572	-	4,652,501	1,793,591
<b>COVID Relief Fund</b>					
Non-Departmental	1,410,061	304,956	-	356,360	-
	1,410,061	304,956	-	356,360	-
<b>Library Fund</b>					
General Administration	357,049	383,453	-	383,453	310,588
Management Services	127,436	146,289	-	146,289	136,683
Public Works	62,997	52,778	-	52,778	192,353
Economic Vitality	5,549,376	10,026,948	-	9,960,601	6,812,469
Non-Departmental	86,220	68,188	-	68,188	65,754
City Engineering	12,930	-	-	-	-
Contingency	-	100,000	-	-	100,000
	6,196,008	10,777,656	-	10,611,309	7,617,847
<b>Highway User Revenue Fund</b>					
General Administration	369,439	378,696	-	378,696	378,348
Management Services	83,927	78,846	-	78,846	88,917
Public Works	9,298,870	9,549,490	-	9,564,490	15,053,049
Non-Departmental	76,672	122,624	-	122,624	116,358
City Engineering	7,750,228	850,862	-	850,862	370,998
Contingency	-	100,000	-	-	100,000
	17,579,136	11,080,518	-	10,995,518	16,107,670
<b>Transportation Fund</b>					
General Administration	75,208	98,680	-	98,680	147,925
Management Services	81,295	139,602	-	139,602	166,189
Public Works	7,663,085	13,627,594	-	13,627,594	9,548,245
Non-Departmental	14,806,709	17,059,829	-	17,059,829	14,791,508
City Engineering	18,991,677	67,465,763	-	37,407,210	106,492,801
	41,617,974	98,391,468	-	68,332,915	131,146,668

City of Flagstaff  
Expenditures/Expenses by Fund  
Fiscal Year 2026-27

Fund/Division	Actual Expenditures/ Expenses 2024-25	Adopted Budgeted Expenditures/ Expenses 2025-26	Expenditure/ Expense Adjustments Approved 2025-26	Estimated Expenditures/ Expenses* 2025-26	Budgeted Expenditures/ Expenses 2026-27
<b>Beautification Fund</b>					
General Administration	\$ -	-	-	-	2,232
Management Services	-	-	-	-	4,275
Public Works	-	-	-	-	659
Economic Vitality	1,754,292	4,532,593	-	2,425,251	4,815,912
Non-Departmental	-	-	-	-	1,654
Contingency	-	10,000	-	-	10,000
	1,754,292	4,542,593	-	2,425,251	4,834,732
<b>Economic Development Fund</b>					
General Administration	-	-	-	-	6,873
Management Services	-	-	-	-	17,128
Planning and Development Services	-	-	-	-	4,539
Public Works	-	-	-	-	7,563
Economic Vitality	1,729,163	2,273,879	-	2,273,879	2,149,188
Non-Departmental	-	-	-	-	3,856
Contingency	-	45,000	-	-	45,000
	1,729,163	2,318,879	-	2,273,879	2,234,147
<b>Tourism Fund</b>					
General Administration	-	-	-	-	35,803
Management Services	-	-	-	-	11,534
Public Works	-	-	-	-	12,786
Economic Vitality	4,291,450	4,237,794	-	4,317,794	4,443,883
Non-Departmental	-	-	-	-	7,728
Contingency	-	175,000	-	-	175,000
	4,291,450	4,412,794	-	4,317,794	4,686,734
<b>Arts and Science Fund</b>					
Management Services	-	-	-	-	2,090
Economic Vitality	1,120,168	1,686,828	-	1,571,828	1,456,925
Contingency	-	10,000	-	-	10,000
	1,120,168	1,696,828	-	1,571,828	1,469,015
<b>Recreation Fund</b>					
General Administration	-	-	-	-	2,924
Management Services	-	-	-	-	2,365
Non-Departmental	-	-	-	-	1,992
Parks, Recreation, Open Space and Events	1,139,904	5,731,063	-	4,540,453	5,205,654
	1,139,904	5,731,063	-	4,540,453	5,212,935
<b>Parking District Fund</b>					
General Administration	55,820	68,361	-	68,361	76,395
Management Services	11,794	5,523	-	5,523	9,309
Public Works	301	603	-	603	541
Economic Vitality	838,061	3,613,107	-	1,463,128	4,484,452
Non-Departmental	6,957	7,871	-	7,871	7,920
Contingency	-	30,000	-	-	30,000
	912,933	3,725,465	-	1,545,486	4,608,617
<b>Water Resource and Infrastructure Protection Fund</b>					
General Administration	72,707	75,174	-	75,174	89,639
Management Services	9,986	17,673	-	17,673	23,888
Fire	1,317,536	5,053,338	-	4,405,338	8,519,862

City of Flagstaff  
Expenditures/Expenses by Fund  
Fiscal Year 2026-27

Fund/Division	Actual Expenditures/ Expenses 2024-25	Adopted Budgeted Expenditures/ Expenses 2025-26	Expenditure/ Expense Adjustments Approved 2025-26	Estimated Expenditures/ Expenses* 2025-26	Budgeted Expenditures/ Expenses 2026-27
Water Resource and Infrastructure Protection Fund - Continued					
Public Works	\$ 4,194	2,278	-	2,278	4,440
Non-Departmental	39,535	9,981	-	9,981	13,416
Contingency	-	50,000	-	-	50,000
	1,443,958	5,208,444	-	4,510,444	8,701,245
<b>Total Special Revenue Funds</b>	81,671,867	152,693,236	-	116,133,738	188,413,201
Debt Service Funds					
General Obligation Bonds Fund					
Non-Departmental	15,484,809	8,833,470	-	8,833,470	9,305,748
	15,484,809	8,833,470	-	8,833,470	9,305,748
Pension Debt Service Fund					
Non-Departmental	8,704,053	8,707,139	-	8,707,139	8,703,567
Contingency	-	4,000,000	-	-	4,000,000
	8,704,053	12,707,139	-	8,707,139	12,703,567
<b>Total Debt Service Funds</b>	24,188,862	21,540,609	-	17,540,609	22,009,315
Capital Project Funds					
Non GO Bond Funded Projects Fund					
Non-Departmental	1,168,789	14,682,650	-	5,758,177	33,024,917
	1,168,789	14,682,650	-	5,758,177	33,024,917
GO Bonds Funded Projects Fund					
Fire	-	1,180,085	-	1,180,085	-
Planning and Development Services	101,344	-	-	-	-
Water Services	15,588,271	26,629,298	-	24,721,372	2,383,689
Non-Departmental	138,397	3,263,851	-	2,419,441	1,600,000
Housing	-	16,091,571	-	11,199,375	9,020,341
	15,828,012	47,164,805	-	39,520,273	13,004,030
<b>Total Capital Project Funds</b>	16,996,801	61,847,455	-	45,278,450	46,028,947
Enterprise Funds					
Drinking Water Fund					
General Administration	559,251	584,689	-	584,689	575,179
Management Services	1,239,444	1,418,139	-	1,418,139	1,303,183
Planning and Development Services	20,114	24,200	-	24,200	90,561
Public Works	11,188	23,829	-	23,829	18,949
Water Services	26,421,022	40,439,751	-	36,930,766	40,846,542
Non-Departmental	178,337	180,861	-	180,861	179,371
Contingency	-	1,000,000	-	-	1,000,000
	28,429,356	43,671,469	-	39,162,484	44,013,785
Wastewater Fund					
General Administration	281,634	327,215	-	327,215	373,546
Management Services	365,075	339,978	-	339,978	368,370
Public Works	10,769	14,540	-	14,540	14,049
Water Services	9,715,033	30,363,055	-	27,166,035	36,518,787
Non-Departmental	62,090	58,514	-	58,514	60,627

City of Flagstaff  
Expenditures/Expenses by Fund  
Fiscal Year 2026-27

Fund/Division	Actual Expenditures/ Expenses 2024-25	Adopted Budgeted Expenditures/ Expenses 2025-26	Expenditure/ Expense Adjustments Approved 2025-26	Estimated Expenditures/ Expenses* 2025-26	Budgeted Expenditures/ Expenses 2026-27
<b>Wastewater Fund - Continued</b>					
Contingency	\$ -	800,000	-	-	1,000,000
	10,434,601	31,903,302	-	27,906,282	38,335,379
<b>Reclaimed Water Fund</b>					
General Administration	49,621	51,707	-	51,707	51,289
Management Services	35,090	41,811	-	41,811	62,371
Water Services	454,455	1,680,805	-	1,680,805	3,876,423
Non-Departmental	3,824	3,869	-	3,870	3,374
Contingency	-	50,000	-	-	50,000
	542,990	1,828,192	-	1,778,193	4,043,457
<b>Stormwater Fund</b>					
General Administration	91,646	99,779	-	99,779	152,290
Management Services	194,275	208,384	-	208,384	193,760
Planning and Development Services	33,905	48,401	-	48,401	90,561
Public Works	2,648	4,796	-	4,796	4,589
Water Services	12,608,098	29,529,125	-	7,197,664	29,481,706
Non-Departmental	31,960	26,903	-	26,903	23,275
Contingency	-	2,000,000	-	-	2,000,000
	12,962,532	31,917,388	-	7,585,927	31,946,181
<b>2 Solid Waste Fund</b>					
General Administration	625,149	606,470	-	606,470	616,285
Management Services	544,957	534,485	-	534,485	527,252
Public Works	16,868,791	13,180,061	-	13,122,454	13,660,624
Non-Departmental	188,923	197,374	-	197,374	179,979
Contingency	-	500,000	-	-	500,000
	18,227,820	15,018,390	-	14,460,783	15,484,140
<b>Sustainability and Environmental Management Fund</b>					
General Administration	101,038	123,166	-	123,166	200,031
Management Services	84,876	70,153	-	70,153	89,892
Public Works	8,251	48,760	-	48,760	10,322
Non-Departmental	60,669	31,192	-	31,192	41,342
Sustainability	2,889,187	10,016,300	-	9,157,790	7,451,112
Contingency	-	30,000	-	-	30,000
	3,144,021	10,319,571	-	9,431,061	7,822,699
<b>2 Airport Fund</b>					
General Administration	152,686	219,596	-	219,596	195,958
Management Services	128,370	158,632	-	158,632	135,677
Public Works	112,020	37,305	-	37,305	75,465
Economic Vitality	3,867,325	15,692,537	-	10,104,799	31,021,963
Non-Departmental	46,844	68,381	-	68,381	53,380
Contingency	-	100,000	-	-	100,000
	4,307,245	16,276,451	-	10,588,713	31,582,443
<b>Flagstaff Housing Authority Fund</b>					
Planning and Development Services	13,599,192	-	-	-	-
Housing	-	17,811,148	-	17,898,548	18,326,982
Contingency	-	1,001,250	-	913,850	1,001,250
	13,599,192	18,812,398	-	18,812,398	19,328,232
<b>Total Enterprise Funds</b>	<b>91,647,757</b>	<b>169,747,161</b>	<b>-</b>	<b>129,725,841</b>	<b>192,556,316</b>

City of Flagstaff  
Expenditures/Expenses by Fund  
Fiscal Year 2026-27

Fund/Division	Actual Expenditures/ Expenses 2024-25	Adopted Budgeted Expenditures/ Expenses 2025-26	Expenditure/ Expense Adjustments Approved 2025-26	Estimated Expenditures/ Expenses* 2025-26	Budgeted Expenditures/ Expenses 2026-27
Total All Funds	\$ 299,601,959	522,730,759	-	421,913,113	550,459,809

\* Includes actual expenditures/expenses recognized on the modified accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

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City of Flagstaff  
Budget by Division and Section  
Fiscal Year 2026-27

Division/Section	Actual Expenditures/ Expenses 2024-25	Adopted Budgeted Expenditures/ Expenses 2025-26	Expenditure/ Expense Adjustments Approved 2025-26	Estimated Expenditures/ Expenses* 2025-26	Budgeted Expenditures/ Expenses 2026-27
<b>General Administration</b>					
City Manager	\$ 872,596	1,448,465	-	1,448,466	1,273,276
Human Resources	1,703,834	1,979,839	-	1,979,839	2,011,337
Risk Management	247,518	310,403	-	310,403	289,636
Information Technology	5,726,868	9,419,210	-	9,419,210	6,986,760
City Attorney	2,530,773	2,955,156	-	2,955,156	3,165,481
Flagstaff Municipal Court	4,183,138	4,349,586	-	4,349,586	4,678,777
Communication and Civic Engagement	1,616,042	1,842,032	-	1,842,032	2,113,203
	<u>16,880,769</u>	<u>22,304,691</u>	<u>-</u>	<u>22,304,692</u>	<u>20,518,470</u>
<b>Management Services</b>					
Management Services Administration	435,740	625,104	-	533,644	368,618
Purchasing	631,442	884,025	-	884,025	775,930
Grants, Contracts and Emergency Management	679,483	1,121,702	-	1,121,702	985,109
Customer Service	1,722,738	2,145,433	-	2,145,433	2,225,080
Finance	1,873,023	1,981,181	-	1,871,181	1,635,024
Budget	47	673,987	-	685,587	735,370
	<u>5,342,473</u>	<u>7,431,432</u>	<u>-</u>	<u>7,241,572</u>	<u>6,725,131</u>
<b>Fire</b>					
Fire Operations	17,810,296	22,232,796	-	19,387,749	22,183,478
Fire Grants	233,846	740,000	-	740,000	500,000
Fire Watershed Protection	1,317,536	5,053,338	-	4,405,338	8,519,862
GO Bond Funded Project	-	1,180,085	-	1,180,085	-
	<u>19,361,678</u>	<u>29,206,219</u>	<u>-</u>	<u>25,713,172</u>	<u>31,203,340</u>
<b>Police</b>					
Police Operations	22,992,760	27,152,842	-	28,285,434	27,819,924
Police Grants	1,770,746	3,973,781	-	4,013,088	5,880,920
	<u>24,763,506</u>	<u>31,126,623</u>	<u>-</u>	<u>32,298,522</u>	<u>33,700,844</u>
<b>Planning and Development Services</b>					
Planning and Development Services	578,616	870,451	-	870,451	1,080,210
Current Planning	1,862,767	1,908,128	-	1,878,945	1,017,010
Building Safety and Code Compliance	2,199,801	2,358,637	-	2,265,617	2,388,855
Housing	550,618	-	-	-	-
Community Housing Services	1,003,954	-	-	-	-
CDBG Grants	1,437,829	-	-	-	-
GO Bond Funded Projects	101,344	-	-	-	-
Flagstaff Housing Authority	13,599,192	-	-	-	-
	<u>21,334,121</u>	<u>5,137,216</u>	<u>-</u>	<u>5,015,013</u>	<u>4,486,075</u>
<b>Public Works</b>					
Public Works Administration	278,371	252,817	-	252,817	185,062
Public Facilities Maintenance	5,412,667	7,893,857	-	5,901,889	4,797,368
USGS Facilities	707,763	1,617,949	-	1,617,949	618,930
Fleet Services	404,156	744,683	-	674,951	212,600
Street Maintenance and Repairs	7,100,540	8,973,222	-	8,973,222	10,810,148
Street Construction and Reconstruction	1,906,082	300,000	-	315,000	3,875,000
Road Repair Pavement Preservation	7,548,628	13,553,983	-	13,553,983	9,420,895
Landfill	4,140,876	2,910,505	-	2,910,505	3,002,781
Collections	7,274,949	8,345,630	-	8,345,630	8,797,706
Transfer Station Operations	1,092,034	1,298,966	-	1,298,966	1,125,801
Solid Waste - Capital Improvements	3,939,316	30,000	-	(27,607)	-

City of Flagstaff  
Budget by Division and Section  
Fiscal Year 2026-27

Division/Section	Actual Expenditures/ Expenses 2024-25	Adopted Budgeted Expenditures/ Expenses 2025-26	Expenditure/ Expense Adjustments Approved 2025-26	Estimated Expenditures/ Expenses* 2025-26	Budgeted Expenditures/ Expenses 2026-27
Public Works - Continued					
Solid Waste Debt Service	\$ 219,719	216,569	-	216,569	218,344
	40,025,101	46,138,181	-	44,033,874	43,064,635
Economic Vitality					
Library City Direct	4,211,145	7,078,234	-	7,009,407	4,956,234
Library County Direct	734,320	819,481	-	1,254,481	938,359
Library County Indirect Shared Services	573,678	2,104,233	-	1,669,233	867,876
Library Grants	30,233	25,000	-	27,480	50,000
Community Investment	138,133	255,305	-	255,305	172,870
Beautification	811,559	1,151,251	-	1,151,251	1,548,412
Beautification - Capital Improvements	942,733	3,381,342	-	1,274,000	3,267,500
Economic Development	1,480,815	2,028,466	-	2,028,466	1,902,438
Economic Development Debt Service	248,348	245,413	-	245,413	246,750
Tourism	3,089,537	3,446,110	-	3,491,110	3,734,847
Visitor Services	1,201,913	791,684	-	826,684	709,036
Arts and Science	1,120,168	1,686,828	-	1,571,828	1,456,925
Parking District	723,036	3,498,082	-	1,348,103	4,426,939
Parking District Debt Service	115,025	115,025	-	115,025	57,513
Airport	3,751,457	15,692,537	-	10,104,799	31,021,963
Airport Debt Service	115,868	-	-	-	-
	19,287,968	42,318,991	-	32,372,585	55,357,662
Water Services					
Administration	1,863,806	2,940,591	-	2,940,591	3,145,378
Water Production	4,569,031	5,555,793	-	5,422,593	6,105,263
Water Distribution	2,426,962	2,621,377	-	2,621,377	2,730,833
Water Resource Management	1,002,228	1,184,177	-	1,184,177	1,210,775
Engineering Services	581,472	928,213	-	928,213	960,519
Regulatory Compliance	1,191,017	1,393,041	-	1,393,041	1,483,765
SCADA Information Systems	1,231,100	1,705,489	-	1,705,489	2,695,513
Wastewater Treatment - Wildcat	3,168,349	2,819,454	-	2,819,454	4,091,269
Wastewater Treatment - Rio Plant	1,279,425	1,383,437	-	1,383,437	1,547,552
Wastewater Collection	1,603,298	1,711,263	-	1,711,263	2,020,126
Reclaim Water	358,407	421,405	-	421,405	595,017
Stormwater	2,213,473	2,739,852	-	3,149,852	3,982,269
Drinking Water Capital Improvements	11,909,116	22,468,490	-	19,092,705	20,869,849
Wastewater Capital Improvements	1,665,835	22,464,561	-	19,267,541	26,878,848
Reclaim Water Capital Improvements	96,048	1,259,400	-	1,259,400	3,281,406
Stormwater Capital Improvements	9,099,420	25,430,142	-	2,688,681	24,140,574
GO Bond Funded Projects	15,588,271	26,629,298	-	24,721,372	2,383,689
Drinking Water Debt Service	1,646,290	1,642,580	-	1,642,580	1,644,647
Wastewater Debt Service	1,998,126	1,984,340	-	1,984,340	1,980,992
Stormwater Debt Service	1,295,205	1,359,131	-	1,359,131	1,358,863
	64,786,879	128,642,034	-	97,696,642	113,107,147
Non-Departmental					
Council and Commissions	736,279	857,977	-	857,977	951,321
Non-Departmental	4,903,633	8,059,362	-	8,345,093	2,135,694
Transit	13,312,974	15,561,178	-	15,561,178	13,290,671
GO Bond Funded Projects	138,397	3,263,851	-	2,419,441	1,600,000
GO Bond Debt Service	15,484,809	8,833,470	-	8,833,470	9,305,748
Non GO Bond Funded Projects	249,028	7,704,974	-	4,310,021	3,660,917
Road Repair Debt Service	1,481,238	1,480,913	-	1,480,913	1,484,138
Non GO Bond Downtown Mile	919,761	6,977,676	-	1,448,156	29,364,000

City of Flagstaff  
Budget by Division and Section  
Fiscal Year 2026-27

Division/Section	Actual Expenditures/ Expenses 2024-25	Adopted Budgeted Expenditures/ Expenses 2025-26	Expenditure/ Expense Adjustments Approved 2025-26	Estimated Expenditures/ Expenses* 2025-26	Budgeted Expenditures/ Expenses 2026-27
<b>Non-Departmental - Continued</b>					
Pension Debt Service	\$ 8,704,053	8,707,139	-	8,707,139	8,703,567
Facility Improvement Debt	311,944	301,538	-	301,538	300,446
	<u>46,242,116</u>	<u>61,748,078</u>	<u>-</u>	<u>52,264,926</u>	<u>70,796,502</u>
<b>City Engineering</b>					
Engineering	247,687	279,786	-	284,451	278,888
Capital Improvements	(107,307)	(137,746)	-	(137,746)	(84,416)
Transportation CIP	16,872,153	26,987,865	-	5,792,400	28,504,900
Road Repair Construction	272,580	1,727,166	-	48,000	1,504,848
New Street Projects	284,070	8,950,000	-	10,425,000	25,375,000
Street Widening Projects	4,868,704	14,536,371	-	8,125,792	18,368,370
Street Operations	2,586,211	3,399,028	-	3,323,424	10,808,000
Bicycle and Pedestrian Projects	958,581	11,830,066	-	9,657,327	21,259,168
Street Improvements	136	-	-	-	-
General Transportation Improvements	246,680	290,000	-	290,000	300,700
Development Engineering	1,460,266	1,708,438	-	1,705,573	1,770,334
Transportation Engineering	585,102	676,303	-	674,503	771,104
	<u>28,274,863</u>	<u>70,247,277</u>	<u>-</u>	<u>40,188,724</u>	<u>108,856,896</u>
<b>Parks, Recreation, Open Space and Events</b>					
Parks	3,931,957	5,354,400	-	5,376,027	4,229,830
Recreation	4,838,402	4,340,086	-	4,463,220	4,034,876
Open Space	549,708	544,688	-	544,688	961,394
Events	2,566	999,273	-	999,273	696,895
Recreation	1,139,904	5,731,063	-	4,540,453	5,205,654
	<u>10,462,537</u>	<u>16,969,510</u>	<u>-</u>	<u>15,923,661</u>	<u>15,128,649</u>
<b>Sustainability</b>					
Sustainability	2,879,599	9,990,313	-	9,131,803	7,443,677
Environmental Management	9,588	25,987	-	25,987	7,435
	<u>2,889,187</u>	<u>10,016,300</u>	<u>-</u>	<u>9,157,790</u>	<u>7,451,112</u>
<b>Housing</b>					
Housing	-	606,166	-	606,166	673,182
Community Housing Services	-	3,378,766	-	3,328,676	1,150,399
CDBG Grants	-	1,072,306	-	1,272,325	591,192
GO Bond Funded Projects	-	16,091,571	-	11,199,375	9,020,341
Flagstaff Housing Authority	-	17,811,148	-	17,898,548	18,326,982
	<u>-</u>	<u>38,959,957</u>	<u>-</u>	<u>34,305,090</u>	<u>29,762,096</u>
Reserves/Contingencies	(49,239)	12,484,250	-	3,396,850	10,301,250
<b>Grand Total</b>	<u>\$ 299,601,959</u>	<u>\$ 522,730,759</u>	<u>\$ -</u>	<u>\$ 421,913,113</u>	<u>\$ 550,459,809</u>

This schedule includes the entire budgetary responsibility of the division without regard to funding source. Operating revenue transfers provide the level of accountability for division managers and division heads.

\* Includes actual expenditures/expenses recognized on the modified accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

City of Flagstaff  
Expenditures/Expenses by Division  
Fiscal Year 2026-27

Division/Fund	Actual Expenditures/ Expenses 2024-25	Adopted Budgeted Expenditures/ Expenses 2025-26	Expenditure/ Expense Adjustments Approved 2025-26	Estimated Expenditures/ Expenses * 2025-26	Budgeted Expenditures/ Expenses 2026-27
<b>General Administration</b>					
General Fund	\$ 16,880,769	22,304,691	-	22,304,691	20,518,470
Library	357,049	383,453	-	383,453	310,588
HURF	369,439	378,696	-	378,696	378,348
Transportation	75,208	98,680	-	98,680	147,925
Beautification	-	-	-	-	2,232
Economic Development	-	-	-	-	6,873
Tourism	-	-	-	-	35,803
Recreation	-	-	-	-	2,924
Parking District	55,820	68,361	-	68,361	76,395
Water Resource and Infrastructure Fund	72,707	75,174	-	75,174	89,639
Drinking Water	559,251	584,689	-	584,689	575,179
Wastewater	281,634	327,215	-	327,215	373,546
Reclaimed Water	49,621	51,707	-	51,707	51,289
Stormwater	91,646	99,779	-	99,779	152,290
Solid Waste	625,149	606,470	-	606,470	616,285
Sustainability and Environmental Mgmt	101,038	123,166	-	123,166	200,031
Airport	152,686	219,596	-	219,596	195,958
	19,672,017	25,321,677	-	25,321,677	23,733,775
<b>Planning and Development Services</b>					
General Fund	5,191,802	5,137,216	-	5,015,013	4,486,075
Housing and Community Services	2,441,783	-	-	-	-
Economic Development	-	-	-	-	4,539
GO Bonds Funded Projects	101,344	-	-	-	-
Drinking Water	20,114	24,200	-	24,200	90,561
Stormwater	33,905	48,401	-	48,401	90,561
Flagstaff Housing Authority	13,599,192	-	-	-	-
	21,388,140	5,209,817	-	5,087,614	4,671,736
<b>Management Services</b>					
General Fund	5,342,473	7,431,432	-	7,241,572	6,725,131
Library	127,436	146,289	-	146,289	136,683
HURF	83,927	78,846	-	78,846	88,917
Transportation	81,295	139,602	-	139,602	166,189
Beautification	-	-	-	-	4,275
Economic Development	-	-	-	-	17,128
Tourism	-	-	-	-	11,534
Arts and Science	-	-	-	-	2,090
Recreation	-	-	-	-	2,365
Parking District	11,794	5,523	-	5,523	9,309
Water Resource and Infrastructure Fund	9,986	17,673	-	17,673	23,888
Drinking Water	1,239,444	1,418,139	-	1,418,139	1,303,183
Wastewater	365,075	339,978	-	339,978	368,370
Reclaimed Water	35,090	41,811	-	41,811	62,371
Stormwater	194,275	208,384	-	208,384	193,760
Solid Waste	544,957	534,485	-	534,485	527,252
Sustainability and Environmental Mgmt	84,876	70,153	-	70,153	89,892
Airport	128,370	158,632	-	158,632	135,677
	8,248,998	10,590,947	-	10,401,087	9,868,014
<b>Fire</b>					
General Fund	18,044,142	22,972,796	-	20,127,749	22,683,478
Water Resource and Infrastructure Fund	1,317,536	5,053,338	-	4,405,338	8,519,862

City of Flagstaff  
Expenditures/Expenses by Division  
Fiscal Year 2026-27

Division/Fund	Actual Expenditures/ Expenses 2024-25	Adopted Budgeted Expenditures/ Expenses 2025-26	Expenditure/ Expense Adjustments Approved 2025-26	Estimated Expenditures/ Expenses * 2025-26	Budgeted Expenditures/ Expenses 2026-27
Fire - Continued					
GO Bonds Funded Projects	\$ -	1,180,085	-	1,180,085	-
	19,361,678	29,206,219	-	25,713,172	31,203,340
Police					
General Fund	24,763,506	31,126,623	-	32,298,522	33,700,844
	24,763,506	31,126,623	-	32,298,522	33,700,844
Public Works					
General Fund	6,802,957	10,509,306	-	8,447,606	5,813,960
Library	62,997	52,778	-	52,778	192,353
HURF	9,298,870	9,549,490	-	9,564,490	15,053,049
Transportation	7,663,085	13,627,594	-	13,627,594	9,548,245
Beautification	-	-	-	-	659
Economic Development	-	-	-	-	7,563
Tourism	-	-	-	-	12,786
Parking District	301	603	-	603	541
Water Resource and Infrastructure Fund	4,194	2,278	-	2,278	4,440
Drinking Water	11,188	23,829	-	23,829	18,949
Wastewater	10,769	14,540	-	14,540	14,049
Stormwater	2,648	4,796	-	4,796	4,589
Solid Waste	16,868,791	13,180,061	-	13,122,454	13,660,624
Sustainability and Environmental Mgmt	8,251	48,760	-	48,760	10,322
Airport	112,020	37,305	-	37,305	75,465
	40,846,071	47,051,340	-	44,947,033	44,417,594
Economic Vitality					
General Fund	138,133	255,305	-	255,305	172,870
Library	5,549,376	10,026,948	-	9,960,601	6,812,469
Beautification	1,754,292	4,532,593	-	2,425,251	4,815,912
Economic Development	1,729,163	2,273,879	-	2,273,879	2,149,188
Tourism	4,291,450	4,237,794	-	4,317,794	4,443,883
Arts and Science	1,120,168	1,686,828	-	1,571,828	1,456,925
Parking District	838,061	3,613,107	-	1,463,128	4,484,452
Airport	3,867,325	15,692,537	-	10,104,799	31,021,963
	19,287,968	42,318,991	-	32,372,585	55,357,662
Water Services					
GO Bonds Funded Projects	15,588,271	26,629,298	-	24,721,372	2,383,689
Drinking Water	26,421,022	40,439,751	-	36,930,766	40,846,542
Wastewater	9,715,033	30,363,055	-	27,166,035	36,518,787
Reclaimed Water	454,455	1,680,805	-	1,680,805	3,876,423
Stormwater	12,608,098	29,529,125	-	7,197,664	29,481,706
	64,786,879	128,642,034	-	97,696,642	113,107,147
Non-Departmental					
General Fund	(3,526,252)	310,535	-	544,862	(6,080,885)
COVID Relief Fund	1,410,061	304,956	-	356,360	-
Library	86,220	68,188	-	68,188	65,754
HURF	76,672	122,624	-	122,624	116,358
Transportation	14,806,709	17,059,829	-	17,059,829	14,791,508
Housing and Community Services	35,037	51,500	-	51,500	52,000
Beautification	-	-	-	-	1,654
Economic Development	-	-	-	-	3,856

City of Flagstaff  
Expenditures/Expenses by Division  
Fiscal Year 2026-27

Division/Fund	Actual Expenditures/ Expenses 2024-25	Adopted Budgeted Expenditures/ Expenses 2025-26	Expenditure/ Expense Adjustments Approved 2025-26	Estimated Expenditures/ Expenses * 2025-26	Budgeted Expenditures/ Expenses 2026-27
<b>Non-Departmental - Continued</b>					
Tourism	\$ -	-	-	-	7,728
Recreation	-	-	-	-	1,992
Parking District	6,957	7,871	-	7,871	7,920
General Obligation Bonds	15,484,809	8,833,470	-	8,833,470	9,305,748
Pension Debt Service Fund	8,704,053	8,707,139	-	8,707,139	8,703,567
GO Bond Funded Projects	138,397	3,263,851	-	2,419,441	1,600,000
Non GO Bond Funded Projects	1,168,789	14,682,650	-	5,758,177	33,024,917
Water Resource and Infrastructure Fund	39,535	9,981	-	9,981	13,416
Drinking Water	178,337	180,861	-	180,861	179,371
Wastewater	62,090	58,514	-	58,514	60,627
Reclaimed Water	3,824	3,869	-	3,870	3,374
Stormwater	31,960	26,903	-	26,903	23,275
Solid Waste	188,923	197,374	-	197,374	179,979
Sustainability and Environmental Mgmt	60,669	31,192	-	31,192	41,342
Airport	46,844	68,381	-	68,381	53,380
	<u>39,003,634</u>	<u>53,989,688</u>	-	<u>44,506,537</u>	<u>62,156,881</u>
<b>City Engineering</b>					
General Fund	2,185,748	2,526,781	-	2,526,781	2,735,910
Library	12,930	-	-	-	-
HURF	7,750,228	850,862	-	850,862	370,998
Transportation	18,991,677	67,465,763	-	37,407,210	106,492,801
	<u>28,940,583</u>	<u>70,843,406</u>	-	<u>40,784,853</u>	<u>109,599,709</u>
<b>Parks, Recreation, Open Space and Events</b>					
General Fund	9,322,633	11,238,447	-	11,383,208	9,922,995
BBB-Recreation	1,139,904	5,731,063	-	4,540,453	5,205,654
	<u>10,462,537</u>	<u>16,969,510</u>	-	<u>15,923,661</u>	<u>15,128,649</u>
<b>Sustainability</b>					
Sustainability and Environmental Mgmt	2,889,187	10,016,300	-	9,157,790	7,451,112
	<u>2,889,187</u>	<u>10,016,300</u>	-	<u>9,157,790</u>	<u>7,451,112</u>
<b>Housing</b>					
General Fund	-	606,166	-	606,166	673,182
Housing and Community Services	-	4,451,072	-	4,601,001	1,741,591
GO Bonds Funded Projects	-	16,091,571	-	11,199,375	9,020,341
Flagstaff Housing Authority	-	17,811,148	-	17,898,548	18,326,982
	<u>-</u>	<u>38,959,957</u>	-	<u>34,305,090</u>	<u>29,762,096</u>
<b>Reserves/Contingencies</b>					
General Fund	(49,239)	2,483,000	-	2,483,000	100,000
Library	-	100,000	-	-	100,000
HURF	-	100,000	-	-	100,000
Beautification	-	10,000	-	-	10,000
Economic Development	-	45,000	-	-	45,000
Tourism	-	175,000	-	-	175,000
Arts and Science	-	10,000	-	-	10,000
Parking District	-	30,000	-	-	30,000
Drinking Water	-	1,000,000	-	-	1,000,000
Wastewater	-	800,000	-	-	1,000,000
Reclaimed Water	-	50,000	-	-	50,000
Stormwater	-	2,000,000	-	-	2,000,000

City of Flagstaff  
Expenditures/Expenses by Division  
Fiscal Year 2026-27

Division/Fund	Actual Expenditures/ Expenses 2024-25	Adopted Budgeted Expenditures/ Expenses 2025-26	Expenditure/ Expense Adjustments Approved 2025-26	Estimated Expenditures/ Expenses * 2025-26	Budgeted Expenditures/ Expenses 2026-27
Reserves/Contingencies - Continued					
Solid Waste	\$ -	500,000	-	-	500,000
Sustainability and Environmental Mgmt	-	30,000	-	-	30,000
Airport	-	100,000	-	-	100,000
Water Resource and Infra Protection	-	50,000	-	-	50,000
Flagstaff Housing Authority	-	1,001,250	-	913,850	1,001,250
Pension Debt Service Fund	-	4,000,000	-	-	4,000,000
	(49,239)	12,484,250	-	3,396,850	10,301,250
All Funds Total	\$ 299,601,959	522,730,759	-	421,913,113	550,459,809

\*Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

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City of Flagstaff  
 Full-Time Employee and Personnel Compensation  
 Fiscal Year 2026-27

Fund	Full-Time Equivalent (FTE) 2026-27	Employee Salaries and Hourly Costs 2026-27	Retirement Costs 2026-27	Healthcare Costs 2026-27	Other Benefit Costs 2026-27	Total Estimated Personnel Compensation 2026-27
General Fund	657.21	\$ 57,801,674	\$ 6,724,746	\$ 6,687,173	\$ 4,859,122	\$ 76,072,715
Special Revenue Funds						
Housing and Community Services	1.00	84,648	10,141	9,778	7,839	112,406
Library	58.50	3,714,844	391,781	536,500	279,493	4,922,618
Highway User Revenue	46.17	2,944,401	411,080	415,800	349,126	4,120,407
Transportation	0.48	18,521	-	-	2,374	20,895
Beautification	3.65	377,200	45,232	46,188	29,791	498,411
Economic Development	0.65	263,056	31,578	28,017	20,765	343,416
Tourism	18.80	1,455,737	160,186	158,499	111,455	1,885,877
Arts and Science	1.00	95,134	11,419	10,375	7,543	124,471
Parking District	7.30	425,776	50,827	98,694	39,897	615,194
Water Resource & Infrastructure Protection	9.00	835,200	98,331	105,780	44,386	1,083,697
Total Special Revenue Funds	<u>146.55</u>	<u>10,214,517</u>	<u>1,210,575</u>	<u>1,409,631</u>	<u>892,669</u>	<u>13,727,392</u>
Capital Project Funds						
GO Bonds	1.23	87,472	10,479	2,947	8,132	109,030
Total Capital Project Funds	<u>1.23</u>	<u>87,472</u>	<u>10,479</u>	<u>2,947</u>	<u>8,132</u>	<u>109,030</u>
Enterprise Funds						
Drinking Water	62.93	5,119,739	605,436	629,886	443,136	6,798,197
Wastewater	22.95	1,554,132	186,184	228,271	146,509	2,115,096
Reclaimed Water	1.55	116,431	13,949	15,083	10,757	156,220
Stormwater	10.05	874,809	104,803	98,101	74,417	1,152,130
Solid Waste	49.40	3,622,184	422,935	501,465	358,897	4,905,481
Sustainability and Environmental Mgmt	14.38	1,156,808	134,366	113,165	91,027	1,495,366
Airport	14.63	1,306,455	183,872	192,390	67,694	1,750,411
Flagstaff Housing Authority	30.20	1,980,994	223,306	293,042	173,005	2,670,347
Total Enterprise Funds	<u>206.09</u>	<u>15,731,552</u>	<u>1,874,851</u>	<u>2,071,403</u>	<u>1,365,442</u>	<u>21,043,248</u>
Total All Funds	<u>1,011.08</u>	<u>\$ 83,835,215</u>	<u>\$ 9,820,651</u>	<u>\$ 10,171,154</u>	<u>\$ 7,125,365</u>	<u>\$ 110,952,385</u>

City of Flagstaff  
 Summary of Operating Capital  
 Fiscal Year 2026-27

Sect #	Section	Operating Capital	Budget 2026-27
<b>General Fund</b>			
039	Grant, Contracts & Emergency Mgmt	Truck Upfit and Wrap	\$ 14,000
051	Fire	New Vehicle and Upfit	75,000
		Engine and Water Tender Upfit	155,000
		Fire Pumper Replacement	1,017,126
061	Police Operations	Replacement Patrol Vehicles and Upfit (9)	789,000
		New Vehicle	65,000
		Replacement Police Radios	37,500
		Dispatch Console Radios (3)	225,000
		Operating Capital Reserve	500,000
062	Police Grants	Training Simulator	328,000
		New Vehicles and Upfit (2)	135,000
124	Transportation Engineering	Vehicle Replacement	60,000
152	Facility Maintenance	New Vehicle	65,000
		New Custodial Services Vehicle	50,000
		Uninterrupted Power Source Unit Replacement	276,982
		Capital Renewal	28,700
154	Fleet Management	Replacement Vehicles and Upfit (3)	212,600
155	Parks	Signage Upgrades	20,000
		Parks Amenities	20,000
		Bleacher Upgrades at Athletic Fields	25,000
		Storage Yard Fencing - Kinlani	20,000
		New Specialized Turf Spraying Equipment	30,000
156	Recreation	Sound System, New Chairs/Tables - Aquaplex	22,000
		On-Ice Gamification	15,000
		Sound Paneling - Joe Montoya	10,000
		Fitness Equipment - Hal Jensen	8,000
		General Fund Total	<u>4,203,908</u>
<b>Library Fund</b>			
035	Library City Direct	Entry and Skylight Repairs	20,000
		Library Fund Total	<u>20,000</u>
<b>Highway User Revenue Fund</b>			
161	Street Maintenance	Replacement Motor grader	500,000
		Replacement 10 - Wheel Plow Truck	500,000
		Replacement Front End Loader	375,000
		Replacement Crew Truck	125,000
		New Crew Trucks and Upfit (2) - Right-of-Way	185,000
		New Supervisor Truck - Right-of-Way	70,000
		Bear Cat Wood Chipper	30,000
		Machinery and Equipment - Right-of-Way	5,000
		Computer Hardware/Software - Right-of-Way	5,000
		Highway User Revenue Fund Total	<u>1,795,000</u>
<b>Beautification Fund</b>			
211	Beautification	Expanded Use of Right-of-Way	25,000
		Beautification Fund Total	<u>25,000</u>
<b>Economic Development Fund</b>			
213	Economic Development	Chiller Replacement - Moonshot Incubator	375,000
		Economic Development Fund Total	<u>375,000</u>

City of Flagstaff  
 Summary of Operating Capital  
 Fiscal Year 2026-27

Sect #	Section	Operating Capital	Budget 2026-27
<b>Tourism Fund</b>			
215	Visitor Services	Parking Lot Repair - Visitor Center	\$ 6,700
		HVAC Replacement - Visitor Center	30,000
		Window Sealing - Visitor Center	10,000
		Tourism Fund Total	<u>46,700</u>
<b>Recreation Fund</b>			
158	Recreation Projects	Deferred Maintenance Projects	200,000
		Play Structure Replacements	150,000
		Recreation Fund Total	<u>350,000</u>
<b>Parking District Fund</b>			
231	Parking District	Kiosk Replacement	25,000
		Parking District Fund Total	<u>25,000</u>
<b>Water Resource and Infrastructure Protection Fund</b>			
053	Fire Watershed Protection	Wildland Fire Equipment	35,000
		Water Resource and Infrastructure Protection Fund Total	<u>35,000</u>
<b>Drinking Water Fund</b>			
301	Water Production	New Forklift - Lake Mary WTP	30,000
		Chlorine Dioxide Generator Replacement	350,000
303	Water Distribution	Replacement Dump Truck	125,000
307	SCADA Information Systems	New Electrical Program Truck	80,000
		Computer Hardware/Software	70,000
		SCADA Upgrades	250,000
		Drinking Water Fund Total	<u>905,000</u>
<b>Wastewater Fund</b>			
311	Wastewater Treatment-Wildcat	Bobcat	100,000
		Boiler Replacement	400,000
		Verkada Upgrade	120,000
313	Wastewater Collection	Verkada Upgrade - Rio	120,000
		Vehicle Replacement	425,000
		Wastewater Fund Total	<u>1,165,000</u>
<b>Stormwater Fund</b>			
331	Stormwater	New 10 Wheel Dump Truck	450,000
		Stormwater Fund Total	<u>450,000</u>
<b>Solid Waste Fund</b>			
165	Solid Waste - Landfill	Compactor GPS/Data Collector Replacement	41,000
		Portable Litter Fencing - Cell D	39,000
		Landfill Tarp Cover	35,000
		New Electrical and Lighting	7,000
166	Solid Waste - Collections	New Vehicle - Crew	58,000
		Automated Side Loader New (2)	1,000,000
		Commercial Collections Truck (2)	1,000,000
		Solid Waste Fund Total	<u>2,180,000</u>

City of Flagstaff  
 Summary of Operating Capital  
 Fiscal Year 2026-27

Sect #	Section	Operating Capital	Budget 2026-27
Airport Fund			
221	Airport Operations	HVAC Units (4) - ARFF Station	\$ 35,000
		Terminal HVAC Relocation	35,000
		Regulator in Airfield Lighting Vault-Replace	45,000
222	Airport Capital Projects	Truck Purchase - ARFF	1,412,366
		Airport Fund Total	<u>1,527,366</u>
109	Housing Authority	Capital Funds - East	630,000
		Capital Funds - West	360,000
		Housing Authority Total	<u>990,000</u>
		Total	<u><u>\$ 14,092,974</u></u>

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City of Flagstaff  
 Summary of Capital Improvement Program  
 Fiscal Year 2026-27

Sect #	Section	Project	Budget 2026-27
<b>General Fund</b>			
051	Fire Operations	John Wesley Powell Fire Station #7 - Design	\$ 1,552,500
		Fire Administrative Facility - Design	1,114,000
		Fire Capital Improvement Program Reserve	1,100,000
		Academy/Burn Room Repair and Construction	110,000
061	Police Operations	Public Safety Sawmill Expansion - Design	140,000
		Police Capital Improvement Reserve	1,500,000
152	Facility Maintenance	Roof Replacement - City Hall	1,500,000
		Roof Replacement - LEAF Facility	305,000
		Carpet Replacement - Various Fire Stations	125,000
		Concrete Repairs - City Courthouse	52,000
		City Hall Improvements	50,000
		City Hall Plaza Steps Repairs	200,000
155	Parks	Skate Park Expanded Concrete - Bushmaster	50,000
		Ramada/Concrete Replacement-Mobile Haven	50,000
		Dugout Shade Structures - Thorpe Park	40,000
		General Fund Total	7,888,500
<b>Economic Development Fund</b>			
		Acoustic Upgrade - Moonshot Incubator	60,000
		Total Economic Development Fund	60,000
<b>Library Fund</b>			
035	City Library	Window Replacements - Downtown	130,000
		Library Fund Total	130,000
<b>Highway User Revenue Fund</b>			
162	Street Construction	Equipment Barn-Building #7	3,875,000
		Highway User Revenue Fund Total	3,875,000
<b>Transportation Fund</b>			
112	Transportation	Lone Tree Railroad Overpass	28,500,000
116	Road Repair Construction	Coconino Estates - Phase I	1,497,848
117	New Street Projects	4th Street/John Wesley Powell (JWP) Extension	22,875,000
		John Wesley Powell - Lake Mary to Airport	2,300,000
		Ponderosa Parkway Extension	200,000
118	Street Widening Projects	Butler-Fourth Improvements	14,081,100
		Lone Tree: Butler to O'Leary	3,987,270
		Lone Tree Feasibility Study: O'Leary to JWP	300,000
119	Streets Operations	Signal and Traffic Management	100,000
		Intersection Improvements	100,000
		Quiet Zone Modifications	658,000
		Dark Sky Lighting	750,000
		Neighborhood Plans	200,000
		West Route 66	4,800,000
		Country Club/Oakmont	200,000
		San Francisco/Franklin Signal	400,000
		Smokerise Highway 89	925,000
		Crestone Left Turn	500,000

City of Flagstaff  
 Summary of Capital Improvement Program  
 Fiscal Year 2026-27

Sect #	Section	Project	Budget 2026-27
119	Streets Operations - Continued	Downtown Safety-Leroux to San Francisco	\$ 400,000
		Quite Zone-Fanning and Steves	200,000
		La Plaza Vieja Traffic Calming	1,500,000
		Traffic Calming	75,000
120	Bicycle and Pedestrian Projects	General Planning	155,800
		Project Pre-design	200,000
		Safe Streets Master Plan	125,000
		US 180 Corridor	8,000,000
		Route 66 - FUTS/ADA	2,170,000
		Bicycle Boulevard	100,000
		Safe Routes to School	15,500
		Lake Mary Rd at Walapai Crossing	105,000
		Fanning/Huntington Corner Rebuild	448,000
120	Bicycle and Pedestrian Projects	Flagstaff Urban Trails System (FUTS)	
		FUTS Signing	20,000
		Switzer Canyon Trail	350,000
		Foxglenn Trail	268,000
		Spot Improvements	100,000
		Single Track/Forest	120,000
		Mountain View Access	450,000
		Sawmill Trail	214,000
		Highland Mesa Park	1,450,000
		Country Club Trail	119,200
		Mt. Elden Base Trail Connections	150,000
		Sidewalks	
		Sidewalk Infill Program	200,000
		Lake Mary Corridor	1,550,000
		Fort Valley Road	628,249
		Bikeways	
		Bike Lane Striping Program	105,000
		Sinclair Ridge Trail	44,000
		Bikeway Signing	20,000
		Bicycle Parking	20,000
		Butler Avenue Complete Streets	3,300,000
		Enhanced Beacon Crossings	
		Humphreys Street at Fine Crossing	650,000
		First/Last Mile Grant	
		Bicycle Projects	181,419
121	General Improvements	General Improvements and Partnerships	
		Reserve for Improvements	100,000
		HSIP Program	50,000
		Traffic Engineering	125,000
163	Road Repair Pavement Preservation	Pavement Overlay	9,420,895
		Transportation Fund Total	115,504,281
Beautification Fund			
212	Capital Improvements	Indigenous Representation	25,000
		4th Street/Locket Roundabout	175,000
		Airport Terminal Exterior Improvements	150,000

City of Flagstaff  
 Summary of Capital Improvement Program  
 Fiscal Year 2026-27

Sect #	Section	Project	Budget 2026-27
212	Capital Improvements - Continued	Water Tank Mural at Buffalo Park	\$ 330,000
		Switzer Canyon Roundabout	462,500
		Heritage Square Sculpture and Art Fence	110,000
		East Side Streetscape Beautification	100,000
		Joe Montoya Sculpture Garden	275,000
		Phoenix Parking Plaza-DCC Civic Space	50,000
		Huntington Gabion & Ponderosa/Verde Landscape	390,000
		Spruce Wash Wedge	700,000
		Future Projects	500,000
		Beautification Fund Total	3,267,500
Arts and Science Fund			
216	Arts & Science	Thorpe Park Sculpture Exhibition	110,000
		Multicultural Park Sculpture Exhibit	150,000
		Contingency for Future Projects	25,000
		Arts and Science Fund Total	285,000
Recreation Fund			
158	Recreation Projects	Open Space McMillan Mesa Trail Rehab	312,254
		Continental Regional Park Design	1,500,000
		Cheshire Park	2,000,000
		Ponderosa Park Reconstruction	1,030,000
		Recreation Fund Total	4,842,254
Parking District Fund			
231	Parking District	Property Acquisition	2,500,000
		Parking District Fund Total	2,500,000
Water Resource and Infrastructure Protection Fund			
053	Fire Watershed Protection	Wildland Fire Management Station	4,598,000
		Water Resource and Infrastructure Protection Fund Total	4,598,000
Drinking Water Fund			
301	Water Production	Roof/Flooring Replacement - Lake Mary WTP	35,000
370	Water Capital Projects	Rio de Flag Water Relocations	1,811,250
		Aging Water Infrastructure Replacements	198,007
		Water Vault/PRV Replacements	200,000
		Radio Read Meter Replacements	300,000
		Reserve for Improvements	337,459
		SCADA Well Upgrades	30,000
		Lake Mary Flocculations	4,800,000
		Switzer Canyon Transmission Line Phase 4	10,000
		Switzer Canyon Transmission Line Phase 5	5,000,000
		Water Energy Efficiency Upgrades	100,000
		Fort Tuthill Well	1,600,000
		Lake Mary Raw Water Pipeline Rehab	450,000
		Zone B Storage	500,000
		JW Powell Waterline Oversizing	1,150,000
		Eastside Shop New Building	400,000

City of Flagstaff  
 Summary of Capital Improvement Program  
 Fiscal Year 2026-27

Sect #	Section	Project	Budget 2026-27
370	Water Capital Projects - Continued	Water Rate Study	\$ 50,000
		Fort Valley Shopping Center	108,160
		Inner Basin - Waterline	224,973
		Unprogrammed Projects	3,600,000
		Drinking Water Fund Total	<u>20,904,849</u>
<b>Wastewater Fund</b>			
311	Wastewater Treatment-Wildcat	Pavement Repair	358,000
		Roof Repair - Admin Building	80,000
313	Wastewater Collection	Carpet, Paint, Ceiling Replacement - Rio	30,000
375	Wastewater Capital	Aging Sewer Replacements	650,000
		Reserve for Improvements	300,000
		Rio de Flag Flood Control	3,417,332
		Coconino Estates Bundle #4	825,977
		Wildcat Interceptor Project	6,309,322
		Rio Solids Treatment	12,500,000
		Sewer Collection AIR Assessments	100,000
		Rio de Flag Fiber Upgrade	250,000
		Wildcat Roof Replacement	225,514
		Master Plan - Collections	357,054
		AWT Sampling and Testing	64,896
		Meade Lane Drainage Improvement	39,800
		Wastewater Plant	1,338,953
		Unprogrammed Projects	500,000
		Wastewater Fund Total	<u>27,346,848</u>
<b>Reclaimed Water Fund</b>			
380	Reclaimed Water Capital Projects	8" Bottleneck - Reclaimed Line	2,700,000
		Rate Study-Reclaimed Portion	28,122
		Rio Reclaimed Water PRV Station Raise/Relocate	553,284
		Reclaimed Water Fund Total	<u>3,281,406</u>
<b>Stormwater Fund</b>			
331	Stormwater	Concrete Repair - Continental and Cheshire	280,000
385	Stormwater Capital Projects	Rio de Flag	15,281,000
		Spot Improvements	350,000
		Stormwater Capital Reserve	218,405
		Right-of-Way Acquisition	64,105
		Side Drain Lateral Santa Fe Avenue	3,395,000
		Meade Lane Drainage Improvement	832,064
		Fanning Wash Channel Capacity	4,000,000
		Stormwater Fund Total	<u>24,420,574</u>
<b>Airport Fund</b>			
221	Airport Operations	Hangar Rood Repair - Foxtrot	50,000
		Hangar Rood Repair - Executive	30,000
222	Airport Capital Projects	Land Acquisition Safety Area	2,200,000
		Multi Use Building - Construction	14,321,261
		Wildlife Deterrent Fencing	1,750,000
		ADOT Environmental Assessment	657,728

