

**CITY COUNCIL BUDGET RETREAT
AGENDA**

CITY COUNCIL BUDGET RETREAT
THURSDAY
APRIL 23, 2026

CORE SERVICES FACILITY
3200 WEST ROUTE 66
8:30 A.M.

All City Council Meetings are live streamed on the city's website
(<https://www.flagstaffaz.gov/1461/Streaming-City-Council-Meetings>)

*****PUBLIC COMMENT*****

Verbal public comments related to items appearing on the posted agenda may be given in person or online and will be taken at the time the item is discussed.

To provide online verbal comment on an item that appears on the posted agenda, use the link below.

[ONLINE VERBAL PUBLIC COMMENT](#)

Written comments may be submitted to publiccomment@flagstaffaz.gov. All comments submitted via email will be considered written comments and will be documented in the record as such.

1. Call to Order

NOTICE OF OPTION TO RECESS INTO EXECUTIVE SESSION

Pursuant to A.R.S. §38-431.02, notice is hereby given to the members of the City Council and to the general public that, at this work session, the City Council may vote to go into executive session, which will not be open to the public, for discussion and consultation with the City's attorneys for legal advice on any item listed on the following agenda, pursuant to A.R.S. §38-431.03(A)(3).

2. Roll Call

NOTE: One or more Councilmembers may be in attendance through other technological means.

MAYOR DAGGETT
VICE MAYOR SWEET
COUNCILMEMBER ASLAN
COUNCILMEMBER GARCIA

COUNCILMEMBER HOUSE
COUNCILMEMBER MATTHEWS
COUNCILMEMBER SPENCE

3. Pledge of Allegiance, Mission Statement, and Land Acknowledgement

MISSION STATEMENT

The mission of the City of Flagstaff is to protect and enhance the quality of life for all.

LAND ACKNOWLEDGEMENT

The Flagstaff City Council humbly acknowledges the ancestral homelands of this area's Indigenous nations and original stewards. These lands, still inhabited by Native descendants, border mountains sacred to Indigenous peoples. We honor them, their legacies, their traditions, and their continued contributions. We celebrate their past, present, and future generations who will forever know this place as home.

4. City Council FY 2026-2027 Budget Retreat

Present City Manager's Recommended Budget for the Fiscal Year 2026-2027 and receive Council direction.

5. Adjournment

CERTIFICATE OF POSTING OF NOTICE

The undersigned hereby certifies that a copy of the foregoing notice was duly posted at Flagstaff City Hall on _____, at _____ a.m./p.m. in accordance with the statement filed by the City Council with the City Clerk.

Dated this _____ day of _____, 2026.

Stacy Saltzburg, MMC, City Clerk

THE CITY OF FLAGSTAFF ENDEAVORS TO MAKE ALL PUBLIC MEETINGS ACCESSIBLE TO PERSONS WITH DISABILITIES. With 48-hour advance notice, reasonable accommodations will be made upon request for persons with disabilities or non-English speaking residents. Please call the City Clerk (928) 213-2076 or email at stacy.saltzburg@flagstaffaz.gov to request an accommodation to participate in this public meeting.

NOTICE TO PARENTS AND LEGAL GUARDIANS: Parents and legal guardians have the right to consent before the City of Flagstaff makes a video or voice recording of a minor child, pursuant to A.R.S. § 1-602(A)(9). The Flagstaff City Council meetings are live-streamed and recorded and may be viewed on the City of Flagstaff's website. If you permit your child to attend/participate in a televised Council meeting, a recording will be made. You may exercise your right not to consent by not allowing your child to attend/participate in the meeting.

**CITY OF FLAGSTAFF
STAFF SUMMARY REPORT**

To: The Honorable Mayor and Council
From: Stacy Saltzburg, City Clerk
Date: 04/17/2026
Meeting Date: 04/23/2026



TITLE:
City Council FY 2026-2027 Budget Retreat

DESIRED OUTCOME:

Present City Manager's Recommended Budget for the Fiscal Year 2026-2027 and receive Council direction.

Executive Summary:

The budget for the City of Flagstaff is the policy document that reflects the goals and objectives of the City Council. This retreat is set for staff to present the City Manager's Recommended Budget. The main goal of the retreat is for the City Council to review and provide final direction on the FY 2026-27 City Budget.

Information:

Attached to the staff summary are several documents to help the discussion including the Detailed Agenda and Presentation.

Attachments: [Detailed Agenda](#)
[City Manager Budget](#)
[Presentation](#)

City Council Budget Retreat

April 23, 2026

Detailed Agenda

| Time | Duration (min) | Topic | Staff |
|----------------|-------------------|--|--|
| 8:30am | 10 | Welcome | Joanne Keene |
| 8:40am | 5 | Overview <ul style="list-style-type: none"> • Agenda • Timeline | Heidi Derryberry |
| 8:45am | 45 | Fund Health <ul style="list-style-type: none"> • Revenue Updates • Property Tax Shift • Future Fund Health | Rick Tadder |
| 9:30am | 30 | Investing in Employees <ul style="list-style-type: none"> • Compensation and Benefit Recommendations • Market Pay Update | Heidi Derryberry Ryan Saxby |
| 10:00am | 15 | Break | |
| 10:15am | 15 | Employee Advisory Committee (EAC) | EAC |
| 10:30am | 60 | New Initiatives <ul style="list-style-type: none"> • Custodial Team • Right-of-Way Team • Communications • Technology • Ballot Measures • Downtown Enhancements • Housing | Joanne Keene Shannon Anderson |
| 11:30am | 30 | New Budget Appropriations <ul style="list-style-type: none"> • Total Budget Requests • Budget Requests by PBB Alignment • Recommended Positions • Reclassifications | Heidi Derryberry |
| 12:00pm | 30 | Lunch | |
| 12:30pm | 45 | New Budget Appropriations – Continued <ul style="list-style-type: none"> • General Fund • Council Priority Budget Alignment | Heidi Derryberry Joanne Keene Shannon Anderson |
| 1:15pm | 15 | Budget Request Focus and Limitations | Joanne Keene Shannon Anderson Heidi Hansen |
| 1:30pm | 90 | Capital Improvement Program (CIP) <ul style="list-style-type: none"> • Summary • Project Updates | Heidi Derryberry City Engineering PROSE |
| 3:00pm | 15 | Break | |
| 3:15pm | 60 | Council Parking Lot (Adds/Deletes) and Discussion | Joanne Keene |
| 4:15pm | 15 | Public Comment on FY 2026-27 Recommended Budget | |

*All times are estimates and items could be reordered during the meeting.

Annual Budget and Financial Plan

Fiscal Year 2026-27
City of Flagstaff, Arizona



City Council

Becky Daggett, Mayor
Miranda Sweet, Vice-Mayor
Austin Aslan
Anthony Garcia
Khara House
Lori Matthews
David Spence

City Manager's Office Budget Planning Team

Joanne Keene, City Manager
Shannon Anderson, Assistant City Manager
Kevin Fincel, Interim Deputy City Manager
Rick Tadder, Management Services Director
Heidi Derryberry, Budget Director

Prepared By

Heidi Derryberry, Budget Director
John Comer, Budget Manager
Lisa Lau, Senior Budget Analyst
Tammy Ryan, Budget Analyst
Amir Saya, Budget Analyst

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DRAFT



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Flagstaff
Arizona**

For the Fiscal Year Beginning

July 01, 2025

Christopher P. Morill

Executive Director

User's Guide

The budget document serves a myriad of purposes. Most important is its use as a communications device. The budget presents the public an opportunity to review the types and levels of services provided within the financial constraints of the community. The allocation of financial resources translates into what services will be provided to the community. As community needs and demands for service change, the allocation of resources should respond accordingly. Therefore, this document attempts to communicate financial information to allow for informed citizenry.

Transmittal - The City Manager's message, budget summary, and goals provide readers with a synopsis of the resource allocation priorities established by the City Council.

Budget Overview - The budget overview provides a high-level overview of the budget, key policy issues, priorities and strategies which shaped the budget, the budget process and format, revenue assumptions, and expenditure highlights.

Policies and Procedures - The policies and procedures include excerpts of City fiscal and budget policies and procedures.

Issues and Updates - Provides the key issues and updates considered during the budget process.

Financial Summaries - The schedules consolidate the major financial information and operating data elements. Several schedules also serve to meet state statutory reporting requirements. The expenditure summaries are used primarily for operational purposes, e.g., monitoring expenditures at a fund level and at a category level, and maintaining accountability at a division level, with managers accountable at the cost center level.

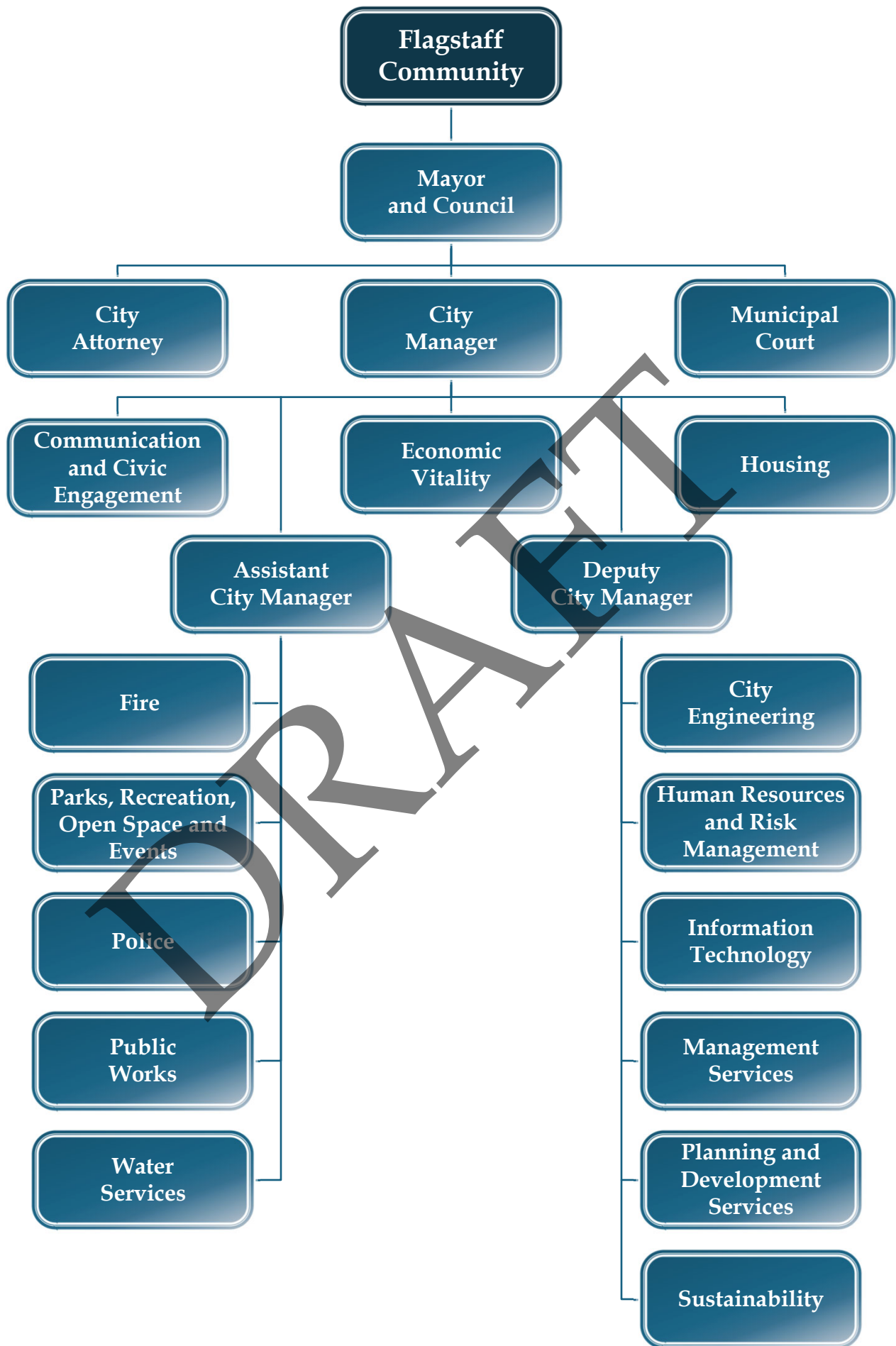
Division Detail - Each operating division summary provides a description, goals and objectives, major accomplishments of the current fiscal year, performance indicators, expenditure history, budget, commentary on significant changes, and sources of funding.

Capital Improvements - The current year portion of the five-year capital improvement program is listed, along with location maps and funding sources.

Community Profile - The community profile section includes information related to the City of Flagstaff, e.g., history, economic information, and services.

Appendix - In the appendices the user will find a glossary of budget terminology, ordinances/resolutions adopting the levies and budget, a summary of authorized personnel/positions by section, and the city pay plan.

For additional information, please call the Budget Office directly at (928) 213-2215. This budget document may also be viewed on the City of Flagstaff website, www.flagstaff.az.gov under Annual Budget Reports.





The City of Flagstaff

Service at a Higher Elevation

Mission

To protect and enhance the quality of life for all.

Vision

The City of Flagstaff is a safe, diverse, just, vibrant, and innovative community with a unique character and quality of life for all. The City fosters and supports economic, environmental, educational, and cultural opportunities.

Values

**Teamwork *Accountability *Communication*
**Transparency *Excellence *Leadership *Integrity*

Key Community Priorities and Objectives

Approved by the Flagstaff City Council November 7, 2023

High Performing Governance

- Serve the public by providing high quality customer service
- Cultivate community communication engagement practices that are clear, consistent, and timely
- Encourage public trust through transparency, accessibility, and use of the City's public participation policy
- Maintain the organization's fiscal stability through strong financial policies and best practices
- Implement and communicate innovative and efficient local government programs, new ideas, and best practices
- Be an inclusive employer of choice by providing employees with the necessary tools, training, support, and compensation

Safe and Healthy Community

- Enhance community engagement and strengthen relationships between the community and public safety services
- Support social services, community partners, and housing opportunities
- Provide and build upon the alternative response model, and other community partnerships to best serve the mental and behavioral health needs of the community
- Provide public safety services with resources, staff, and training responsive to the community's needs
- Promote physical health and mental well-being through providing recreational opportunities, parks, open space, and active transportation options
- Ensure the built environment is safe through the use of consistent standards as well as best practices for building and land use

Inclusive and Engaged Community

- Proactively foster community representation and civic engagement by enhancing opportunities for public involvement, in line with best practices
- Advance social equality and social justice in Flagstaff by supporting social services
- Facilitate and foster equity, diversity, and inclusivity, including support of trauma-informed policies and practices
- Enhance the City's involvement in community, education, and regional partnerships to strengthen the level of public trust
- Ensure City facilities, services and programs are accessible for all residents and representative of Flagstaff's diverse community
- Promote environmental justice and the access to environmental benefits

Sustainable and Innovative Infrastructure

- Deliver outstanding services to residents through a healthy, well maintained infrastructure system
- Utilize existing long-range plans that identify the community's future infrastructure needs and all associated costs
- Provide, manage, and maintain effective infrastructure for multimodal and active transportation
- Facilitate, develop, and encourage carbon-neutral energy opportunities
- Support the community's social infrastructure needs; assist those partner organizations that provide services the City does not

Robust and Resilient Economy

- Support and strengthen a robust, diverse, and sustainable economy
- Maintain and enhance an equitable and effective business, retention, and expansion program throughout the community
- Enhance relationships between the development community, the City, and Flagstaff residents
- Attract employers that provide high quality jobs and have a low impact on infrastructure and natural resources
- Enhance the community's workforce housing and development programs; improve partnerships with the private and public sectors
- Embrace and invest in responsible tourism opportunities to promote economic development

Livable Community

- Create a welcoming community through partnerships, resilient neighborhoods, and civic engagement
- Provide amenities and activities that support a healthy lifestyle
- Work with regional partners that provide equitable and inclusive educational and cultural opportunities for Flagstaff residents of all ages
- Actively support attainable and affordable housing through the City's 10-Year Housing plan as well as other projects and opportunities
- Support diverse employment opportunities and high-quality jobs
- Achieve a well-maintained community through comprehensive and equitable code compliance and development

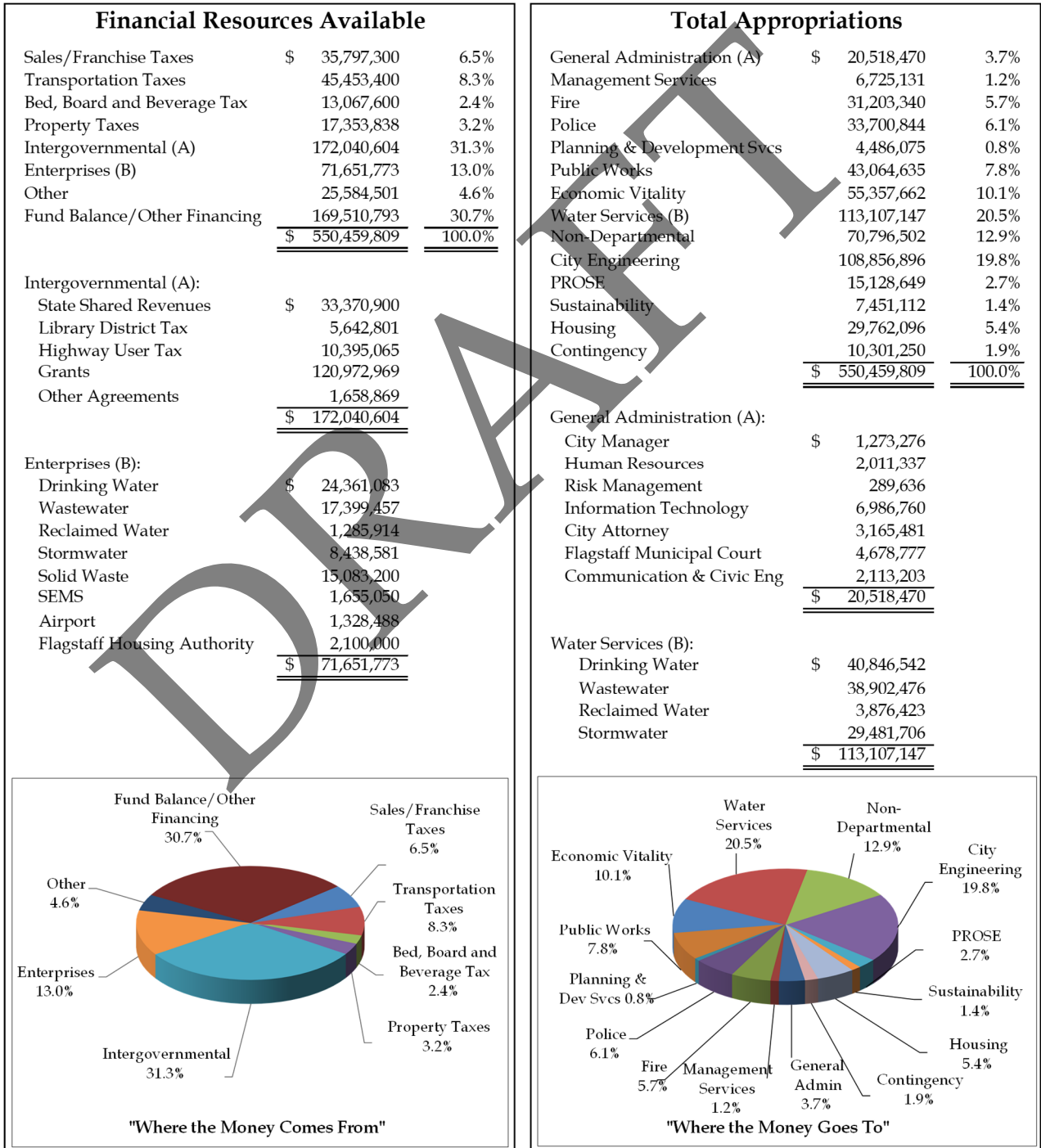
Environmental Stewardship

- Promote, protect, and enhance a healthy, sustainable environment and its natural resources
- Engage community members through education and volunteer opportunities
- Implement and enhance sustainable building practices, waste diversion programs, alternative energy programs, and multimodal transportation options
- Encourage the private sector's investment in environmental stewardship
- Implement, maintain and further the Carbon Neutrality Plan (CNP) with awareness of social inequities
- Strengthen Flagstaff's resilience to climate change impacts on built, natural, economic, health, and social systems

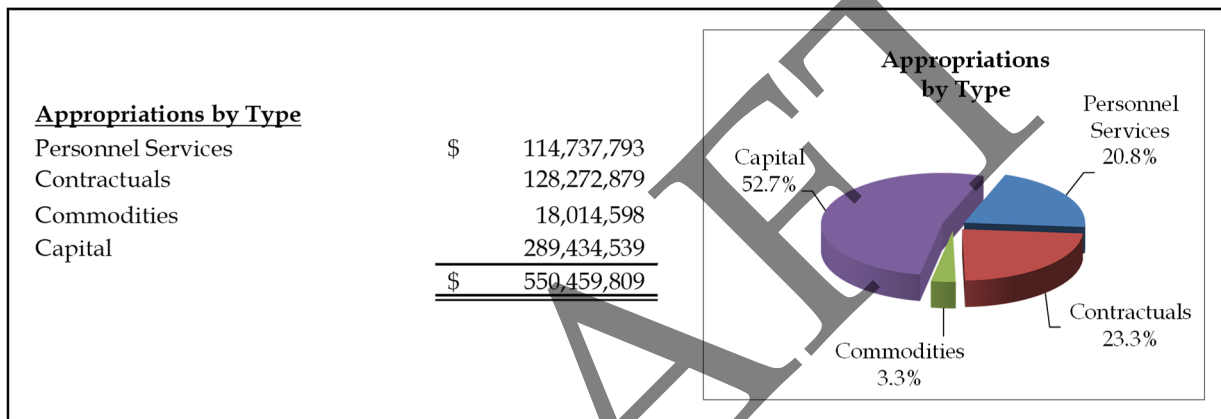
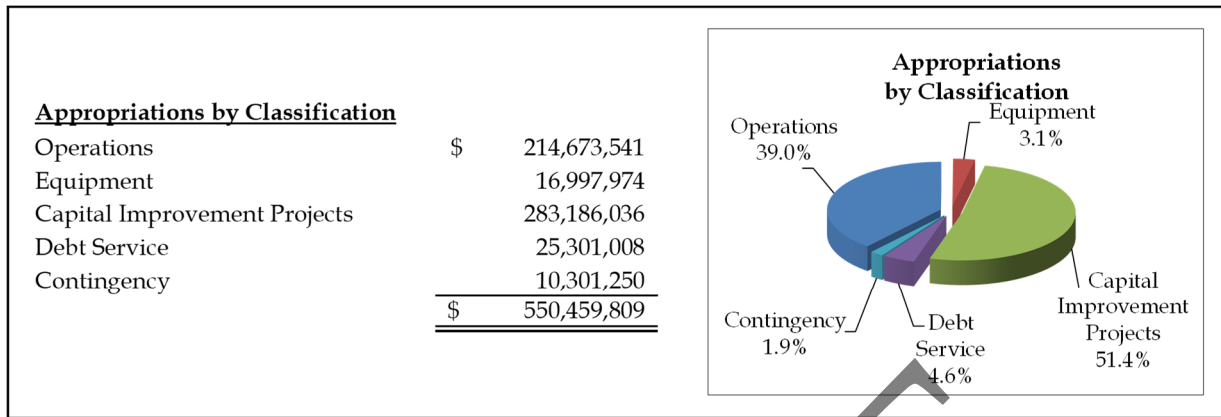
Budget Overview

The City of Flagstaff FY 2026-27 Financial Plan presents a fiscally sound and balanced budget that maintains the integrity of the City's financial condition while still meeting the service level demands of a community that expects quality services. The Financial Plan balances not only financially, but also equally as important, balances the allocation of resources among operating requirements, capital needs, debt burden, and strong reserves for future needs and contingencies.

This section briefly describes the documents *Format and Process*; *Assumptions and Strategies* which formed the working parameters of the budget development; *Fund Summaries*; highlights of *Appropriations, Revenues* and *Capital Improvements Plan (CIP)*; and *Debt Structure*, which are the operating framework of the Financial Plan.

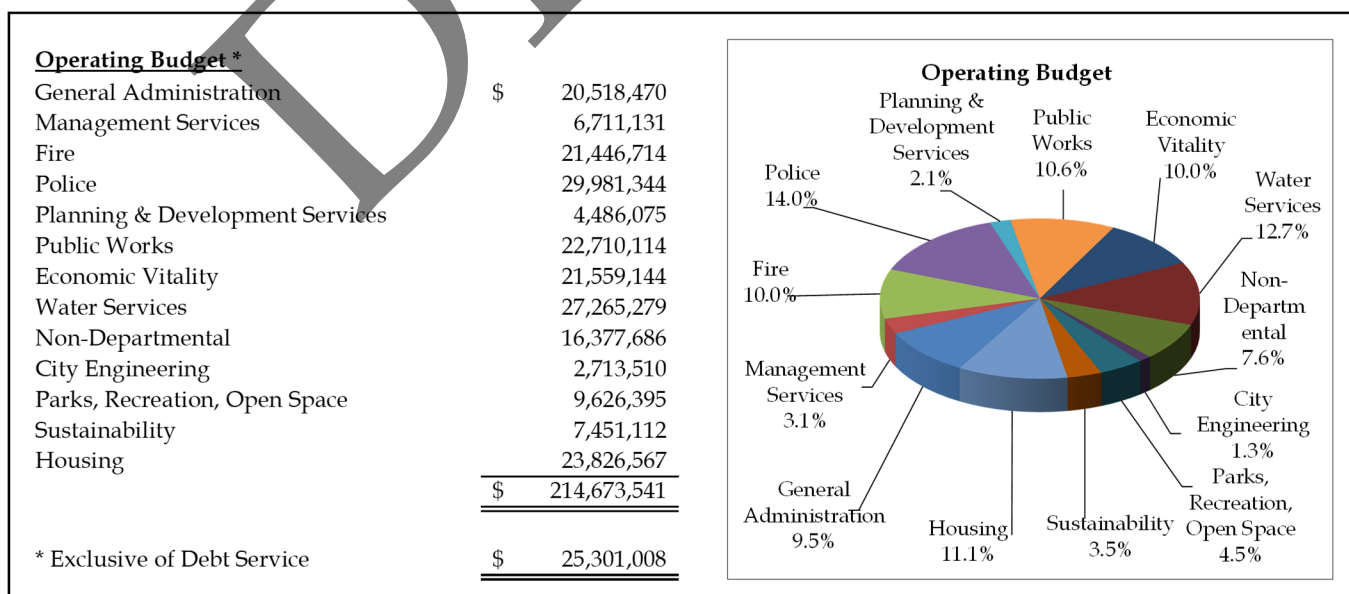


The following graphs depict total appropriations for the FY 2026-27 budget by major classifications and types.



Operating Expenditures by Division

City operations include traditional municipal services that citizens expect local government to provide. Operating expenditures exclude capital improvements, capital equipment, debt service, and reserves. The division budgets are presented to include section budgets and divisional responsibilities as defined by the city code.



General Administration activities comprise 9.5% of the budget (\$20.5 million). The services within General Administration provide for the overall management and administration of the City, as well as enforcement of municipal laws through legal support and the courts. This group consists of City Manager, Human Resources and Risk Management, Information Technology, City Attorney, Flagstaff Municipal Court, and Communication and Civic Engagement.

Management Services comprises 3.1% of the operating budget (\$6.7 million). The division encompasses those activities that provide administrative support and services including Purchasing, Customer Service, Finance, Grants, Contracts, and Emergency Management, and Budget.

Fire Department services comprise 10.0% of the operating budget (\$21.4 million). The division's public safety programs provide both personal safety in the community with proactive attention to preventable disasters and sense of well-being through timely emergency response.

Police Department activities comprise 14.0% of the operating budget (\$30.0 million). Public safety programs provide personal safety in the community by promoting a community free of crime and assured response in emergency situations.

Planning and Development Services comprises 2.1% of the operating budget (\$4.5 million). The services in this division include Administration, Current Planning, and Building Safety and Code Compliance. The services provided by this division meet the current needs of the community and planning for the future.

Public Works activities comprise 10.6% of the operating budget (\$22.7 million) excluding the debt service requirements for solid waste of approximately \$218,000. The services provided include solid waste operations, maintenance of all public facilities and public infrastructure including streets and fleet services.

Economic Vitality activities comprise 10.0% of the operating budget (\$21.6 million) excluding debt service requirements for the Business Incubator of approximately \$245,000 and the Parking District of approximately \$58,000. The division includes the following sections: Library, Community Investment, Tourism and Visitor Center, Airport, Arts and Science, Beautification, Parking District and Economic Development.

Water Services comprise 12.7% of the operating budget (\$27.3 million), excluding approximately \$5.0 million in debt service requirements. There is one administrative section responsible for management of Drinking Water, Wastewater, Reclaimed Water, and Stormwater activities. Drinking water, wastewater and reclaimed operations provide services that promote a clean and healthy community by providing a safe water supply and proper waste disposal.

Non-Departmental operations comprise 7.6% of the budget (\$16.4 million) exclusive of \$19.8 million in debt service requirements. The Council and Commission, Transit, and Non-departmental budgets account for expenditures that benefit city operations.

City Engineering comprises 1.3% of the operating budget (\$2.7 million). The services in this division include Engineering, Capital Improvements, Development Engineering and Transportation Engineering.

Parks, Recreation, Open Space and Events comprises 4.5% of the operating budget (\$9.6 million). The services in this division include Parks, Recreation, Open Space management and Events.

Sustainability comprises 3.5% of the operating budget (\$7.5 million). The services in this division include Sustainability and Environmental Management.

Housing comprises 11.1% of the operating budget (\$23.8 million). The services in this division include Housing, Community Development Services, and Flagstaff Housing Authority.

Budget Format and Process

The budget and financial plan for the City of Flagstaff is the policy document that reflects the goals and objectives of the City Council. These goals and objectives are implemented through the policies and priorities established by the Council which were provided by recommendations from the various Boards and Commissions appointed by Council.

The Office of the City Manager is responsible for implementing these policies and priorities utilizing the allocation of available financial resources. The annual review process provides the community an opportunity to evaluate the services provided to the citizens of the community. Programs are identified, evaluated, and the scope of service to be provided is defined. The staffing level needed to provide the service level deemed appropriate by Council is then determined. Additionally, funding requirements and level of effort to be provided are established.

Format

The Division Detail section presents each operating activity at the section level. It includes each section's *Mission, Program Description, Accomplishments, Initiatives, Performance Measures, and Financial Summary*. The performance measures look at efficiency and/or effectiveness at the program level.

To assist the City Manager in the management of the resources expended by the municipality, the budget also serves as an operational guide. The operating budget presentation includes, for comparative purposes, the *Actual Expenditures* for two years prior, *Estimated Expenditures* prior year, and the *Adopted Budget* prior and current year. Expenditures are shown by category and program. The comparatives in the Financial Summaries section are presented at the fund level and the division level to aid section and program managers in budget tracking and accountability.

Categories presented are:

- Personnel Services (salaries, fringe benefits, internal labor, etc.)
- Contractuals (professional services, utilities, maintenance, rents, debt service, etc.)
- Commodities (small equipment, parts, office supplies, operating supplies, etc.)
- Capital (professional services, land, buildings, street, water and sewer construction, equipment, etc.)

Fund, Division and Section Structure

The city uses funds to report its financial position and the results of its operations. Fund accounting segregates funds according to their intended purpose and is designed to demonstrate legal compliance and to aid fiscal management by segregating transactions related to certain governmental functions or activities. A fund is a separate accounting entity with a self-balancing set of accounts which includes assets, liabilities, fund equity, revenues, and expenditures/expenses.

Within each fund there may be several divisions. Divisions also may encompass several funds. The division level is the legal level of budget authority.

Divisions are groups of sections that serve a similar function within the city. In addition, within each section are programs, which capture all expenditures related to an activity cost center or location of operation within a section.

The following table represents the structure for the city.

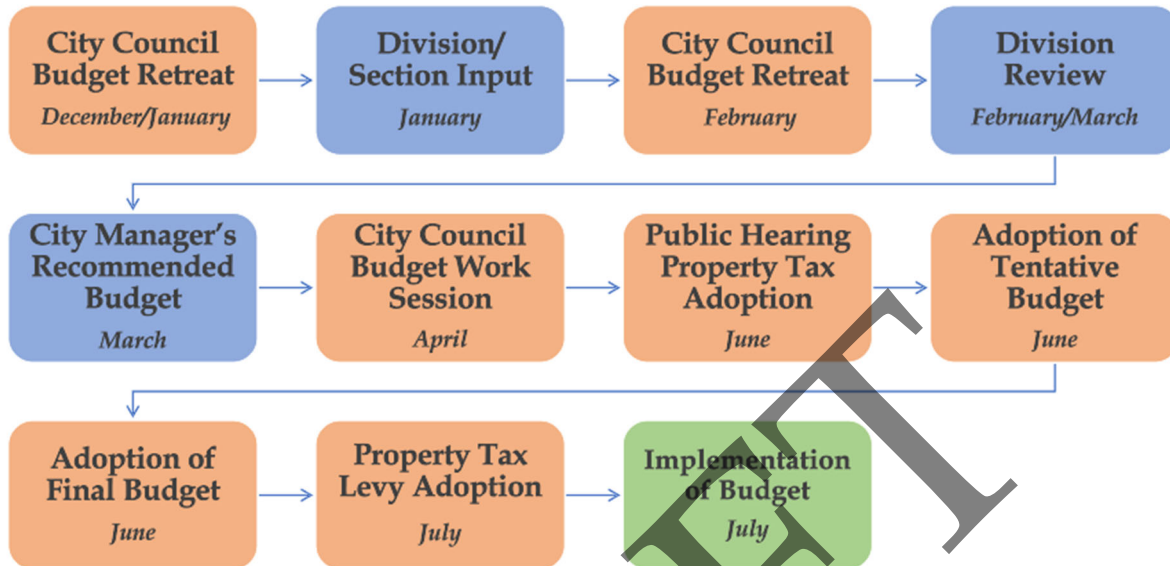
Relationship Between Fund Types, Funds and Divisions

| Divisions | General Administration | Management Services | Fire | Police | Planning and Development Services | Public Works | Economic Vitality | Water Services | Non-Departmental | City Engineering | PROSE | Sustainability | Housing |
|---------------------------------|------------------------|---------------------|------|--------|-----------------------------------|--------------|-------------------|----------------|------------------|------------------|-------|----------------|---------|
| GOVERNMENTAL FUNDS | | | | | | | | | | | | | |
| General Fund* | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | ✓ | | ✓ | ✓ | ✓ | | ✓ |
| Special Revenue Funds | | | | | | | | | | | | | |
| Housing and Community Service | | | | | | | | | | | | | ✓ |
| COVID Relief | | | | | | | | | ✓ | | | | |
| Library | | | | | | | ✓ | | | | | | |
| Highway User Revenue* | | | | | | ✓ | | | | ✓ | | | |
| Transportation* | | | | | | ✓ | | | ✓ | ✓ | | | |
| Beautification | | | | | | ✓ | | | | | | | |
| Economic Development | | | | | | ✓ | | | | | | | |
| Tourism | | | | | | ✓ | | | | | | | |
| Arts and Science | | | | | | ✓ | | | | | | | |
| Recreation | | | | | | | | | | | ✓ | | |
| Parking District | | | | | | | | | | | | | |
| Water Resource & Infrastructure | | | ✓ | | | | | | | | | | |
| Debt Services Funds | | | | | | | | | | | | | |
| General Obligation Bonds | | | | | | | | | ✓ | | | | |
| Secondary Property Tax | | | | | | | | | ✓ | | | | |
| Pension Bonds | | | ✓ | ✓ | | | | | ✓ | | | | |
| Permanent Fund | | | | | | | | | | | | | |
| Perpetual Care | | | | | | | | | ✓ | | | | |
| Capital Projects Funds | | | | | | | | | | | | | |
| GO Capital Projects | | | ✓ | | | | | ✓ | ✓ | | | | ✓ |
| Non-GO Bond Capital Projects | | | | | | | | | ✓ | | | | |
| PROPRIETARY FUNDS | | | | | | | | | | | | | |
| Enterprise Funds | | | | | | | | | | | | | |
| Drinking Water* | | | | | | | | ✓ | | | | | |
| Wastewater* | | | | | | | | ✓ | | | | | |
| Reclaimed Water* | | | | | | | | ✓ | | | | | |
| Stormwater* | | | | | | | | ✓ | | | | | |
| Solid Waste* | | | | | | ✓ | | | | | | | |
| Sustainability and Env. Mgmt.* | | | | | | | | | | | | ✓ | |
| Airport* | | | | | | | ✓ | | | | | | |
| Flagstaff Housing Authority | | | | | | | | | | | | | ✓ |

*Major funds based on FY 2024-25 Annual Comprehensive Financial Report

Process

Budget Process Flowchart:



Presentation:

- *Transmittal* provides a summary of the key policy issues, priorities, and strategies that shaped the budget as framed by the City Manager.
- *Budget Overview* summarizes financial resources and expenditures along with fund summaries and an overview of selected revenues.
- *Policies and Procedures* summarize key fiscal and budget policies.
- *Issues and Updates* provide narrative and financial data related to personnel service costs, cost allocation plan, issues, and updates.
- *Financial Summaries* include various schedules utilizing revenue and expenditure classifications and tax levy information in accordance with state reporting requirements as mandated by statute. Expenditures are reported at both the fund and division level for operational control purposes.
- *Division Detail* provides both narrative and financial data for the City's divisions. The budget commentary provides an explanation of significant budget changes.
- *Capital Improvement* section lists projects, costs, and funding sources in the Capital Improvement Program (CIP).
- *Community Profile* includes a community profile of the City of Flagstaff.
- *Appendices* include detailed personnel schedules, pay plans, budget resolution, property tax ordinance, glossary, and acronyms.