City of Flagstaff  
 Summary of Capital Improvement Program  
 Fiscal Year 2026-27

Sect #	Section	Project	Budget 2026-27
222	Airport Capital Projects - Continued	Airport Pavement Management System	\$ 1,000,000
		FAA BIL Terminal Expansion	5,007,200
		Terminal Access and Animal Relief Area	216,500
		Airport Fund Total	<u>25,232,689</u>
Non-GO Capital Project Bond Fund			
422	USGS Office Building	USGS Building Renovations	3,660,917
427	Downtown Mile	Downtown Mile	29,285,000
		Amtrak Station Platforms	79,000
		Non-GO Capital Project Bond Fund Total	<u>33,024,917</u>
GO Capital Project Bond Fund			
105	Housing	Public Housing Redevelopment	4,945,529
375	Wastewater Capital Improvements	Wildcat Co-Generation Unit Construction	149,289
		Rio Reclaim Generators	1,734,400
		Turbo Blowers	500,000
421	GO Capital Project Bond	FUTS/Open Space Land Acquisition	1,600,000
		GO Capital Project Bond Fund Total	<u>8,929,218</u>
		Total	<u><u>\$ 286,091,036</u></u>

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City of Flagstaff  
Debt Service Requirements  
Fiscal Year 2026-27

	Original Issue	Outstanding 7/1/26	Principal	Interest	Fiscal Charges	Total Requirements
<b>General Fund</b>						
Capital Lease - Renewable Energy Equipment	\$ 1,014,557	181,518	73,221	4,275	-	77,496
Certificates of Participation - Courthouse	3,845,000	3,195,000	120,000	102,150	800	222,950
	<u>4,859,557</u>	<u>3,376,518</u>	<u>193,221</u>	<u>106,425</u>	<u>800</u>	<u>300,446</u>
<b>Transportation Fund</b>						
Revenue Bonds - Series 2016 Road Repair	8,930,000	4,340,000	605,000	161,500	1,250	767,750
Revenue Bonds - Series 2018 Road Repair	10,000,000	6,920,000	465,000	250,013	1,375	716,388
<i>Proposed: Prop 420</i>	3,600,000	-	-	-	-	-
<i>Proposed: Prop 419</i>	14,600,000	-	-	-	-	-
	<u>37,130,000</u>	<u>11,260,000</u>	<u>1,070,000</u>	<u>411,513</u>	<u>2,625</u>	<u>1,484,138</u>
<b>Economic Development Fund</b>						
GADA Revenue Bonds - Series 2010A Incubator	3,370,000	1,100,000	200,000	46,250	500	246,750
	<u>3,370,000</u>	<u>1,100,000</u>	<u>200,000</u>	<u>46,250</u>	<u>500</u>	<u>246,750</u>
<b>Parking District Fund</b>						
Capital Lease - Parking Meters	1,000,000	56,691	56,691	822	-	57,513
	<u>1,000,000</u>	<u>56,691</u>	<u>56,691</u>	<u>822</u>	<u>-</u>	<u>57,513</u>
<b>General Obligation Bond Fund</b>						
Series 2013 - Capital Projects	11,460,000	2,755,000	890,000	69,300	795	960,095
Series 2016 - Capital Projects	16,105,000	10,330,000	765,000	397,900	300	1,163,200
Series 2020 - Courthouse/Public Safety	11,090,000	1,975,000	625,000	66,500	250	691,750
Series 2020 - WIFA - FWPP	5,000,000	3,850,044	243,074	7,046	28,333	278,453
Series 2024A - Prop 441	26,875,000	25,715,000	2,120,000	1,232,750	500	3,353,250
Series 2024C - Refunding	3,305,000	3,270,000	300,000	156,000	500	456,500
<i>Proposed</i>	-	-	1,920,000	480,000	-	2,400,000
Arbitrage	-	-	-	-	2,500	2,500
	<u>73,835,000</u>	<u>47,895,044</u>	<u>6,863,074</u>	<u>2,409,496</u>	<u>33,178</u>	<u>9,305,748</u>
<b>Pension Debt Service Fund</b>						
Certificates of Participation - Pension	131,000,000	99,015,000	6,110,000	2,592,317	1,250	8,703,567
	<u>131,000,000</u>	<u>99,015,000</u>	<u>6,110,000</u>	<u>2,592,317</u>	<u>1,250</u>	<u>8,703,567</u>
<b>Drinking Water Fund</b>						
WIFA - 2010 Fort Tuthill Well Improvements	594,951	129,667	31,249	1,083	1,711	34,043
WIFA - 2010 Local Aquifer Study	1,100,000	270,762	65,253	2,262	3,572	71,087
Revenue Bonds - 2017 Refunding	6,389,858	512,284	512,284	5,097	369	517,750
Revenue Bonds - 2019 Projects	5,044,710	3,365,817	194,738	78,770	1,053	274,561
Revenue Bonds - 2022 Refunding	4,930,000	2,285,000	698,000	48,206	1,000	747,206
<i>Proposed: Water Projects</i>	11,836,223	-	-	-	-	-
	<u>29,895,742</u>	<u>6,563,530</u>	<u>1,501,524</u>	<u>135,418</u>	<u>7,705</u>	<u>1,644,647</u>
<b>Wastewater Fund</b>						
Capital Lease - Renewable Energy Equipment	1,936,443	346,448	139,755	8,160	-	147,915
Revenue Bonds - 2017 Refunding	10,739,142	3,088,716	1,538,716	46,155	1,106	1,585,977
Revenue Bonds - 2019 Projects	4,540,290	3,029,183	175,262	70,891	947	247,100
<i>Proposed: Wastewater Projects</i>	5,338,953	-	-	-	-	-
	<u>22,554,828</u>	<u>6,464,347</u>	<u>1,853,733</u>	<u>125,206</u>	<u>2,053</u>	<u>1,980,992</u>
<b>Stormwater Fund</b>						
Revenue Bonds - Series 2022	4,092,000	3,203,000	230,000	82,450	1,000	313,450
WIFA - Series 2022 Projects	19,000,000	17,326,950	587,907	202,011	255,495	1,045,413
<i>Proposed: Stormwater Projects</i>	19,806,200	-	-	-	-	-
	<u>42,898,200</u>	<u>20,529,950</u>	<u>817,907</u>	<u>284,461</u>	<u>256,495</u>	<u>1,358,863</u>
<b>Solid Waste Fund</b>						
Certificates of Participation - Core Services	3,880,000	3,205,000	110,000	106,844	1,500	218,344
	<u>3,880,000</u>	<u>3,205,000</u>	<u>110,000</u>	<u>106,844</u>	<u>1,500</u>	<u>218,344</u>
<b>Total Debt Service Requirements</b>	<b>\$ 350,423,327</b>	<b>199,466,080</b>	<b>18,776,150</b>	<b>6,218,752</b>	<b>306,106</b>	<b>25,301,008</b>

City of Flagstaff  
General Fund  
Five Year Plan 2027-2031

Sources of Funds	Actual 2024-25	Budget 2025-26	Estimate 2025-26	Budget 2026-27	2027-28	2028-29	2029-30	2030-31
<b>Beginning Fund Balance</b>	\$ 88,118,943	83,283,726	91,028,818	60,763,677	42,672,523	39,645,755	41,717,611	45,772,618
<b>Revenues</b>								
<b>Taxes</b>								
Property Tax	7,200,552	7,216,000	7,291,000	7,828,000	7,868,000	7,908,000	7,948,000	7,988,000
Sales Tax	31,300,247	31,772,700	31,557,100	32,479,200	33,387,400	34,321,400	35,283,300	35,283,300
Franchise Fees	2,794,931	2,661,500	2,692,000	2,732,000	2,778,500	2,827,100	2,877,800	2,815,800
<b>Intergovernmental</b>								
State Shared Sales Tax	11,759,311	11,855,200	11,960,000	12,294,900	12,663,700	13,043,600	13,434,900	13,031,900
State Shared Income Tax	16,291,982	15,062,100	15,113,600	16,201,000	15,360,000	15,934,000	16,321,000	16,929,000
Auto Lieu Tax	4,781,169	4,722,600	4,733,000	4,875,000	5,021,300	5,171,900	5,327,100	5,167,300
Excise Tax	613,731	618,000	569,000	586,100	603,700	621,800	640,500	621,300
Federal Grants	790,111	1,784,578	1,784,578	1,307,802	101,120	103,959	106,898	109,939
State/Local Grants	1,687,985	3,061,262	3,061,262	5,663,418	396,508	410,385	424,748	439,614
Other	1,987,682	1,521,932	1,735,997	1,658,869	1,591,225	1,624,368	1,658,320	1,693,101
<b>Licenses and Permits</b>								
Business Licenses	31,432	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Building Permits	2,814,775	2,000,000	2,250,000	2,020,000	2,060,400	2,101,600	2,143,600	2,036,400
Other Licenses and Permits	3,311,464	1,237,880	1,832,880	1,508,142	1,512,074	1,513,686	1,515,314	1,516,959
<b>Charges for Services</b>								
Planning and Development Services	1,941,751	745,000	1,014,000	756,000	756,000	756,000	756,000	756,000
Parks and Recreation	1,298,332	1,322,350	1,322,350	1,322,350	1,322,350	1,322,350	1,322,350	1,322,350
Public Safety	956,123	690,505	773,601	777,366	781,170	785,011	788,891	792,809
Cemetery/General Government	279,408	200,571	200,571	202,562	204,573	206,604	208,655	210,726
<b>Fines and Forfeitures</b>								
Court Fines	366,667	413,174	383,174	387,006	390,876	394,785	398,733	402,720
Other Fines and Forfeitures	346,390	362,388	362,388	363,692	365,008	366,339	367,681	369,038
<b>Other</b>								
Rents	1,546,945	1,378,988	1,378,988	1,379,291	1,379,597	1,379,906	1,380,218	1,380,533
Investment Earnings	3,381,953	1,530,995	3,282,858	1,356,475	1,256,325	1,261,618	1,266,964	1,272,364
Miscellaneous	1,292,447	815,858	1,047,284	817,454	819,066	820,694	822,338	823,998
<b>Total Revenues</b>	96,775,388	91,003,581	94,372,631	96,546,627	90,648,892	92,905,105	95,023,310	94,993,151

City of Flagstaff  
General Fund  
Five Year Plan 2027-2031

	Actual 2024-25	Budget 2025-26	Estimate 2025-26	Budget 2026-27	2027-28	2028-29	2029-30	2030-31
Transfers In								
Library	\$ 24,192	24,192	24,192	137,577	137,577	24,192	-	-
HURF	13,000	13,000	13,000	8,000	8,000	-	-	-
Beautification	353,005	422,399	422,399	-	-	-	-	-
Economic Development	217,300	82,275	82,275	41,060	41,060	-	-	-
Tourism	138,529	284,000	284,000	79,010	79,010	25,000	25,000	25,000
Arts & Science	-	-	-	10,000	10,000	-	-	-
Recreation	2,441,615	2,574,189	2,610,939	2,609,189	2,574,189	2,574,189	2,574,189	2,574,189
Drinking Water	482,364	-	-	24,658	24,658	-	-	-
Wastewater	377,284	-	-	4,500	4,500	-	-	-
Solid Waste	86,737	-	-	12,709	12,709	-	-	-
Sustainability and Environmental Mgmt	63,384	24,000	24,000	17,601	17,101	-	-	-
Total Transfers In	4,197,410	3,424,055	3,460,805	2,944,304	2,898,804	2,623,381	2,599,189	2,599,189
<b>Total Sources of Funds</b>	189,091,741	177,711,362	188,862,254	160,254,608	136,220,219	135,174,241	139,340,110	143,364,958
<b>Uses of Funds</b>								
Operating								
General Administration	16,616,551	20,582,767	20,582,767	20,518,470	16,136,431	16,003,512	16,003,512	16,003,512
Management Services	5,240,612	7,216,432	7,118,032	6,711,131	6,154,874	6,154,874	6,154,874	6,154,874
Fire	15,579,001	17,953,717	17,875,170	17,559,852	15,461,114	15,461,114	15,461,114	15,461,114
Police	24,527,488	28,846,623	29,453,041	29,981,344	23,095,624	23,118,058	23,080,505	23,104,537
Planning and Development Services	5,008,023	5,584,141	4,948,792	4,486,075	3,938,246	3,938,246	3,938,246	3,938,246
Public Works	3,140,435	4,538,194	4,490,609	2,948,678	2,590,506	2,590,506	2,590,506	2,590,506
Economic Vitality	138,133	215,305	215,305	172,870	165,955	165,955	165,955	165,955
Non-Departmental	2,778,736	3,467,854	3,467,854	3,087,015	2,728,913	2,728,913	2,728,913	2,728,913
City Engineering	2,115,748	2,451,781	2,451,781	2,675,910	2,477,212	2,477,212	2,477,212	2,477,212
Parks, Recreation, Open Space, and Events	8,872,259	10,055,257	10,092,007	9,612,995	8,464,188	8,464,188	8,464,188	8,464,188
Housing	-	-	606,166	673,182	630,415	630,415	630,415	630,415
Contingency	(49,239)	2,483,000	2,483,000	100,000	100,000	100,000	100,000	100,000
Less: Indirect Charges	(8,068,050)	(8,603,386)	(8,603,386)	(9,468,346)	(9,468,346)	(9,743,769)	(9,743,769)	(9,743,769)
Total Operating	75,899,697	94,791,685	95,181,138	89,059,176	72,475,132	72,089,224	72,051,671	72,075,703
Capital								
Fleet	\$ 3,253,949	1,983,769	1,900,912	2,138,726	765,000	765,000	765,000	765,000
Operating	3,145,384	5,126,269	4,960,892	4,437,182	603,200	603,200	603,200	603,200
Capital Improvement Projects	2,485,698	14,699,037	10,889,995	5,516,500	-	-	-	-
Total Capital	8,885,031	21,809,075	17,751,799	12,092,408	1,368,200	1,368,200	1,368,200	1,368,200

City of Flagstaff  
General Fund  
Five Year Plan 2027-2031

	Actual 2024-25	Budget 2025-26	Estimate 2025-26	Budget 2026-27	2027-28	2028-29	2029-30	2030-31
<b>Debt Service</b>								
Leases - Energy	\$ 90,219	79,813	79,813	77,496	74,851	35,891	-	-
Certificates of Participation	221,725	221,725	221,725	222,950	224,275	224,150	222,525	220,650
Total Debt Service	311,944	301,538	301,538	300,446	299,126	260,041	222,525	220,650
<b>Future Uses</b>								
Total Ongoing	-	-	-	-	2,179,000	4,435,000	6,770,000	9,187,000
Total One-Time	-	-	-	-	6,685,500	2,800,000	2,500,000	2,800,000
Total Future Uses	-	-	-	-	8,864,500	7,235,000	9,270,000	11,987,000
<b>Total Expenditures</b>	85,096,672	116,902,298	113,234,475	101,452,030	83,006,958	80,952,465	82,912,396	85,651,553
<b>Transfers Out</b>								
Housing and Community Services	1,600,000	514,000	684,000	414,490	14,997	15,522	16,065	16,627
Library	1,897,414	2,596,313	2,596,313	1,596,313	1,596,313	1,596,313	1,596,313	1,596,313
Economic Development	256,847	247,000	247,000	247,000	247,000	247,000	247,000	247,000
Tourism Fund	21,439	-	-	-	-	-	-	-
Water Resource Infrastructure Protection	-	648,000	-	848,000	-	-	-	-
Pension Debt Service	8,210,409	8,271,782	8,271,782	8,268,389	8,270,265	8,271,403	8,269,625	8,270,475
Stormwater	-	4,780,830	-	-	2,926,200	1,854,630	-	-
Sustainability and Environmental Mgmt	527,070	1,211,463	1,011,065	358,566	187,601	194,167	200,963	207,997
Airport	232,168	1,502,175	1,649,661	703,032	291,782	291,782	291,782	291,782
Capital Projects	220,904	3,884,487	404,281	3,660,917	-	-	-	-
Total Transfers Out	12,966,251	23,656,050	14,864,102	16,130,055	13,567,506	12,504,165	10,655,096	10,663,542
<b>Excess Revenues Over Expenditures</b>	2,909,875	(46,130,712)	(30,265,141)	(18,091,154)	(3,026,768)	2,071,856	4,055,007	1,277,245
<b>Total Uses of Funds</b>	98,062,923	140,558,348	128,098,577	117,582,085	96,574,464	93,456,630	93,567,492	96,315,095
<b>Ending Fund Balance</b>	\$ 91,028,818	37,153,014	60,763,677	42,672,523	39,645,755	41,717,611	45,772,618	47,049,863

City of Flagstaff  
Housing and Community Services Fund  
Five Year Plan 2027-2031

	Actual 2024-25	Budget 2025-26	Estimate 2025-26	Budget 2026-27	2027-28	2028-29	2029-30	2030-31
<b>Sources of Funds</b>								
<b>Beginning Fund Balance</b>	\$ 2,343,424	3,124,245	3,211,235	821,290	79,104	79,895	81,219	82,574
Revenues								
Intergovernmental	1,374,270	1,109,806	1,236,186	628,702	565,000	565,000	565,000	565,000
Investment Earnings	65,277	78,106	99,374	8,213	791	799	812	826
Miscellaneous	305,084	-	242,996	-	-	-	-	-
Total Revenues	1,744,631	1,187,912	1,578,556	636,915	565,791	565,799	565,812	565,826
Transfers In								
General Fund	1,600,000	514,000	684,000	414,490	14,997	15,522	16,065	16,627
Total Transfers In	1,600,000	514,000	684,000	414,490	14,997	15,522	16,065	16,627
<b>Total Sources of Funds</b>	5,688,055	4,826,157	5,473,791	1,872,695	659,892	661,216	663,096	665,027
<b>Uses of Funds</b>								
Expenditures								
Operating	2,476,820	3,752,572	3,902,501	1,793,591	579,997	579,997	580,522	580,522
Capital	-	750,000	750,000	-	-	-	-	-
Total Expenditures	2,476,820	4,502,572	4,652,501	1,793,591	579,997	579,997	580,522	580,522
<b>Total Uses of Funds</b>	2,476,820	4,502,572	4,652,501	1,798,591	579,997	579,997	580,522	580,522
<b>Ending Fund Balance</b>	\$ 3,211,235	323,585	821,290	79,104	79,895	81,219	82,574	84,505

City of Flagstaff  
 COVID Relief Fund  
 Five Year Plan 2027-2031

	Actual 2024-25	Budget 2025-26	Estimate 2025-26	Budget 2026-27	2027-28	2028-29	2029-30	2030-31
<b>Sources of Funds</b>								
<b>Beginning Fund Balance</b>	\$ -	-	-	-	-	-	-	-
Revenues								
Intergovernmental								
Federal Grants	1,410,061	304,956	356,360	-	-	-	-	-
Total Revenues	1,410,061	304,956	356,360	-	-	-	-	-
<b>Total Sources of Funds</b>	1,410,061	304,956	356,360	-	-	-	-	-
<b>Uses of Funds</b>								
Expenditures								
Operating	1,410,061	304,956	356,360	-	-	-	-	-
Total Expenditures	1,410,061	304,956	356,360	-	-	-	-	-
<b>Total Uses of Funds</b>	1,410,061	304,956	356,360	-	-	-	-	-
<b>Ending Fund Balance</b>	\$ -	-	-	-	-	-	-	-

City of Flagstaff  
Library Fund  
Five Year Plan 2027-2031

	Actual 2024-25	Budget 2025-26	Estimate 2025-26	Budget 2026-27	2027-28	2028-29	2029-30	2030-31
<b>Sources of Funds</b>								
<b>Beginning Fund Balance</b>	\$ 5,285,993	5,829,807	6,395,175	4,225,433	3,879,978	4,161,605	4,433,079	4,712,003
Revenues								
Intergovernmental	5,027,158	5,101,467	5,523,329	5,692,801	5,845,618	6,047,185	6,256,014	6,480,229
Investment Earnings	176,762	62,399	207,274	12,012	8,647	10,234	11,629	13,008
Miscellaneous	116,048	26,843	26,843	26,843	26,843	26,843	26,843	26,843
Total Revenues	5,319,968	5,190,709	5,757,446	5,731,656	5,881,108	6,084,262	6,294,486	6,520,080
Transfers In								
Tourism	112,000	112,000	112,000	82,000	82,000	82,000	82,000	82,000
General Fund	1,897,414	2,596,313	2,596,313	1,596,313	1,596,313	1,596,313	1,596,313	1,596,313
Total Transfers In	2,009,414	2,708,313	2,708,313	1,678,313	1,678,313	1,678,313	1,678,313	1,678,313
<b>Total Sources of Funds</b>	12,615,375	13,728,829	14,860,934	11,635,402	11,439,399	11,924,180	12,405,878	12,910,396
<b>Uses of Funds</b>								
Expenditures								
Indirect	646,632	650,708	650,708	705,378	740,647	891,064	935,617	982,398
Operating	5,480,549	6,812,048	6,814,528	6,662,469	6,399,570	6,575,845	6,758,258	6,947,025
Capital	68,827	3,214,900	3,146,073	150,000	-	-	-	-
Contingency	-	100,000	-	100,000	-	-	-	-
Total Expenditures	6,196,008	10,777,656	10,611,309	7,617,847	7,140,217	7,466,909	7,693,875	7,929,423
Transfers Out								
General Fund	24,192	24,192	24,192	137,577	137,577	24,192	-	-
Total Transfers Out	24,192	24,192	24,192	137,577	137,577	24,192	-	-
<b>Total Uses of Funds</b>	6,220,200	10,801,848	10,635,501	7,755,424	7,277,794	7,491,101	7,693,875	7,929,423
<b>Ending Fund Balance</b>	\$ 6,395,175	2,926,981	4,225,433	3,879,978	4,161,605	4,433,079	4,712,003	4,980,973

City of Flagstaff  
Highway User Revenue Fund  
Five Year Plan 2027-2031

	Actual 2024-25	Budget 2025-26	Estimate 2025-26	Budget 2026-27	2027-28	2028-29	2029-30	2030-31
<b>Sources of Funds</b>								
<b>Beginning Fund Balance</b>	\$ 16,780,697	15,134,927	17,803,068	18,239,949	13,119,139	8,218,316	9,150,260	10,029,851
Revenues								
Intergovernmental	10,449,243	10,343,348	10,343,348	10,395,065	10,552,013	18,947,918	10,710,046	10,388,745
Licenses and Permits	239,999	-	-	-	-	-	-	-
Investment Earnings	513,737	170,000	597,051	182,000	131,000	82,000	92,000	100,000
Miscellaneous	75,768	-	-	-	1,690,000	-	-	-
Total Revenues	11,278,747	10,513,348	10,940,399	10,577,065	12,373,013	19,029,918	10,802,046	10,488,745
Transfers In								
Transportation	7,335,760	505,000	505,000	-	-	-	-	-
BBB - Beautification	-	-	-	417,795	426,151	434,674	443,367	452,234
Total Transfers in	7,335,760	505,000	505,000	417,795	426,151	434,674	443,367	452,234
<b>Total Sources of Funds</b>	35,395,204	26,153,275	29,248,467	29,234,809	25,918,303	27,682,908	20,395,673	20,970,830
<b>Uses of Funds</b>								
Expenditures								
Indirect	1,236,754	1,202,296	1,202,296	1,322,522	1,355,585	1,397,675	1,432,617	1,468,432
Operating	5,483,439	7,762,722	6,756,028	9,015,148	8,612,850	8,770,273	8,933,205	9,101,842
Capital	10,858,943	2,015,500	3,037,199	5,670,000	7,723,652	8,364,700	-	-
Contingency	-	100,000	-	100,000	-	-	-	-
Total Expenditures	17,579,136	11,080,518	10,995,518	16,107,670	17,691,987	18,532,648	10,365,822	10,570,274
Transfers Out								
General Fund	13,000	13,000	13,000	8,000	8,000	-	-	-
Total Transfers Out	13,000	13,000	13,000	8,000	8,000	-	-	-
<b>Total Uses of Funds</b>	17,592,136	11,093,518	11,008,518	16,115,670	17,699,987	18,532,648	10,365,822	10,570,274
<b>Ending Fund Balance</b>	\$ 17,803,068	15,059,757	18,239,949	13,119,139	8,218,316	9,150,260	10,029,851	10,400,556

City of Flagstaff  
Transportation Fund  
Five Year Plan 2027-2031

	Actual 2024-25	Budget 2025-26	Estimate 2025-26	Budget 2026-27	2027-28	2028-29	2029-30	2030-31
<b>Sources of Funds</b>								
<b>Beginning Fund Balance</b>	\$ 83,108,687	71,847,535	70,195,178	50,889,212	15,312,974	13,361,975	12,583,455	11,971,195
Revenues								
Taxes	37,843,815	44,297,800	44,164,100	45,453,400	46,719,600	48,021,600	49,362,400	49,562,400
Intergovernmental	-	7,000,000	2,699,254	33,125,495	23,360,669	4,221,773	6,754,292	8,024,000
Investment Earnings	3,335,516	1,797,000	2,767,650	510,000	153,000	134,000	125,000	119,000
Miscellaneous	595,107	-	500,000	700,000	-	-	3,000,000	198,430
Bond Proceeds	-	5,000,000	-	18,200,000	70,050,000	56,500,000	1,600,000	3,100,000
<b>Total Revenues</b>	<b>41,774,438</b>	<b>58,094,800</b>	<b>50,131,004</b>	<b>97,988,895</b>	<b>140,283,269</b>	<b>108,877,373</b>	<b>60,841,692</b>	<b>60,803,830</b>
Transfers In								
Beautification	-	250,000	250,000	2,200,000	900,000	-	-	-
Capital Projects	-	-	-	844,148	-	-	-	-
<b>Total Transfers In</b>	<b>-</b>	<b>250,000</b>	<b>250,000</b>	<b>3,044,148</b>	<b>900,000</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Sources of Funds</b>	<b>124,883,125</b>	<b>130,192,335</b>	<b>120,576,182</b>	<b>151,922,255</b>	<b>156,496,243</b>	<b>122,239,348</b>	<b>73,425,147</b>	<b>72,775,025</b>
<b>Uses of Funds</b>								
Expenditures								
Indirect	521,779	579,898	579,898	829,978	1,024,852	1,050,473	1,076,735	1,103,654
Operating	13,362,341	15,576,178	15,576,178	13,328,271	16,398,021	16,516,170	19,177,729	14,745,729
Capital	26,252,616	80,754,479	50,695,926	115,504,281	109,658,636	74,310,002	23,232,072	28,289,631
<b>Total Expenditures</b>	<b>40,136,736</b>	<b>96,910,555</b>	<b>66,852,002</b>	<b>129,662,530</b>	<b>127,081,509</b>	<b>91,876,645</b>	<b>43,486,536</b>	<b>44,139,014</b>
Transfers Out								
HURF	7,335,760	505,000	505,000	-	-	-	-	-
Capital Projects	5,734,213	1,290,864	849,055	5,462,613	4,893,325	2,411,353	-	-
<b>Total Transfers Out</b>	<b>13,069,973</b>	<b>1,795,864</b>	<b>1,354,055</b>	<b>5,462,613</b>	<b>4,893,325</b>	<b>2,411,353</b>	<b>-</b>	<b>-</b>
Debt Service	1,481,238	1,480,913	1,480,913	1,484,138	11,159,434	15,367,895	17,967,416	17,829,798
<b>Total Uses of Funds</b>	<b>54,687,947</b>	<b>100,187,332</b>	<b>69,686,970</b>	<b>136,609,281</b>	<b>143,134,268</b>	<b>109,655,893</b>	<b>61,453,952</b>	<b>61,968,812</b>
<b>Ending Fund Balance</b>	<b>\$ 70,195,178</b>	<b>30,005,003</b>	<b>50,889,212</b>	<b>15,312,974</b>	<b>13,361,975</b>	<b>12,583,455</b>	<b>11,971,195</b>	<b>10,806,213</b>

City of Flagstaff  
 Beautification Fund  
 Five Year Plan 2027-2031

	Actual 2024-25	Budget 2025-26	Estimate 2025-26	Budget 2026-27	2027-28	2028-29	2029-30	2030-31
<b>Sources of Funds</b>								
<b>Beginning Fund Balance</b>	\$ 11,481,932	11,529,641	12,318,745	12,178,085	7,250,956	4,111,595	2,937,269	2,754,550
Revenues								
Bed, Board, and Beverage Tax	2,512,167	2,557,100	2,529,600	2,613,500	2,691,900	2,772,700	2,855,900	2,855,900
Investment Earnings	456,442	288,000	457,390	122,000	73,000	41,000	29,000	28,000
Total Revenues	2,974,110	2,845,100	2,986,990	2,735,500	2,764,900	2,813,700	2,884,900	2,883,900
<b>Total Sources of Funds</b>	14,456,042	14,374,741	15,305,735	14,913,585	10,015,856	6,925,295	5,822,169	5,638,450
<b>Uses of Funds</b>								
Expenditures								
Indirect	-	-	-	8,820	9,041	9,267	9,499	9,736
Operating	809,999	1,126,251	1,126,251	1,523,412	1,324,069	1,344,085	1,364,753	1,386,095
Capital	944,293	3,406,342	1,299,000	3,292,500	2,790,000	2,075,000	1,125,000	850,000
Contingency	-	10,000	-	10,000	-	-	-	-
Total Expenditures	1,754,292	4,542,593	2,425,251	4,834,732	4,123,110	3,428,352	2,499,252	2,245,831
Transfers Out								
General Fund	353,005	422,399	422,399	-	-	-	-	-
Transportation	-	250,000	250,000	2,200,000	900,000	-	-	-
HURF	-	-	-	417,795	426,151	434,674	443,367	452,234
Recreation	-	-	-	85,102	-	-	-	-
Parking District	-	-	-	95,000	95,000	95,000	95,000	95,000
SEMS	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Capital Projects	-	-	-	-	330,000	-	-	-
Total Transfers Out	383,005	702,399	702,399	2,827,897	1,781,151	559,674	568,367	577,234
<b>Total Uses of Funds</b>	2,137,297	5,244,992	3,127,650	7,662,629	5,904,261	3,988,026	3,067,619	2,823,065
<b>Ending Fund Balance</b>	\$ 12,318,745	9,129,749	12,178,085	7,250,956	4,111,595	2,937,269	2,754,550	2,815,385

City of Flagstaff  
 Economic Development Fund  
 Five Year Plan 2027-2031

	Actual 2024-25	Budget 2025-26	Estimate 2025-26	Budget 2026-27	2027-28	2028-29	2029-30	2030-31
<b>Sources of Funds</b>								
<b>Beginning Fund Balance</b>	\$ 973,851	774,504	1,062,873	573,846	190,541	351,206	534,267	740,041
Revenues								
Bed, Board, and Beverage Tax	1,194,128	1,214,600	1,201,600	1,241,400	1,278,700	1,317,000	1,356,500	1,356,500
Intergovernmental	85,291	-	-	-	-	-	-	-
Investment Earnings	33,066	19,363	28,562	5,738	1,905	3,512	5,343	7,400
Rents	466,153	389,965	389,965	397,764	405,720	413,835	422,112	430,554
Total Revenues	1,778,638	1,623,928	1,620,127	1,644,902	1,686,325	1,734,347	1,783,955	1,794,454
Transfers In								
General Fund	256,847	247,000	247,000	247,000	247,000	247,000	247,000	247,000
Total Transfers In	256,847	247,000	247,000	247,000	247,000	247,000	247,000	247,000
<b>Total Sources of Funds</b>	3,009,336	2,645,432	2,930,000	2,465,748	2,123,866	2,332,553	2,565,222	2,781,495
<b>Uses of Funds</b>								
Expenditures								
Indirect	-	-	-	39,959	40,958	83,042	85,118	87,246
Operating	1,395,523	1,663,466	1,513,466	1,467,438	1,443,373	1,467,919	1,493,144	1,519,067
Capital	85,292	365,000	515,000	435,000	-	-	-	-
Contingency	-	45,000	-	45,000	-	-	-	-
Total Expenditures	1,480,815	2,073,466	2,028,466	1,987,397	1,484,331	1,550,961	1,578,262	1,606,313
Debt Service								
Debt Service	248,348	245,413	245,413	246,750	247,269	247,325	246,919	246,050
Total Debt Service	248,348	245,413	245,413	246,750	247,269	247,325	246,919	246,050
Transfers Out								
General Fund	217,300	82,275	82,275	41,060	41,060	-	-	-
Total Transfers Out	217,300	82,275	82,275	41,060	41,060	-	-	-
<b>Total Uses of Funds</b>	1,946,463	2,401,154	2,356,154	2,275,207	1,772,660	1,798,286	1,825,181	1,852,363
<b>Ending Fund Balance</b>	\$ 1,062,873	244,278	573,846	190,541	351,206	534,267	740,041	929,132

City of Flagstaff  
 Tourism Fund  
 Five Year Plan 2027-2031

	Actual 2024-25	Budget 2025-26	Estimate 2025-26	Budget 2026-27	2027-28	2028-29	2029-30	2030-31
<b>Sources of Funds</b>								
<b>Beginning Fund Balance</b>	\$ 3,783,546	2,822,266	3,121,112	2,146,746	1,173,534	1,171,709	1,218,457	1,315,407
Revenues								
Bed, Board, and Beverage Tax	3,770,674	3,835,600	3,794,400	3,920,300	4,037,900	4,159,000	4,283,800	4,283,800
Intergovernmental	2,521	-	-	-	-	-	-	-
Charges for Services	165,005	183,717	183,717	185,554	187,410	189,284	191,177	193,089
Investment Earnings	131,916	70,557	107,829	32,201	11,735	11,717	12,185	13,154
Miscellaneous	18,560	16,676	16,676	16,843	17,011	17,181	17,353	17,527
<b>Total Revenues</b>	<b>4,088,676</b>	<b>4,106,550</b>	<b>4,102,622</b>	<b>4,154,898</b>	<b>4,254,056</b>	<b>4,377,182</b>	<b>4,504,515</b>	<b>4,507,570</b>
Transfers In								
General Fund	21,439	-	-	-	-	-	-	-
<b>Total Transfers In</b>	<b>21,439</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Sources of Funds</b>	<b>7,893,661</b>	<b>6,928,816</b>	<b>7,223,734</b>	<b>6,301,644</b>	<b>5,427,590</b>	<b>5,548,891</b>	<b>5,722,972</b>	<b>5,822,977</b>
<b>Uses of Funds</b>								
Expenditures								
Indirect	-	-	-	67,851	69,547	126,646	129,812	133,057
Operating	3,775,193	4,089,794	4,124,794	4,397,183	3,741,078	3,808,526	3,878,334	3,950,586
Capital	516,257	148,000	193,000	46,700	-	-	-	-
Contingency	-	175,000	-	175,000	-	-	-	-
<b>Total Expenditures</b>	<b>4,291,450</b>	<b>4,412,794</b>	<b>4,317,794</b>	<b>4,686,734</b>	<b>3,810,625</b>	<b>3,935,172</b>	<b>4,008,146</b>	<b>4,083,643</b>
Transfers Out								
General Fund	138,529	284,000	284,000	79,010	79,010	25,000	25,000	25,000
Library	112,000	112,000	112,000	82,000	82,000	82,000	82,000	82,000
Parking District	-	-	-	139,500	139,500	139,500	139,500	139,500
Solid Waste	126,570	126,570	126,570	-	-	-	-	-
Sustainability	-	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Airport	104,000	206,624	206,624	110,866	114,746	118,762	122,919	127,221
<b>Total Transfers Out</b>	<b>481,099</b>	<b>759,194</b>	<b>759,194</b>	<b>441,376</b>	<b>445,256</b>	<b>395,262</b>	<b>399,419</b>	<b>403,721</b>
<b>Total Uses of Funds</b>	<b>4,772,549</b>	<b>5,171,988</b>	<b>5,076,988</b>	<b>5,128,110</b>	<b>4,255,881</b>	<b>4,330,434</b>	<b>4,407,565</b>	<b>4,487,364</b>
<b>Ending Fund Balance</b>	<b>\$ 3,121,112</b>	<b>1,756,828</b>	<b>2,146,746</b>	<b>1,173,534</b>	<b>1,171,709</b>	<b>1,218,457</b>	<b>1,315,407</b>	<b>1,335,613</b>

City of Flagstaff  
Arts and Science Fund  
Five Year Plan 2027-2031

	Actual 2024-25	Budget 2025-26	Estimate 2025-26	Budget 2026-27	2027-28	2028-29	2029-30	2030-31
<b>Sources of Funds</b>								
<b>Beginning Fund Balance</b>	\$ 1,613,332	1,491,893	1,490,658	914,813	424,898	365,773	364,360	435,893
Revenues								
Bed, Board, and Beverage Tax	941,456	958,900	948,600	980,100	1,009,500	1,039,800	1,071,000	1,071,000
Investment Earnings	56,038	30,000	47,383	9,000	4,000	4,000	4,000	4,000
Total Revenues	997,494	988,900	995,983	989,100	1,013,500	1,043,800	1,075,000	1,075,000
<b>Total Sources of Funds</b>	2,610,826	2,480,793	2,486,641	1,903,913	1,438,398	1,409,573	1,439,360	1,510,893
<b>Uses of Funds</b>								
Expenditures								
Indirect	-	-	-	2,090	2,142	12,196	12,501	12,814
Operating	913,626	1,283,606	1,283,606	1,171,925	780,483	798,016	815,966	834,345
Capital	206,542	428,222	288,222	285,000	280,000	235,000	175,000	175,000
Contingency	-	10,000	-	10,000	-	-	-	-
Total Expenditures	1,120,168	1,721,828	1,571,828	1,469,015	1,062,625	1,045,212	1,003,467	1,022,159
Transfers Out								
General Fund	-	-	-	10,000	10,000	-	-	-
Total Transfers Out	-	-	-	10,000	10,000	-	-	-
<b>Total Uses of Funds</b>	1,120,168	1,721,828	1,571,828	1,479,015	1,072,625	1,045,212	1,003,467	1,022,159
<b>Ending Fund Balance</b>	\$ 1,490,658	758,965	914,813	424,898	365,773	364,360	435,893	488,734

City of Flagstaff  
Recreation Fund  
Five Year Plan 2027-2031

	Actual 2024-25	Budget 2025-26	Estimate 2025-26	Budget 2026-27	2027-28	2028-29	2029-30	2030-31
<b>Sources of Funds</b>								
<b>Beginning Fund Balance</b>	\$ 6,742,106	8,111,423	7,589,652	4,884,949	3,009,227	3,338,875	3,904,536	5,145,306
Revenues								
Bed, Board, and Beverage Tax	4,147,257	4,219,200	4,173,800	4,312,300	4,441,700	4,574,900	4,712,200	4,712,200
Intergovernmental	-	-	-	1,500,000	-	-	-	-
Investment Earnings	281,808	203,000	272,889	49,000	30,000	33,000	39,000	51,000
Total Revenues	4,429,065	4,422,200	4,446,689	5,861,300	4,471,700	4,607,900	4,751,200	4,763,200
Transfers In								
Beautification	-	-	-	85,102	-	-	-	-
Total Transfers In	-	-	-	85,102	-	-	-	-
<b>Total Sources of Funds</b>	11,171,171	12,533,623	12,036,341	10,831,351	7,480,927	7,946,775	8,655,736	9,908,506
<b>Uses of Funds</b>								
Expenditures								
Indirect	-	-	-	7,281	7,463	7,650	7,841	8,037
Operating	3,136	10,400	10,400	13,400	10,400	10,400	10,400	10,400
Capital	1,136,768	5,720,663	4,530,053	5,192,254	1,550,000	1,450,000	918,000	750,000
Total Expenditures	1,139,904	5,731,063	4,540,453	5,212,935	1,567,863	1,468,050	936,241	768,437
Transfers Out								
General Fund	2,441,615	2,574,189	2,610,939	2,609,189	2,574,189	2,574,189	2,574,189	2,574,189
Total Transfers Out	2,441,615	2,574,189	2,610,939	2,609,189	2,574,189	2,574,189	2,574,189	2,574,189
<b>Total Uses of Funds</b>	3,581,519	8,305,252	7,151,392	7,822,124	4,142,052	4,042,239	3,510,430	3,342,626
<b>Ending Fund Balance</b>	\$ 7,589,652	4,228,371	4,884,949	3,009,227	3,338,875	3,904,536	5,145,306	6,565,880

City of Flagstaff  
 Parking District Fund  
 Five Year Plan 2027-2031

	Actual 2024-25	Budget 2025-26	Estimate 2025-26	Budget 2026-27	2027-28	2028-29	2029-30	2030-31
<b>Sources of Funds</b>								
<b>Beginning Fund Balance</b>	\$ 2,467,003	2,700,460	3,141,533	3,042,747	939,780	1,335,739	1,815,585	979,901
Revenues								
Parking	1,230,255	1,840,988	1,286,700	2,207,402	2,444,400	2,580,200	2,593,700	2,607,200
Investment Earnings	108,295	67,500	160,000	30,400	9,400	13,400	18,200	9,800
Miscellaneous	248,913	-	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	1,500,000	-	-	-
Total Revenues	1,587,463	1,908,488	1,446,700	2,237,802	3,953,800	2,593,600	6,311,900	2,617,000
Transfers In								
General Fund	-	-	-	33,348	33,348	33,348	33,348	33,348
Beautification	-	-	-	95,000	95,000	95,000	95,000	95,000
Tourism	-	-	-	139,500	139,500	139,500	139,500	139,500
Total Transfers In	-	-	-	267,848	267,848	267,848	267,848	267,848
<b>Total Sources of Funds</b>	4,054,466	4,608,948	4,588,233	5,548,397	5,161,428	4,197,187	8,395,333	3,864,749
<b>Uses of Funds</b>								
Expenditures								
Indirect	74,872	82,358	82,358	94,165	97,900	140,700	146,300	152,200
Operating	723,036	1,609,253	1,283,103	1,901,939	2,046,989	2,059,302	2,096,632	2,146,723
Capital	-	1,888,829	65,000	2,525,000	1,520,800	21,600	4,692,500	93,400
Contingency	-	30,000	-	30,000	-	-	-	-
Total Expenditures	797,908	3,610,440	1,430,461	4,551,104	3,665,689	2,221,602	6,935,432	2,392,323
Debt Service								
Debt Service	115,025	115,025	115,025	57,513	160,000	160,000	480,000	480,000
Total Debt Service	115,025	115,025	115,025	57,513	160,000	160,000	480,000	480,000
<b>Total Uses of Funds</b>	912,933	3,725,465	1,545,486	4,608,617	3,825,689	2,381,602	7,415,432	2,872,323
<b>Ending Fund Balance</b>	\$ 3,141,533	883,483	3,042,747	939,780	1,335,739	1,815,585	979,901	992,426

City of Flagstaff  
Water Resource and Infrastructure Protection Fund  
Five Year Plan 2027-2031

	Actual 2024-25	Budget 2025-26	Estimate 2025-26	Budget 2026-27	2027-28	2028-29	2029-30	2030-31
<b>Sources of Funds</b>								
<b>Beginning Fund Balance</b>	\$ 1,580,725	1,725,446	1,779,389	1,677,232	1,483,246	1,269,834	1,028,154	756,782
Revenues								
Water Resource Protection Fee	1,212,946	1,276,295	1,276,295	1,289,058	1,301,949	1,314,968	1,328,118	1,341,399
Intergovernmental	539,792	3,243,606	3,243,606	6,527,500	-	-	-	-
Investment Earnings	61,815	43,136	62,529	16,772	14,832	12,698	10,282	7,568
Miscellaneous	920	-	-	-	-	-	-	-
Total Revenues	1,815,473	4,563,037	4,582,430	7,833,330	1,316,781	1,327,666	1,338,400	1,348,967
Transfers In								
General Fund	-	648,000	-	848,000	-	-	-	-
Total Transfers In	-	648,000	-	848,000	-	-	-	-
<b>Total Sources of Funds</b>	3,396,198	6,936,483	6,361,819	10,358,562	2,800,027	2,597,500	2,366,554	2,105,749
<b>Uses of Funds</b>								
Expenditures								
Indirect	95,552	105,106	105,106	131,383	134,668	138,035	141,486	145,023
Operating	1,307,955	4,276,184	4,276,184	3,886,862	1,121,414	1,157,176	1,194,189	1,232,498
Capital	40,451	777,154	129,154	4,633,000	100,000	100,000	100,000	100,000
Contingency	-	50,000	-	50,000	-	-	-	-
Total Expenditures	1,443,958	5,208,444	4,510,444	8,701,245	1,356,082	1,395,211	1,435,675	1,477,521
Transfers Out								
Pension Debt Service	172,851	174,143	174,143	174,071	174,111	174,135	174,097	174,115
Total Transfers Out	172,851	174,143	174,143	174,071	174,111	174,135	174,097	174,115
<b>Total Uses of Funds</b>	1,616,809	5,382,587	4,684,587	8,875,316	1,530,193	1,569,346	1,609,772	1,651,636
<b>Ending Fund Balance</b>	\$ 1,779,389	1,553,896	1,677,232	1,483,246	1,269,834	1,028,154	756,782	454,113

City of Flagstaff  
General Obligation Bond Fund  
Five Year Plan 2027-2031

	Actual 2024-25	Budget 2025-26	Estimate 2025-26	Budget 2026-27	2027-28	2028-29	2029-30	2030-31
<b>Sources of Funds</b>								
<b>Beginning Fund Balance</b>	\$ 3,613,927	-	-	-	-	-	-	-
Revenues								
Investment Earnings	47,586	-	-	-	-	-	-	-
Miscellaneous	5,774	-	-	-	-	-	-	-
Total Revenues	53,360	-	-	-	-	-	-	-
Transfers In								
Secondary Property Tax	11,817,522	8,833,470	8,833,470	9,305,748	9,401,055	9,891,412	10,330,898	10,745,503
Total Transfers In	11,817,522	8,833,470	8,833,470	9,305,748	9,401,055	9,891,412	10,330,898	10,745,503
<b>Total Sources of Funds</b>	15,484,809	8,833,470	8,833,470	9,305,748	9,401,055	9,891,412	10,330,898	10,745,503
<b>Uses of Funds</b>								
Debt Service	15,484,809	8,833,470	8,833,470	9,305,748	9,401,055	9,891,412	10,330,898	10,745,503
Total Debt Service	15,484,809	8,833,470	8,833,470	9,305,748	9,401,055	9,891,412	10,330,898	10,745,503
<b>Total Uses of Funds</b>	15,484,809	8,833,470	8,833,470	9,305,748	9,401,055	9,891,412	10,330,898	10,745,503
<b>Ending Fund Balance</b>	\$ -	-	-	-	-	-	-	-

City of Flagstaff  
Secondary Property Tax Fund  
Five Year Plan 2027-2031

	Actual 2024-25	Budget 2025-26	Estimate 2025-26	Budget 2026-27	2027-28	2028-29	2029-30	2030-31
<b>Sources of Funds</b>								
<b>Beginning Fund Balance</b>	\$ 11,075,767	8,466,922	8,390,207	9,255,512	9,548,105	10,162,482	10,688,199	11,191,076
Revenues								
Secondary Property Taxes	9,021,441	9,613,775	9,613,775	9,552,341	9,967,432	10,366,129	10,780,775	11,212,006
Investment Earnings	110,521	85,000	85,000	46,000	48,000	51,000	53,000	56,000
Total Revenues	9,131,962	9,698,775	9,698,775	9,598,341	10,015,432	10,417,129	10,833,775	11,268,006
<b>Total Sources of Funds</b>	20,207,729	18,165,697	18,088,982	18,853,853	19,563,537	20,579,611	21,521,974	22,459,082
<b>Uses of Funds</b>								
Transfers Out								
GO Bonds	11,817,522	8,833,470	8,833,470	9,305,748	9,401,055	9,891,412	10,330,898	10,745,503
Total Transfers Out	11,817,522	8,833,470	8,833,470	9,305,748	9,401,055	9,891,412	10,330,898	10,745,503
<b>Total Uses of Funds</b>	11,817,522	8,833,470	8,833,470	9,305,748	9,401,055	9,891,412	10,330,898	10,745,503
<b>Ending Fund Balance</b>	\$ 8,390,207	9,332,227	9,255,512	9,548,105	10,162,482	10,688,199	11,191,076	11,713,579

City of Flagstaff  
Pension Debt Service Fund  
Five Year Plan 2027-2031

	Actual 2024-25	Budget 2025-26	Estimate 2025-26	Budget 2026-27	2027-28	2028-29	2029-30	2030-31
<b>Sources of Funds</b>								
<b>Beginning Fund Balance</b>	\$ 15,533,910	16,359,459	16,278,864	17,005,720	13,090,720	13,155,720	13,221,720	13,287,720
Revenues								
Investment Earnings	806,471	164,000	726,856	85,000	65,000	66,000	66,000	66,000
Total Revenues	806,471	164,000	726,856	85,000	65,000	66,000	66,000	66,000
Transfers In								
General Fund	8,210,409	8,271,782	8,271,782	8,268,389	8,270,265	8,271,403	8,269,625	8,270,475
Water Resource Protection Fund	172,851	174,143	174,143	174,071	174,111	174,135	174,097	174,115
Airport	259,276	261,214	261,214	261,107	261,166	261,202	261,146	261,173
Total Transfers In	8,642,536	8,707,139	8,707,139	8,703,567	8,705,542	8,706,740	8,704,868	8,705,763
<b>Total Sources of Funds</b>	24,982,917	25,230,598	25,712,859	25,794,287	21,861,262	21,928,460	21,992,588	22,059,483
<b>Uses of Funds</b>								
Expenditures								
Contingency	-	4,000,000	-	4,000,000	-	-	-	-
Total Expenditures	-	4,000,000	-	4,000,000	-	-	-	-
Debt Service	8,704,053	8,707,139	8,707,139	8,703,567	8,705,542	8,706,740	8,704,868	8,705,763
<b>Total Uses of Funds</b>	8,704,053	12,707,139	8,707,139	12,703,567	8,705,542	8,706,740	8,704,868	8,705,763
<b>Ending Fund Balance</b>	\$ 16,278,864	12,523,459	17,005,720	13,090,720	13,155,720	13,221,720	13,287,720	13,353,720

City of Flagstaff  
Perpetual Care Fund  
Five Year Plan 2027-2031

	Actual 2024-25	Budget 2025-26	Estimate 2025-26	Budget 2026-27	2027-28	2028-29	2029-30	2030-31
<b>Sources of Funds</b>								
<b>Beginning Fund Balance</b>	\$ 440,052	470,064	469,727	497,772	513,665	529,826	546,258	562,966
Revenues								
Contributions	12,340	10,807	10,807	10,915	11,024	11,134	11,245	11,357
Investment Earnings	17,335	11,752	17,238	4,978	5,137	5,298	5,463	5,630
Total Revenues	29,675	22,559	28,045	15,893	16,161	16,432	16,708	16,987
<b>Total Sources of Funds</b>	469,727	492,623	497,772	513,665	529,826	546,258	562,966	579,953
<b>Uses of Funds</b>								
Expenditures								
Operating	-	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-	-
<b>Total Uses of Funds</b>	-	-	-	-	-	-	-	-
<b>Ending Fund Balance</b>	\$ 469,727	492,623	497,772	513,665	529,826	546,258	562,966	579,953

City of Flagstaff  
Capital Projects Fund  
Non-GO Bond Funded Projects  
Five Year Plan 2027 - 2031

	Actual 2024-25	Budget 2025-26	Estimate 2025-26	Budget 2026-27	2027-28	2028-29	2029-30	2030-31
<b>Sources of Funds</b>								
<b>Beginning Fund Balance</b>	\$ 1,837,583	1,866,299	1,880,679	-	-	-	-	-
Revenues								
Intergovernmental	-	3,696,788	-	18,446,622	19,064,222	2,938,756	-	-
Investment Earnings	76,328	37,000	37,000	-	-	-	-	-
Miscellaneous	-	3,386,774	2,204,000	5,454,765	5,089,053	992,182	-	-
Total Revenues	76,328	7,120,557	2,241,000	23,901,387	24,153,275	3,930,938	-	-
Transfers In								
General Fund	220,904	3,801,675	392,342	3,660,917	-	-	-	-
Transportation	-	913,721	487,912	5,462,613	4,893,325	2,411,353	-	-
Beautification	-	-	-	-	330,000	-	-	-
Stormwater	914,653	980,398	756,244	-	-	-	-	-
Total Transfers In	1,135,557	5,695,794	1,636,498	9,123,530	5,223,325	2,411,353	-	-
<b>Total Sources of Funds</b>	3,049,468	14,682,650	5,758,177	33,024,917	29,376,600	6,342,291	-	-
<b>Uses of Funds</b>								
Expenditures								
Capital	1,168,789	14,682,650	5,758,177	33,024,917	29,376,600	6,342,291	-	-
Total Expenditures	1,168,789	14,682,650	5,758,177	33,024,917	29,376,600	6,342,291	-	-
<b>Total Uses of Funds</b>	1,168,789	14,682,650	5,758,177	33,024,917	29,376,600	6,342,291	-	-
<b>Ending Fund Balance</b>	\$ 1,880,679	-	-	-	-	-	-	-

City of Flagstaff  
Capital Projects Fund  
GO Bond Funded Projects  
Five Year Plan 2027 - 2031

	Actual 2024-25	Budget 2025-26	Actual 2025-26	Budget 2026-27	2027-28	2028-29	2029-30	2030-31
<b>Sources of Funds</b>								
<b>Beginning Fund Balance</b>	\$ 30,301,342	27,252,691	25,681,564	11,600,064	112,846	-	-	-
Revenues								
Intergovernmental	3,195,051	6,562,658	7,127,246	2,360,960	-	-	-	-
Investment Earnings	1,540,403	-	426,457	-	-	-	-	-
Other Financing Sources	450,147	17,079,140	17,511,988	-	7,581,185	6,929,625	5,896,215	-
Total Revenues	5,185,601	23,641,798	25,065,691	2,360,960	7,581,185	6,929,625	5,896,215	-
Transfers In								
General Fund	-	82,812	11,939	-	-	-	-	-
Transportation	5,734,213	377,143	361,143	-	-	-	-	-
Drinking Water	140,600	-	-	-	-	-	-	-
Stormwater	147,820	-	-	-	-	-	-	-
Total Transfers In	6,022,633	459,955	373,082	-	-	-	-	-
<b>Total Sources of Funds</b>	41,509,576	51,354,444	51,120,337	13,961,024	7,694,031	6,929,625	5,896,215	-
<b>Uses of Funds</b>								
Expenditures								
Operating	150,806	12,086,375	12,099,999	4,074,812	112,846	-	-	-
Capital	15,677,206	35,078,430	27,420,274	8,929,218	7,581,185	6,929,625	5,896,215	-
Total Expenditures	15,828,012	47,164,805	39,520,273	13,004,030	7,694,031	6,929,625	5,896,215	-
Transfers Out								
Transportation	-	-	-	844,148	-	-	-	-
Total Transfers Out	-	-	-	844,148	-	-	-	-
<b>Total Uses of Funds</b>	15,828,012	47,164,805	39,520,273	13,848,178	7,694,031	6,929,625	5,896,215	-
<b>Ending Fund Balance</b>	\$ 25,681,564	4,189,639	11,600,064	112,846	-	-	-	-

City of Flagstaff  
Drinking Water Fund  
Five Year Plan 2027-2031

	Actual 2024-25	Budget 2025-26	Estimate 2025-26	Budget 2026-27	2027-28	2028-29	2029-30	2030-31
<b>Sources of Funds</b>								
<b>Beginning Fund Balance</b>	\$ 23,112,099	23,380,435	26,473,522	12,978,968	8,016,153	6,161,072	8,291,564	7,675,370
Revenues								
Intergovernmental	7,827,349	-	-	-	3,000,020	935,004	420,404	-
Drinking Water	19,491,651	19,872,511	20,413,608	22,549,378	24,313,408	26,226,822	27,931,840	29,375,238
Capacity Fees	2,056,770	1,793,767	1,793,767	1,811,705	1,829,822	1,848,120	1,866,601	1,885,267
Investment Earnings	991,346	584,511	1,035,202	129,790	80,162	61,611	82,916	76,754
Miscellaneous	76,900	5,150	20,000	5,150	5,150	5,150	5,150	5,150
Other Financing Sources	-	4,100,000	-	11,836,223	4,268,389	17,853,223	7,833,983	10,345,591
<b>Total Revenues</b>	30,444,016	26,355,939	23,262,577	36,332,246	33,496,951	46,929,930	38,140,894	41,688,000
Transfers In								
Wastewater	1,511,896	2,086,414	2,111,359	2,326,705	2,061,721	2,046,773	2,022,340	2,088,548
Reclaimed Water	141,191	194,736	199,450	328,107	355,813	287,230	299,350	302,910
Stormwater	344,910	94,544	94,544	88,570	87,856	88,891	89,928	90,963
<b>Total Transfers In</b>	1,997,997	2,375,694	2,405,353	2,743,382	2,505,390	2,422,894	2,411,618	2,482,421
<b>Total Sources of Funds</b>	55,554,112	52,112,068	52,141,452	52,054,596	44,018,494	55,513,896	48,844,076	51,845,791
<b>Uses of Funds</b>								
Expenditures								
Indirect	2,008,337	2,231,718	2,231,718	2,167,248	2,232,800	2,324,700	2,394,400	2,466,200
Operating	12,263,330	15,616,406	15,483,206	17,392,046	16,799,244	17,241,751	17,680,667	18,131,697
Capital	12,511,399	23,180,765	19,804,980	21,809,849	16,571,687	25,080,491	17,698,946	20,004,386
Contingency	-	1,000,000	-	1,000,000	-	-	-	-
<b>Total Expenditures</b>	26,783,066	42,028,889	37,519,904	42,369,138	35,603,201	44,646,942	37,774,013	40,602,283
Debt Service	1,646,290	1,642,580	1,642,580	1,644,647	2,229,563	2,575,390	3,394,693	3,776,495
Transfers Out								
General Fund	482,364	-	-	24,658	24,658	-	-	-
Capital Projects	140,600	-	-	-	-	-	-	-
Wastewater	28,270	-	-	-	-	-	-	-
<b>Total Transfers Out</b>	651,234	-	-	24,658	24,658	-	-	-
<b>Total Uses of Funds</b>	29,080,590	43,671,469	39,162,484	44,038,443	37,857,422	47,222,332	41,168,706	44,378,778
<b>Ending Fund Balance</b>	\$ 26,473,522	8,440,599	12,978,968	8,016,153	6,161,072	8,291,564	7,675,370	7,467,013

City of Flagstaff  
Wastewater Fund  
Five Year Plan 2027-2031

	Actual 2024-25	Budget 2025-26	Estimate 2025-26	Budget 2026-27	2027-28	2028-29	2029-30	2030-31
<b>Sources of Funds</b>								
<b>Beginning Fund Balance</b>	\$ 32,156,521	32,080,579	36,599,349	23,054,756	5,357,582	5,173,384	4,702,831	7,751,275
Revenues								
Intergovernmental	3,942	-	-	-	-	-	-	-
Wastewater	12,327,410	14,374,983	14,026,836	16,490,713	17,862,836	18,924,047	20,050,527	21,244,978
Capacity Fees	3,052,002	899,746	1,141,102	908,744	917,831	927,009	936,279	945,642
Investment Earnings	1,264,335	802,000	1,305,110	231,000	54,000	52,000	47,000	78,000
Miscellaneous	80,650	-	-	-	-	-	-	-
Other Financing Sources	-	-	-	5,338,953	9,863,399	10,118,272	2,066,811	-
<b>Total Revenues</b>	<b>16,728,339</b>	<b>16,076,729</b>	<b>16,473,048</b>	<b>22,969,410</b>	<b>28,698,066</b>	<b>30,021,328</b>	<b>23,100,617</b>	<b>22,268,620</b>
Transfers In								
Water	28,270	-	-	-	-	-	-	-
Reclaimed Water	10,000	-	-	-	-	-	-	-
	38,270	-	-	-	-	-	-	-
<b>Total Sources of Funds</b>	<b>48,923,130</b>	<b>48,157,308</b>	<b>53,072,397</b>	<b>46,024,166</b>	<b>34,055,648</b>	<b>35,194,712</b>	<b>27,803,448</b>	<b>30,019,895</b>
<b>Uses of Funds</b>								
Expenditures								
Indirect	719,568	740,247	740,247	816,592	887,007	862,545	884,109	906,212
Operating	4,958,635	5,366,919	5,366,919	6,025,947	6,404,687	6,565,624	6,730,965	6,900,842
Capital	2,758,272	23,011,796	19,814,776	28,511,848	17,050,162	19,340,154	7,997,979	11,245,600
Contingency	-	800,000	-	1,000,000	-	-	-	-
<b>Total Expenditures</b>	<b>8,436,475</b>	<b>29,918,962</b>	<b>25,921,942</b>	<b>36,354,387</b>	<b>24,291,856</b>	<b>26,768,323</b>	<b>15,613,053</b>	<b>19,052,654</b>
Debt Service	1,998,126	1,984,340	1,984,340	1,980,992	2,524,187	1,676,785	2,416,780	2,583,322
Transfers Out								
Drinking Water	1,511,896	2,086,414	2,111,359	2,326,705	2,061,721	2,046,773	2,022,340	2,088,548
General Fund	377,284	-	-	4,500	4,500	-	-	-
<b>Total Transfers Out</b>	<b>1,889,180</b>	<b>2,086,414</b>	<b>2,111,359</b>	<b>2,331,205</b>	<b>2,066,221</b>	<b>2,046,773</b>	<b>2,022,340</b>	<b>2,088,548</b>
<b>Total Uses of Funds</b>	<b>12,323,781</b>	<b>33,989,716</b>	<b>30,017,641</b>	<b>40,666,584</b>	<b>28,882,264</b>	<b>30,491,881</b>	<b>20,052,173</b>	<b>23,724,524</b>
<b>Ending Fund Balance</b>	<b>\$ 36,599,349</b>	<b>14,167,592</b>	<b>23,054,756</b>	<b>5,357,582</b>	<b>5,173,384</b>	<b>4,702,831</b>	<b>7,751,275</b>	<b>6,295,371</b>

City of Flagstaff  
Reclaimed Water Fund  
Five Year Plan 2027-2031

	Actual 2024-25	Budget 2025-26	Estimate 2025-26	Budget 2026-27	2027-28	2028-29	2029-30	2030-31
<b>Sources of Funds</b>								
<b>Beginning Fund Balance</b>	\$ 4,128,007	3,678,601	5,130,722	4,797,448	1,759,772	734,790	640,310	605,069
Revenues								
Reclaimed Water	1,521,011	1,194,116	1,446,283	1,285,914	1,384,912	1,491,233	1,581,599	1,653,129
Investment Earnings	175,884	91,965	198,086	47,974	17,598	7,348	6,403	6,051
Other Financing Sources	-	-	-	-	1,800,000	-	-	-
Total Revenues	1,696,896	1,286,081	1,644,369	1,333,888	3,202,510	1,498,581	1,588,002	1,659,180
<b>Total Sources of Funds</b>	5,824,903	4,964,682	6,775,091	6,131,336	4,962,282	2,233,371	2,228,312	2,264,249
<b>Uses of Funds</b>								
Expenditures								
Indirect Costs	88,534	97,387	97,387	117,034	119,960	122,959	126,033	129,184
Operating	273,176	421,405	421,405	595,017	609,261	623,872	638,860	654,234
Capital	181,280	1,259,400	1,259,401	3,281,406	3,142,458	415,000	415,000	415,000
Contingency	-	50,000	-	50,000	-	-	-	-
Total Expenditures	542,990	1,828,192	1,778,193	4,043,457	3,871,679	1,161,831	1,179,893	1,198,418
Debt Service	-	-	-	-	-	144,000	144,000	144,000
Total Debt Service	-	-	-	-	-	144,000	144,000	144,000
Transfers Out								
Drinking Water	141,191	194,736	199,450	328,107	355,813	287,230	299,350	302,910
Wastewater	10,000	-	-	-	-	-	-	-
Total Transfers Out	151,191	194,736	199,450	328,107	355,813	287,230	299,350	302,910
<b>Total Uses of Funds</b>	694,181	2,022,928	1,977,643	4,371,564	4,227,492	1,593,061	1,623,243	1,645,328
<b>Ending Fund Balance</b>	\$ 5,130,722	2,941,754	4,797,448	1,759,772	734,790	640,310	605,069	618,921

City of Flagstaff  
Stormwater Fund  
Five Year Plan 2027-2031

	Actual 2024-25	Budget 2025-26	Estimate 2025-26	Budget 2026-27	2027-28	2028-29	2029-30	2030-31
<b>Sources of Funds</b>								
<b>Beginning Fund Balance</b>	\$ 11,486,521	4,622,699	4,167,043	3,551,375	3,192,626	2,511,656	2,767,895	2,684,524
Revenues								
Intergovernmental	91,468	2,700,000	193,750	3,395,707	9,525,000	2,325,000	2,247,544	450,000
Stormwater	6,640,327	7,465,378	7,465,378	8,438,581	9,539,405	10,209,696	10,311,792	10,414,910
Investment Earnings	316,839	115,567	146,294	35,514	31,926	25,117	27,679	26,845
Miscellaneous	1,803	125,000	15,625	-	1,437,500	3,245,370	5,100,000	25,000
Other Financing Sources		16,000,000	-	19,806,200	1,631,300	525,000	500,000	-
Total Revenues	7,050,437	26,405,945	7,821,047	31,676,002	22,165,131	16,330,183	18,187,015	10,916,755
Transfers In								
General Fund	-	4,780,830	-	-	2,926,200	1,854,630	-	-
SEMS	-	200,000	-	-	200,000	-	-	-
Total Transfers In	-	4,980,830	-	-	3,126,200	1,854,630	-	-
<b>Total Sources of Funds</b>	18,536,958	36,009,474	11,988,090	35,227,377	28,483,957	20,696,469	20,954,910	13,601,279
<b>Uses of Funds</b>								
Expenditures								
Indirect	354,434	388,263	388,263	464,475	476,087	487,989	500,189	512,694
Operating	2,045,228	2,574,852	3,074,852	3,252,269	3,334,651	3,419,290	3,506,247	3,595,593
Capital	9,267,665	25,595,142	2,763,681	24,870,574	19,128,281	10,857,074	11,056,471	3,430,409
Contingency	-	2,000,000	-	2,000,000	-	-	-	-
Total Expenditures	11,667,327	30,558,257	6,226,796	30,587,318	22,939,019	14,764,353	15,062,907	7,538,696
Debt Service	1,295,205	1,359,131	1,359,131	1,358,863	2,945,426	3,075,330	3,117,551	3,157,581
Transfers Out								
Drinking Water	344,910	94,544	94,544	88,570	87,856	88,891	89,928	90,963
Capital Projects - Non-GO	914,653	980,398	756,244	-	-	-	-	-
Capital Projects - GO	147,820	-	-	-	-	-	-	-
Total Transfers Out	1,407,383	1,074,942	850,788	88,570	87,856	88,891	89,928	90,963
<b>Total Uses of Funds</b>	14,369,915	32,992,330	8,436,715	32,034,751	25,972,301	17,928,574	18,270,386	10,787,240
<b>Ending Fund Balance</b>	\$ 4,167,043	3,017,144	3,551,375	3,192,626	2,511,656	2,767,895	2,684,524	2,814,039

City of Flagstaff  
Solid Waste Fund  
Five Year Plan 2027-2031

	Actual 2024-25	Budget 2025-26	Estimate 2025-26	Budget 2026-27	2027-28	2028-29	2029-30	2030-31
<b>Sources of Funds</b>								
<b>Beginning Fund Balance</b>	\$ 19,823,803	18,006,104	18,670,051	19,956,455	19,741,806	19,829,426	19,303,448	20,812,023
Revenues								
Solid Waste	15,192,922	14,859,298	14,859,298	15,083,200	15,311,555	15,544,451	15,781,978	16,024,229
Intergovernmental	1,138,705	-	-	-	-	-	-	-
Investment Earnings	799,175	450,000	761,319	199,000	198,000	198,000	193,000	207,000
Miscellaneous	5,388	-	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	1,500,000	4,000,000	1,500,000
Total Revenues	17,136,190	15,309,298	15,620,617	15,282,200	15,509,555	17,242,451	19,974,978	17,731,229
Transfers In								
Tourism	126,570	126,570	126,570	-	-	-	-	-
Total Transfers In	126,570	126,570	126,570	-	-	-	-	-
<b>Total Sources of Funds</b>	37,086,563	33,441,972	34,417,238	35,238,655	35,251,361	37,071,877	39,278,426	38,543,252
<b>Uses of Funds</b>								
Expenditures								
Indirect	1,560,927	1,716,720	1,716,720	1,839,508	1,885,496	1,945,660	1,994,302	2,044,160
Operating	11,177,737	10,885,101	10,885,101	10,746,288	10,876,293	11,120,248	11,371,374	11,629,909
Capital	5,269,437	1,700,000	1,642,393	2,180,000	2,324,250	4,255,500	4,300,395	3,016,895
Contingency	-	500,000	-	500,000	-	-	-	-
Total Expenditures	18,008,101	14,801,821	14,244,214	15,265,796	15,086,039	17,321,408	17,666,071	16,690,964
Debt Service	219,719	216,569	216,569	218,344	215,044	336,669	687,694	808,119
Transfers Out:								
General Fund	86,737	-	-	12,709	12,709	-	-	-
SEMS	101,955	-	-	-	108,143	110,352	112,638	115,004
Total Transfers Out	188,692	-	-	12,709	120,852	110,352	112,638	115,004
<b>Total Uses of Funds</b>	18,416,512	15,018,390	14,460,783	15,496,849	15,421,935	17,768,429	18,466,403	17,614,087
<b>Ending Fund Balance</b>	\$ 18,670,051	18,423,582	19,956,455	19,741,806	19,829,426	19,303,448	20,812,023	20,929,165

City of Flagstaff  
Sustainability and Environmental Management Fund  
Detailed Five Year Plan 2027-31

	Actual 2024-25	Budget 2025-26	Estimate 2025-26	Budget 2026-27	2027-28	2028-29	2029-30	2030-31
<b>Sources of Funds</b>								
<b>Beginning Fund Balance</b>	\$ 1,923,573	2,991,677	1,670,372	908,291	473,607	208,584	197,047	217,937
Revenues								
Environmental Management	1,415,420	1,507,068	1,549,571	1,655,050	1,785,479	1,894,202	1,980,484	2,062,561
Intergovernmental	812,636	5,072,500	5,992,558	5,273,000	-	-	-	-
Charges for Services	-	30,000	30,000	50,000	50,500	51,005	51,515	52,030
Investment Earnings	66,568	75,000	49,786	9,000	5,000	2,000	2,000	2,000
Miscellaneous	555	-	-	-	-	-	-	-
<b>Total Revenues</b>	<b>2,295,179</b>	<b>6,684,568</b>	<b>7,621,915</b>	<b>6,987,050</b>	<b>1,840,979</b>	<b>1,947,207</b>	<b>2,033,999</b>	<b>2,116,591</b>
Transfers In								
General Fund	527,070	1,211,463	1,011,065	358,566	187,601	194,167	200,963	207,997
Beautification	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Tourism	-	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Solid Waste	101,955	-	-	-	108,143	110,352	112,638	115,004
<b>Total Transfers In</b>	<b>659,025</b>	<b>1,271,463</b>	<b>1,071,065</b>	<b>418,566</b>	<b>355,744</b>	<b>364,519</b>	<b>373,601</b>	<b>383,001</b>
<b>Total Sources of Funds</b>	<b>4,877,777</b>	<b>10,947,708</b>	<b>10,363,352</b>	<b>8,313,907</b>	<b>2,670,330</b>	<b>2,520,310</b>	<b>2,604,647</b>	<b>2,717,529</b>
<b>Uses of Funds</b>								
Expenditures								
Indirect	218,617	273,271	273,271	341,587	390,315	407,351	417,535	427,973
Operating	2,879,405	10,016,300	9,157,790	7,451,112	1,864,330	1,915,912	1,969,175	2,024,178
Capital	45,999	-	-	-	-	-	-	-
Contingency	-	30,000	-	30,000	-	-	-	-
<b>Total Expenditures</b>	<b>3,144,021</b>	<b>10,319,571</b>	<b>9,431,061</b>	<b>7,822,699</b>	<b>2,254,645</b>	<b>2,323,263</b>	<b>2,386,710</b>	<b>2,452,151</b>
Transfers Out								
General Fund	63,384	24,000	24,000	17,601	7,101	-	-	-
Stormwater Fund	-	200,000	-	-	200,000	-	-	-
<b>Total Transfers Out</b>	<b>63,384</b>	<b>224,000</b>	<b>24,000</b>	<b>17,601</b>	<b>207,101</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Uses of Funds</b>	<b>3,207,405</b>	<b>10,543,571</b>	<b>9,455,061</b>	<b>7,840,300</b>	<b>2,461,746</b>	<b>2,323,263</b>	<b>2,386,710</b>	<b>2,452,151</b>
<b>Ending Fund Balance</b>	<b>\$ 1,670,372</b>	<b>404,137</b>	<b>908,291</b>	<b>473,607</b>	<b>208,584</b>	<b>197,047</b>	<b>217,937</b>	<b>265,378</b>

City of Flagstaff  
Airport Fund  
Five Year Plan 2027-2031

	Actual 2024-25	Budget 2025-26	Estimate 2025-26	Budget 2026-27	2027-28	2028-29	2029-30	2030-31
<b>Sources of Funds</b>								
<b>Beginning Fund Balance</b>	\$ 959,752	2,469,753	2,524,974	2,497,082	641,569	213,311	250,202	277,054
Revenues								
Intergovernmental	2,902,153	11,416,896	6,128,562	26,121,933	5,496,015	2,946,360	12,344,245	4,160,600
Charges for Services	2,801,582	2,783,978	2,719,409	2,983,587	3,218,344	3,572,247	4,053,234	3,798,609
Investment Earnings	57,186	62,000	79,511	25,000	6,000	3,000	3,000	4,000
Miscellaneous	34,654	33,093	38,268	43,619	47,764	48,241	48,725	299,217
<b>Total Revenues</b>	5,795,575	14,295,967	8,965,750	29,174,139	8,768,123	6,569,848	16,449,204	8,262,426
Transfers In								
General Fund	232,168	1,502,175	1,649,661	703,032	291,782	291,782	291,782	291,782
Tourism	104,000	206,624	206,624	110,866	114,746	118,762	122,919	127,221
<b>Total Transfers In</b>	336,168	1,708,799	1,856,285	813,898	406,528	410,544	414,701	419,003
<b>Total Sources of Funds</b>	7,091,495	18,474,519	13,347,009	32,485,119	9,816,220	7,193,703	17,114,107	8,958,483
<b>Uses of Funds</b>								
Expenditures								
Indirect Costs	439,920	483,914	483,914	460,480	471,992	483,792	495,887	508,284
Operating	3,252,415	4,424,639	4,551,314	4,261,908	2,919,751	2,998,507	3,080,020	3,164,386
Capital	499,042	11,267,898	5,553,485	26,760,055	5,950,000	3,200,000	13,000,000	4,500,000
Contingency	-	100,000	-	100,000	-	-	-	-
<b>Total Expenditures</b>	4,191,377	16,276,451	10,588,713	31,582,443	9,341,743	6,682,299	16,575,907	8,172,670
Debt Service								
Debt Service	115,868	-	-	-	-	-	-	-
<b>Total Debt Service</b>	115,868	-	-	-	-	-	-	-
Transfers Out								
Debt Service - Pension	259,276	261,214	261,214	261,107	261,166	261,202	261,146	261,173
<b>Total Transfers Out</b>	259,276	261,214	261,214	261,107	261,166	261,202	261,146	261,173
<b>Total Uses of Funds</b>	4,566,521	16,537,665	10,849,927	31,843,550	9,602,909	6,943,501	16,837,053	8,433,843
<b>Ending Fund Balance</b>	\$ 2,524,974	1,936,854	2,497,082	641,569	213,311	250,202	277,054	524,640

City of Flagstaff  
Flagstaff Housing Authority  
Five Year Plan 2027-2031

	Actual 2024 - 25	Budget 2025 - 26	Estimate 2025 - 26	Budget 2026 - 27	2027 - 28	2028 - 29	2029 - 30	2030 - 31
<b>Sources of Funds</b>								
<b>Beginning Fund Balance</b>	\$ 2,177,177	2,521,526	2,161,147	2,409,411	2,557,065	2,753,584	3,054,815	3,467,451
Revenues								
Intergovernmental	10,738,241	16,290,620	16,290,620	16,571,830	15,940,531	16,321,038	16,712,471	17,115,219
Rents and Other Tenant Income	1,972,742	2,000,000	2,000,000	2,100,000	2,205,000	2,315,250	2,431,013	2,552,564
Miscellaneous	872,179	770,042	770,042	804,056	814,489	825,112	835,933	846,954
Total Revenues	13,583,162	19,060,662	19,060,662	19,475,886	18,960,020	19,461,400	19,979,417	20,514,737
<b>Total Sources of Funds</b>	15,760,339	21,582,188	21,221,809	21,885,297	21,517,085	22,214,984	23,034,232	23,982,188
<b>Uses of Funds</b>								
Expenditures								
Operating								
Low Income Public Housing	2,680,432	2,911,126	2,944,454	3,241,352	3,291,223	3,342,204	3,394,328	3,447,627
Section 8, MRO, SRO and VASH	8,491,645	13,610,415	13,663,517	13,759,155	14,038,426	14,323,490	14,614,472	14,911,499
Non-HUD Program	55,819	30,565	30,576	38,629	39,371	40,132	40,914	41,717
FHC Pass Thru	380,046	269,042	270,001	297,846	303,006	308,294	313,716	319,271
Contingency	1,001,250	1,001,250	913,850	1,001,250	-	-	-	-
Total Operating	12,609,192	17,822,398	17,822,398	18,338,232	17,672,026	18,014,120	18,363,430	18,720,114
Capital	990,000	990,000	990,000	990,000	1,091,475	1,146,049	1,203,351	1,263,519
<b>Total Uses of Funds</b>	13,599,192	18,812,398	18,812,398	19,328,232	18,763,501	19,160,169	19,566,781	19,983,633
<b>Ending Fund Balance</b>	\$ 2,161,147	2,769,790	2,409,411	2,557,065	2,753,584	3,054,815	3,467,451	3,998,555

**Program Description**

The City Manager is responsible for providing professional leadership in administering programs, policies, and projects established by the Mayor and Council. The City Manager informs and advises Council on the affairs of the city; addresses issues and problems within the community; and proposes alternatives and solutions to community needs for consideration. The City Manager prepares and implements the annual financial plan and coordinates the activities of all divisions/sections under its administrative authority.

<b>Section 011 - City Manager</b>					
<b>Expenditures by Category:</b>	Actual Expenditures 2024-25	Adopted Budget 2025-26	Estimated Expenditures 2025-26	Proposed Budget 2026-27	Budget-Budget Variance
Personnel Services	\$ 817,137	\$ 1,038,626	\$ 1,038,626	\$ 1,055,780	\$ 17,154
Contractuals	44,797	344,770	344,770	212,996	(131,774)
Commodities	10,663	11,595	11,595	4,500	(7,095)
Capital	-	53,474	53,474	-	(53,474)
<b>Total</b>	<b>\$ 872,597</b>	<b>\$ 1,448,465</b>	<b>\$ 1,448,465</b>	<b>\$ 1,273,276</b>	<b>\$ (175,189)</b>
<b>Expenditures by Program:</b>					
General Administration	\$ 872,591	\$ 1,448,465	\$ 1,448,465	\$ 1,273,276	\$ (175,189)
Public Information	6	-	-	-	-
<b>Total</b>	<b>\$ 872,597</b>	<b>\$ 1,448,465</b>	<b>\$ 1,448,465</b>	<b>\$ 1,273,276</b>	<b>\$ (175,189)</b>
<b>Commentary:</b>					
The City Manager operating budget has decreased by 9%. There are no capital expenditures, resulting in an overall decrease of 12%. The personnel services increase of 2% is mainly due to merit and benefit increases. Contractuals decreased 38% mainly due to prior year expenditures for the Criminal Justice Coordinating Council coordinator and the Downtown Ambassador Program. The decrease in commodities is mainly due to building maintenance and pool vehicle fuel and maintenance. There are no capital expenditures (>\$5,000).					

	2023-24	2024-25	Current 2025-26	Changes 2026-27	Proposed 2026-27
Total Authorized Positions*	3	3	3	0	3
*For detailed positions see Appendix A: Authorized Personnel/Position Summary					

**Mission**

The mission of the Human Resources and Risk Management division is to foster a culture of collaboration, innovation, equity, and transparency.

**Program Description**

Human Resources is responsible for all areas impacting employees and potential employees. These functions include Human Resources administration (Human Resource Information Services (HRIS), records, policies, workforce planning); compliance and employee relations; training and development; employee appreciation, engagement, and recognition; recruitment; classification and compensation; benefits and wellness.

<b>Section 012 - Human Resources</b>					
<b>Expenditures by Category:</b>	Actual	Adopted	Estimated	Proposed	Budget-Budget Variance
	Expenditures	Budget	Expenditures	Budget	
	2024-25	2025-26	2025-26	2026-27	
Personnel Services	\$ 1,352,206	\$ 1,533,053	\$ 1,533,053	\$ 1,669,766	\$ 136,713
Contractuals	169,334	234,116	234,116	199,216	(34,900)
Commodities	182,294	212,670	212,670	142,355	(70,315)
<b>Total</b>	<b>\$ 1,703,834</b>	<b>\$ 1,979,839</b>	<b>\$ 1,979,839</b>	<b>\$ 2,011,337</b>	<b>\$ 31,498</b>
<b>Expenditures by Program:</b>					
General Administration	\$ 828,797	\$ 860,931	\$ 860,931	\$ 930,823	\$ 69,892
Recruitment and Selection	223,528	320,599	320,599	290,890	(29,709)
Benefits	187,788	150,994	150,994	133,261	(17,733)
Compensation and Classification	184,116	219,989	219,989	241,050	21,061
Employee Training and Counseling	279,605	427,326	427,326	415,313	(12,013)
<b>Total</b>	<b>\$ 1,703,834</b>	<b>\$ 1,979,839</b>	<b>\$ 1,979,839</b>	<b>\$ 2,011,337</b>	<b>\$ 31,498</b>
<b>Commentary:</b>					
The Human Resources operating budget has increased by 2%. There are no capital expenditures. The personnel services increase of 9% is mainly due to merit and benefit increases as well as the addition of a Human Resources Analyst Senior. Contractuals decreased 15% mainly due to prior year budget for City Manager awards and citywide training, offset by an increase for EcoPass. Commodities decreased by 33% mainly due to prior year budget for furniture for the office remodel and computer software for a new onboarding module. There are no capital expenditures (>\$5,000).					

	2023-24	2024-25	Current 2025-26	Changes 2026-27	Proposed 2026-27
Total Authorized Positions*	12	13	13	1	14
*For detailed positions see Appendix A: Authorized Personnel/Position Summary					

**Mission**

The mission of Risk Management is to develop and maintain an integrated multi-disciplinary program for effective management of the City’s resources, assets, and liabilities, to protect its employees, property, and citizens, and enable the City to achieve its primary aims of enhanced quality of life and service to its citizens.

**Program Description**

Risk Management is responsible for the identification, control, and finance of risk to protect the City’s human, financial, and physical assets. The protection and well-being of employees and the public is of utmost priority. Risks are assessed for probability cost and impact and matched with loss control techniques to reduce the likelihood of loss and mitigate potential costs in the event of an occurrence. Identified risks in the four major categories: strategic, operational, financial and hazard are either self-retained or transferred through contract language or the purchase of insurance. Claims against the City are investigated and managed within the self-insured retention level and referred to insurers as outlined in purchased insurance policies. Losses are carefully tracked to identify trends and areas where loss control measures can be improved to positively impact future operations and the purchase of future insurance. A variety of services are provided to city staff including risk assessments, loss control site reviews, safety training, contract, and policy review. Human, financial, and physical resources provide us with the tools to accomplish the City’s mission of service to the public.

<b>Section 013 - Risk Management</b>					
<b>Expenditures by Category:</b>	Actual Expenditures 2024-25	Adopted Budget 2025-26	Estimated Expenditures 2025-26	Proposed Budget 2026-27	Budget-Budget Variance
Personnel Services	\$ 228,118	\$ 248,283	\$ 248,283	\$ 262,516	\$ 14,233
Contractuals	18,155	22,786	22,786	22,786	-
Commodities	1,245	39,334	39,334	4,334	(35,000)
<b>Total</b>	<b>\$ 247,518</b>	<b>\$ 310,403</b>	<b>\$ 310,403</b>	<b>\$ 289,636</b>	<b>\$ (20,767)</b>
<b>Expenditures by Program:</b>					
General Administration	\$ 247,518	\$ 310,403	\$ 310,403	\$ 289,636	\$ (20,767)
<b>Total</b>	<b>\$ 247,518</b>	<b>\$ 310,403</b>	<b>\$ 310,403</b>	<b>\$ 289,636</b>	<b>\$ (20,767)</b>

**Commentary:**  
The Risk Management operating budget has decreased by 7%. There are no capital expenditures. The personnel services increase of 6% is mainly due to merit and benefit increases. The contractuals are flat year over year. Commodities have decreased 89% mainly due to a one-time item for risk management software in the prior year budget. There are no capital expenditures (>\$5,000).

	2023-24	2024-25	Current 2025-26	Changes 2026-27	Proposed 2026-27
Total Authorized Positions*	2	2	2	0	2

\*For detailed positions see Appendix A: Authorized Personnel/Position Summary

**Mission**

Our purpose is to provide you the secure tools to make your job easier tomorrow than it was today.

**Program Description**

This division provides the information technology infrastructure and operational assistance to meet the needs of the City Council and city staff for them to better serve the citizens. These objectives are met through various personal computer (PC) and server hardware, software applications, network and telephony hardware, and security protocols. Technology is maintained and updated on an ongoing basis to provide accurate information in a secure and timely manner.

Section 014 - Information Technology					
Expenditures by Category:	Actual Expenditures 2024-25	Adopted Budget 2025-26	Estimated Expenditures 2025-26	Proposed Budget 2026-27	Budget-Budget Variance
Personnel Services	\$ 2,614,966	\$ 2,891,007	\$ 2,894,007	\$ 2,980,281	\$ 89,274
Contractuals	1,213,940	3,533,648	3,533,648	2,895,374	(638,274)
Commodities	1,671,399	1,326,105	1,323,105	1,111,105	(215,000)
Capital	226,564	1,668,450	1,668,450	-	(1,668,450)
<b>Total</b>	<b>\$ 5,726,869</b>	<b>\$ 9,419,210</b>	<b>\$ 9,419,210</b>	<b>\$ 6,986,760</b>	<b>\$ (2,432,450)</b>
Expenditures by Program:					
General Administration	\$ 484,703	\$ 515,330	\$ 515,330	\$ 525,879	\$ 10,549
Applications	1,181,255	1,483,410	1,483,410	1,590,643	107,233
Systems	916,280	684,358	684,358	705,499	21,141
Services	612,976	719,926	719,926	785,112	65,186
Network	767,638	2,279,716	2,279,716	413,087	(1,866,629)
GIS	618,126	774,122	774,122	551,699	(222,423)
IT Non Departmental	869,673	2,712,303	2,712,303	2,163,029	(549,274)
Telecom	112,726	80,045	80,045	81,812	1,767
Security	163,492	170,000	170,000	170,000	-
<b>Total</b>	<b>\$ 5,726,869</b>	<b>\$ 9,419,210</b>	<b>\$ 9,419,210</b>	<b>\$ 6,986,760</b>	<b>\$ (2,432,450)</b>
Commentary:	The Information Technology operating budget has decreased by 10%. There are no capital expenditures, resulting in an overall net decrease of 26%. The personnel services increase of 3% is mainly due to merit and benefit increases. The contractuals decrease of 18% is mainly due to prior year use of funding for an application modernization project to replace multiple enterprise software packages. Commodities decreased by 16% mainly due to prior year expenditures for computer equipment for network and infrastructure replacements and a new drone, offset by an increase in software licensing costs. There are no capital expenditures (>\$5,000).				

	2023-24	2024-25	Current 2025-26	Changes 2026-27	Proposed 2026-27
Total Authorized Positions*	21	21	22.75	0	22.75

\*For detailed positions see Appendix A: Authorized Personnel/Position Summary

**Mission**

The mission of the City Attorney's Office is to prosecute misdemeanor crimes occurring in the city and to provide high-quality legal services to the Mayor, City Council, and city divisions in an ethical, timely, and cost-effective manner.

**Program Description**

The City Attorney’s Office assures the legality of the official business of the City of Flagstaff by providing legal advice and opinions to the Mayor and Council, City Manager, city divisions, and the city’s boards and commissions. The City Attorney’s Office represents the city in civil litigation and represents the city and the State of Arizona in criminal misdemeanor cases occurring within the city limits. This office also prepares or reviews all contracts, ordinances, resolutions, and other legal documents involving the city.

<b>Section 015 - City Attorney</b>					
<b>Expenditures by Category:</b>					
	Actual Expenditures 2024-25	Adopted Budget 2025-26	Estimated Expenditures 2025-26	Proposed Budget 2026-27	Budget-Budget Variance
Personnel Services	\$ 2,426,872	\$ 2,913,291	\$ 2,913,291	\$ 3,123,008	\$ 209,717
Contractuals	55,699	78,813	78,813	86,878	8,065
Commodities	41,028	(36,948)	(36,948)	(44,405)	(7,457)
Capital	7,174		-	-	-
<b>Total</b>	<b>\$ 2,530,773</b>	<b>\$ 2,955,156</b>	<b>\$ 2,955,156</b>	<b>\$ 3,165,481</b>	<b>\$ 210,325</b>
<b>Expenditures by Program:</b>					
General Administration	\$ 205,829	\$ 227,005	\$ 227,005	\$ 254,029	\$ 27,024
Council and Department Support	1,306,497	1,415,819	1,415,819	1,514,126	98,307
Police Court	1,018,447	1,305,232	1,305,232	1,388,826	83,594
Victim's Rights Grant	-	7,100	7,100	8,500	1,400
<b>Total</b>	<b>\$ 2,530,773</b>	<b>\$ 2,955,156</b>	<b>\$ 2,955,156</b>	<b>\$ 3,165,481</b>	<b>\$ 210,325</b>
<b>Commentary:</b>					
The City Attorney's operating budget has increased by 7%. There are no capital expenditures. The personnel services increase of 7% is mainly due merit and benefit increases. Contractuals increased 10% mainly due to costs for additional staff training and related travel as well as increases in services for the Prosecution program. Commodities increased by 20% mainly due to charge outs for the new Senior Assistant City Attorney III, offset by an increase for Westlaw subscription costs. There are no capital expenditures (>\$5,000).					

	2023-24	2024-25	Current 2025-26	Changes 2026-27	Proposed 2026-27
Total Authorized Positions*	18	17	18	0	18
*For detailed positions see Appendix A: Authorized Personnel/Position Summary					

**Mission**

The mission of the employees of the Flagstaff Municipal Court is to foster a positive and productive environment that promotes the efficient, fair, and effective administration of justice.

**Program Description**

The Municipal Court is responsible for the adjudication and disposition of all local code violations, criminal misdemeanors, criminal traffic, and civil traffic cases that occur within the Flagstaff City limits in a prompt, judicious, fair, and effective manner. The court is accountable to the Arizona Supreme Court through the Superior Court of Coconino County in judicial and operational matters. It reports to the City regarding financial and administrative matters not unique to Court operations.

<b>Section 016 - Municipal Court</b>					
<b>Expenditures by Category:</b>	Actual	Adopted	Estimated	Proposed	Budget-Budget
	Expenditures	Budget	Expenditures		
	2024-25	2025-26	2025-26		
Personnel Services	\$ 2,773,263	\$ 3,109,613	\$ 3,109,613	\$ 3,206,788	\$ 97,175
Contractuals	1,294,589	1,171,688	1,171,688	1,403,704	232,016
Commodities	84,806	68,285	68,285	68,285	-
Capital	30,480	-	-	-	-
<b>Total</b>	<b>\$ 4,183,138</b>	<b>\$ 4,349,586</b>	<b>\$ 4,349,586</b>	<b>\$ 4,678,777</b>	<b>\$ 329,191</b>
<b>Expenditures by Program:</b>					
General Administration	\$ 1,132,103	\$ 1,157,034	\$ 1,157,034	\$ 1,383,736	\$ 226,702
Court Services	985,685	996,525	996,525	1,066,645	70,120
Record Management	5,066	6,000	6,000	6,000	-
Court Enforcement	401,308	416,103	416,103	395,943	(20,160)
Warrant Division	271,128	275,132	275,132	279,027	3,895
Court Operations	717,875	733,756	733,756	736,743	2,987
Judicial Services	669,973	765,036	765,036	810,683	45,647
<b>Total</b>	<b>\$ 4,183,138</b>	<b>\$ 4,349,586</b>	<b>\$ 4,349,586</b>	<b>\$ 4,678,777</b>	<b>\$ 329,191</b>
<b>Commentary:</b>					
The Municipal Court operating budget has increased 8%. There are no capital expenditures. The personnel services increase of 3% is mainly due to merits and benefit increases. Contractuals increased 20% mainly due to the new public defender contract, increased security guard costs, and building maintenance costs, offset by a base reallocation to city custodial services. Commodities are flat year over year. There are no capital expenditures (>\$5,000).					

	2023-24	2024-25	Current	Changes	Proposed
			2025-26	2026-27	2026-27
Total Authorized Positions*	29.55	29.75	29.7	0	29.7

\*For detailed positions see Appendix A: Authorized Personnel/Position Summary

## Mission

The mission of the Communication and Civic Engagement division is connecting our diverse community to our government.

The mission of the City Clerk section is to support the values of the community and the organization through the delivery of quality customer service; conducting fair and open municipal elections; providing broad organizational support; managing the city's records management program and accessibility to public records; overseeing boards and commissions; ensuring that official postings, notices, and related publishing meet legal compliance and aiding the Mayor and Council.

The mission of the Public Affairs section is to enhance public transparency and accessibility of city activities and foster clear, consistent communication with the public. The Public Affairs section also assists all city divisions with community outreach and public engagement, manages the Intergovernmental Affairs program, the Indigenous Affairs program, and enforces the city's Labor Standards ordinance.

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## Program Description

The City Clerk section provides broad organizational support to the City of Flagstaff and ensures open and accessible government to the citizens of the city. Specifically, areas include:

- Oversight and administration of the records management program and public records requests.
- Management of council meetings, elections, codification, posting of notices, agenda preparation, board/commission program, and liquor license program.
- Provide support and assistance to the Mayor and Councilmembers, including administrative support, research, and special projects.

The Public Affairs section supports outreach, community relations, intergovernmental affairs, indigenous affairs, special projects, and labor standards. Specifically, areas include:

- Communications – provide accurate and proactive information regarding any city matters and foster public engagement and participation.
  - Intergovernmental Affairs – further Council's state and federal priorities through legislative efforts.
  - Indigenous Affairs – improve relationships and foster collaborative efforts between the city, indigenous residents, and neighboring indigenous nations.
  - Office of Labor Standards - monitor compliance by investigating underpaid wages, unpaid wages, and retaliation complaints while developing strategic enforcement and innovative policies to assist in enforcement practices.
-

Section 017 - Communication and Civic Engagement					
Expenditures by Category:					
	Actual Expenditures 2024-25	Adopted Budget 2025-26	Estimated Expenditures 2025-26	Proposed Budget 2026-27	Budget-Budget Variance
Personnel Services	\$ 985,658	\$ 1,153,937	\$ 1,153,937	\$ 1,299,737	\$ 145,800
Contractuals	608,622	655,160	655,160	780,531	125,371
Commodities	21,762	32,935	32,935	32,935	-
<b>Total</b>	<b>\$ 1,616,042</b>	<b>\$ 1,842,032</b>	<b>\$ 1,842,032</b>	<b>\$ 2,113,203</b>	<b>\$ 271,171</b>
Expenditures by Program:					
Communications	\$ 78,130	\$ 111,565	\$ 111,565	\$ 108,565	\$ (3,000)
City Clerk	542,532	753,923	753,923	867,578	113,655
Elections	110,449	150,000	150,000	300,000	150,000
Minimum Wage Compliance	31,221	41,945	41,945	42,880	935
Indigenous	9,966	18,500	18,500	15,500	(3,000)
Neighborhood Liaison	1,346	-	-	-	-
Disability Awareness	445	-	-	-	-
Public Affairs	841,953	766,099	766,099	778,680	12,581
<b>Total</b>	<b>\$ 1,616,042</b>	<b>\$ 1,842,032</b>	<b>\$ 1,842,032</b>	<b>\$ 2,113,203</b>	<b>\$ 271,171</b>
<b>Commentary:</b>					
The Communication and Civic Engagement operating budget has increased by 15%. There are no capital expenditures. The personnel services increase of 13% is mainly due merit and benefit increases as well as the addition of a new Public Records Specialist. The contractuals increase of 19% is mainly due to an increase in election services due to a primary election, offset by prior year one-time cost for web site services. Commodities remain flat year over year. There are no capital expenditures (>\$5,000).					

	2023-24	2024-25	Current 2025-26	Changes 2026-27	Proposed 2026-27
Total Authorized Positions*	11	11	11	1	12

\*For detailed positions see Appendix A: Authorized Personnel/Position Summary

**Program Description**

The Administrative section of the Management Services division provides direction and oversight of the Purchasing, Customer Service, Finance, Budget, and Grants, Contracts, and Emergency Management sections. The Administrative section provides a key role in financial transactions of the City. The section is responsible for oversight of debt management and investments for the organization. The Management Services division is considered a central support division providing fiscal oversight and support to other city divisions and related agencies.

<b>Section 031 - Management Services</b>					
<b>Expenditures by Category:</b>					
	Actual Expenditures 2024-25	Adopted Budget 2025-26	Estimated Expenditures 2025-26	Proposed Budget 2026-27	Budget-Budget Variance
Personnel Services	\$ 333,086	\$ 461,830	\$ 461,830	\$ 354,989	\$ (106,841)
Contractuals	9,494	12,274	12,274	13,179	905
Commodities	1,700	1,000	1,000	450	(550)
Capital	91,460	150,000	58,540	-	(150,000)
<b>Total</b>	<b>\$ 435,740</b>	<b>\$ 625,104</b>	<b>\$ 533,644</b>	<b>\$ 368,618</b>	<b>\$ (256,486)</b>
<b>Expenditures by Program:</b>					
General Administration	\$ 435,740	\$ 625,104	\$ 533,644	\$ 368,618	\$ (256,486)
<b>Total</b>	<b>\$ 435,740</b>	<b>\$ 625,104</b>	<b>\$ 533,644</b>	<b>\$ 368,618</b>	<b>\$ (256,486)</b>
<b>Commentary:</b>					
The Management Services operating budget has decreased by 22%. There are no capital expenditures, resulting in overall decrease of 41%. The personnel services decrease of 23% is mainly due to merits and benefits increases, offset by a prior year retirement payout. The contractuals increase of 7% is mainly due to a reallocation for memberships. The commodities decrease of 55% is mainly due to prior year one-time expenditures for travel and training. There are no capital expenditures (>\$5,000).					
	2023-24	2024-25	Current 2025-26	Changes 2026-27	Proposed 2026-27
Total Authorized Positions*	2	2	2	0	2
*For detailed positions see Appendix A: Authorized Personnel/Position Summary					

### Program Description

The Purchasing section provides centralized procurement services to support all city operations and goals, maximizing the value of public funds through strategic vendor management, competitive solicitations, and rigorous contract compliance. Procurement is accomplished via competitive informal or formal solicitation processes to meet regulatory and City requirements at the lowest overall cost, consistent with required quality and service levels. The section ensures continuity of supplies for citywide programs and manages the efficient disposal of surplus property.

Section 032 - Purchasing					
Expenditures by Category:	Actual	Adopted	Estimated	Proposed Budget	Budget-Budget Variance
	Expenditures	Budget	Expenditures		
	2024-25	2025-26	2025-26	2026-27	
Personnel Services	\$ 595,203	\$ 796,138	\$ 796,138	\$ 750,603	\$ (45,535)
Contractuals	19,401	20,287	20,287	23,427	3,140
Commodities	16,837	67,600	67,600	1,900	(65,700)
<b>Total</b>	<b>\$ 631,441</b>	<b>\$ 884,025</b>	<b>\$ 884,025</b>	<b>\$ 775,930</b>	<b>\$ (108,095)</b>
<b>Expenditures by Program:</b>					
General Administration	\$ 4,341	\$ -	\$ -	\$ -	\$ -
Purchasing	627,100	884,025	884,025	775,930	(108,095)
<b>Total</b>	<b>\$ 631,441</b>	<b>\$ 884,025</b>	<b>\$ 884,025</b>	<b>\$ 775,930</b>	<b>\$ (108,095)</b>
<b>Commentary:</b>					
The Purchasing operating budget has decreased by 12%. There are no capital expenditures. The personnel services decrease of 6% is mainly due to merit and benefit increases, offset by prior retirement payouts. The contractuals increase of 15% is mainly due to increased travel and training. Commodities have decreased 97% mainly due to reallocation of the purchasing software to Information Technology and prior year implementation costs of new procurement software. There are no capital expenditures (>\$5,000).					

	2023-24	2024-25	Current 2025-26	Changes 2026-27	Proposed 2026-27
Total Authorized Positions*	7	7	7	0	7

\*For detailed positions see Appendix A: Authorized Personnel/Position Summary

**Program Description**

The Customer Service section serves the city through six key areas: Customer Service Representatives handle call center operations, cashiering, front-line customer experience, and billing inquiries; Billing manages municipal services billing and miscellaneous accounts; Collections handles delinquent accounts and payment arrangements; Meter Services collects water meter readings, completes service connections/terminations, and helps identify possible leaks; Licensing oversees business licenses and short-term rental compliance; and the Mail Center processes mail services. We aim to provide professional, transparent, and responsive service through our Customer Service Representatives, Meter Services, Billing, Collections, and Licensing teams, helping via our call center, in-person support, and online services.

<b>Section 033 - Customer Service</b>					
<b>Expenditures by Category:</b>	Actual	Adopted	Estimated	Proposed	Budget-Budget Variance
	Expenditures	Budget	Expenditures	Budget	
	2024-25	2025-26	2025-26	2026-27	
Personnel Services	\$ 1,313,902	\$ 1,651,753	\$ 1,651,753	\$ 1,753,937	\$ 102,184
Contractuals	317,242	371,423	371,423	355,423	(16,000)
Commodities	91,594	122,257	122,257	115,720	(6,537)
<b>Total</b>	<b>\$ 1,722,738</b>	<b>\$ 2,145,433</b>	<b>\$ 2,145,433</b>	<b>\$ 2,225,080</b>	<b>\$ 79,647</b>
<b>Expenditures by Program:</b>					
General Administration	\$ 202,434	\$ 257,282	\$ 257,282	\$ 257,381	\$ 99
Sales Tax Collections	1,926	164,431	164,431	260,560	96,129
Customer Service	590,741	644,506	644,506	668,045	23,539
Billing and Collections	368,133	378,817	378,817	387,231	8,414
Meter Services	375,025	462,289	462,289	470,710	8,421
Copy Mail Center	32,304	77,948	77,948	18,963	(58,985)
Licensing	152,175	160,160	160,160	162,190	2,030
<b>Total</b>	<b>\$ 1,722,738</b>	<b>\$ 2,145,433</b>	<b>\$ 2,145,433</b>	<b>\$ 2,225,080</b>	<b>\$ 79,647</b>
<b>Commentary:</b>					
The Customer Service operating budget has increased by 4%. There are no capital expenditures. The personnel services increase of 6% is mainly due to merits and benefit increases as well as position reclassifications. The contractuals decrease of 4% is mainly due to elimination of the Copy Shop services, offset by an increase in external auditing services. Commodities decreased by 5% mainly due to elimination of the Copy Shop services. There are no capital expenditures (>\$5,000).					