FY 2027 Budget Calendar Highlights

| | |
|-------------------------|--|
| August 28-29 | Budget Planning Retreat |
| November 17 | Budget Kickoff |
| December 19 | Council Budget Retreat |
| February 5 | Council Budget Retreat |
| February 18- March 6 | Division Review Meetings with Division Directors |
| March 24 | City Manager Recommended Budget Presentation to Staff |
| April 23 | Council Budget Retreat and Proposed Budget Available to Public |
| June 2 | Tentative Budget Adoption |
| June 16 | Property Tax Levy Hearing and Final Budget Adoption |
| July 7 | Property Tax Levy Adoption |

Review and Approval:

Issues presented during the review and approval period include discussion topics of the Council retreats. The winter retreat was held in December, to give city staff the opportunity to present major discussion points to Council and the public. The goal is for Council to make policy decisions and direct staff in budget priorities. This provides adequate time for the Council to gather input on major budget issues prior to preparation of the budget. The Council holds work sessions in April. The Council reviews and discusses all personnel recommendations, capital equipment recommendations, and the capital improvement plan. The Council arrives at a consensus for all decisions needed. The work sessions provide the opportunity for city management, divisions, and the public to offer information and recommendations to the City Council.

The proposed budget is presented to Council for tentative adoption on or before the third Monday in July. One public hearing is held on the content of the budget. Final adoption will occur on June 16, 2026. State law requires the operating budget to be all-inclusive. Therefore, the budget includes provisions for contingent revenues and expenditures that cannot be accurately determined when the budget is adopted (e.g., grants). The resolution adopting the annual budget requires Council authorization for any expenditure from contingencies as well as transfer of budget authority between divisions.

Adoption:

The city operates under the State Expenditure Limitation with a permanent adjustment to the base. Alternative [Home Rule] Expenditure Control municipalities require voter approval every four years.

The city received voter approval in the November 2020 general election for a third adjustment to the expenditure limitation base. This permanent adjustment was effective for the FY 2021-22 budget year.

The City Manager's Proposed Budget reflects the total funds appropriated (\$550,459,809). Certain exclusions are allowed by the state [e.g., bond proceeds, debt service, grants] in computing the Expenditure Limitation (\$255,853,366) and this total cannot be exceeded.

Budget authority can be transferred between line items within a section. At year-end, division budgets are reviewed, and budget authority is transferred from contingencies by resolution as necessary. Council can also amend total appropriations for a fund during the year by resolution if there is a corresponding increase/decrease in another fund so that the total appropriation is not exceeded.

Other Resources

Annual Budget Reports: <https://www.flagstaff.az.gov/4825/Annual-Budget-Reports>

Annual Financial Reports: <https://www.flagstaff.az.gov/4826/Annual-Financial-Reports>

Development Fee Reports: <https://www.flagstaff.az.gov/3717/Development-Fee-Reports-and-Documents>

Monthly Financial Reports: <https://www.flagstaff.az.gov/4827/Monthly-Financial-Reports>

Public Safety Pension Information: <https://www.flagstaff.az.gov/4147/Public-Safety-Pension-Information>

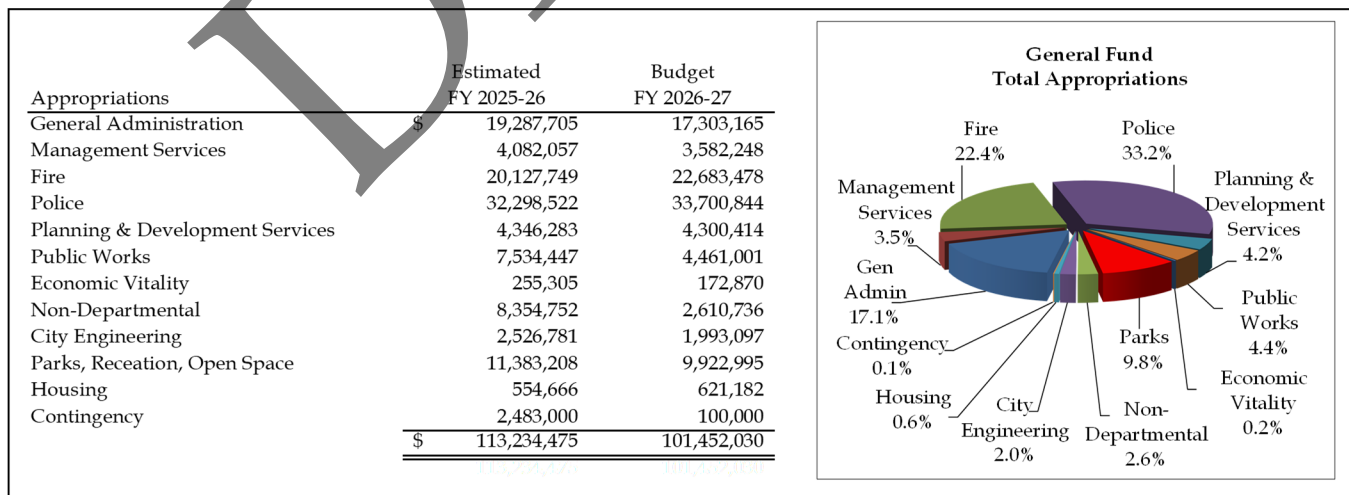
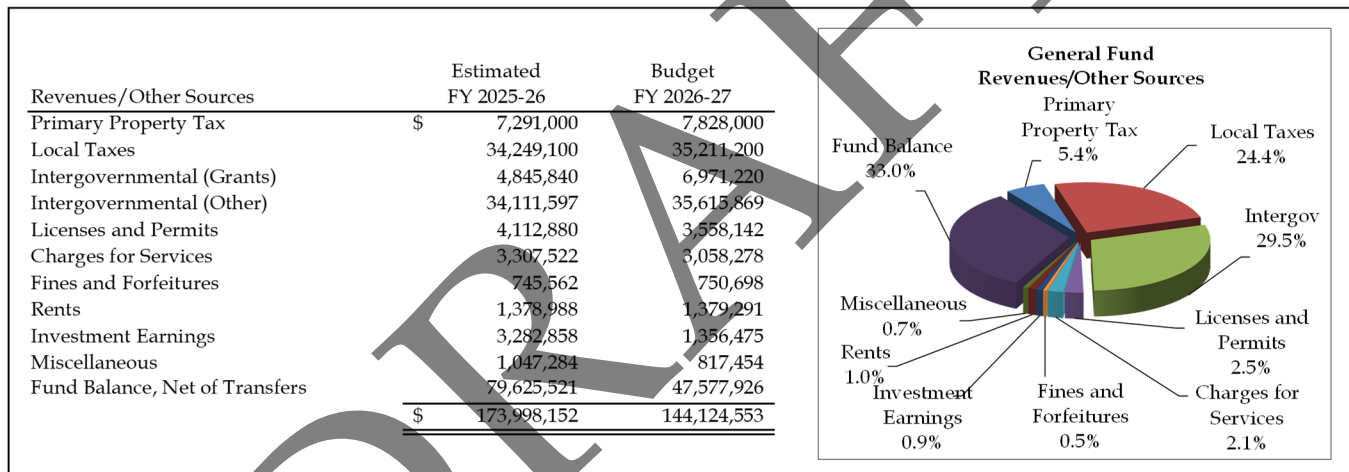
Fund Summaries

General Fund

The General Fund includes all city operations, except enterprise activities which are to be self-sustaining, such as, Water Services, Solid Waste, Sustainability and Environmental Management, Airport, Flagstaff Housing Authority, and activities funded from a special revenue source dedicated to that activity. These include the Housing and Community Services, COVID Relief, Library, HURF, Transportation Tax, Bed, Board, and Beverage (BBB) Tax, Parking and Water Resource Infrastructure Protection funds.

Total resources available for expenditures for FY 2026-27 are \$144.1 million including the estimated beginning fund balance of \$60.7 million. A substantial portion of General Fund resources come from the following revenue categories: local sales taxes, franchise taxes, and intergovernmental revenues. Specific detail including comparative data is shown in Schedule C of the Financial Summaries section and a more detailed review of major revenue categories, including historical trend information, is provided following the fund summaries.

General Fund revenue/other sources compared to the year-end estimates are expected to decrease by 17.2%. Fund balance has decreased compared to FY 2025-26 due to the expected completion of several projects, increases to operating expenditures, and one-time expenditures anticipated in FY 2026-27.



General Fund total appropriations compared to year-end estimates have decreased by 10.4%. The General Fund ongoing revenues and expenses are structurally balanced in the five-year plan. Unrestricted fund balance is estimated at a minimum of 20.0% of operating revenues over the next five years. Restricted fund balance is estimated at \$6.7 million at the end of FY 2026-27. The financial position of the General Fund remains balanced.

Special Revenue Funds

Housing and Community Services Fund

This fund finances activities in conjunction with the Community Development Block Grant (CDBG) program and affordable housing activities. There is \$1.8 million appropriated to this activity for FY 2026-27. Budgeted expenditures in this fund include \$629,000 in CDBG grants.

| Revenues/Other Sources | Budget FY 2026-27 |
|------------------------|----------------------|
| Intergovernmental | \$ 628,702 |
| Interest Earnings | 8,213 |
| Transfers (Net) | 414,490 |
| Fund Balance | 821,290 |
| | \$ 1,872,695 |

Housing and Community Services Revenues/Other Sources

| | |
|-------------------|-------|
| Fund Balance | 43.9% |
| Intergovernmental | 33.6% |
| Transfers (Net) | 22.1% |
| Interest Earnings | 0.4% |

| Appropriations | Budget FY 2026-27 |
|------------------------|----------------------|
| General Administration | \$ 1,741,591 |
| Non-Departmental | 52,000 |
| | \$ 1,793,591 |

Housing and Community Services Total Appropriations

| | |
|------------------------|-------|
| General Administration | 97.1% |
| Non-Departmental | 2.9% |

Library Fund

The city operates a joint City-County Public Library which includes auxiliary programs in outlying county locations and a bookmobile service. The intergovernmental agreement between the city, the county, and related district libraries provide a funding formula for the distribution of the tax. The formula provides a base amount for all entities and how any growth amount would be allocated. Any adjustments to this base are directed by the Library Council with affirmation by the County Board of Supervisors.

Approximately \$5.7 million of the funding for library operations comes from the library district tax, with an additional amount as a pass-through to district libraries. The \$1.5 million in net transfers includes a \$1.6 million transfer from the General Fund and \$82,000 from the Tourism Fund to further support the Flagstaff libraries, offset by a \$138,000 transfer to the General Fund for repayment of an energy efficiency project and costs for centralized custodial services.

| Revenues/Other Sources | | Budget FY 2026-27 | Appropriations | | Budget FY 2026-27 |
|------------------------|----|----------------------|------------------------|----|----------------------|
| Intergovernmental | \$ | 5,692,801 | General Administration | \$ | 310,588 |
| Investment Earnings | | 12,012 | Management Services | | 136,683 |
| Miscellaneous | | 26,843 | Public Works | | 192,353 |
| Fund Balance | | 4,225,433 | Economic Vitality | | 6,812,469 |
| Transfers (Net) | | 1,540,736 | Non-Departmental | | 65,754 |
| | | <u>\$ 11,497,825</u> | Contingency | | 100,000 |
| | | | | | <u>\$ 7,617,847</u> |

Library Revenues/Other Sources

| Source | Percentage |
|---------------------|------------|
| Intergovernmental | 49.5% |
| Fund Balance | 36.7% |
| Transfers (Net) | 13.4% |
| Miscellaneous | 0.2% |
| Investment Earnings | 0.1% |

Library Total Appropriations

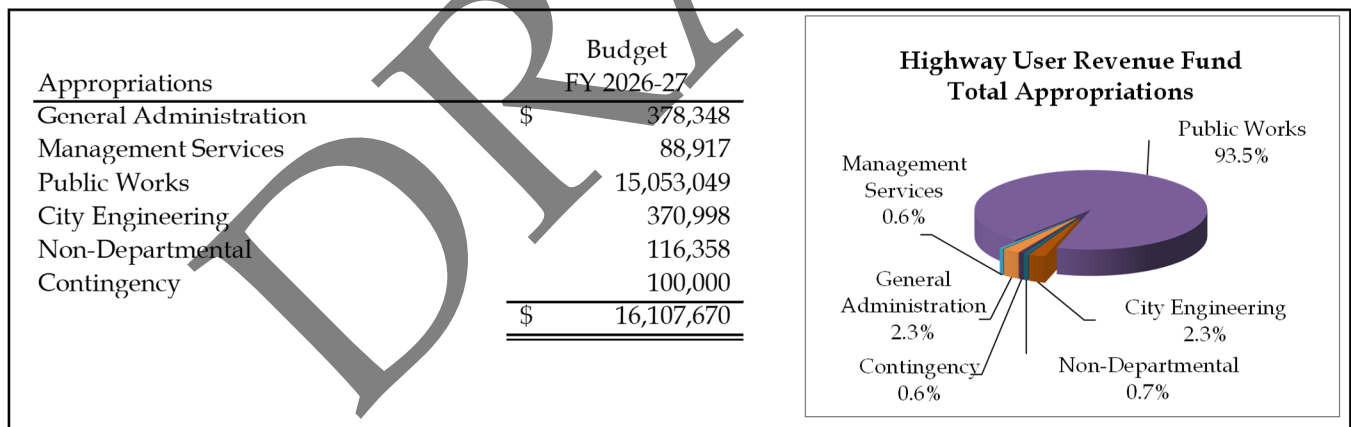
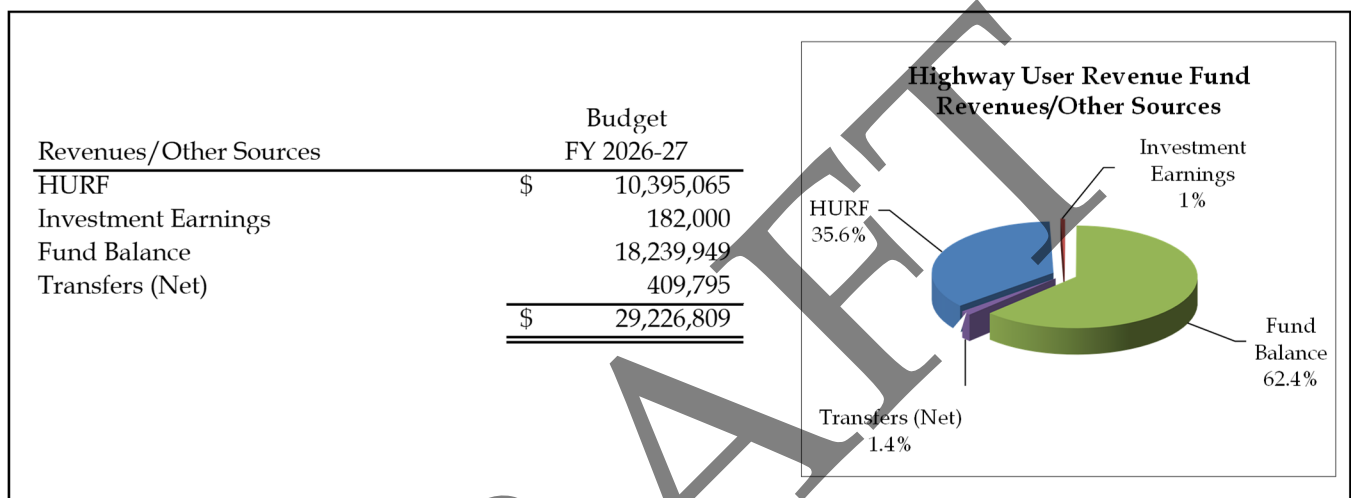
| Category | Percentage |
|------------------------|------------|
| Economic Vitality | 89.4% |
| Public Works | 2.5% |
| Management Services | 1.8% |
| General Administration | 4.1% |
| Non-Departmental | 0.9% |
| Contingency | 1.3% |

Highway User Revenue Fund

The Highway User Revenue Fund (HURF) is mainly supported by fuel taxes distributed to cities and counties by the State.

Over the past five years, HURF taxes have grown steadily. During FY 2025-26 a new community was incorporated in the state which has impacted the funding formula for this tax distribution. As of result of this change, total revenue for the year is trending about 4% less than last year. Looking ahead, HURF revenues and other sources for FY 2026-27 are projected to stay about the same as FY 2025-26 at approximately \$29.2 million.

Appropriations total approximately \$16.1 million in FY 2026-27 which includes streets operations, annual pavement maintenance program, sidewalk program, and other street related projects.

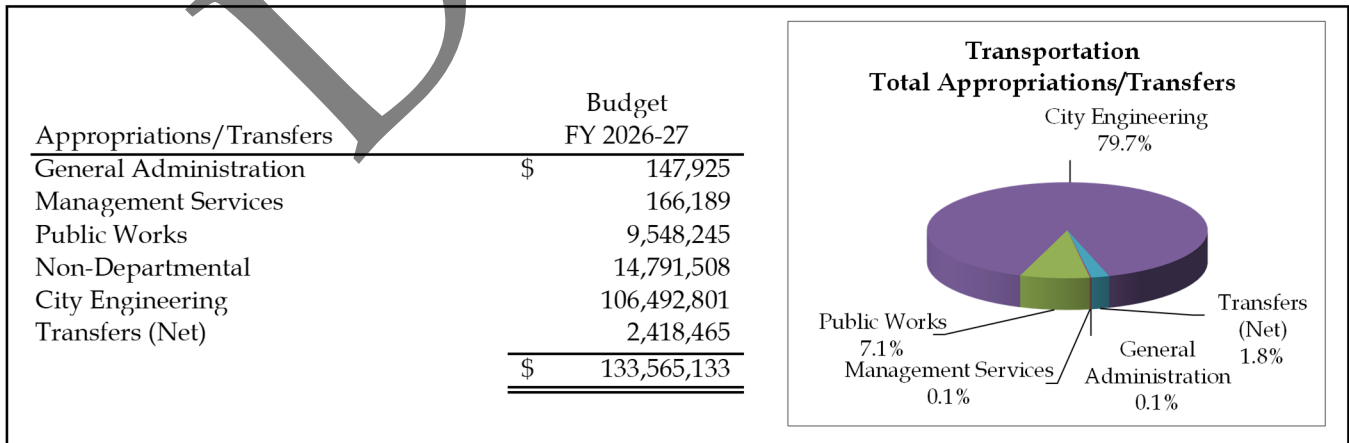
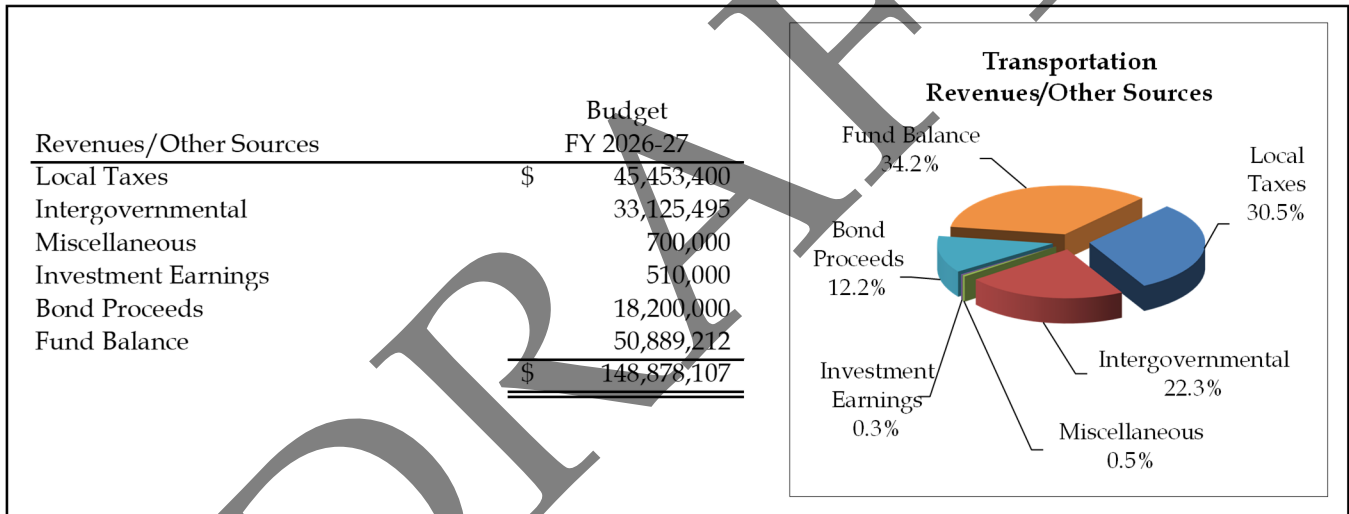


Transportation Fund

The Transportation Fund was formed as a result of voter authorization to increase sales taxes to support transportation related issues. In FY 2014-15, voters approved a tax for road repair and street safety improvements. In FY 2018-19, voters approved an additional tax for the Lone Tree Overpass and Roadway, Pedestrian, Bicycle, and Safety Improvements. In November 2024, voters approved an extension and increase to the transit services portion of the tax to 0.500%. The total Transportation tax rate is now 1.486%

| Projects | Voter Authorization | Valid Through | Rate | FY 2026-27 Revenues |
|---|---------------------|---------------|--------------|----------------------|
| Transit Service Enhancements | FY 2024-25 | FY 2039-40 | 0.500 | \$ 15,293,900 |
| Road Repair and Street Safety | FY 2014-15 | FY 2034-35 | 0.330 | 10,093,900 |
| Lone Tree Overpass | FY 2018-19 | FY 2038-39 | 0.230 | 7,035,200 |
| Roadway, Pedestrian, Bicycle and Safety | FY 2018-19 | FY 2039-40 | 0.426 | 13,030,400 |
| Total | | | 1.486 | \$ 45,453,400 |

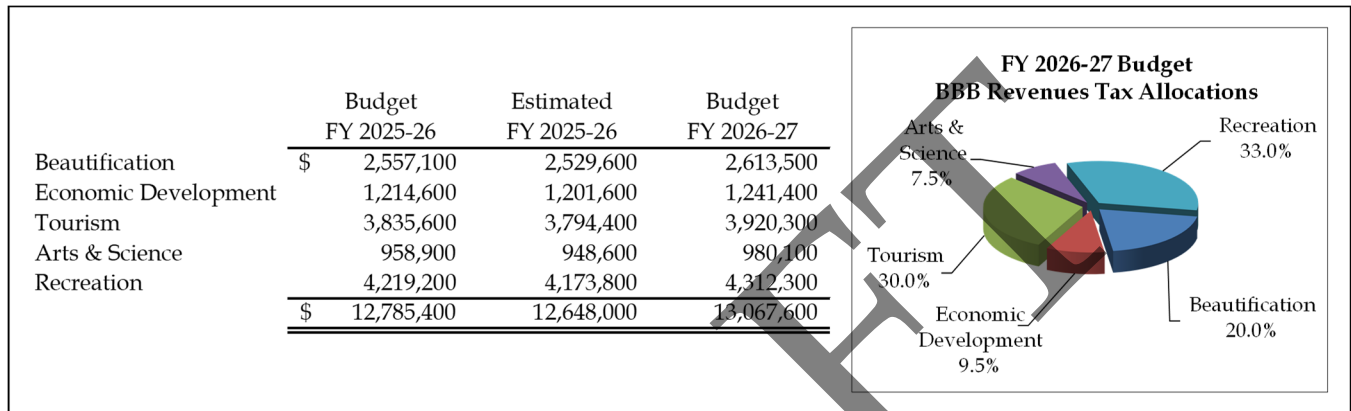
Appropriations total \$133.6 million in FY 2026-27 which include \$13.3 million for transit operations and capital projects, \$1.5 million for debt service, \$11.1 million for road repair and street safety projects, \$28.5 million for the Lone Tree overpass project, and \$76.6 million for roadway, pedestrian, bicycle, and safety improvements.



Bed, Board and Beverage (BBB) Fund

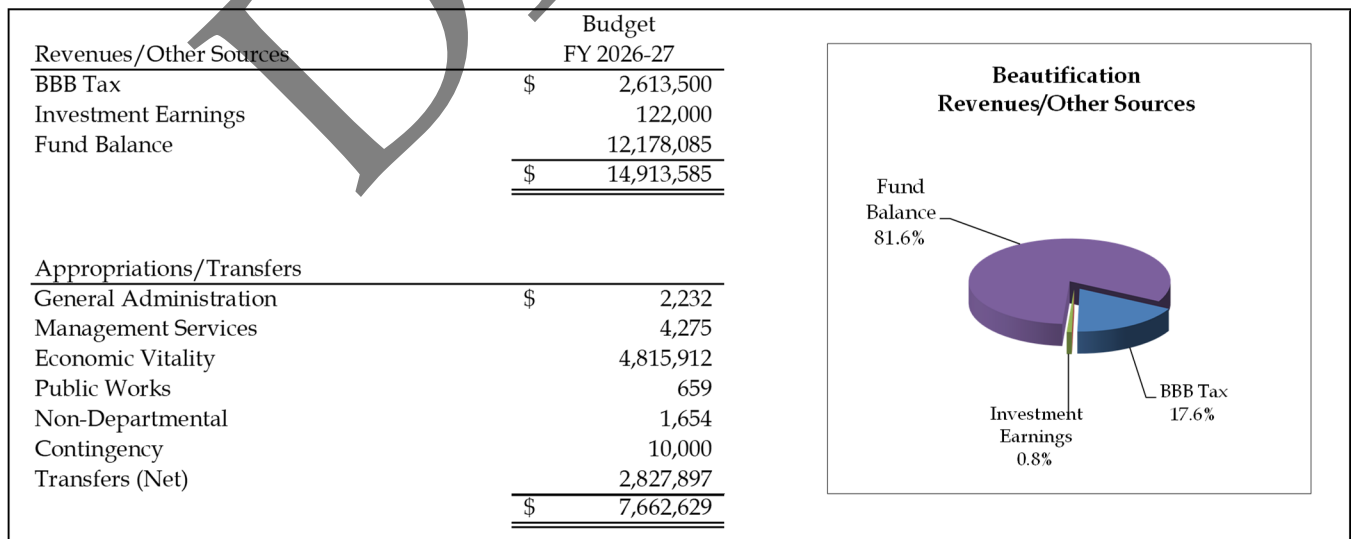
A dedicated 2% bed, board, and beverage sales tax collected on the services provided by lodging, restaurants and bars was originally approved by voters in 1988 with a ten-year sunset clause. The dedicated tax has been extended by the voters' numerous times with the most recent extension occurring in the 2024 general election. Voters approved the extension of the tax through June 30, 2043. These funds are allocated into the following categories: Recreation 33%; Economic Development 9.5%; Beautification 20%; Arts and Science 7.5%; Tourism 30%.

Revenue for FY 2026-27 is projected to increase over FY 2025-26. These taxes have continued to see growth year over year.



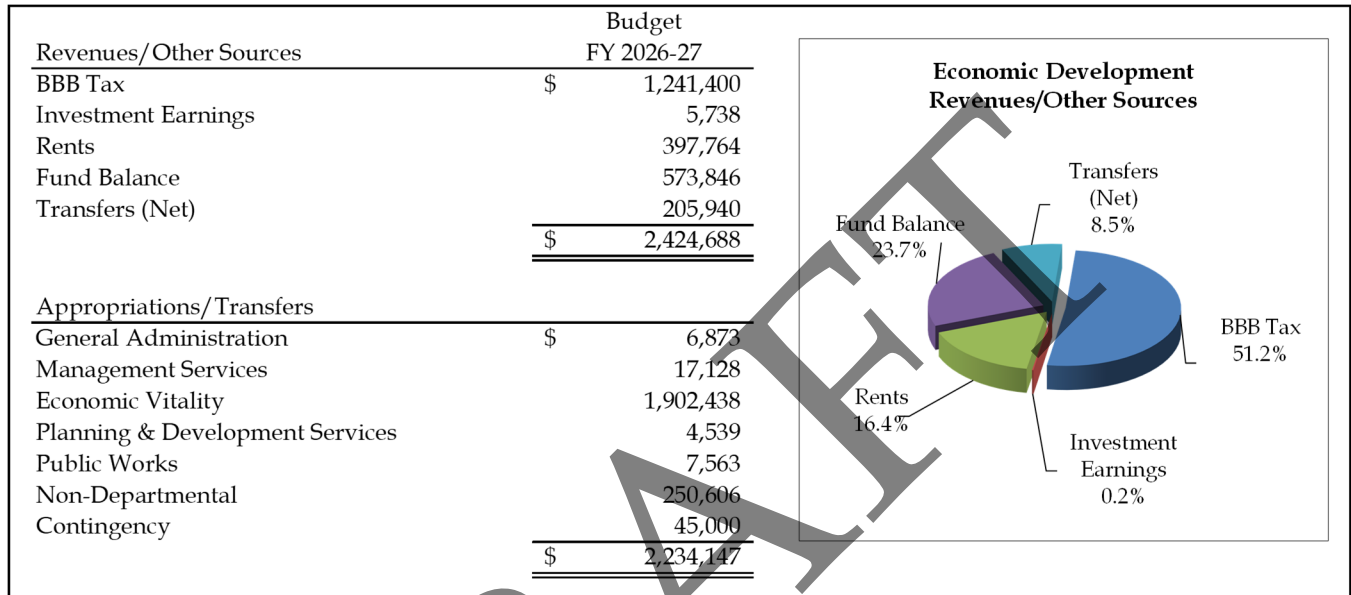
Beautification Fund: Total resources available for the Beautification Fund activities amount to \$14.9 million. Expenditures are primarily for beautification operations and a variety of capital improvement projects. The \$2.8 million in net transfers include a transfer to Sustainability and Environmental Management for litter control efforts, a transfer to Transportation for the Lone Tree overpass beautification project, a transfer to HURF for streetscape and right-of-way maintenance, a transfer to Recreation for Bushmaster Park, and a transfer to Parking for downtown enhanced services.

Some of the major projects funded with Beautification include the Switzer Canyon roundabout, Spruce Wash wedge, water tank mural at Buffalo Park, Huntington gabion wall, and Ponderosa/Verde landscaping. A full project listing is available in the Capital Improvements section.

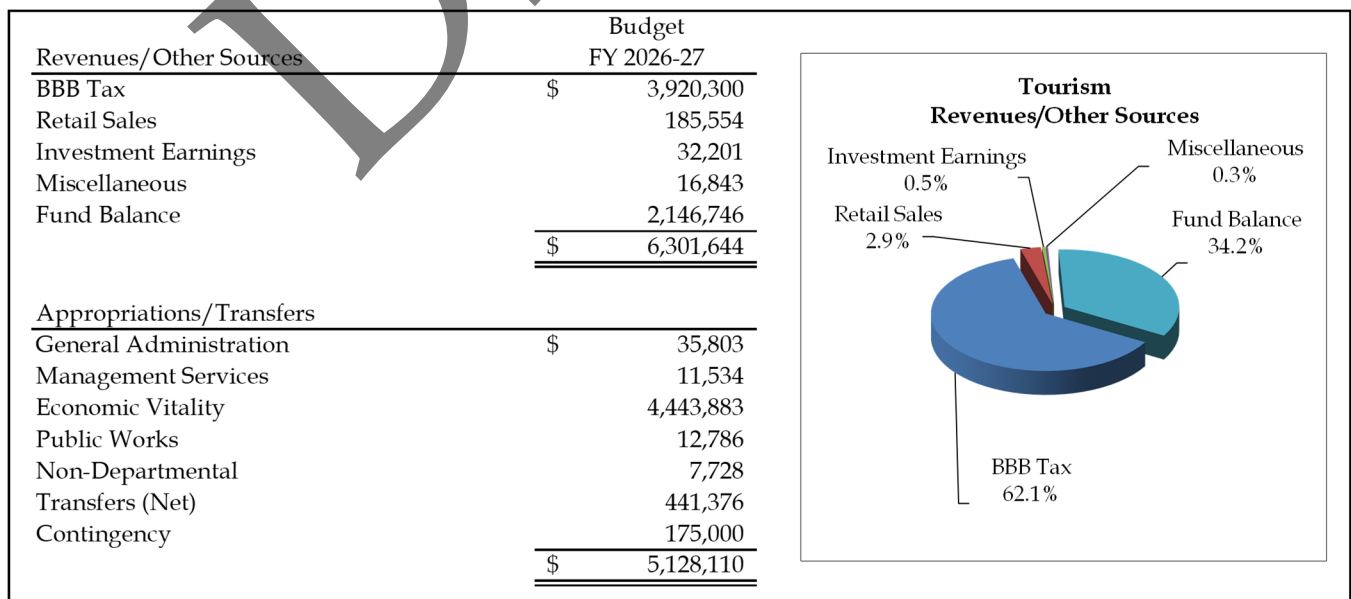


Economic Development Fund: This fund focuses on business retention and attraction as well as workforce development. In addition, the city funds the Business Incubation program and Innovation Mesa Business Accelerator program which are structured to allow university professors and local entrepreneurs to work in a supportive environment to develop ideas into commercial business models.

The city will continue to seek targeted industries to relocate to the community. Those industries will be complementary to existing businesses or supportive of community goals. Total revenues and other sources available are approximately \$2.4 million, of which \$1.2 million is from the BBB dedicated tax for economic development, lease revenue of \$400,000 and fund balance of \$574,000.



Tourism Fund: Total resources available in FY 2026-27 are approximately \$6.3 million, of which an estimated \$3.9 million is from the BBB tax. The total appropriations are approximately \$5.1 million, which includes \$4.4 million for Tourism. Tourism includes General Administration, Marketing, Meetings and Conventions Sales, International Travel Trade Sales, Public Relations, and the Film Office. The Visitors Center programs account for \$662,000 of the total. The Visitor Center programs include the Visitor Center (including the gift shop), Train Station Operations, and the Visitor Center Express at the Flagstaff Airport.



Arts and Science Fund: Total revenues and other sources available for Arts and Science activities are approximately \$1.9 million, including estimated revenues from the BBB tax of \$980,000. Expenditures include public art for \$285,000 and service partner contracts for \$1,011,000.

| Revenues/Other Sources | Budget FY 2026-27 |
|------------------------|----------------------|
| BBB Tax | \$ 980,100 |
| Investment Earnings | 9,000 |
| Fund Balance | 914,813 |
| | <u>\$ 1,903,913</u> |
| Appropriations | |
| Management Services | \$ 2,090 |
| Economic Vitality | 1,456,925 |
| Transfers (Net) | 10,000 |
| Contingency | 10,000 |
| | <u>\$ 1,479,015</u> |

**Arts & Science
Revenues/Other Sources**

| Source | Percentage |
|---------------------|------------|
| BBB Tax | 51.5% |
| Fund Balance | 48.0% |
| Investment Earnings | 0.5% |

Recreation Fund: Per discussion with City Council, Council concluded this funding should support the expansion of existing facilities and the associated maintenance. Total resources available for recreation activities are approximately \$10.7 million, including estimated revenues from the BBB tax of \$4.3 million.

There are total appropriations in the amount of approximately \$7.7 million for activities and projects. This includes \$955,000 to fund recreational programming and \$1.6 million to fund Flagstaff Urban Trail System (FUTS) maintenance and recreation fields operation and maintenance. These are funded via a transfer to the General Fund. Additionally, operational and capital improvement project resources have been allocated to deferred maintenance \$200,000, play structure replacements \$150,000, Sports Courts \$2,004,000, Ponderosa Park \$1,030,000, Continental Park \$1,500,000, and Cheshire Park \$2,000,000.

| Revenues/Other Sources | Budget FY 2026-27 |
|--|----------------------|
| BBB Tax | \$ 4,312,300 |
| Intergovernmental | 1,500,000 |
| Investment Earnings | 49,000 |
| Fund Balance | 4,884,949 |
| | <u>\$ 10,746,249</u> |
| Appropriations/Transfers | |
| General Administration | \$ 2,924 |
| Management Services | 2,365 |
| Parks, Recreation, Open Space and Events | 5,205,654 |
| Non-Departmental | 1,992 |
| Transfers (Net) | 2,524,087 |
| | <u>\$ 7,737,022</u> |

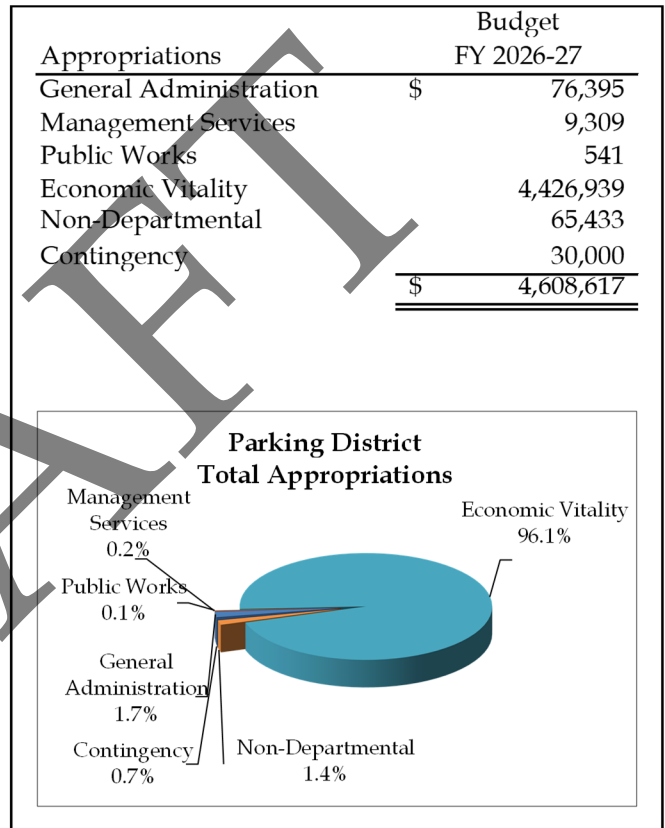
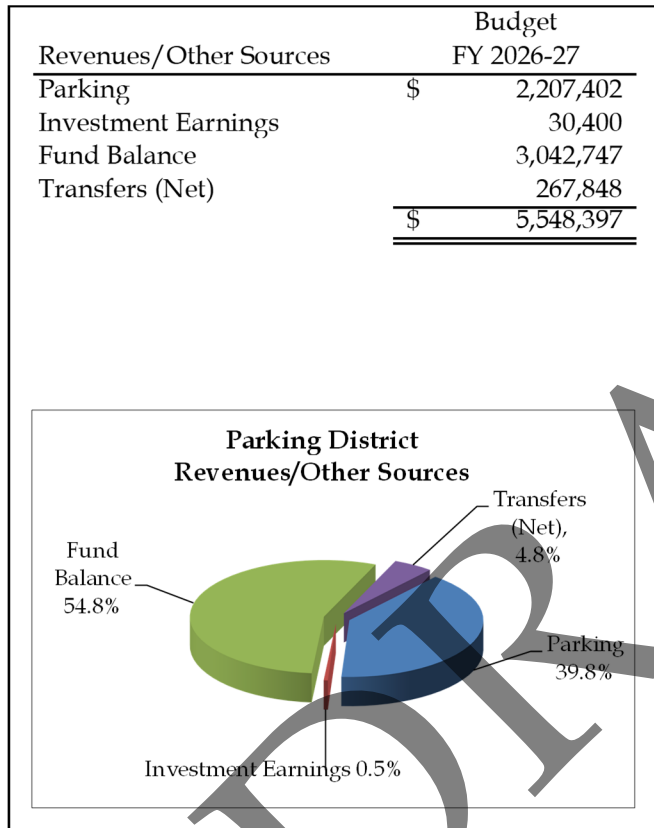
**Recreation
Revenues/Other Sources**

| Source | Percentage |
|-------------------|------------|
| BBB Tax | 40.1% |
| Fund Balance | 45.5% |
| Intergovernmental | 14.0% |
| Intergovernmental | 0.5% |

Parking District Fund

The Parking District Fund was created in FY 2016-17. City Ordinance 2016-05 was approved by City Council and created a special revenue fund for revenue generated by the implementation of the Comprehensive Parking Management Program. Of the revenue generated in this fund, 20% is reserved for the acquisition and development of new public parking spaces in the downtown area.

Total resources available for FY 2026-27 are approximately \$5.5 million which includes \$2.2 million in parking revenues and \$3.0 million of fund balance. Total appropriations for the fund are approximately \$4.6 million, which includes \$1.9 million for parking operations, \$2.5 million for capital and property acquisition and a contingency of \$30,000.



Water Resource and Infrastructure Protection Fund

In FY 2019-20, City Council approved the creation of the Water Resource Protection Fee. This fee funds the Wildland Fire Management program which was previously funded by the Flagstaff Watershed Protection Project bond. The revenue for FY 2026-27 includes \$1.3 million in Water Resource Protection Fees and \$6.5 million related to grant funding. Total appropriations for the fund are approximately \$8.7 million which is for operations and grant funded projects.

| Revenues/Other Sources | Budget FY 2026-27 |
|------------------------|----------------------|
| Resource Protection | \$ 1,289,058 |
| Intergovernmental | 6,527,500 |
| Investment Earnings | 16,772 |
| Fund Balance | 1,677,232 |
| Transfers (Net) | 673,929 |
| | <u>\$ 10,184,491</u> |

Water Resource & Infrastructure Revenues/Other Sources

| Source | Percentage |
|---------------------|------------|
| Investment Earnings | 64.0% |
| Intergovernmental | 0.2% |
| Fund Balance | 16.5% |
| Transfers (Net) | 6.6% |
| Resource Protection | 12.7% |

| Appropriations | Budget FY 2026-27 |
|------------------------|----------------------|
| General Administration | \$ 89,639 |
| Management Services | 23,888 |
| Fire | 8,519,862 |
| Public Works | 4,440 |
| Non-Departmental | 13,416 |
| Contingency | 50,000 |
| | <u>\$ 8,701,245</u> |

Water Resource & Infrastructure Total Appropriations/Transfers

| Category | Percentage |
|------------------------|------------|
| Fire | 97.9% |
| Contingency | 0.6% |
| Non-Departmental | 0.2% |
| Public Works | 0.1% |
| General Administration | 1.0% |
| Management Services | 0.3% |

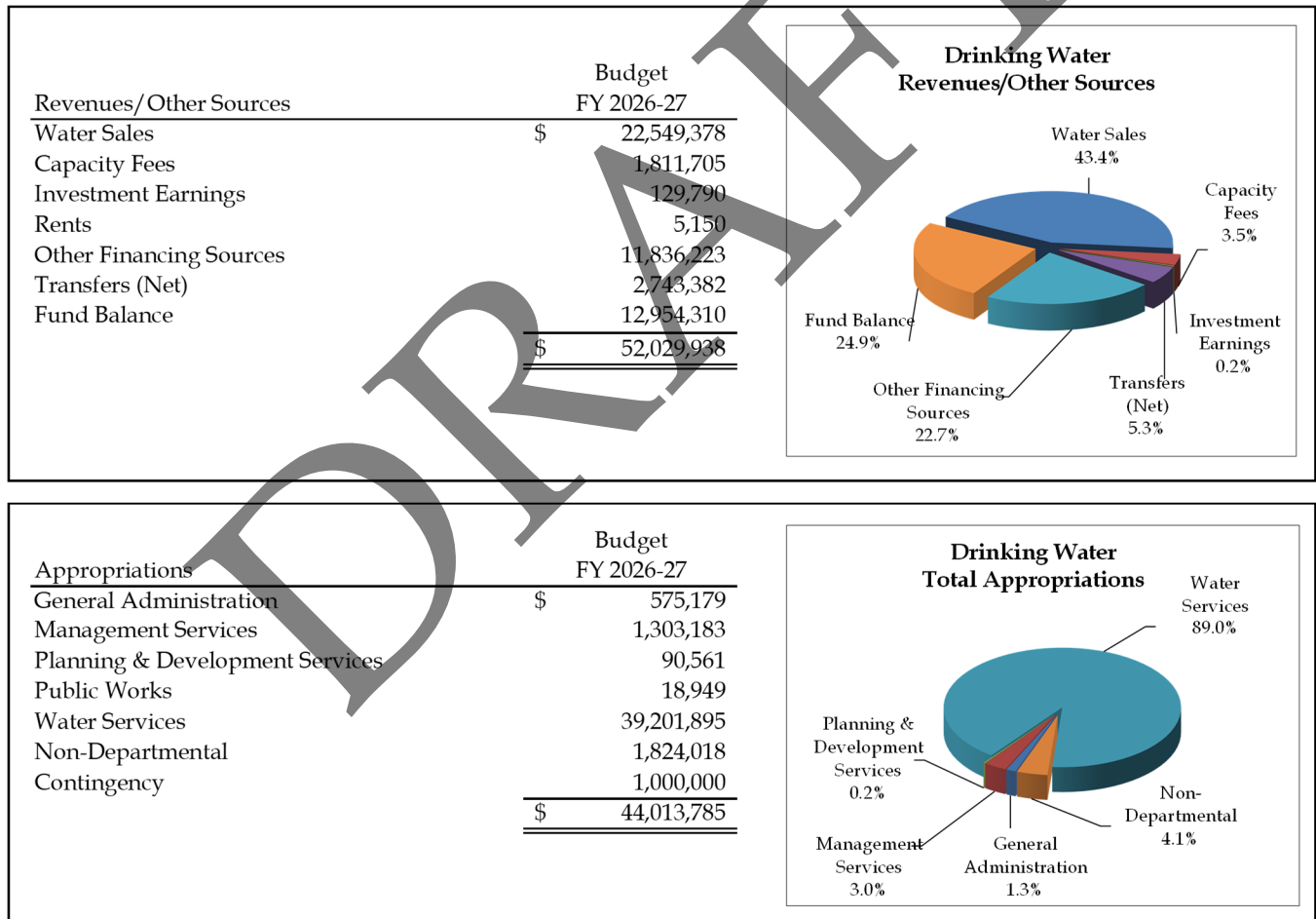
Enterprise Funds

Water Services Funds

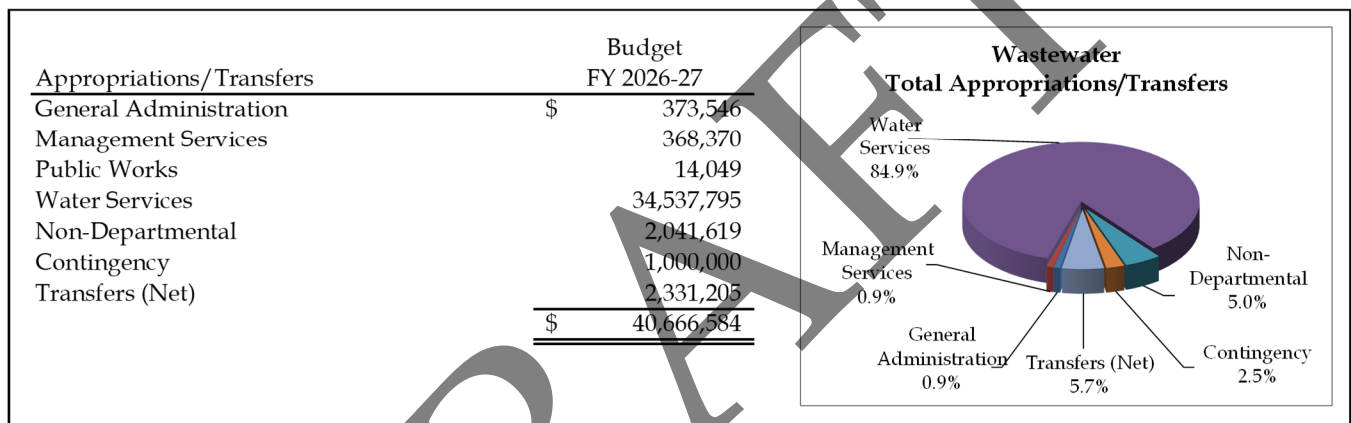
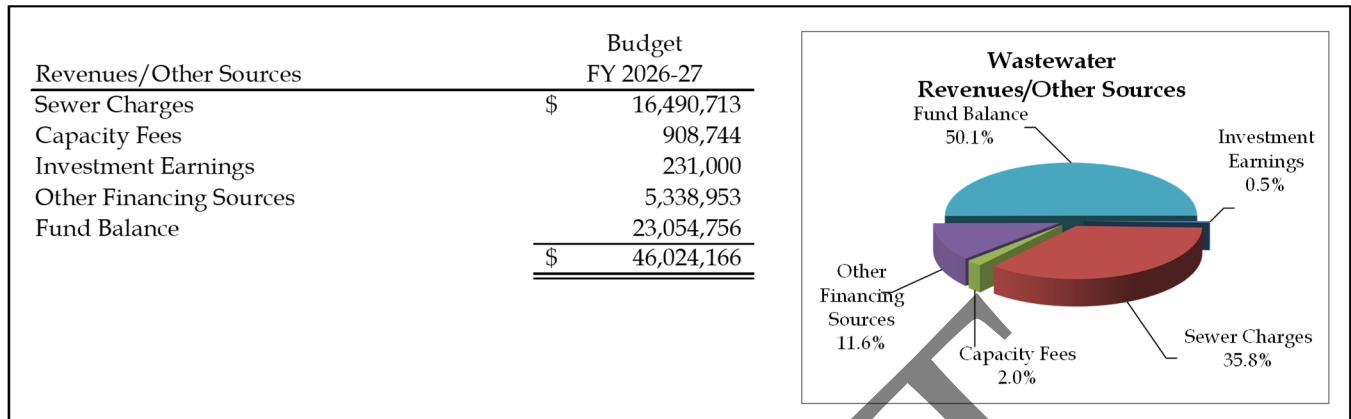
Water Services includes Drinking Water, Wastewater, Reclaimed Water, and Stormwater Funds. These Enterprise funds are operated as self-sustaining operations with user fees and charges based on a cost-of-service methodology. The rate model determines the minimum revenue requirements needed to support operations including operating and maintenance costs; capital improvements considered routine in nature; principal and interest payments on bonded debt related to utility construction; and maintaining a year-end fund balance sufficient to ensure adequate working capital.

Stormwater had a rate increase effective April 1, 2023, with scheduled increases of 12% annually through FY 2027-28. The most recent rate model update for Drinking Water, Wastewater, and Reclaimed Water was completed in FY 2023-24. This rate model was approved by City Council with an effective date of September 1, 2024, and provides consistent rate increases through FY 2032-33.

Drinking Water: Total appropriations related to direct costs for water operations are approximately \$44.0 million. Water fees are the major source of revenue supporting water operations and total approximately \$22.5 million.

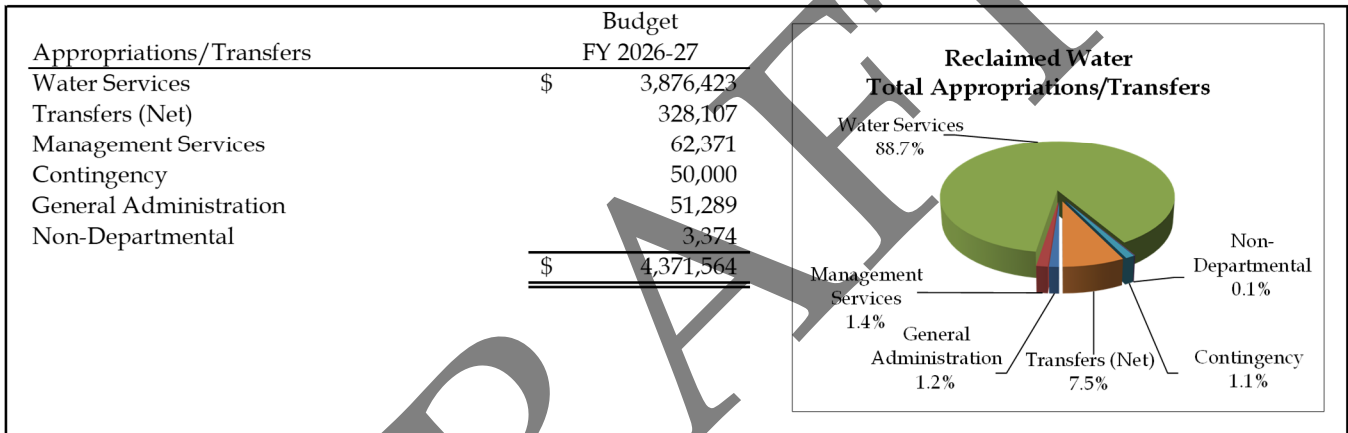
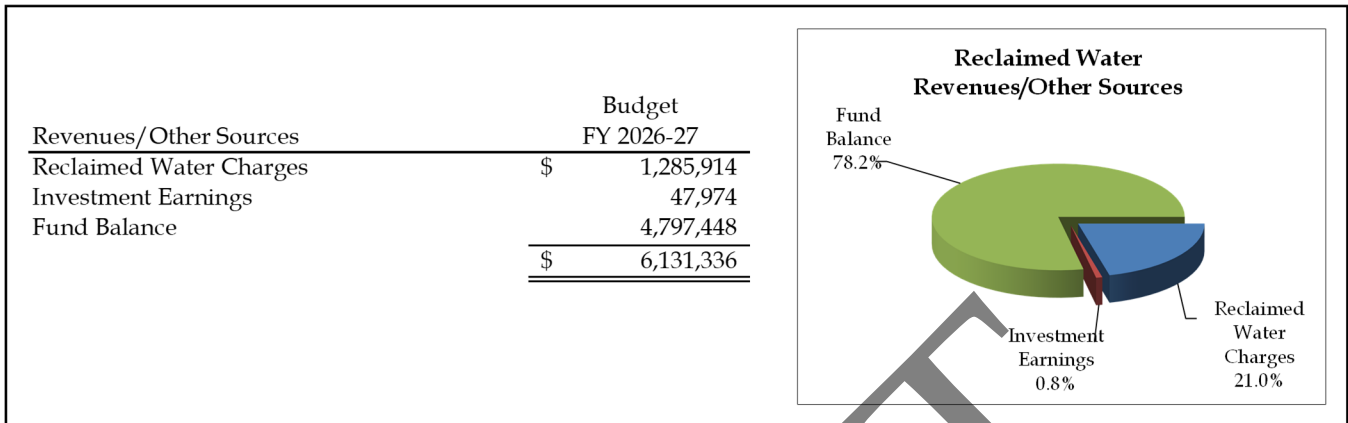


Wastewater: Total appropriations and transfers related to the direct costs for wastewater operations are approximately \$40.7 million. Sewer charges are the major source of revenue supporting wastewater operations and total approximately \$16.5 million.



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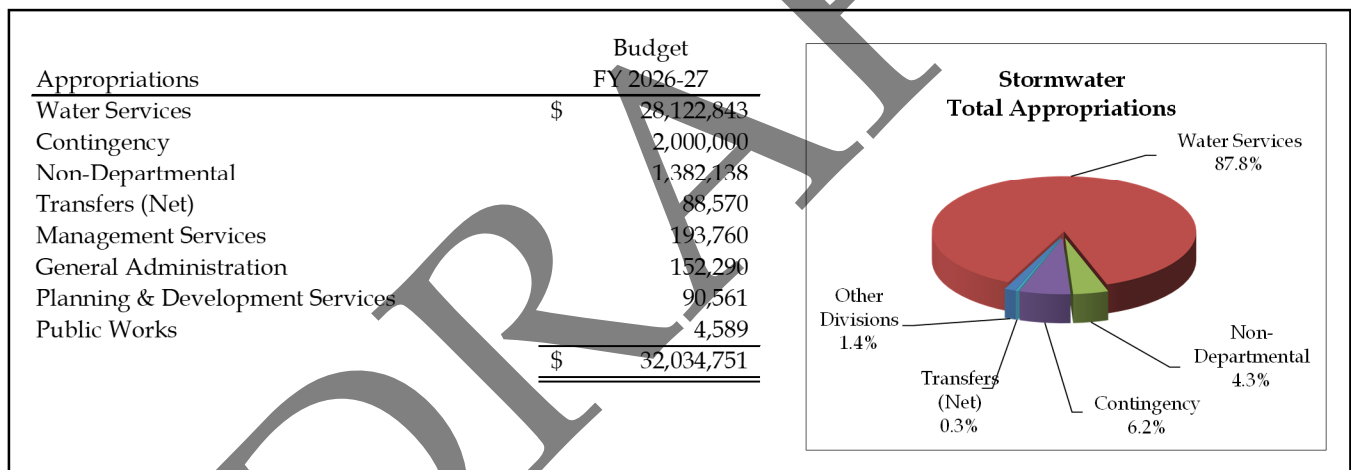
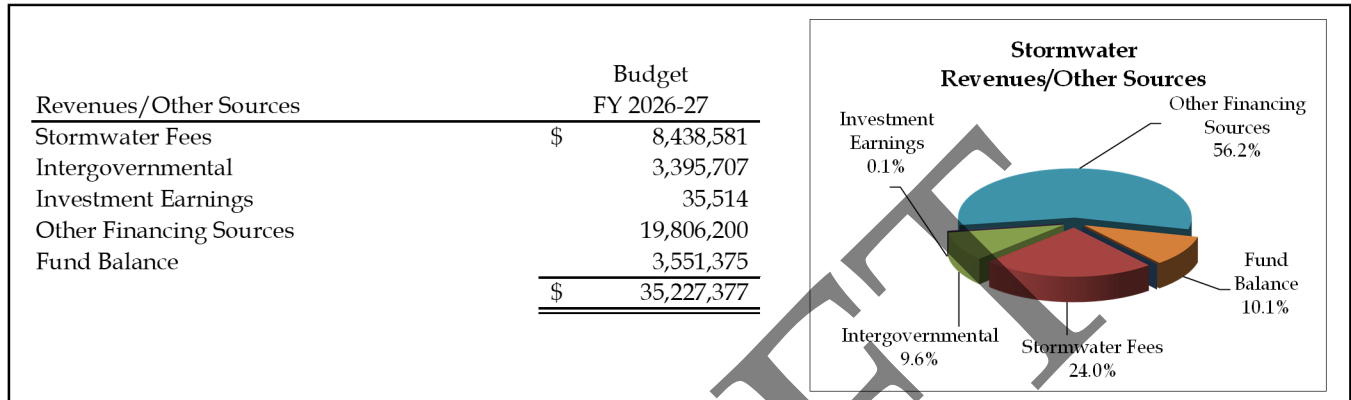
Reclaimed Water: Total appropriations and transfers related to the direct cost for the reclaimed water operations are \$4.4 million. Reclaimed water charges are the major source of revenue supporting these operations and estimates total \$1.3 million.



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Stormwater: The Stormwater Fund was initiated as a response to enhanced National Pollutant Discharge Elimination System (NPDES) Stormwater requirements affecting all communities with populations greater than 50,000 as of March 2003. The City of Flagstaff worked with consultants to design a program that met current minimum NPDES standards. Stormwater fees are step-based on every 1,500 square feet of impervious area (ERU).

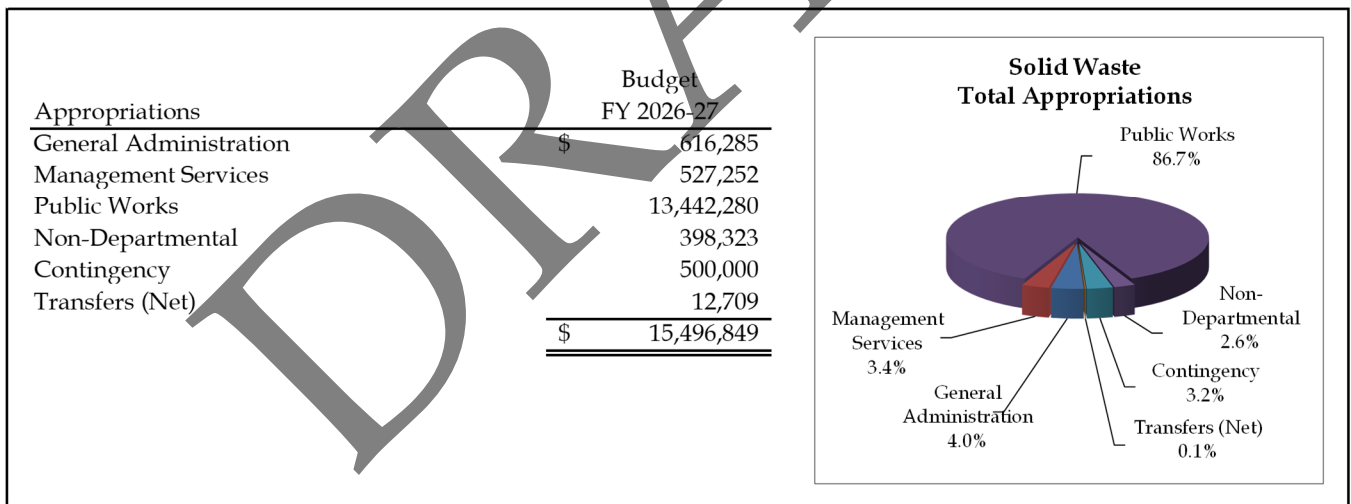
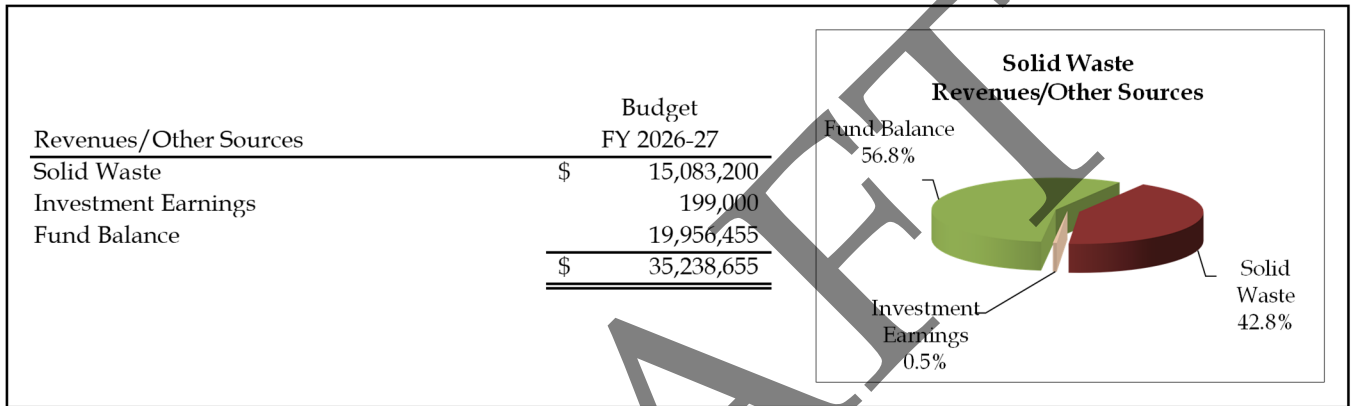
Revenues and other sources available total approximately \$35.2 million for FY 2026-27. Total appropriations of \$32.0 million include general drainage maintenance, pre-season flood mitigation, the Rio de Flag flood control project, spot improvements, and the Fanning Wash Diversion project.



Solid Waste Fund

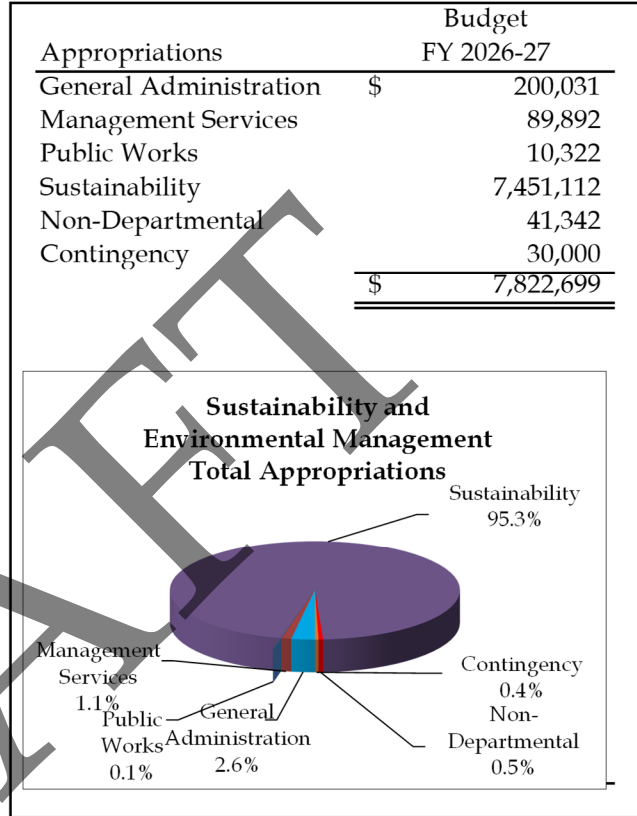
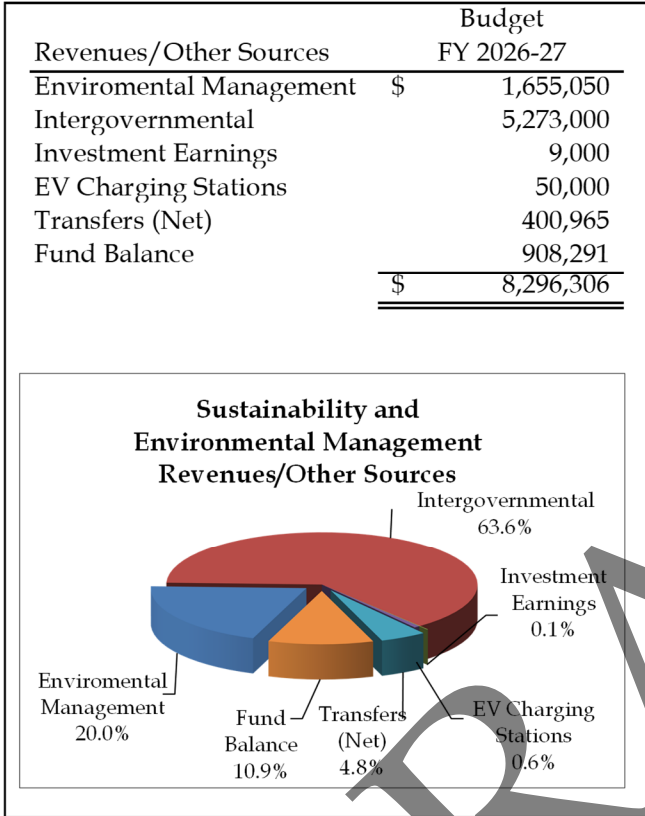
The landfill rate structure provides cost recovery for ongoing operations as well as provisions for funding replacement equipment; closure and regulatory compliance costs related to mitigation of environmental contamination and/or degradation; as well as for future site requirements. Based on current estimates for closure and post-closure landfill costs, the city is setting aside legally restricted funds to ensure enough funds will be available to meet these requirements. The user fees are comprised of eight major customer service areas (residential sanitation, curbside recycling, commercial sanitation, hoist and haul, landfill dumping, inert materials pit, commercial recycling, and hazardous waste) with different rates for each category based on cost of service.

Total financial sources available are approximately \$35.2 million. User fees are the major revenue source of solid waste disposal operations. Of the \$20 million Solid Waste fund balance, \$16 million is restricted for closure and post closure costs of the landfill.



Sustainability and Environmental Management Fund

Total revenues and other sources available are approximately \$8.3 million. Approximately \$1.7 million is from the Environmental Management Fee, a user fee, for the Sustainability and Environmental Management Services (SEMS) operations. This fee is based on the cost of operations. Intergovernmental revenues of \$5.3 million includes various federal, state, and local grants.

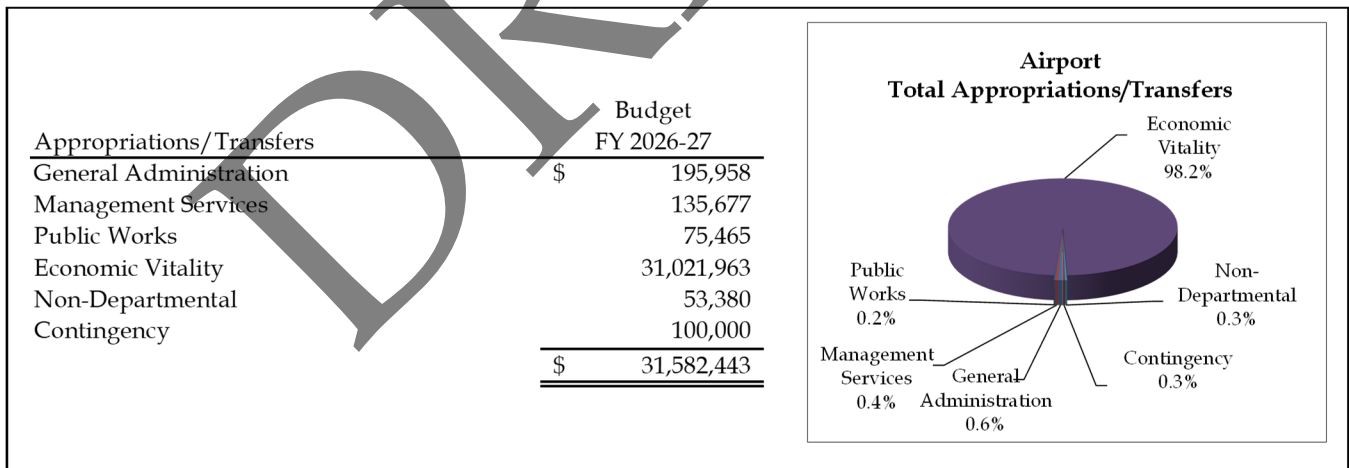
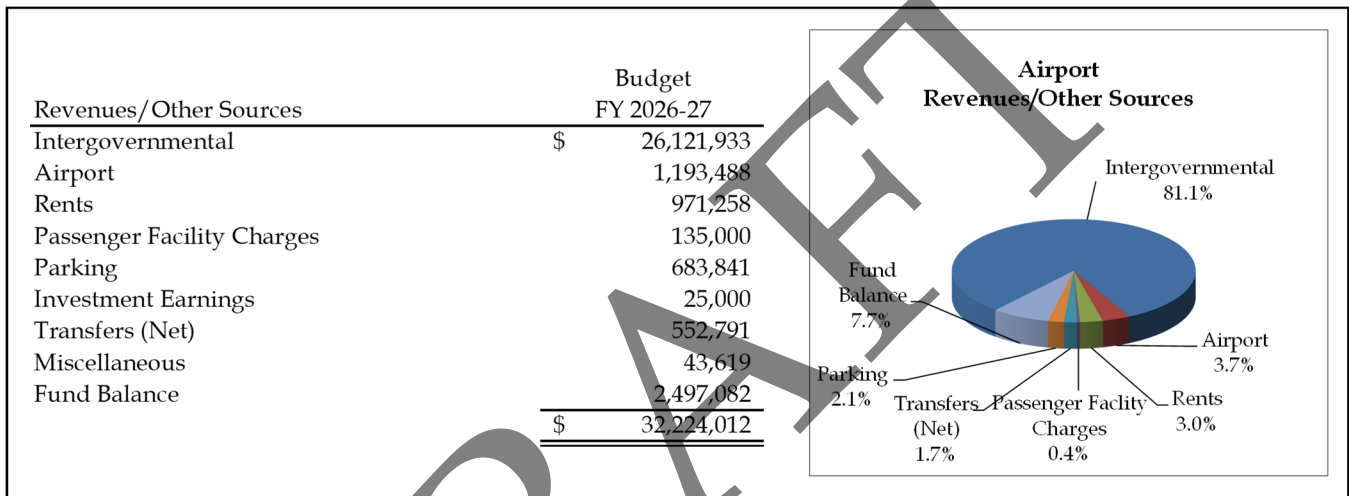


Airport Fund

Pulliam Airport is located four miles south of downtown Flagstaff and is staffed twenty-four hours per day, seven days each week and provides airline service to Phoenix and Dallas/Fort Worth.