	2023-24	2024-25	Current 2025-26	Changes 2026-27	Proposed 2026-27
Total Authorized Positions*	19	19	19	0	19
*For detailed positions see Appendix A: Authorized Personnel/Position Summary					

**Program Description**

The Finance section provides a variety of financial services to the Council, city leadership and city staff. Services include accounts payable, payroll processing, general ledger management, financial grant reporting, financial analysis, and financial reporting. This includes preparing the annual comprehensive financial report, schedule of federal expenditures, expenditure limitation report and other required financial reports.

Section 034 - Finance					
Expenditures by Category:	Actual Expenditures 2024-25	Adopted Budget 2025-26	Estimated Expenditures 2025-26	Proposed Budget 2026-27	Budget-Budget Variance
Personnel Services	\$ 1,712,166	\$ 1,515,184	\$ 1,405,184	\$ 1,502,382	\$ (12,802)
Contractuals	72,482	372,215	372,215	40,860	(331,355)
Commodities	88,375	93,782	93,782	91,782	(2,000)
<b>Total</b>	<b>\$ 1,873,023</b>	<b>\$ 1,981,181</b>	<b>\$ 1,871,181</b>	<b>\$ 1,635,024</b>	<b>\$ (346,157)</b>
Expenditures by Program:					
General Administration	\$ 174,951	\$ 182,530	\$ 182,530	\$ 189,526	\$ 6,996
Accounting	1,167,536	852,764	742,764	877,283	24,519
Payroll	435,173	855,088	855,088	474,915	(380,173)
Accounts Payable	95,363	90,799	90,799	93,300	2,501
<b>Total</b>	<b>\$ 1,873,023</b>	<b>\$ 1,981,181</b>	<b>\$ 1,871,181</b>	<b>\$ 1,635,024</b>	<b>\$ (346,157)</b>
<b>Commentary:</b>					
The Finance operating budget has decreased by 17%. There are no capital expenditures. The personnel services decrease of 1% is mainly due merit and benefit increases, offset by a prior year retirement payout. The contractuals decrease of 89% is mainly due to prior year consultant fees for a software implementation. Commodities decreased by 2% mainly due to prior year copy and printing charges. There are no capital expenditures (>\$5,000).					

	2023-24	2024-25	Current 2025-26	Changes 2026-27	Proposed 2026-27
Total Authorized Positions*	15	14	14	0	14

\*For detailed positions see Appendix A: Authorized Personnel/Position Summary

**Program Description**

The Grants, Contracts, and Emergency Management section is committed to providing centralized support for grants, contracts, and the emergency management program. Our primary goal is to maximize the value of city funds spent, ensuring successful grant management of received funds, and contractual adherence. Additionally, we coordinate emergency management efforts for prevention, mitigation, preparedness, response, and recovery.

Our proactive approach to effective grant management involves providing pre- and post-award management, complying with grant requirements, and reporting on city-wide grants. For contractual adherence, we actively catalog, monitor, and track all city-wide contracts to ensure that milestones and deadlines are met, and revenues are captured.

Finally, we provide comprehensive emergency management services to assist all city divisions in planning, training and exercises, analysis, and readiness for a wide range of emergencies and disasters.

Section 039 - Grants, Contracts and Emergency Management					
Expenditures by Category:	Actual Expenditures 2024-25	Adopted Budget 2025-26	Estimated Expenditures 2025-26	Proposed Budget 2026-27	Budget-Budget Variance
Personnel Services	\$ 639,709	\$ 694,032	\$ 694,032	\$ 721,109	\$ 27,077
Contractuals	21,550	329,112	329,112	237,612	(91,500)
Commodities	7,823	33,558	33,558	12,388	(21,170)
Capital	10,401	65,000	65,000	14,000	(51,000)
<b>Total</b>	<b>\$ 679,483</b>	<b>\$ 1,121,702</b>	<b>\$ 1,121,702</b>	<b>\$ 985,109</b>	<b>\$ (136,593)</b>
<b>Expenditures by Program:</b>					
Grants and Contracts Management	\$ 422,209	\$ 485,270	\$ 485,270	\$ 469,284	\$ (15,986)
Emergency Management	249,110	436,432	436,432	315,825	(120,607)
DFFM - Emergency	8,164	-	-	-	-
Emergency Management Misc Grant	-	200,000	200,000	200,000	-
<b>Total</b>	<b>\$ 679,483</b>	<b>\$ 1,121,702</b>	<b>\$ 1,121,702</b>	<b>\$ 985,109</b>	<b>\$ (136,593)</b>
<b>Commentary:</b>					
The Grants, Contracts, and Emergency Management operating budget has decreased by 8%. There are capital expenditures of \$14,000, resulting in an overall net decrease of 12%. The personnel services increase of 4% is mainly due to merit and benefit increases as well as additional hours for a temporary Emergency Management Coordinator. The contractuals decrease of 28% is mainly due to prior year expenditures for a Continuity of Operations and Government plan. Commodities decreased 63% mainly due to reallocation of the contracts software to Information Technology. There are capital expenditures (>\$5,000) which includes the upfitting of an emergency management vehicle (\$14,000).					

	2023-24	2024-25	Current 2025-26	Changes 2026-27	Proposed 2026-27
Total Authorized Positions*	7	7	7	0	7

\*For detailed positions see Appendix A: Authorized Personnel/Position Summary

**Program Description**

The Budget section provides a variety of financial services to the Council and city staff. Services include budget development and analysis, user fee and rate study preparation and implementation, long-term forecasting, and budget oversight.

<b>Section 040 - Budget</b>					
<b>Expenditures by Category:</b>	Actual	Adopted	Estimated	Proposed	Budget-Budget Variance
	Expenditures 2024-25	Budget 2025-26	Expenditures 2025-26	Budget 2026-27	
Personnel Services	\$ -	\$ 648,062	\$ 659,662	\$ 683,345	\$ 35,283
Contractuals	-	18,075	18,075	18,075	-
Commodities	47	7,850	7,850	33,950	26,100
<b>Total</b>	<b>\$ 47</b>	<b>\$ 673,987</b>	<b>\$ 685,587</b>	<b>\$ 735,370</b>	<b>\$ 61,383</b>
<b>Expenditures by Program:</b>					
Budget	\$ 47	\$ 673,987	\$ 685,587	\$ 735,370	\$ 61,383
<b>Total</b>	<b>\$ 47</b>	<b>\$ 673,987</b>	<b>\$ 685,587</b>	<b>\$ 735,370</b>	<b>\$ 61,383</b>

**Commentary:**  
The Budget section operating budget has increased 9%. There are no capital expenditures. The personnel services budget increase is mainly due to merit and benefit increases. Contractuals remain flat year over year. Commodities increases of 332% is mainly due to reallocation of the budget software costs from non-departmental. There are no capital expenditures (>\$5,000).

	2023-24	2024-25	Current 2025-26	Changes 2026-27	Proposed 2026-27
Total Authorized Positions*	3	5	5	0	5

\*For detailed positions see Appendix A: Authorized Personnel/Position Summary

## Program Description

The Fire Department is responsible for, and dedicated to, protecting life, property, and resources through the delivery of public safety services. Prevention, preparedness, mitigation, and response represent the core of the program efforts. The programs include Administration, Community Risk Reduction, Training, Operations, and Wildland Fire Management.

<b>Section 051 - Fire Operations</b>					
<b>Expenditures by Category:</b>					
	Actual Expenditures 2024-25	Adopted Budget 2025-26	Estimated Expenditures 2025-26	Proposed Budget 2026-27	Budget-Budget Variance
Personnel Services	\$ 13,081,474	\$ 16,803,064	\$ 14,660,564	\$ 16,791,136	\$ (11,928)
Contractuals	1,213,801	1,453,617	1,453,617	1,498,830	45,213
Commodities	1,065,375	1,007,036	958,475	769,886	(237,150)
Capital	2,449,646	4,969,079	2,202,579	5,123,626	154,547
<b>Total</b>	<b>\$ 17,810,296</b>	<b>\$ 24,232,796</b>	<b>\$ 19,275,235</b>	<b>\$ 24,183,478</b>	<b>\$ (49,318)</b>
<b>Expenditures by Program:</b>					
General Administration	\$ 1,199,350	\$ 3,244,063	\$ 1,244,063	\$ 3,241,218	\$ (2,845)
Fire Prevention	254,181	325,375	325,375	478,854	153,479
Training	173,680	191,654	191,654	188,982	(2,672)
Fire Suppression	15,243,365	16,719,302	16,428,241	16,814,727	95,425
Alternate Response Unit	939,720	1,085,902	1,085,902	793,197	(292,705)
JWP Fire Facility	-	2,666,500	-	2,666,500	-
<b>Total</b>	<b>\$ 17,810,296</b>	<b>\$ 24,232,796</b>	<b>\$ 19,275,235</b>	<b>\$ 24,183,478</b>	<b>\$ (49,318)</b>
<b>Commentary:</b>					
<p>The Fire Operations budget has decreased by 1%. There are capital expenditures of \$5,123,626, resulting in a relatively flat year over year change. The personnel services remained relatively flat mainly due to merit and benefit increases and the additional of a Fire Inspector, offset by prior year retirement payouts and the reduction of a one-time Fire Captain. The contractuals increase of 3% is mainly due to additional funding for cancer screenings and increased trainings and certification funds. Commodities decreased by 24% mainly due to prior year one-time expenditures for equipping a Type VI engine and supplies. There are capital expenditures (&gt;\$5,000) including an inspector vehicle (\$75,000), a replacement pumper (\$1,017,126), engine upfitting (\$155,000), training facility repair (\$110,000), design for the John Wesley Powell (JWP) Fire Facility (\$2,666,500), and capital reserve (\$1,100,000).</p>					
	2023-24	2024-25	Current 2025-26	Changes 2026-27	Proposed 2026-27
Total Authorized Positions*	94	100	101	0	101
<p>Note: Fire is approved for forty-nine paramedic positions between Fire Fighter, Captain, and Engineer.</p> <p>*For detailed positions see Appendix A: Authorized Personnel/Position Summary</p>					

Section 052 - Fire Grants					
Expenditures by Category:	Actual	Adopted	Estimated	Proposed	Budget-Budget Variance
	Expenditures 2024-25	Budget 2025-26	Expenditures 2025-26	Budget 2026-27	
Personnel Services	\$ 213,876	\$ -	\$ -	\$ 103,295	\$ 103,295
Contractuals	327,193	3,766,654	3,766,654	3,146,705	(619,949)
Commodities	(77,449)	75,000	75,000	50,000	(25,000)
Capital	-	50,000	50,000	-	(50,000)
<b>Total</b>	<b>\$ 463,620</b>	<b>\$ 3,891,654</b>	<b>\$ 3,891,654</b>	<b>\$ 3,300,000</b>	<b>\$ (591,654)</b>
<b>Expenditures by Program:</b>					
FY 10 Assistance to Fire Fighters	\$ -	\$ 600,000	\$ 600,000	\$ 450,000	\$ (150,000)
ADEM Reimbursement	10	-	-	-	-
General Wildfire Response	(767,760)	-	-	-	-
SAFER	202,019	-	-	-	-
NAU GFFP Thinning	10,665	-	-	-	-
Misc Fire Reimbursables	763,699	-	-	-	-
Fire-Haz Mat Meters FY16-Realloc Grant	-	50,000	50,000	-	(50,000)
Fire Grants	-	450,000	450,000	2,550,000	2,100,000
Fire - Firehouse Subs Public Safety Foundation	10,125	75,000	75,000	50,000	(25,000)
Forest Service 22-PA-11030400-174	-	1,300,000	1,300,000	-	(1,300,000)
EMW-2021-FG-04025	2,531	-	-	-	-
FEMA Regional Training	5,561	-	-	-	-
P24AM00107 - Fuels Reduction	-	15,000	15,000	-	(15,000)
Fire - 23-PA-11030400-218	229,774	401,654	401,654	-	(401,654)
Fire - 23-PA-11030400-261	-	1,000,000	1,000,000	-	(1,000,000)
Moore Foundation Grant	-	-	-	250,000	250,000
Fire - GRA-2024-243-AG1	6,996	-	-	-	-
<b>Total</b>	<b>\$ 463,620</b>	<b>\$ 3,891,654</b>	<b>\$ 3,891,654</b>	<b>\$ 3,300,000</b>	<b>\$ (591,654)</b>
<b>Commentary:</b>					
Fire grants are, in nature, one-time revenues and expenditures as grant funding opportunities arise.					

	2023-24	2024-25	Current 2025-26	Changes 2026-27	Proposed 2026-27
Total Authorized Positions*	6	0	0	0	0
*For detailed positions see Appendix A: Authorized Personnel/Position Summary					

Section 053 - Fire Watershed Protection					
Expenditures by Category:	Actual	Adopted	Estimated	Proposed	Budget-Budget Variance
	Expenditures 2024-25	Budget 2025-26	Expenditures 2025-26	Budget 2026-27	
Personnel Services	\$ 684,222	\$ 940,428	\$ 940,428	\$ 987,212	\$ 46,784
Contractuals	295,876	114,252	114,252	29,800	(84,452)
Commodities	67,635	69,850	69,850	104,850	35,000
Capital	40,451	1,957,239	1,309,239	4,598,000	2,640,761
<b>Total</b>	<b>\$ 1,088,184</b>	<b>\$ 3,081,769</b>	<b>\$ 2,433,769</b>	<b>\$ 5,719,862</b>	<b>\$ 2,638,093</b>
<b>Expenditures by Program:</b>					
Fire Watershed Protection	\$ 816,506	\$ 2,339,317	\$ 2,339,317	\$ 1,121,862	\$ (1,217,455)
JWP Fire Facility	-	648,000	-	4,598,000	3,950,000
Fire - WRTC 428-21-114-FAC Learning Network	1,374	-	-	-	-
Fire - DFFM NFHF 21-202 Healthy Forest Initiative	173,848	-	-	-	-
DFFM Healthy Forest Initiative	96,456	94,452	94,452	-	(94,452)
<b>Total</b>	<b>\$ 1,088,184</b>	<b>\$ 3,081,769</b>	<b>\$ 2,433,769</b>	<b>\$ 5,719,862</b>	<b>\$ 2,638,093</b>
<b>Commentary:</b>					
The Fire Watershed Protection operating budget has remained relatively flat year over year. There are capital expenditures of \$4,598,000, resulting in an overall increase of 86%. The personnel services increase of 5% is mainly due to merit and benefit increases. The contractuals decrease of 74% is mainly due to prior year one-time grant funding for forest health and support services. Commodities increased by 50% due to an increase in safety equipment and related maintenance. There is major capital (>\$5,000) which includes Wildland Facility design and construction (\$4,598,000).					
	2023-24	2024-25	Current 2025-26	Changes 2026-27	Proposed 2026-27
Total Authorized Positions*	8	8	9	0	9
*For detailed positions see Appendix A: Authorized Personnel/Position Summary					

### Program Description

The Police division is responsible for promoting an exceptional quality of life within the Flagstaff community through a process of collaboration and teamwork with like-minded individuals and organizations. We believe that protecting life and property, preserving the peace, and upholding the rights of individuals are among our highest priorities. We accomplish our mission through prevention of crime and disorder using community policing programs, data-driven decision making, intelligence-led policing, and other proactive tactics to suppress crime and apprehend criminal offenders. The uniformed patrol section, criminal investigations section, and various specialty assignment and task force operations comprise the operational units of the Flagstaff Police Department.

Section 061 - Police Operations					
Expenditures by Category:	Actual	Adopted	Estimated	Proposed	Budget-Budget Variance
	Expenditures 2024-25	Budget 2025-26	Expenditures 2025-26	Budget 2026-27	
Personnel Services	\$ 20,237,411	\$ 23,277,566	\$ 21,883,984	\$ 23,644,886	\$ 367,320
Contractuals	1,819,010	2,915,932	2,915,932	2,491,927	(724,005)
Commodities	833,128	974,344	974,344	726,611	(247,733)
Capital	103,211	1,985,000	2,511,174	3,248,350	1,263,350
<b>Total</b>	<b>\$ 22,992,760</b>	<b>\$ 29,152,842</b>	<b>\$ 28,285,434</b>	<b>\$ 29,811,774</b>	<b>\$ 658,932</b>
Expenditures by Program:					
Fire Suppression	\$ (21)	\$ -	\$ -	\$ -	\$ -
General Administration	1,937,596	5,727,386	3,227,386	4,643,194	(1,084,192)
Patrol	13,301,151	14,473,138	15,120,144	16,699,651	2,226,513
Detectives	2,776,249	2,689,946	2,689,946	2,656,836	(33,110)
Records	815,086	943,871	943,871	858,182	(85,689)
Communications	3,567,140	3,948,716	3,798,716	3,768,229	(180,487)
Special Services	325,078	435,822	435,822	431,829	(3,993)
Crime and Prevention Training	269,620	251,463	251,463	257,069	5,606
Emergency Service Response Teams	-	32,500	32,500	124,000	91,500
Firearm Training Facility Operations	-	-	1,275,586	12,687	12,687
Facility Security	-	-	-	220,097	220,097
Sawmill Police Expansion	861	500,000	360,000	140,000	(360,000)
JWP Police Substation	-	150,000	150,000	-	(150,000)
<b>Total</b>	<b>\$ 22,992,760</b>	<b>\$ 29,152,842</b>	<b>\$ 28,285,434</b>	<b>\$ 29,811,774</b>	<b>\$ 658,932</b>

**Commentary:**  
 The Police operating budget has increased by 3%. There are capital expenditures of \$1,748,350, resulting in an overall net increase of 2%. The personnel services increase of 2% is mainly due to merit and benefit increases, addition of a Animal Control Supervisor, offset by a reduction in retirement payouts. The contractuals decrease of 25% is mainly due to prior year one-time expenditures for a staffing study, building maintenance at the LEAF facility, travel and lodging for new recruits, and reallocation of information technology support to city Information Technology. Commodities decreased by 25% mainly due to decreases for one-time motor vehicle repairs and software programs, offset by an increase in less than lethal supplies and equipment. There are capital expenditures (>\$5,000) including design for the Sawmill expansion project (\$140,000), ten replacement vehicles (\$845,850), communication equipment (\$262,500), and capital reserves (\$2,000,000).

	2023-24	2024-25	Current 2025-26	Changes 2026-27	Proposed 2026-27
Total Authorized Positions*	176	179	178	1	179

\*For detailed positions see Appendix A: Authorized Personnel/Position Summary

Section 062 - Police Grants					
Expenditures by Category:	Actual	Adopted	Estimated	Proposed	Budget-Budget Variance
	Expenditures	Budget	Expenditures	Budget	
	2024-25	2025-26	2025-26	2026-27	
Personnel Services	\$ 515,681	\$ 691,496	\$ 691,496	\$ 769,290	\$ 77,794
Contractuals	533,223	2,018,000	2,018,000	1,398,000	(620,000)
Commodities	589,896	969,285	969,285	3,250,630	2,281,345
Capital	131,946	295,000	295,000	471,150	176,150
<b>Total</b>	<b>\$ 1,770,746</b>	<b>\$ 3,973,781</b>	<b>\$ 3,973,781</b>	<b>\$ 5,889,070</b>	<b>\$ 1,915,289</b>
<b>Expenditures by Program:</b>					
Metro Grant	\$ 308,667	\$ 494,279	\$ 494,279	\$ 290,286	\$ (203,993)
RICO Funds for Police	231,417	266,334	266,334	100,751	(165,583)
Law Enforcement Officer Reimbursement	1,012	-	-	-	-
GOHS - DUI Enforcement	-	145,000	145,000	200,000	55,000
Bullet Proof Vest	15,088	58,798	58,798	20,000	(38,798)
Homeland Security "SLOT" Overtime	63,622	1,765	1,765	-	(1,765)
Dispatch Services Agreement (NPS)	-	5,000	5,000	5,000	-
Statewide Gang Task Force(GITEM)	2,776	181,652	181,652	228,253	46,601
AZ Internet Crimes Child	7,500	-	-	13,000	13,000
Edward Byrne Memorial (JAG)	4,833	130,683	130,683	30,000	(100,683)
FBI Safe Trails Task Force	58,569	119,825	119,825	75,000	(44,825)
NG 911	375,589	1,000,000	1,000,000	1,000,000	-
Text to 911	11,005	-	-	-	-
Police Grants	-	500,000	500,000	2,943,630	2,443,630
US Marshals Service Grant	14,265	26,566	26,566	15,000	(11,566)
GOHS - Youth Alcohol	31,847	45,000	45,000	45,000	-
GOHS - DUI Enforcement OT	32,214	97,231	97,231	45,000	(52,231)
RICO	9,475	-	-	-	-
Federal Equitable Sharing	174,209	401,648	401,648	8,150	(393,498)
Anti-Human Trafficking Grant	428,658	500,000	500,000	360,000	(140,000)
Local Border Support Grant FY25-27	-	-	-	285,000	285,000
PD Therapy Dog	-	-	-	25,000	25,000
Pepper Ball Support	-	-	-	200,000	200,000
<b>Total</b>	<b>\$ 1,770,746</b>	<b>\$ 3,973,781</b>	<b>\$ 3,973,781</b>	<b>\$ 5,889,070</b>	<b>\$ 1,915,289</b>
<b>Commentary:</b>					
Police grants are, in nature, one-time revenues and expenditures as grant funding opportunities arise.					

	2023-24	2024-25	Current 2025-26	Changes 2026-27	Proposed 2026-27
Total Authorized Positions*	5	5	5	0	5

\*For detailed positions see Appendix A: Authorized Personnel/Position Summary

## Program Description

Planning and Development Services Administration provides leadership and vision for the division, which includes the Current Planning and Building Safety and Code Compliance sections and the Comprehensive and Neighborhood Planning, Real Estate, and Zoning Code Manager programs. Planning and Development Services Administration assists with program delivery, budget, recruitment, personnel, and works with internal and external partners on collaborative process and projects.

The Comprehensive Planning and Neighborhood Planning programs are responsible for engaging the community to participate in developing long-range plans for the preservation and growth of a sustainable Flagstaff through the creation, adoption, and implementation of the Regional Plan and neighborhood specific plans. It also provides technical assistance to city divisions and other government agencies to implement the Regional Plan and execute the duties of Flagstaff as a Certified Local Government under the National Historic Preservation Act, Native American Grave Protection, Repatriation Act, etc. Coordination of the Regional Plan with other city code updates and the review of development applications is also a priority. This program is also the United States Census contact for the city.

The Real Estate program is directly responsible for the acquisition, disposition, and management of all city property. Real Estate prepares and negotiates contracts, leases, licenses, and agreements; works collaboratively with various city divisions and sections; assists the public on requests for abandonments, leases, and licenses of city property; provides information to the City Manager, City Council, and internal divisions on property title requests, valuations, and market conditions; provides guidance and recommendations related to real estate transactions and the planning of projects; and ensures compliance with city codes, city charter, state, and federal laws.

The Zoning Code program is responsible for administering and maintaining a contemporary Zoning and Subdivision Code; incorporating modifications to the codes to promote the implementation of the goals and policies of the Flagstaff Regional Plan and specific plans; and engaging the community to participate in the code modification process. Also, the program coordinates with and provides technical assistance to other city programs with development related codes and policies. Coordinating with other city programs in the enforcement and compliance of the Zoning and Subdivision Code and assisting with modifications and development of the Regional Plan and Specific Plans are also Zoning Code Program priorities.

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Section 101 - Planning and Development Services Administration					
<b>Expenditures by Category:</b>					
	Actual Expenditures 2024-25	Adopted Budget 2025-26	Estimated Expenditures 2025-26	Proposed Budget 2026-27	Budget-Budget Variance
Personnel Services	\$ 535,112	\$ 624,318	\$ 624,318	\$ 1,028,525	\$ 404,207
Contractuals	111,443	303,212	303,212	109,562	(193,650)
Commodities	(67,939)	(57,079)	(57,079)	(57,877)	(798)
<b>Total</b>	<b>\$ 578,616</b>	<b>\$ 870,451</b>	<b>\$ 870,451</b>	<b>\$ 1,080,210</b>	<b>\$ 209,759</b>
<b>Expenditures by Program:</b>					
Property Management	\$ 237,151	\$ 330,745	\$ 330,745	\$ 196,654	\$ (134,091)
General Administration	285,097	339,706	339,706	348,816	9,110
Comprehensive & Neighborhood Planning	-	-	-	321,487	321,487
Zoning Code	-	-	-	213,253	213,253
National Trust for Historic Preservation	56,368	-	-	-	-
Planning & Development Services Grants	-	200,000	200,000	-	(200,000)
<b>Total</b>	<b>\$ 578,616</b>	<b>\$ 870,451</b>	<b>\$ 870,451</b>	<b>\$ 1,080,210</b>	<b>\$ 209,759</b>
<b>Commentary:</b>					
The Planning and Development Services Administration operating budget has increased by 24%. There are no capital expenditures. The personnel services increase of 65% is primarily due to merit and benefit increases, as well as a division reorganization resulting in Comprehensive & Neighborhood Planning and Zoning Code programs moving from the Current Planning section. The contractuals decrease of 64% is mainly due to prior year one-time funding for the May Hicks House project. Commodities decreased by 1% mainly due to an increase in charge outs. There are no capital expenditures (>\$5,000).					
	2023-24	2024-25	Current 2025-26	Changes 2026-27	Proposed 2026-27
Total Authorized Positions*	9	9	9	(1)	8
*For detailed positions see Appendix A: Authorized Personnel/Position Summary					

## Program Description

The Current Planning section is responsible for working closely with applicants, city staff, and the public to process cases from the conceptual idea stage through formal applications for land use entitlements. Our customers include the public, developers, trade groups, city and county staff, Planning and Zoning Commission, and City Council. The section includes the Development Services program.

Current Planning is responsible for education, administration, and implementation of the adopted Zoning and Subdivision Code and Flagstaff Regional Plan 2030. The program provides single point of contact service to both our clients and our various customers by coordinating city-wide conditions and comments through the inter-divisional staff meetings. Current Planning staff are responsible for review and approval of various planning applications such as site plans, conditional use permits, zoning map amendments, and subdivision plats. Current Planning provides customer service to external and internal clients through a planner of the day, answering general planning and development questions.

The Development Services program is responsible for the first contact with the public and to provide customer service internally and externally for the Planning and Development Services division. Development Services coordinates the permitting processes across multiple disciplines ensuring accuracy and efficiency including acceptance, completeness review, routing to various divisions for review, payment, and issuance. The program also maintains and updates the permit tracking software updating as users, policies, or procedures change.

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<b>Section 104 - Current Planning</b>					
<b>Expenditures by Category:</b>					
	Actual Expenditures 2024-25	Adopted Budget 2025-26	Estimated Expenditures 2025-26	Proposed Budget 2026-27	Budget-Budget Variance
Personnel Services	\$ 1,534,753	\$ 1,598,009	\$ 1,598,009	\$ 978,435	\$ (619,574)
Contractuals	308,503	275,393	246,210	19,675	(255,718)
Commodities	19,511	34,726	34,726	18,900	(15,826)
<b>Total</b>	<b>\$ 1,862,767</b>	<b>\$ 1,908,128</b>	<b>\$ 1,878,945</b>	<b>\$ 1,017,010</b>	<b>\$ (891,118)</b>
<b>Expenditures by Program:</b>					
General Administration	\$ 381,556	\$ 323,029	\$ 323,029	\$ -	\$ (323,029)
Comprehensive & Neighborhood Planning	482,649	501,309	472,126	-	(501,309)
Current Planning	955,531	1,023,790	1,023,790	1,017,010	(6,780)
Zoning Code	-	60,000	60,000	-	(60,000)
Development Services	27,020	-	-	-	-
Planning Code and Process Analysis Grant	16,011	-	-	-	-
<b>Total</b>	<b>\$ 1,862,767</b>	<b>\$ 1,908,128</b>	<b>\$ 1,878,945</b>	<b>\$ 1,017,010</b>	<b>\$ (891,118)</b>
<b>Commentary:</b>					
<p>The Current Planning operating budget has decreased by 47%. There are no capital expenditures. The personnel services decrease of 39% is mainly due to merit and benefit increases, offset by a division reorganization resulting in Comprehensive &amp; Neighborhood Planning and Zoning Code programs moving to Planning and Development Services Administration, as well as reallocation of 50% of the Heritage Preservation Officer to Beautification. The contractuals decrease of 93% is due primarily to one-time expenditures in the prior year for a land availability study, neighborhood plans, and the Regional Plan. Commodities decreased by 46% mainly due to decreased printing and postage costs related to the Regional Plan, as well as reallocation of funding to other Planning and Development Services sections. There are no capital expenditures (&gt;\$5,000).</p>					
	2023-24	2024-25	Current 2025-26	Changes 2026-27	Proposed 2026-27
Total Authorized Positions*	10	10	9	0	9
*For detailed positions see Appendix A: Authorized Personnel/Position Summary					

### Program Description

The Building Safety and Code Compliance section is responsible for working closely with construction industry applicants, city staff, and stakeholders to process and issue building permit applications for residential and commercial construction, and to enforce the Flagstaff Municipal Code. The program advises, guides, and assists clients to achieve compliance with the building, plumbing, mechanical, electrical, energy code, dark sky compliance, zoning codes, and local and state law.

Section 122 - Building Safety and Code Compliance					
Expenditures by Category:					
	Actual Expenditures 2024-25	Adopted Budget 2025-26	Estimated Expenditures 2025-26	Proposed Budget 2026-27	Budget-Budget Variance
Personnel Services	\$ 1,703,784	\$ 1,818,840	\$ 1,818,840	\$ 2,001,382	\$ 182,542
Contractuals	265,096	333,575	333,575	337,402	3,827
Commodities	47,142	46,981	46,981	50,071	3,090
Capital	183,779	159,241	66,221	-	(159,241)
<b>Total</b>	<b>\$ 2,199,801</b>	<b>\$ 2,358,637</b>	<b>\$ 2,265,617</b>	<b>\$ 2,388,855</b>	<b>\$ 30,218</b>
Expenditures by Program:					
Building Inspection	\$ 1,653,216	\$ 1,838,752	\$ 1,745,732	\$ 1,798,851	\$ (39,901)
Code Compliance	308,048	262,534	262,534	590,004	327,470
Code Compliance-SEMS	238,537	257,351	257,351	-	(257,351)
<b>Total</b>	<b>\$ 2,199,801</b>	<b>\$ 2,358,637</b>	<b>\$ 2,265,617</b>	<b>\$ 2,388,855</b>	<b>\$ 30,218</b>
<b>Commentary:</b>					
The Building Safety and Code Compliance operating budget is increasing by 9%. There are no capital expenditures, resulting in an overall increase of 1%. The personnel services increase of 10% is primarily due to merit and benefit increases as well as the addition of a Code Compliance Officer I. Contractuals are increasing by 1%, due mainly to increased training and education costs. Commodities are increasing by 7%, primarily due to an increase in office supply costs. There are no capital expenditures (>\$5,000).					

	2023-24	2024-25	Current 2025-26	Changes 2026-27	Proposed 2026-27
Total Authorized Positions*	17	17	18	1	19

\*For detailed positions see Appendix A: Authorized Personnel/Position Summary

**Mission**

Public Works delivers reliable, quality-focused essential service that maintain the city’s infrastructure, supports safe and efficient mobility, and protects public health and the environment for the Flagstaff community.

**Program Description**

Public Works Administration provides continued leadership, strategic direction, and support for Solid Waste, Streets, Fleet Services, Facility Maintenance, and Public Works Project Management.

Guides long-term planning and implementation to align infrastructure development with community growth. Ensures operational consistency, fiscal responsibility, and regulatory compliance across all sections.

Section 151 - Public Works Administration					
Expenditures by Category:	Actual	Adopted	Estimated	Proposed	Budget-Budget
	Expenditures	Budget	Expenditures		
	2024-25	2025-26	2025-26	Budget	Variance
				2026-27	
Personnel Services	\$ 241,129	\$ 286,138	\$ 286,138	\$ 268,048	\$ (18,090)
Contractuals	71,654	59,150	59,150	14,200	(44,950)
Commodities	(34,412)	(92,471)	(92,471)	(97,186)	(4,715)
<b>Total</b>	<b>\$ 278,371</b>	<b>\$ 252,817</b>	<b>\$ 252,817</b>	<b>\$ 185,062</b>	<b>\$ (67,755)</b>
<b>Expenditures by Program:</b>					
General Administration	\$ 278,371	\$ 252,817	\$ 252,817	\$ 185,062	\$ (67,755)
<b>Total</b>	<b>\$ 278,371</b>	<b>\$ 252,817</b>	<b>\$ 252,817</b>	<b>\$ 185,062</b>	<b>\$ (67,755)</b>
<b>Commentary:</b>					
The Public Works Administration operating budget has decreased by 27%. There are no capital expenditures. The personnel services decrease of 6% is mainly due to merits and benefit increases, offset by a division reorganization and reallocation of payroll distributions. The contractals decrease of 76% is mainly due to the reallocation of custodial services to a new in-house program. Commodities decreased by 5% mainly due to work order credits. There are no capital expenditures (>\$5,000).					

	2023-24	2024-25	Current	Changes	Proposed
			2025-26	2026-27	2026-27
Total Authorized Positions*	6	6	7	1.48	8.48

\*For detailed positions see Appendix A: Authorized Personnel/Position Summary

**Program Description**

Facilities Maintenance is responsible for the upkeep and improvement of over a million square feet of city owned buildings and structures, ranging from city hall and public facilities to maintenance yards and historic buildings. The section handles routine maintenance, emergency repairs, capital improvement projects, code compliance, and vendor and contractor oversight to keep buildings safe, functional, and up to standard.

Work is guided by long range planning that balances immediate repair needs with lifecycle cost management and aesthetic upkeep. When systems reach end of life, the section evaluates replacement options with sustainability in mind. The section services all city divisions, ensuring the facilities employees and the public rely on every day are reliable, code compliant, and maintained to a high standard.

<b>Section 152 - Facility Maintenance</b>					
<b>Expenditures by Category:</b>					
	Actual Expenditures 2024-25	Adopted Budget 2025-26	Estimated Expenditures 2025-26	Proposed Budget 2026-27	Budget-Budget Variance
Personnel Services	\$ 1,394,304	\$ 1,518,211	\$ 1,518,211	\$ 2,056,450	\$ 538,239
Contractuals	833,865	1,205,766	1,158,181	309,405	(896,361)
Commodities	(136,592)	(194,867)	(194,867)	(221,169)	(26,302)
Capital	3,321,090	5,364,747	3,420,364	2,652,682	(2,712,065)
<b>Total</b>	<b>\$ 5,412,667</b>	<b>\$ 7,893,857</b>	<b>\$ 5,901,889</b>	<b>\$ 4,797,368</b>	<b>\$ (3,096,489)</b>
<b>Expenditures by Program:</b>					
General Administration	\$ 1,208,603	\$ 1,297,215	\$ 1,297,215	\$ 909,114	\$ (388,101)
Custodial Service	24	111,288	111,288	910,263	798,975
Structural & Other Maintenance	966	29,212	29,212	29,212	-
City Hall	1,107,699	433,860	433,860	339,697	(94,163)
Catastrophic Set Aside	-	638,594	604,601	28,400	(610,194)
City Leased Property Maintenance	62,766	79,021	79,021	20,000	(59,021)
Facility Projects	2,989,783	5,277,747	3,319,772	2,337,682	(2,940,065)
Coconino Warehouse	22,156	6,920	6,920	3,000	(3,920)
Boys and Girls Club (formerly Cogdill)	20,670	20,000	20,000	20,000	-
Facilities Grants	-	-	-	200,000	200,000
<b>Total</b>	<b>\$ 5,412,667</b>	<b>\$ 7,893,857</b>	<b>\$ 5,901,889</b>	<b>\$ 4,797,368</b>	<b>\$ (3,096,489)</b>

**Commentary:**  
The Facility Maintenance operating budget has decreased by 15%. There are capital expenditures of \$2,652,682, resulting in an overall budget decrease of 39%. The personnel services increase of 35% is mainly due to merit and benefit increases as well as adding Facilities Custodial Maintenance Technicians and a Public Works Supervisor for the in-house custodial program, and a Maintenance Technician II. The contractuals decrease of 74% is mainly due to moving custodial services in-house and maintenance projects completed. Commodities increased by 13% mainly due to custodial services one-time startup costs. There are capital expenditures (>\$5,000) which includes two new vehicles for added personnel (\$115,000), City Hall roof replacement (\$1,500,000), PD evidence warehouse roof replacement (\$305,000), City Hall uninterrupted power supply replacement (\$276,982), Fire department carpet replacement (\$125,000), and various smaller capital renewal projects (\$130,700).

	2023-24	2024-25	Current 2025-26	Changes 2026-27	Proposed 2026-27
Total Authorized Positions*	13.5	13.5	12.5	10	22.5

\*For detailed positions see Appendix A: Authorized Personnel/Position Summary

**Program Description**

The city owns four buildings on the U.S. Geological Survey (USGS) campus, Buildings 3, 4, 5 and 6, which are leased back to the federal government through the General Services Administration (GSA). The lease revenue offsets the city’s cost of maintaining and operating the facilities, making it both a property management responsibility and a financial asset for the city.

Maintenance of the USGS campus is the responsibility of Facilities, covering building upkeep, repairs, and grounds maintenance. The city manages these buildings to the same standards applied across all municipal facilities, ensuring they remain safe, functional, and code compliant.

<b>Section 153 - USGS Campus</b>					
<b>Expenditures by Category:</b>	Actual	Adopted	Estimated	Proposed	Budget-Budget Variance
	Expenditures	Budget	Expenditures	Budget	
	2024-25	2025-26	2025-26	2026-27	
Contractuals	\$ 631,183	\$ 1,391,725	\$ 1,391,725	\$ 553,017	\$ (838,708)
Commodities	76,580	65,913	65,913	65,913	-
Capital	-	160,311	160,311	-	(160,311)
<b>Total</b>	<b>\$ 707,763</b>	<b>\$ 1,617,949</b>	<b>\$ 1,617,949</b>	<b>\$ 618,930</b>	<b>\$ (999,019)</b>
<b>Expenditures by Program:</b>					
General Administration	\$ -	\$ 500,000	\$ 500,000	\$ -	\$ (500,000)
Maintenance Building 3	168,023	187,740	187,740	149,795	(37,945)
Maintenance Building 4	236,847	265,703	265,703	201,965	(63,738)
Maintenance Building 5	41,366	53,150	53,150	41,800	(11,350)
Maintenance Building 6	261,527	611,356	611,356	225,370	(385,986)
<b>Total</b>	<b>\$ 707,763</b>	<b>\$ 1,617,949</b>	<b>\$ 1,617,949</b>	<b>\$ 618,930</b>	<b>\$ (999,019)</b>
<b>Commentary:</b>					
The USGS Campus operating budget is decreasing by 58%. There are no capital expenditures, resulting in an overall budget decrease of 62%. The contractals decrease of 60% is mainly due to custodial services moving in-house and Building 6 maintenance reductions. There are no capital expenditures (>\$5,000).					

### Program Description

Fleet Services supports City divisions and departments by maintaining and repairing city-owned vehicles, trucks, machines, generators, and heavy equipment. Fleet Services manages a parts warehouse that maintains adequate inventories of all parts commonly needed to maintain and repair the city’s fleet and manages the city’s fuel station and associated supplies. Fleet coordinates and monitors the evaluation, replacement, purchasing, fuel usage, and utilization of the city’s fleet with the goal of maximizing vehicle and equipment life, extending the life of units when it makes financial sense, and replacing units that have met or exceeded their useful life.

The Fleet Management Committee brings together line workers, supervisors and managers from across city divisions to develop and implement fleet utilization and replacement policies. The committee meets regularly to review and recommends all vehicle and equipment replacements and additions before budget and Council authorization. All acquisitions recommendations factor in the city’s Carbon Neutrality Plan (CNP) and the Electric Vehicle First policy, ensuring fleet decisions align with the city’s broader sustainability commitments.

<b>Section 154 - Fleet Management</b>					
<b>Expenditures by Category:</b>					
	Actual Expenditures 2024-25	Adopted Budget 2025-26	Estimated Expenditures 2025-26	Proposed Budget 2026-27	Budget-Budget Variance
Personnel Services	\$ 635,356	\$ 362,780	\$ 362,780	\$ 393,751	\$ 30,971
Contractuals	171,106	180,454	180,454	171,854	(8,600)
Commodities	(725,902)	(244,605)	(244,605)	(565,605)	(321,000)
Capital	323,091	446,054	376,322	212,600	(233,454)
<b>Total</b>	<b>\$ 403,651</b>	<b>\$ 744,683</b>	<b>\$ 674,951</b>	<b>\$ 212,600</b>	<b>\$ (532,083)</b>
<b>Expenditures by Program:</b>					
General Administration	\$ (388,416)	\$ 39,302	\$ 39,302	\$ (31,851)	\$ (71,153)
Maintenance Building 6	221,089	169,294	169,294	178,831	9,537
Prevention Maintenance	382,601	438,793	438,793	358,179	(80,614)
Vehicle Repair	(178,530)	(386,591)	(406,916)	(495,244)	(108,653)
Pool Vehicles - City Hall	121,763	62,380	6,043	5,500	(56,880)
Pool Vehicles - Shop	4,713	6,900	6,900	6,900	-
Other Shop Work	112,748	105,077	105,077	190,285	85,208
Catastrophic/Major Repair Funding	127,683	309,528	316,458	-	(309,528)
<b>Total</b>	<b>\$ 403,651</b>	<b>\$ 744,683</b>	<b>\$ 674,951</b>	<b>\$ 212,600</b>	<b>\$ (532,083)</b>
<b>Commentary:</b>					
<p>The Fleet Management operating budget is a zero base budget meaning the section expects to recover ongoing operating expenditures plus administrative overhead through charges for services, markups on parts, and fuel and environmental disposal fees. The current shop rate varies per hour based on the type of equipment and does not cover one-time and capital expenses. The Fleet operating budget is decreasing by approximately 100%. There are capital expenditures, resulting in an overall budget decrease of 71%. The personnel services increase of 9% is mainly due to merit and benefit increases as well as a .50 FTE Administrative Specialist position. Contractuals are decreasing by 5% mainly due to one-time funding in the prior year for electric vehicle maintenance training. Commodities, which includes credits for parts and fuel markup, decreased by \$321,000. This is mainly due to increases in charge outs, as well as one-time funding in the prior year for implementation of new fleet management software. There are capital expenditures (&gt;\$5,000) which includes replacement and upfitting of three fleet vehicles (\$212,600).</p>					

	2023-24	2024-25	Current 2025-26	Changes 2026-27	Proposed 2026-27
Total Authorized Positions*	16	16	17	0	17

\*For detailed positions see Appendix A: Authorized Personnel/Position Summary

**Program Description**

The Streets Maintenance section is responsible for the street level multimodal transportation system. The Streets Maintenance section is responsible for many aspects of the system regarding street maintenance, street sweeping, road grading, concrete replacement, guardrail repair, street signage, road striping, markings, asphalt paving, snow operations, asphalt repair, hauling operations, streetlights, and traffic signals.

<b>Section 161 - Street Maintenance</b>					
<b>Expenditures by Category:</b>	Actual	Adopted	Estimated	Proposed	Budget-Budget
	Expenditures	Budget	Expenditures		
	2024-25	2025-26	2025-26		
Personnel Services	\$ 3,008,974	\$ 3,629,356	\$ 3,629,356	\$ 4,358,407	\$ 729,051
Contractuals	1,034,876	829,750	829,750	1,205,400	375,650
Commodities	1,439,588	3,303,616	2,296,917	3,451,341	147,725
Capital	1,617,102	1,210,500	2,217,199	1,795,000	584,500
<b>Total</b>	<b>\$ 7,100,540</b>	<b>\$ 8,973,222</b>	<b>\$ 8,973,222</b>	<b>\$ 10,810,148</b>	<b>\$ 1,836,926</b>
<b>Expenditures by Program:</b>					
General Administration	\$ 640,474	\$ 680,251	\$ 680,251	\$ 730,820	\$ 50,569
Street Cleaning	618,979	335,090	559,579	280,862	(54,228)
Snow Control	1,017,223	1,383,784	1,398,931	1,663,468	279,684
Sign, Signal, Mark & Light	460,781	493,808	493,808	775,564	281,756
Street Maintenance	3,365,176	4,900,527	4,660,891	2,807,067	(2,093,460)
Drainage-way Maintenance	65,610	-	-	-	-
Streetlights	523,117	540,770	540,770	728,323	187,553
Traffic Signal Maintenance	307,450	567,014	567,014	513,148	(53,866)
Autopark Association Fees	20,500	-	-	-	-
Signs	81,230	71,978	71,978	72,478	500
Annual Street & Sidewalk Maintenance	-	-	-	2,350,000	2,350,000
Right-of-Way Maintenance	-	-	-	888,418	888,418
<b>Total</b>	<b>\$ 7,100,540</b>	<b>\$ 8,973,222</b>	<b>\$ 8,973,222</b>	<b>\$ 10,810,148</b>	<b>\$ 1,836,926</b>
<b>Commentary:</b>					
<p>The Street Maintenance operating budget is increasing by 16%. There are capital expenditures of \$1,795,000, resulting in a net increase of 20%. The personnel services increase of 20% is mainly due to merit and benefit increases as well as the addition of 3.0 FTE Maintenance Technicians, a Maintenance Worker, and a Public Works Supervisor for the new right-of-way program, and the addition of 2.0 FTE Street Operations Technician II and a Street Operations Technician III. The contractuals increase of 45% is mainly due to utilities increases and operating costs of the right-of-way program. Commodities are increasing by 4%, primarily due to expenses for software, sign and paint shop materials, as well as operating costs for the right-of-way program. There is major capital (&gt;\$5,000) which includes a replacement grader (\$500,000), a replacement heavy truck (\$500,000), a replacement flatbed truck (\$125,000), a replacement front loader (\$375,000), three added pickup trucks (\$230,000) for the new right-of-way crew, and additional equipment for the right-of-way program (\$65,000).</p>					

	2023-24	2024-25	Current	Changes	Proposed
			2025-26	2026-27	2026-27
Total Authorized Positions*	36.27	36.27	36.27	8	44.27

\*For detailed positions see Appendix A: Authorized Personnel/Position Summary

### Program Description

The Solid Waste section provides essential services to the citizens of Flagstaff with timely refuse and recycling collections, and sound landfill management practices. The section works toward efficient operations by utilizing implementation of additional waste diversion and recycling programs to sustain landfill resources and protect human health and the environment.

The Solid Waste section manages operations of the Cinder Lake Landfill, Hazardous Products Center (HPC), and collection of residential and commercial solid waste and recycling, as well as the management of the city’s recycling transfer facility.

Section 165 - Solid Waste - Landfill																	
Expenditures by Category:	Actual	Adopted		Proposed	Budget-Budget Variance												
	Expenditures 2024-25	Budget 2025-26	Expenditures 2025-26	Budget 2026-27													
Personnel Services	\$ 1,645,031	\$ 1,820,981	\$ 1,820,981	\$ 1,949,966	\$ 128,985												
Contractuals	407,879	416,672	416,672	394,963	(21,709)												
Commodities	739,684	527,852	527,852	535,852	8,000												
Capital	1,348,282	145,000	145,000	122,000	(23,000)												
<b>Total</b>	<b>\$ 4,140,876</b>	<b>\$ 2,910,505</b>	<b>\$ 2,910,505</b>	<b>\$ 3,002,781</b>	<b>\$ 92,276</b>												
<b>Expenditures by Program:</b>																	
General Administration	\$ 329,789	\$ 406,812	\$ 406,812	\$ 475,908	\$ 69,096												
Sanitary Landfill	3,333,482	2,024,266	2,024,266	2,014,665	(9,601)												
Landfill Outside Contract	363	-	-	-	-												
Hazardous Product Center (Landfill)	477,242	479,427	479,427	512,208	32,781												
<b>Total</b>	<b>\$ 4,140,876</b>	<b>\$ 2,910,505</b>	<b>\$ 2,910,505</b>	<b>\$ 3,002,781</b>	<b>\$ 92,276</b>												
<b>Commentary:</b>																	
The Solid Waste - Landfill operating budget has increased by 4%. There are capital expenditures of \$122,000, resulting in an overall net increase of 3%. The personnel services budget has increased by 7% mainly due to merit and benefit increases. The contractuals decrease of 5% is mainly due to a reduction in custodial and communications equipment maintenance services. Commodities increased by 2% due to expenditures related to safety supplies. There are major capital expenditures (>\$5,000) which include a compactor GPS units (\$41,000), portable fencing system (\$39,000), landfill tarp system (\$35,000), and electrical upfitting (\$7,000).																	
<table border="1"> <thead> <tr> <th></th> <th>2023-24</th> <th>2024-25</th> <th>Current 2025-26</th> <th>Changes 2026-27</th> <th>Proposed 2026-27</th> </tr> </thead> <tbody> <tr> <td>Total Authorized Positions*</td> <td>17</td> <td>17</td> <td>16</td> <td>0</td> <td>16</td> </tr> </tbody> </table>							2023-24	2024-25	Current 2025-26	Changes 2026-27	Proposed 2026-27	Total Authorized Positions*	17	17	16	0	16
	2023-24	2024-25	Current 2025-26	Changes 2026-27	Proposed 2026-27												
Total Authorized Positions*	17	17	16	0	16												
*For detailed positions see Appendix A: Authorized Personnel/Position Summary																	

<b>Section 166 - Solid Waste - Collections</b>																	
<b>Expenditures by Category:</b>	Actual	Adopted		Proposed	Budget-Budget Variance												
	Expenditures	Budget	Expenditures	Budget													
	2024-25	2025-26	2025-26	2026-27													
Personnel Services	\$ 3,109,632	\$ 3,076,975	\$ 3,076,975	\$ 3,124,876	\$ 47,901												
Contractuals	2,193,402	2,342,765	2,342,765	2,206,765	(136,000)												
Commodities	1,949,709	1,400,890	1,400,890	1,408,065	7,175												
Capital	13,650	1,525,000	1,525,000	2,058,000	533,000												
<b>Total</b>	<b>\$ 7,266,393</b>	<b>\$ 8,345,630</b>	<b>\$ 8,345,630</b>	<b>\$ 8,797,706</b>	<b>\$ 452,076</b>												
<b>Expenditures by Program:</b>																	
General Administration	\$ 365,167	\$ 472,215	\$ 472,215	\$ 757,761	\$ 285,546												
Residential Collection	2,498,479	2,756,621	2,756,621	2,797,118	40,497												
Bin Maintenance - Residential	41,781	20,952	20,952	-	(20,952)												
Recycling Curbside Collection	636,109	594,749	594,749	551,838	(42,911)												
Commercial Collection	2,733,364	2,954,145	2,954,145	3,533,484	579,339												
Bin Maintenance - Commercial	27,674	20,952	20,952	-	(20,952)												
Commercial Recycling	251,121	528,292	528,292	562,269	33,977												
Hoist & Haul	337,040	748,631	748,631	476,604	(272,027)												
Bulky Waste Collection - Residential	375,658	249,073	249,073	118,632	(130,441)												
<b>Total</b>	<b>\$ 7,266,393</b>	<b>\$ 8,345,630</b>	<b>\$ 8,345,630</b>	<b>\$ 8,797,706</b>	<b>\$ 452,076</b>												
<b>Commentary:</b>																	
<p>The Solid Waste - Collections operating budget has decreased by 1%. There are capital expenditures of \$2,058,000, resulting in an overall net increase of 5%. The personnel services budget increased by 2% mainly due to merit and benefit increases, and the addition of one Bin Maintenance Technician, partially offset by payroll distribution changes due to a division reorganization. Contractuals decreased 6% due to a reduction in landfill fees. Commodities increased by 1% mainly due to an increase in communications equipment. There are major capital expenditures (&gt;\$5,000) which include a new supervisor vehicle (\$58,000), two side loaders (\$1,000,000), and two new front loaders (\$1,000,000).</p>																	
<table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th></th> <th style="text-align: center;">2023-24</th> <th style="text-align: center;">2024-25</th> <th style="text-align: center;">Current 2025-26</th> <th style="text-align: center;">Changes 2026-27</th> <th style="text-align: center;">Proposed 2026-27</th> </tr> </thead> <tbody> <tr> <td>Total Authorized Positions*</td> <td style="text-align: center;">31</td> <td style="text-align: center;">31</td> <td style="text-align: center;">31</td> <td style="text-align: center;">1</td> <td style="text-align: center;">32</td> </tr> </tbody> </table>							2023-24	2024-25	Current 2025-26	Changes 2026-27	Proposed 2026-27	Total Authorized Positions*	31	31	31	1	32
	2023-24	2024-25	Current 2025-26	Changes 2026-27	Proposed 2026-27												
Total Authorized Positions*	31	31	31	1	32												
*For detailed positions see Appendix A: Authorized Personnel/Position Summary																	

<b>Section 168 - Transfer Station Operations</b>					
<b>Expenditures by Category:</b>	Actual Expenditures 2024-25	Adopted Budget 2025-26	Expenditures 2025-26	Proposed Budget 2026-27	Budget-Budget Variance
Personnel Services	\$ 240,737	\$ 104,920	\$ 104,920	\$ 232,030	\$ 127,110
Contractuals	838,794	1,141,546	1,141,546	841,546	(300,000)
Commodities	12,503	52,500	52,500	52,225	(275)
<b>Total</b>	<b>\$ 1,092,034</b>	<b>\$ 1,298,966</b>	<b>\$ 1,298,966</b>	<b>\$ 1,125,801</b>	<b>\$ (173,165)</b>
<b>Expenditures by Program:</b>					
Transfer Station Operations	\$ 1,092,034	\$ 1,298,966	\$ 1,298,966	\$ 1,125,801	\$ (173,165)
<b>Total</b>	<b>\$ 1,092,034</b>	<b>\$ 1,298,966</b>	<b>\$ 1,298,966</b>	<b>\$ 1,125,801</b>	<b>\$ (173,165)</b>
<b>Commentary:</b>					
The Solid Waste - Transfer Station operating budget has decreased by 13%. There are no capital expenditures. The personnel services budget increased by 121% due to merit and benefit increases as well as payroll distribution changes. The contractuals budget decreased by 26% due to a reduction in recycling processing fees. Commodities remained relatively flat year over year. There is no major capital (>\$5,000).					

Note: All authorized positions are budgeted in Section 166

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**Program Description**

The libraries provide an inclusive and welcoming environment that connects people to opportunities and strengthens the community. They provide access to free print and digital materials including books, movies, magazines, vocational and educational tests, and more. The libraries provide professional and educational assistance with technology, including access to computers, the internet, numerous databases, and research. Patrons can find study space in the libraries or meet as a group in one of the libraries meeting rooms. The libraries enhance the quality of life of citizens and visitors of Flagstaff and Coconino County. The libraries are funded through the city, county, and grants.

Section 035 - Library City Direct					
Expenditures by Category:	Actual Expenditures 2024-25	Adopted Budget 2025-26	Estimated Expenditures 2025-26	Proposed Budget 2026-27	Budget-Budget Variance
Personnel Services	\$ 3,127,460	\$ 3,622,437	\$ 3,622,437	\$ 3,747,450	\$ 125,013
Contractuals	552,422	451,189	451,189	591,262	140,073
Commodities	463,324	417,828	417,828	467,522	49,694
Capital	68,827	2,586,780	2,517,953	150,000	(2,436,780)
<b>Total</b>	<b>\$ 4,212,033</b>	<b>\$ 7,078,234</b>	<b>\$ 7,009,407</b>	<b>\$ 4,956,234</b>	<b>\$ (2,122,000)</b>
Expenditures by Program:					
General Administration	\$ 863,051	\$ 3,397,273	\$ 3,328,446	\$ 1,191,743	\$ (2,205,530)
Technical Services	875,656	945,503	945,503	902,229	(43,274)
Public Services	1,744,751	1,828,639	1,828,639	-	(1,828,639)
East Flag Library	710,139	879,319	879,319	1,026,326	147,007
Main Library Automation	13,119	17,250	17,250	241,723	224,473
Youth Services	-	-	-	455,486	455,486
PALSmobile Flagstaff Funded	5,317	10,250	10,250	106,001	95,751
Circulation	-	-	-	576,670	576,670
Reference	-	-	-	456,056	456,056
<b>Total</b>	<b>\$ 4,212,033</b>	<b>\$ 7,078,234</b>	<b>\$ 7,009,407</b>	<b>\$ 4,956,234</b>	<b>\$ (2,122,000)</b>
Commentary:					
<p>The Library City Direct operating budget increased by 7%. There are capital expenditures of \$150,000, resulting in an overall net decrease of 30%. The personnel services increase of 3% is mainly due to merits and benefit increases. The contractuals increase of 31% is mainly due to the cost of relocating the East Flag Community Library and an increase in utilities, offset by a reduction in custodial services moving to a centralized city service. Commodities increased 12%, mainly due to increases in library circulation materials. There are major capital expenditures (&gt;\$5,000) which include additional costs for window replacements (\$130,000) and entry and skylight repairs (\$20,000).</p>					

	2023-24	2024-25	Current 2025-26	Changes 2026-27	Proposed 2026-27
Total Authorized Positions*	46.03	45.72	45.72	0	45.72

\*For detailed positions see Appendix A: Authorized Personnel/Position Summary

Section 036/037- Library County					
Expenditures by Category:	Actual	Adopted	Estimated	Proposed	Budget-Budget Variance
	Expenditures	Budget	Expenditures	Budget	
	2024-25	2025-26	2025-26	2026-27	
Personnel Services	\$ 955,903	\$ 1,100,525	\$ 1,100,525	\$ 1,236,218	\$ 135,693
Contractuals	68,327	711,648	711,648	76,596	(635,052)
Commodities	282,875	483,421	483,421	493,421	10,000
Capital	-	628,120	628,120	-	(628,120)
<b>Total</b>	<b>\$ 1,307,105</b>	<b>\$ 2,923,714</b>	<b>\$ 2,923,714</b>	<b>\$ 1,806,235</b>	<b>\$ (1,117,479)</b>
<b>Expenditures by Program:</b>					
County Jail	\$ 103,592	\$ 117,985	\$ 117,985	\$ 147,562	\$ 29,577
County Bookmobile	92,843	113,456	548,456	135,629	22,173
Forest Lakes Library	99,371	128,885	128,885	133,618	4,733
Tuba City Library	316,534	306,882	306,882	363,627	56,745
Supai Library	2,240	5,367	5,367	5,367	-
Grand Canyon	118,600	146,906	146,906	152,556	5,650
County-wide Projects	573,925	2,104,233	1,669,233	867,876	(1,236,357)
<b>Total</b>	<b>\$ 1,307,105</b>	<b>\$ 2,923,714</b>	<b>\$ 2,923,714</b>	<b>\$ 1,806,235</b>	<b>\$ (1,117,479)</b>
<b>Commentary:</b>					
<p>The Library County operating budget decreased by 21%. There are no capital expenditures, resulting in an overall decrease of 38%. Personnel services increased by 12% which is mainly due to merits, benefit increases, and starting wage adjustments, as well as the addition of 0.48 FTE Library Clerk (Temp). The contractuals decrease of 89% is mainly due to a reduction of one-time expenditures for service partner contracts. Commodities increased by 2% mainly due to an increase in circulated material for the Tuba City library and an increase in office supplies costs. There are no capital expenditures (&gt;\$5,000).</p>					
	2023-24	2024-25	Current 2025-26	Changes 2026-27	Proposed 2026-27
Total Authorized Positions*	12.85	11.85	12.30	0.48	12.78
*For detailed positions see Appendix A: Authorized Personnel/Position Summary					

Section 038 - Library Grants and County Wide Projects					
Expenditures by Category:	Actual Expenditures 2024-25	Adopted Budget 2025-26	Estimated Expenditures 2025-26	Proposed Budget 2026-27	Budget-Budget Variance
Personnel Services	\$ 1	\$ -	\$ -	\$ -	\$ -
Contractuals	250	-	-	-	-
Commodities	29,982	25,000	27,480	50,000	25,000
<b>Total</b>	<b>\$ 30,233</b>	<b>\$ 25,000</b>	<b>\$ 27,480</b>	<b>\$ 50,000</b>	<b>\$ 25,000</b>
Expenditures by Program:					
Library - SGIA	\$ 25,000	\$ 25,000	\$ 27,480	\$ 25,000	\$ -
LSTA - Teen Connection Internship	1	-	-	-	-
Environmental Justice Speaker Series	1,232	-	-	-	-
LSTA VR for Seniors	4,000	-	-	-	-
Miscellaneous Library Grants	-	-	-	25,000	25,000
<b>Total</b>	<b>\$ 30,233</b>	<b>\$ 25,000</b>	<b>\$ 27,480</b>	<b>\$ 50,000</b>	<b>\$ 25,000</b>
<b>Commentary:</b>					
Library grants are, in nature, one-time revenues and expenditures as grant funding opportunities arise.					
Total Authorized Positions* None					
*For detailed positions see Appendix A: Authorized Personnel/Position Summary					

**Program Description**

The Economic Development section promotes sustainable retail, commercial, and industrial development that enhances high wage/low impact employment. Our work increases revenues by providing support, analysis, and programs for businesses of all sizes; develops and cultivates infrastructure that preserves a quality of life; allows access to intellectual resources; and develops connections between businesses, people, and the organizations that can take them to the next level. This program is funded with 9.5% from the Bed, Board, and Beverage (BBB) Tax and through revenues from leases in the Business Incubator and Business Accelerator, Moonshot, located on Innovation Mesa.

Section 201 - Community Investment					
Expenditures by Category:	Actual	Adopted	Estimated	Proposed	Budget-Budget
	Expenditures	Budget	Expenditures		
	2024-25	2025-26	2025-26	2026-27	Variance
Personnel Services	\$ 116,862	\$ 125,729	\$ 125,729	\$ 142,294	\$ 16,565
Contractuals	12,136	78,326	78,326	19,326	(59,000)
Commodities	9,135	11,250	11,250	11,250	-
Capital	-	40,000	40,000	-	(40,000)
<b>Total</b>	<b>\$ 138,133</b>	<b>\$ 255,305</b>	<b>\$ 255,305</b>	<b>\$ 172,870</b>	<b>\$ (82,435)</b>
<b>Expenditures by Program:</b>					
General Administration	\$ 138,133	\$ 255,305	\$ 255,305	\$ 172,870	\$ (82,435)
<b>Total</b>	<b>\$ 138,133</b>	<b>\$ 255,305</b>	<b>\$ 255,305</b>	<b>\$ 172,870</b>	<b>\$ (82,435)</b>
<b>Commentary:</b>					
The Community Investment operating budget has decreased by 20%. There are no capital expenditures, resulting in an overall decrease of 32%. The personnel services increase of 13% is mainly due to merits and benefit increases as well as payroll distribution changes. The contractuals decrease of 75% is mainly due to prior year one-time expenditures for the Business One Stop Shop website. Commodities remained flat year over year. There are no capital expenditures (>\$5,000).					

	2023-24	2024-25	Current	Changes	Proposed
			2025-26	2026-27	2026-27
Total Authorized Positions*	3	3	3	0	3

\*For detailed positions see Appendix A: Authorized Personnel/Position Summary

Section 213 - Economic Development					
Expenditures by Category:	Actual	Adopted	Estimated	Proposed	Budget-Budget Variance
	Expenditures 2024-25	Budget 2025-26	Expenditures 2025-26	Budget 2026-27	
Personnel Services	\$ 284,842	\$ 311,260	\$ 311,260	\$ 343,416	\$ 32,156
Contractuals	1,056,365	1,318,311	1,168,311	1,084,877	(233,434)
Commodities	54,318	33,895	33,895	39,145	5,250
Capital	85,291	365,000	515,000	435,000	70,000
<b>Total</b>	<b>\$ 1,480,816</b>	<b>\$ 2,028,466</b>	<b>\$ 2,028,466</b>	<b>\$ 1,902,438</b>	<b>\$ (126,028)</b>
<b>Expenditures by Program:</b>					
General Administration	\$ 283,240	\$ 396,188	\$ 396,188	\$ 581,100	\$ 184,912
Incubator	356,039	713,305	713,305	746,760	33,455
Service Partner Agencies	13,400	10,928	10,928	10,928	-
Business Retention & Expansion	199,709	275,653	275,653	136,748	(138,905)
Business Attraction	153,103	182,615	182,615	105,420	(77,195)
Business Accelerator - Innovation Mesa	390,034	449,777	449,777	321,482	(128,295)
GRT-23-0009543-T	85,291	-	-	-	-
<b>Total</b>	<b>\$ 1,480,816</b>	<b>\$ 2,028,466</b>	<b>\$ 2,028,466</b>	<b>\$ 1,902,438</b>	<b>\$ (126,028)</b>
<b>Commentary:</b>					
<p>The Economic Development operating budget has decreased 12%. There are capital expenditures of \$435,000, resulting in an overall decrease of 6%. The personnel services increase of 10% is mainly due to merits and benefit increases as well as payroll distribution changes. Contractuals decreased by 18% due to prior year one-time expenditures for the business retention plan, the Innovate Waste Challenge, and a roof repair, as well as custodial services being moved to a central city program, offset by increases for electricity costs and consultant fees for bioscience sector growth funding, and development of a childcare model to support the community workforce. Commodities increased 15% mainly due to an increase in promotional material to promote Flagstaff. There is major capital (&gt;\$5,000) which includes the replacement of a chiller (\$375,000) and acoustic upgrades (\$60,000) at the Incubator.</p>					
	2023-24	2024-25	Current 2025-26	Changes 2026-27	Proposed 2026-27
Total Authorized Positions*	2	2	2	0	2
*For detailed positions see Appendix A: Authorized Personnel/Position Summary					

**Program Description**

The Beautification section functions with Beautification and Public Art Commission (BPAC) oversight and works in accordance with the provisions of the Bed, Board and Beverage (BBB) tax. This program delivers streetscapes, landscaping (including community and pollinator gardens), building and signage improvement programs and projects, and public art projects that are modifications to the urban environment. The section includes small grants for beautification and historic preservation projects, as well as initiating, executing, and maintaining medium and large capital projects.

<b>Section 211 - Beautification</b>					
<b>Expenditures by Category:</b>	Actual	Adopted	Estimated	Proposed	Budget-Budget Variance
	Expenditures	Budget	Expenditures	Budget	
	2024-25	2025-26	2025-26	2026-27	
Personnel Services	\$ 305,911	\$ 329,350	\$ 329,350	\$ 498,411	\$ 169,061
Contractuals	422,358	681,401	681,401	1,014,501	333,100
Commodities	81,730	115,500	115,500	10,500	(105,000)
Capital	1,560	25,000	25,000	25,000	-
<b>Total</b>	<b>\$ 811,559</b>	<b>\$ 1,151,251</b>	<b>\$ 1,151,251</b>	<b>\$ 1,548,412</b>	<b>\$ 397,161</b>
<b>Expenditures by Program:</b>					
General Administration	\$ 453,983	\$ 605,751	\$ 605,751	\$ 739,912	\$ 134,161
Commission	5,047	5,500	5,500	5,500	-
Special Projects and Unprogrammed Work	120,597	255,000	255,000	443,000	188,000
Beautification Grant Program	231,932	285,000	285,000	360,000	75,000
<b>Total</b>	<b>\$ 811,559</b>	<b>\$ 1,151,251</b>	<b>\$ 1,151,251</b>	<b>\$ 1,548,412</b>	<b>\$ 397,161</b>
<b>Commentary:</b>					
<p>The Beautification operating budget has increased by 35%. There are capital expenditures of \$25,000, resulting in a net increase of 34%. Personnel services increased by 51% mainly due to merit and benefit increases as well as the addition of a Beautification, Arts and Science Project Administrator. Contractuals increased by 49% mainly due to an increase in the Beautification in Action Grant program, a preservation easement for the Orpheum, and moving the flower program from commodities to contractuals. Commodities decreased by 91% mainly due to the reallocation of the flower program. There are capital expenditures (&gt;\$5,000) for the expanded use of right-of-way projects (\$25,000).</p>					
	2023-24	2024-25	Current 2025-26	Changes 2026-27	Proposed 2026-27
Total Authorized Positions*	3	3	3	1	4
*For detailed positions see Appendix A: Authorized Personnel/Position Summary					

### Program Description

The Convention and Visitor Bureau (CVB), also known as “Discover Flagstaff,” is charged with creating and administering tourism programs for the City of Flagstaff and tourism partners in Flagstaff. Discover Flagstaff is solely funded by the 30% allocation from the Bed, Board and Beverage (BBB) tax revenues received annually. Programs include marketing and direct sales to international travel trade, domestic tour operators; meeting/convention business; film commission office; media relations; community outreach; public safety messaging; domestic leisure travel marketing, and more. Discover Flagstaff produces and conducts industry specific research and aggregates industry specific data for the betterment of the city and tourism partners in Flagstaff. Additionally, Discover Flagstaff is the creative and marketing arm for other division in the City of Flagstaff as requested.

Section 214 - Tourism					
Expenditures by Category:	Actual Expenditures 2024-25	Adopted Budget 2025-26	Estimated Expenditures 2025-26	Proposed Budget 2026-27	Budget-Budget Variance
Personnel Services	\$ 1,205,513	\$ 1,279,504	\$ 1,279,504	\$ 1,394,183	\$ 114,679
Contractuals	1,658,575	1,922,138	1,922,138	2,092,696	170,558
Commodities	225,449	194,468	204,468	247,968	53,500
Capital	-	50,000	85,000	-	(50,000)
<b>Total</b>	<b>\$ 3,089,537</b>	<b>\$ 3,446,110</b>	<b>\$ 3,491,110</b>	<b>\$ 3,734,847</b>	<b>\$ 288,737</b>
Expenditures by Program:					
General Administration	\$ 1,306,847	\$ 1,516,526	\$ 1,551,526	\$ 1,610,463	\$ 93,937
Marketing and Promotion	1,494,931	1,520,109	1,530,109	1,705,909	185,800
Sales	60,937	65,415	65,415	69,415	4,000
Public Relations	70,053	63,700	63,700	113,700	50,000
Film Office	2,695	71,350	71,350	36,350	(35,000)
Sales International Travel Trade	154,074	209,010	209,010	199,010	(10,000)
<b>Total</b>	<b>\$ 3,089,537</b>	<b>\$ 3,446,110</b>	<b>\$ 3,491,110</b>	<b>\$ 3,734,847</b>	<b>\$ 288,737</b>
<b>Commentary:</b>					
The Tourism operating budget has increased by 10%. There are no capital expenditures. The personnel services increase of 9% is mainly due to merits, benefit increases, and payroll distribution changes. The contractuals increase of 9% is mainly due to an increase in advertising for the Route 66 100-year anniversary and airport marketing. Commodities increased 28% due to increases in software utilization and promotional materials. There are no capital expenditures (>\$5,000).					

	2023-24	2024-25	Current 2025-26	Changes 2026-27	Proposed 2026-27
Total Authorized Positions*	11	11	11	0	11

\*For detailed positions see Appendix A: Authorized Personnel/Position Summary

**Program Description**

Located in the Historic Train Station as well as an Express Visitor Center in the Flagstaff Pulliam Airport, both Visitor Centers are tasked with providing local, regional, and state tourism information to visitors to enhance and/or extend their stay in Flagstaff. The Visitor Centers are funded through the Flagstaff Convention and Visitors Bureau (CVB) allocation of BBB tax revenues. Programs include visitor services, retail sales, train station operations, educational programs, and creation of local partnerships and events.

<b>Section 215 - Visitor Services</b>					
<b>Expenditures by Category:</b>					
	Actual Expenditures 2024-25	Adopted Budget 2025-26	Estimated Expenditures 2025-26	Proposed Budget 2026-27	Budget-Budget Variance
Personnel Services	\$ 442,205	\$ 486,314	\$ 486,314	\$ 491,994	\$ 5,680
Contractuals	186,855	152,485	177,485	106,657	(45,828)
Commodities	89,833	54,885	54,885	63,685	8,800
Capital	483,020	98,000	108,000	46,700	(51,300)
<b>Total</b>	<b>\$ 1,201,913</b>	<b>\$ 791,684</b>	<b>\$ 826,684</b>	<b>\$ 709,036</b>	<b>\$ (82,648)</b>
<b>Expenditures by Program:</b>					
General Administration	\$ 475,716	\$ 521,961	\$ 521,961	\$ 548,452	\$ 26,491
Train Station Operations	168,903	124,965	124,965	79,137	(45,828)
Visitor Center Express - Airport	195,500	97,758	132,758	81,447	(16,311)
Visitor Center Icing/Maintenance Project	358,892	47,000	47,000	-	(47,000)
Visitor Center Fence and Striping	2,902	-	-	-	-
<b>Total</b>	<b>\$ 1,201,913</b>	<b>\$ 791,684</b>	<b>\$ 826,684</b>	<b>\$ 709,036</b>	<b>\$ (82,648)</b>
<b>Commentary:</b>					
<p>The Visitor Services operating budget has decreased by 5%. There are capital expenditures of \$46,700, resulting in an overall net decrease of 10%. The personnel services increase of 1% is mainly due to merits and benefit increases offset by payroll distribution changes. The contractals decrease of 30% is mainly due to a decrease in custodial maintenance services. Commodities increased by 16% mainly due to new software implementation. There are capital expenditures (&gt;\$5,000) including parking lot repair (\$6,700), heating, ventilation and air conditioning replacements (\$30,000), and window sealing (\$10,000).</p>					
	2023-24	2024-25	Current 2025-26	Changes 2026-27	Proposed 2026-27
Total Authorized Positions*	6.15	7.55	7.55	0	7.55
*For detailed positions see Appendix A: Authorized Personnel/Position Summary					

**Program Description**

The Arts and Sciences program, in partnership with the Flagstaff Arts Council (FAC), provides direct technical and financial support to non-profit and private agencies engaged in arts and sciences. Separately, with Beautification and Public Art Commission (BPAC) oversight and in accordance with the provisions of the Bed, Board and Beverage (BBB) tax (this program receives 7.5% of the BBB tax) a variety of public art programs and projects are delivered directly by the city throughout the community.

<b>Section 216 - Arts and Science</b>					
<b>Expenditures by Category:</b>	Actual	Adopted	Estimated	Proposed Budget 2026-27	Budget-Budget Variance
	Expenditures	Budget	Expenditures		
	2024-25	2025-26	2025-26		
Personnel Services	\$ 98,920	\$ 109,512	\$ 109,512	\$ 124,471	\$ 14,959
Contractuals	814,707	1,170,971	1,170,971	1,044,331	(126,640)
Commodities	-	3,123	3,123	3,123	-
Capital	206,542	403,222	288,222	285,000	(118,222)
<b>Total</b>	<b>\$ 1,120,169</b>	<b>\$ 1,686,828</b>	<b>\$ 1,571,828</b>	<b>\$ 1,456,925</b>	<b>\$ (229,903)</b>
<b>Expenditures by Program:</b>					
General	\$ 109,878	\$ 151,393	\$ 151,393	\$ 157,052	\$ 5,659
Public Artwork	74,481	108,623	108,623	28,623	(80,000)
Service Partner Agencies	500,000	740,000	740,000	675,000	(65,000)
FCP Administration	302,193	388,590	388,590	336,250	(52,340)
FUTS Trail Sculptures	1,778	33,222	33,222	-	(33,222)
Multicultural Park Sculpture Exhibition	131,839	175,000	150,000	150,000	(25,000)
Thorpe Park Sculpture Exhibition	-	90,000	-	110,000	20,000
<b>Total</b>	<b>\$ 1,120,169</b>	<b>\$ 1,686,828</b>	<b>\$ 1,571,828</b>	<b>\$ 1,456,925</b>	<b>\$ (229,903)</b>
<b>Commentary:</b>					
<p>The Arts &amp; Science operating budget has decreased by 9%. There are capital expenditures of \$285,000, resulting in an overall net decrease of 14%. The personnel services increase of 14% is mainly due to merit and benefit increases as well as a portion of the new Beautification, Arts and Science Project Administrator. The contractuals decrease of 11% is mainly due to a decrease to service partner contracts. Commodities have remained flat year over year. There are capital expenditures (&gt;\$5,000) including multicultural park sculpture exhibition (\$150,000), Thorpe Park sculpture exhibit (\$110,000), and contingency for future projects (\$25,000).</p>					

Note: All authorized positions are budgeted in Section 211

**Program Description**

Flagstaff Pulliam Airport is certified as a non-hub, primary commercial service airport by the Federal Aviation Administration (FAA) with both air carrier and general aviation aircraft operations. Responsibilities of the section include administration, safety, operations, and maintenance of all buildings, pavement, and airfield lighting with federal mandates to provide aircraft rescue/firefighting, medical first response, and area security. Certain segments of passenger and terminal security are also airport responsibilities, as outlined in Department of Homeland Security (DHS) and Transportation Security Administration (TSA) directives. Other services are provided through lease agreements with direct service providers (i.e., airlines, car rental agencies, fixed base operator, and other concessionaires). Flagstaff Airport is funded through the city’s general fund, enterprise fund, and grants.

Section 221 - Airport					
Expenditures by Category:	Actual	Adopted	Estimated	Proposed	Budget-Budget Variance
	Expenditures 2024-25	Budget 2025-26	Expenditures 2025-26	Budget 2026-27	
Personnel Services	\$ 1,710,690	\$ 1,753,938	\$ 1,753,938	\$ 1,757,111	\$ 3,173
Contractuals	704,893	1,676,092	1,698,578	1,531,207	(144,885)
Commodities	494,002	994,609	1,098,798	973,590	(21,019)
Capital	342,830	-	-	195,000	195,000
<b>Total</b>	<b>\$ 3,252,415</b>	<b>\$ 4,424,639</b>	<b>\$ 4,551,314</b>	<b>\$ 4,456,908</b>	<b>\$ 32,269</b>
<b>Expenditures by Program:</b>					
General Administration	\$ 1,386,571	\$ 1,505,895	\$ 1,618,381	\$ 761,993	\$ (743,902)
Safety and Security	224,961	222,329	222,329	1,003,573	781,244
Snow Control	83,061	153,172	153,172	99,651	(53,521)
Maintenance Buildings & Grounds	720,600	769,475	804,475	785,165	15,690
Maintenance Runway & Taxiway	439,160	495,768	474,957	548,886	53,118
Airport TSA	349,755	340,000	340,000	340,000	-
Airport Parking Lot	48,307	138,000	138,000	117,640	(20,360)
Small Commercial Air Service Development	-	800,000	800,000	800,000	-
<b>Total</b>	<b>\$ 3,252,415</b>	<b>\$ 4,424,639</b>	<b>\$ 4,551,314</b>	<b>\$ 4,456,908</b>	<b>\$ 32,269</b>
<b>Commentary:</b>					
The Airport operating budget has decreased by 4%. There are capital expenditures of \$195,000, resulting in a net increase of 1%. The personnel services remained relatively flat year over year mainly due to merit and benefit increases offset by payroll distribution changes. The contractuals decrease of 9% is mainly due to rate study completion and reduction to custodial services. Commodities decreased by 2% mainly due to maintenance materials reduction. There are capital expenditures (>\$5,000) for replacement and relocation of heating, ventilation and air conditioning units (\$70,000), hanger roof replacements (\$80,000), and airfield lighting vault regulator replacement (\$45,000).					

	2023-24	2024-25	Current 2025-26	Changes 2026-27	Proposed 2026-27
Total Authorized Positions*	15.5	15.5	15	(0.72)	14.28

\*For detailed positions see Appendix A: Authorized Personnel/Position Summary

### Program Description

ParkFlag is a special revenue fund charged with managing the currently limited supply of parking downtown and acquiring additional parking for the future. We have a pay-to-park system and permit parking programs for employees and residents. Ambassadorship and education are emphasized over enforcement. While supporting the operations of ParkFlag, such as programmatic costs, permit parking programs and enforcement, funds also support the acquisition of parking for both the short-term and the long-term. All revenues must be used for parking purposes and 20% are reserved for inventory development only. No citation revenue comes to ParkFlag.

Section 231 - ParkFlag					
Expenditures by Category:	Actual	Adopted	Estimated	Proposed	Budget-Budget Variance
	Expenditures 2024-25	Budget 2025-26	Expenditures 2025-26	Budget 2026-27	
Personnel Services	\$ 426,238	\$ 562,614	\$ 562,614	\$ 615,194	\$ 52,580
Contractuals	153,589	902,503	576,353	1,066,695	164,192
Commodities	143,209	184,136	184,136	220,050	35,914
Capital	1	1,848,829	1,848,829	2,525,000	676,171
<b>Total</b>	<b>\$ 723,037</b>	<b>\$ 3,498,082</b>	<b>\$ 3,171,932</b>	<b>\$ 4,426,939</b>	<b>\$ 928,857</b>
Expenditures by Program:					
General Administration	\$ 571,616	\$ 3,146,580	\$ 2,598,580	\$ 3,239,416	\$ 92,836
Parking Compliance	126,738	132,378	132,378	228,500	96,122
Metering and Permits	22,422	170,374	170,374	197,000	26,626
Parking Facilities	2,260	23,750	23,750	50,550	26,800
Downtown Services	-	-	221,850	711,473	711,473
Parking District Capital	1	25,000	25,000	-	(25,000)
<b>Total</b>	<b>\$ 723,037</b>	<b>\$ 3,498,082</b>	<b>\$ 3,171,932</b>	<b>\$ 4,426,939</b>	<b>\$ 928,857</b>
Commentary:					
<p>The Parking District operating budget has increased by 15%. There are capital expenditures of \$2,525,000, resulting in an overall net increase of 27%. The personnel services increase of 9% is mainly due to merits and benefit increases as well a several position reclassifications. The contractals increase of 18% is mainly due to a new operating lease for parking, additional downtown enhanced services, and an increase in transaction fees, offset by a prior year one-time cost for a curbside management plan. Commodities increased by 20% mainly due to replacement of credit card readers and increased costs of kiosk software, offset by funds for sign and curb maintenance supplies. There are capital expenditures (&gt;\$5,000) for the acquisition of new parking spaces (\$2,500,000) and kiosk replacements (\$25,000).</p>					
Total Authorized Positions*					
	2023-24	2024-25	Current 2025-26	Changes 2026-27	Proposed 2026-27
	7	7	7	0	7
*For detailed positions see Appendix A: Authorized Personnel/Position Summary					

## Program Description

Core functions of the Water Services division include Operations, Engineering, Water Resources Management, Water Conservation, Industrial Waste and Backflow Prevention, Stormwater Management, and Regulatory Compliance. Operations is a comprehensive program that includes such diverse functions as water production, water distribution, wastewater collection, wastewater treatment, reclaimed water distribution, and booster stations.

The division also administers the following programs and commissions: Safety Program, Water Commission, and the City Change Order Committee. Water Services is a liaison with numerous outside agencies and organizations including Arizona Department of Environmental Quality (ADEQ), Arizona Department of Water Resources (ADWR), Northern Arizona Municipal Water Users Association, U.S. Forest Service (USFS), Coconino Plateau Watershed Partnership, and the National Park Service/U.S. Forest Service Lake Mary Watershed Planning Group. In addition, staff review proposed state and federal water legislation and provide input to council and legislators. Water Services asset management includes using an enterprise level geographic information system (GIS) linked to a computerized maintenance management system to maintain up-to-date infrastructure inventory and maintenance records. Water Services engineering evaluates capital improvement needs including prioritization and provides project management engineering services for capital improvement projects. Water Services staff maintain hydraulic computer models of the city's water, sewer, and reclaimed infrastructure and use these tools to evaluate the needs of new development and anticipated future growth in conjunction with the Regional Plan. Staff also research customer, staff and City Council inquiries and follow up on complaints. Water Services staff provide water quality regulatory permit administration for various federal and state programs including Safe Drinking Water Act, Clean Water Act, National Pollutant Discharge Elimination System (NPDES), Arizona Aquifer Protection Permit (APP), Water Reuse, Emergency Operations and Safety Programs as required. Within the Water Services division, the Stormwater Management section is responsible for floodplain administration as detailed in Title 12 Floodplain Regulations.

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<b>Section 300 - Water Services Administration</b>					
<b>Expenditures by Category:</b>					
	Actual Expenditures 2024-25	Adopted Budget 2025-26	Estimated Expenditures 2025-26	Proposed Budget 2026-27	Budget-Budget Variance
Personnel Services	\$ 719,390	\$ 882,157	\$ 882,157	\$ 903,644	\$ 21,487
Contractuals	1,145,242	2,016,208	2,016,208	2,203,746	187,538
Commodities	22,223	42,226	42,226	37,988	(4,238)
Capital	5,000	-	-	-	-
<b>Total</b>	<b>\$ 1,891,855</b>	<b>\$ 2,940,591</b>	<b>\$ 2,940,591</b>	<b>\$ 3,145,378</b>	<b>\$ 204,787</b>
<b>Expenditures by Program:</b>					
General Administration	\$ 1,638,428	\$ 2,590,590	\$ 2,590,590	\$ 2,790,769	\$ 200,179
Water Commission	64	1,229	1,229	1,229	-
Operations Management	253,363	348,772	348,772	353,380	4,608
<b>Total</b>	<b>\$ 1,891,855</b>	<b>\$ 2,940,591</b>	<b>\$ 2,940,591</b>	<b>\$ 3,145,378</b>	<b>\$ 204,787</b>
<b>Commentary:</b>					
<p>The Water Services Administration operating budget has increased by 7%. There are no capital expenditures, resulting in an overall budget increase of 7%. The personnel services increase of 2% is mainly due to merits and benefit increases. The contractuals increase of 9% is primarily due to increased legal expenses. Commodities decreased by 10% due to decreased funding for uniforms and motor vehicle parts. There are no capital expenditures (&gt;\$5,000).</p>					
	2023-24	2024-25	Current 2025-26	Changes 2026-27	Proposed 2026-27
Total Authorized Positions*	7	7	7	0	7
*For detailed positions see Appendix A: Authorized Personnel/Position Summary					

### Program Description

The Water Production section of Water Services provides conventional surface water treatment from Upper Lake Mary through the Lake Mary Water Treatment Plant. Staff are responsible for operation of the water plant and all other water production facilities including Lake Mary wellfield, Woody Mountain wellfield, the Inner Basin wells and springs, local wells, and the North Reservoir Filtration Plant. Staff also operate and maintain a system of water storage tanks and booster stations. The state certified Compliance Lab provides analysis for process control and water quality sampling for compliance. This section cost effectively produces water that meets all Safe Drinking Water Act requirements. It manages the quantity of stored water to provide water to customers with an adequate reserve for firefighting. It teaches public awareness of the water system through educational programs and demonstrations.

Section 301 - Water Production					
Expenditures by Category:	Actual	Adopted	Estimated	Proposed	Budget-Budget Variance
	Expenditures 2024-25	Budget 2025-26	Expenditures 2025-26	Budget 2026-27	
Personnel Services	\$ 927,459	\$ 956,337	\$ 956,337	\$ 988,741	\$ 32,404
Contractuals	3,068,390	3,521,139	3,471,139	3,986,984	465,845
Commodities	466,203	691,042	607,842	714,538	23,496
Capital	106,979	387,275	387,275	415,000	27,725
<b>Total</b>	<b>\$ 4,569,031</b>	<b>\$ 5,555,793</b>	<b>\$ 5,422,593</b>	<b>\$ 6,105,263</b>	<b>\$ 549,470</b>
<b>Expenditures by Program:</b>					
General Administration	\$ 292,962	\$ 483,768	\$ 483,768	\$ 317,233	\$ (166,535)
Lake Mary Water Treatment Operation	1,643,041	1,519,985	1,436,785	2,001,496	481,511
Buildings and Grounds Maintenance	5,502	300	300	300	-
Local Wells	1,173,938	1,514,726	1,514,726	1,727,997	213,271
Lake Mary Wellfield	396,794	528,830	528,830	470,373	(58,457)
Woody Mountain Wellfield	710,433	1,197,250	1,147,250	1,220,632	23,382
Reservoirs	103,079	85,287	85,287	108,407	23,120
Inner Basin Maintenance	115,537	113,989	113,989	146,343	32,354
Red Gap Ranch Operation & Mgmt	12,441	25,409	25,409	29,528	4,119
Booster Station Administration	38,680	25,057	25,057	23,621	(1,436)
Zone A - RFP	185	1,250	1,250	1,489	239
Kinlani	2,524	2,225	2,225	3,041	816
University Highlands #1	6,481	5,045	5,045	6,774	1,729
Airport Booster	912	1,645	1,645	2,087	442
Amberwood Booster	9,859	6,336	6,336	8,490	2,154
Railroad Springs Booster	33,502	25,184	25,184	34,126	8,942
Inner Basin Pipeline Maintenance	23,161	19,507	19,507	3,326	(16,181)
<b>Total</b>	<b>\$ 4,569,031</b>	<b>\$ 5,555,793</b>	<b>\$ 5,422,593</b>	<b>\$ 6,105,263</b>	<b>\$ 549,470</b>

**Commentary:**

The Water Production operating budget has increased by 10% over the previous year. There are capital expenditures of \$415,000, resulting in an overall budget increase of 10%. The personnel services increase of 3% is mainly due to merit and benefit increases. The contractuals increase of 13% is primarily due to increased electricity expenses. Commodities increased by 3%, due mainly to increasing gas prices, as well as higher costs for small pumps and motors. There are capital expenditures (>\$5,000) including a chlorine dioxide generator (\$350,000), new forklift (\$30,000), and replacement of the shop roof and flooring at the Lake Mary Water Treatment Plant (\$35,000).

	2023-24	2024-25	Current 2025-26	Changes 2026-27	Proposed 2026-27
Total Authorized Positions*	9.23	10.23	10.23	0	10.23

\*For detailed positions see Appendix A: Authorized Personnel/Position Summary

### Program Description

The Water Distribution system operators safely and efficiently operate, maintain, and repair all water distribution lines (potable and reclaim), fire hydrants, pressure reducing stations and meters, supplying each customer with enough volume of water at adequate pressures throughout our varying elevations and pressure zones.

Section 303 - Water Distribution					
Expenditures by Category:	Actual	Adopted	Estimated	Proposed	Budget-Budget Variance
	Expenditures 2024-25	Budget 2025-26	Expenditures 2025-26	Budget 2026-27	
Personnel Services	\$ 1,323,892	\$ 1,570,028	\$ 1,570,028	\$ 1,593,920	\$ 23,892
Contractuals	144,383	347,258	347,258	368,803	21,545
Commodities	695,262	614,091	614,091	643,110	29,019
Capital	263,425	90,000	90,000	125,000	35,000
<b>Total</b>	<b>\$ 2,426,962</b>	<b>\$ 2,621,377</b>	<b>\$ 2,621,377</b>	<b>\$ 2,730,833</b>	<b>\$ 109,456</b>
<b>Expenditures by Program:</b>					
General Administration	\$ 211,309	\$ 278,376	\$ 278,376	\$ 295,836	\$ 17,460
Water System Maintenance & Operation	678,389	507,803	507,803	581,787	73,984
Main & Service Line Repair	481,282	576,172	576,172	592,472	16,300
Main Ext. - Fire Hydrant & Valve	54,319	218,779	218,779	65,876	(152,903)
Valve & Fire Hydrant Maintenance	241,121	270,585	270,585	402,024	131,439
Meter Installation	612,485	601,456	601,456	593,755	(7,701)
Meter Repair and Testing	113,225	115,467	115,467	142,420	26,953
Blue Stake	34,832	52,739	52,739	56,663	3,924
<b>Total</b>	<b>\$ 2,426,962</b>	<b>\$ 2,621,377</b>	<b>\$ 2,621,377</b>	<b>\$ 2,730,833</b>	<b>\$ 109,456</b>
<b>Commentary:</b>					
The Water Distribution operating budget increased by 3%. There are capital expenditures of \$125,000, resulting in an overall budget increase of 4%. The personnel services increase of 2% is mainly due to merits and benefit increases. The contractual increase of 6% reflects higher backflow testing and general building maintenance costs. Commodities increased by 5% primarily due to an increase for water and sewer parts. There is major capital (>\$5,000) which includes the replacement of one fleet vehicle (\$125,000).					

	2023-24	2024-25	Current 2025-26	Changes 2026-27	Proposed 2026-27
Total Authorized Positions*	16	16	17	0	17

\*For detailed positions see Appendix A: Authorized Personnel/Position Summary

### Program Description

Core functions of the Water Resources and Conservation section include administration of the Water Resources Management and Water Conservation programs. Under the Water Resources Management program, we serve on committees with outside agencies including the Arizona Department of Water Resources (ADWR), U.S. Forest Service, National Park Service (NPS), U.S. Fish and Wildlife, and Arizona Game and Fish. We also serve on boards and advisory groups with the Coconino Plateau Watershed Partnership, Northern Arizona Municipal Water Users Association, Arizona Water Reuse Association, and the Lake Mary-Walnut Canyon Watershed Planning Group. In addition, staff review proposed water legislation and provide input to City Council. Staff ensure the water needs of new development and anticipated future growth in conjunction with the Regional Plan are met. Staff track current, committed, and projected water demands associated with Council-approved plats and report this information annually as required by the Arizona Department of Water Resources (Community Water Systems and Designation of Adequate Water Supply reporting). Regional water supply and aquifer conditions are monitored under this program and staff manage the non-revenue Water Loss Control Program.

Core functions of the Water Conservation program are largely defined by the City Council-approved Water Conservation Strategic Plan and include administering the non-residential and residential water rebate and consult programs, coordinating educational activities including the annual Project WET Water Festival, the annual Arizona’s Water Awareness Month each April, organizing community workshops, staffing booths at water and science events throughout the year, and tracking performance of our programs. The Strategic Plan includes pursuing policy updates to improve water efficiency in building and landscaping codes.

Section 304 - Water Resource Management					
Expenditures by Category:	Actual Expenditures 2024-25	Adopted Budget 2025-26	Estimated Expenditures 2025-26	Proposed Budget 2026-27	Budget-Budget Variance
Personnel Services	\$ 397,656	\$ 524,500	\$ 524,500	\$ 616,150	\$ 91,650
Contractuals	544,331	600,279	600,279	538,686	(61,593)
Commodities	60,177	59,398	59,398	55,939	(3,459)
Capital	64	-	-	-	-
<b>Total</b>	<b>\$ 1,002,228</b>	<b>\$ 1,184,177</b>	<b>\$ 1,184,177</b>	<b>\$ 1,210,775</b>	<b>\$ 26,598</b>
Expenditures by Program:					
General Administration	\$ 177,628	\$ 322,575	\$ 322,575	\$ 297,784	\$ (24,791)
Water Resources	208,185	472,322	472,322	396,975	(75,347)
Water Conservation	397,784	389,280	389,280	516,016	126,736
Non-Revenue Water Loss Conservation Grant	173,833	-	-	-	-
WIFA Groundwater Recharge Model	10,423	-	-	-	-
ULM Watershed Grant	34,375	-	-	-	-
<b>Total</b>	<b>\$ 1,002,228</b>	<b>\$ 1,184,177</b>	<b>\$ 1,184,177</b>	<b>\$ 1,210,775</b>	<b>\$ 26,598</b>
<b>Commentary:</b>					
The Water Resource Management operating budget has increased by 2%. There are no capital expenditures. Personnel services increased by 17% mainly due to merits, benefit increases and prior year market adjustments. The contractuals decrease of 10% is mainly due to a one-time budget in the prior year for water quality consultant fees. The commodities decrease of 6% is primarily due to decreased funding for computer equipment and safety supplies. There is no major capital (>\$5,000).					

	2023-24	2024-25	Current 2025-26	Changes 2026-27	Proposed 2026-27
Total Authorized Positions*	4.97	4.97	5.25	0	5.25

\*For detailed positions see Appendix A: Authorized Personnel/Position Summary

### Program Description

Core functions of the Water Services Engineering section include project management of the Capital Improvement Program (CIP), asset management, new development, plan review and geographic information system (GIS) database administration, system installation, and maintenance.

The section also administers all Arizona Department of Environmental Quality (ADEQ) water and sewer permits and the City Change Order Committee. Utilities asset management includes using an enterprise level GIS linked to a computerized maintenance management system to maintain up-to-date infrastructure inventory and maintenance records. Utilities engineering evaluates capital improvement needs, including prioritization, and provides project management engineering services for capital improvement projects. Utilities staff maintain hydraulic computer models of the city’s water, sewer, and reclaimed infrastructure and use these tools to evaluate the needs of new development and anticipated future growth in conjunction with the Regional Plan. Staff also research customer, staff, and City Council inquiries, and follow up on complaints.

Section 305 - Water Services Engineering					
Expenditures by Category:	Actual	Adopted	Estimated	Proposed Budget	Budget-Budget Variance
	Expenditures	Budget	Expenditures		
	2024-25	2025-26	2025-26		
Personnel Services	\$ 495,057	\$ 650,579	\$ 650,579	\$ 670,425	\$ 19,846
Contractuals	66,508	243,455	243,455	274,393	30,938
Commodities	14,161	34,179	34,179	15,701	(18,478)
Capital	5,746	-	-	-	-
<b>Total</b>	<b>\$ 581,472</b>	<b>\$ 928,213</b>	<b>\$ 928,213</b>	<b>\$ 960,519</b>	<b>\$ 32,306</b>
Expenditures by Program:					
General Administration	\$ 581,472	\$ 928,213	\$ 928,213	\$ 960,519	\$ 32,306
<b>Total</b>	<b>\$ 581,472</b>	<b>\$ 928,213</b>	<b>\$ 928,213</b>	<b>\$ 960,519</b>	<b>\$ 32,306</b>

**Commentary:**  
 The Water Services Engineering operating budget has increased by 3%. There are no capital expenditures. The personnel services increase of 3% is mainly due to merit and benefit increases, an additional Plan Reviewer, offset by the payroll distribution of one Senior Project Manager moving to Stormwater. The contractuals increase of 13% reflects an increase for contracted services for water and sewer impact analyses. Commodities decreased by 54% mainly due to lower computer software expenses. There is no major capital (>\$5,000).

	2023-24	2024-25	Current 2025-26	Changes 2026-27	Proposed 2026-27
Total Authorized Positions*	5	5	5	1	6

\*For detailed positions see Appendix A: Authorized Personnel/Position Summary

## Program Description

Core functions of the Regulatory Compliance section include sampling, testing, documenting, and reporting the quality of the city's water, wastewater, reclaimed water, industrial pretreatment, and backflow systems as directed under state and federal regulations and permits. The functions of the drinking water program include addressing complaints, sampling all sources and the distribution system to assure the system is safe to meet all regulatory requirements. The functions of the water reclamation program include sampling our system to assure we meet required treatment, do not contribute pollutants to the environment, and keep all permits up to date and current. The functions of the pretreatment program include permitting, sampling and inspecting regulated industries to assure the integrity of our collection system and water reclamation plants, inspecting restaurant interceptors to avoid sanitary sewer overflows and maintaining a cross-connection program to protect our drinking water system. The section manages two state licensed laboratories, administers the multi-sector general permit (MSGP) at the Wildcat Hill and Rio de Flag Wastewater Reclamation Plants, and works with state and federal regulatory agencies to keep all permits up to date. Staff in each program respond to complaints quickly and thoroughly.

The Regulatory Compliance section represents the city by maintaining relationships with other professionals in the water and environmental compliance field by participating in or hosting meetings and workshops. We are a liaison with numerous outside agencies and organizations that include the United States Environmental Protection Agency (USEPA), Arizona Department of Environmental Quality (ADEQ), Arizona Department of Water Resources (ADWR) and Environmental Laboratory Advisory Committee (ELAC). In addition, staff review proposed water quality legislation and provide input to state agencies, City Council and legislators. Staff also provides water quality regulatory permit administration for all programs within the Regulatory Compliance section for various federal (USEPA) and state (ADEQ) programs including Safe Drinking Water Act, Clean Water Act, Clean Air Act, National Pollutant Discharge Elimination System (NPDES), Arizona Pollutant Discharge Elimination System (AZPDES), Arizona Aquifer Protection Permit (APP), Reclaimed Water Permit, and the Multi-Sector General Permit (MSGP).

Section 306 - Regulatory Compliance					
Expenditures by Category:	Actual	Adopted	Estimated	Proposed	Budget-Budget Variance
	Expenditures	Budget	Expenditures	Budget	
	2024-25	2025-26	2025-26	2026-27	
Personnel Services	\$ 893,946	\$ 929,416	\$ 932,416	\$ 1,085,835	\$ 156,419
Contractuals	189,788	327,743	324,743	256,804	(70,939)
Contractuals	92,687	135,882	135,882	141,126	5,244
Commodities	14,596	-	-	-	-
<b>Total</b>	<b>\$ 1,191,017</b>	<b>\$ 1,393,041</b>	<b>\$ 1,393,041</b>	<b>\$ 1,483,765</b>	<b>\$ 90,724</b>
<b>Expenditures by Program:</b>					
General Administration	\$ 154,620	\$ 161,637	\$ 161,637	\$ 190,779	\$ 29,142
Water Regulatory and Lab Services	298,731	331,306	331,306	324,333	(6,973)
Wastewater Regulatory and Lab Services	361,014	401,560	401,560	430,658	29,098
Reclaim Water Regulatory and Lab Services	-	1,604	1,604	2,604	1,000
Stormwater Regulatory and Lab Services	11,322	15,000	15,000	10,000	(5,000)
Industrial Waste Administration	365,330	481,934	481,934	525,391	43,457
<b>Total</b>	<b>\$ 1,191,017</b>	<b>\$ 1,393,041</b>	<b>\$ 1,393,041</b>	<b>\$ 1,483,765</b>	<b>\$ 90,724</b>

**Commentary:**  
The Regulatory Compliance operating budget has increased by 7%. There are no capital expenditures. Personnel services increased by 17% mainly due to merit and benefit increases as well as the addition of an Industrial Pretreatment Inspector. The contractuals decrease of 22% is primarily due to a one-time budget in the prior year for consultant expenses related to a mandated Department of Environmental Quality study. Commodities has increased 4%, primarily due to increased lab supply costs. There is no major capital (>\$5,000).

	2023-24	2024-25	Current 2025-26	Changes 2026-27	Proposed 2026-27
Total Authorized Positions*	9	9	9	1	10

\*For detailed positions see Appendix A: Authorized Personnel/Position Summary

## Program Description

Core functions of the Supervisory Control and Data Acquisition (SCADA) Information Systems (IS) section are:

- Develop, maintain, expand, and secure the SCADA controls which automate and give remote access to processes for all water moving through the city including water production, wastewater, reclaimed water and Stormwater. The SCADA system includes:
  - The remote equipment and interfaces with the equipment in each process.
  - The SCADA network in which the data and commands communicate through.
  - The Operational Technology (OT) servers and client systems that control, collect, and manage data.
  - The callout system that alerts operations, local, and remote that there is an alarm or warning of a safety or compliance parameter out of the normal range.
- Development, maintenance, and expansion of all Water Services workorder, inspection, and service request computerized maintenance management software (CMMS) system.
- Development and implementation of applications, databases, scripts, and hardware that allows for collecting, analyzing, storing of Water Services SCADA, OT, geographic information system (GIS), computerized maintenance management system (CMMS), water usage, and other data to allow the Water Services division to make data-driven decisions.
- Collaboration with Information Technology (IT) to develop innovative solutions to improve efficiency through technology.
- Keeping digital atlases and Water Services GIS data up to date through the addition of information from as-builts, field collection methods, and staff knowledge.
- Managing the deployment and maintenance of industrial internet of things (IIOT) devices for field data collection, including temporary and portable sewer flow and level devices and drinking water and reclaim system temporary and portable pressure sensor.
- Maintaining security software and databases for all Water Services facilities, including cameras and door access, to improve safety of the work environment for all Water Services employees.