Total revenues and other sources available are approximately \$32.2 million. All revenues generated by the airport will be expended for the capital or operating costs of the airport, the local airport system, or other local facilities which are owned or operated by the owner or operator of the airport and directly related to the actual transportation of passengers or property.

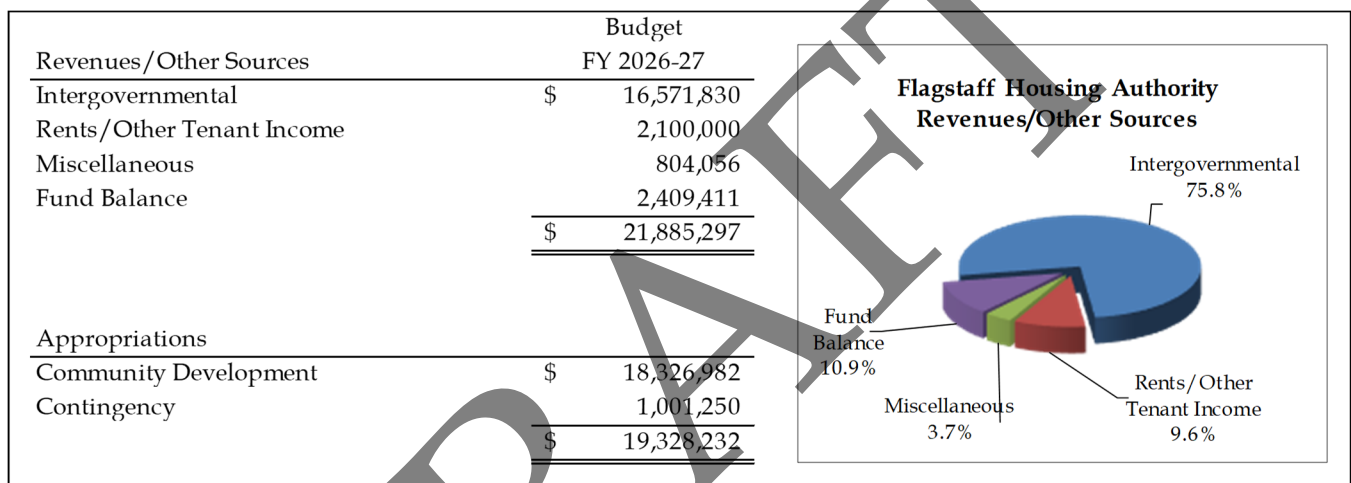
Total appropriations related to the direct cost for the airport operations are approximately \$31.6 million. Airport related fees are the major source of revenue supporting operations while grant funding opportunities from Federal Aviation Administration (FAA) and Arizona Department of Transportation (ADOT) contribute to capital projects and purchases.



Flagstaff Housing Authority

The Flagstaff Housing Authority (FHA) owns and operates 265 units of low-income public housing, manages 80 units of low-income housing, and administers 517 Section 8 Housing Choice Vouchers, which include 342 Regular Section 8 Vouchers, 106 Veterans Affairs Supportive Housing (VASH) Vouchers, 29 Emergency Housing Vouchers (EHV), and 40 Mainstream Vouchers. FHA also administers twelve housing vouchers for seriously mentally ill persons.

Total financial resources are approximately \$21.9 million. Intergovernmental revenue from the US Department of Housing and Urban Development comprises 75.8% of funding, or \$16.6 million. Rental income represents rent charges based on resident family income per federal regulations. Miscellaneous income is primarily pass-through and administrative fee income for Housing Choice Vouchers which the Housing Authority administers locally for other housing agencies and management of Flagstaff Housing Corporation. These portable vouchers are under U.S. Department of Housing and Urban Development (HUD) contract with other housing agencies, and FHA administers the vouchers locally, for which FHA earns an administrative fee.



Five-Year Projections by Fund

The city updates five-year plans annually during the budget process. These plans are a valuable tool to continue our emphasis on strategic planning and to identify the capacity of the city to fund projected expenditures. Revenue and resource estimates are based on the latest available economic and demographic trend information. All significant revenue and expenditure issues have been incorporated into the projections including local and state revenue trends, compensation, and the operational impact of capital projects. The projections are not intended to be an exact prediction of what each division will spend in the next five years.

The policy of the city is to match ongoing expenditures with ongoing revenues. This policy is to assure that funds have adequate revenues to support continued operations. Several funds will use one-time revenues and fund balance to pay for capital equipment, capital improvements and other types of one-time expenditures. Generally, major fluctuations in fund balance from beginning to ending are related to carryovers for capital projects and/or budgeting of such items. Funds such as the General Fund, Highway User Revenue Fund, Transportation Fund, Beautification Fund, Recreation Fund, Housing and Community Services Fund and Capital Projects Bond Funds rely heavily on these one-time expenditure commitments.

The preparation of the five-year plan is a cooperative effort between division heads, section heads and budget staff to assure projections are based on current program needs and revenue estimates are achievable.

The five-year projections are in the Financial Summaries section. The following narratives present the highlight of the forecasts by funds and estimated change in fund balance for the coming fiscal year.

General

The primary purpose of the General Fund five-year projection is to assure that ongoing revenues are meeting or exceeding ongoing expenditures. Ongoing expenditures include normal operating expenditures, debt service, fleet replacements, information system replacement and upgrades, an allocation for capital, and projected changes in personnel. As financial conditions change in the city, the five-year projections are continually updated to balance ongoing sources and uses of funds.

The General Fund balance is projected to decrease by 30% as the city is currently funding several projects or purchases with fund balance and non-recurring revenues. The General Fund will maintain a minimum unrestricted fund balance of 20%. A 15% fund balance is considered sufficient for the General Fund.

Housing and Community Services

This fund is primarily used to track revenues and expenditures related to Community Development Block Grants and other housing grants. The block grants are an entitlement to the city and are expected to stay level over the next five years. This fund balance is projected to decrease by 90% as the city is currently funding several housing projects. The Housing and Community Services fund will maintain a minimum unrestricted fund balance of 10%.

Library

The forecast for this fund shows the ability to fund ongoing operations costs with funding from the city through revenue transfers, and the county through an intergovernmental agreement (IGA). The library fund balance is projected to decrease by 8% in FY 2026-27 due to completing a large capital improvement project. The library fund will maintain a minimum unrestricted fund balance of 10%.

Highway User Revenue (HURF)

This fund is devoted to the maintenance, improvement, and construction of street-related items. The fund first matches ongoing revenues with ongoing maintenance and then plans out the capital equipment and improvements that can be supported. Several capital improvements include portions that are funded through revenue transfers from other funds. The five-year plan shows the ability to balance ongoing and one-time expenditures while maintaining an adequate fund balance. The HURF fund balance decreases by 28% in FY 2026-27 due to a large construction project. The Highway User Revenue fund will maintain a minimum unrestricted fund balance of 20%.

Transportation Fund

The Transportation Fund was formed through various voter-authorized sales tax increases to support transportation related issues. The Transportation fund balance is estimated to decrease 70% in FY 2026-27 due to the construction of several large capital projects. The Transportation fund will maintain a minimum unrestricted fund balance of 10%.

Beautification

The primary revenue source for this fund is Bed, Board, and Beverage (BBB) taxes. This fund generally accounts for capital projects related to streetscapes and neighborhood beautification. In FY 2026-27, the Beautification fund balance decreases by 40% due to the completion of various capital projects. The Beautification fund will maintain a minimum unrestricted fund balance of 10%.

Economic Development

This fund is balanced with ongoing revenues from BBB taxes, lease revenues, and General Fund transfers. Ongoing expenditures support many efforts focused on business attraction, retention, work force development, and the Business Incubator and Accelerator. The Economic Development fund balance is estimated to decrease in FY 2026-27 by 67% mainly due to facility maintenance projects. The Economic Development fund will maintain a minimum unrestricted fund balance of 10%.

Tourism

This fund is balanced with ongoing revenues from BBB taxes, retail sales and lease revenue. Ongoing expenditures are related to tourism promotion and visitor center services. Based on projected revenue, this fund can maintain existing operation levels. The Tourism fund balance decreases by 45% due to various initiatives and facility maintenance projects. The Tourism fund will maintain a minimum unrestricted fund balance of 20%.

Arts and Science

This fund is balanced with ongoing revenues from BBB taxes and has ongoing expenditures related to service partner contracts for projects related to arts and science in the community. The Arts and Science fund balance is estimated to decrease by 54% in FY 2026-27 due to an increase in service partner contracts and completion of various capital art projects. The Arts and Science fund will maintain a minimum unrestricted fund balance of 10%.

Recreation

This fund is used for capital improvements to city and school recreational parks and fields. In addition, maintenance costs related to the improved parks and fields, maintenance of Flagstaff Urban Trail System (FUTS) trails and recreation programming are funded with ongoing revenues. The Recreation fund balance decreased by 38% due to an increase in planned capital projects. The Recreation fund will maintain a minimum unrestricted fund balance of 10%.

ParkFlag - Parking District

This fund was established in FY 2016-17 to account for revenue collection and tracking of expenditures for the downtown parking district. The Parking District fund balance is estimated to decrease by 69% in FY 2026-27 mainly due to capital expenditures for acquiring additional parking spaces. The Parking District fund will maintain a minimum unrestricted fund balance of 10%.

Water Resource and Infrastructure Protection (WRIP)

This fund was established to account for the collection of the Water Resource Protection Fee and tracking of expenditures related to the Wildland Fire Management program. The Water Resource and Infrastructure Protection fund balance is estimated to decrease by 12% mainly due to capital expenditures. The Water Resource and Infrastructure Protection fund will maintain a minimum unrestricted fund balance of 10%.

General Obligation Bond

This fund is used to service payments on general obligation bonds. This five-year projection shows the city is meeting the requirements for future debt service payments.

Secondary Property Tax

This fund represents the collection of secondary property tax revenue and the subsequent payment of debt service related to voter authorized general obligation bonds. The five-year projection uses the current assessed valuation

figures from the county to estimate property taxes that will be available for debt service expenditures. The projection assumes additional voter authorization will be issued in the future within the existing tax rate. This allows the city to smooth long-term secondary property tax rates, so a level tax rate is maintained from year-to-year. The Secondary Property Tax fund balance is increasing by 3% due to increased property tax collections.

Pension Bond

This fund is set up for repayment of bonds issued to pay the city's unfunded public safety pension liability. This five-year plan shows the city is meeting the requirements for future debt service payments. The Pension Bond fund is decreasing by 23% due to a contingency reserve available for use to maintain 100% pension funding.

Perpetual Care

This fund is currently used for the tracking of contributions related to long-term maintenance at the city-owned cemetery. The fund balance increased by 3% as contributions are continuing to be received. Expenditures will not be budgeted until there is adequate fund balance.

Capital Projects Bond

These funds are used to track the revenues and expenditures of voter approved, bond eligible projects or other large capital projects. In May of 2004, the voters of Flagstaff approved ten projects; three of these projects remain to be completed. In November 2022, two propositions were approved by the voters. Projects/bond sales are scheduled to coincide with the retirement of other debt, so the overall secondary property tax rate does not increase. This fund currently has two components:

1. General Obligation (GO) Bond Funded Projects
2. Non-GO Bond Funded Projects

The fund balances are affected by the timing of bond proceeds and capital expenditures.

Drinking Water

As a city enterprise fund, this fund is managed on a self-sustaining basis. The five-year projections show that ongoing expenditures, capital improvements, and debt service requirements are being met with user fees, fund balance, grants, bonds, and interest earnings. In addition to the five-year projections, the city uses a rate model to balance future operations and capital requirements with anticipated revenues over a ten-year period. The Drinking Water fund balance is budgeted to decrease by 38% in FY 2026-27 due to a significant, planned investment in capital projects. The Drinking Water fund will maintain a minimum unrestricted fund balance of 25%.

Wastewater

As a city enterprise fund, this fund is managed on a self-sustaining basis. The five-year projections show that ongoing expenditures, capital improvements, and debt service requirements are being met with user fees, fund balance, grants, bonds, and interest earnings. In addition to the five-year projections, the city uses a rate model to balance future operations and capital requirements with anticipated revenues over a ten-year period. The Wastewater fund balance is budgeted to decrease by 77% in FY 2026-27 due to significant, planned investment in capital projects. The Wastewater fund will maintain a minimum unrestricted fund balance of 25%.

Reclaimed Water

As a city enterprise fund, this fund is managed on a self-sustaining basis. The five-year projections show that ongoing expenditures, capital improvements, and debt service requirements are being met with user fees, fund balance, grants, bonds, and interest earnings. In addition to the five-year projections, the city uses a rate model to

balance future operations and capital requirements with anticipated revenues over a ten-year period. The Reclaimed Water fund balance is budgeted to decrease by 63% in FY 2026-27 due to a significant, planned investment in capital projects. The Reclaimed fund will maintain a minimum unrestricted fund balance of 25%.

Stormwater

The Stormwater fund oversees city issues related to drainage and associated federal requirements. Ongoing operating expenditures are paid for with stormwater revenues and user fees. In addition to the five-year projections, the city uses a rate model to balance future operations and capital requirements with anticipated revenues over a ten-year period. The rate increase will self-fund capital improvements and increase inspection efforts as required by National Pollutant Discharge Elimination System (NPDES). The Stormwater fund balance is budgeted to decrease by 10% in FY 2026-27 due to planned investments in capital projects. The Stormwater fund will maintain a minimum unrestricted fund balance of 25%.

Solid Waste

This enterprise fund is self-sustaining through user fees. The five-year projection anticipates a growth rate of 2%. This coincides with ongoing operations, capital needs, and revised service levels for all operations. Included in the five-year projection is the anticipated funding to cover the landfill closure and post-closure costs at the end of the useful life of the landfill and the related increase of user fees that will coincide with the construction of a new cell. The Solid Waste fund anticipates a 1% decrease in fund balance due to an increase in operating expenditures. The Solid Waste fund will maintain a minimum unrestricted fund balance of 10%.

Sustainability and Environmental Management

This enterprise fund is self-sustaining through user fees and revenue transfers. The five-year projection anticipates a growth in the environmental management fee. This coincides with ongoing operations and revised service levels for all operations. The fund anticipates a 48% decrease in fund balance for FY 2026-27 due to fewer grants received and a reduction in the transfer from the General Fund. The Sustainability and Environmental Management fund will maintain a minimum unrestricted fund balance of 10%.

Airport

This enterprise fund is responsible for the operations of the Flagstaff Pulliam Airport. Most of the revenues are grants related to continued expansion and capital improvements, operating expenditures at the airport, and lease revenues. The capital improvement plan is based on annual updates coordinated with the FAA and ADOT. The Airport fund balance anticipates a decrease of 74% in FY 2026-27 due to capital projects and significant increased needs for maintenance at the Airport. The Airport fund will maintain a minimum unrestricted fund balance of 10%.

Flagstaff Housing Authority (FHA)

The FHA manages HUD Section 8 and other voucher programs as well as public housing for city residents. The five-year plan indicates that most of the funding is grant-related. Due to increased intergovernmental revenues in FY 2026-27, the city anticipates the FHA fund balance to increase by 6%.

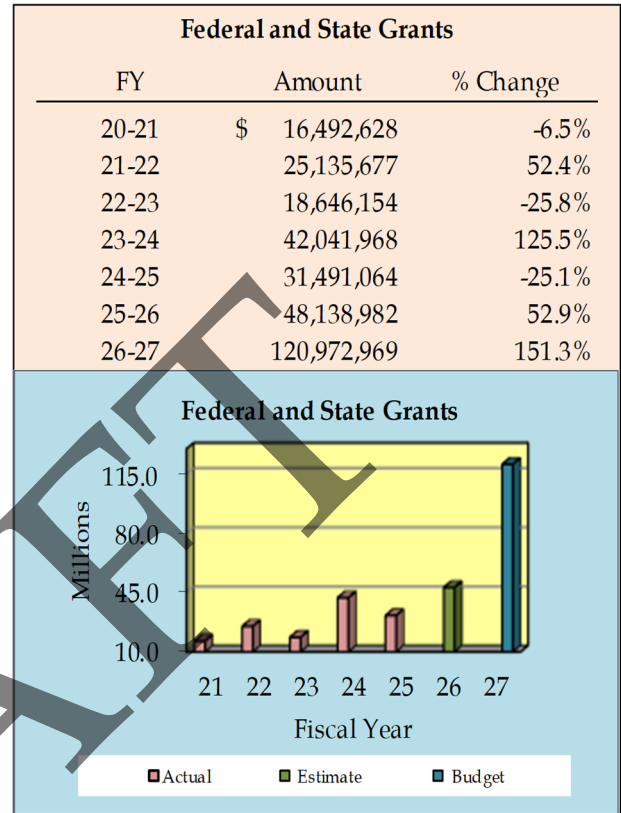
Revenues

All Funds

Federal and State Grants

Description: Federal and state agencies and foundations provide various operating and capital grants. These grants have numerous requirements and restrictions that must be adhered to. Most grants are awarded in a competitive application process while others are entitlement based. Grants vary from year to year because of the nature and availability of grants. Capital grants are one-time in nature while operating grants may cover multiple years or may be applied for year after year if funding is available.

Projects funded by federal and state grants in FY 2026-27 include public safety; housing and community services; street, transportation, and trail improvements; wildfire remediation; stormwater management projects; climate action; and airport improvements (See Schedule C-1 for additional details).



General Fund

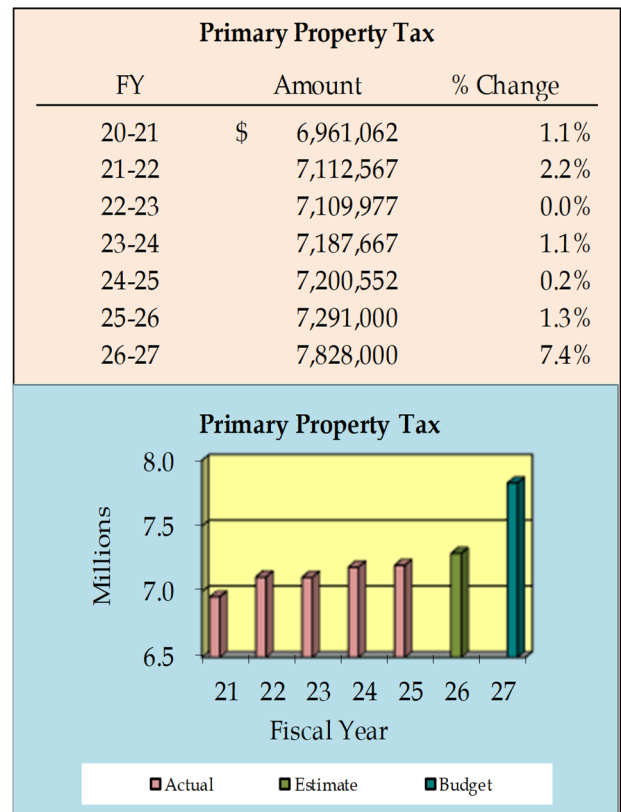
Property Tax Receipts Current, Primary

Legal Authority: Arizona Revised Statutes Section 42-45 (B) based on the State Constitution Article 9, Section 18. Revised through HB2876, June 2006.

Description: Property tax is levied each year on or before the third Monday in August based on the full cash value of the assessed property as determined by the Coconino County Assessor's Office.

Property taxes levied by the city are deposited in the General Fund. No restrictions on usage apply to the primary property tax. State statute limits the annual increase in levy to 2% plus the amount generated by construction. For the fiscal years 2020-21 through 2025-26 the city had a flat levy.

Primary property taxes generally change on an annual basis for new construction added to the tax rolls and reassessment of existing property. New construction added \$5.9 million dollars to the assessed valuation and existing primary property tax values increased by 4.6%.



City Sales Tax (Transaction Privilege Tax)

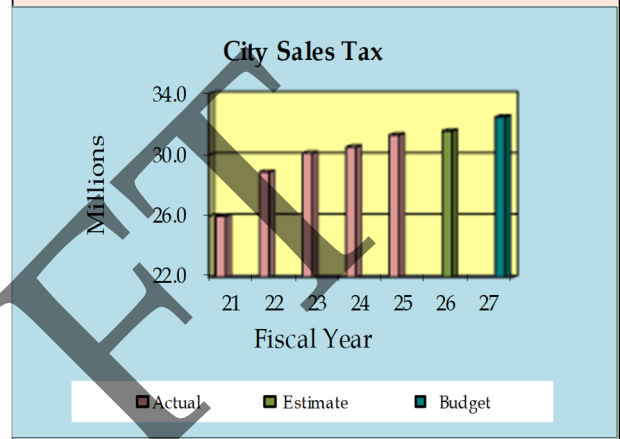
Legal Authority: City Code, Title 3, Chapter 5, (Ordinance 1491).

Tax currently sunsets June 2035.

Description: The single largest revenue source for the city is obtained from a 1% tax on the sales of goods. The sale of food for home consumption is exempt from this tax. Additional sales taxes levies include a 2% tax on hotels, motels, restaurants, and bars (Bed, Board, and Beverage tax) and a 1.486% transportation tax which are shown on the following pages.

FY 2020-21 through FY 2021-22 saw significant growth due to a quick recovery from the COVID-19 pandemic and significant inflation, with slower revenue growth in FY 2023-24 through FY 2025-26 and moderate growth projected for FY 2026-27.

| City Sales Tax | | |
|----------------|---------------|----------|
| FY | Amount | % Change |
| 20-21 | \$ 25,987,602 | 14.8% |
| 21-22 | 28,872,464 | 11.1% |
| 22-23 | 30,115,183 | 4.3% |
| 23-24 | 30,513,446 | 1.3% |
| 24-25 | 31,300,247 | 2.6% |
| 25-26 | 31,557,100 | 0.8% |
| 26-27 | 32,479,200 | 2.9% |



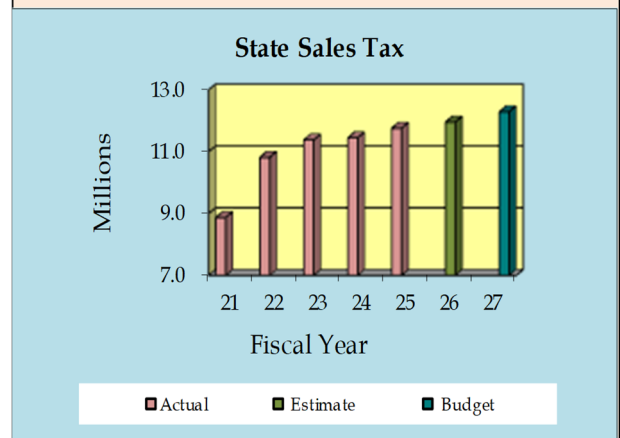
State Sales Tax

Legal Authority: Arizona Revised Statutes Section 42 - 1341 (D).

Description: A 0.5% portion of the 5% state sales tax collected is divided among the state's cities and towns based on population. These revenues can be used for any municipal purpose and, therefore, are deposited in the General Fund to support activities and services provided by the general government.

Effective FY 2016-17, the state adjusted the proportionate share of state population based on annual estimates provided by the Census Bureau. FY 2020-21 and FY 2021-22 saw significant growth due to a quick recovery from COVID-19 pandemic and significant inflation, with slower revenue growth in FY 2022-23 through FY 2025-26 and moderate growth projected in FY 2026-27.

| State Sales Tax | | |
|-----------------|--------------|----------|
| FY | Amount | % Change |
| 20-21 | \$ 8,874,787 | 16.0% |
| 21-22 | 10,818,328 | 21.9% |
| 22-23 | 11,380,585 | 5.2% |
| 23-24 | 11,447,923 | 0.6% |
| 24-25 | 11,759,311 | 2.7% |
| 25-26 | 11,960,000 | 1.7% |
| 26-27 | 12,294,900 | 2.8% |



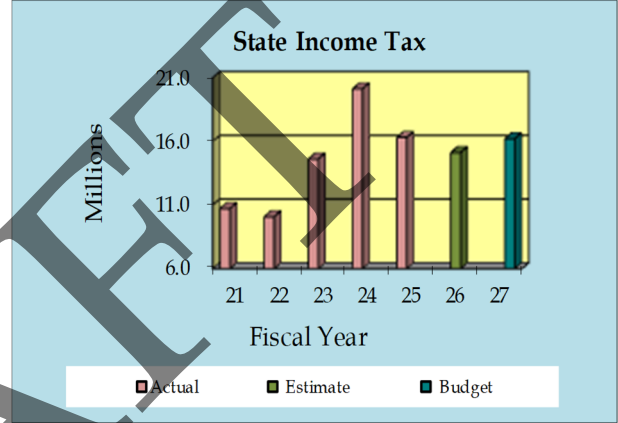
State Income Tax (Revenue Sharing)

Legal Authority: Arizona Revised Statutes Section 43 - 244 (B).

Description: Arizona cities share in 15% of the state income taxes collected based on the proportional share of population of the cities and towns as reported in the 2020 Census. The state adjusts our proportionate share of state population based on annual estimates provided by the Census Bureau. A two-year lag exists between the year of distribution and the reporting year for which the income tax returns are filed. Beginning in FY 2023-24, the fund consists of an amount equal to 18% of the net proceeds of the state income taxes for the fiscal year two years preceding the current fiscal year. Therefore, little variance is expected between amounts estimated in the budget and actual receipts. Because revenues can be used for any municipal purpose, funds received are deposited in the General Fund to support the services and activities of the general government.

The decrease in FY 2021-22 is due to the COVID-19 pandemic and a time extension for income tax returns. The FY 2023-24 revenue increase is due to an increase in the city share of state income taxes from 15% to 18%. As projected, the city experienced a sharp decline in revenues in FY 2024-25 and an additional decrease in FY 2025-26 resulting from the full implementation of the flat income tax rate.

| State Income Tax | | |
|------------------|---------------|----------|
| FY | Amount | % Change |
| 20-21 | \$ 10,723,978 | 12.1% |
| 21-22 | 10,075,723 | -6.0% |
| 22-23 | 14,604,933 | 45.0% |
| 23-24 | 20,114,712 | 37.7% |
| 24-25 | 16,291,982 | -19.0% |
| 25-26 | 15,113,600 | -7.2% |
| 26-27 | 16,201,000 | 7.2% |



Franchise Tax

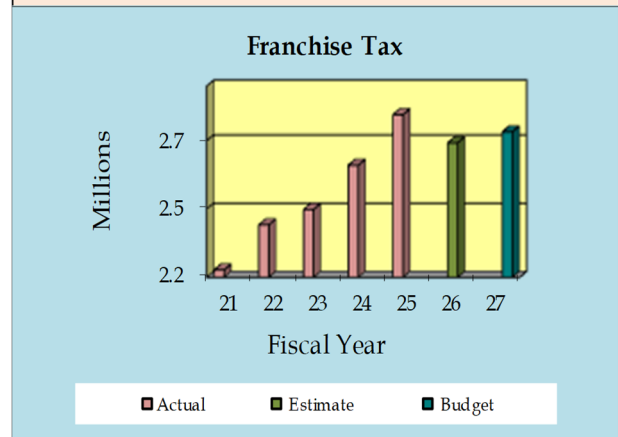
Legal Authority: Flagstaff Charter and City Code Article XII.

Arizona Public Service (APS): Resolution 2009-52 (expires 8-21-2036) and Unisource Energy Services: Ordinance 2020-22 (expires 9/1/45).

Description: A 2% tax from utility (Arizona Public Service and Unisource) and telecommunication companies (except Suddenlink Communications, which is taxed at 5%).

FY 2020-21 taxes were significantly below normal due to the COVID-19 pandemic with less businesses being open and operating at lower capacities. Revenue quickly rebounded in FY 2021-22 as the economy and businesses returned to normal operations following the pandemic.

| Franchise Tax | | |
|---------------|--------------|----------|
| FY | Amount | % Change |
| 20-21 | \$ 2,227,051 | -5.9% |
| 21-22 | 2,391,796 | 7.4% |
| 22-23 | 2,448,202 | 2.4% |
| 23-24 | 2,610,212 | 6.6% |
| 24-25 | 2,794,931 | 7.1% |
| 25-26 | 2,692,000 | -3.7% |
| 26-27 | 2,732,000 | 1.5% |

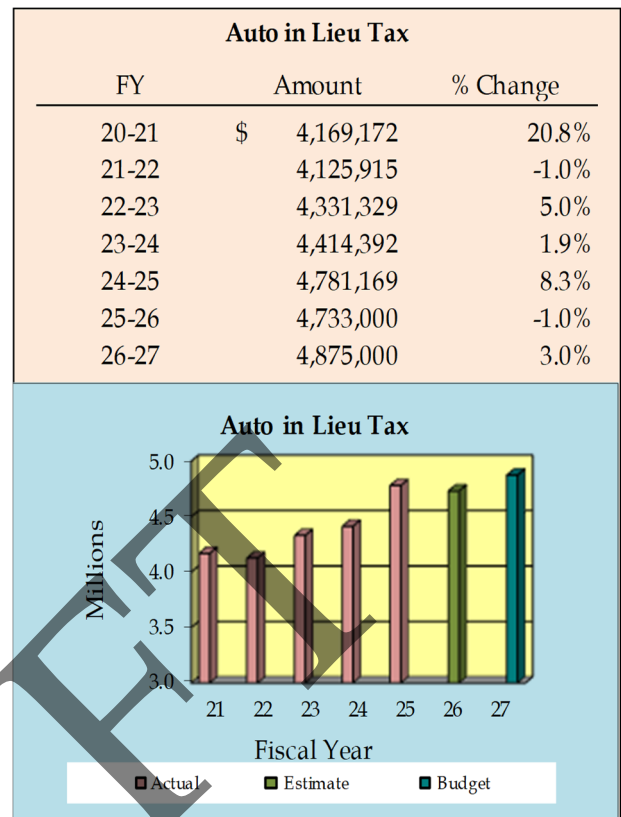


Auto in Lieu Tax

Legal Authority: Arizona Revised Statutes Section 28 - 1591 (c).

Description: 25% of the net receipts from vehicle licensing collected by the state are returned to the cities and towns of licensing origin. The distribution is based on population in proportion to total population in incorporated areas. This revenue source can be used for any municipal purpose; therefore, revenues are deposited in the General Fund to support services and activities of the general government.

Auto in Lieu tax is received on a declining scale over a five-year period based on the automobile value until it stabilizes at the depreciated amount. While we are expecting a slight decline in FY 2025-26, we anticipate continued slow revenue growth in FY 2026-27.



Special Revenue Funds

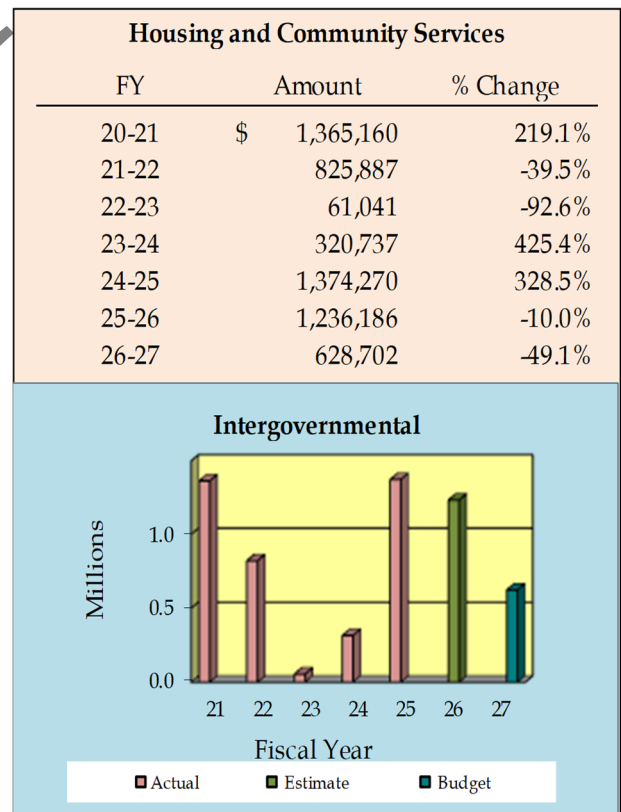
Housing and Community Service Fund

Grants

Legal Authority: Title 1 of the Housing and Community Development Act of 1974, Public Law 93-383, as amended 42 U.S.C. 5301.

Description: The Housing and Community Service Fund's main source of revenue is Federal grant funds from the Community Development Block Grant (CDBG) program. This program, administered by the Department of Housing and Urban Development, provides annual grants on a formula basis to states, cities, and counties to develop viable urban communities by providing decent housing and a suitable living environment, and by expanding economic opportunities, principally for low and moderate-income persons.

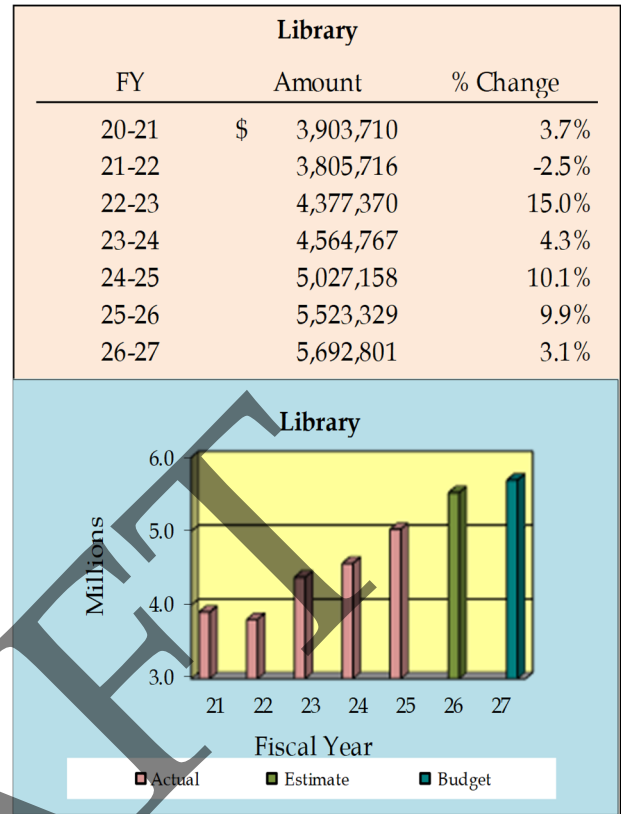
CDBG grant revenue varies significantly from one fiscal year to the next, with recent City revenue as high as \$1.4 million, and as low as \$61,000. FY 2026-27 revenue is forecast as an average year for grant revenue, after a higher-than-average FY 2024-25 and FY 2025-26.



Library Fund

Library District Tax

Description: The Coconino Free Library District tax was established in 1988 as part of the creation of the Free Library District. This fund is used to support libraries throughout the county. Funds received by Flagstaff support the Downtown and East Flagstaff libraries and the Preschoolers Acquiring Literacy Skills (PALS) mobile. The City of Flagstaff, acting as fiscal agent for the district through an intergovernmental agreement with the County, also administers funds for the libraries in Forest Lakes, Grand Canyon, Tuba City, the Bookmobile, and the Jail Library.



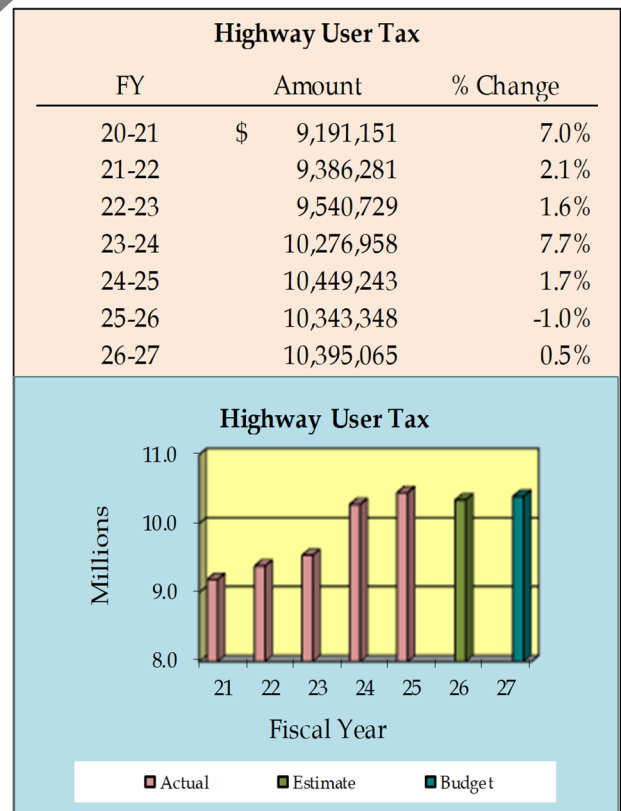
Highway User Revenue Fund (HURF)

Highway User Tax

Legal Authority: Arizona Revised Statutes Section 28 - 1598 (B.4), (for method of distribution see ARS 28-1598 (D.3)).