<b>Section 307 - SCADA Information Systems</b>					
<b>Expenditures by Category:</b>	Actual Expenditures 2024-25	Adopted Budget 2025-26	Estimated Expenditures 2025-26	Proposed Budget 2026-27	Budget-Budget Variance
Personnel Services	\$ 702,212	\$ 876,804	\$ 876,804	\$ 973,881	\$ 97,077
Contractuals	114,959	261,410	261,410	1,066,165	804,755
Commodities	207,455	332,275	332,275	255,467	(76,808)
Capital	206,474	235,000	235,000	400,000	165,000
<b>Total</b>	<b>\$ 1,231,100</b>	<b>\$ 1,705,489</b>	<b>\$ 1,705,489</b>	<b>\$ 2,695,513</b>	<b>\$ 990,024</b>
<b>Expenditures by Program:</b>					
SCADA Tracking	\$ 756,861	\$ 967,236	\$ 967,236	\$ 1,761,159	\$ 793,923
GIS-Utilities	19,647	11,325	11,325	11,325	-
IOT - Field Devices	13,339	17,000	17,000	17,000	-
Physical Security	8,927	85,000	85,000	48,443	(36,557)
Water Services Info Systems	212,926	212,712	212,712	205,809	(6,903)
Wildcat SCADA	141,071	289,478	289,478	463,163	173,685
Reclaimed SCADA	73,120	110,138	110,138	177,796	67,658
Rio SCADA	5,209	12,600	12,600	10,818	(1,782)
<b>Total</b>	<b>\$ 1,231,100</b>	<b>\$ 1,705,489</b>	<b>\$ 1,705,489</b>	<b>\$ 2,695,513</b>	<b>\$ 990,024</b>
<b>Commentary:</b>					
<p>The SCADA Information Systems operating budget increased by 56%. There are capital expenditures of \$400,000, resulting in an overall net increase of 58%. The personnel services increase of 11% is mainly due to merit and benefit increases as well as an additional Electrical and Instrumentation Program Manager. The contractuals increase of 308% is mainly due to an increase for cybersecurity network and monitoring. The commodities decrease of 23% is mainly due to one-time expenses in the prior year for a centripetal gateway for the city's network. There is major capital (&gt;\$5,000) which includes computer hardware and software (\$70,000), an additional fleet vehicle for the newly approved position (\$80,000), and Wildcat Hill Plant SCADA upgrades (\$250,000).</p>					
<b>DRAFT</b>					
	2023-24	2024-25	Current 2025-26	Changes 2026-27	Proposed 2026-27
Total Authorized Positions*	8	8	8	1	9
*For detailed positions see Appendix A: Authorized Personnel/Position Summary					

### Program Description

The Wildcat Hill Water Reclamation Plant is a six million gallon-per-day rated facility. This program is responsible for the day-to-day operation and maintenance of wastewater treatment, solids handling, and the production of Class A+ reclaimed water quality.

<b>Section 307 - SCADA Information Systems</b>					
<b>Expenditures by Category:</b>	Actual	Adopted	Estimated	Proposed	Budget-Budget Variance
	Expenditures	Budget	Expenditures	Budget	
	2024-25	2025-26	2025-26	2026-27	
Personnel Services	\$ 702,212	\$ 876,804	\$ 876,804	\$ 973,881	\$ 97,077
Contractuals	114,959	261,410	261,410	1,066,165	804,755
Commodities	207,455	332,275	332,275	255,467	(76,808)
Capital	206,474	235,000	235,000	400,000	165,000
<b>Total</b>	<b>\$ 1,231,100</b>	<b>\$ 1,705,489</b>	<b>\$ 1,705,489</b>	<b>\$ 2,695,513</b>	<b>\$ 990,024</b>
<b>Expenditures by Program:</b>					
SCADA Tracking	\$ 756,861	\$ 967,236	\$ 967,236	\$ 1,761,159	\$ 793,923
GIS-Utilities	19,647	11,325	11,325	11,325	-
IOT - Field Devices	13,339	17,000	17,000	17,000	-
Physical Security	8,927	85,000	85,000	48,443	(36,557)
Water Services Info Systems	212,926	212,712	212,712	205,809	(6,903)
Wildcat SCADA	141,071	289,478	289,478	463,163	173,685
Reclaimed SCADA	73,120	110,138	110,138	177,796	67,658
Rio SCADA	5,209	12,600	12,600	10,818	(1,782)
<b>Total</b>	<b>\$ 1,231,100</b>	<b>\$ 1,705,489</b>	<b>\$ 1,705,489</b>	<b>\$ 2,695,513</b>	<b>\$ 990,024</b>
<b>Commentary:</b>					
<p>The SCADA Information Systems operating budget increased by 56%. There are capital expenditures of \$400,000, resulting in an overall net increase of 58%. The personnel services increase of 11% is mainly due to merit and benefit increases as well as an additional Electrical and Instrumentation Program Manager. The contractuals increase of 308% is mainly due to an increase for cybersecurity network and monitoring. The commodities decrease of 23% is mainly due to one-time expenses in the prior year for a centripetal gateway for the city's network. There is major capital (&gt;\$5,000) which includes computer hardware and software (\$70,000), an additional fleet vehicle for the newly approved position (\$80,000), and Wildcat Hill Plant SCADA upgrades (\$250,000).</p>					
	2023-24	2024-25	Current 2025-26	Changes 2026-27	Proposed 2026-27
Total Authorized Positions*	8	8	8	1	9
*For detailed positions see Appendix A: Authorized Personnel/Position Summary					

### Program Description

The Rio de Flag Water Reclamation Facility processes wastewater flow from the western half of the city and treats reclaimed water for a variety of non-potable uses. Landscape irrigation is the principal use of reclaimed water, but it is also used for non-potable commercial and industrial uses. Excess reclaimed water is released to the Rio de Flag wash for riparian enhancement and groundwater augmentation. This semi-automated treatment facility uses advanced technology to produce reclaimed water that is rated as Class A+ by the state of Arizona. The program monitors product water quality as well as downstream water quality. Staff is also responsible for pumping the water into the citywide distribution system and maintaining the reclaimed water storage facilities at Buffalo Park.

Section 312 - Wastewater Treatment - Rio Plant					
Expenditures by Category:	Actual Expenditures 2024-25	Adopted Budget 2025-26	Estimated Expenditures 2025-26	Proposed Budget 2026-27	Budget-Budget Variance
Personnel Services	\$ 576,305	\$ 615,291	\$ 615,291	\$ 631,329	\$ 16,038
Contractuals	564,125	611,783	611,783	738,084	126,301
Commodities	138,995	156,363	156,363	178,139	21,776
<b>Total</b>	<b>\$ 1,279,425</b>	<b>\$ 1,383,437</b>	<b>\$ 1,383,437</b>	<b>\$ 1,547,552</b>	<b>\$ 164,115</b>
Expenditures by Program:					
General Administration	\$ 160,961	\$ 148,979	\$ 148,979	\$ 213,425	\$ 64,446
Plant Operations	724,751	811,606	811,606	945,289	133,683
Plant Maintenance	392,423	422,852	422,852	388,838	(34,014)
Rio SCADA	1,290	-	-	-	-
<b>Total</b>	<b>\$ 1,279,425</b>	<b>\$ 1,383,437</b>	<b>\$ 1,383,437</b>	<b>\$ 1,547,552</b>	<b>\$ 164,115</b>
Commentary:	<p>The Wastewater Treatment - Rio Plant operating budget has increased by 12%. There are no capital expenditures. The personnel services increase of 3% is mainly due to merits and benefit increases. Contractuals increased by 21%, due primarily to higher electricity expenses. Commodities increased by 14% mainly due to increased chemical expenses, as well as higher costs of machinery and equipment parts. There are no major capital expenditures (&gt;\$5,000).</p>				

Note: All authorized positions are budgeted in Section 311

### Program Description

The Wastewater Collections system staff safely and efficiently operates to maintain and repair all wastewater collection and stormwater collection mains, manholes, catch basins, and scuppers. In addition, eliminating or reducing the amount of health hazards, system failures, customer complaints, and property damage throughout the community are requirements for the section.

<b>Section 313 - Wastewater Collection</b>					
<b>Expenditures by Category:</b>					
	Actual Expenditures 2024-25	Adopted Budget 2025-26	Estimated Expenditures 2025-26	Proposed Budget 2026-27	Budget-Budget Variance
Personnel Services	\$ 683,819	\$ 825,077	\$ 825,077	\$ 861,067	\$ 35,990
Contractuals	147,888	257,064	257,064	290,001	32,937
Commodities	164,297	248,122	248,122	294,058	45,936
Capital	607,293	381,000	381,000	575,000	194,000
<b>Total</b>	<b>\$ 1,603,297</b>	<b>\$ 1,711,263</b>	<b>\$ 1,711,263</b>	<b>\$ 2,020,126</b>	<b>\$ 308,863</b>
<b>Expenditures by Program:</b>					
General Administration	\$ 436,435	\$ 335,232	\$ 335,232	\$ 504,552	\$ 169,320
Service Connections	64,037	74,924	74,924	73,261	(1,663)
Preventive Maintenance	752,031	420,628	420,628	482,003	61,375
TV Inspect and Hydro Clean	181,025	201,558	201,558	616,139	414,581
Corrective Maintenance	169,769	678,921	678,921	344,171	(334,750)
<b>Total</b>	<b>\$ 1,603,297</b>	<b>\$ 1,711,263</b>	<b>\$ 1,711,263</b>	<b>\$ 2,020,126</b>	<b>\$ 308,863</b>
<b>Commentary:</b>					
<p>The Wastewater Collection operating budget has increased 9%. There are capital expenditures of \$575,000, resulting in an overall net increase of 18%. The personnel services increase of 4% is mainly due to merits and benefit increases. Contractuals are increasing by 13% mainly due to an increase in manhole repair costs. Commodities increased by 19% mainly due to an increase in hand tool expenses and increased chemical costs. There are capital expenditures (&gt;\$5,000) including the replacement of a combo truck (\$425,000), carpet, paint and ceiling maintenance at the Rio Plant (\$30,000), and security camera upgrades at the plant (\$120,000).</p>					
	2023-24	2024-25	Current 2025-26	Changes 2026-27	Proposed 2026-27
Total Authorized Positions*	9	9	9	0	9
*For detailed positions see Appendix A: Authorized Personnel/Position Summary					

### Program Description

The Rio de Flag Water Reclamation Facility processes wastewater flow from the western half of the city and treats reclaimed water for a variety of non-potable uses. Landscape irrigation is the principal use of reclaimed water, but it is also used for non-potable commercial and industrial uses. Excess reclaimed water is released to the Rio de Flag wash for riparian enhancement and groundwater augmentation. This semi-automated treatment facility uses advanced technology to produce reclaimed water that is rated as Class A+ by the State of Arizona. The program monitors product water quality as well as downstream water quality. Staff is also responsible for pumping the water into the citywide distribution system and maintaining the reclaimed water storage facilities at Buffalo Park.

Section 321 - Reclaimed Water					
Expenditures by Category:					
	Actual Expenditures 2024-25	Adopted Budget 2025-26	Estimated Expenditures 2025-26	Proposed Budget 2026-27	Budget-Budget Variance
Personnel Services	\$ 132,044	\$ 152,883	\$ 152,883	\$ 156,220	\$ 3,337
Contractuals	113,148	101,850	101,850	182,354	80,504
Commodities	28,683	166,672	166,672	256,443	89,771
Capital	85,232	-	-	-	-
<b>Total</b>	<b>\$ 359,107</b>	<b>\$ 421,405</b>	<b>\$ 421,405</b>	<b>\$ 595,017</b>	<b>\$ 173,612</b>
Expenditures by Program:					
Reclaimed Distribution	\$ 18,665	\$ 6,550	\$ 6,550	\$ 19,772	\$ 13,222
Reclaimed Production-Wildcat	201,938	280,605	280,605	369,648	89,043
Reclaimed Production-Rio	138,504	134,250	134,250	205,597	71,347
<b>Total</b>	<b>\$ 359,107</b>	<b>\$ 421,405</b>	<b>\$ 421,405</b>	<b>\$ 595,017</b>	<b>\$ 173,612</b>
Commentary:					
The Reclaimed Water operating budget has increased by 41%. There are no capital expenditures. The personnel services increase of 2% is mainly due to merits and benefit increases. The contractuals increase of 79% is primarily due to higher electricity and equipment maintenance expenses. Commodities are increasing by 54% mainly due to higher chemical costs, as well as increased costs for small motors and pumps. There are no capital expenditures (>\$5,000).					
	2023-24	2024-25	Current 2025-26	Changes 2026-27	Proposed 2026-27
Total Authorized Positions*	7	5	5	0	5
*For detailed positions see Appendix A: Authorized Personnel/Position Summary					

**Program Description**

The Stormwater section includes administration, utility management, engineering/hydrology technical support, master planning, Federal Emergency Management Agency (FEMA) regulatory management, maintenance, drainage capital improvements, data collection, field inspection and plan review components.

<b>Section 331 - Stormwater</b>					
<b>Expenditures by Category:</b>					
	Actual Expenditures 2024-25	Adopted Budget 2025-26	Estimated Expenditures 2025-26	Proposed Budget 2026-27	Budget-Budget Variance
Personnel Services	\$ 1,092,150	\$ 1,034,069	\$ 1,034,069	\$ 1,155,780	\$ 121,711
Contractuals	821,518	1,345,928	1,845,928	1,898,876	552,948
Commodities	126,574	194,855	194,855	197,613	2,758
Capital	168,245	165,000	75,000	730,000	565,000
<b>Total</b>	<b>\$ 2,208,487</b>	<b>\$ 2,739,852</b>	<b>\$ 3,149,852</b>	<b>\$ 3,982,269</b>	<b>\$ 1,242,417</b>
<b>Expenditures by Program:</b>					
General Administration	\$ 217,335	\$ 484,992	\$ 484,992	\$ 379,129	\$ (105,863)
Master Planning	111,259	202,160	202,160	206,203	4,043
Operations	91,415	-	-	-	-
Development Review	178,360	124,634	124,634	265,209	140,575
Inspections, Investigations & Monitoring	95,592	109,388	109,388	113,486	4,098
Floodplain Management	101,902	131,896	131,896	132,473	577
Open Channel & Infrastructure Maintenance	141,999	238,300	238,300	242,860	4,560
Drainage Maintenance	1,195,991	1,189,982	1,599,982	2,379,349	1,189,367
Pre-Season Flood Mitigation	70,960	258,500	258,500	263,560	5,060
Pipeline West Flooding 2022	3,674	-	-	-	-
<b>Total</b>	<b>\$ 2,208,487</b>	<b>\$ 2,739,852</b>	<b>\$ 3,149,852</b>	<b>\$ 3,982,269</b>	<b>\$ 1,242,417</b>
<b>Commentary:</b>					
<p>The Stormwater operating budget has increased by 26%. There are capital expenditures of \$730,000, resulting in an overall net budget increase of 45%. The personnel services increase of 12% is mainly due to merit and benefit increases as well as payroll distribution changes. Contractuals increased by 41% due primarily to an increase in stormwater drainage maintenance. Commodities increased by 1% primarily due to gas and oil, motor vehicle parts, and various tools and supplies. There is major capital (&gt;\$5,000) which includes the replacement of a 10-wheel dump truck (\$450,000), and concrete repairs at Continental Park and Cheshire Dam (\$280,000).</p>					
<b>Total Authorized Positions*</b>					
	2023-24	2024-25	Current 2025-26	Changes 2026-27	Proposed 2026-27
	9	9	9	0	9
*For detailed positions see Appendix A: Authorized Personnel/Position Summary					

**Mission**

The mission of the City of Flagstaff is to protect and enhance the quality of life for all.

**Program Description**

This division is the legislative branch of the City of Flagstaff’s Council-Manager form of Government. The City Council enacts local legislation, assesses community needs, sets the tax rate, determines, and develops policies for the City Manager to implement, and adopts budgets. The Council appoints the City Manager, City Attorney, Court Magistrates and individuals to various boards, commissions, and committees.

Section 401 - Council and Commissions					
Expenditures by Category:	Actual Expenditures 2024-25	Adopted Budget 2025-26	Estimated Expenditures 2025-26	Proposed Budget 2026-27	Budget-Budget Variance
Personnel Services	\$ 640,355	\$ 765,550	\$ 765,550	\$ 832,731	\$ 67,181
Contractuals	91,216	86,282	86,282	110,945	24,663
Commodities	4,708	6,145	6,145	7,645	1,500
<b>Total</b>	<b>\$ 736,279</b>	<b>\$ 857,977</b>	<b>\$ 857,977</b>	<b>\$ 951,321</b>	<b>\$ 93,344</b>
<b>Expenditures by Program:</b>					
General Administration	\$ 736,279	\$ 857,977	\$ 857,977	\$ 951,321	\$ 93,344
<b>Total</b>	<b>\$ 736,279</b>	<b>\$ 857,977</b>	<b>\$ 857,977</b>	<b>\$ 951,321</b>	<b>\$ 93,344</b>
<b>Commentary:</b>					
The Council and Commissions operating budget has increased by 11%. There are no capital expenditures. The personnel services increase of 9% is mainly due to changes in the contribution to the Elected Officials Pension Plan. The contractuals increase of 29% is mainly due to an increase in funding for travel and registration related expenses. The commodities increase of 24% is due to a one-time cost for vehicle monitoring equipment. There are no capital expenditures (>\$5,000).					

	2023-24	2024-25	Current 2025-26	Changes 2026-27	Proposed 2026-27
Total Authorized Positions*	7	7	7	0	7

\*For detailed positions see Appendix A: Authorized Personnel/Position Summary

### Program Description

This section accounts for all expenditures that are not specifically allocable to individual divisions or programs. Examples include property and liability insurance, service partner contracts, unemployment insurance, audit fees, miscellaneous studies, and capital equipment that benefits various departments. Costs of this division are allocated to the respective divisions based on a cost allocation formulation.

<b>Section 402 - Non-Departmental</b>					
<b>Expenditures by Category:</b>					
	Actual Expenditures 2024-25	Adopted Budget 2025-26	Estimated Expenditures 2025-26	Proposed Budget 2026-27	Budget-Budget Variance
Personnel Services	\$ (765,727)	\$ (170,000)	\$ (170,000)	\$ (450,000)	\$ (280,000)
Contractuals	4,132,265	2,986,333	2,986,333	2,568,694	(417,639)
Commodities	59,942	47,000	47,000	17,000	(30,000)
Capital	1,451,117	5,144,529	5,378,856	-	(5,144,529)
<b>Total</b>	<b>\$ 4,877,597</b>	<b>\$ 8,007,862</b>	<b>\$ 8,242,189</b>	<b>\$ 2,135,694</b>	<b>\$ (5,872,168)</b>
<b>Expenditures by Program:</b>					
General Administration	\$ (518,810)	\$ 749,987	\$ 749,987	\$ (237,215)	\$ (987,202)
Service Partner Agencies	1,239,369	1,408,450	1,408,450	1,450,417	41,967
Employee Benefits	27,969	18,500	18,500	18,500	-
Insurance	715,192	715,192	715,192	715,192	-
Consultants	279,017	450,150	450,150	188,800	(261,350)
NORESCO Energy Projects	1,361,495	-	282,780	-	-
IT Fiber Grant	74,758	-	-	-	-
ARPA Coronavirus Local Fiscal Recovery	1,698,607	4,665,583	4,617,130	-	(4,665,583)
<b>Total</b>	<b>\$ 4,877,597</b>	<b>\$ 8,007,862</b>	<b>\$ 8,242,189</b>	<b>\$ 2,135,694</b>	<b>\$ (5,872,168)</b>
<b>Commentary:</b>					
<p>The Non-Departmental operating budget has decreased by 25%. There are no capital expenditures, resulting in an overall decrease of 73%. Personnel services decreased 165% due to a reduction in mid-year personnel set-asides. Contractuals decrease of 14% is mainly due to one-time costs for the old courthouse site development, various studies, victim services and housing assistance funding. Commodities decrease of 64% is mainly due to the priority based budgeting software reallocation to the Budget section. There is no major capital (&gt;\$5,000).</p>					

**Program Description**

The Transit section collects the portion of the transportation tax that is designated for transit activities. Mountain Line administers the transit program per the intergovernmental agreement (IGA) between the city and Northern Arizona Intergovernmental Public Transportation Authority (NAIPTA).

<b>Section 404 - Transit</b>					
<b>Expenditures by Category:</b>	Actual Expenditures 2024-25	Adopted Budget 2025-26	Estimated Expenditures 2025-26	Proposed Budget 2026-27	Budget-Budget Variance
Contractuals	\$ 13,312,975	\$ 15,561,178	\$ 15,561,178	\$ 13,290,671	\$ (2,270,507)
<b>Total</b>	<b>\$ 13,312,975</b>	<b>\$ 15,561,178</b>	<b>\$ 15,561,178</b>	<b>\$ 13,290,671</b>	<b>\$ (2,270,507)</b>
<b>Expenditures by Program:</b>					
Transit Contribution	\$ 13,312,975	\$ 15,561,178	\$ 15,561,178	\$ 13,290,671	\$ (2,270,507)
<b>Total</b>	<b>\$ 13,312,975</b>	<b>\$ 15,561,178</b>	<b>\$ 15,561,178</b>	<b>\$ 13,290,671</b>	<b>\$ (2,270,507)</b>
<b>Commentary:</b>					
The Transit operating budget has decreased 15% over the prior year budget. The City contracts with Mountain Line to run the Transit System and contributes monthly to the system based on the budget appropriated by the Mountain Line Board and the City Council.					

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**Program Description**

The City Engineering division is comprised of three sections, Capital Improvements, Transportation Engineering, and Development Engineering. Under Transportation Engineering is the Traffic Engineering program and the Active Transportation Planning program, and under Development Engineering is the Inspection and Testing program.

<b>Section 102 - Engineering</b>					
<b>Expenditures by Category:</b>					
	Actual Expenditures 2024-25	Adopted Budget 2025-26	Estimated Expenditures 2025-26	Proposed Budget 2026-27	Budget-Budget Variance
Personnel Services	\$ 225,533	\$ 255,278	\$ 255,278	\$ 257,325	\$ 2,047
Contractuals	17,009	20,640	20,640	15,263	(5,377)
Commodities	5,146	8,533	8,533	6,300	(2,233)
<b>Total</b>	<b>\$ 247,688</b>	<b>\$ 284,451</b>	<b>\$ 284,451</b>	<b>\$ 278,888</b>	<b>\$ (5,563)</b>
<b>Expenditures by Program:</b>					
General Administration	\$ 243,962	\$ 279,786	\$ 279,786	\$ 273,027	\$ (6,759)
Traffic Engineering	2,125	1,800	1,800	-	(1,800)
Public Works Inspection	-	2,865	2,865	5,861	2,996
Planning Code and Process Analysis Grant	1,601	-	-	-	-
<b>Total</b>	<b>\$ 247,688</b>	<b>\$ 284,451</b>	<b>\$ 284,451</b>	<b>\$ 278,888</b>	<b>\$ (5,563)</b>
<b>Commentary:</b>					
The Engineering operating budget decreased by 2%. There are no capital expenditures. The personnel services increase of 1% is mainly due to merits and benefit increases. The contractuals decrease of 26% is mainly due to one-time expenditures in the prior year for engineering standards amendments. The 26% decrease in commodities reflects a prior year one-time professional services. There is no major capital (>\$5,000).					
	2023-24	2024-25	Current 2025-26	Changes 2026-27	Proposed 2026-27
Total Authorized Positions*	2	2	2	0	2
*For detailed positions see Appendix A: Authorized Personnel/Position Summary					

**Program Description**

The Capital Improvements section coordinates the development of the City’s Five-Year Capital Plan and delivers City capital improvements projects. The Section is responsible for project planning, programming (budget, schedule, scoping), and administration of design and construction services for City facilities and infrastructure while ensuring program accountability through public involvement.

<b>Section 103 - Capital Improvements</b>					
<b>Expenditures by Category:</b>					
	Actual Expenditures 2024-25	Adopted Budget 2025-26	Estimated Expenditures 2025-26	Proposed Budget 2026-27	Budget-Budget Variance
Personnel Services	\$ 1,089,425	\$ 1,249,544	\$ 1,249,544	\$ 1,303,490	\$ 53,946
Contractuals	11,711	17,085	17,085	16,469	(616)
Commodities	(1,278,443)	(1,404,375)	(1,404,375)	(1,404,375)	-
Capital	70,000	-	-	-	-
<b>Total</b>	<b>\$ (107,307)</b>	<b>\$ (137,746)</b>	<b>\$ (137,746)</b>	<b>\$ (84,416)</b>	<b>\$ 53,330</b>
<b>Expenditures by Program:</b>					
General Administration	\$ 21,150	\$ 27,785	\$ 27,785	\$ 27,169	\$ (616)
Capital Improvement Engineering	(134,772)	(165,531)	(165,531)	(111,585)	53,946
5 Year Capital Program Development	6,315	-	-	-	-
<b>Total</b>	<b>\$ (107,307)</b>	<b>\$ (137,746)</b>	<b>\$ (137,746)</b>	<b>\$ (84,416)</b>	<b>\$ 53,330</b>
<b>Commentary:</b>					
The Capital Improvements operating budget has decreased by 39%. There are no capital expenditures. The personnel services increase of 4% is mainly due to merits and benefit increases. The contractuals decrease of 4% is due to a reallocation of a contract to another section. Commodities remained relatively flat year over year. There is no major capital (>\$5,000).					

	2023-24	2024-25	Current 2025-26	Changes 2026-27	Proposed 2026-27
Total Authorized Positions*	9	9	9	0	9
*For detailed positions see Appendix A: Authorized Personnel/Position Summary					

### Program Description

The Development Engineering section is comprised of the Development Engineering program and the Engineering Inspections program.

The Development Engineering program is responsible for the administration of the City of Flagstaff Engineering Design Standards. Development Engineering reviews all plans and design documents for new public infrastructure. This program is responsible for the administration of public rights-of-way and easements including permitting of work within the right-of-way by public utilities and private contractors. Development Engineering staff serve as the single point of contact for major private development projects throughout the construction phase to ensure efficient service to our customers while limiting negative impacts to the community at large. This program also ensures that final as-built records of public infrastructure are archived to provide accurate documentation for use in current and future infrastructure planning.

The Inspections program provides inspections and quality control of all public infrastructure and utility projects within public rights-of-way and easements. Inspections ensures that all public infrastructure is constructed in accordance with approved plans and all applicable standards.

Section 123 - Development Engineering					
Expenditures by Category:	Actual	Adopted	Estimated	Proposed Budget	Budget-Budget Variance
	Expenditures	Budget	Expenditures		
	2024-25	2025-26	2025-26	2026-27	
Personnel Services	\$ 1,342,839	\$ 1,440,560	\$ 1,440,560	\$ 1,540,834	\$ 100,274
Contractuals	180,803	240,813	240,813	224,128	(16,685)
Commodities	(63,375)	(50,800)	(50,800)	5,372	56,172
Capital	-	75,000	75,000	-	(75,000)
<b>Total</b>	<b>\$ 1,460,267</b>	<b>\$ 1,705,573</b>	<b>\$ 1,705,573</b>	<b>\$ 1,770,334</b>	<b>\$ 64,761</b>
<b>Expenditures by Program:</b>					
Development Engineering	\$ 745,609	\$ 858,510	\$ 858,510	\$ 982,062	\$ 123,552
Public Works Inspection	714,658	847,063	847,063	788,272	(58,791)
<b>Total</b>	<b>\$ 1,460,267</b>	<b>\$ 1,705,573</b>	<b>\$ 1,705,573</b>	<b>\$ 1,770,334</b>	<b>\$ 64,761</b>
<b>Commentary:</b>					
The Development Engineering operating budget has increased by 9%. There are no capital expenditures, resulting in an overall net increase of 4%. The personnel services increased by 7% primarily due to merits and benefit increases as well as the addition of a Surveyor. Contractuals decreased by 7% mainly due to elimination of surveyor consultants. Commodities increased 111% due to one-time budget of equipment and supplies for the new Surveyor. There are no major capital (>\$5,000).					

	2023-24	2024-25	Current	Changes	Proposed
			2025-26	2026-27	2026-27
Total Authorized Positions*	12	12	12	1	13

\*For detailed positions see Appendix A: Authorized Personnel/Position Summary

**Program Description**

The Transportation section is comprised of the Transportation Engineering program and the Active Transportation Planning program. The Transportation section is responsible for planning and operating a multi-modal transportation system with safe and convenient choices for walking, bicycling, driving, and using transit, through local actions, and in coordination with regional and state transportation agencies.

<b>Section 124 - Transportation Engineering</b>					
<b>Expenditures by Category:</b>					
	Actual Expenditures 2024-25	Adopted Budget 2025-26	Estimated Expenditures 2025-26	Proposed Budget 2026-27	Budget-Budget Variance
Personnel Services	\$ 878,713	\$ 951,747	\$ 951,747	\$ 944,708	\$ (7,039)
Contractuals	4,827	15,174	15,174	24,900	9,726
Commodities	(298,438)	(292,418)	(292,418)	(258,504)	33,914
Capital	-	-	-	60,000	60,000
<b>Total</b>	<b>\$ 585,102</b>	<b>\$ 674,503</b>	<b>\$ 674,503</b>	<b>\$ 771,104</b>	<b>\$ 96,601</b>
<b>Expenditures by Program:</b>					
Traffic Engineering	\$ 355,269	\$ 467,513	\$ 467,513	\$ 558,139	\$ 90,626
Active Transportation Planning	229,833	206,990	206,990	212,965	5,975
<b>Total</b>	<b>\$ 585,102</b>	<b>\$ 674,503</b>	<b>\$ 674,503</b>	<b>\$ 771,104</b>	<b>\$ 96,601</b>
<b>Commentary:</b>					
The Transportation Engineering operating budget has increased by 5%. There are capital expenditures of \$60,000, resulting in an overall net increase of 14%. The personnel services decrease of 1% is mainly due to merit and benefit increases, offset by a prior year retirement. Contractuals increased by 64% mainly due to a one-time mobility data management platform budget. Commodities increased by 12% mainly due to one-time increase for vehicle parts. There is no major capital (>\$5,000) which includes one vehicle replacement (\$60,000) .					
	2023-24	2024-25	Current 2025-26	Changes 2026-27	Proposed 2026-27
Total Authorized Positions*	7.48	7.48	7.48	0	7.48
*For detailed positions see Appendix A: Authorized Personnel/Position Summary					

**Program Description**

**Parks**

Parks staff are responsible for maintenance and management of parks and sports fields, school fields improved by Bed, Board, and Beverage (BBB) Recreation funds, BBB Beautification funded streetscapes, Flagstaff Urban Trails System (FUTS) trails, downtown areas, Heritage Square, grounds at city buildings (including recreation centers, library, City Hall) and snow operations for many city-owned parking lots, designated city sidewalks, alleyways, and FUTS.

**Cemetery**

Cemetery staff are responsible for the maintenance and management of the Citizens Cemetery, performing services related to the opening and closing of graves, lot sales, record keeping, and facility and grounds maintenance. Cemetery staff also provide the opening and closing services for the Calvary Cemetery.

Section 155 - Parks					
Expenditures by Category:	Actual	Adopted	Estimated	Proposed	Budget-Budget Variance
	Expenditures	Budget	Expenditures	Budget	
	2024-25	2025-26	2025-26	2026-27	
Personnel Services	\$ 2,323,875	\$ 2,801,738	\$ 2,801,738	\$ 2,660,450	\$ (141,288)
Contractuals	924,471	1,107,336	1,107,336	818,175	(289,161)
Commodities	409,945	537,136	537,136	496,205	(40,931)
Capital	273,666	908,190	906,559	255,000	(653,190)
<b>Total</b>	<b>\$ 3,931,957</b>	<b>\$ 5,354,400</b>	<b>\$ 5,352,769</b>	<b>\$ 4,229,830</b>	<b>\$ (1,124,570)</b>
<b>Expenditures by Program:</b>					
General Administration	\$ 440,120	\$ 800,095	\$ 800,095	\$ 542,501	\$ (257,594)
Park Grounds Maintenance	800,961	1,068,125	1,066,494	1,001,893	(66,232)
Park Buildings and Facility Maintenance	104,842	37,217	37,217	39,291	2,074
BBB - Streetscape/Median Maintenance	296,320	365,399	365,399	-	(365,399)
Right-of-Way/ Median	111,049	124,065	124,065	67,595	(56,470)
FUTS Trail System	122,504	237,015	237,015	320,633	83,618
Heritage Square Maintenance	19,939	36,205	36,205	31,927	(4,278)
BBB Recreation Fields	1,487,119	1,705,389	1,705,389	1,675,358	(30,031)
Downtown/Plaza Maintenance	17,255	55,001	55,001	(1,113)	(56,114)
Non-Park Grounds and Landscapes	172,888	187,887	187,887	210,178	22,291
Cemetery	358,960	738,002	738,002	341,567	(396,435)
<b>Total</b>	<b>\$ 3,931,957</b>	<b>\$ 5,354,400</b>	<b>\$ 5,352,769</b>	<b>\$ 4,229,830</b>	<b>\$ (1,124,570)</b>
<b>Commentary:</b>					
<p>The Parks operating budget has decreased by 11%. There are capital expenditures of \$255,000, resulting in an overall net decrease of 21%. The personnel services decrease of 5% is mainly due to merits and benefit increases, offset by a reallocation of the BBB - Streetscape/Median Maintenance and Right-of-Way/Median programs to the Street Maintenance section. The contractuals decrease of 26% is mainly due to a reduction of snow removal and weed abatement services as well as reallocation of the previous programs. Commodities decreased by 8% mainly due to a decrease in maintenance and related expenditures as well as reallocation of the previous programs. There are major capital expenditures (&gt;\$5,000) including kiosk signage upgrades (\$20,000), bleacher upgrades (\$25,000), amenity upgrades (\$20,000), skate park concrete expansion (\$50,000), storage yard fencing (\$20,000), turf sprayer (\$30,000), ramada replacement (\$50,000), and dugout shade structures (\$40,000).</p>					

	2023-24	2024-25	Current 2025-26	Changes 2026-27	Proposed 2026-27
Total Authorized Positions*	33.39	33.39	33.39	(4)	29.38

\*For detailed positions see Appendix A: Authorized Personnel/Position Summary

## Program Description

Recreation staff are responsible for management and operation of the Flagstaff Aquaplex, Hal Jensen Recreation Center, Jay Lively Activity Center, and Joe C. Montoya Community and Senior Center.

The Recreation section prides itself on providing meaningful activities and programs for everyone regardless of income or ability.

The Aquaplex is a membership-based recreation center including a multi-faceted aquatic area consisting of a wading pool, lap lanes, slides, and lazy river. The center also includes a fitness area, movement studio, climbing wall, lobby seating, and three community rooms available to reserve.

The Hal Jensen Recreation Center is a youth programming focused center that also includes a full gymnasium, racquetball courts, fitness center, computer room, and game room.

The Jay Lively Activity Center touts the community's only full sheet of ice that hosts year-round hockey programming, tournaments, figure skating, public skating, and themed skating events.

The Joe C. Montoya (JCM) Community and Senior Center hosts a myriad of community organizations and clubs, hosts the daily lunch program in partnership with Coconino County, and has a fitness center, small library, lobby seating, and billiards.

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<b>Section 156 - Recreation</b>					
<b>Expenditures by Category:</b>					
	Actual Expenditures 2024-25	Adopted Budget 2025-26	Estimated Expenditures 2025-26	Proposed Budget 2026-27	Budget-Budget Variance
Personnel Services	\$ 3,238,022	\$ 2,948,703	\$ 2,948,703	\$ 2,998,493	\$ 49,790
Contractuals	1,107,289	813,492	850,242	683,392	(130,100)
Commodities	316,383	302,891	302,891	297,991	(4,900)
Capital	176,708	275,000	361,384	55,000	(220,000)
<b>Total</b>	<b>\$ 4,838,402</b>	<b>\$ 4,340,086</b>	<b>\$ 4,463,220</b>	<b>\$ 4,034,876</b>	<b>\$ (305,210)</b>
<b>Expenditures by Program:</b>					
General Administration	\$ 601,897	\$ 524,183	\$ 560,933	\$ 455,806	\$ (68,377)
Community Events	381,417	-	-	-	-
Adult Athletics	233,481	-	-	-	-
Jay Lively Activity Center	846,510	947,030	947,030	764,709	(182,321)
Aquaplex	2,115,422	2,170,317	2,256,701	2,078,999	(91,318)
Joe C Montoya Community and Sr Center	305,429	311,301	311,301	333,334	22,033
Hal Jensen Recreation Center	348,488	387,255	387,255	402,028	14,773
Murdock Center	5,758	-	-	-	-
<b>Total</b>	<b>\$ 4,838,402</b>	<b>\$ 4,340,086</b>	<b>\$ 4,463,220</b>	<b>\$ 4,034,876</b>	<b>\$ (305,210)</b>

**Commentary:**  
The Recreation operating budget has decreased by 2%. There are capital expenditures of \$55,000, resulting in an overall net decrease of 7%. The personnel services increase of 2% is mainly due to merits and benefit increases, partially offset by the reduction of a Administrative Specialist. The contractuals decrease of 16% is mainly due to a reduction in maintenance. Commodities decreased by 2% mainly due to a reduction in computer equipment. There are major capital expenditures (>\$5,000) which include a new sound system at Aquaplex (\$22,000), On-Ice Gamification (\$15,000), sound paneling (\$10,000), and fitness equipment for Hal Jensen (\$8,000).

	2023-24	2024-25	Current 2025-26	Changes 2026-27	Proposed 2026-27
Total Authorized Positions*	59.17	58.85	56.85	(1)	55.85

\*For detailed positions see Appendix A: Authorized Personnel/Position Summary

## Program Description

### Events

The section organizes family-friendly events for all to enjoy and facilitates special event facility use permits for organizations and individuals to conduct events on city property. In addition, signature special events are those with full oversight and programming of the program that provide family-friendly events for all to enjoy.

### Marketing

The marketing program manages and promotes all programming for the division through the monthly newsletter, recreation center activities, park improvements, open space opportunities, social media and website communications.

### Athletics

The athletics program organizes sports leagues for both youth and adults, offers full programming of specific outdoor and indoor adult sports through softball, basketball and volleyball, and permits many local and out of town sport organizations to utilize local fields for leagues and tournaments.

Section 157 - Events					
Expenditures by Category:	Actual	Adopted	Estimated	Proposed	Budget-Budget Variance
	Expenditures	Budget	Expenditures	Budget	
	2024-25	2025-26	2025-26	2026-27	
Personnel Services	\$ -	\$ 499,794	\$ 499,794	\$ 552,416	\$ 52,622
Contractuals	2,529	463,230	463,230	108,230	(355,000)
Commodities	37	36,249	36,249	36,249	-
<b>Total</b>	<b>\$ 2,566</b>	<b>\$ 999,273</b>	<b>\$ 999,273</b>	<b>\$ 696,895</b>	<b>\$ (302,378)</b>
<b>Expenditures by Program:</b>					
Community Events	\$ 787	\$ 711,844	\$ 711,844	\$ 384,784	\$ (327,060)
Adult Athletics	1,779	287,429	287,429	312,111	24,682
<b>Total</b>	<b>\$ 2,566</b>	<b>\$ 999,273</b>	<b>\$ 999,273</b>	<b>\$ 696,895</b>	<b>\$ (302,378)</b>
<b>Commentary:</b>					
The Events section operating budget has decreased by 30%. There are no capital expenditures. The personnel services increase of 11% is mainly due to merits and benefit increases. The contractual decrease of 77% is mainly due to a one-time expenditure for the 4th of July drone show. Commodities have remained flat year over year. There are no major capital expenditures (>\$5,000).					

	2023-24	2024-25	Current 2025-26	Changes 2026-27	Proposed 2026-27
Total Authorized Positions*	0	0	2	0	2

\*For detailed positions see Appendix A: Authorized Personnel/Position Summary

## Program Description

The Open Space section aims to create a livable community where open space is integrated within the community and residents can access protected and preserved natural areas which is reflected in the section's goals. The section contributes to greater well-being among Flagstaff residents through the following efforts:

- Protect the region's ecological health through the preservation of natural, historic, and cultural resources
- Implement an integrated, connected open space system that provides all residents with access to natural or open spaces within a 10-minute walk of their homes
- Protect and properly manage sensitive plant and animal communities
- Protect the scenic quality and undeveloped nature of open space
- Preserve the cultural, historical, geological, and archaeological integrity of the Flagstaff area
- Manage vegetative communities by maintaining and encouraging desirable native species, restoring degraded areas, and controlling undesirable exotic species
- Protect wildlife habitat by maintaining natural food, cover, nesting sites, resting areas, wildlife corridors, and habitat effectiveness
- Provide passive outdoor recreation opportunities which do not adversely impact sensitive resources
- Act as a good neighbor for adjacent landowners
- Identify/develop a secure funding source for maintenance, management, education and acquisition
- Provide opportunities for environmental and cultural interpretation to the public (interpretive signs, guided tours, and school field trips)
- Foster partnerships with agencies, businesses, and organizations surrounding youth engagement
- Engage volunteers to keep our open space, trails, and waterways in the best shape
- Investigate perennial opportunities for Rio de Flag

Section staff develop and implement policies, projects, and programming to preserve and maintain open space and its unique resources, provide community members with equal access, and foster educational experiences that stimulate inspiration, stewardship, and familiarity. The program builds on principles of environmental protection, community health, and economic support. Programming supports these principles to maintain open space as a feature of Flagstaff's character and attraction, supports the region's quality of life, protects the region's ecological health, supports current and future economic development, and preserves historic and cultural resources.

Section 159 - Open Space																	
Expenditures by Category:	Actual	Adopted	Estimated	Proposed	Budget-Budget Variance												
	Expenditures 2024-25	Budget 2025-26	Expenditures 2025-26	Budget 2026-27													
Personnel Services	\$ 313,038	\$ 310,570	\$ 310,570	\$ 378,280	\$ 67,710												
Contractuals	228,189	185,393	185,393	574,814	389,421												
Commodities	8,481	48,725	48,725	8,300	(40,425)												
<b>Total</b>	<b>\$ 549,708</b>	<b>\$ 544,688</b>	<b>\$ 544,688</b>	<b>\$ 961,394</b>	<b>\$ 416,706</b>												
<b>Expenditures by Program:</b>																	
Open Space Maintenance	\$ 310,504	\$ 356,070	\$ 356,070	\$ 423,780	\$ 67,710												
Open Space Grants	-	21,733	21,733	537,614	515,881												
Picture Canyon Malapai	37,098	-	-	-	-												
Picture Canyon Trail Repair	55,870	-	-	-	-												
Open Space Education	51,137	42,175	42,175	-	(42,175)												
DFFM - IPG 225-702	39,970	68,339	68,339	-	(68,339)												
DFFM - IPG 22-701	55,129	56,371	56,371	-	(56,371)												
<b>Total</b>	<b>\$ 549,708</b>	<b>\$ 544,688</b>	<b>\$ 544,688</b>	<b>\$ 961,394</b>	<b>\$ 416,706</b>												
<b>Commentary:</b>																	
The Open Space operating budget has increased by 77%. There are no capital expenditures. The personnel services increase of 22% is mainly due to merits and benefit increases, an increase of Open Space Coordinator from a part-time temporary to a full-time position, and the reclassification of the Open Space Supervisor to an Open Space Manager. The contractuals increase of 210% is mainly due to an increase in grants. Commodities decreased by 83% due to prior year grants. There are no capital expenditures (>\$5,000).																	
<table border="1"> <thead> <tr> <th></th> <th>2023-24</th> <th>2024-25</th> <th>Current 2025-26</th> <th>Changes 2026-27</th> <th>Proposed 2026-27</th> </tr> </thead> <tbody> <tr> <td>Total Authorized Positions*</td> <td>3</td> <td>2.88</td> <td>2.59</td> <td>0.41</td> <td>3</td> </tr> </tbody> </table>							2023-24	2024-25	Current 2025-26	Changes 2026-27	Proposed 2026-27	Total Authorized Positions*	3	2.88	2.59	0.41	3
	2023-24	2024-25	Current 2025-26	Changes 2026-27	Proposed 2026-27												
Total Authorized Positions*	3	2.88	2.59	0.41	3												
*For detailed positions see Appendix A: Authorized Personnel/Position Summary																	

## Program Description

The Sustainability division’s vision is to create a livable and low-impact community. Our vision contributes to greater well-being among Flagstaff residents through the following efforts:

- Reducing the impacts of Flagstaff’s waste and material consumption
- Preparing the Flagstaff community and city operations for long-term climate changes and ensuing impacts on the Flagstaff community
- Protecting Flagstaff’s ecological health and preserving historic and cultural resources
- Engaging volunteers to keep Flagstaff’s neighborhoods, trails, parks, and streets litter-free
- Facilitating energy efficiency and climate action measures across the Flagstaff community and city government operations
- Increasing access to local, healthy, and affordable food throughout the Flagstaff community

Division staff develops and implements policies, projects, and programming to enhance municipal and community-wide sustainability. The division builds on the principles of economic, environmental, organizational, and social sustainability. Programming supports the integration of these principles throughout city operations while providing critical resources to the Flagstaff community.

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<b>Section 170 - Sustainability</b>					
<b>Expenditures by Category:</b>					
	Actual Expenditures 2024-25	Adopted Budget 2025-26	Estimated Expenditures 2025-26	Proposed Budget 2026-27	Budget-Budget Variance
Personnel Services	\$ 1,312,078	\$ 1,512,389	\$ 1,512,389	\$ 1,495,366	\$ (17,023)
Contractuals	1,323,132	7,940,054	7,281,942	5,841,515	(2,098,539)
Commodities	200,082	537,870	337,472	106,796	(431,074)
Capital	45,998	-	-	-	-
<b>Total</b>	<b>\$ 2,881,290</b>	<b>\$ 9,990,313</b>	<b>\$ 9,131,803</b>	<b>\$ 7,443,677</b>	<b>\$ (2,546,636)</b>
<b>Expenditures by Program:</b>					
Sustainability	\$ 802,679	\$ 803,868	\$ 803,868	\$ 968,656	\$ 164,788
Energy Contracts	-	250,000	250,000	-	(250,000)
Community Stewards	308,751	345,309	345,309	305,627	(39,682)
Materials Management	216,367	279,159	279,159	253,356	(25,803)
Climate and Energy	155,999	582,914	582,914	159,472	(423,442)
Neighborhood Sustainability Grants	77,852	75,000	75,000	75,000	-
Non-EMF Sustainability Programing	529,467	961,463	761,065	358,566	(602,897)
Electric Vehicle Charging Stations	-	30,000	30,000	50,000	20,000
Energy Efficiency and Conservation Block Grant	73,413	-	60,527	-	-
USDA - Food Action Plan	63,960	64,727	53,852	-	(64,727)
Sustainability Grants - Misc	-	4,822,500	4,822,500	5,273,000	450,500
Sustainability- FHERP Retrofit Grant	31,655	780,496	725,909	-	(780,496)
Moore Foundation Grant	151,844	341,700	341,700	-	(341,700)
EPA Resilience Hubs Grant	462,899	653,177	-	-	(653,177)
Planning Code and Process Analysis Grant	6,404	-	-	-	-
<b>Total</b>	<b>\$ 2,881,290</b>	<b>\$ 9,990,313</b>	<b>\$ 9,131,803</b>	<b>\$ 7,443,677</b>	<b>\$ (2,546,636)</b>
<b>Commentary:</b>					
<p>The Sustainability operating budget has decreased 25%. There are no capital expenditures. The personnel services decrease of 1% is mainly due to merits and benefit increases, offset by filling vacancies less than budgeted. The contractuals decrease of 26% is mainly due to reduced funding related to grants supporting sustainability as well as prior year one-time costs for an e-bike rebate program and new electric vehicle charging stations at City Hall. Commodities decreased by 80% mainly due to prior year one-time funding for operating supplies for electric vehicle infrastructure. There are no capital expenditures (&gt;\$5,000).</p>					
	2023-24	2024-25	Current 2025-26	Changes 2026-27	Proposed 2026-27
Total Authorized Positions*	12.49	13.89	14.38	0	14.38
*For detailed positions see Appendix A: Authorized Personnel/Position Summary					

<b>Section 171 - Environmental Management</b>					
<b>Expenditures by Category:</b>	Actual Expenditures 2024-25	Adopted Budget 2025-26	Estimated Expenditures 2025-26	Proposed Budget 2026-27	Budget-Budget Variance
Personnel Services	\$ 9,336	\$ 19,052	\$ 19,052	\$ 500	\$ (18,552)
Contractuals	-	3,820	3,820	3,820	-
Commodities	252	3,115	3,115	3,115	-
<b>Total</b>	<b>\$ 9,588</b>	<b>\$ 25,987</b>	<b>\$ 25,987</b>	<b>\$ 7,435</b>	<b>\$ (18,552)</b>
<b>Expenditures by Program:</b>					
Environmental Management	\$ 9,588	\$ 25,987	\$ 25,987	\$ 7,435	\$ (18,552)
<b>Total</b>	<b>\$ 9,588</b>	<b>\$ 25,987</b>	<b>\$ 25,987</b>	<b>\$ 7,435</b>	<b>\$ (18,552)</b>
<b>Commentary:</b>					
The Environmental Management operating budget has decreased by 71%. There are no capital expenditures. The personnel services decrease of 97% is mainly due to the elimination of an Environmental Specialist in Facilities which was partially funded by Sustainability. Contractuals and commodities remained flat year over year. There is no major capital (>\$5,000).					

Note: All authorized positions are budgeted in Section 170

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**Program Description**

The Housing section administers the Community Development Block Grant Entitlement Program; provides technical assistance to non-profits in the community seeking federal or state funding to provide services for low or moderate income members of the community; designs and implements new affordable housing programs as funding allows, such as the Community Land Trust Program; works with the greater housing community to develop city policies encouraging private sector solutions for affordable housing; works to encourage development of affordable housing not related to policy; provides information to the community and City Council as requested on affordable and workforce housing issues; and facilitates public participation or provides support for numerous community planning processes and documents.

<b>Section 105 - Housing</b>					
<b>Expenditures by Category:</b>					
	Actual Expenditures 2024-25	Adopted Budget 2025-26	Estimated Expenditures 2025-26	Proposed Budget 2026-27	Budget-Budget Variance
Personnel Services	\$ 576,761	\$ 655,147	\$ 655,147	\$ 728,358	\$ 73,211
Contractuals	64,653	16,022,118	16,022,118	8,946,040	(7,076,078)
Commodities	10,548	20,472	20,472	19,125	(1,347)
<b>Total</b>	<b>\$ 651,962</b>	<b>\$ 16,697,737</b>	<b>\$ 16,697,737</b>	<b>\$ 9,693,523</b>	<b>\$ (7,004,214)</b>
<b>Expenditures by Program:</b>					
General Administration	\$ 602,196	\$ 864,277	\$ 864,277	\$ 771,652	\$ (92,625)
Land Trust	2,193	6,600	6,600	21,600	15,000
Rental Assistance Demonstration (RAD)	-	4,892,196	4,892,196	4,945,529	53,333
Adaptive Reuse	-	2,934,664	2,934,664	32,322	(2,902,342)
Rental Incentives	-	5,000,000	5,000,000	-	(5,000,000)
Down Payment Assistance	-	3,000,000	3,000,000	3,922,420	922,420
ADOH Homeless Shelter and Services	47,573	-	-	-	-
<b>Total</b>	<b>\$ 651,962</b>	<b>\$ 16,697,737</b>	<b>\$ 16,697,737</b>	<b>\$ 9,693,523</b>	<b>\$ (7,004,214)</b>
<b>Commentary:</b>					
The Housing operating budget has decreased by 42%. There are no capital expenditures. The personnel services increase of 11% is mainly due to merits and benefit increases as well as the addition of an Administrative Specialist mid-year and funded ongoing. The contractuals decrease of 44% is mainly due to one-time funding in the prior fiscal year for the Prop 441 Adaptive Reuse and Rental Incentive programs. Commodities decreased by 7% mainly due to one-time computer software in the prior fiscal year. There are no capital expenditures (>\$5,000).					

	2023-24	2024-25	Current 2025-26	Changes 2026-27	Proposed 2026-27
Total Authorized Positions*	7	7	8	0	8

\*For detailed positions see Appendix A: Authorized Personnel/Position Summary

Section 106 - Community Housing Services					
Expenditures by Category:					
	Actual Expenditures 2024-25	Adopted Budget 2025-26	Estimated Expenditures 2025-26	Proposed Budget 2026-27	Budget-Budget Variance
Contractuals	\$ 1,003,954	\$ 2,628,766	\$ 2,578,676	\$ 1,150,399	\$ (1,478,367)
Capital	-	750,000	750,000	-	(750,000)
<b>Total</b>	<b>\$ 1,003,954</b>	<b>\$ 3,378,766</b>	<b>\$ 3,328,676</b>	<b>\$ 1,150,399</b>	<b>\$ (2,228,367)</b>
Expenditures by Program:					
Land Trust	\$ -	\$ 20,000	\$ 20,000	\$ -	\$ (20,000)
General Administration	17,122	1,704,976	1,523,771	-	(1,704,976)
Revolving Loan - General Fund	288,750	-	-	-	-
Affordable Housing Incentives	599,437	1,412,743	1,583,259	1,000,000	(412,743)
Affordable Housing Opportunities /Land Acquisition	5,640	92,524	91,884	16,000	(76,524)
COF Employer Assistance Housing	85,000	148,523	109,762	134,399	(14,124)
Planning Code & Process Analysis Grant	8,005	-	-	-	-
<b>Total</b>	<b>\$ 1,003,954</b>	<b>\$ 3,378,766</b>	<b>\$ 3,328,676</b>	<b>\$ 1,150,399</b>	<b>\$ (2,228,367)</b>
<b>Commentary:</b> The Community Housing Services operating budget decreased by 56%. There are no FY27 capital expenditures, resulting in an overall budget decrease of 66%. This Section does not have personnel services. The contractuals decrease of 56% is mainly due to one-time expenditures in the prior year for incentives for developers to create affordable housing Rental Assistance Demonstration (RAD) consulting and contributions. There are no capital expenditures (>\$5,000).					

Section 108 - Community Development Block Grants					
Expenditures by Category:					
	Actual Expenditures 2024-25	Adopted Budget 2025-26	Estimated Expenditures 2025-26	Proposed Budget 2026-27	Budget-Budget Variance
Personnel Services	\$ 98,519	\$ 115,250	\$ 115,250	\$ 112,406	\$ (2,844)
Contractuals	1,338,490	1,008,556	1,208,575	529,200	(479,356)
Commodities	820	-	-	1,586	1,586
<b>Total</b>	<b>\$ 1,437,829</b>	<b>\$ 1,123,806</b>	<b>\$ 1,323,825</b>	<b>\$ 643,192</b>	<b>\$ (480,614)</b>
Expenditures by Program:					
CDBG Entitlement Administration	\$ 103,812	\$ 115,250	\$ 115,250	\$ 175,192	\$ 59,942
CDBG Public Improvement	344,169	403,451	240,809	-	(403,451)
CDBG Housing Rehab	460,306	46,064	493,020	-	(46,064)
CDBG Miscellaneous Projects	39,412	529,102	186,088	468,000	(61,102)
CDBG Public Facility	122,524	-	7,534	-	-
CDBG Public Facility Ops	96,876	29,939	1,124	-	(29,939)
CDBG Acquisitions	270,730	-	280,000	-	-
<b>Total</b>	<b>\$ 1,437,829</b>	<b>\$ 1,123,806</b>	<b>\$ 1,323,825</b>	<b>\$ 643,192</b>	<b>\$ (480,614)</b>
<b>Commentary:</b> The Community Development Block Grants operating budget has decreased by 43%. There are no capital expenditures. The personnel services decrease of 2% is mainly due to merit and benefit increases offset by personnel changes within the section. The contractuals decrease of 48% is mainly due to a decrease in grant funding for the CDBG Public Improvement program. Commodities increased due to one-time grant funding for office supplies, software, and printing. There are no capital expenditures (>\$5,000).					

Note: All authorized positions are budgeted in Section 105

### Program Description

The City of Flagstaff Housing Authority (CFHA) owns and manages 265 units of low-income public housing, administers 342 Section 8 Housing Choice Vouchers, 106 Veterans Affairs Supportive Housing (VASH) Vouchers for Veterans, 40 Mainstream vouchers for households with a disabled adult, 25 Emergency Housing Vouchers, five Stability Vouchers and several Foster Youth Initiative (FYI) Vouchers for youth aging out of the State foster care system. CFHA partners with the Veterans Administration (VA) on the VASH program and with the Arizona Department of Child Safety on the FYI program. The Housing Authority also manages Clark Homes, a Section 8 New Construction Development with 80 units of low-income housing and provides twelve Section 8 Certificates for the seriously mentally ill, in partnership with the Guidance Center.

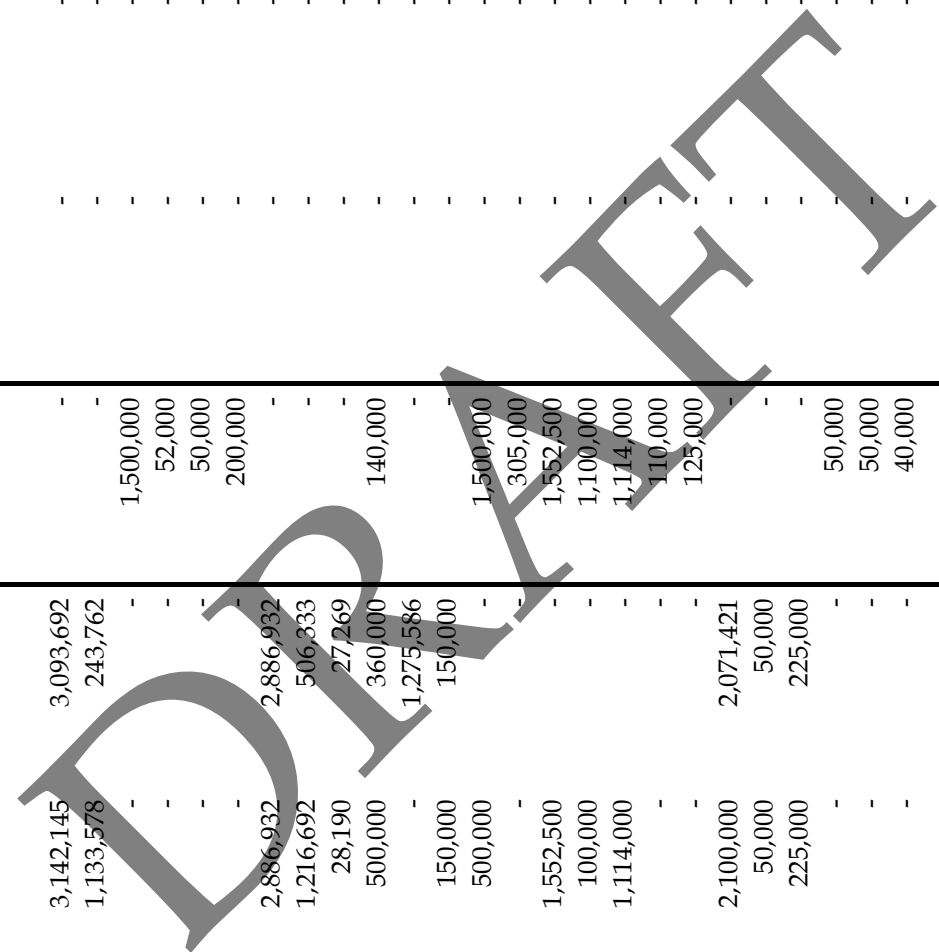
Section 109 - Flagstaff Housing Authority					
Expenditures by Category:	Actual	Adopted	Estimated	Proposed	Budget-Budget Variance
	Expenditures	Budget	Expenditures	Budget	
	2024-25	2025-26	2025-26	2026-27	
Personnel Services	\$ 2,331,332	\$ 2,219,613	\$ 2,219,613	\$ 2,670,347	\$ 450,734
Contractuals	10,150,349	14,365,365	14,365,365	14,500,965	135,600
Commodities	127,511	236,170	236,170	165,670	(70,500)
Capital	990,000	990,000	990,000	990,000	-
<b>Total</b>	<b>\$ 13,599,192</b>	<b>\$ 17,811,148</b>	<b>\$ 17,811,148</b>	<b>\$ 18,326,982</b>	<b>\$ 515,834</b>
Expenditures by Program:					
Low Income Public Housing	\$ 4,671,682	\$ 3,861,454	\$ 3,861,454	\$ 4,354,786	\$ 493,332
Section 8, MRO, SRO and VASH	8,491,645	13,649,117	13,649,117	13,635,721	(13,396)
Non-HUD Program	55,819	30,576	30,576	38,629	8,053
FHC Pass Thru	380,046	270,001	270,001	297,846	27,845
<b>Total</b>	<b>\$ 13,599,192</b>	<b>\$ 17,811,148</b>	<b>\$ 17,811,148</b>	<b>\$ 18,326,982</b>	<b>\$ 515,834</b>
Commentary:					
<p>The Flagstaff Housing Authority operating budget has increased by 3%. There are capital expenditures of \$990,000, resulting in an overall increase of 3%. The personnel services increase of 20% is mainly due to merits and benefit increases as well as the addition of 3.0 FTE Maintenance Technicians. The contractuals increase of 1% is mainly due to operating increases including landscaping, maintenance, and utilities. Commodities decreased by 30% mainly due to one-time funding in the prior year for snow plow machinery. There are capital expenditures (&gt;\$5,000) including housing related improvement projects (\$990,000).</p>					
Total Authorized Positions*					
	2023-24	2024-25	Current 2025-26	Changes 2026-27	Proposed 2026-27
	24	24	26	3	29
*For detailed positions see Appendix A: Authorized Personnel/Position Summary					

**City of Flagstaff**  
**Capital Improvement Program Summary**  
**Fiscal Year 2026-27 - Fiscal Year 2030-31**

	Budget 2025-26	Estimate 2025-26	Budget 2026-27	2027-28	2028-29	2029-30	2030-31	Total Plan
Beginning Balance	-	-	-	-	-	-	-	-
Resources								
Debt	50,700,532	19,699,606	59,424,434	95,107,754	91,847,035	19,329,722	13,445,591	298,854,142
Grants	35,215,187	19,714,833	86,368,031	61,936,423	21,710,805	21,766,485	12,634,600	224,131,177
Pay-as-you-go	155,843,197	112,077,540	140,298,571	63,822,344	45,924,526	47,110,657	44,852,926	454,086,564
Total Resources	241,758,916	151,491,979	286,091,036	220,866,521	159,482,366	88,206,864	70,933,117	977,071,883
Expenditures								
General Government	69,088,719	46,077,822	57,130,635	38,371,266	13,192,831	10,428,928	-	165,201,482
Streets/Transportation	81,559,479	51,515,926	119,379,281	117,382,188	82,674,702	23,232,072	28,289,631	422,473,800
Beautification (BBB)	3,281,342	1,274,000	3,267,500	2,765,000	2,050,000	1,100,000	825,000	11,281,500
Arts and Science (BBB)	403,222	288,222	285,000	280,000	235,000	175,000	175,000	1,438,222
Recreation (BBB)	5,370,663	4,366,803	4,842,254	1,200,000	1,100,000	568,000	400,000	12,477,057
Drinking Water	21,468,490	19,092,705	20,904,849	16,066,687	24,565,391	17,173,546	19,468,486	117,271,664
Wastewater	22,464,561	19,267,541	27,346,848	16,050,162	19,152,154	7,806,179	11,050,000	100,672,884
Reclaimed Water	1,259,400	1,259,401	3,281,406	3,027,458	300,000	300,000	300,000	8,468,265
Stormwater	25,430,142	2,688,681	24,420,574	19,052,510	10,779,788	10,977,639	3,350,000	71,269,192
Solid Waste	165,000	107,393	-	721,250	2,232,500	3,445,500	2,575,000	9,081,643
Airport	11,267,898	5,553,485	25,232,689	5,950,000	3,200,000	13,000,000	4,500,000	57,436,174
Total Expenditures	241,758,916	151,491,979	286,091,036	220,866,521	159,482,366	88,206,864	70,933,117	977,071,883
Ending Balance	-	-	-	-	-	-	-	-

**City of Flagstaff**  
**Capital Improvement Program Summary**  
**Fiscal Year 2026-27 - Fiscal Year 2030-31**

	Budget 2025-26	Estimate 2025-26	Budget 2026-27	2027-28	2028-29	2029-30	2030-31	Total Plan
<b>General Government</b>								
General Fund								
Fiber and Broadband	\$ 3,142,145	3,093,692	-	-	-	-	-	3,093,692
City Hall Remodel	1,133,578	243,762	-	-	-	-	-	243,762
Roof Replacement - City Hall	-	-	1,500,000	-	-	-	-	1,500,000
Concrete Repairs - City Courthouse	-	-	52,000	-	-	-	-	52,000
City Hall Improvements	-	-	50,000	-	-	-	-	50,000
City Hall Plaza Steps Repairs	-	-	200,000	-	-	-	-	200,000
STEM Education Facility	2,886,932	2,886,932	-	-	-	-	-	2,886,932
Aquaplex Siding Project	1,216,692	506,333	-	-	-	-	-	506,333
Thorpe Park Annex	28,190	27,269	-	-	-	-	-	27,269
Public Safety Sawmill Expansion - Design	500,000	360,000	140,000	-	-	-	-	500,000
Firearms Training Facility	-	1,275,586	-	-	-	-	-	1,275,586
John Wesley Powell Police Substation - Design	150,000	150,000	-	-	-	-	-	150,000
Police Capital Improvement Reserve	500,000	-	1,500,000	-	-	-	-	1,500,000
Roof Replacement - LEAF Facility	-	-	305,000	-	-	-	-	305,000
John Wesley Powell Fire Station #7 - Design	1,552,500	-	1,552,500	-	-	-	-	1,552,500
Fire Capital Improvement Program Reserve	100,000	-	1,100,000	-	-	-	-	1,100,000
Fire Administrative Facility - Design	1,114,000	-	1,114,000	-	-	-	-	1,114,000
Academy/Burn Room Repair & Construction	-	-	110,000	-	-	-	-	110,000
Carpet Replacement - Various Fire Stations	-	-	125,000	-	-	-	-	125,000
Jay Lively Recreation Center - Chillers	2,100,000	2,071,421	-	-	-	-	-	2,071,421
Citizen's Cemetery Columbarium	50,000	50,000	-	-	-	-	-	50,000
Citizen's Cemetery Expansion	225,000	225,000	-	-	-	-	-	225,000
Skate Park Expanded Concrete - Bushmaster	-	-	50,000	-	-	-	-	50,000
Ramada/Concrete Replacement-Mobile Haven	-	-	50,000	-	-	-	-	50,000
Dugout Shade Structures - Thorpe Park	-	-	40,000	-	-	-	-	40,000
Economic Development Fund								
Acoustic Upgrade - Moonshot Incubator	-	-	60,000	-	-	-	-	60,000
Housing and Community Services Fund								
Land Acquisition	750,000	750,000	-	-	-	-	-	750,000
Library Fund								
Window Replacements - Downtown	2,586,780	2,517,953	130,000	-	-	-	-	2,647,953
Parking District Fund								
Property Acquisition	1,823,829	-	2,500,000	1,500,000	-	4,600,000	-	8,600,000



**City of Flagstaff**  
**Capital Improvement Program Summary**  
**Fiscal Year 2026-27 - Fiscal Year 2030-31**

	Budget 2025-26	Estimate 2025-26	Budget 2026-27	2027-28	2028-29	2029-30	2030-31	Total Plan
<b>General Government</b>								
Water Resource and Infrastructure Protection								
Wildland Facility	\$ 648,000	-	4,598,000	-	-	-	-	4,598,000
Capital Projects Funds								
Non GO Bond Projects								
USGS Buildings	197,419	197,342	-	-	-	-	-	197,342
USGS Renovations	3,604,334	195,000	3,660,917	-	-	-	-	3,855,917
Courthouse Parking Structure	3,908,299	3,917,679	-	-	-	-	-	3,917,679
Downtown Mile	6,977,676	1,448,156	29,285,000	29,376,600	6,342,291	-	-	66,452,047
Amtrak Station Platform	-	-	79,000	-	-	-	-	79,000
GO Bond Projects								
FUTS/Open Space Land Acquisition	2,376,851	1,518,817	1,600,000	-	-	-	-	3,118,817
Proposition 441								
Arroyo Seco Inlet	154,159	258,907	-	-	-	-	-	258,907
Arroyo Seco - Dortha Channel	2,770,770	2,889,415	-	-	-	-	-	2,889,415
Property Acquisition	150,000	1,458,938	-	-	-	-	-	1,458,938
Cedar Crossing	1,587,652	996,667	-	-	-	-	-	996,667
Cedar - Linda Vista Channel	2,044,003	1,806,392	-	-	-	-	-	1,806,392
Linda Vista Crossing	207,162	75,574	-	-	-	-	-	75,574
Linda Vista Sidewalks	377,143	361,143	-	-	-	-	-	361,143
Grandview	692,021	487,191	-	-	-	-	-	487,191
Killip Inlet	1,655,309	1,705,610	-	-	-	-	-	1,705,610
Killip Outlet	740,061	836,193	-	-	-	-	-	836,193
Parkway Basins	4,500	5,709	-	-	-	-	-	5,709
The Wedge	6,954,599	3,973,561	-	-	-	-	-	3,973,561
Wildcat Digesters	-	-	-	4,794,666	5,000,540	5,000,040	-	14,795,246
Wildcat Pumps	4,951,919	4,951,919	-	-	-	-	-	4,951,919
Wildcat Co-Generation Unit Construction	-	-	149,289	-	1,850,000	-	-	4,699,289
Rio Reclaimed Generators	3,500,000	3,911,205	1,734,400	-	-	-	-	5,645,605
Turbo Blowers	840,000	924,456	500,000	-	-	-	-	1,424,456
Wastewater Project Contingency	-	-	-	-	-	828,888	-	828,888
Proposition 442								
Public Housing Redevelopment	4,892,196	-	4,945,529	-	-	-	-	4,945,529
<b>Total General Government</b>	<b>\$ 69,088,719</b>	<b>46,077,822</b>	<b>57,130,635</b>	<b>38,371,266</b>	<b>13,192,831</b>	<b>10,428,928</b>	<b>-</b>	<b>165,201,482</b>

**City of Flagstaff  
Capital Improvement Program Summary  
Fiscal Year 2026-27 - Fiscal Year 2030-31**

	Budget 2025-26	Estimate 2025-26	Budget 2026-27	2027-28	2028-29	2029-30	2030-31	Total Plan
\$	27,125,732	18,911,369	5,768,258	7,494,666	6,850,540	5,828,928	-	44,853,761
	14,370,068	11,189,420	24,757,582	19,064,222	2,938,756	-	-	57,949,980
	27,592,919	15,977,033	26,604,795	11,812,378	3,403,535	4,600,000	-	62,397,741

**General Government**

Debt  
Grant  
Pay as You Go

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**City of Flagstaff**  
**Capital Improvement Program Summary**  
**Fiscal Year 2026-27 - Fiscal Year 2030-31**

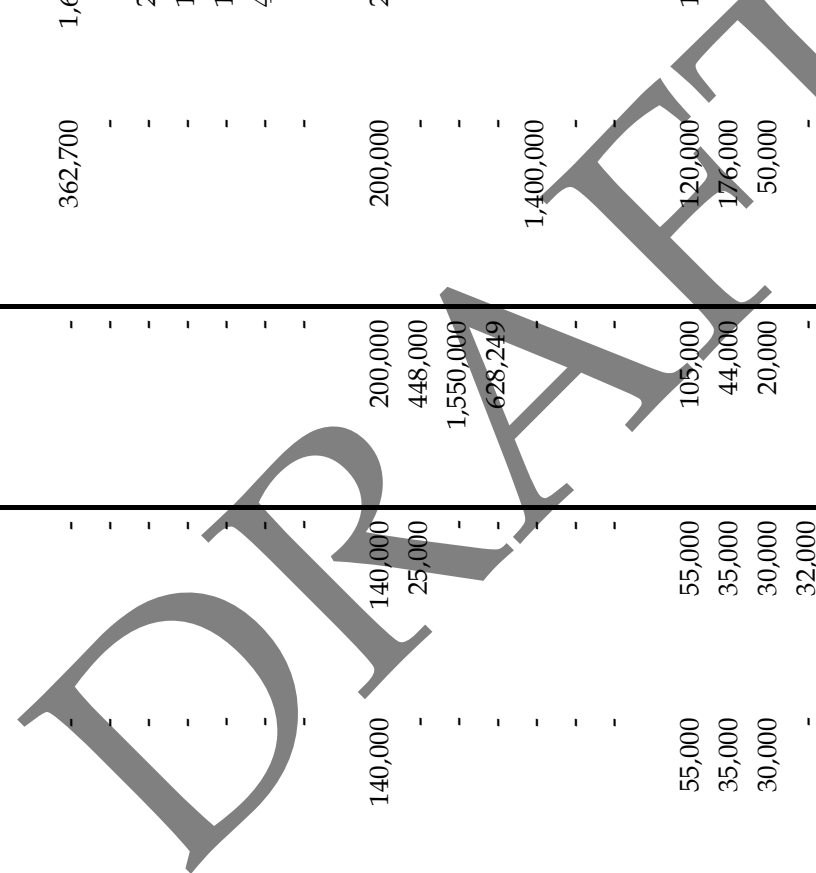
	Budget 2025-26	Estimate 2025-26	Budget 2026-27	2027-28	2028-29	2029-30	2030-31	Total Plan
<b>Streets / Transportation</b>								
Streets - HURF								
Equipment Barn Building #7	\$ 300,000	300,000	3,875,000	3,700,000	-	-	-	7,875,000
Meade Lane Rio De Flag Bridge Rehab	-	15,000	-	56,200	364,700	-	-	435,900
Sunnyside	-	-	-	1,690,000	-	-	-	1,690,000
Dirt Road Construction	-	-	-	2,277,352	-	-	-	2,277,352
Sidewalk Repairs/Replacements	-	-	-	-	2,000,000	-	-	2,000,000
Guardrail Improvements/Replacements	-	-	-	-	1,000,000	-	-	1,000,000
Bridge Repairs/Replacements	-	-	-	-	5,000,000	-	-	5,000,000
Transportation Tax Funded								
Beulah Extension/University Realign	500,000	500,000	-	-	-	-	-	500,000
Switzer/Turquoise Roundabout	5,000	5,000	-	-	-	-	-	5,000
Road Repair and Street Safety								
Pavement Overlay Program	13,553,983	13,553,983	9,420,895	8,325,000	8,350,000	8,350,000	8,800,000	56,799,878
Utility Replacements and Overlay	-	-	-	1,000,000	1,000,000	1,000,000	525,532	3,525,532
Coconino Estates - Phase I	1,727,166	48,000	1,497,848	-	-	-	-	1,545,848
Lone Tree Railroad Overpass								
Lone Tree Railroad Overpass	26,482,865	5,287,400	28,500,000	41,950,000	41,065,000	2,020,000	-	118,822,400
Roadway, Pedestrian, Bicycle and Safety Improvements								
New Street Projects								
4th Street/John Wesley Powell Extension	8,750,000	10,425,000	22,875,000	14,530,000	1,500,000	-	-	49,330,000
JWP - Lake Mary to Airport Phase I	200,000	-	1,100,000	3,500,000	7,550,000	-	-	12,150,000
JWP - Lake Mary to Airport Phase II	-	-	1,200,000	-	2,102,000	6,754,292	-	10,056,292
Ponderosa Parkway Extension	-	-	200,000	-	-	-	-	200,000
Street Widening Projects								
Butler Avenue/Fourth Improvements	2,330,900	628,900	14,081,100	16,166,825	-	-	-	30,876,825
Lone Tree: Butler to O'Leary	11,805,471	7,396,892	3,987,270	-	-	-	-	11,384,162
Lone Tree: O'Leary to Pine Knoll	200,000	-	-	-	-	-	2,000,000	2,000,000
Lone Tree: Pine Knoll to Powell	200,000	-	-	-	-	-	-	-
Lone Tree Feasibility Study: O'Leary to JWP	-	100,000	300,000	-	-	-	-	400,000
Complete Street Conversion	-	-	-	-	-	-	10,000,000	10,000,000
Street Operations								
Signal and Traffic Management	5,000	5,000	100,000	100,000	100,000	100,000	100,000	505,000
Lockett/Fourth Street Roundabout	638,030	100,000	-	-	-	-	-	100,000
Intersection Improvements	470,000	470,000	100,000	50,000	100,000	100,000	75,000	895,000
Quiet Zone Downtown Mile	200,000	225,424	658,000	250,000	-	-	-	1,133,424
Dark Sky Lighting	750,000	750,000	750,000	750,000	750,000	750,000	750,000	4,500,000

**City of Flagstaff**  
**Capital Improvement Program Summary**  
**Fiscal Year 2026-27 - Fiscal Year 2030-31**

	Budget 2025-26	Estimate 2025-26	Budget 2026-27	2027-28	2028-29	2029-30	2030-31	Total Plan
<b>Streets / Transportation</b>								
Street Operations - Continued								
Neighborhood Plans		50,000	200,000	-	-	-	200,000	450,000
West Route 66	350,000	-	4,800,000	5,000,000	1,350,000	-	1,350,000	12,500,000
Country Club/Oakmont	100,000	300,000	200,000	2,300,000	-	-	-	2,800,000
San Francisco/Franklin Signal	-	-	400,000	-	-	-	-	400,000
Smokerise/Highway 89	885,998	423,000	925,000	-	-	-	-	1,348,000
Signal - Woody Mountain/Rt 66	-	900,000	-	-	-	-	-	900,000
Creststone Left Turn	-	-	500,000	-	-	-	-	500,000
Downtown Safety-Leroux to San Fran	-	-	400,000	-	-	-	-	400,000
Quiet Zone-Fanning and Steves	-	-	200,000	1,100,000	-	-	-	1,300,000
Traffic Calming	-	-	75,000	75,000	75,000	75,000	75,000	375,000
Foxglen Median	-	100,000	-	-	-	-	-	100,000
La Plaza Vieja Traffic Calming	-	-	1,500,000	-	-	-	-	1,500,000
Downtown Safety-Sitgreaves to Humphries	-	-	-	300,000	-	-	-	300,000
Corridor Studies	-	-	-	-	-	-	125,000	125,000
Bicycle and Pedestrian Projects								
General Planning	152,000	152,000	155,800	159,695	163,687	167,780	171,974	970,936
Bike/Ped Project Pre-Design	50,000	50,000	200,000	200,000	200,000	200,000	200,000	1,050,000
FUTS Asphalt Repair	2,975,000	2,750,000	-	-	-	-	283,125	3,033,125
Safe Streets Master Plan	125,000	125,000	125,000	125,000	124,622	-	-	499,622
US 180 Corridor	-	-	8,000,000	-	-	-	-	8,000,000
Route 66 - FUTS/ADA	-	-	2,170,000	-	-	-	-	2,170,000
Safe Routes to Schools	55,500	40,000	15,500	-	-	-	-	55,500
Flagstaff Urban Trail System								
FUTS Signing	20,000	10,000	20,000	20,000	20,000	20,000	20,000	110,000
Switzer Canyon Trail	3,424,304	3,424,304	350,000	-	-	-	-	3,774,304
Foxglenn Trail	-	-	268,000	852,000	-	-	-	1,120,000
Spot Improvements	100,000	100,000	100,000	100,000	100,000	100,000	100,000	600,000
Single Track/Forest Access	50,000	50,000	120,000	120,000	120,000	120,000	120,000	650,000
Mountain View Access	100,000	100,000	450,000	452,000	3,198,000	-	-	4,200,000
Sawmill Trail	69,000	69,000	214,000	361,000	-	-	-	644,000
Highland Mesa Park Trail	-	150,000	1,450,000	-	-	-	-	1,600,000
Country Club Trail	-	-	119,200	750,800	-	-	-	870,000
Mt Elden Base Trail Connection	-	-	150,000	-	-	-	-	150,000
Woodland Trail	-	-	-	108,380	873,620	-	-	982,000

**City of Flagstaff**  
**Capital Improvement Program Summary**  
**Fiscal Year 2026-27 - Fiscal Year 2030-31**

	Budget 2025-26	Estimate 2025-26	Budget 2026-27	2027-28	2028-29	2029-30	2030-31	Total Plan
<b>Streets / Transportation</b>								
Flagstaff Urban Trail System - Continued								
Bow and Arrow Trail	-	-	-	362,700	1,652,300	-	-	2,015,000
High Country Trail	-	-	-	-	-	123,000	492,000	615,000
Marshall Trail	-	-	-	-	200,000	834,000	-	1,034,000
Brannen Access	-	-	-	-	120,000	-	-	120,000
Lake Mary Trail	-	-	-	-	150,000	412,000	-	562,000
Linda Vista Trail	-	-	-	-	496,000	-	-	496,000
Santa Fe West Trail	-	-	-	-	-	196,000	783,000	979,000
Sidewalks								
Sidewalk Infill Program	140,000	140,000	200,000	200,000	200,000	-	-	740,000
Fanning/Huntington Corner Rebuild	-	25,000	448,000	-	-	-	-	473,000
Lake Mary Corridor	-	-	1,550,000	-	-	-	-	1,550,000
Fort Valley Road	-	-	628,249	-	-	-	-	628,249
Forest Meadows/Highland Mesa	-	-	-	1,400,000	-	-	-	1,400,000
Fourth Street Sidewalks	-	-	-	-	-	790,000	-	790,000
Univ. Plaza/Thompson Sidewalks	-	-	-	-	-	-	770,000	770,000
Bikeways								
Bike Lane Striping Program	55,000	55,000	105,000	120,000	100,000	100,000	100,000	580,000
Sinclair Ridge Trail	35,000	35,000	44,000	176,000	-	-	-	255,000
Bikeway Signing	30,000	30,000	20,000	50,000	50,000	50,000	50,000	250,000
Separate Bike Lanes Phase III	-	32,000	-	-	-	-	-	32,000
Bicycle Parking	22,000	-	20,000	-	-	-	-	20,000
Bicycle Boulevard	-	-	100,000	100,000	100,000	100,000	100,000	500,000
Butler Avenue Complete Streets	3,280,000	1,192,820	3,300,000	7,684,236	-	-	-	12,177,056
Highway 180	-	-	-	-	-	-	524,000	524,000
Enhanced Beacon Crossings								
Humphreys Street at Fine Crossing	100,000	100,000	650,000	-	-	-	-	750,000
Lake Mary Rd at Walapai Crossing	-	-	105,000	645,000	-	-	-	750,000
Woodlands Village at FUTS Crossing	-	-	-	-	105,000	645,000	-	750,000
First/ Last Mile Grant								
Bicycle Projects	392,660	372,601	19,803	-	-	-	-	392,404
Pedestrian Projects	654,602	654,602	161,616	-	-	-	-	816,218
General Imp and Partnerships								
Reserve for Improvements	100,000	100,000	100,000	100,000	100,000	100,000	100,000	600,000



**City of Flagstaff**  
**Capital Improvement Program Summary**  
**Fiscal Year 2026-27 - Fiscal Year 2030-31**

	Budget 2025-26	Estimate 2025-26	Budget 2026-27	2027-28	2028-29	2029-30	2030-31	Total Plan
<b>Streets / Transportation</b>								
General Imp and Partnerships - Continued								
HSIP Program	\$ 50,000	50,000	50,000	50,000	50,000	-	-	200,000
Traffic Eng. - General Improvements	125,000	125,000	125,000	125,000	125,000	125,000	125,000	750,000
Hwy 89 Lighting & Signal Upgrades	-	-	-	-	2,119,773	-	-	2,119,773
Fourth/Whetstone Roundabout	-	-	-	-	-	-	350,000	350,000
<b>Total Streets / Transportation</b>	\$ 81,559,479	51,515,926	119,379,281	117,382,188	82,674,702	23,232,072	28,289,631	422,473,800
Debt	\$ 5,000,000	-	18,200,000	70,050,000	56,500,000	1,600,000	3,100,000	149,450,000
Grant	7,000,000	2,699,254	33,125,495	23,413,666	12,565,685	6,754,292	8,024,000	86,582,392
Pay as you go	69,559,479	48,816,672	68,053,786	23,918,522	13,609,017	14,877,780	17,165,631	186,441,408

**Streets / Transportation**

General Imp and Partnerships - Continued  
 HSIP Program  
 Traffic Eng. - General Improvements  
 Hwy 89 Lighting & Signal Upgrades  
 Fourth/Whetstone Roundabout

**Total Streets / Transportation**

Debt  
 Grant  
 Pay as you go

**City of Flagstaff**  
**Capital Improvement Program Summary**  
**Fiscal Year 2026-27 - Fiscal Year 2030-31**

	Budget 2025-26	Estimate 2025-26	Budget 2026-27	2027-28	2028-29	2029-30	2030-31	Total Plan
<b>BBB Funds</b>								
<b>Beautification</b>								
Water Tank Mural at Buffalo Park	\$ 345,000	25,000	330,000	-	-	-	-	355,000
Route 66 Interpretive Trail	45,565	8,000	-	-	-	-	-	8,000
Switzer Canyon Roundabout	447,608	150,000	462,500	-	-	-	-	612,500
Phoenix Parking Plaza-DCC Civic Space	35,000	-	50,000	-	-	-	300,000	350,000
Downtown Mile - Underpasses	-	-	-	-	-	-	100,000	100,000
Phone Booth Library	146,000	146,000	-	-	-	-	-	146,000
Montalvo Park Mosaic Rebuild	100,000	20,000	-	-	-	-	-	20,000
Huntington Gabion and Ponderosa	695,227	390,000	390,000	-	-	-	-	780,000
East Side Streetscape Beautification	100,000	-	100,000	-	125,000	-	-	225,000
4th Street/Lockett Roundabout	100,000	-	175,000	425,000	-	-	-	600,000
Indigenous Representation	-	-	25,000	100,000	-	-	-	125,000
Mural Initiative Alley Improvements	50,000	-	50,000	100,000	-	-	-	150,000
Rio de Flag	50,000	-	-	-	-	-	25,000	25,000
School Walkways, Pilot Project	-	-	-	90,000	-	-	-	90,000
Spruce Wash Wedge	641,942	135,000	700,000	-	-	-	-	835,000
North Edge - Milton/Route 66	-	-	-	30,000	200,000	-	-	230,000
Milton and Butler Drainage	-	-	-	-	100,000	-	-	100,000
Butler Roundabout Improvements	-	-	-	180,000	450,000	-	-	630,000
City Hall Lawn	-	-	-	-	100,000	250,000	-	350,000
Fourth Street Bridge (Phase 2)	-	-	-	125,000	500,000	-	-	625,000
Lunar Landing Plaza	-	-	-	-	50,000	250,000	-	300,000
Pluto Piece	-	-	-	-	25,000	200,000	-	225,000
Airport Terminal Exterior Improvements	-	-	150,000	700,000	-	-	-	850,000
Heritage Square Sculpture and Art Feature	-	-	110,000	390,000	-	-	-	500,000
Joe Montoya Sculpture Garden	-	-	275,000	275,000	-	-	-	550,000
Future Projects	500,000	400,000	500,000	400,000	400,000	400,000	400,000	2,500,000
	3,281,342	1,274,000	3,267,500	2,765,000	2,050,000	1,100,000	825,000	11,281,500
<b>Arts and Science</b>								
Neighborhood Plans Art Projects	80,000	80,000	-	-	-	-	-	80,000
FUTS Trail Sculpture	33,222	33,222	-	60,000	-	-	-	93,222
Multicultural Park Sculpture Exhibit	175,000	150,000	150,000	150,000	150,000	150,000	150,000	900,000
Thorpe Park Sculpture Exhibition	90,000	-	110,000	90,000	-	-	-	200,000
Indoor Art	-	-	-	15,000	-	-	-	15,000
Future Projects	25,000	25,000	25,000	25,000	25,000	25,000	25,000	150,000
	403,222	288,222	285,000	280,000	235,000	175,000	175,000	1,438,222

**City of Flagstaff**  
**Capital Improvement Program Summary**  
**Fiscal Year 2026-27 - Fiscal Year 2030-31**

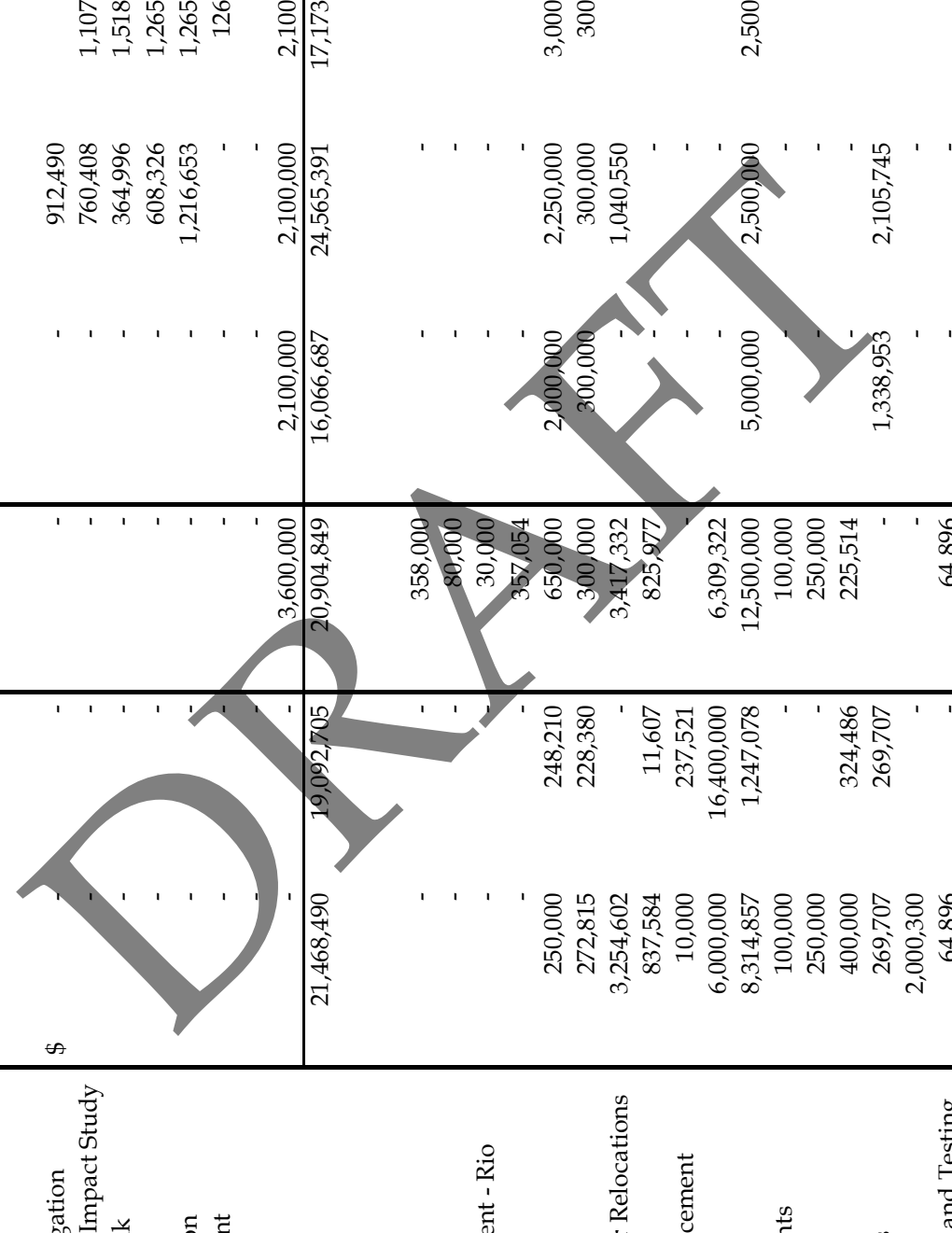
	Budget 2025-26	Estimate 2025-26	Budget 2026-27	2027-28	2028-29	2029-30	2030-31	Total Plan
<b>BBB Funds</b>								
<b>Recreation</b>								
Sports Courts	\$ 2,003,593	2,275,647	-	-	-	-	-	2,275,647
West Side Park	1,467,070	1,467,070	-	-	-	-	-	1,467,070
Heritage Square Restrooms	250,000	244,987	-	-	-	-	-	244,987
Ponderosa Park Reconstruction	-	-	1,030,000	-	-	-	-	1,030,000
Thorpe Park Annex	200,000	199,738	-	-	-	-	-	199,738
Cheshire Park	1,300,000	-	2,000,000	-	-	-	-	2,000,000
Continental Regional Park Design	-	-	1,500,000	1,000,000	-	-	-	2,500,000
Hal Jensen HVAC in Gym	150,000	179,361	-	-	-	-	-	179,361
McMillan Mesa Trail Rehab	-	-	312,254	-	-	-	-	312,254
Open Space Land Acquisition	-	-	-	800,000	-	-	-	800,000
Picture Canyon FUTS Connection	-	-	-	200,000	-	-	-	200,000
Observatory Mesa Trail Plan	-	-	-	-	300,000	400,000	400,000	1,100,000
McMillan Mesa Property Restoration	-	-	-	-	-	168,000	-	168,000
	5,370,663	4,366,803	4,842,254	1,200,000	1,100,000	568,000	400,000	12,477,057
<b>Total BBB Funds</b>	\$ 9,055,227	5,929,025	8,394,754	4,245,000	3,385,000	1,843,000	1,400,000	25,196,779
Grant	\$ 403,222	288,222	1,662,254	-	-	-	-	1,950,476
Pay as you go	8,652,005	5,640,803	6,732,500	4,245,000	3,385,000	1,843,000	1,400,000	23,246,303

**City of Flagstaff**  
**Capital Improvement Program Summary**  
**Fiscal Year 2026-27 - Fiscal Year 2030-31**

	Budget 2025-26	Estimate 2025-26	Budget 2026-27	2027-28	2028-29	2029-30	2030-31	Total Plan
<b>Water Services</b>								
<b>Drinking Water</b>								
Roof/Flooring Replacement-Lake Mary WTP		-	35,000	-	-	-	-	35,000
Lake Mary Dam Repairs		99,177	-	-	-	-	-	99,177
Rio de Flag Water Relocations	1,604,634	-	1,811,250	-	1,016,400	-	-	2,827,650
Aging Water Infrastructure Replacements		-	198,007	900,000	1,000,000	1,000,000	1,000,000	4,098,007
Water Vault/PRV Replacements	830,729	630,193	200,000	200,000	200,000	200,000	200,000	1,630,193
Radio Read Meter Replacements	2,345,050	256,276	300,000	300,000	300,000	300,000	300,000	1,756,276
Reserve for Improvements	122,604	119,561	337,459	350,958	364,996	379,596	394,780	1,947,350
SCADA Well Upgrades	30,000	5,884	30,000	30,000	30,000	30,000	30,000	155,884
Red Gap Ranch ROW Survey	75,000	14,409	-	-	-	-	-	14,409
Cocoino Estates - Bundle #4	921,392	870,304	-	-	-	-	-	870,304
Lake Mary Flocculations	7,000,000	7,307,580	4,800,000	-	-	-	-	12,107,580
Switzer Canyon Transmission Line Phase 4	10,000	1,018,068	10,000	-	-	-	-	1,028,068
Switzer Canyon Transmission Line Phase 5	1,500,000	1,513,639	5,000,000	-	-	-	-	6,513,639
Water Energy Efficiency Upgrades	100,000	99,955	100,000	-	-	-	-	299,955
Water Resources Master Plan	110,002	110,002	-	-	-	-	-	110,002
1st Ave TREN Waterline Replacement	123,862	258,183	-	-	-	-	-	258,183
Fort Tuthill Well	2,200,000	2,567,145	1,600,000	-	-	-	-	4,167,145
Inner Basin - Waterline	1,000,000	1,469,102	-	-	-	-	-	1,469,102
Lake Mary Raw Water Pipeline Rehab	550,000	549,949	450,000	5,000,000	-	2,000,000	-	7,999,949
Zone B Storage	50,000	50,000	500,000	-	-	-	-	1,050,000
Red Gap Hydrogeologic Study	300,000	283,005	-	-	-	-	-	283,005
Red Gap Ranch Water Quality Study	432,640	432,640	-	-	-	-	-	432,640
JW Powell Waterline Oversizing	450,000	450,000	1,150,000	-	-	-	-	1,600,000
Eastside Shop New Building	1,000,000	100,000	400,000	1,000,000	-	-	-	1,500,000
UV at Lake Mary Water Treatment Plant	150,000	150,000	-	-	-	-	-	150,000
Meade Lane Project	-	272,915	-	-	-	-	-	272,915
Lake Mary WTP 18" Meter and Vault	293,821	443,348	-	-	-	-	-	443,348
Woody Mountain Backup Power Project	268,756	-	-	-	-	-	-	-
Water System Master Plan	-	-	-	-	150,000	-	-	150,000
Water Rate Study	-	21,370	50,000	-	-	75,000	-	146,370
New Well and Pumphouse	-	-	-	2,595,840	3,374,592	3,275,604	4,258,285	13,504,321
Lake Mary Land Acquisition	-	-	-	-	3,649,959	-	-	3,649,959
Fort Tuthill Waterline Loop - Phase 2	-	-	-	-	2,433,306	-	-	2,433,306
Fort Valley Shopping Center	-	-	108,160	562,432	-	-	-	670,592
Inner Basin Line - Schultz/Reservoir	-	-	224,973	-	3,649,959	-	3,947,795	7,822,727
Inner Basin - Spring Box/Collection Rehab	-	-	-	233,972	-	2,530,638	2,631,864	5,396,474
Woody Mountain Wellfield Powerline Burial	-	-	-	2,193,485	2,433,306	-	-	4,626,791

**City of Flagstaff**  
**Capital Improvement Program Summary**  
**Fiscal Year 2026-27 - Fiscal Year 2030-31**

	Budget 2025-26	Estimate 2025-26	Budget 2026-27	2027-28	2028-29	2029-30	2030-31	Total Plan
<b>Water Services</b>								
<b>Drinking Water - Continued</b>								
Red Gap Ranch Geotech Investigation	-	-	-	-	912,490	-	-	912,490
Red Gap Ranch NEPA Environ. Impact Study	-	-	-	-	760,408	1,107,155	-	1,867,563
Railroad Springs #3 Storage Tank	-	-	-	-	364,996	1,518,383	-	1,883,379
Pine Del Waterline Upsizing	-	-	-	-	608,326	1,265,319	1,315,932	3,189,577
Red Gap Ranch ROW Acquisition	-	-	-	-	1,216,653	1,265,319	-	2,481,972
Turquoise Waterline Replacement	-	-	-	-	-	126,532	1,315,932	1,442,464
ADOT Cast Iron	-	-	-	-	-	-	1,973,898	1,973,898
Unprogrammed Projects	-	-	3,600,000	2,100,000	2,100,000	2,100,000	2,100,000	12,000,000
	21,468,490	19,092,705	20,904,849	16,066,687	24,565,391	17,173,546	19,468,486	117,271,664
<b>Wastewater</b>								
Pavement Repair	-	-	358,000	-	-	-	-	358,000
Roof Repair - Admin Building	-	-	80,000	-	-	-	-	80,000
Carpet, Paint, Ceiling Replacement - Rio	-	-	30,000	-	-	-	-	30,000
Master Plan - Collections	-	-	357,054	-	-	-	-	357,054
Aging Sewer Replacements	250,000	248,210	650,000	2,000,000	2,250,000	3,000,000	4,700,000	12,848,210
Reserve for Improvements	272,815	228,380	300,000	300,000	300,000	300,000	300,000	1,728,380
Rio de Flag Flood Control Sewer Relocations	3,254,602	-	3,417,332	-	1,040,550	-	-	4,457,882
Coconino Estates - Bundle #4	837,584	11,607	825,977	-	-	-	-	837,584
First Ave/Route 66 Sewer Replacement	10,000	237,521	-	-	-	-	-	237,521
Wildcat Interceptor Project	6,000,000	16,400,000	6,309,322	-	-	-	-	22,709,322
Rio Solids Treatment	8,314,857	1,247,078	12,500,000	5,000,000	2,500,000	2,500,000	-	23,747,078
Sewer Collection AIR Assessments	100,000	-	100,000	-	-	-	-	100,000
Rio de Flag Fiber Upgrade	250,000	-	250,000	-	-	-	-	250,000
Wildcat Roof Replacement	400,000	324,486	225,514	-	-	-	-	550,000
Rio Main Motor Control Centers	269,707	269,707	-	1,338,953	2,105,745	-	-	3,714,405
BNSF Sewer Relocations	2,000,300	-	-	-	-	-	-	-
Adv Water Treatment Sampling and Testing	64,896	-	64,896	-	-	-	-	64,896
Facility Master Plan Update	400,000	300,552	-	-	400,000	-	-	700,552
Meade Lane Project	39,800	-	39,800	-	-	-	-	39,800
Wastewater Plant	-	-	1,338,953	1,754,788	-	-	5,000,000	8,093,741
Sewer Rate Study	-	-	-	47,700	-	-	50,000	97,700
Headworks Rehab	-	-	-	1,348,536	1,338,953	-	-	2,687,489
Adv Water Treatment Pilot Project	-	-	-	540,800	2,812,160	-	-	3,352,960
Wildcat Solar Drying	-	-	-	1,338,953	1,754,788	-	-	3,093,741
East Industrial Sewer Improvements	-	-	-	608,326	-	-	-	608,326