Description: The proceeds from the State-shared motor vehicle fuel tax (currently 18 cents per gallon) are distributed by the state to cities and towns and counties. Approximately 27.5% of the total tax collected are distributed to cities and towns by a formula where 50% of the distribution is based on point of origin for the sale of gasoline and the remaining 50% is based on population in proportion to total population for incorporated towns and cities.

The city has experienced continual growth in HURF revenues over the past 10 fiscal years, with average annual growth of approximately 4%. During FY 2023-24 HURF revenue saw a large increase due mostly to lower gas prices and increased consumption. A decrease is projected for FY 2025-26 due to a new municipality being added into the HURF distribution formula. For FY 2026-27, revenue is expected to increase marginally, and in future years revenue increases are estimated to level off at 1% annually.



Transportation Funds

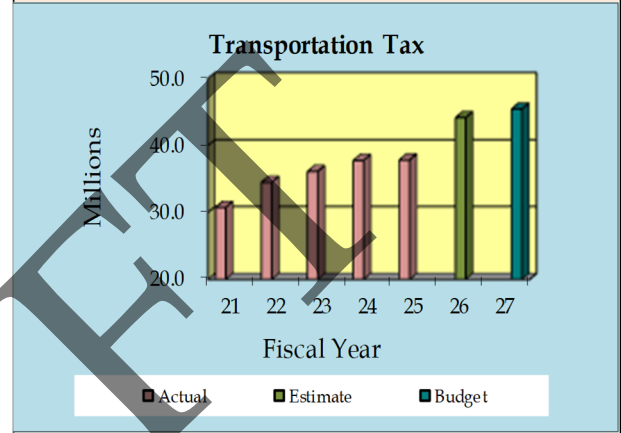
Transportation Tax

Legal Authority: Ordinance 2014-34 approved by voters November 2014, Resolution 2019-01 approved by voters November 2018, and Resolution 2024-48 approved by voters November 2024.

Description: The transportation tax was approved by voters to address transportation issues. The tax pays for transit services, road repair and street safety, the Lone Tree Overpass project, and roadway, pedestrian, bicycle, and safety improvements. This tax is assessed on the same goods and services as the city's general sales tax. The current tax rate is listed below. The city anticipates that tax revenue will increase by 3% in FY 2026-27.

| Transportation Tax Rate Breakdown: | |
|---|---------------|
| Transit Services | 0.500% |
| Road Repair and Street Safety | 0.330% |
| Lone Tree Overpass | 0.230% |
| Roadway, Pedestrian, Bicycle and Safety | 0.426% |
| Total | 1.486% |

| Transportation Tax | | |
|--------------------|---------------|----------|
| FY | Amount | % Change |
| 20-21 | \$ 30,757,600 | 13.1% |
| 21-22 | 34,502,818 | 12.2% |
| 22-23 | 36,123,898 | 4.7% |
| 23-24 | 37,771,819 | 4.6% |
| 24-25 | 37,843,815 | 0.2% |
| 25-26 | 44,164,100 | 16.7% |
| 26-27 | 45,453,400 | 2.9% |



Bed, Board, and Beverage Funds

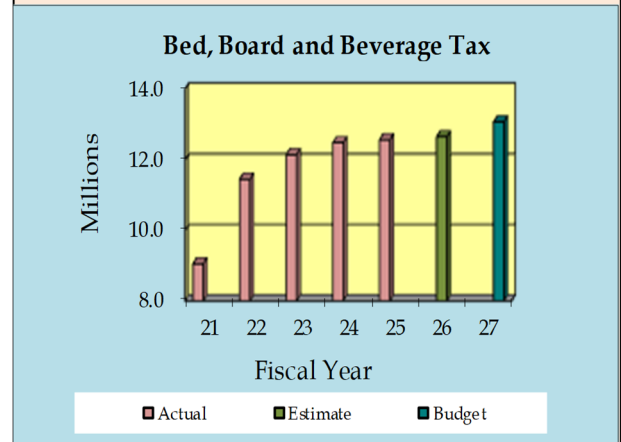
Bed, Board, and Beverage Tax

Legal Authority: Ordinance 2024-48 authorized by voters November 2024, through June 30, 2043.

Description: An additional city sales tax of 2% is charged on the services of hotels, restaurants, and bars. The city has designated these revenues for the purposes of enhancing beautification, tourism, economic development, recreation, and arts and sciences.

Restaurants, bars, and hotels were closed, or capacity was limited for extended periods during the COVID-19 pandemic. Revenues initially dipped during this period, rebounding significantly in FY 2021-22 with high inflation contributing to growth in FY 2021-22 and FY 2022-23. Revenues are projected to increase in FY 2026-27 by 3.3%.

| Bed, Board and Beverage Tax | | |
|-----------------------------|--------------|----------|
| FY | Amount | % Change |
| 20-21 | \$ 9,051,526 | 6.5% |
| 21-22 | 11,446,072 | 26.5% |
| 22-23 | 12,142,089 | 6.1% |
| 23-24 | 12,480,576 | 2.8% |
| 24-25 | 12,565,682 | 0.7% |
| 25-26 | 12,648,000 | 0.7% |
| 26-27 | 13,067,600 | 3.3% |



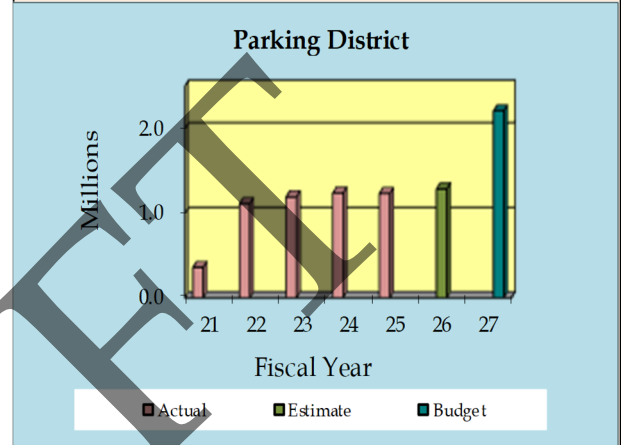
Parking District Fund

Parking District

Description: This fund was established in FY 2016-17 to account for revenue collection and tracking of expenditures for the downtown parking district.

FY 2020-21 was significantly lower than normal due to the COVID pandemic which was followed by a significant increase during FY 2021-22 when restrictions were lifted. Revenues are projected to increase in FY 2026-27 by 71.6% due to a proposed hourly parking rate increase.

| Parking District | | |
|------------------|------------|----------|
| FY | Amount | % Change |
| 20-21 | \$ 357,090 | -68.4% |
| 21-22 | 1,110,298 | 210.9% |
| 22-23 | 1,191,915 | 7.4% |
| 23-24 | 1,236,009 | 3.7% |
| 24-25 | 1,230,255 | -0.5% |
| 25-26 | 1,286,700 | 4.6% |
| 26-27 | 2,207,402 | 71.6% |



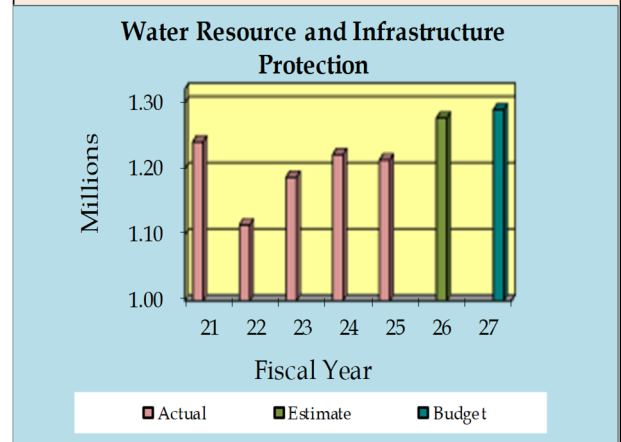
Water Resource and Infrastructure Protection Fund

Water Resource and Infrastructure Protection

Description: This fee establishes the Water Resource and Infrastructure Protection Fund which supports the Wildland Fire Management program. Funding helps protect our valuable water resources and infrastructure through forest management to prevent catastrophic wildfire. The established fee is \$0.52 per 1,000 gallons of water. The fee went into effect August 1, 2020.

In FY 2021-22 revenue decreased due to a reduction in water consumption. For FY 2026-27, revenue is anticipated to be relatively flat with growth estimated at 1%.

| Water Resource and Infrastructure Protection | | |
|--|--------------|----------|
| FY | Amount | % Change |
| 20-21 | \$ 1,240,175 | - |
| 21-22 | 1,114,689 | 100% |
| 22-23 | 1,186,818 | 6.5% |
| 23-24 | 1,221,088 | 2.9% |
| 24-25 | 1,212,946 | -0.7% |
| 25-26 | 1,276,295 | 5.2% |
| 26-27 | 1,289,058 | 1.0% |



Enterprise Funds

Drinking Water Fund

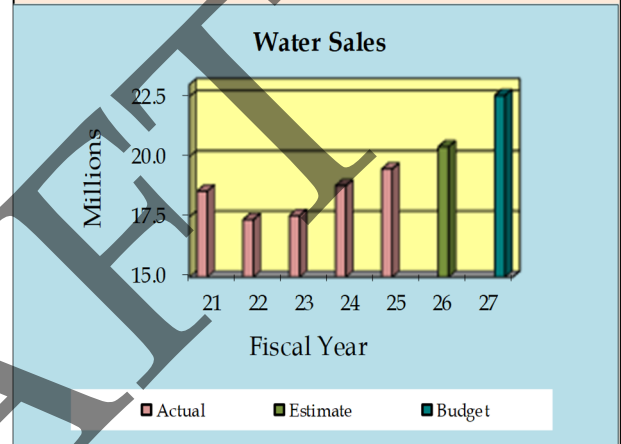
Drinking Water Sales

Legal Authority: City Code, Title 7, Chapter 3, Section 11.

Description: The principal revenue for operating and managing the City's drinking water system is derived from rates and charges for water services. Monthly water bills consist of 1) a base charge based on meter size and 2) a charge based on actual water consumption by customer class. Most single-family accounts are based on an inverted rate structure for consumption levels to encourage water conservation practices. All other customer accounts are charged based on a flat rate per 1,000 gallons.

The most recent drinking water rate study was completed in FY 2023-24. The rate model demonstrated the need for annual rate increases and was approved by City Council with an effective date of September 1, 2024. This study resulted in a long-term plan to raise rates by 8.5% per year, and annual revenue reflects those increases. The 8.5% annual rate increases are scheduled through FY 2028-29, when the increases will taper to 5.0% through FY 2032-33. Annual drinking water revenue should follow the same trend as the rates, with a slight decrease due to price elasticity.

| Water Sales | | |
|-------------|---------------|----------|
| FY | Amount | % Change |
| 20-21 | \$ 18,573,705 | 7.5% |
| 21-22 | 17,391,374 | -6.4% |
| 22-23 | 17,556,298 | 0.9% |
| 23-24 | 18,803,336 | 7.1% |
| 24-25 | 19,491,651 | 3.7% |
| 25-26 | 20,413,608 | 4.7% |
| 26-27 | 22,549,378 | 10.5% |



Wastewater Fund

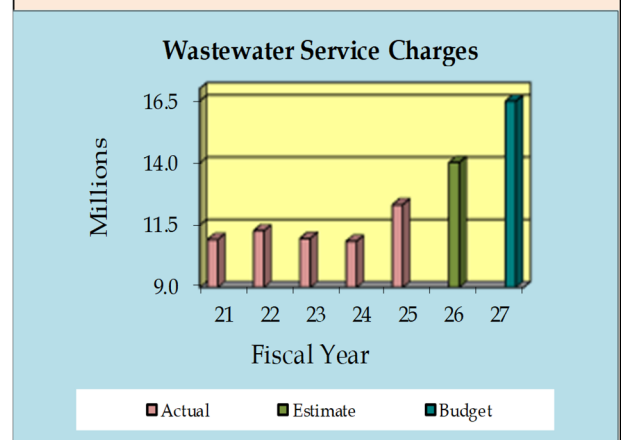
Wastewater Service Charges

Legal Authority: City Code, Title 7, Chapter 2, Section 39.

Description: The principal revenue for operating and managing the city's wastewater system is derived from revenues generated from wastewater (sewer) rates and user charges. Most residential customer charges are based on average water consumption for the preceding winter months (December-March). All other customers are billed based on actual monthly metered water usage unless they can measurably separate which quantity of water does not reach the wastewater system.

A rate study was completed in FY 2023-24. The rate model demonstrated the need for annual rate increases and was approved by City Council with an effective date of September 1, 2024. This study resulted in a long-term plan to raise rates by 18.5% per year initially, then scale down the increases to 10% and eventually 5% through FY 2032-33. The recent wastewater revenue receipts reflect these recent rate increases, and should follow the same trend into the future, with only slight decreases due to price elasticity.

| Wastewater Service Charges | | |
|----------------------------|---------------|----------|
| FY: | Amount | % Change |
| 20-21 | \$ 10,928,522 | 7.9% |
| 21-22 | 11,279,127 | 3.2% |
| 22-23 | 10,972,011 | -2.7% |
| 23-24 | 10,855,489 | -1.1% |
| 24-25 | 12,327,410 | 13.6% |
| 25-26 | 14,026,836 | 13.8% |
| 26-27 | 16,490,713 | 17.6% |



Reclaimed Water Fund

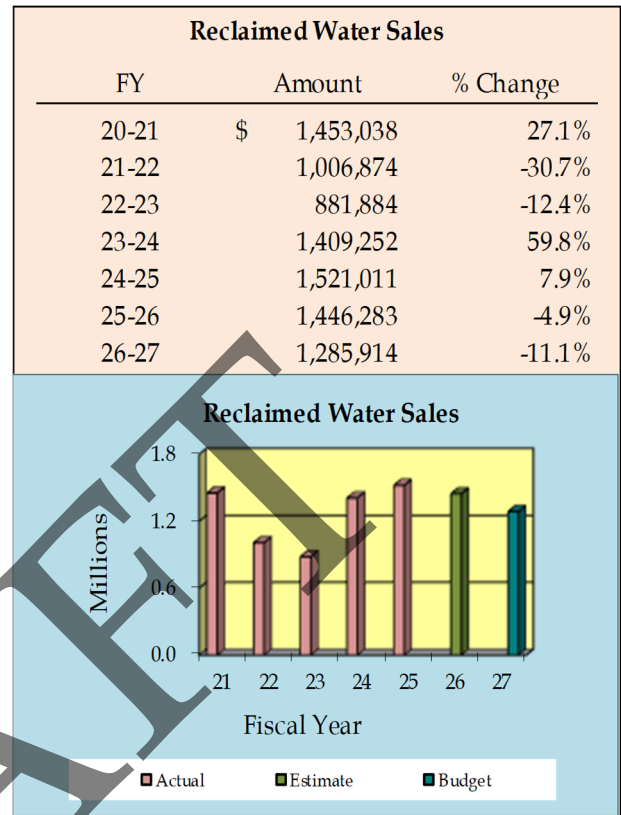
Reclaimed Water Sales

Legal Authority: City Code, Title 7, Chapter 3, Section 18.

Description: The principal revenue for operating and managing the city's reclaimed water system is derived from rates and charges for reclaimed water usage. Monthly reclaimed water bills consist of 1) a base charge based on meter size and 2) charge based on actual reclaimed water consumption by customer class. The primary use of reclaimed water is for lawn watering and construction.

Reclaimed water revenue experiences volatility year-to-year, due to the varying intensity of Flagstaff's snow season, as well as the utilization of reclaimed water by a smaller subset of commercial customers. spring snow.

A rate study was completed in FY 2023-24. The rate model demonstrated the need for annual rate increases and was approved by City Council with an effective date of September 1, 2024. The study resulted in a long-term plan to raise rates by 8.5% per year through FY 2028-29, and then 5.0% per year through FY 2032-33. Annual reclaimed water revenue should follow the same trend as the rates, with a slight decrease due to price elasticity.



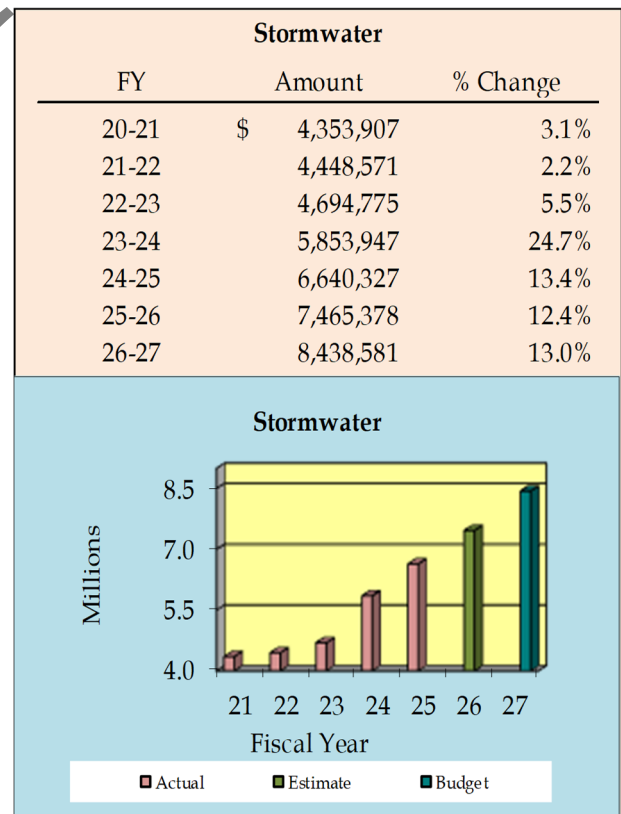
Stormwater Fund

Stormwater

Legal Authority: City Code, Title 12, Chapter 2, Section 3.

Description: Stormwater revenue is determined by the number of equivalent runoff units (ERU's) on a property. An ERU is defined as 1,500 square feet of impervious matter. Charges are the same for both commercial and residential customers except for a maximum cap on residential.

Stormwater revenue increased significantly in FY 2023-24 due to City Council adopting a new rate which went into effect on April 1, 2023. This increased the rate to \$4.19 per ERU in 2023 and includes 12% annual rate increases through FY 2027-28. Annual stormwater revenue is expected to follow the rate trend, with slight decreases due to price elasticity. Without a new rate study, revenue increases are expected to taper off significantly after FY 2027-28 and will reflect only increases to ERU's.



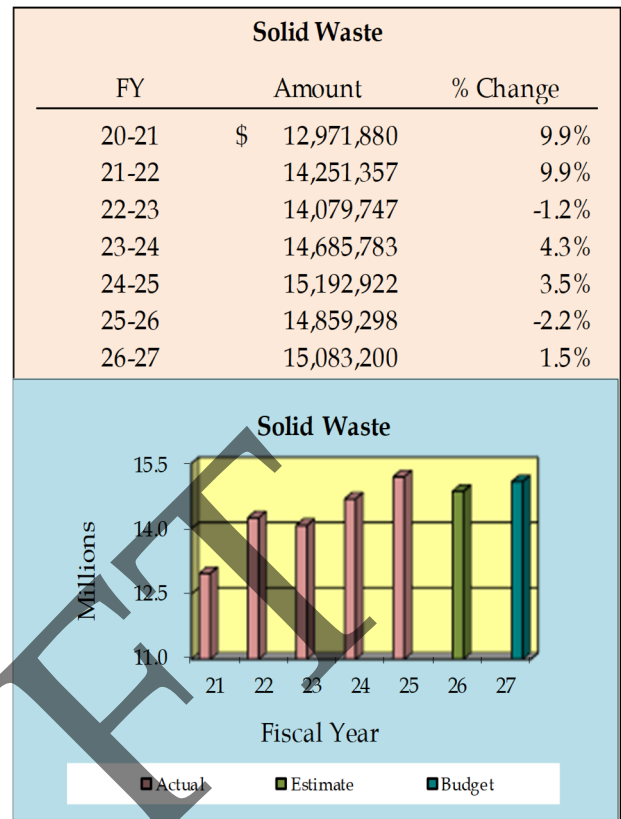
Solid Waste Fund

Solid Waste

Legal Authority: City Code, Title 7, Chapter 4, Sections 8-9.

Description: Solid Waste disposal service revenue is comprised of solid waste collection charges, hoist and haul fees, landfill dumping charges, inert materials landfill fees and residential and commercial recycling. Service charges for residential and commercial customers are based on size of container and frequency of pickup. Hoist and haul are based on a cost per pull plus tonnage. Receipts from fees charged for dumping at the city landfill are based on tonnage.

The FY 2021-22 increase was due to a rate increase in residential collection charges and moderate growth. Landfill revenue was higher than expected in FY 2021-22 due to a stormwater flood response project and has stayed relatively flat since then with a 1.5% growth expectation for FY 2026-27.



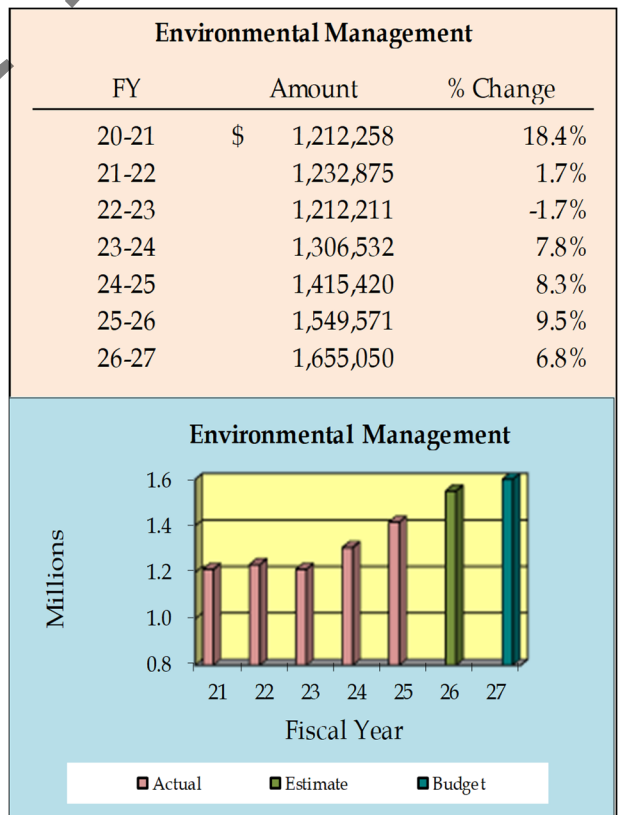
Sustainability and Environmental Management Fund

Sustainability and Environmental Management

Legal Authority: City Code, Title 7, Chapter 4, Sections 8-9.

Description: Environmental Management is supported by an environmental service fee. Effective August 1, 2020, this fee changed from a flat fixed monthly charge of \$4.00 per location to a rate of \$0.035 of core service charges including trash, recycling, stormwater, water, and wastewater.

In FY 2020-21 the environment service fee rate was restructured. FY 2022-23 had a decline due to similar decreases in water and solid waste fees for that period which fund the environmental management fee. Since FY 2023-24 and into the future, we have experienced and anticipate increases in revenues due mainly to increases in the stormwater, water and wastewater rates.



Airport Fund

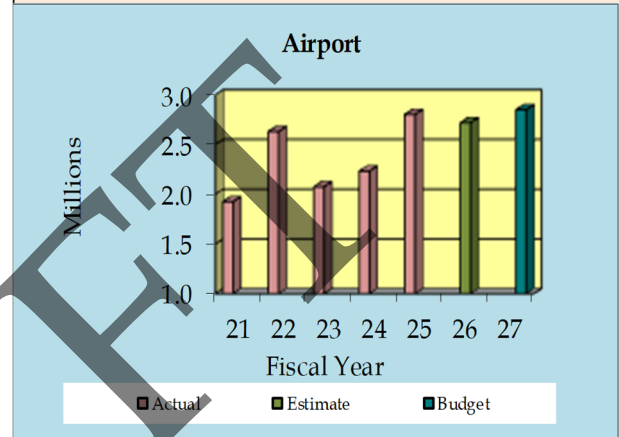
Airport Fees

Legal Authority: City Code, Title 8, Chapter 6, Sections 1-8.

Description: Airport revenue is derived from airplane hangar rentals, tie-downs, tie-downs with electricity and shades rented to various individuals and vendors. Landing fees are charged at a rate based on gross certificate landing weight of aircraft. Rental revenue from terminal rent consists of space, concession, and advertising fees. In addition, revenues are collected from the sale and storage of aviation fuel.

The revenue decreased in FY 2020-21 due to the COVID-19 pandemic which drastically reduced flights and passengers, as well as Council approved rent abatements for tenants of the airport. The significant decrease in FY 2022-23 was due to the termination of service by United Airlines. The increase in FY 2023-24 was due to new charges for paid parking. The budgeted increase in FY 2026-27 is due to the reestablishment of Passenger Facilities Charges and approved parking rate increases.

| Airport | | |
|---------|--------------|----------|
| FY | Amount | % Change |
| 20-21 | \$ 1,925,081 | -4.0% |
| 21-22 | 2,630,738 | 36.7% |
| 22-23 | 2,075,109 | -21.1% |
| 23-24 | 2,232,680 | 7.6% |
| 24-25 | 2,801,582 | 25.5% |
| 25-26 | 2,719,409 | -2.9% |
| 26-27 | 2,848,587 | 4.8% |



Flagstaff Housing Authority Fund

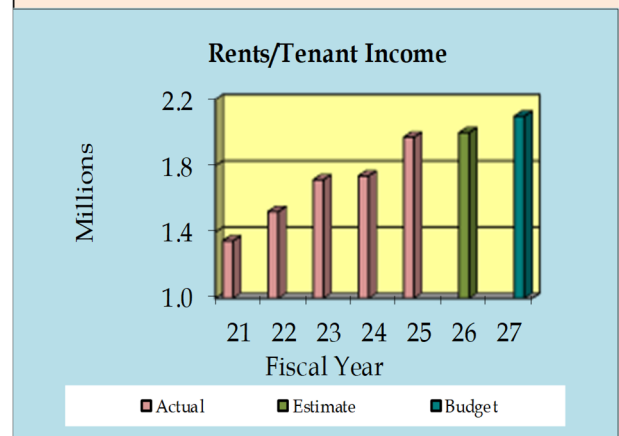
Housing Authority

Legal Authority: U.S. Housing Act of 1937, as amended, and Title 24 Code of Federal Regulations.

Description: Flagstaff Housing Authority rents and tenant income represent rent and other charges paid by families/individuals living in public housing. Rent is generally based on approximately 30% of family income and is not a fixed amount as it is for subsidized housing. HUD funds operate based on a formula for reasonable expenditures. So, it is important to note that as rental income increases, the Federal subsidy that supports the operation of public housing decreases.

Residents may choose between flat rent and rent that is income based. Rental revenue has increased by an average of 7% for the previous five years and is conservatively projected to increase by 5% annually through FY 2030-31.

| Rents/Tenant Income | | |
|---------------------|--------------|----------|
| FY | Amount | % Change |
| 20-21 | \$ 1,347,277 | -2.8% |
| 21-22 | 1,523,994 | 13.1% |
| 22-23 | 1,715,691 | 12.6% |
| 23-24 | 1,738,960 | 1.4% |
| 24-25 | 1,972,742 | 13.4% |
| 25-26 | 2,000,000 | 1.4% |
| 26-27 | 2,100,000 | 5.0% |



Capital Budget

Relationship Between Operating and Capital Budget

The Five-Year Capital Improvement Plan (multi-year, long-range study of construction and/or acquisition of high-cost items with an extended useful life) is prepared in conjunction with the Annual Budget and Financial Plan (focus on municipal service delivery programs which generally are of an on-going nature); however, the two processes are interrelated.

The operations and maintenance of facilities and infrastructure can significantly impact the operating budget and must be considered prior to approval of acquisition of a capital asset. In the capital improvement plan for the city, various components have greater impact on the operating budget than other elements and, may even override operating budget constraints, e.g., mandatory environmental regulatory compliance.

Upon completion of the latest rate model, the Water and Wastewater enterprise funds revenue structure will be sufficient to meet existing and future impacts of capital operating requirements including environmental sanctions and debt. Proposed, as well as existing debt service, is included as the changes in debt service requirements must be built into the rate models in determining what, if any, rate increases are required each year.

The Highway User Revenue fund designates a portion of state distributions to the pavement maintenance program. The program is important to keep roadways in good condition and not allow significant deterioration. An additional component of the maintenance program is funding for Americans with Disabilities Act (ADA) compliance for curb cuts, curb returns and deteriorating sidewalks. Another impact on street maintenance is the addition of roads from private development.

Bed, Board, and Beverage projects will have a significant impact on future operating budget requirements. Streetscape maintenance will require an ongoing level of effort to maintain landscaping. Greater consideration is being given to design and maintenance requirements for future streetscape projects to keep maintenance costs as low as possible. The completion of several parks' projects will require a significant increase in the Parks maintenance budget. City Council has determined that any increased maintenance costs associated with such capital projects will be paid for from BBB funds. Staff has balanced construction maintenance responsibilities and funding sources in the Parks and Recreation program.

Capital Improvement Plan

What is a Capital Improvement Plan?

A Capital Improvement Plan (CIP) is a multi-year, long-range study of the construction and/or the acquisition of high-cost assets that have an extended useful life usually greater than five years. A long-range plan is needed because of the lead times required to adequately finance, design and/or plan, budget and implement construction or acquisition of the capital project needs of a community.

Planning in one or two-year increments has proven to be inadequate because of the complexity of projects and the public input process, as well as the design time needed for engineering plans, specifications, and right-of-way acquisition.

After Council has identified priorities and input has been received from all city divisions, the development of the Capital Improvement Plan is completed. This requires coordination between the budget function and engineering due to the impact of constructed capital projects on the operating budget. For example, bond funds might be used to construct a branch library. However, once construction is completed, the library must be staffed, utility bills must be paid, and the facility must be cleaned and maintained. Therefore, an effective capital improvement plan should always be viewed in context of its impact on the operating budget. You will find anticipated future operations and maintenance impacts as projects are completed in the Capital Improvement Project section of this budget book.

What does a CIP provide?

- **Cash management capabilities.** The dollars expended on Capital Improvement Plans in jurisdictions experiencing substantial growth or revitalization will often comprise 40% or more of the total budget. By reviewing the sources and uses of funds on a project basis and within the context of the entire CIP, as well as the related cash flows, a jurisdiction can maximize its investment earnings.
- **Debt management.** A CIP allows a jurisdiction to plan the financing requirements and the debt repayment schedule to allow for current and future needs relative to debt service capacity.
- **Expenditure controls.** Funds are expended as they were intended to be spent. The appropriations figure becomes the project management budget. It is typical for most jurisdictions in their process to budget a 15% to 20% overhead factor to cover engineering and design costs as well as to provide for contingencies.
- **Budgetary controls.** Operating cash flow projections on a project basis serves as a check and balance on the progress of a project both in terms of the time schedule and expenditures to date compared with percentage completion.
- **Minimize disruption to citizens.** By looking at the overall impact of the proposed CIP in any given year, the disruption of services or inconvenience imposed by construction activity in a locale can be kept to a minimum. For example, citizen complaints can be minimized by not scheduling the chip sealing of a major arterial street concurrently with ongoing construction on immediately adjacent streets. Additionally, a comprehensive review of multiple projects to ensure adequate coordination can minimize multiple disruptions in each area.

FY 2026-27 Capital Improvement Plan

The city's budget for FY 2026-27 includes capital improvement projects totaling \$286.1 million. Project funding includes approximately \$86.4 million in grants and \$59.4 million in general obligation (GO) bonds as approved by the voters, revenue bonds, and other debt. In the May 2004 General Election, the citizens of Flagstaff authorized the city to proceed with ten new projects totaling \$155.2 million. These projects are being phased in over a several-year period with debt being issued in conjunction with the timing of each project. In the November 2022 General Election, the citizens of Flagstaff authorized the city to proceed with several stormwater and wastewater projects totaling \$54 million. Each project will be discussed below in its appropriate fund. Project listings are available in the Capital Improvement section of this book.

A capital budget and Capital Improvement Plan (Five-Year) is included in the Annual Budget. Detailed project descriptions including location, justification, planning document references, operating impact, funding, and expenditure data are provided for all funded projects.

General Government – Twenty-seven projects are scheduled for FY 2026-27 for a total of \$57.1 million. Major projects include the Downtown Mile, public housing redevelopment, wildland facility, property acquisition for downtown parking, and USGS building renovations.

Streets/Transportation – The city currently has 700 miles of paved streets, thirteen miles of alleys, three miles of unpaved streets and approximately sixty miles of FUTS trails. Four major programs are funded in the CIP for the city's streets and related infrastructure. These include an annual maintenance program of chip seal and overlay to extend the useful life of the existing street system; a streets/arterial improvement program to bring streets into current standards or widen to meet existing and anticipated traffic flow patterns; Lone Tree overpass; and a roadway, pedestrian, and bicycle program. A total of fifty-eight Streets/Transportation projects are scheduled for FY 2026-27 at a budgeted cost of \$119.4 million.

Bed, Board, and Beverage (BBB) – Three categories make up the BBB funds capital projects for FY 2026-27. Arts and Science includes three projects at a budgeted cost of \$285,000. Recreation includes four projects at a budgeted cost of \$4.8 million. Beautification includes twelve projects at a budgeted cost of \$3.3 million. Major projects include Cheshire Park and Continental Park expansions, Ponderosa Park reconstruction, Spruce Wash Wedge, and Switzer Canyon Roundabout.

Water Services – Forty-three projects are scheduled for FY 2026-27 for a total budget of \$76.0 million. Major projects for water, wastewater, reclaimed water, and stormwater include Rio de Flag flood control project, Wildcat interceptor project, Switzer Canyon Transmission Line, Lake Mary sedimentation basins, and Rio solids treatment.

Solid Waste – There are no projects scheduled for FY 2026-27.

Airport – Eight projects are scheduled for FY 2026-27 for a total budget of \$25.2 million. Major projects include construction of a multi-use building and a terminal expansion project.

Capital Plan Implications

For a community to continue to grow and prosper, capital improvement needs must be balanced with the burden placed on its citizens to fund them. Therefore, the capital improvement program is evaluated in terms of its impact on a variety of factors such as property taxes, utility rates, and entering other long-term commitments, i.e., affordability factors.

Secondary Property Tax: This debt is related to voter authorized sale of bonds in May 2004 in the amount of \$155.2 million with \$2.8 million remaining to be issued, and November 2022 in the amount of \$55.1 million with \$30.4 million remaining to be issued.

Utility Rate Structure: The city contracts with an outside agency to review the water and wastewater rate structure and provide a new rate modeling program. The most recent rate study was completed in FY 2023-24. This rate model provides for major capital improvements, additional bond funding, and increased operating costs. The rate model demonstrated a need for a rate increase which was approved by City Council with an effective date of September 1, 2024, with rate increases annually for five years.

BBB Sales Taxes: The voters approved to continue a 2% sales tax in November 2024 approving the tax through June 30, 2043. Capital projects currently underway include streetscapes along corridors as well as various recreation and arts and science projects.

Transportation Taxes: In November 2014, voters approved a 0.33% tax dedicated for Road Repair and Street Safety projects. In November 2018, voters approved a 0.23% tax for the Lone Tree Overpass project and a 0.426% tax for roadway, pedestrian, bicycle and safety improvements. In November 2024, voters approved the transit portion of the tax of 0.50%. The total current transportation tax rate is 1.486%.