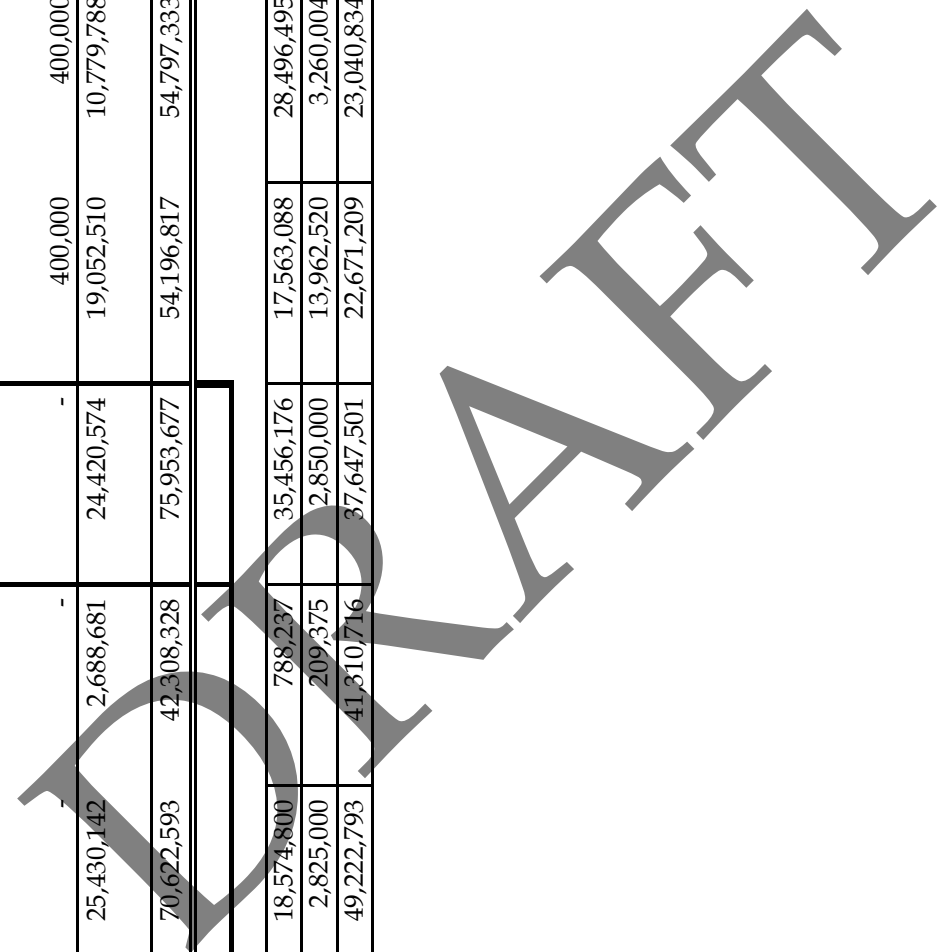


**City of Flagstaff**  
**Capital Improvement Program Summary**  
**Fiscal Year 2026-27 - Fiscal Year 2030-31**

	Budget 2025-26	Estimate 2025-26	Budget 2026-27	2027-28	2028-29	2029-30	2030-31	Total Plan
<b>Water Services</b>								
<b>Wastewater - Continued</b>								
Sunnyside Trunk Upsizing	-	-	-	304,163	-	-	-	304,163
Ponderosa Parkway - McMillan Mesa	-	-	-	467,943	-	-	-	467,943
East Railroad Upsizing	-	-	-	-	608,326	-	-	608,326
Rio Roof Replacement	-	-	-	-	3,041,632	-	-	3,041,632
University Heights Oversizing	-	-	-	-	-	1,006,179	-	1,006,179
Unprogrammed Projects	-	-	500,000	1,000,000	1,000,000	1,000,000	-	4,500,000
	22,464,561	19,267,541	27,346,848	16,050,162	19,152,154	7,806,179	11,050,000	100,672,884
<b>Reclaimed Water</b>								
8" Bottleneck - Reclaimed Line	-	136,538	2,700,000	2,040,682	-	-	-	4,877,220
Rate Study - Reclaimed Portion	-	80	28,122	-	-	-	32,898	61,100
Wildcat Interceptor Project	970,136	974,519	-	-	-	-	-	974,519
Reclaimed Water Meters/ Vaults	-	25,000	-	-	-	-	-	25,000
Rio Reclaimed Pump Valve Actuators	43,264	43,264	-	-	-	-	-	43,264
Rio Reclaimed PRV Station Raise/Relocate	246,000	80,000	553,284	512,296	-	-	-	1,145,580
Bushmaster Park Booster Comms & Flow Mete	-	-	-	324,480	-	-	-	324,480
Unprogrammed Projects	-	-	-	150,000	300,000	300,000	267,102	1,017,102
	1,259,400	1,259,401	3,281,406	3,027,458	300,000	300,000	300,000	8,468,265
<b>Stormwater</b>								
Concrete Repair - Continental and Cheshire	-	-	280,000	-	-	-	-	280,000
Rio de Flag	18,329,753	457,687	15,281,000	3,320,000	5,100,000	5,100,000	25,000	29,283,687
Spot Improvements	350,000	473,734	350,000	350,000	350,000	250,000	250,000	2,023,734
Stormwater Capital Reserve	218,405	135,505	218,405	218,405	218,405	218,405	218,405	1,227,530
Right-of-Way Acquisition	-	55,000	64,105	64,105	64,105	64,105	64,105	375,525
Side Drain Lateral Santa Fe Avenue	3,531,984	196,700	3,395,000	-	-	-	-	3,591,700
Big Fill Lake	1,000,000	125,000	-	11,500,000	3,100,000	-	-	14,725,000
Fanning Wash at Steves Boulevard	-	24,800	-	1,200,000	-	-	-	1,224,800
Meade Lane Drainage Improvement	1,000,000	275,000	832,064	-	-	-	-	1,107,064
Shadow Mountain-Detention Basin	-	42,120	-	-	-	2,996,725	-	3,038,845
Fanning Wash Diversion	-	103,135	4,000,000	2,000,000	-	-	-	6,103,135
Fanning Wash Channel Capacity	1,000,000	800,000	-	-	-	-	-	800,000
Steves Boulevard Wash at Soliere	-	-	-	-	570,583	596,259	-	1,166,842
Columbia Circle	-	-	-	-	-	-	950,667	950,667
Smokerise Neighborhood Drainage	-	-	-	-	976,695	-	-	976,695
Mobile Haven Drainage Ditch Improvement	-	-	-	-	-	1,252,145	-	1,252,145

**City of Flagstaff**  
**Capital Improvement Program Summary**  
**Fiscal Year 2026-27 - Fiscal Year 2030-31**

	Budget 2025-26	Estimate 2025-26	Budget 2026-27	2027-28	2028-29	2029-30	2030-31	Total Plan
<b>Water Services</b>								
<b>Stormwater - Continued</b>								
Unprogrammed Projects	\$ -	-	-	400,000	400,000	500,000	1,241,823	2,541,823
	25,430,142	2,688,681	24,420,574	19,052,510	10,779,788	10,977,639	3,350,000	71,269,192
<b>Total Water Services</b>	\$ 70,622,593	42,308,328	75,953,677	54,196,817	54,797,333	36,257,364	34,168,486	297,682,005
<b>Debt</b>	\$ 18,574,800	788,237	35,456,176	17,563,088	28,496,495	10,400,794	10,345,591	103,050,381
<b>Grant</b>	2,825,000	209,375	2,850,000	13,962,520	3,260,004	2,667,948	450,000	23,399,847
<b>Pay as you go</b>	49,222,793	41,310,716	37,647,501	22,671,209	23,040,834	23,188,622	23,372,895	171,231,777



**City of Flagstaff**  
**Capital Improvement Program Summary**  
**Fiscal Year 2026-27 - Fiscal Year 2030-31**

	Budget 2025-26	Estimate 2025-26	Budget 2026-27	2027-28	2028-29	2029-30	2030-31	Total Plan
<b>Solid Waste</b>								
Module II-Cell D Excavation	\$ 30,000	30,000	-	-	1,500,000	1,500,000	1,000,000	4,030,000
Leachate Pump	135,000	77,393	-	-	-	-	-	77,393
Module II-Cell D Construction	-	-	-	-	-	1,795,500	1,575,000	3,370,500
Module II-Cell D Const. QA/QC	-	-	-	-	50,000	150,000	-	200,000
Litter Control Perimeter Fence Enhancements	-	-	-	721,250	682,500	-	-	1,403,750
<b>Total Solid Waste</b>	\$ 165,000	107,393	-	721,250	2,232,500	3,445,500	2,575,000	9,081,643
<b>Debt</b>								
Pay as you go	\$ 165,000	107,393	-	721,250	2,232,500	1,500,000	2,575,000	7,581,643



**City of Flagstaff**  
**Capital Improvement Program Summary**  
**Fiscal Year 2026-27 - Fiscal Year 2030-31**

	Budget 2025-26	Estimate 2025-26	Budget 2026-27	2027-28	2028-29	2029-30	2030-31	Total Plan
<b>Airport</b>								
Hangar Roof Repair - Foxtrot	-	-	50,000	-	-	-	-	50,000
Hangar Roof Repair - Executive	-	-	30,000	-	-	-	-	30,000
Land Protection Acquisition - South	-	-	2,200,000	-	-	-	-	2,200,000
Multi Use Building - Design	248,562	184,113	-	-	-	-	-	184,113
Multi Use Building - Construction Phase I	4,447,776	4,447,776	-	-	-	-	-	4,447,776
Multi Use Building - Construction Phase II	3,706,499	920,703	5,155,136	-	-	-	-	6,075,839
Multi Use Building - Construction Phase III	-	-	9,166,125	-	-	-	-	9,166,125
Wildlife Deterrent Fencing	-	-	1,750,000	-	-	-	-	1,750,000
ADOT Environmental Assessment	665,061	893	657,728	-	-	-	-	658,621
Airport Pavement Management System	1,000,000	-	1,000,000	-	-	-	-	1,000,000
FAA BIL Terminal Expansion	-	-	5,007,200	-	-	-	-	5,007,200
FAA BIL Terminal Accessibility	-	-	216,500	-	-	-	-	216,500
Terminal Accessibility Improvements	1,200,000	-	-	1,400,000	-	-	-	1,400,000
Runway Pavement Repair	-	-	-	1,000,000	-	-	-	1,000,000
Runway Reconstruction Study	-	-	-	1,000,000	-	-	-	1,000,000
Taxiway A Rehabilitate - Design	-	-	-	2,550,000	-	-	-	2,550,000
Apron/Taxiway W Relocation - Design	-	-	-	-	1,200,000	-	-	1,200,000
Design/Construct Runway LED Lighting	-	-	-	-	2,000,000	-	-	2,000,000
Taxiway W Rehab and Relocation	-	-	-	-	-	11,650,000	-	11,650,000
Runway Safety Area Grading and Drainage	-	-	-	-	-	1,350,000	-	1,350,000
Design and Reconstruct Taxi Lane W	-	-	-	-	-	-	2,500,000	2,500,000
Design Runway 3/21 Reconstruct and REILS	-	-	-	-	-	-	2,000,000	2,000,000
<b>Total Airport</b>	\$ 11,267,898	5,553,485	25,232,689	5,950,000	3,200,000	13,000,000	4,500,000	57,436,174
Grant	\$ 10,616,897	5,328,562	23,972,700	5,496,015	2,946,360	12,344,245	4,160,600	54,248,482
Pay as you go	651,001	224,923	1,259,989	453,985	253,640	655,755	339,400	3,187,692

**City of Flagstaff**  
**Unfunded Capital Improvements**  
**Fiscal Year 2026-27**

The following is a list of projects that currently do not have a funding source and therefore are unfunded city capital projects at this time. This list is updated annually as changes in funding occur as well as changes in priorities for the city.

**General Government**

**Fire Department**

Station 7 - Planning, Engineering, and Equipment - 4 Acre Campus	\$	19,235,500
John Wesley Powell Administrative Offices and Equipment - 2 Acres		9,737,000
Wildland Wildfire Management Training Station		2,165,000
Training Center Classroom/Apparatus Storage, Locker Rooms, Offices		7,650,000
Live Fire Burn Box, Exterior Staircase and Paint		275,000
Station 1 - Bunk Dorm Room Additions		575,000
Station 2 - Bunk Dorm Room Additions		575,000
Station 3 - Bunk Dorm Room Additions		575,000
Station 2 - Concrete Redesign and Replacement		250,000
Station 2 - Rock Wall Erosion Protection		750,000
Station 4 - Remodel		795,700
Station Single Tones and Preemption Hardware		500,000
Signal Preemption		965,000
		44,048,200

**Police Department**

John Wesley Powell Police Department Substation	2,550,000
LEAF Expansion and Renovation	23,294,500
Commerce Warehouse Records and Evidence Rehab/Expansion	2,700,000
	28,544,500

**Municipal Facilities**

City Hall Main Entry Redesign	2,000,000
City Hall Window Replacements	4,600,000
Core Services - Building #4 (Facilities)	6,000,000
Courthouse Parking	5,500,000
Downtown Connection Center Parking Structure	TBD
Old Courthouse Redevelopment Parking	TBD
Records Storage Facility	2,000,000
Repurposing of Decommissioned City Facilities	TBD
	20,100,000

**Public Works**

Downtown District Infrastructure Refurbishment	30,000,000
Downtown Decorative Dark Sky Light Pole Replacements	3,000,000
	33,000,000

**City of Flagstaff**  
**Unfunded Capital Improvements**  
**Fiscal Year 2026-27**

<b>Flagstaff Housing Authority</b>		
Public Housing Redevelopment	\$	170,000,000
		170,000,000
	<b>Total General Government</b>	<b>295,692,700</b>

**Parks, Recreation, Open Space and Events (PROSE)**

**Parks**

Cemetery Roadway Repair and Replacement	350,000
Christensen Park Development	7,000,000
Clay Basin Park Development	13,750,000
Continental Regional Park Development (Includes Girls Softball Complex)	50,000,000
Field Lighting Upgrades to LED	1,000,000
Lake Mary Regional Park Development	30,000,000
Indigenous Community Culture Center in Thorpe Park	6,000,000
Downtown Connection Center Civic Space	1,000,000
Splash Pad Development	500,000
	109,600,000

**Recreation**

Aquaplex Kids Club Outdoor Play Area	60,000
Aquaplex Competitive Lap Pool - 25 to 50 Meter	20,000,000
Jay Lively Second Sheet of Ice	20,000,000
Snow Play Area	6,000,000
	46,060,000

**Open Space**

Property Acquisition to Preserve Additional Sensitive Areas and Add Connectivity:	
Walnut Canyon Regional Preserve (Sections 22, 28, 30)	22,000,000
Priority Connector 1A (Walnut Canyon to Fort Tuthill)	11,500,000
Priority Connector 1C (Observatory Mesa to McMillan Mesa)	5,100,000
Priority Connector 1D (Picture Canyon to Walnut Canyon)	6,100,000
Priority Connector 1E (Observatory Mesa to Fort Tuthill)	9,500,000
Priority Connector 1F (Inner-city McMillian Mesa to Walnut Canyon)	8,400,000
	62,600,000

**Events, Marketing and Athletics**

Special Events Facility/Venue	6,000,000
	6,000,000

**Total PROSE**                      **224,260,000**

**Economic Vitality**

**Parking**

Additional Downtown District Parking Inventory	10,000,000
	10,000,000

**City of Flagstaff  
 Unfunded Capital Improvements  
 Fiscal Year 2026-27**

<b>Airport</b>		
Terminal Expansion	\$	70,000,000
Hangars		10,000,000
Rental Car Storage Lot Improvements		5,000,000
		85,000,000
<b>Library</b>		
New Eastside Library Building		30,000,000
		30,000,000
	<b>Total Economic Vitality</b>	<b>125,000,000</b>
<b>Solid Waste</b>		
Public Works Campus Completion - Solid Waste Barn Extension		4,000,000
Landfill - Onsite Well		2,020,000
Landfill - Satellite Barn Design		150,000
Landfill - Satellite Barn Construction		1,500,000
Landfill - Water Onsite Infrastructure		1,180,000
Landfill - Stormwater Infrastructure		1,000,000
		9,850,000
	<b>Total Solid Waste</b>	<b>9,850,000</b>
<b>Water Services</b>		
<b>Drinking Water</b>		
Aging Infrastructure		20,000,000
Bonito Load Out Station		750,000
Christmas Tree Tank Rehabilitation		500,000
Flow Meter Replacements		500,000
Inner Basin Diesel Engine Replacements (IB#9, IB#14)		200,000
Inner Basin Pipeline Assessment/Design		500,000
Inner Basin Pipeline Rehabilitation		8,200,000
Inner Basin Spring Box Collection		5,396,500
Kinlani Tank Rehabilitation		100,000
Main Tank Rehabilitation		1,200,000
New Wells and Pumphouse		14,600,000
North Reservoir Treatment Plant		3,000,000
Paradise Tank Rehabilitation		500,000
Red Gap Ranch Pipeline 100% Design		12,000,000
Red Gap Ranch Pipeline Construction		575,000,000
		642,446,500

**City of Flagstaff**  
**Unfunded Capital Improvements**  
**Fiscal Year 2026-27**

**Wastewater**

Wastewater Treatment Plant Expansion - Design and Construction	\$ 220,000,000
Rio de Flag Water Reclamation Plant Projects	
Influent Grit Removal	750,000
Wildcat Hill Water Reclamation Plant Projects	
Add Post Anoxic Zone	2,152,000
Add Initial Anaerobic Zone	2,400,000
Headworks Motor Control Center (MCC) and Rehab	2,372,439
Improve Baffling and Weirs at Secondary Clarifiers	480,000
Septage/Grease Station	5,400,000
	233,554,439

**Wastewater Collection/Reclaim Distribution**

Aging Infrastructure	700,000
Solids Handling	9,100,000
Wildcat Ultraviolet	6,000,000
	15,800,000

**Reclaimed Water**

8" Bottleneck - Additional Funds	1,500,000
Buffalo Park Chlorine Building Upgrade	2,100,000
Bushmaster Booster Station, Pump and Automatic Valve	500,000
Cemex and County Yard Flow Monitoring Stations	450,000
Master Radio Tower - Rio de Flag	200,000
Recharge and Recovery Project	500,000
Reclaim Meter and Vault Upgrades (Program)	500,000
Rio Reclaim Booster Pump Station - Upgrades	600,000
Rio Reclaim Distribution System Upgrades	350,000
Rio Storage Tank	608,326
Water Line Loop - Foxglenn Park to Continental/Wildcat Hill	12,800,000
Water System Expansion - Westside	4,500,000
Wildcat Hill Reclaim Booster	4,600,000
Wildcat Hill Storage Tank	632,600
	29,840,926

**Stormwater**

Dam Safety Repairs	2,000,000
Darleen Drive Drainage Improvement	337,500
Hospital Hill Storm Drains	4,000,000
Leroux Avenue at Rio de Flag Low Water Crossing	787,500
Mattson Wash Drainage Improvements	5,000,000
Mobile Haven Drainage Ditch Improvement	2,225,000
Rio de Flag Culvert Improvements Near Flagstaff Mall	19,600,000
Rio de Flag Culvert Replacement at Fremont Avenue	3,000,000
Rio de Flag Culvert Replacement at Peak View Drive	3,000,000
Smokerise Neighborhood Drainage Improvements	1,125,000

**City of Flagstaff  
 Unfunded Capital Improvements  
 Fiscal Year 2026-27**

**Stormwater - Continued**

South Fork of Clay Wash Channel Improvements	\$	2,500,000
South Mount Elden Flood Mitigation		3,450,000
Southside Neighborhood Drainage near Phoenix and Cottage		2,000,000
Spruce Wash Tunnel Between Killip and Route 66		46,000,000
Switzer Canyon Wash Lower Reach (Huntington Drive Area)		2,400,000
Switzer Canyon Wash Upper Reach		6,210,000
University Heights Drainage Improvements		3,375,000
West Street Wash Storm Sewer		8,400,000
		115,410,000

**Total Water Services** **1,037,051,865**

**City Engineering  
 Transportation**

Bicycle and Pedestrian Projects from Active Transportation Master Plan		77,050,000
Bridges and Tunnels		65,688,000
East Butler Avenue Extension to Section 20		17,250,000
Empire Avenue Extension to East Route 66		12,305,000
Enhanced Crossings		14,594,000
FUTS Trails		26,142,000
I-40/Woody Mountain Road Traffic Interchange		65,727,000
Lone Tree - Pine Knoll to John Wesley Powell (I-40 Traffic Interchange)		172,500,000
Milton Road Corridor Improvements (ADOT Partnership)		51,294,000
Ponderosa Parkway Extension (Route 66 to the North)		11,216,000
Riordan Ranch Street Backage Road		2,300,000
Sidewalks		17,756,000
Steves Boulevard/Lakin Realignment		1,783,000
Sunnyside Neighborhood Improvements		5,635,000
Woody Mountain Loop - Route 66 to I-40		25,519,000
Yale/Plaza Way/Metz Walk Backage Road		3,450,000
Linda Vista Extension to Route 66		7,000,000
		577,209,000

**Total City Engineering** **577,209,000**

**Total Unfunded Projects** **\$ 2,269,063,565**

**City of Flagstaff**  
**Authorized Personnel/Position Summary**

Section	2022-23	2023-24	2024-25	2025-26	Add/Delete 2026-27	Adopted 2026-27
<b>City Manager</b>						
Assistant City Manager	1	1	1	1	0	1
City Manager	1	1	1	1	0	1
Deputy City Manager	1	1	1	1	0	1
Total	3	3	3	3	0	3
<b>Human Resources</b>						
Administrative Specialist	1	0	0	0	0	0
Administrative Specialist Senior	0	1	1	1	0	1
Classification and Compensation Program Manager	1	1	0	0	0	0
Deputy Human Resources Director	0	0	1	1	0	1
Human Resources Analyst	3	3	3	3	0	3
Human Resources Analyst Senior	0	1	1	1	1	2
Human Resources and Risk Management Director	1	1	1	1	0	1
Human Resources Generalist	3	3	3	3	0	3
Human Resources Manager	2	1	2	2	0	2
Recruitment Manager	0	1	0	0	0	0
Recruitment Supervisor	0	0	1	1	0	1
Total	11	12	13	13	1	14
<b>Risk Management</b>						
Risk Management Analyst	0	0	1	1	0	1
Risk Management Specialist	1	1	0	0	0	0
Risk Manager	1	1	1	1	0	1
Total	2	2	2	2	0	2
<b>Information Technology</b>						
Applications Architect II	0	0	1	1	0	1
Applications Architect Senior	0	0	1	1	0	1
Business Systems Architect II	0	0	1	1	0	1
Business Systems Architect Senior	0	0	2	2	0	2
Chief Information Officer	1	1	1	1	0	1
Cyber Security Analyst II	0	0	1	1	0	1
Deputy Chief Information Officer	1	1	1	1	0	1
Desktop Technician I	1	1	1	1	0	1
Desktop Technician II	2	1	1	1	0	1
Desktop Technician Senior	0	0	1	1	0	1
GIS Analyst I	0	1	1	1	0	1
GIS Analyst II	0	0	1	1	0	1
GIS Analyst Senior	0	0	1	1	0	1
IT Administrative Services and Project Coordinator (Temp)	0	0	0	1	0	1
IT Administrator	7	7	0	0	0	0
IT Analyst	5	5	0	0	0	0
IT Manager	3	3	3	3	0	3
IT Supervisor - Help Desk	0	1	1	1	0	1
IT Technician (Temp)	0	0	0	0.75	0	0.75
Network Administrator II	0	0	1	1	0	1
Network Administrator Senior	0	0	1	1	0	1
Systems Administrator Senior	0	0	1	1	0	1
Total	20	21	21	22.75	0	22.75
<b>City Attorney</b>						
Assistant City Attorney III	4	4	3	3	0	3
City Attorney	1	1	1	1	0	1
City Prosecutor	1	1	1	1	0	1
Deputy City Attorney	1	1	1	1	0	1
Deputy City Prosecutor	0	0	1	1	0	1

**City of Flagstaff**  
**Authorized Personnel/Position Summary**

Section	2022-23	2023-24	2024-25	2025-26	Add/Delete 2026-27	Adopted 2026-27
<b>City Attorney - Continued</b>						
Executive Assistant I	1	1	1	1	0	1
Executive Assistant II	1	1	1	1	0	1
Legal Specialist	2	2	2	2	0	2
Senior Assistant City Attorney III	4	4	4	5	0	5
Victim Services Specialist	2	2	2	2	0	2
Water Attorney	1	1	0	0	0	0
Total	18	18	17	18	0	18
<b>Municipal Court</b>						
Collection Specialist	2	2	2	2	0	2
Court Administrator	1	1	1	1	0	1
Court Assistant	3	0	0	0	0	0
Court Finance Specialist	0.8	0.8	0.8	1	0	1
Court Generalist	2	2	2	2	0	2
Court Information Systems Coordinator	2	2	2	2	0	2
Court Interpreter	1	1	1	1	0	1
Court Judicial Specialist I	1.75	4.75	4.75	4	0	4
Court Judicial Specialist II	5.5	5.5	5.5	6	0	6
Court Judicial Specialist III	3	3	3	3	0	3
Court Training Specialist	1	1	1	1	0	1
Deputy Court Administrator	2	2	2	2	0	2
Magistrate	2	2	2	2	0	2
On-Call Magistrate	0.5	0.5	0.7	0.7	0	0.7
Presiding Magistrate	1	1	1	1	0	1
Warrant Officer	1	1	1	1	0	1
Total	29.55	29.55	29.75	29.7	0	29.7
<b>City Clerk</b>						
Administrative Specialist	1	1	1	1	(1)	0
City Records Coordinator	1	1	1	1	0	1
Communication and Civic Engagement Director	1	1	1	1	0	1
Deputy City Clerk	1	1	1	1	0	1
Executive Assistant I	1	1	1	1	0	1
Executive Assistant to Mayor and Council	1	1	1	1	0	1
Public Records Specialist	0	0	0	0	1	1
Total	6	6	6	6	0	6
<b>Public Affairs</b>						
Community Engagement Specialist	1	1	1	1	0	1
Coordinator for Indigenous Initiatives	1	1	0	0	0	0
Digital Media Specialist	1	1	1	1	1	2
Indigenous Affairs Administrator	0	0	1	1	0	1
Management Analyst	1	1	1	1	0	1
Public Affairs Director	1	1	1	1	0	1
Total	5	5	5	5	1	6
<b>Management Services</b>						
Business Systems Analyst	1	1	1	1	0	1
Management Services Director	1	1	1	1	0	1
Total	2	2	2	2	0	2
<b>Purchasing</b>						
Administrative Specialist	1	1	1	1	0	1
Buyer	2	2	2	2	0	2
Procurement Specialist Senior	2	2	2	2	0	2
Purchasing Director	1	1	1	1	0	1

**City of Flagstaff**  
**Authorized Personnel/Position Summary**

Section	2022-23	2023-24	2024-25	2025-26	Add/Delete 2026-27	Adopted 2026-27
<b>Purchasing - Continued</b>						
Purchasing Manager	1	1	1	1	0	1
Total	7	7	7	7	0	7
<b>Customer Service</b>						
Billing Manager	1	1	1	1	0	1
Billing Specialist	2	2	2	2	0	2
Collections Administrator	0	1	1	1	(1)	0
Collections Specialist	1	0	0	0	1	1
Collections Supervisor	0	0	0	0	1	1
Customer Service Director	1	1	1	1	0	1
Customer Service Manager	1	1	1	1	0	1
Customer Service Representative I	2	2	2	2	0	2
Customer Service Representative Senior	3	3	3	3	(1)	2
Customer Service Supervisor	1	1	1	1	0	1
Finance Specialist	1	1	1	1	0	1
Licensing Specialist	1	1	1	1	0	1
Meter Technician I	2	2	2	2	0	2
Meter Technician II	2	2	2	2	0	2
Meter Technician Supervisor	1	1	1	1	0	1
Revenue Analyst/ Auditor	1	0	0	0	0	0
Total	20	19	19	19	0	19
<b>Finance</b>						
Accountant	2	1	1	1	0	1
Accountant Senior	2	3	2	2	0	2
Assistant Finance Director	1	1	1	1	0	1
Assistant Finance Manager	1	1	1	1	0	1
Finance Clerk	2	2	2	2	0	2
Finance Director	1	1	1	1	0	1
Finance Specialist	2	3	3	3	0	3
Finance Specialist (Temp)	0.5	0	0	0	0	0
Payroll Coordinator	1	1	1	1	0	1
Payroll Manager	1	1	1	1	0	1
Payroll Specialist	1	1	1	1	0	1
Total	14.5	15	14	14	0	14
<b>Grants, Contracts and Emergency Management</b>						
Administrative Specialist	0	1	1	1	0	1
Emergency Management Coordinator (Temp)	0	0	0	0	0.48	0.48
Emergency Program Manager	1	1	1	1	0	1
Grants and Contracts Manager	1	1	1	1	0	1
Grants and Contracts Specialist	3	3	3	3	0	3
Grants, Contracts and Emergency Management Director	1	1	1	1	0	1
Total	6	7	7	7	0.48	7
<b>Budget</b>						
Assistant Budget Manager	0	1	1	0	0	0
Budget Analyst	0	2	2	2	0	2
Budget Analyst Senior	0	0	1	1	0	1
Budget Director	0	0	1	1	0	1
Budget Manager	0	0	0	1	0	1
Total	0	3	5	5	0	5
<b>Fire Operations</b>						
Administrative Specialist	1	1	1	1	0	1
Assistant Fire Marshal	1	1	1	0	0	0

**City of Flagstaff**  
**Authorized Personnel/Position Summary**

Section	2022-23	2023-24	2024-25	2025-26	Add/Delete 2026-27	Adopted 2026-27
<b>Fire Operations - Continued</b>						
Deputy Fire Chief	3	3	3	3	0	3
Fire Administration Manager	0	0	1	1	0	1
Fire Battalion Chief	4	4	5	5	0	5
Fire Captain	24	25	24	25	(1)	24
Fire Chief	1	1	1	1	0	1
Fire Engineer	21	21	21	21	0	21
Fire Inspector	1	1	1	1	1	2
Fire Marshal	0	0	0	1	0	1
Firefighter	36	36	42	42	0	42
Management Analyst	1	1	0	0	0	0
Total	93	94	100	101	0	101
<b>Fire Grants</b>						
Fire Fighter	6	6	0	0	0	0
Total	6	6	0	0	0	0
<b>Water Resource &amp; Infrastructure Protection</b>						
Fire Battalion Chief	1	1	1	1	0	1
Wildland Community Risk Reduction Specialist	1	1	1	1	0	1
Wildland Community Risk Reduction Specialist (Temp)	0	0	0	1	0	1
Wildland Fire Captain	1	1	1	1	0	1
Wildland Fire Operations Captain	1	1	1	1	0	1
Wildland Fire Operations Engineer	2	2	2	2	0	2
Wildland Firefighter	2	2	2	2	0	2
Total	8	8	8	9	0	9
<b>Police Operations</b>						
Administrative Specialist	3	3	3	3	0	3
Animal Control Officer	2	2	2	2	0	2
Animal Control Supervisor	0	0	0	0	1	1
Community Engagement Assistant (Temp)	0	0	0.48	0	0	0
Deputy Police Chief	2	2	2	2	0	2
Evidence Technician	2	2	2	2	0	2
Investigative Support Specialist	0	0	1	1	0	1
Police Aides	3	6	7	7	0	7
Police Chief	1	1	1	1	0	1
Police Communications Manager	1	1	1	1	0	1
Police Crime Analyst	1	1	1	1	0	1
Police Customer Service Representative	0	0	0	2	0	2
Police Emergency Communication Specialist	24	24	24	24	0	24
Police Emergency Communication Supervisor	6	6	6	6	0	6
Police Lieutenant	4	4	5	5	0	5
Police Officer	94	94	95	94	0	94
Police Records Lead	1	1	0	0	0	0
Police Records Supervisor	1	1	1	1	0	1
Police Records Technician	9	9	8	4	0	4
Police Records Technician Senior	0	0	0	2	0	2
Police Sergeant	15	15	14	14	0	14
Police Special Services Supervisor	1	1	1	1	0	1
Police Support Services Manager	1	1	1	1	0	1
Police Support Services Section Director	0	0	1	1	0	1
Police Training Coordinator	1	1	1	1	0	1
Property Control Coordinator	1	1	2	2	0	2
Total	173	176	179.48	178	1	179

**City of Flagstaff**  
**Authorized Personnel/Position Summary**

Section	2022-23	2023-24	2024-25	2025-26	Add/Delete 2026-27	Adopted 2026-27
<b>Police Grants</b>						
Administrative Specialist	1	0	0	0	0	0
Police Crime Analyst	0	1	1	1	0	1
Police Officer	3	3	3	3	0	3
Police Sergeant	1	1	1	1	0	1
Total	5	5	5	5	0	5
<b>Planning and Development Services</b>						
Administrative Specialist	1	1	1	0	0	0
Assistant Real Estate Manager	0	1	1	1	(1)	0
Associate Planner	1	1	1	1	(1)	0
Comprehensive/Neighborhood Planning Manager	1	1	1	1	0	1
Heritage Preservation Officer	0	0	0	0	1	1
Management Analyst	0	0	0	1	0	1
Neighborhood Planner	1	0	0	0	0	0
Planner	0	0	0	0	1	1
Planner Senior	0	1	1	1	(1)	0
Planning and Development Services Director	1	1	1	1	0	1
Real Estate Manager	1	1	1	1	0	1
Real Estate Specialist	1	1	1	1	0	1
Zoning Code Manager	1	1	1	1	0	1
Total	8	9	9	9	(1)	8
<b>Current Planning</b>						
Administrative Specialist	1	1	1	1	0	1
Associate Planner	1	1	1	1	0	1
Current Planning Manager	1	1	1	1	0	1
Development Services Manager	1	1	1	1	0	1
Development Services Specialist	1	1	1	1	0	1
Planner	2	2	2	2	0	2
Planner Senior	2	2	2	2	0	2
Planning Director	1	1	1	0	0	0
Total	10	10	10	9	0	9
<b>Building Safety and Code Compliance</b>						
Building Inspection Manager	1	1	1	1	0	1
Building Inspector	7	7	7	7	0	7
Building Official	1	1	1	1	0	1
Building Permit Technician I	0	0	0	1	0	1
Building Permit Technician II	1	1	1	1	0	1
Building Plans Examiner	3	3	3	3	0	3
Code Compliance Manager	1	1	1	1	0	1
Code Compliance Officer I	1	1	1	1	1	2
Code Compliance Officer II	2	2	2	2	0	2
Total	17	17	17	18	1	19
<b>Public Works Administration</b>						
Administrative Specialist	0	0	0	0	1	1
Assistant Public Works Director	0	0	0	1	0	1
Business Systems Analyst	1	1	1	1	0	1
Project Management Technician (Temp)	0	0	0	0	0.48	0.48
Project Manager	1	1	1	1	0	1
Project Manager Senior	1	1	1	1	0	1
Public Works Director	1	1	1	1	0	1
Public Works Section Director	2	2	2	2	0	2
Total	6	6	6	7	1.48	8.48

**City of Flagstaff  
Authorized Personnel/Position Summary**

Section	2022-23	2023-24	2024-25	2025-26	Add/Delete 2026-27	Adopted 2026-27
<b>Fleet Management</b>						
Buyer	1	1	1	1	0	1
Fleet Services Specialist	1	1	1	1	0	1
Mechanic Assistant/Lube Technician	1	1	1	1	0	1
Mechanic I	3	3	3	3	0	3
Mechanic II	4	5	5	6	0	6
Mechanic Lead Worker	1	1	1	0	0	0
Parts Specialist	1	1	1	1	0	1
Public Works Manager	1	1	1	1	0	1
Public Works Supervisor	1	1	1	2	0	2
Welder Technician	1	1	1	1	0	1
Total	15	16	16	17	0	17
<b>Facilities Maintenance</b>						
Environmental Specialist	1	1	1	0	0	0
Facilities Custodial Maintenance Technician	0	0	0	0	8	8
Facilities Maintenance Superintendent	1	1	1	1	0	1
Facility Maintenance Manager	1	1	1	1	0	1
Maintenance Technician I	3	3	3	3	0	3
Maintenance Technician II	4	4	4	4	0	4
Maintenance Technician III	2	3	3	3	1	4
Maintenance Technician (Temp)	0.5	0.5	0.5	0.5	0	0.5
Public Works Supervisor	0	0	0	0	1	1
Total	12.5	13.5	13.5	12.5	10	22.5
<b>Street Maintenance and Repairs</b>						
Administrative Specialist	1	1	1	1	0	1
Maintenance Technician	0	0	0	0	3	3
Maintenance Worker	0	0	0	0	1	1
Public Works Manager	1	1	1	1	0	1
Public Works Supervisor	4	4	4	4	1	5
Street Light Technician	2	2	2	2	0	2
Street Operations Technician I	8	8	8	8	0	8
Street Operations Technician II	8	8	8	8	2	10
Street Operations Technician III	9	9	9	9	1	10
Street Operations Technician (Temp)	1.27	1.27	1.27	1.27	0	1.27
Traffic Signal Technician I	1	1	1	1	0	1
Traffic Signal Technician II	1	1	1	1	0	1
Total	36.27	36.27	36.27	36.27	8	44.27
<b>Solid Waste - Landfill</b>						
Administrative Lead Worker	0	1	1	1	0	1
Administrative Specialist	3	2	2	2	0	2
Equipment Operator I	0	1	1	1	0	1
Equipment Operator III	4	4	4	4	0	4
Hazardous Product Center Technician	2	2	2	2	0	2
Landfill Environmental Program Specialist	1	1	1	1	(1)	0
Project Manager	1	1	1	1	0	1
Project Manager Senior	1	1	1	1	0	1
Public Works Manager	1	1	1	1	0	1
Public Works Section Director	1	1	1	0	0	0
Public Works Supervisor	1	1	1	1	1	2
Solid Waste Lead Worker	1	1	1	1	0	1
Total	16	17	17	16	0	16

**City of Flagstaff**  
**Authorized Personnel/Position Summary**

Section	2022-23	2023-24	2024-25	2025-26	Add/Delete 2026-27	Adopted 2026-27
<b>Solid Waste - Collections</b>						
Administrative Specialist	2	2	2	2	0	2
Bin Maintenance Technician	0	0	0	0	1	1
Equipment Operator I	3	3	3	3	0	3
Equipment Operator II	9	9	9	9	0	9
Equipment Operator III	11	11	11	11	0	11
Program Assistant	1	1	0	0	0	0
Program Coordinator	0	0	1	1	0	1
Public Works Manager	1	1	1	1	0	1
Public Works Supervisor	2	2	4	4	0	4
Solid Waste Lead Worker	2	2	0	0	0	0
Total	31	31	31	31	1	32
<b>Library - City</b>						
Administrative Specialist	2	2	1	1	0	1
Collections Specialist	1	1	1	1	0	1
Deputy Library Director	2	2	2	2	0	2
Executive Assistant II	1	1	1	1	(1)	0
IT Analyst	1	1	1	1	0	1
Librarian	3	3	4	4	0	4
Library Administration Manager	0	0	0	0	1	1
Library Branch Manager	0	0	1	1	0	1
Library Clerk	7	7	7	7	0	7
Library Clerk (Temp)	3.55	3.55	3.55	3.55	0	3.55
Library Director	1	1	1	1	0	1
Library Page	1.5	1	1	1	0	1
Library Page (Temp)	1.25	1.25	0.94	0.94	0	0.94
Library Specialist	12.55	13.05	13.05	13.05	0	13.05
Library Specialist (Temp)	3.18	3.18	3.18	3.18	0	3.18
Library Supervisor	5	5	4	4	0	4
Network Administrator	1	1	1	1	0	1
Total	46.03	46.03	45.72	45.72	0	45.72
<b>Library - County</b>						
Application Support Specialist II	1	1	1	1	0	1
IT Analyst	0	1	1	1	0	1
IT Manager	1	1	1	1	0	1
Librarian	1	1	1	1	0	1
Library Clerk	0.63	0.63	0.63	0.63	0	0.63
Library Clerk (Temp)	0.88	0.88	0.88	1.33	0.48	1.81
Library Specialist	2.25	3.25	3.25	3.25	0	3.25
Library Specialist (Temp)	0.09	0.09	0.09	0.09	0	0.09
Library Supervisor	2.88	3	3	3	0	3
Marketing Specialist	0	1	0	0	0	0
Total	9.73	12.85	11.85	12.30	0.48	12.8
<b>Community Investment</b>						
Administrative Specialist	1	0	0	0	0	0
Community Investment Director	1	1	1	1	0	1
Economic Vitality Director	1	1	1	1	0	1
Executive Assistant I	0	1	1	1	0	1
Total	3	3	3	3	0	3
<b>Economic Development</b>						
Business Retention and Expansion Manager	1	0	0	0	0	0
Economic Development Administrator	1	1	1	1	0	1

**City of Flagstaff**  
**Authorized Personnel/Position Summary**

Section	2022-23	2023-24	2024-25	2025-26	Add/Delete 2026-27	Adopted 2026-27
<b>Economic Development - Continued</b>						
Economic Development Manager	0	1	1	1	0	1
Total	2	2	2	2	0	2
<b>Beautification</b>						
Beautification and Public Art Project Administrator	0	1	1	1	0	1
Beautification, Arts and Science Manager	1	1	1	1	0	1
Beautification, Arts and Science Project Administrator	1	1	1	1	1	2
Beautification General Administrator	1	0	0	0	0	0
Total	3	3	3	3	1	4
<b>Tourism</b>						
Administrative Specialist	1	1	1	1	0	1
Creative Services Manager	1	1	1	1	0	1
Creative Services Specialist	3	3	3	3	0	3
CVB Communication Specialist	1	0	0	0	0	0
CVB Director	1	1	1	1	0	1
International Travel and Trade Manager	1	1	1	1	0	1
Marketing and Media Relations Manager	1	1	1	1	0	1
Marketing and Media Relations Project Manager	0	1	1	1	0	1
Marketing Specialist	1	1	1	1	0	1
Sales Manager	0	0	1	1	0	1
Sales Specialist	1	1	0	0	0	0
Total	11	11	11	11	0	11
<b>Visitor Services</b>						
Visitor Center Manager	1	1	1	1	0	1
Visitor Services Assistant (Temp)	1.65	1.65	2.05	2.05	0	2.05
Visitor Services Specialist	3	3	4	4	0	4
Visitor Services Specialist (Temp)	0.5	0.5	0.5	0.5	0	0.5
Total	6.15	6.15	7.55	7.55	0	7.55
<b>Airport Operations</b>						
Administrative Specialist	1	1	1	1	0	1
Airport ARFF Battalion Chief	0	1	1	1	0	1
Airport Communications Manager	1	1	1	1	0	1
Airport Director	1	1	1	1	0	1
Airport Operations/ARFF Lead Worker	3	3	3	3	0	3
Airport Operations/ARFF Manager	1	0	0	0	0	0
Airport Operations/ARFF Specialist	6	6	6	6	0	6
Airport Operations Technician (Temp)	0.5	0.5	0.5	0	0	0
Airport Operations Technician II (Temp)	0	0	0	0	0.28	0.28
Airport Program Manager	1	1	1	1	0	1
Maintenance Worker I	0	1	1	1	(1)	0
Total	14.5	15.5	15.5	15	(0.72)	14.28
<b>Parking District</b>						
Parking Aide	5	5	5	5	(3)	2
Parking Aide II	0	0	0	0	3	3
Parking Aide Lead	1	1	1	1	0	1
Parking Manager	1	1	1	1	0	1
Total	7	7	7	7	0	7
<b>Water Services Administration</b>						
Administrative Specialist	2	2	2	1	0	1
Communications Aide	1	0	0	0	0	0
Community Engagement Specialist	0	1	1	1	0	1

**City of Flagstaff**  
**Authorized Personnel/Position Summary**

Section	2022-23	2023-24	2024-25	2025-26	Add/Delete 2026-27	Adopted 2026-27
<b>Water Services Administration - Continued</b>						
Water Services Director	1	1	1	1	0	1
Water Services Management Analyst	1	1	1	1	0	1
Water Services Operations Section Director	1	2	2	2	0	2
Water Services Specialist	0	0	0	1	0	1
Total	6	7	7	7	0	7
<b>Water Production</b>						
Maintenance Worker (Temp)	0.23	0.23	0.23	0.23	0	0.23
Water Services Manager	1	1	1	1	0	1
Water Services Operator	6	6	7	7	0	7
Water Services Supervisor	2	2	2	2	0	2
Total	9.23	9.23	10.23	10.23	0	10.23
<b>Water Distribution</b>						
Utility Locator	1	1	1	1	0	1
Water Services Operator	14	14	14	14	0	14
Water Services Supervisor	1	1	1	2	0	2
Total	16	16	16	17	0	17
<b>Water Resource Management</b>						
Water Conservation Coordinator	0	0	0	1	0	1
Water Conservation Enforcement Aide (Temp)	1.49	1.49	1.49	0.25	0	0.25
Water Conservation Specialist	1	1	1	1	0	1
Water Resources Specialist	0	0	0	1	0	1
Water Resources Technician (Temp)	0.48	0.48	0.48	0	0	0
Water Services Manager	1	1	0	0	0	0
Water Services Program Manager	1	1	1	1	0	1
Water Services Section Director	0	0	1	1	0	1
Total	4.97	4.97	4.97	5.25	0	5.25
<b>Water Services Engineering</b>						
Project Manager	1	1	1	1	0	1
Project Manager Senior	0	1	1	1	0	1
Project Manager Senior Lead	0	1	1	1	0	1
Water Services Plan Reviewer	1	1	1	1	1	2
Water Services Section Director	1	1	1	1	0	1
Total	3	5	5	5	1	6
<b>Regulatory Compliance</b>						
Industrial Pretreat Inspector	2	2	2	2	1	3
Laboratory Technician	3	3	3	3	0	3
Water Services Manager	1	1	0	0	0	0
Water Services Program Manager	1	1	1	1	0	1
Water Services Section Director	0	0	1	1	0	1
Water Services Supervisor	2	2	2	2	0	2
Total	9	9	9	9	1	10
<b>SCADA Information Systems</b>						
Operation Technology Systems Specialist	1	0	0	0	0	0
Water Services Digital Asset Program Manager	1	1	1	1	0	1
Water Services Digital Asset Specialist	1	2	2	2	0	2
Water Services Analyst	3	3	3	3	0	3
Water Services Manager	1	1	1	1	0	1
Water Services Program Manager	0	1	1	1	1	2
Total	7	8	8	8	1	9

**City of Flagstaff**  
**Authorized Personnel/Position Summary**

Section	2022-23	2023-24	2024-25	2025-26	Add/Delete 2026-27	Adopted 2026-27
<b>Wastewater Treatment</b>						
Water Services Manager	1	1	1	1	0	1
Water Services Operator	4	4	7	7	0	7
Water Services Supervisor	2	2	2	2	0	2
Total	7	7	10	10	0	10
<b>Wastewater Collection</b>						
Water Services Operator	10	8	8	8	0	8
Water Services Supervisor	1	1	1	1	0	1
Total	11	9	9	9	0	9
<b>Reclaimed Water</b>						
Water Services Operator	5	5	3	3	0	3
Water Services Supervisor	2	2	2	2	0	2
Total	7	7	5	5	0	5
<b>Stormwater</b>						
Project Manager	1	1	1	1	0	1
Project Manager Senior	3	2	2	2	0	2
Water Services Manager	1	0	0	0	0	0
Water Services Operator	0	4	4	4	0	4
Water Services Section Director	0	1	1	1	0	1
Water Services Supervisor	0	1	1	1	0	1
Total	5	9	9	9	0	9
<b>Engineering Administration</b>						
Administrative Specialist	1	1	1	1	(1)	0
Administrative Specialist Senior	0	0	0	0	1	1
City Engineer	1	1	1	1	0	1
Total	2	2	2	2	0	2
<b>Capital Improvements</b>						
Capital Improvements Engineer	1	1	1	1	0	1
Project Manager	3	3	3	3	0	3
Project Manager Senior	3	3	3	3	0	3
Project Manager Senior Lead	2	2	2	2	0	2
Total	9	9	9	9	0	9
<b>Development Engineering</b>						
Construction Inspector	5	5	5	5	0	5
Construction Manager	1	1	1	1	0	1
Development Engineer	1	1	1	1	0	1
Engineering Specialist	1	1	1	1	0	1
Project Manager	2	2	2	2	0	2
Project Manager Senior	2	2	2	2	0	2
Surveyor	0	0	0	0	1	1
Total	12	12	12	12	1	13
<b>Transportation Engineering</b>						
Transportation Director/Traffic Engineer	1	1	1	1	0	1
Transportation Engineer Associate	1	1	1	1	0	1
Transportation Engineer Senior	2	1	1	1	0	1
Transportation Engineer Senior Lead	0	1	1	1	0	1
Transportation Planner	1	2	2	2	0	2
Transportation Planner Senior	1	0	0	0	0	0
Transportation Planner Senior Lead	0	1	1	1	0	1

**City of Flagstaff**  
**Authorized Personnel/Position Summary**

Section	2022-23	2023-24	2024-25	2025-26	Add/Delete 2026-27	Adopted 2026-27
<b>Transportation Engineering - Continued</b>						
Transportation Technician (Temp)	0.48	0.48	0.48	0.48	0	0.48
Total	6.48	7.48	7.48	7.48	0	7.48
<b>Parks</b>						
Park Ranger	0	1	1	0	0	0
Parks Maintenance Worker	12	12	12	12	(1)	11
Parks Maintenance Worker (Temp)	7.67	5.39	5.39	5.39	(2.01)	3.38
Parks Manager	1	1	1	1	0	1
Parks Supervisor	4	4	4	5	0	5
Parks Technician	10	10	10	10	(1)	9
Total	34.67	33.39	33.39	33.39	(4.01)	29.38
<b>Recreation</b>						
Administrative Specialist	2	2	2	2	(1)	1
Assistant Parks and Recreation Director	1	1	1	1	0	1
Events and Marketing Coordinator	0	1	1	0	0	0
Events and Marketing Manager	0	0	1	0	0	0
Head Lifeguard	2	2	2	2	0	2
Parks, Recreation, Open Space & Events Director	1	1	1	1	0	1
Recreation Coordinator I	5	4	4	4	0	4
Recreation Coordinator II	4	4	4	4	0	4
Recreation Manager	1	1	1	1	0	1
Recreation Program Assistant	0.5	0.5	0.5	0.5	0	0.5
Recreation Supervisor	5	5	4	4	0	4
Recreation Temporaries	37.67	37.67	37.35	37.35	0	37.35
Total	59.17	59.17	58.85	56.85	(1)	55.85
<b>Events</b>						
Events and Marketing Coordinator	0	0	0	1	0	1
Events and Marketing Manager	0	0	0	1	0	1
Total	0	0	0	2	0	2
<b>Open Space</b>						
Open Space Coordinator	1	1	1	1	0	1
Open Space Coordinator (Temp)	1	1	0.88	0.59	(0.59)	0
Open Space Education Specialist	0	0	0	0	1	1
Open Space Manager	0	0	0	0	1	1
Open Space Supervisor	1	1	1	1	(1)	0
Total	3	3	2.88	2.59	0.41	3
<b>Sustainability</b>						
Administrative Specialist	0	0	0	1	0	1
Administrative Specialist (Temp)	0	0.49	0.51	0	0	0
Climate Program Manager	1	0	2	2	0	2
Climate Section Director	0	1	1	1	0	1
Community Services Coordinator	0	0	0	1	0	1
Community Stewards Coordinator	0	1	1	0	0	0
Sustainability Analyst	3	3	1	0	0	0
Sustainability Coordinator I	1	1	0	0	0	0
Sustainability Coordinator II	1	1	1	1	0	1
Sustainability Director	1	1	1	1	0	1
Sustainability Manager	0	0	1	1	0	1
Sustainability Senior Planner	0	0	0	1	0	1
Sustainability Specialist	0	0	1	1	0	1
Sustainability Specialist (Temp)	2	2	3.38	2.38	0	2.38
Sustainability Supervisor	0	2	1	2	0	2

**City of Flagstaff**  
**Authorized Personnel/Position Summary**

Section	2022-23	2023-24	2024-25	2025-26	Add/Delete 2026-27	Adopted 2026-27
<b>Sustainability - Continued</b>						
Volunteer and Event Coordinator	1	0	0	0	0	0
Total	10	12.49	13.89	14.38	0	14.38
<b>Housing</b>						
Administrative Specialist	0	0	0	1	0	1
Housing Analyst	1	0	0	0	0	0
Housing and Grants Administrator	1	1	1	1	0	1
Housing Director	1	1	1	1	0	1
Housing Investment Director	1	1	1	1	0	1
Housing Planner	0	1	1	1	0	1
Housing Planning Manager	0	1	1	1	0	1
Housing Program Manager	1	1	1	1	0	1
Housing Specialist	1	1	1	1	0	1
Total	6	7	7	8	0	8
<b>Flagstaff Housing Authority</b>						
Administrative Specialist	2	2	2	1	0	1
Administrative Specialist Senior	0	0	0	1	0	1
Finance Specialist	1	1	1	1	0	1
Housing Authority Director	1	1	1	1	0	1
Housing Manager	3	3	3	3	0	3
Housing Navigator	1	1	1	1	0	1
Housing Services Program Manager	0	0	0	2	0	2
Housing Services Specialist	3	3	3	5	0	5
Housing Services Specialist Lead	2	2	2	0	0	0
Maintenance Lead Worker	3	3	3	3	0	3
Maintenance Worker I	3	3	3	3	0	3
Maintenance Worker I (Temp)	0	0	0	0	3	3
Maintenance Worker II	3	3	3	3	0	3
Maintenance Worker/Inspector	1	1	1	1	0	1
Occupancy Specialist	1	1	1	1	0	1
Total	24	24	24	26	3	29
<b>Council</b>						
Councilmember	6	6	6	6	0	6
Mayor	1	1	1	1	0	1
Total	7	7	7	7	0	7
<b>Grand Total</b>	<b>941.75</b>	<b>968.58</b>	<b>976.31</b>	<b>983.96</b>	<b>27.12</b>	<b>1011.08</b>