City of Flagstaff
 Summary Schedule of Estimated Revenues and Expenditures/Expenses
 Fiscal Year 2026-27

The final opportunity for public input on the City of Flagstaff Fiscal Year 2026-27 budget will occur on June 16, 2026 at the 3:00 PM City Council meeting. The budget may be reviewed at the City of Flagstaff in the City Clerks Office, 211 West Aspen Avenue, Flagstaff, AZ 86001 or the official website: "flagstaff.az.gov" or by request

| Fiscal Year | S c h | Funds | | | | | | | | | | Total All Funds |
|-------------|-------|--------------|-----------------------|--------------------|-----------------------|----------------|------------------|------------------------|-------------|---|-------------|-----------------|
| | | General Fund | Special Revenue Funds | Debt Service Funds | Capital Project Funds | Permanent Fund | Enterprise Funds | Internal Service Funds | | | | |
| 2026 | E | 116,902,298 | 152,693,236 | 21,540,609 | 61,847,455 | 0 | 169,747,161 | 0 | 522,730,759 | 0 | 522,730,759 | |
| 2026 | E | 115,234,405 | 116,133,738 | 17,540,609 | 45,278,450 | 0 | 129,725,841 | 0 | 421,913,113 | 0 | 421,913,113 | |
| 2027 | | 60,763,677 | 99,594,302 | 26,261,232 | 11,600,064 | 497,772 | 70,153,786 | 0 | 268,870,833 | 0 | 268,870,833 | |
| 2027 | B | 7,801,497 | 0 | 0 | 0 | 0 | 0 | 0 | 7,801,497 | 0 | 7,801,497 | |
| 2027 | B | 0 | 0 | 9,552,341 | 0 | 0 | 0 | 0 | 9,552,341 | 0 | 9,552,341 | |
| 2027 | C | 88,745,130 | 122,491,363 | 131,000 | 26,262,347 | 15,893 | 126,249,445 | 0 | 363,595,178 | 0 | 363,595,178 | |
| 2027 | D | 0 | 18,200,000 | 0 | 0 | 0 | 3,698,376 | 0 | 55,181,376 | 0 | 55,181,376 | |
| 2027 | D | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 2027 | D | 2,044,364 | 7,032,696 | 18,009,315 | 9,123,530 | 0 | 3,975,846 | 0 | 41,055,691 | 0 | 41,055,691 | |
| 2027 | D | 16,130,085 | 11,711,783 | 9,305,748 | 844,148 | 0 | 3,065,957 | 0 | 41,055,691 | 0 | 41,055,691 | |
| 2027 | | | | | | | | | | | | |
| Less: | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| 2027 | | 144,124,553 | 235,276,578 | 44,648,140 | 46,141,797 | 513,665 | 234,296,496 | 0 | 705,001,225 | 0 | 705,001,225 | |
| 2027 | E | 101,452,030 | 188,413,201 | 22,009,315 | 46,038,947 | 0 | 192,556,316 | 0 | 550,459,809 | 0 | 550,459,809 | |

| Expenditure Limitation Comparison | | 2026 | 2027 |
|-----------------------------------|---|----------------|----------------|
| 1. | Budgeted Expenditures/Expenses | \$ 522,730,759 | \$ 550,459,809 |
| 2. | Add/Subtract: Estimated Net Reconciling Items | 0 | 0 |
| 3. | Budgeted Expenditures/Expenses Adjusted for Reconciling Items | 522,730,759 | 550,459,809 |
| 4. | Less: Estimated Exclusions | 274,125,667 | 294,685,353 |
| 5. | Amount Subject to the Expenditure Limitation | \$ 248,607,092 | \$ 255,774,456 |
| 6. | EFC Expenditure Limitation | \$ 248,767,277 | \$ 255,853,366 |

The city/town does not levy property taxes and does not have special assessment districts for which property taxes are levied. Therefore, Schedule B has been omitted.

* Includes expenditure/expense adjustments approved in the current year from Schedule E.
 ** Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.
 *** Amounts on this line represent beginning fund balance/ (deficit) or net position/ (deficit) amounts except for nonspendable amounts (e.g., prepaids and inventories) or amounts legally or contractually required to be maintained intact (e.g., principal of a permanent fund).

City of Flagstaff
 Summary Schedule of Estimated Revenues and Expenditures/Expenses
 Fiscal Year 2026-27

| | Unreserved Fund Balance/ Retained Earnings at 7/1/2026 | Estimated Revenues and Other Financing Sources 2026-27 | Interfund Transfers 2026-27 | | Total Financial Resources Available 2026-27 | Operations | Capital Outlay (Equip./CIP) | Debt Service | Reserves/ Contingencies | Total Appropriations 2026-27 | Fund Balance 6/30/2027 |
|-------------------------------|---|---|--------------------------------|---------------------|---|--------------------|-----------------------------------|-------------------|----------------------------|------------------------------------|------------------------------|
| | | | In | Out | | | | | | | |
| General Fund | \$ 60,763,677 | 96,546,627 | 2,944,304 | (16,130,055) | 144,124,553 | 88,959,176 | 12,092,408 | 300,446 | 100,000 | 101,452,030 | 42,672,523 |
| Special Revenue Funds: | | | | | | | | | | | |
| Housing and Comm Services | 821,290 | 636,915 | 414,490 | - | 1,872,695 | 1,793,591 | - | - | - | 1,793,591 | 79,104 |
| COVID Relief | - | - | - | (137,577) | 11,497,825 | 7,367,847 | 150,000 | - | 100,000 | 7,617,847 | 3,879,978 |
| Library | 4,225,433 | 5,731,656 | 1,678,313 | (8,000) | 29,226,809 | 10,337,670 | 5,670,000 | - | 100,000 | 16,107,670 | 13,119,139 |
| Highway User Revenue | 18,239,949 | 10,577,065 | 417,795 | (5,462,615) | 146,459,642 | 14,138,249 | 115,504,281 | 1,484,138 | - | 131,146,668 | 15,312,974 |
| Transportation | 50,889,212 | 97,988,895 | 3,044,148 | (2,827,897) | 12,085,688 | 1,532,232 | 3,292,500 | - | 10,000 | 4,834,732 | 7,250,956 |
| Beautification | 12,178,085 | 2,735,500 | - | (41,060) | 2,424,688 | 1,507,397 | 435,000 | 246,750 | 45,000 | 2,234,147 | 190,541 |
| Economic Development | 573,846 | 1,644,902 | 247,000 | (441,376) | 5,860,268 | 4,465,034 | 46,700 | - | 175,000 | 4,686,734 | 1,173,534 |
| Tourism | 2,146,746 | 4,154,898 | - | (10,000) | 1,893,913 | 1,174,015 | 285,000 | - | 10,000 | 1,469,015 | 424,898 |
| Arts and Science | 914,813 | 989,100 | - | (2,609,189) | 8,222,162 | 20,681 | 5,192,254 | - | - | 5,212,935 | 3,009,227 |
| Recreation | 4,884,949 | 5,861,300 | 85,102 | - | 5,548,397 | 1,996,104 | 2,525,000 | - | 30,000 | 4,608,617 | 939,780 |
| Parking District | 3,042,747 | 2,237,802 | 267,848 | - | 5,548,397 | 1,996,104 | 2,525,000 | 57,513 | - | 4,608,617 | 939,780 |
| Water Res. & Infra Protection | 1,677,232 | 7,833,330 | 848,000 | (174,071) | 10,184,491 | 4,018,245 | 4,633,000 | - | 50,000 | 8,701,245 | 1,483,246 |
| Debt Service Funds: | | | | | | | | | | | |
| GO Bonds | - | - | 9,305,748 | (9,305,748) | 9,305,748 | - | - | 9,305,748 | - | 9,305,748 | - |
| Secondary Property Tax | 9,255,512 | 9,598,341 | - | - | 9,548,105 | - | - | - | - | - | 9,548,105 |
| Pension Debt Service | 17,005,720 | 85,000 | 8,703,567 | - | 25,794,287 | - | - | 8,703,567 | 4,000,000 | 12,703,567 | 13,090,720 |
| Permanent Funds: | | | | | | | | | | | |
| Perpetual Care | 497,772 | 15,893 | - | - | 513,665 | - | - | - | - | - | 513,665 |
| Capital Project Funds: | | | | | | | | | | | |
| Non GO Bonds | - | 23,901,387 | 9,123,530 | - | 33,024,917 | - | 33,024,917 | - | - | 33,024,917 | - |
| GO Bonds | 11,600,064 | 2,360,960 | - | (844,148) | 13,116,876 | 4,074,812 | 8,929,218 | - | - | 13,004,030 | 112,846 |
| Enterprise Funds: | | | | | | | | | | | |
| Drinking Water | 12,978,968 | 36,332,246 | 2,743,382 | (24,658) | 52,029,938 | 19,559,289 | 21,809,849 | 1,644,647 | 1,000,000 | 44,013,785 | 8,016,153 |
| Wastewater | 23,054,756 | 22,969,410 | - | (2,331,205) | 43,692,961 | 6,842,539 | 28,511,848 | 1,980,692 | 1,000,000 | 38,335,379 | 5,357,582 |
| Reclaimed Water | 4,797,448 | 1,333,888 | - | (328,107) | 5,803,229 | 712,051 | 3,281,406 | - | 50,000 | 4,043,457 | 1,759,772 |
| Stormwater | 3,551,375 | 31,676,002 | - | (88,570) | 35,138,807 | 3,716,744 | 24,870,574 | 1,358,863 | 2,000,000 | 31,946,181 | 3,192,626 |
| Solid Waste | 19,956,455 | 15,282,200 | - | (12,709) | 35,225,946 | 12,585,796 | 2,180,000 | 218,344 | 500,000 | 15,484,140 | 19,741,806 |
| Sustainability and Env Mgmt | 908,291 | 6,987,050 | 418,566 | (17,601) | 8,296,306 | 7,792,699 | - | - | 30,000 | 7,822,699 | 473,607 |
| Airport | 2,497,082 | 29,174,139 | 813,898 | (261,107) | 32,224,012 | 4,722,388 | 26,760,055 | - | 100,000 | 31,582,443 | 641,569 |
| Flagstaff Housing Authority | 2,409,411 | 19,475,886 | - | - | 21,885,297 | 17,336,982 | 990,000 | - | 1,001,250 | 19,328,232 | 2,557,065 |
| Total All Funds | \$ 268,870,833 | 436,130,392 | 41,055,691 | (41,055,691) | 705,001,225 | 214,673,541 | 300,184,010 | 25,301,008 | 10,301,250 | 550,459,809 | 154,541,416 |

City of Flagstaff
Tax Levy and Tax Rate Information
Fiscal Year 2026-27

| | 2025-26 | 2026-27 |
|---|---------------|---------------|
| 1. Maximum Allowable Primary Property Tax Levy [ARS 42-17051.A] | \$ 8,181,322 | \$ 8,383,436 |
| 2. Amount Received from Primary Property Taxation in FY 2025-26 in Excess of the Sum of that Year's Maximum Allowable Primary Property Tax Levy [ARS 42-17102.A.18] | \$ - | |
| 3. Property Tax Levy Amounts | | |
| A. Primary Property Taxes | \$ 7,264,408 | \$ 7,801,497 |
| B. Secondary Property Taxes | 9,613,775 | 9,552,341 |
| C. Total Property Tax Levy Amount | \$ 16,878,183 | \$ 17,353,838 |
| 4. Property Taxes Collected * | | |
| A. Primary Property Taxes | | |
| (1) FY 2025-26 Levy | \$ 7,164,408 | |
| (2) Prior Years' Levies | 100,000 | |
| (3) Total Primary Property Taxes | \$ 7,264,408 | |
| B. Secondary Property Taxes | | |
| (1) FY 2025-26 Levy | \$ 9,613,775 | |
| (2) Total Secondary Property Taxes | \$ 9,613,775 | |
| C. Total Property Taxes Collected | \$ 16,878,183 | |
| 5. Property Tax Rates | | |
| A. City of Flagstaff Tax Rate | | |
| (1) Primary Property Tax Rate | 0.6045 | 0.6207 |
| (2) Secondary Property Tax Rate | 0.8000 | 0.7600 |
| (3) Total City of Flagstaff Tax Rate | 1.4045 | 1.3807 |
| B. Special Assessment District Tax Rates | | |
| As of the date of the proposed budget, the City has no special assessment district for which secondary property taxes are levied. | | |

* Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.

City of Flagstaff
Revenues Other Than Property Taxes
Fiscal Year 2026-27

| Source of Revenues | Actual Revenues 2024-25 | Estimated Revenues 2025-26 | Actual Revenues* 2025-26 | Estimated Revenues 2026-27 |
|---|-------------------------------|----------------------------------|--------------------------------|----------------------------------|
| General Fund | | | | |
| Local Taxes | | | | |
| City Sales Tax | \$ 31,300,247 | 31,772,700 | 31,557,100 | 32,479,200 |
| Franchise Tax | 2,794,931 | 2,661,500 | 2,692,000 | 2,732,000 |
| Excise Tax | 613,731 | 618,000 | 569,000 | 586,100 |
| Licenses and Permits | | | | |
| Business Licenses | 31,432 | 30,000 | 30,000 | 30,000 |
| Building Permits | 2,814,775 | 2,000,000 | 2,250,000 | 2,020,000 |
| Other Licenses and Permits | 3,311,464 | 1,237,880 | 1,832,880 | 1,508,142 |
| Intergovernmental | | | | |
| State Income Tax Sharing | 16,291,982 | 15,062,100 | 15,113,600 | 16,201,000 |
| State Shared Sales Tax | 11,759,311 | 11,855,200 | 11,960,000 | 12,294,900 |
| Auto Lieu Tax | 4,781,169 | 4,722,600 | 4,733,000 | 4,875,000 |
| Federal Grants | 790,111 | 1,784,578 | 1,784,578 | 1,307,802 |
| State/Local Grants | 1,687,985 | 3,061,262 | 3,061,262 | 5,663,418 |
| Local Intergovernmental Agreements | 1,987,682 | 1,521,932 | 1,735,997 | 1,658,869 |
| Charges for Services | | | | |
| Planning and Development | 1,941,751 | 745,000 | 1,011,000 | 756,000 |
| Parks and Recreation | 1,298,332 | 1,322,350 | 1,322,350 | 1,322,350 |
| Public Safety | 956,123 | 690,505 | 773,601 | 777,366 |
| Cemetery/General Government | 279,408 | 200,571 | 200,571 | 202,562 |
| Fines and Forfeitures | 713,057 | 775,562 | 745,562 | 750,698 |
| Rents | 1,546,945 | 1,378,988 | 1,378,988 | 1,379,291 |
| Investment Earnings | 3,381,953 | 1,530,995 | 3,282,858 | 1,356,475 |
| Miscellaneous | 1,292,447 | 767,450 | 1,073,876 | 843,957 |
| Total General Fund | 89,574,836 | 83,739,173 | 87,108,223 | 88,745,130 |
| Special Revenue Funds | | | | |
| Housing and Community Services Fund | | | | |
| Intergovernmental | | | | |
| Federal Grants | 1,374,270 | 1,109,806 | 1,236,186 | 628,702 |
| Investment Earnings | 65,277 | 78,106 | 99,374 | 8,213 |
| Miscellaneous | 305,084 | - | 242,996 | - |
| Total Housing and Comm Svcs Fund | 1,744,631 | 1,187,912 | 1,578,556 | 636,915 |
| COVID Relief Fund | | | | |
| Intergovernmental | | | | |
| Federal Grants | 1,410,061 | 304,956 | 356,360 | - |
| Total COVID Relief Fund | 1,410,061 | 304,956 | 356,360 | - |

City of Flagstaff
Revenues Other Than Property Taxes
Fiscal Year 2026-27

| Source of Revenues | Actual Revenues 2024-25 | Estimated Revenues 2025-26 | Actual Revenues* 2025-26 | Estimated Revenues 2026-27 |
|--|-------------------------------|----------------------------------|--------------------------------|----------------------------------|
| Library Fund | | | | |
| Intergovernmental | | | | |
| Federal Grants | \$ 2,638 | - | - | 25,000 |
| State/Local Grants | 30,075 | 25,000 | 25,000 | 25,000 |
| Library District Taxes | 4,994,445 | 5,076,467 | 5,498,329 | 5,642,801 |
| Investment Earnings | 176,762 | 62,399 | 207,274 | 12,012 |
| Miscellaneous | 116,048 | 26,843 | 26,843 | 26,843 |
| Total Library Fund | 5,319,968 | 5,190,709 | 5,757,446 | 5,731,656 |
| Highway User Revenue Fund | | | | |
| Intergovernmental | | | | |
| Highway User Tax | 10,449,243 | 10,343,348 | 10,343,348 | 10,395,065 |
| Licenses and Permits | 239,999 | - | - | - |
| Investment Earnings | 513,737 | 170,000 | 597,051 | 182,000 |
| Miscellaneous | 75,768 | - | - | - |
| Total Highway User Revenue Fund | 11,278,747 | 10,513,348 | 10,940,399 | 10,577,065 |
| Transportation Fund | | | | |
| Transportation Tax | 37,843,815 | 44,297,800 | 44,164,100 | 45,453,400 |
| Intergovernmental | | | | |
| Federal Grants | - | 6,400,000 | 1,363,041 | 14,842,715 |
| State/Local Grants | - | 600,000 | 1,336,213 | 18,282,780 |
| Investment Earnings | 3,335,516 | 1,797,000 | 2,767,650 | 510,000 |
| Miscellaneous | 595,107 | - | 500,000 | 700,000 |
| Total Transportation Fund | 41,774,438 | 53,094,800 | 50,131,004 | 79,788,895 |
| Beautification Fund | | | | |
| Bed, Board, and Beverage Tax | 2,512,167 | 2,557,100 | 2,529,600 | 2,613,500 |
| Investment Earnings | 456,442 | 288,000 | 457,390 | 122,000 |
| Miscellaneous | 5,501 | - | - | - |
| Total Beautification Fund | 2,974,110 | 2,845,100 | 2,986,990 | 2,735,500 |
| Economic Development Fund | | | | |
| Bed, Board, and Beverage Tax | 1,194,128 | 1,214,600 | 1,201,600 | 1,241,400 |
| Intergovernmental | | | | |
| State Grants | 85,291 | - | - | - |
| Investment Earnings | 33,066 | 19,363 | 28,562 | 5,738 |
| Rents | 466,153 | 389,965 | 389,965 | 397,764 |
| Total Economic Development Fund | 1,778,638 | 1,623,928 | 1,620,127 | 1,644,902 |
| Tourism Fund | | | | |
| Bed, Board, and Beverage Tax | 3,770,674 | 3,835,600 | 3,794,400 | 3,920,300 |
| Retail Sales | 165,005 | 183,717 | 183,717 | 185,554 |
| Investment Earnings | 131,916 | 70,557 | 107,829 | 32,201 |

City of Flagstaff
Revenues Other Than Property Taxes
Fiscal Year 2026-27

| Source of Revenues | Actual Revenues 2024-25 | Estimated Revenues 2025-26 | Actual Revenues* 2025-26 | Estimated Revenues 2026-27 |
|---|-------------------------------|----------------------------------|--------------------------------|----------------------------------|
| Tourism Fund - Continued | | | | |
| Miscellaneous | \$ 21,081 | 16,676 | 16,676 | 16,843 |
| Total Tourism Fund | 4,088,676 | 4,106,550 | 4,102,622 | 4,154,898 |
| Arts and Science Fund | | | | |
| Bed, Board, and Beverage Tax | 941,456 | 958,900 | 948,600 | 980,100 |
| Investment Earnings | 56,038 | 30,000 | 47,383 | 9,000 |
| Total Arts and Science Fund | 997,494 | 988,900 | 995,983 | 989,100 |
| Recreation Fund | | | | |
| Bed, Board, and Beverage Tax | 4,147,257 | 4,219,200 | 4,173,800 | 4,312,300 |
| Intergovernmental | | | | |
| State Grants | - | - | - | 1,500,000 |
| Investment Earnings | 281,808 | 203,000 | 272,889 | 49,000 |
| Total Recreation Fund | 4,429,065 | 4,422,200 | 4,446,689 | 5,861,300 |
| Parking District Fund | | | | |
| Parking | 1,230,255 | 1,840,988 | 1,286,700 | 2,207,402 |
| Investment Earnings | 108,295 | 67,500 | 160,000 | 30,400 |
| Miscellaneous | 248,913 | - | - | - |
| Total Parking District Fund | 1,587,463 | 1,908,488 | 1,446,700 | 2,237,802 |
| Water Resource and Infrastructure Protection (WRIP) Fund | | | | |
| Water Resource Protection Fee | 1,212,946 | 1,276,295 | 1,276,295 | 1,289,058 |
| Intergovernmental | | | | |
| Federal Grants | 423,690 | 3,149,154 | 3,149,154 | 112,500 |
| State/Local Grants | 116,102 | 94,452 | 94,452 | 6,415,000 |
| Investment Earnings | 61,815 | 43,136 | 62,529 | 16,772 |
| Miscellaneous | 920 | - | - | - |
| Total WRIP Fund | 1,815,473 | 4,563,037 | 4,582,430 | 7,833,330 |
| Total Special Revenue Funds | 79,198,764 | 90,749,928 | 88,945,306 | 122,191,363 |
| Debt Service Funds | | | | |
| GO Bonds Fund | | | | |
| Investment Earnings | 47,586 | - | - | - |
| Miscellaneous | 5,774 | - | - | - |
| Total GO Bonds Fund | 53,360 | - | - | - |
| Secondary Property Tax Fund | | | | |
| Investment Earnings | 110,521 | 85,000 | 85,000 | 46,000 |
| Total Secondary Property Tax Fund | 110,521 | 85,000 | 85,000 | 46,000 |

City of Flagstaff
Revenues Other Than Property Taxes
Fiscal Year 2026-27

| Source of Revenues | Actual Revenues 2024-25 | Estimated Revenues 2025-26 | Actual Revenues* 2025-26 | Estimated Revenues 2026-27 |
|-------------------------------------|-------------------------------|----------------------------------|--------------------------------|----------------------------------|
| Pension Debt Service Fund | | | | |
| Investment Earnings | \$ 806,471 | 164,000 | 726,856 | 85,000 |
| Total Pension Debt Service Fund | 806,471 | 164,000 | 726,856 | 85,000 |
| Total Debt Service Funds | 970,352 | 249,000 | 811,856 | 131,000 |
| Permanent Funds | | | | |
| Perpetual Care Fund | | | | |
| Contributions | 12,340 | 10,807 | 10,807 | 10,915 |
| Investment Earnings | 17,335 | 11,752 | 17,238 | 4,978 |
| Total Perpetual Care Fund | 29,675 | 22,559 | 28,045 | 15,893 |
| Total Permanent Funds | 29,675 | 22,559 | 28,045 | 15,893 |
| Capital Project Funds | | | | |
| Non GO Bonds Projects Fund | | | | |
| Real Estate Proceeds | - | 2,000,000 | 2,000,000 | - |
| Intergovernmental | | | | |
| Federal Grants | - | 3,384,026 | - | 16,885,731 |
| State/Local Grants | - | 312,757 | - | 1,560,891 |
| Investment Earnings | 76,328 | 37,000 | 37,000 | - |
| Miscellaneous | - | 1,386,774 | 204,000 | 5,454,765 |
| Total Non GO Bonds Projects Fund | 76,328 | 7,120,557 | 2,241,000 | 23,901,387 |
| GO Bonds Projects Fund | | | | |
| Intergovernmental | | | | |
| Federal Grants | 3,131,639 | 3,412,658 | 3,594,388 | - |
| State/Local Grants | 63,412 | 3,150,000 | 3,532,858 | 2,360,960 |
| Investment Earnings | 1,540,403 | - | 426,457 | - |
| Total GO Bonds Projects Fund | 4,735,454 | 6,562,658 | 7,553,703 | 2,360,960 |
| Total Capital Projects Funds | 4,811,782 | 13,683,215 | 9,794,703 | 26,262,347 |
| Enterprise Funds | | | | |
| Drinking Water Fund | | | | |
| Intergovernmental | | | | |
| Federal Grants | 926,418 | - | - | - |
| State/Local Grants | 6,900,931 | - | - | - |
| Water Fees | 21,548,421 | 21,666,278 | 22,207,375 | 24,361,083 |
| Investment Earnings | 991,346 | 584,511 | 1,035,202 | 129,790 |
| Rents | 35,204 | 5,150 | 20,000 | 5,150 |

City of Flagstaff
Revenues Other Than Property Taxes
Fiscal Year 2026-27

| Source of Revenues | Actual Revenues 2024-25 | Estimated Revenues 2025-26 | Actual Revenues* 2025-26 | Estimated Revenues 2026-27 |
|---|-------------------------------|----------------------------------|--------------------------------|----------------------------------|
| Drinking Water Fund - Continued | | | | |
| Contributions | \$ 10,938 | - | - | - |
| Miscellaneous | 30,758 | - | - | - |
| Total Drinking Water Fund | 30,444,016 | 22,255,939 | 23,262,577 | 24,496,023 |
| Wastewater Fund | | | | |
| Intergovernmental | | | | |
| Federal Grants | 4,396 | - | - | - |
| State/Local Grants | (454) | - | - | - |
| Wastewater Fees | 15,379,412 | 15,274,729 | 15,167,938 | 17,399,457 |
| Investment Earnings | 1,264,335 | 802,000 | 1,305,110 | 231,000 |
| Miscellaneous | 80,650 | - | - | - |
| Total Wastewater Fund | 16,728,339 | 16,076,729 | 16,473,048 | 17,630,457 |
| Reclaimed Water Fund | | | | |
| Intergovernmental | | | | |
| Federal Grants | 3 | - | - | - |
| State/Local Grants | (2) | - | - | - |
| Reclaimed Water Fees | 1,521,011 | 1,194,116 | 1,446,283 | 1,285,914 |
| Investment Earnings | 175,884 | 91,965 | 198,086 | 47,974 |
| Total Reclaimed Water Fund | 1,696,896 | 1,286,081 | 1,644,369 | 1,333,888 |
| Stormwater Fund | | | | |
| Intergovernmental | | | | |
| Federal Grants | 91,468 | 2,700,000 | 193,750 | 1,850,000 |
| State/Local Grants | - | - | - | 1,545,707 |
| Stormwater Fees | 6,640,327 | 7,465,378 | 7,465,378 | 8,438,581 |
| Investment Earnings | 316,839 | 115,567 | 146,294 | 35,514 |
| Contributions | - | 125,000 | 15,625 | - |
| Miscellaneous | 1,803 | - | - | - |
| Total Stormwater Fund | 7,050,437 | 10,405,945 | 7,821,047 | 11,869,802 |
| Solid Waste Fund | | | | |
| Solid Waste | 15,192,922 | 14,859,298 | 14,859,298 | 15,083,200 |
| Intergovernmental | 1,138,705 | - | - | - |
| Investment Earnings | 799,175 | 450,000 | 761,319 | 199,000 |
| Miscellaneous | 5,388 | - | - | - |
| Total Solid Waste Fund | 17,136,190 | 15,309,298 | 15,620,617 | 15,282,200 |
| Sustainability and Environmental Management Fund | | | | |
| Intergovernmental | | | | |
| Federal Grants | 645,608 | 4,550,000 | 5,378,358 | 5,000,000 |
| State/Local Grants | 167,028 | 522,500 | 614,200 | 273,000 |
| Environmental Services | 1,415,420 | 1,507,068 | 1,549,571 | 1,655,050 |

City of Flagstaff
Revenues Other Than Property Taxes
Fiscal Year 2026-27

| Source of Revenues | Actual Revenues 2024-25 | Estimated Revenues 2025-26 | Actual Revenues* 2025-26 | Estimated Revenues 2026-27 |
|---|-------------------------------|----------------------------------|--------------------------------|----------------------------------|
| Sustainability and Environmental Management Fund - Continued | | | | |
| Charges for Services | \$ - | 30,000 | 30,000 | 50,000 |
| Investment Earnings | 66,568 | 75,000 | 49,786 | 9,000 |
| Miscellaneous | 555 | - | - | - |
| Total Sustainability and Env Mgmt Fund | <u>2,295,179</u> | <u>6,684,568</u> | <u>7,621,915</u> | <u>6,987,050</u> |
| Airport Fund | | | | |
| Intergovernmental | | | | |
| Federal Grants | 2,880,443 | 9,553,844 | 5,902,922 | 20,653,813 |
| State/Local Grants | 21,710 | 1,863,052 | 225,640 | 5,468,120 |
| Airport | 1,284,876 | 1,317,410 | 1,175,835 | 1,328,488 |
| Rents | 957,238 | 905,156 | 943,954 | 971,258 |
| Parking | 559,468 | 561,412 | 599,620 | 683,841 |
| Investment Earnings | 57,186 | 62,000 | 79,511 | 25,000 |
| Miscellaneous | 34,654 | 33,093 | 38,268 | 43,619 |
| Total Airport Fund | <u>5,795,575</u> | <u>14,295,967</u> | <u>8,965,750</u> | <u>29,174,139</u> |
| Flagstaff Housing Authority Fund | | | | |
| Intergovernmental | | | | |
| Federal Grants | 10,738,241 | 16,290,620 | 16,290,620 | 16,571,830 |
| Rents and Other Tenant Income | 1,972,742 | 2,000,000 | 2,000,000 | 2,100,000 |
| Miscellaneous | 872,179 | 770,042 | 770,042 | 804,056 |
| Total Flagstaff Housing Authority Fund | <u>13,583,162</u> | <u>19,060,662</u> | <u>19,060,662</u> | <u>19,475,886</u> |
| Total Enterprise Funds | <u>94,729,794</u> | <u>105,375,189</u> | <u>100,469,985</u> | <u>126,249,445</u> |
| Total Revenues | <u><u>\$ 269,315,203</u></u> | <u><u>293,819,064</u></u> | <u><u>287,158,118</u></u> | <u><u>363,595,178</u></u> |

* Includes actual revenues recognized on the modified accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

City of Flagstaff
Schedule of Grant Revenues
Fiscal Year 2026-27

| Project Name | Estimated Revenues 2025-26 | Actual Revenues* 2025-26 | Estimated Revenues 2026-27 | City Match 2026-27 | Estimated Grant Reimb % | Funding |
|---|----------------------------------|--------------------------------|----------------------------------|-----------------------|-------------------------------|---------|
| General Fund | | | | | | |
| <i>Legal:</i> | | | | | | |
| AZ Attorney Generals Office - Victims Rights | \$ 7,100 | 7,100 | 8,500 | - | 100% | S |
| <i>Management Services:</i> | | | | | | |
| Emergency Management | 200,000 | 200,000 | 150,000 | 50,000 | 75% | F/S |
| <i>Fire:</i> | | | | | | |
| AFG - Radio Equipment | 540,000 | 540,000 | 405,000 | 45,000 | 90% | F |
| Firehouse Subs | 67,500 | 67,500 | 45,000 | 5,000 | 90% | L |
| GOHS | 45,000 | 45,000 | 200,000 | 22,222 | 90% | F/S |
| NPS - Fuels Reduction Grand Canyon | 15,000 | 15,000 | - | - | 100% | F |
| <i>Police:</i> | | | | | | |
| ACJC/RICO - Metro Street Crimes Task Force | 87,330 | 87,330 | 78,377 | 211,908 | 27% | F/S |
| ADOA - AZ 911 | 1,000,000 | 1,000,000 | 902,000 | - | 100% | S |
| AZ Complete Help Therapy Dog Program | - | - | 25,000 | - | 100% | S |
| DOJ - Bullet Proof Vest Program | 58,798 | 58,798 | 20,000 | 20,000 | 50% | F |
| DOJ - Edward Byrne Memorial JAG - Overtime | 130,683 | 130,683 | 30,000 | - | 100% | F |
| DPS - Anti-Human Trafficking | 500,000 | 500,000 | 360,000 | - | 100% | S |
| DPS - AZ Internet Crimes Against Children | - | - | 13,000 | - | 100% | F/S |
| DPS - Local Border Support | - | - | 285,000 | - | 100% | S |
| DPS - Local Border Support Fund | 180,000 | 180,000 | 72,572 | 217,716 | 25% | S |
| DPS - Statewide GIITEM | 142,793 | 142,793 | 171,190 | 57,063 | 75% | S |
| Federal Equitable Sharing | 401,648 | 401,648 | - | - | 100% | F |
| FBI - Safe Trails Taskforce | 119,825 | 119,825 | 75,000 | - | 100% | F |
| GOHS - DUI Enforcement | 145,000 | 145,000 | 200,000 | - | 100% | F/S |
| GOHS - DUI Enforcement Overtime | 97,231 | 97,231 | 45,000 | - | 100% | F/S |
| GOHS - Youth Alcohol | 45,000 | 45,000 | 45,000 | - | 100% | F/S |
| Homeland Security SLOT OT | 1,765 | 1,765 | - | - | 100% | F |
| Miscellaneous Grant Opportunities | 500,000 | 500,000 | 2,943,630 | - | 100% | S |
| NPS - Dispatch Services | - | - | 5,000 | - | 100% | F |
| Pepper Ball Support | - | - | 200,000 | - | 100% | S |
| RICO - Metro | 125,670 | 125,670 | 139,337 | 150,948 | 48% | S |
| US Marshals - Service Grant | 26,566 | 26,566 | 15,000 | - | 100% | F |
| <i>Planning and Development Services</i> | | | | | | |
| Community Development Grants | 200,000 | 200,000 | - | - | 100% | S |
| <i>Parks, Recreation, Open Space, and Events:</i> | | | | | | |
| AZ State Parks Heritage Fund - Education | 76,694 | 76,694 | - | - | 89% | F/S |
| Kahtoola for the People | - | - | 10,570 | - | 100% | L |
| Miscellaneous Grant Opportunities - State | - | - | 480,619 | - | 100% | S |
| Miscellaneous Grant Opportunities - Local | - | - | 20,000 | - | 100% | L |
| AZ State Parks - Recreational Trails Program | 10,000 | 10,000 | 26,425 | - | 100% | F/S |
| AZ State Parks - Recreational Trails Program | 9,998 | 9,998 | - | - | 81% | F/S |
| USDA/DFFM - Invasive Plant Prevention | 50,734 | 50,734 | - | - | 90% | F/S |
| USDA/DFFM - Invasive Plants | 61,505 | 61,505 | - | - | 90% | F/S |
| Subtotal | <u>4,845,840</u> | <u>4,845,840</u> | <u>6,971,220</u> | <u>779,857</u> | | |
| Housing and Community Services Fund | | | | | | |
| HUD - CDBG Entitlement | 1,109,806 | 1,236,186 | 628,702 | - | 100% | F |
| Subtotal | <u>1,109,806</u> | <u>1,236,186</u> | <u>628,702</u> | <u>-</u> | | |

City of Flagstaff
Schedule of Grant Revenues
Fiscal Year 2026-27

| Project Name | Estimated Revenues 2025-26 | Actual Revenues* 2025-26 | Estimated Revenues 2026-27 | City Match 2026-27 | Estimated Grant Reimb % | Funding |
|---|----------------------------------|--------------------------------|----------------------------------|-----------------------|-------------------------------|---------|
| COVID Relief Fund | | | | | | |
| American Rescue Plan | \$ 304,956 | 356,360 | - | - | 100% | F |
| Subtotal | <u>304,956</u> | <u>356,360</u> | <u>-</u> | <u>-</u> | | |
| Library Fund | | | | | | |
| Library State Grant-in-Aid Funds | - | - | 25,000 | - | 100% | S |
| LSTA - Digital Materials | 25,000 | 25,000 | 25,000 | - | 100% | F/S |
| Subtotal | <u>25,000</u> | <u>25,000</u> | <u>50,000</u> | <u>-</u> | | |
| Transportation Fund | | | | | | |
| ADOT - Fort Valley Road | - | - | 592,439 | - | 100% | S |
| ADOT - Signal - Woody Mountain/Route 66 | - | 877,534 | - | - | 100% | S |
| ADOT - Smartgrant - Butler/4th Improvements | - | 220,115 | 2,707,875 | - | 100% | S |
| ADOT - SmartMatch - Butler Complete Streets | 600,000 | 238,564 | 660,000 | - | 80% | S |
| ADOT - SmartGrant - JWP Lake Mary/ Airport | - | - | 2,300,000 | - | 100% | S |
| ADOT - West Route 66 | - | - | 1,022,466 | - | 100% | S |
| CDBG - La Plaza Vieja Traffic Calming | - | - | 1,500,000 | - | 100% | F |
| FHWA - Butler Avenue Complete Streets | 2,400,000 | 954,256 | 2,640,000 | 660,000 | 80% | F |
| FHWA - RAISE - Butler/4th Improvements | 4,000,000 | 408,785 | 9,152,715 | - | 100% | F |
| RTAC - US-180 Corridor | - | - | 8,000,000 | 3,000,000 | 100% | S |
| USDN - Lake Mary Corridor | - | - | 1,550,000 | - | 100% | F |
| West Route 66 | - | - | 3,000,000 | - | 100% | S |
| Subtotal | <u>7,000,000</u> | <u>2,699,254</u> | <u>33,125,495</u> | <u>3,660,000</u> | | |
| Recreation Fund | | | | | | |
| Cheshire Park Expansion | - | - | 1,000,000 | - | 100% | S |
| Ponderosa Park Reconstruction | - | - | 500,000 | 250,000 | 50% | S |
| Subtotal | <u>-</u> | <u>-</u> | <u>1,500,000</u> | <u>250,000</u> | | |
| Water Resource and Infrastructure Protection (WRIP) Fund | | | | | | |
| Alliance for Green Heat | - | - | 50,000 | - | 100% | |
| AZ Community Foundation | - | - | 50,000 | - | 100% | |
| DDFM - Hazardous Fuels Reduction | 400,000 | 400,000 | - | - | 100% | F |
| DDFM - Healthy Forest Initiative | - | - | 250,000 | - | 100% | F |
| DDFM - Healthy Forest Initiative | 94,452 | 94,452 | - | - | 80% | S |
| DDFM - Wildland Facility | - | - | 3,950,000 | - | 100.0% | S |
| FEMA - Assistance to Firefighters | - | - | 112,500 | 12,500 | 90% | F |
| Fire Adapted Community Network | 22,500 | 22,500 | 40,000 | 10,000 | 80.0% | F |
| IAFC - International Association of Fire Chiefs | 25,000 | 25,000 | 25,000 | - | 100.0% | F |
| Infrastructure | - | - | 1,800,000 | 200,000 | 90.0% | S |
| Moore Foundation Grant | - | - | 250,000 | - | 100% | L |
| USFS - Fireshed Heritage Support | 1,300,000 | 1,300,000 | - | - | 100.0% | F |
| USFS - Four Forest Initiative Support | 1,000,000 | 1,000,000 | - | - | 100.0% | F |
| USFS - Potential Op Delineations | 401,654 | 401,654 | - | - | 91.4% | F |
| Subtotal | <u>3,243,606</u> | <u>3,243,606</u> | <u>6,527,500</u> | <u>222,500</u> | | |
| Non- GO Bond Projects Fund | | | | | | |
| ADOT - AZ SMART - Downtown Mile | 312,757 | - | 1,560,891 | - | 100% | S |
| FHWA - Downtown Mile | 3,384,026 | - | 16,885,731 | 9,622,481 | 64% | F |
| Subtotal | <u>3,696,783</u> | <u>-</u> | <u>18,446,622</u> | <u>9,622,481</u> | | |

City of Flagstaff
Schedule of Grant Revenues
Fiscal Year 2026-27

| Project Name | Estimated Revenues 2025-26 | Actual Revenues* 2025-26 | Estimated Revenues 2026-27 | City Match 2026-27 | Estimated Grant Reimb % | Funding |
|---|----------------------------------|--------------------------------|----------------------------------|-----------------------|-------------------------------|---------|
| GO Bond Projects Fund | | | | | | |
| Army Corp EI - Killip Inlet | \$ 1,323,405 | - | - | - | 75% | F |
| AZ DFFM - Wildfire Defense | 250,000 | 250,000 | - | - | 100% | F |
| FEMA / DEMA - Cedar Crossing | 725,095 | 502,953 | - | - | 50% | F/S |
| FEMA / DEMA - Killip Outlet | - | 758,000 | - | - | 90% | F/S |
| FEMA / DEMA - Rio Generators | 3,150,000 | 3,532,858 | 1,560,960 | 173,440 | 90% | F/S |
| FUTS Land Acquisition | - | - | 800,000 | 800,000 | 50% | F |
| Property Acquisition | - | 729,986 | - | - | 75% | F/S |
| USFS - Wedge | 1,114,158 | 1,353,449 | - | - | 50% | F |
| Subtotal | 6,562,658 | 7,127,246 | 2,360,960 | 973,440 | | |
| Stormwater Fund | | | | | | |
| Army Corp EI Downtown Santa Fe Lateral | 1,200,000 | - | 1,200,000 | 400,000 | 75% | F |
| Big Fill Lake | 750,000 | 93,750 | - | - | 75% | F |
| FEMA/DEMA Meade Lane Project | 750,000 | 100,000 | 650,000 | 216,667 | 75% | F/S |
| Pipeline Flood | - | - | 545,707 | - | 100% | S |
| Rio De Flag | - | - | 1,000,000 | - | 100% | S |
| Subtotal | 2,700,000 | 193,750 | 3,395,707 | 616,667 | | |
| Sustainability and Environmental Management Fund | | | | | | |
| APS - Grant | 2,500 | 2,500 | 3,000 | - | 100% | L |
| Community Direct Spending for Climate Action | - | 713,979 | - | 13,936 | 100% | F |
| Energy Efficiency and Conservation | - | 60,527 | - | - | 100% | F |
| EPA - Community Change Grant | 4,500,000 | 4,500,000 | - | - | 100% | F |
| General Climate Action Grant | 250,000 | 250,000 | 250,000 | - | 100% | L |
| Keep America Beautiful Grant | 5,000 | 5,000 | 5,000 | - | 100% | L |
| Miscellaneous Grant Opportunities | - | - | 5,000,000 | - | 100% | F |
| Moore Foundation Grant | 250,000 | 341,700 | - | - | 100% | F |
| Strahan Foundation Grant | 15,000 | 15,000 | 15,000 | - | 100% | S |
| USDA - Sustainable Food Systems | - | 53,852 | - | - | 100% | F |
| Volunteer Generation Fund Grant | 50,000 | 50,000 | - | - | 100% | F |
| Subtotal | 5,072,500 | 5,992,558 | 5,273,000 | 13,936 | | |
| Airport Fund | | | | | | |
| ADOT - Airport Pavement Management System | 900,000 | - | 900,000 | 100,000 | 90% | S |
| ADOT - Environmental Assessment | 598,555 | 804 | 591,956 | 65,773 | 90% | S |
| ADOT - Fencing - Wildfire Deterrent | - | - | 1,575,000 | 175,000 | 90% | S |
| ADOT - Land Acquisition | - | - | 1,980,000 | 220,000 | 90% | S |
| ADOT - Snow Removal Equipment Building | 364,497 | 224,836 | 358,032 | - | 5% | S |
| Congressionally Directed Spending | 1,080,000 | - | - | - | 90% | F |
| FAA - Snow Removal Equipment Building | 7,425,282 | 4,918,809 | 13,605,197 | 794,799 | 91% | F |
| FAA - Snow Removal Equipment Building | 248,562 | 184,113 | - | - | 91% | F |
| FAA - Terminal Accessibility and Animal Area | - | - | 205,675 | 10,825 | 95% | F |
| FAA - Terminal Expansion | - | - | 4,756,840 | 250,360 | 95% | F |
| Operating Grants | - | - | 1,349,233 | 149,915 | 90% | F/S |
| SCASDP - Operating Grant | 800,000 | 800,000 | 800,000 | 88,889 | 90% | F |
| Subtotal | 11,416,896 | 6,128,562 | 26,121,933 | 1,855,561 | | |

City of Flagstaff
 Schedule of Grant Revenues
 Fiscal Year 2026-27

| Project Name | Estimated Revenues 2025-26 | Actual Revenues* 2025-26 | Estimated Revenues 2026-27 | City Match 2026-27 | Estimated Grant Reimb % | Funding |
|----------------------------------|----------------------------------|--------------------------------|----------------------------------|-----------------------|-------------------------------|---------|
| Flagstaff Housing Authority Fund | | | | | | |
| Low Income Public Housing | \$ 2,119,370 | 2,119,370 | 2,142,870 | - | 100% | F |
| Section 8 - MRO SRO | 14,171,250 | 14,171,250 | 14,428,960 | - | 100% | F |
| Subtotal | <u>16,290,620</u> | <u>16,290,620</u> | <u>16,571,830</u> | - | | |
| | <u>\$ 62,268,665</u> | <u>48,138,982</u> | <u>120,972,969</u> | <u>17,994,442</u> | | |

L=Local, N/P=Non-Profit, S=State, F=Federal, F/S=Federal thru State, F&S=Federal and State

* Includes actual revenues recognized on the modified accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

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City of Flagstaff
 Other Financing Sources/(Uses) and Interfund Transfers
 Fiscal Year 2026-27

| Fund | Other | Interfund Transfers | |
|--|----------------------|---------------------|-------------------|
| | 2026-27 | 2026-27 | |
| | Sources | In | (Out) |
| General Fund | \$ - | 2,944,304 | 16,130,055 |
| Special Revenue Funds | | | |
| Housing and Community Services | - | 414,490 | - |
| Library | - | 1,678,313 | 137,577 |
| Highway User Revenue | - | 417,795 | 8,000 |
| Transportation | 18,200,000 | 3,044,148 | 5,462,613 |
| Beautification | - | - | 2,827,897 |
| Economic Development | - | 247,000 | 41,060 |
| Tourism | - | - | 441,376 |
| Arts and Science | - | - | 10,000 |
| Recreation | - | 85,102 | 2,609,189 |
| Parking District | - | 267,848 | - |
| Water Resource and Infrastructure Protection | - | 848,000 | 174,071 |
| Total Special Revenue Funds | <u>18,200,000</u> | <u>7,002,696</u> | <u>11,711,783</u> |
| Debt Service Funds | | | |
| General Obligation Bonds | - | 9,305,748 | - |
| Secondary Property Tax | - | - | 9,305,748 |
| Pension Debt Service | - | 8,703,567 | - |
| Total Debt Service Funds | <u>-</u> | <u>18,009,315</u> | <u>9,305,748</u> |
| Capital Project Funds | | | |
| Non General Obligation Bond Funded Projects | - | 9,123,530 | - |
| General Obligation Bond Funded Projects | - | - | 844,148 |
| Total Capital Projects Funds | <u>-</u> | <u>9,123,530</u> | <u>844,148</u> |
| Enterprise Funds | | | |
| Drinking Water | 11,836,223 | 2,743,382 | 24,658 |
| Wastewater | 5,338,953 | - | 2,331,205 |
| Reclaimed Water | - | - | 328,107 |
| Stormwater | 19,806,200 | - | 88,570 |
| Solid Waste | - | - | 12,709 |
| Sustainability and Environmental Management | - | 418,566 | 17,601 |
| Airport | - | 813,898 | 261,107 |
| Total Enterprise Funds | <u>36,981,376</u> | <u>3,975,846</u> | <u>3,063,957</u> |
| Total All Funds | <u>\$ 55,181,376</u> | <u>41,055,691</u> | <u>41,055,691</u> |

City of Flagstaff
Schedule of Transfers
Fiscal Year 2026-27

| Transfer To: | Transfer From: | Amount | Comments |
|---|--|---------------------|---|
| General Fund | Library Fund | 137,577 | Custodial services/energy projects repayment |
| | Highway User Fund | 8,000 | Custodial services |
| | Economic Development Fund | 41,060 | Custodial services |
| | Tourism Fund | 79,010 | Custodial services/community-wide events |
| | Arts and Science Fund | 10,000 | Custodial services |
| | Recreation Fund | 2,609,189 | Parks and Recreation operations support |
| | Drinking Water Fund | 24,658 | Custodial services |
| | Wastewater Fund | 4,500 | Custodial services |
| | Solid Waste Fund | 12,709 | Custodial services |
| | Sustainability and Environmental Management Fund | 17,601 | Custodial services/EcoPass program contribution |
| | Total | \$ 2,944,304 | |
| Housing and Community Services | General Fund | 414,490 | Operational support/affordable housing incentives |
| | Total | \$ 414,490 | |
| Library Fund | General Fund | 1,596,313 | Operational support |
| | Tourism Fund | 82,000 | Operational support |
| | Total | \$ 1,678,313 | |
| Highway User Revenue Fund | Beautification Fund | 417,795 | Streetscape maintenance on BBB funded projects |
| | Total | \$ 417,795 | |
| Transportation Fund | Capital Projects Fund | 844,148 | Refund overpayment on Spruce Wash project |
| Transportation Fund | Beautification Fund | 2,200,000 | Capital improvement projects |
| | Total | \$ 3,044,148 | |
| Economic Development Fund | General Fund | 247,000 | Incubator debt service |
| | Total | \$ 247,000 | |
| Recreation Fund | Beautification Fund | 85,102 | Bushmaster Park trees |
| | Total | \$ 85,102 | |
| Parking District Fund | General Fund | 33,348 | Parking operational support |
| Parking District Fund | Beautification Fund | 95,000 | Parking operational support |
| Parking District Fund | Tourism Fund | 139,500 | Parking operational support |
| | Total | \$ 267,848 | |
| Water Resource Infrastructure Protection Fund | General Fund | 848,000 | Wildland fire facility project |
| | Total | \$ 848,000 | |
| General Obligation Bond Fund | Secondary Property Tax Fund | 9,305,748 | Repayment of general obligation bonds |
| | Total | \$ 9,305,748 | |
| Pension Bond Fund | General Fund | 8,268,389 | Pension debt service |
| Pension Bond Fund | Water Resource Infrastructure Protection Fund | 174,071 | Pension debt service |
| Pension Bond Fund | Airport Fund | 261,107 | Pension debt service |
| | Total | \$ 8,703,567 | |
| Drinking Water Fund | Wastewater Fund | 2,326,705 | Operational support |
| Drinking Water Fund | Reclaimed Water Fund | 328,107 | Operational support |
| Drinking Water Fund | Stormwater Fund | 88,570 | Operational support |
| | Total | \$ 2,743,382 | |

City of Flagstaff
Schedule of Transfers
Fiscal Year 2026-27

| Transfer To: | Transfer From: | Amount | Comments |
|--|---------------------|----------------------|---|
| Sustainability and Environmental Management Fund | General Fund | 358,566 | Operational support |
| Sustainability and Environmental Management Fund | Beautification Fund | 30,000 | Litter control support |
| Sustainability and Environmental Management Fund | Tourism Fund | 30,000 | Community Services program support |
| Total | | \$ 418,566 | |
| Airport Fund | General Fund | 703,032 | Operational support |
| Airport Fund | Tourism Fund | 110,866 | Operational support |
| Total | | \$ 813,898 | |
| Capital Project Fund | General Fund | 3,660,917 | USGS facility renovations |
| Capital Project Fund | Transportation Fund | 5,462,613 | Capital improvement project contributions |
| Total | | \$ 9,123,530 | |
| Total Transfers | | \$ 41,055,691 | |

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City of Flagstaff
Expenditures/Expenses by Fund
Fiscal Year 2026-27

| Fund/Division | Actual Expenditures/ Expenses 2024-25 | Adopted Budgeted Expenditures/ Expenses 2025-26 | Expenditure/ Expense Adjustments Approved 2025-26 | Estimated Expenditures/ Expenses* 2025-26 | Budgeted Expenditures/ Expenses 2026-27 |
|---|--|---|---|--|--|
| General Fund | | | | | |
| General Administration | \$ 16,880,769 | 22,304,691 | - | 22,304,691 | 20,518,470 |
| Management Services | 5,342,473 | 7,431,432 | - | 7,241,572 | 6,725,131 |
| Fire | 18,044,142 | 22,972,796 | - | 20,127,749 | 22,683,478 |
| Police | 24,763,506 | 31,126,623 | - | 32,298,522 | 33,700,844 |
| Planning and Development Services | 5,191,802 | 5,137,216 | - | 5,015,013 | 4,486,075 |
| Public Works | 6,802,957 | 10,509,306 | - | 8,447,606 | 5,813,960 |
| Economic Vitality | 138,133 | 255,305 | - | 255,305 | 172,870 |
| Non-Departmental | (3,526,252) | 310,535 | - | 544,862 | (6,080,885) |
| City Engineering | 2,185,748 | 2,526,781 | - | 2,526,781 | 2,735,910 |
| Parks, Recreation, Open Space and Events | 9,322,633 | 11,238,447 | - | 11,383,208 | 9,922,995 |
| Housing | - | 606,166 | - | 606,166 | 673,182 |
| Contingency | (49,239) | 2,483,000 | - | 2,483,000 | 100,000 |
| Total General Fund | 85,096,672 | 116,902,298 | - | 113,234,475 | 101,452,030 |
| Special Revenue Funds | | | | | |
| Housing and Community Service Fund | | | | | |
| Planning and Development Services | 2,441,783 | - | - | - | - |
| Non-Departmental | 35,037 | 51,500 | - | 51,500 | 52,000 |
| Housing | - | 4,451,072 | - | 4,601,001 | 1,741,591 |
| | 2,476,820 | 4,502,572 | - | 4,652,501 | 1,793,591 |
| COVID Relief Fund | | | | | |
| Non-Departmental | 1,410,061 | 304,956 | - | 356,360 | - |
| | 1,410,061 | 304,956 | - | 356,360 | - |
| Library Fund | | | | | |
| General Administration | 357,049 | 383,453 | - | 383,453 | 310,588 |
| Management Services | 127,436 | 146,289 | - | 146,289 | 136,683 |
| Public Works | 62,997 | 52,778 | - | 52,778 | 192,353 |
| Economic Vitality | 5,549,376 | 10,026,948 | - | 9,960,601 | 6,812,469 |
| Non-Departmental | 86,220 | 68,188 | - | 68,188 | 65,754 |
| City Engineering | 12,930 | - | - | - | - |
| Contingency | - | 100,000 | - | - | 100,000 |
| | 6,196,008 | 10,777,656 | - | 10,611,309 | 7,617,847 |
| Highway User Revenue Fund | | | | | |
| General Administration | 369,439 | 378,696 | - | 378,696 | 378,348 |
| Management Services | 83,927 | 78,846 | - | 78,846 | 88,917 |
| Public Works | 9,298,870 | 9,549,490 | - | 9,564,490 | 15,053,049 |
| Non-Departmental | 76,672 | 122,624 | - | 122,624 | 116,358 |
| City Engineering | 7,750,228 | 850,862 | - | 850,862 | 370,998 |
| Contingency | - | 100,000 | - | - | 100,000 |
| | 17,579,136 | 11,080,518 | - | 10,995,518 | 16,107,670 |
| Transportation Fund | | | | | |
| General Administration | 75,208 | 98,680 | - | 98,680 | 147,925 |
| Management Services | 81,295 | 139,602 | - | 139,602 | 166,189 |
| Public Works | 7,663,085 | 13,627,594 | - | 13,627,594 | 9,548,245 |
| Non-Departmental | 14,806,709 | 17,059,829 | - | 17,059,829 | 14,791,508 |
| City Engineering | 18,991,677 | 67,465,763 | - | 37,407,210 | 106,492,801 |
| | 41,617,974 | 98,391,468 | - | 68,332,915 | 131,146,668 |

City of Flagstaff
Expenditures/Expenses by Fund
Fiscal Year 2026-27

| Fund/Division | Actual Expenditures/ Expenses 2024-25 | Adopted Budgeted Expenditures/ Expenses 2025-26 | Expenditure/ Expense Adjustments Approved 2025-26 | Estimated Expenditures/ Expenses* 2025-26 | Budgeted Expenditures/ Expenses 2026-27 |
|--|--|---|---|--|--|
| Beautification Fund | | | | | |
| General Administration | \$ - | - | - | - | 2,232 |
| Management Services | - | - | - | - | 4,275 |
| Public Works | - | - | - | - | 659 |
| Economic Vitality | 1,754,292 | 4,532,593 | - | 2,425,251 | 4,815,912 |
| Non-Departmental | - | - | - | - | 1,654 |
| Contingency | - | 10,000 | - | - | 10,000 |
| | <u>1,754,292</u> | <u>4,542,593</u> | <u>-</u> | <u>2,425,251</u> | <u>4,834,732</u> |
| Economic Development Fund | | | | | |
| General Administration | - | - | - | - | 6,873 |
| Management Services | - | - | - | - | 17,128 |
| Planning and Development Services | - | - | - | - | 4,539 |
| Public Works | - | - | - | - | 7,563 |
| Economic Vitality | 1,729,163 | 2,273,879 | - | 2,273,879 | 2,149,188 |
| Non-Departmental | - | - | - | - | 3,856 |
| Contingency | - | 45,000 | - | - | 45,000 |
| | <u>1,729,163</u> | <u>2,318,879</u> | <u>-</u> | <u>2,273,879</u> | <u>2,234,147</u> |
| Tourism Fund | | | | | |
| General Administration | - | - | - | - | 35,803 |
| Management Services | - | - | - | - | 11,534 |
| Public Works | - | - | - | - | 12,786 |
| Economic Vitality | 4,291,450 | 4,237,794 | - | 4,317,794 | 4,443,883 |
| Non-Departmental | - | - | - | - | 7,728 |
| Contingency | - | 175,000 | - | - | 175,000 |
| | <u>4,291,450</u> | <u>4,412,794</u> | <u>-</u> | <u>4,317,794</u> | <u>4,686,734</u> |
| Arts and Science Fund | | | | | |
| Management Services | - | - | - | - | 2,090 |
| Economic Vitality | 1,120,168 | 1,686,828 | - | 1,571,828 | 1,456,925 |
| Contingency | - | 10,000 | - | - | 10,000 |
| | <u>1,120,168</u> | <u>1,696,828</u> | <u>-</u> | <u>1,571,828</u> | <u>1,469,015</u> |
| Recreation Fund | | | | | |
| General Administration | - | - | - | - | 2,924 |
| Management Services | - | - | - | - | 2,365 |
| Non-Departmental | - | - | - | - | 1,992 |
| Parks, Recreation, Open Space and Events | 1,139,904 | 5,731,063 | - | 4,540,453 | 5,205,654 |
| | <u>1,139,904</u> | <u>5,731,063</u> | <u>-</u> | <u>4,540,453</u> | <u>5,212,935</u> |
| Parking District Fund | | | | | |
| General Administration | 55,820 | 68,361 | - | 68,361 | 76,395 |
| Management Services | 11,794 | 5,523 | - | 5,523 | 9,309 |
| Public Works | 301 | 603 | - | 603 | 541 |
| Economic Vitality | 838,061 | 3,613,107 | - | 1,463,128 | 4,484,452 |
| Non-Departmental | 6,957 | 7,871 | - | 7,871 | 7,920 |
| Contingency | - | 30,000 | - | - | 30,000 |
| | <u>912,933</u> | <u>3,725,465</u> | <u>-</u> | <u>1,545,486</u> | <u>4,608,617</u> |
| Water Resource and Infrastructure Protection Fund | | | | | |
| General Administration | 72,707 | 75,174 | - | 75,174 | 89,639 |
| Management Services | 9,986 | 17,673 | - | 17,673 | 23,888 |
| Fire | 1,317,536 | 5,053,338 | - | 4,405,338 | 8,519,862 |

City of Flagstaff
Expenditures/Expenses by Fund
Fiscal Year 2026-27

| Fund/Division | Actual Expenditures/ Expenses 2024-25 | Adopted Budgeted Expenditures/ Expenses 2025-26 | Expenditure/ Expense Adjustments Approved 2025-26 | Estimated Expenditures/ Expenses* 2025-26 | Budgeted Expenditures/ Expenses 2026-27 |
|---|--|---|---|--|--|
| Water Resource and Infrastructure Protection Fund - Continued | | | | | |
| Public Works | \$ 4,194 | 2,278 | - | 2,278 | 4,440 |
| Non-Departmental | 39,535 | 9,981 | - | 9,981 | 13,416 |
| Contingency | - | 50,000 | - | - | 50,000 |
| | 1,443,958 | 5,208,444 | - | 4,510,444 | 8,701,245 |
| Total Special Revenue Funds | 81,671,867 | 152,693,236 | - | 116,133,738 | 188,413,201 |
| Debt Service Funds | | | | | |
| General Obligation Bonds Fund | | | | | |
| Non-Departmental | 15,484,809 | 8,833,470 | - | 8,833,470 | 9,305,748 |
| | 15,484,809 | 8,833,470 | - | 8,833,470 | 9,305,748 |
| Pension Debt Service Fund | | | | | |
| Non-Departmental | 8,704,053 | 8,707,139 | - | 8,707,139 | 8,703,567 |
| Contingency | - | 4,000,000 | - | - | 4,000,000 |
| | 8,704,053 | 12,707,139 | - | 8,707,139 | 12,703,567 |
| Total Debt Service Funds | 24,188,862 | 21,540,609 | - | 17,540,609 | 22,009,315 |
| Capital Project Funds | | | | | |
| Non GO Bond Funded Projects Fund | | | | | |
| Non-Departmental | 1,168,789 | 14,682,650 | - | 5,758,177 | 33,024,917 |
| | 1,168,789 | 14,682,650 | - | 5,758,177 | 33,024,917 |
| GO Bonds Funded Projects Fund | | | | | |
| Fire | - | 1,180,085 | - | 1,180,085 | - |
| Planning and Development Services | 101,344 | - | - | - | - |
| Water Services | 15,588,271 | 26,629,298 | - | 24,721,372 | 2,383,689 |
| Non-Departmental | 138,397 | 3,263,851 | - | 2,419,441 | 1,600,000 |
| Housing | - | 16,091,571 | - | 11,199,375 | 9,020,341 |
| | 15,828,012 | 47,164,805 | - | 39,520,273 | 13,004,030 |
| Total Capital Project Funds | 16,996,801 | 61,847,455 | - | 45,278,450 | 46,028,947 |
| Enterprise Funds | | | | | |
| Drinking Water Fund | | | | | |
| General Administration | 559,251 | 584,689 | - | 584,689 | 575,179 |
| Management Services | 1,239,444 | 1,418,139 | - | 1,418,139 | 1,303,183 |
| Planning and Development Services | 20,114 | 24,200 | - | 24,200 | 90,561 |
| Public Works | 11,188 | 23,829 | - | 23,829 | 18,949 |
| Water Services | 26,421,022 | 40,439,751 | - | 36,930,766 | 40,846,542 |
| Non-Departmental | 178,337 | 180,861 | - | 180,861 | 179,371 |
| Contingency | - | 1,000,000 | - | - | 1,000,000 |
| | 28,429,356 | 43,671,469 | - | 39,162,484 | 44,013,785 |
| Wastewater Fund | | | | | |
| General Administration | 281,634 | 327,215 | - | 327,215 | 373,546 |
| Management Services | 365,075 | 339,978 | - | 339,978 | 368,370 |
| Public Works | 10,769 | 14,540 | - | 14,540 | 14,049 |
| Water Services | 9,715,033 | 30,363,055 | - | 27,166,035 | 36,518,787 |
| Non-Departmental | 62,090 | 58,514 | - | 58,514 | 60,627 |

City of Flagstaff
Expenditures/Expenses by Fund
Fiscal Year 2026-27

| Fund/Division | Actual Expenditures/ Expenses 2024-25 | Adopted Budgeted Expenditures/ Expenses 2025-26 | Expenditure/ Expense Adjustments Approved 2025-26 | Estimated Expenditures/ Expenses* 2025-26 | Budgeted Expenditures/ Expenses 2026-27 |
|---|--|---|---|--|--|
| Wastewater Fund - Continued | | | | | |
| Contingency | \$ - | 800,000 | - | - | 1,000,000 |
| | 10,434,601 | 31,903,302 | - | 27,906,282 | 38,335,379 |
| Reclaimed Water Fund | | | | | |
| General Administration | 49,621 | 51,707 | - | 51,707 | 51,289 |
| Management Services | 35,090 | 41,811 | - | 41,811 | 62,371 |
| Water Services | 454,455 | 1,680,805 | - | 1,680,805 | 3,876,423 |
| Non-Departmental | 3,824 | 3,869 | - | 3,870 | 3,374 |
| Contingency | - | 50,000 | - | - | 50,000 |
| | 542,990 | 1,828,192 | - | 1,778,193 | 4,043,457 |
| Stormwater Fund | | | | | |
| General Administration | 91,646 | 99,779 | - | 99,779 | 152,290 |
| Management Services | 194,275 | 208,384 | - | 208,384 | 193,760 |
| Planning and Development Services | 33,905 | 48,401 | - | 48,401 | 90,561 |
| Public Works | 2,648 | 4,796 | - | 4,796 | 4,589 |
| Water Services | 12,608,098 | 29,529,125 | - | 7,197,664 | 29,481,706 |
| Non-Departmental | 31,960 | 26,903 | - | 26,903 | 23,275 |
| Contingency | - | 2,000,000 | - | - | 2,000,000 |
| | 12,962,532 | 31,917,388 | - | 7,585,927 | 31,946,181 |
| 2 Solid Waste Fund | | | | | |
| General Administration | 625,149 | 606,470 | - | 606,470 | 616,285 |
| Management Services | 544,957 | 534,485 | - | 534,485 | 527,252 |
| Public Works | 16,868,791 | 13,180,061 | - | 13,122,454 | 13,660,624 |
| Non-Departmental | 188,923 | 197,374 | - | 197,374 | 179,979 |
| Contingency | - | 500,000 | - | - | 500,000 |
| | 18,227,820 | 15,018,390 | - | 14,460,783 | 15,484,140 |
| Sustainability and Environmental Management Fund | | | | | |
| General Administration | 101,038 | 123,166 | - | 123,166 | 200,031 |
| Management Services | 84,876 | 70,153 | - | 70,153 | 89,892 |
| Public Works | 8,251 | 48,760 | - | 48,760 | 10,322 |
| Non-Departmental | 60,669 | 31,192 | - | 31,192 | 41,342 |
| Sustainability | 2,889,187 | 10,016,300 | - | 9,157,790 | 7,451,112 |
| Contingency | - | 30,000 | - | - | 30,000 |
| | 3,144,021 | 10,319,571 | - | 9,431,061 | 7,822,699 |
| 2 Airport Fund | | | | | |
| General Administration | 152,686 | 219,596 | - | 219,596 | 195,958 |
| Management Services | 128,370 | 158,632 | - | 158,632 | 135,677 |
| Public Works | 112,020 | 37,305 | - | 37,305 | 75,465 |
| Economic Vitality | 3,867,325 | 15,692,537 | - | 10,104,799 | 31,021,963 |
| Non-Departmental | 46,844 | 68,381 | - | 68,381 | 53,380 |
| Contingency | - | 100,000 | - | - | 100,000 |
| | 4,307,245 | 16,276,451 | - | 10,588,713 | 31,582,443 |
| Flagstaff Housing Authority Fund | | | | | |
| Planning and Development Services | 13,599,192 | - | - | - | - |
| Housing | - | 17,811,148 | - | 17,898,548 | 18,326,982 |
| Contingency | - | 1,001,250 | - | 913,850 | 1,001,250 |
| | 13,599,192 | 18,812,398 | - | 18,812,398 | 19,328,232 |
| Total Enterprise Funds | 91,647,757 | 169,747,161 | - | 129,725,841 | 192,556,316 |

City of Flagstaff
Expenditures/Expenses by Fund
Fiscal Year 2026-27

| Fund/Division | Actual Expenditures/ Expenses 2024-25 | Adopted Budgeted Expenditures/ Expenses 2025-26 | Expenditure/ Expense Adjustments Approved 2025-26 | Estimated Expenditures/ Expenses* 2025-26 | Budgeted Expenditures/ Expenses 2026-27 |
|-----------------|--|---|---|--|--|
| Total All Funds | \$ 299,601,959 | 522,730,759 | - | 421,913,113 | 550,459,809 |

* Includes actual expenditures/expenses recognized on the modified accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

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City of Flagstaff
Budget by Division and Section
Fiscal Year 2026-27

| Division/Section | Actual Expenditures/ Expenses 2024-25 | Adopted Budgeted Expenditures/ Expenses 2025-26 | Expenditure/ Expense Adjustments Approved 2025-26 | Estimated Expenditures/ Expenses* 2025-26 | Budgeted Expenditures/ Expenses 2026-27 |
|--|--|---|---|--|--|
| General Administration | | | | | |
| City Manager | \$ 872,596 | 1,448,465 | - | 1,448,466 | 1,273,276 |
| Human Resources | 1,703,834 | 1,979,839 | - | 1,979,839 | 2,011,337 |
| Risk Management | 247,518 | 310,403 | - | 310,403 | 289,636 |
| Information Technology | 5,726,868 | 9,419,210 | - | 9,419,210 | 6,986,760 |
| City Attorney | 2,530,773 | 2,955,156 | - | 2,955,156 | 3,165,481 |
| Flagstaff Municipal Court | 4,183,138 | 4,349,586 | - | 4,349,586 | 4,678,777 |
| Communication and Civic Engagement | 1,616,042 | 1,842,032 | - | 1,842,032 | 2,113,203 |
| | 16,880,769 | 22,304,691 | - | 22,304,692 | 20,518,470 |
| Management Services | | | | | |
| Management Services Administration | 435,740 | 625,104 | - | 533,644 | 368,618 |
| Purchasing | 631,442 | 884,025 | - | 884,025 | 775,930 |
| Grants, Contracts and Emergency Management | 679,483 | 1,121,702 | - | 1,121,702 | 985,109 |
| Customer Service | 1,722,738 | 2,145,433 | - | 2,145,433 | 2,225,080 |
| Finance | 1,873,023 | 1,981,181 | - | 1,871,181 | 1,635,024 |
| Budget | 47 | 673,987 | - | 685,587 | 735,370 |
| | 5,342,473 | 7,431,432 | - | 7,241,572 | 6,725,131 |
| Fire | | | | | |
| Fire Operations | 17,810,296 | 22,232,796 | - | 19,387,749 | 22,183,478 |
| Fire Grants | 233,846 | 740,000 | - | 740,000 | 500,000 |
| Fire Watershed Protection | 1,317,536 | 5,053,338 | - | 4,405,338 | 8,519,862 |
| GO Bond Funded Project | - | 1,180,085 | - | 1,180,085 | - |
| | 19,361,678 | 29,206,219 | - | 25,713,172 | 31,203,340 |
| Police | | | | | |
| Police Operations | 22,992,760 | 27,152,842 | - | 28,285,434 | 27,819,924 |
| Police Grants | 1,770,746 | 3,973,781 | - | 4,013,088 | 5,880,920 |
| | 24,763,506 | 31,126,623 | - | 32,298,522 | 33,700,844 |
| Planning and Development Services | | | | | |
| Planning and Development Services | 578,616 | 870,451 | - | 870,451 | 1,080,210 |
| Current Planning | 1,862,767 | 1,908,128 | - | 1,878,945 | 1,017,010 |
| Building Safety and Code Compliance | 2,199,801 | 2,358,637 | - | 2,265,617 | 2,388,855 |
| Housing | 550,618 | - | - | - | - |
| Community Housing Services | 1,003,954 | - | - | - | - |
| CDBG Grants | 1,437,829 | - | - | - | - |
| GO Bond Funded Projects | 101,344 | - | - | - | - |
| Flagstaff Housing Authority | 13,599,192 | - | - | - | - |
| | 21,334,121 | 5,137,216 | - | 5,015,013 | 4,486,075 |
| Public Works | | | | | |
| Public Works Administration | 278,371 | 252,817 | - | 252,817 | 185,062 |
| Public Facilities Maintenance | 5,412,667 | 7,893,857 | - | 5,901,889 | 4,797,368 |
| USGS Facilities | 707,763 | 1,617,949 | - | 1,617,949 | 618,930 |
| Fleet Services | 404,156 | 744,683 | - | 674,951 | 212,600 |
| Street Maintenance and Repairs | 7,100,540 | 8,973,222 | - | 8,973,222 | 10,810,148 |
| Street Construction and Reconstruction | 1,906,082 | 300,000 | - | 315,000 | 3,875,000 |
| Road Repair Pavement Preservation | 7,548,628 | 13,553,983 | - | 13,553,983 | 9,420,895 |
| Landfill | 4,140,876 | 2,910,505 | - | 2,910,505 | 3,002,781 |
| Collections | 7,274,949 | 8,345,630 | - | 8,345,630 | 8,797,706 |
| Transfer Station Operations | 1,092,034 | 1,298,966 | - | 1,298,966 | 1,125,801 |
| Solid Waste - Capital Improvements | 3,939,316 | 30,000 | - | (27,607) | - |

City of Flagstaff
Budget by Division and Section
Fiscal Year 2026-27

| Division/Section | Actual Expenditures/ Expenses 2024-25 | Adopted Budgeted Expenditures/ Expenses 2025-26 | Expenditure/ Expense Adjustments Approved 2025-26 | Estimated Expenditures/ Expenses* 2025-26 | Budgeted Expenditures/ Expenses 2026-27 |
|---|--|---|---|--|--|
| Public Works - Continued | | | | | |
| Solid Waste Debt Service | \$ 219,719 | 216,569 | - | 216,569 | 218,344 |
| | 40,025,101 | 46,138,181 | - | 44,033,874 | 43,064,635 |
| Economic Vitality | | | | | |
| Library City Direct | 4,211,145 | 7,078,234 | - | 7,009,407 | 4,956,234 |
| Library County Direct | 734,320 | 819,481 | - | 1,254,481 | 938,359 |
| Library County Indirect Shared Services | 573,678 | 2,104,233 | - | 1,669,233 | 867,876 |
| Library Grants | 30,233 | 25,000 | - | 27,480 | 50,000 |
| Community Investment | 138,133 | 255,305 | - | 255,305 | 172,870 |
| Beautification | 811,559 | 1,151,251 | - | 1,151,251 | 1,548,412 |
| Beautification - Capital Improvements | 942,733 | 3,381,342 | - | 1,274,000 | 3,267,500 |
| Economic Development | 1,480,815 | 2,028,466 | - | 2,028,466 | 1,902,438 |
| Economic Development Debt Service | 248,348 | 245,413 | - | 245,413 | 246,750 |
| Tourism | 3,089,537 | 3,446,110 | - | 3,491,110 | 3,734,847 |
| Visitor Services | 1,201,913 | 791,684 | - | 826,684 | 709,036 |
| Arts and Science | 1,120,168 | 1,686,828 | - | 1,571,828 | 1,456,925 |
| Parking District | 723,036 | 3,498,082 | - | 1,348,103 | 4,426,939 |
| Parking District Debt Service | 115,025 | 115,025 | - | 115,025 | 57,513 |
| Airport | 3,751,457 | 15,692,537 | - | 10,104,799 | 31,021,963 |
| Airport Debt Service | 115,868 | - | - | - | - |
| | 19,287,968 | 42,318,991 | - | 32,372,585 | 55,357,662 |
| Water Services | | | | | |
| Administration | 1,863,806 | 2,940,591 | - | 2,940,591 | 3,145,378 |
| Water Production | 4,569,031 | 5,555,793 | - | 5,422,593 | 6,105,263 |
| Water Distribution | 2,426,962 | 2,621,377 | - | 2,621,377 | 2,730,833 |
| Water Resource Management | 1,002,228 | 1,184,177 | - | 1,184,177 | 1,210,775 |
| Engineering Services | 581,472 | 928,213 | - | 928,213 | 960,519 |
| Regulatory Compliance | 1,191,017 | 1,393,041 | - | 1,393,041 | 1,483,765 |
| SCADA Information Systems | 1,231,100 | 1,705,489 | - | 1,705,489 | 2,695,513 |
| Wastewater Treatment - Wildcat | 3,168,349 | 2,819,454 | - | 2,819,454 | 4,091,269 |
| Wastewater Treatment - Rio Plant | 1,279,425 | 1,383,437 | - | 1,383,437 | 1,547,552 |
| Wastewater Collection | 1,603,298 | 1,711,263 | - | 1,711,263 | 2,020,126 |
| Reclaim Water | 358,407 | 421,405 | - | 421,405 | 595,017 |
| Stormwater | 2,213,473 | 2,739,852 | - | 3,149,852 | 3,982,269 |
| Drinking Water Capital Improvements | 11,909,116 | 22,468,490 | - | 19,092,705 | 20,869,849 |
| Wastewater Capital Improvements | 1,665,835 | 22,464,561 | - | 19,267,541 | 26,878,848 |
| Reclaim Water Capital Improvements | 96,048 | 1,259,400 | - | 1,259,400 | 3,281,406 |
| Stormwater Capital Improvements | 9,099,420 | 25,430,142 | - | 2,688,681 | 24,140,574 |
| GO Bond Funded Projects | 15,588,271 | 26,629,298 | - | 24,721,372 | 2,383,689 |
| Drinking Water Debt Service | 1,646,290 | 1,642,580 | - | 1,642,580 | 1,644,647 |
| Wastewater Debt Service | 1,998,126 | 1,984,340 | - | 1,984,340 | 1,980,992 |
| Stormwater Debt Service | 1,295,205 | 1,359,131 | - | 1,359,131 | 1,358,863 |
| | 64,786,879 | 128,642,034 | - | 97,696,642 | 113,107,147 |
| Non-Departmental | | | | | |
| Council and Commissions | 736,279 | 857,977 | - | 857,977 | 951,321 |
| Non-Departmental | 4,903,633 | 8,059,362 | - | 8,345,093 | 2,135,694 |
| Transit | 13,312,974 | 15,561,178 | - | 15,561,178 | 13,290,671 |
| GO Bond Funded Projects | 138,397 | 3,263,851 | - | 2,419,441 | 1,600,000 |
| GO Bond Debt Service | 15,484,809 | 8,833,470 | - | 8,833,470 | 9,305,748 |
| Non GO Bond Funded Projects | 249,028 | 7,704,974 | - | 4,310,021 | 3,660,917 |
| Road Repair Debt Service | 1,481,238 | 1,480,913 | - | 1,480,913 | 1,484,138 |
| Non GO Bond Downtown Mile | 919,761 | 6,977,676 | - | 1,448,156 | 29,364,000 |

City of Flagstaff
Budget by Division and Section
Fiscal Year 2026-27

| Division/Section | Actual Expenditures/ Expenses 2024-25 | Adopted Budgeted Expenditures/ Expenses 2025-26 | Expenditure/ Expense Adjustments Approved 2025-26 | Estimated Expenditures/ Expenses* 2025-26 | Budgeted Expenditures/ Expenses 2026-27 |
|---|--|---|---|--|--|
| Non-Departmental - Continued | | | | | |
| Pension Debt Service | \$ 8,704,053 | 8,707,139 | - | 8,707,139 | 8,703,567 |
| Facility Improvement Debt | 311,944 | 301,538 | - | 301,538 | 300,446 |
| | <u>46,242,116</u> | <u>61,748,078</u> | <u>-</u> | <u>52,264,926</u> | <u>70,796,502</u> |
| City Engineering | | | | | |
| Engineering | 247,687 | 279,786 | - | 284,451 | 278,888 |
| Capital Improvements | (107,307) | (137,746) | - | (137,746) | (84,416) |
| Transportation CIP | 16,872,153 | 26,987,865 | - | 5,792,400 | 28,504,900 |
| Road Repair Construction | 272,580 | 1,727,166 | - | 48,000 | 1,504,848 |
| New Street Projects | 284,070 | 8,950,000 | - | 10,425,000 | 25,375,000 |
| Street Widening Projects | 4,868,704 | 14,536,371 | - | 8,125,792 | 18,368,370 |
| Street Operations | 2,586,211 | 3,399,028 | - | 3,323,424 | 10,808,000 |
| Bicycle and Pedestrian Projects | 958,581 | 11,830,066 | - | 9,657,327 | 21,259,168 |
| Street Improvements | 136 | - | - | - | - |
| General Transportation Improvements | 246,680 | 290,000 | - | 290,000 | 300,700 |
| Development Engineering | 1,460,266 | 1,708,438 | - | 1,705,573 | 1,770,334 |
| Transportation Engineering | 585,102 | 676,303 | - | 674,503 | 771,104 |
| | <u>28,274,863</u> | <u>70,247,277</u> | <u>-</u> | <u>40,188,724</u> | <u>108,856,896</u> |
| Parks, Recreation, Open Space and Events | | | | | |
| Parks | 3,931,957 | 5,354,400 | - | 5,376,027 | 4,229,830 |
| Recreation | 4,838,402 | 4,340,086 | - | 4,463,220 | 4,034,876 |
| Open Space | 549,708 | 544,688 | - | 544,688 | 961,394 |
| Events | 2,566 | 999,273 | - | 999,273 | 696,895 |
| Recreation | 1,139,904 | 5,731,063 | - | 4,540,453 | 5,205,654 |
| | <u>10,462,537</u> | <u>16,969,510</u> | <u>-</u> | <u>15,923,661</u> | <u>15,128,649</u> |
| Sustainability | | | | | |
| Sustainability | 2,879,599 | 9,990,313 | - | 9,131,803 | 7,443,677 |
| Environmental Management | 9,588 | 25,987 | - | 25,987 | 7,435 |
| | <u>2,889,187</u> | <u>10,016,300</u> | <u>-</u> | <u>9,157,790</u> | <u>7,451,112</u> |
| Housing | | | | | |
| Housing | - | 606,166 | - | 606,166 | 673,182 |
| Community Housing Services | - | 3,378,766 | - | 3,328,676 | 1,150,399 |
| CDBG Grants | - | 1,072,306 | - | 1,272,325 | 591,192 |
| GO Bond Funded Projects | - | 16,091,571 | - | 11,199,375 | 9,020,341 |
| Flagstaff Housing Authority | - | 17,811,148 | - | 17,898,548 | 18,326,982 |
| | <u>-</u> | <u>38,959,957</u> | <u>-</u> | <u>34,305,090</u> | <u>29,762,096</u> |
| Reserves/Contingencies | (49,239) | 12,484,250 | - | 3,396,850 | 10,301,250 |
| Grand Total | <u>\$ 299,601,959</u> | <u>\$ 522,730,759</u> | <u>\$ -</u> | <u>\$ 421,913,113</u> | <u>\$ 550,459,809</u> |

This schedule includes the entire budgetary responsibility of the division without regard to funding source. Operating revenue transfers provide the level of accountability for division managers and division heads.

* Includes actual expenditures/expenses recognized on the modified accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

City of Flagstaff
Expenditures/Expenses by Division
Fiscal Year 2026-27

| Division/Fund | Actual Expenditures/ Expenses 2024-25 | Adopted Budgeted Expenditures/ Expenses 2025-26 | Expenditure/ Expense Adjustments Approved 2025-26 | Estimated Expenditures/ Expenses * 2025-26 | Budgeted Expenditures/ Expenses 2026-27 |
|--|--|---|---|---|--|
| General Administration | | | | | |
| General Fund | \$ 16,880,769 | 22,304,691 | - | 22,304,691 | 20,518,470 |
| Library | 357,049 | 383,453 | - | 383,453 | 310,588 |
| HURF | 369,439 | 378,696 | - | 378,696 | 378,348 |
| Transportation | 75,208 | 98,680 | - | 98,680 | 147,925 |
| Beautification | - | - | - | - | 2,232 |
| Economic Development | - | - | - | - | 6,873 |
| Tourism | - | - | - | - | 35,803 |
| Recreation | - | - | - | - | 2,924 |
| Parking District | 55,820 | 68,361 | - | 68,361 | 76,395 |
| Water Resource and Infrastructure Fund | 72,707 | 75,174 | - | 75,174 | 89,639 |
| Drinking Water | 559,251 | 584,689 | - | 584,689 | 575,179 |
| Wastewater | 281,634 | 327,215 | - | 327,215 | 373,546 |
| Reclaimed Water | 49,621 | 51,707 | - | 51,707 | 51,289 |
| Stormwater | 91,646 | 99,779 | - | 99,779 | 152,290 |
| Solid Waste | 625,149 | 606,470 | - | 606,470 | 616,285 |
| Sustainability and Environmental Mgmt | 101,038 | 123,166 | - | 123,166 | 200,031 |
| Airport | 152,686 | 219,596 | - | 219,596 | 195,958 |
| | 19,672,017 | 25,321,677 | - | 25,321,677 | 23,733,775 |
| Planning and Development Services | | | | | |
| General Fund | 5,191,802 | 5,137,216 | - | 5,015,013 | 4,486,075 |
| Housing and Community Services | 2,441,783 | - | - | - | - |
| Economic Development | - | - | - | - | 4,539 |
| GO Bonds Funded Projects | 101,344 | - | - | - | - |
| Drinking Water | 20,114 | 24,200 | - | 24,200 | 90,561 |
| Stormwater | 33,905 | 48,401 | - | 48,401 | 90,561 |
| Flagstaff Housing Authority | 13,599,192 | - | - | - | - |
| | 21,388,140 | 5,209,817 | - | 5,087,614 | 4,671,736 |
| Management Services | | | | | |
| General Fund | 5,342,473 | 7,431,432 | - | 7,241,572 | 6,725,131 |
| Library | 127,436 | 146,289 | - | 146,289 | 136,683 |
| HURF | 83,927 | 78,846 | - | 78,846 | 88,917 |
| Transportation | 81,295 | 139,602 | - | 139,602 | 166,189 |
| Beautification | - | - | - | - | 4,275 |
| Economic Development | - | - | - | - | 17,128 |
| Tourism | - | - | - | - | 11,534 |
| Arts and Science | - | - | - | - | 2,090 |
| Recreation | - | - | - | - | 2,365 |
| Parking District | 11,794 | 5,523 | - | 5,523 | 9,309 |
| Water Resource and Infrastructure Fund | 9,986 | 17,673 | - | 17,673 | 23,888 |
| Drinking Water | 1,239,444 | 1,418,139 | - | 1,418,139 | 1,303,183 |
| Wastewater | 365,075 | 339,978 | - | 339,978 | 368,370 |
| Reclaimed Water | 35,090 | 41,811 | - | 41,811 | 62,371 |
| Stormwater | 194,275 | 208,384 | - | 208,384 | 193,760 |
| Solid Waste | 544,957 | 534,485 | - | 534,485 | 527,252 |
| Sustainability and Environmental Mgmt | 84,876 | 70,153 | - | 70,153 | 89,892 |
| Airport | 128,370 | 158,632 | - | 158,632 | 135,677 |
| | 8,248,998 | 10,590,947 | - | 10,401,087 | 9,868,014 |
| Fire | | | | | |
| General Fund | 18,044,142 | 22,972,796 | - | 20,127,749 | 22,683,478 |
| Water Resource and Infrastructure Fund | 1,317,536 | 5,053,338 | - | 4,405,338 | 8,519,862 |

City of Flagstaff
Expenditures/Expenses by Division
Fiscal Year 2026-27

| Division/Fund | Actual Expenditures/ Expenses 2024-25 | Adopted Budgeted Expenditures/ Expenses 2025-26 | Expenditure/ Expense Adjustments Approved 2025-26 | Estimated Expenditures/ Expenses * 2025-26 | Budgeted Expenditures/ Expenses 2026-27 |
|--|--|---|---|---|--|
| Fire - Continued | | | | | |
| GO Bonds Funded Projects | \$ - | 1,180,085 | - | 1,180,085 | - |
| | 19,361,678 | 29,206,219 | - | 25,713,172 | 31,203,340 |
| Police | | | | | |
| General Fund | 24,763,506 | 31,126,623 | - | 32,298,522 | 33,700,844 |
| | 24,763,506 | 31,126,623 | - | 32,298,522 | 33,700,844 |
| Public Works | | | | | |
| General Fund | 6,802,957 | 10,509,306 | - | 8,447,606 | 5,813,960 |
| Library | 62,997 | 52,778 | - | 52,778 | 192,353 |
| HURF | 9,298,870 | 9,549,490 | - | 9,564,490 | 15,053,049 |
| Transportation | 7,663,085 | 13,627,594 | - | 13,627,594 | 9,548,245 |
| Beautification | - | - | - | - | 659 |
| Economic Development | - | - | - | - | 7,563 |
| Tourism | - | - | - | - | 12,786 |
| Parking District | 301 | 603 | - | 603 | 541 |
| Water Resource and Infrastructure Fund | 4,194 | 2,278 | - | 2,278 | 4,440 |
| Drinking Water | 11,188 | 23,829 | - | 23,829 | 18,949 |
| Wastewater | 10,769 | 14,540 | - | 14,540 | 14,049 |
| Stormwater | 2,648 | 4,796 | - | 4,796 | 4,589 |
| Solid Waste | 16,868,791 | 13,180,061 | - | 13,122,454 | 13,660,624 |
| Sustainability and Environmental Mgmt | 8,251 | 48,760 | - | 48,760 | 10,322 |
| Airport | 112,020 | 37,305 | - | 37,305 | 75,465 |
| | 40,846,071 | 47,051,340 | - | 44,947,033 | 44,417,594 |
| Economic Vitality | | | | | |
| General Fund | 138,133 | 255,305 | - | 255,305 | 172,870 |
| Library | 5,549,376 | 10,026,948 | - | 9,960,601 | 6,812,469 |
| Beautification | 1,754,292 | 4,532,593 | - | 2,425,251 | 4,815,912 |
| Economic Development | 1,729,163 | 2,273,879 | - | 2,273,879 | 2,149,188 |
| Tourism | 4,291,450 | 4,237,794 | - | 4,317,794 | 4,443,883 |
| Arts and Science | 1,120,168 | 1,686,828 | - | 1,571,828 | 1,456,925 |
| Parking District | 838,061 | 3,613,107 | - | 1,463,128 | 4,484,452 |
| Airport | 3,867,325 | 15,692,537 | - | 10,104,799 | 31,021,963 |
| | 19,287,968 | 42,318,991 | - | 32,372,585 | 55,357,662 |
| Water Services | | | | | |
| GO Bonds Funded Projects | 15,588,271 | 26,629,298 | - | 24,721,372 | 2,383,689 |
| Drinking Water | 26,421,022 | 40,439,751 | - | 36,930,766 | 40,846,542 |
| Wastewater | 9,715,033 | 30,363,055 | - | 27,166,035 | 36,518,787 |
| Reclaimed Water | 454,455 | 1,680,805 | - | 1,680,805 | 3,876,423 |
| Stormwater | 12,608,098 | 29,529,125 | - | 7,197,664 | 29,481,706 |
| | 64,786,879 | 128,642,034 | - | 97,696,642 | 113,107,147 |
| Non-Departmental | | | | | |
| General Fund | (3,526,252) | 310,535 | - | 544,862 | (6,080,885) |
| COVID Relief Fund | 1,410,061 | 304,956 | - | 356,360 | - |
| Library | 86,220 | 68,188 | - | 68,188 | 65,754 |
| HURF | 76,672 | 122,624 | - | 122,624 | 116,358 |
| Transportation | 14,806,709 | 17,059,829 | - | 17,059,829 | 14,791,508 |
| Housing and Community Services | 35,037 | 51,500 | - | 51,500 | 52,000 |
| Beautification | - | - | - | - | 1,654 |
| Economic Development | - | - | - | - | 3,856 |

City of Flagstaff
Expenditures/Expenses by Division
Fiscal Year 2026-27

| Division/Fund | Actual Expenditures/ Expenses 2024-25 | Adopted Budgeted Expenditures/ Expenses 2025-26 | Expenditure/ Expense Adjustments Approved 2025-26 | Estimated Expenditures/ Expenses * 2025-26 | Budgeted Expenditures/ Expenses 2026-27 |
|---|--|---|---|---|--|
| Non-Departmental - Continued | | | | | |
| Tourism | \$ - | - | - | - | 7,728 |
| Recreation | - | - | - | - | 1,992 |
| Parking District | 6,957 | 7,871 | - | 7,871 | 7,920 |
| General Obligation Bonds | 15,484,809 | 8,833,470 | - | 8,833,470 | 9,305,748 |
| Pension Debt Service Fund | 8,704,053 | 8,707,139 | - | 8,707,139 | 8,703,567 |
| GO Bond Funded Projects | 138,397 | 3,263,851 | - | 2,419,441 | 1,600,000 |
| Non GO Bond Funded Projects | 1,168,789 | 14,682,650 | - | 5,758,177 | 33,024,917 |
| Water Resource and Infrastructure Fund | 39,535 | 9,981 | - | 9,981 | 13,416 |
| Drinking Water | 178,337 | 180,861 | - | 180,861 | 179,371 |
| Wastewater | 62,090 | 58,514 | - | 58,514 | 60,627 |
| Reclaimed Water | 3,824 | 3,869 | - | 3,870 | 3,374 |
| Stormwater | 31,960 | 26,903 | - | 26,903 | 23,275 |
| Solid Waste | 188,923 | 197,374 | - | 197,374 | 179,979 |
| Sustainability and Environmental Mgmt | 60,669 | 31,192 | - | 31,192 | 41,342 |
| Airport | 46,844 | 68,381 | - | 68,381 | 53,380 |
| | <u>39,003,634</u> | <u>53,989,688</u> | - | <u>44,506,537</u> | <u>62,156,881</u> |
| City Engineering | | | | | |
| General Fund | 2,185,748 | 2,526,781 | - | 2,526,781 | 2,735,910 |
| Library | 12,930 | - | - | - | - |
| HURF | 7,750,228 | 850,862 | - | 850,862 | 370,998 |
| Transportation | 18,991,677 | 67,465,763 | - | 37,407,210 | 106,492,801 |
| | <u>28,940,583</u> | <u>70,843,406</u> | - | <u>40,784,853</u> | <u>109,599,709</u> |
| Parks, Recreation, Open Space and Events | | | | | |
| General Fund | 9,322,633 | 11,238,447 | - | 11,383,208 | 9,922,995 |
| BBB-Recreation | 1,139,904 | 5,731,063 | - | 4,540,453 | 5,205,654 |
| | <u>10,462,537</u> | <u>16,969,510</u> | - | <u>15,923,661</u> | <u>15,128,649</u> |
| Sustainability | | | | | |
| Sustainability and Environmental Mgmt | 2,889,187 | 10,016,300 | - | 9,157,790 | 7,451,112 |
| | <u>2,889,187</u> | <u>10,016,300</u> | - | <u>9,157,790</u> | <u>7,451,112</u> |
| Housing | | | | | |
| General Fund | - | 606,166 | - | 606,166 | 673,182 |
| Housing and Community Services | - | 4,451,072 | - | 4,601,001 | 1,741,591 |
| GO Bonds Funded Projects | - | 16,091,571 | - | 11,199,375 | 9,020,341 |
| Flagstaff Housing Authority | - | 17,811,148 | - | 17,898,548 | 18,326,982 |
| | <u>-</u> | <u>38,959,957</u> | - | <u>34,305,090</u> | <u>29,762,096</u> |
| Reserves/Contingencies | | | | | |
| General Fund | (49,239) | 2,483,000 | - | 2,483,000 | 100,000 |
| Library | - | 100,000 | - | - | 100,000 |
| HURF | - | 100,000 | - | - | 100,000 |
| Beautification | - | 10,000 | - | - | 10,000 |
| Economic Development | - | 45,000 | - | - | 45,000 |
| Tourism | - | 175,000 | - | - | 175,000 |
| Arts and Science | - | 10,000 | - | - | 10,000 |
| Parking District | - | 30,000 | - | - | 30,000 |
| Drinking Water | - | 1,000,000 | - | - | 1,000,000 |
| Wastewater | - | 800,000 | - | - | 1,000,000 |
| Reclaimed Water | - | 50,000 | - | - | 50,000 |
| Stormwater | - | 2,000,000 | - | - | 2,000,000 |

City of Flagstaff
Expenditures/Expenses by Division
Fiscal Year 2026-27

| Division/Fund | Actual Expenditures/ Expenses 2024-25 | Adopted Budgeted Expenditures/ Expenses 2025-26 | Expenditure/ Expense Adjustments Approved 2025-26 | Estimated Expenditures/ Expenses * 2025-26 | Budgeted Expenditures/ Expenses 2026-27 |
|---------------------------------------|--|---|---|---|--|
| Reserves/Contingencies - Continued | | | | | |
| Solid Waste | \$ - | 500,000 | - | - | 500,000 |
| Sustainability and Environmental Mgmt | - | 30,000 | - | - | 30,000 |
| Airport | - | 100,000 | - | - | 100,000 |
| Water Resource and Infra Protection | - | 50,000 | - | - | 50,000 |
| Flagstaff Housing Authority | - | 1,001,250 | - | 913,850 | 1,001,250 |
| Pension Debt Service Fund | - | 4,000,000 | - | - | 4,000,000 |
| | (49,239) | 12,484,250 | - | 3,396,850 | 10,301,250 |
| All Funds Total | \$ 299,601,959 | 522,730,759 | - | 421,913,113 | 550,459,809 |

*Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

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City of Flagstaff
 Full-Time Employee and Personnel Compensation
 Fiscal Year 2026-27

| Fund | Full-Time Equivalent (FTE) 2026-27 | Employee Salaries and Hourly Costs 2026-27 | Retirement Costs 2026-27 | Healthcare Costs 2026-27 | Other Benefit Costs 2026-27 | Total Estimated Personnel Compensation 2026-27 |
|--|---|---|--------------------------------|--------------------------------|-----------------------------------|---|
| General Fund | 657.21 | \$ 57,801,674 | \$ 6,724,746 | \$ 6,687,173 | \$ 4,859,122 | \$ 76,072,715 |
| Special Revenue Funds | | | | | | |
| Housing and Community Services | 1.00 | 84,648 | 10,141 | 9,778 | 7,839 | 112,406 |
| Library | 58.50 | 3,714,844 | 391,781 | 536,500 | 279,493 | 4,922,618 |
| Highway User Revenue | 46.17 | 2,944,401 | 411,080 | 415,800 | 349,126 | 4,120,407 |
| Transportation | 0.48 | 18,521 | - | - | 2,374 | 20,895 |
| Beautification | 3.65 | 377,200 | 45,232 | 46,188 | 29,791 | 498,411 |
| Economic Development | 0.65 | 263,056 | 31,578 | 28,017 | 20,765 | 343,416 |
| Tourism | 18.80 | 1,455,737 | 160,186 | 158,499 | 111,455 | 1,885,877 |
| Arts and Science | 1.00 | 95,134 | 11,419 | 10,375 | 7,543 | 124,471 |
| Parking District | 7.30 | 425,776 | 50,827 | 98,694 | 39,897 | 615,194 |
| Water Resource & Infrastructure Protection | 9.00 | 835,200 | 98,331 | 105,780 | 44,386 | 1,083,697 |
| Total Special Revenue Funds | <u>146.55</u> | <u>10,214,517</u> | <u>1,210,575</u> | <u>1,409,631</u> | <u>892,669</u> | <u>13,727,392</u> |
| Capital Project Funds | | | | | | |
| GO Bonds | 1.23 | 87,472 | 10,479 | 2,947 | 8,132 | 109,030 |
| Total Capital Project Funds | <u>1.23</u> | <u>87,472</u> | <u>10,479</u> | <u>2,947</u> | <u>8,132</u> | <u>109,030</u> |
| Enterprise Funds | | | | | | |
| Drinking Water | 62.93 | 5,119,739 | 605,436 | 629,886 | 443,136 | 6,798,197 |
| Wastewater | 22.95 | 1,554,132 | 186,184 | 228,271 | 146,509 | 2,115,096 |
| Reclaimed Water | 1.55 | 116,431 | 13,949 | 15,083 | 10,757 | 156,220 |
| Stormwater | 10.05 | 874,809 | 104,803 | 98,101 | 74,417 | 1,152,130 |
| Solid Waste | 49.40 | 3,622,184 | 422,935 | 501,465 | 358,897 | 4,905,481 |
| Sustainability and Environmental Mgmt | 14.38 | 1,156,808 | 134,366 | 113,165 | 91,027 | 1,495,366 |
| Airport | 14.63 | 1,306,455 | 183,872 | 192,390 | 67,694 | 1,750,411 |
| Flagstaff Housing Authority | 30.20 | 1,980,994 | 223,306 | 293,042 | 173,005 | 2,670,347 |
| Total Enterprise Funds | <u>206.09</u> | <u>15,731,552</u> | <u>1,874,851</u> | <u>2,071,403</u> | <u>1,365,442</u> | <u>21,043,248</u> |
| Total All Funds | <u>1,011.08</u> | <u>\$ 83,835,215</u> | <u>\$ 9,820,651</u> | <u>\$ 10,171,154</u> | <u>\$ 7,125,365</u> | <u>\$ 110,952,385</u> |

City of Flagstaff
 Summary of Operating Capital
 Fiscal Year 2026-27

| Sect # | Section | Operating Capital | Budget 2026-27 |
|----------------------------------|-----------------------------------|--|-------------------|
| General Fund | | | |
| 039 | Grant, Contracts & Emergency Mgmt | Truck Upfit and Wrap | \$ 14,000 |
| 051 | Fire | New Vehicle and Upfit | 75,000 |
| | | Engine and Water Tender Upfit | 155,000 |
| | | Fire Pumper Replacement | 1,017,126 |
| 061 | Police Operations | Replacement Patrol Vehicles and Upfit (9) | 789,000 |
| | | New Vehicle | 65,000 |
| | | Replacement Police Radios | 37,500 |
| | | Dispatch Console Radios (3) | 225,000 |
| | | Operating Capital Reserve | 500,000 |
| 062 | Police Grants | Training Simulator | 328,000 |
| | | New Vehicles and Upfit (2) | 135,000 |
| 124 | Transportation Engineering | Vehicle Replacement | 60,000 |
| 152 | Facility Maintenance | New Vehicle | 65,000 |
| | | New Custodial Services Vehicle | 50,000 |
| | | Uninterrupted Power Source Unit Replacement | 276,982 |
| | | Capital Renewal | 28,700 |
| 154 | Fleet Management | Replacement Vehicles and Upfit (3) | 212,600 |
| 155 | Parks | Signage Upgrades | 20,000 |
| | | Parks Amenities | 20,000 |
| | | Bleacher Upgrades at Athletic Fields | 25,000 |
| | | Storage Yard Fencing - Kinlani | 20,000 |
| | | New Specialized Turf Spraying Equipment | 30,000 |
| 156 | Recreation | Sound System, New Chairs/Tables - Aquaplex | 22,000 |
| | | On-Ice Gamification | 15,000 |
| | | Sound Paneling - Joe Montoya | 10,000 |
| | | Fitness Equipment - Hal Jensen | 8,000 |
| | | General Fund Total | <u>4,203,908</u> |
| Library Fund | | | |
| 035 | Library City Direct | Entry and Skylight Repairs | 20,000 |
| | | Library Fund Total | <u>20,000</u> |
| Highway User Revenue Fund | | | |
| 161 | Street Maintenance | Replacement Motor grader | 500,000 |
| | | Replacement 10 - Wheel Plow Truck | 500,000 |
| | | Replacement Front End Loader | 375,000 |
| | | Replacement Crew Truck | 125,000 |
| | | New Crew Trucks and Upfit (2) - Right-of-Way | 185,000 |
| | | New Supervisor Truck - Right-of-Way | 70,000 |
| | | Bear Cat Wood Chipper | 30,000 |
| | | Machinery and Equipment - Right-of-Way | 5,000 |
| | | Computer Hardware/Software - Right-of-Way | 5,000 |
| | | Highway User Revenue Fund Total | <u>1,795,000</u> |
| Beautification Fund | | | |
| 211 | Beautification | Expanded Use of Right-of-Way | 25,000 |
| | | Beautification Fund Total | <u>25,000</u> |
| Economic Development Fund | | | |
| 213 | Economic Development | Chiller Replacement - Moonshot Incubator | 375,000 |
| | | Economic Development Fund Total | <u>375,000</u> |

City of Flagstaff
 Summary of Operating Capital
 Fiscal Year 2026-27

| Sect # | Section | Operating Capital | Budget 2026-27 |
|--|------------------------------|---|-------------------|
| Tourism Fund | | | |
| 215 | Visitor Services | Parking Lot Repair - Visitor Center | \$ 6,700 |
| | | HVAC Replacement - Visitor Center | 30,000 |
| | | Window Sealing - Visitor Center | 10,000 |
| | | Tourism Fund Total | <u>46,700</u> |
| Recreation Fund | | | |
| 158 | Recreation Projects | Deferred Maintenance Projects | 200,000 |
| | | Play Structure Replacements | 150,000 |
| | | Recreation Fund Total | <u>350,000</u> |
| Parking District Fund | | | |
| 231 | Parking District | Kiosk Replacement | 25,000 |
| | | Parking District Fund Total | <u>25,000</u> |
| Water Resource and Infrastructure Protection Fund | | | |
| 053 | Fire Watershed Protection | Wildland Fire Equipment | 35,000 |
| | | Water Resource and Infrastructure Protection Fund Total | <u>35,000</u> |
| Drinking Water Fund | | | |
| 301 | Water Production | New Forklift - Lake Mary WTP | 30,000 |
| | | Chlorine Dioxide Generator Replacement | 350,000 |
| 303 | Water Distribution | Replacement Dump Truck | 125,000 |
| 307 | SCADA Information Systems | New Electrical Program Truck | 80,000 |
| | | Computer Hardware/Software | 70,000 |
| | | SCADA Upgrades | 250,000 |
| | | Drinking Water Fund Total | <u>905,000</u> |
| Wastewater Fund | | | |
| 311 | Wastewater Treatment-Wildcat | Bobcat | 100,000 |
| | | Boiler Replacement | 400,000 |
| | | Verkada Upgrade | 120,000 |
| 313 | Wastewater Collection | Verkada Upgrade - Rio | 120,000 |
| | | Vehicle Replacement | 425,000 |
| | | Wastewater Fund Total | <u>1,165,000</u> |
| Stormwater Fund | | | |
| 331 | Stormwater | New 10 Wheel Dump Truck | 450,000 |
| | | Stormwater Fund Total | <u>450,000</u> |
| Solid Waste Fund | | | |
| 165 | Solid Waste - Landfill | Compactor GPS/Data Collector Replacement | 41,000 |
| | | Portable Litter Fencing - Cell D | 39,000 |
| | | Landfill Tarp Cover | 35,000 |
| | | New Electrical and Lighting | 7,000 |
| 166 | Solid Waste - Collections | New Vehicle - Crew | 58,000 |
| | | Automated Side Loader New (2) | 1,000,000 |
| | | Commercial Collections Truck (2) | 1,000,000 |
| | | Solid Waste Fund Total | <u>2,180,000</u> |

City of Flagstaff
 Summary of Operating Capital
 Fiscal Year 2026-27

| Sect # | Section | Operating Capital | Budget 2026-27 |
|--------------|--------------------------|--|----------------------|
| Airport Fund | | | |
| 221 | Airport Operations | HVAC Units (4) - ARFF Station | \$ 35,000 |
| | | Terminal HVAC Relocation | 35,000 |
| | | Regulator in Airfield Lighting Vault-Replace | 45,000 |
| 222 | Airport Capital Projects | Truck Purchase - ARFF | 1,412,366 |
| | | Airport Fund Total | <u>1,527,366</u> |
| 109 | Housing Authority | Capital Funds - East | 630,000 |
| | | Capital Funds - West | 360,000 |
| | | Housing Authority Total | <u>990,000</u> |
| | | Total | <u>\$ 14,092,974</u> |

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City of Flagstaff
 Summary of Capital Improvement Program
 Fiscal Year 2026-27

| Sect # | Section | Project | Budget 2026-27 |
|----------------------------------|--------------------------|---|-------------------|
| General Fund | | | |
| 051 | Fire Operations | John Wesley Powell Fire Station #7 - Design | \$ 1,552,500 |
| | | Fire Administrative Facility - Design | 1,114,000 |
| | | Fire Capital Improvement Program Reserve | 1,100,000 |
| | | Academy/Burn Room Repair and Construction | 110,000 |
| 061 | Police Operations | Public Safety Sawmill Expansion - Design | 140,000 |
| | | Police Capital Improvement Reserve | 1,500,000 |
| 152 | Facility Maintenance | Roof Replacement - City Hall | 1,500,000 |
| | | Roof Replacement - LEAF Facility | 305,000 |
| | | Carpet Replacement - Various Fire Stations | 125,000 |
| | | Concrete Repairs - City Courthouse | 52,000 |
| | | City Hall Improvements | 50,000 |
| | | City Hall Plaza Steps Repairs | 200,000 |
| 155 | Parks | Skate Park Expanded Concrete - Bushmaster | 50,000 |
| | | Ramada/Concrete Replacement-Mobile Haven | 50,000 |
| | | Dugout Shade Structures - Thorpe Park | 40,000 |
| | | General Fund Total | 7,888,500 |
| Economic Development Fund | | | |
| | | Acoustic Upgrade - Moonshot Incubator | 60,000 |
| | | Total Economic Development Fund | 60,000 |
| Library Fund | | | |
| 035 | City Library | Window Replacements - Downtown | 130,000 |
| | | Library Fund Total | 130,000 |
| Highway User Revenue Fund | | | |
| 162 | Street Construction | Equipment Barn-Building #7 | 3,875,000 |
| | | Highway User Revenue Fund Total | 3,875,000 |
| Transportation Fund | | | |
| 112 | Transportation | Lone Tree Railroad Overpass | 28,500,000 |
| 116 | Road Repair Construction | Coconino Estates - Phase I | 1,497,848 |
| 117 | New Street Projects | 4th Street/John Wesley Powell (JWP) Extension | 22,875,000 |
| | | John Wesley Powell - Lake Mary to Airport | 2,300,000 |
| | | Ponderosa Parkway Extension | 200,000 |
| 118 | Street Widening Projects | Butler-Fourth Improvements | 14,081,100 |
| | | Lone Tree: Butler to O'Leary | 3,987,270 |
| | | Lone Tree Feasibility Study: O'Leary to JWP | 300,000 |
| 119 | Streets Operations | Signal and Traffic Management | 100,000 |
| | | Intersection Improvements | 100,000 |
| | | Quiet Zone Modifications | 658,000 |
| | | Dark Sky Lighting | 750,000 |
| | | Neighborhood Plans | 200,000 |
| | | West Route 66 | 4,800,000 |
| | | Country Club/Oakmont | 200,000 |
| | | San Francisco/Franklin Signal | 400,000 |
| | | Smokerise Highway 89 | 925,000 |
| | | Crestone Left Turn | 500,000 |

City of Flagstaff
 Summary of Capital Improvement Program
 Fiscal Year 2026-27

| Sect # | Section | Project | Budget 2026-27 |
|---------------------|-----------------------------------|---|-------------------|
| 119 | Streets Operations - Continued | Downtown Safety-Leroux to San Francisco | \$ 400,000 |
| | | Quite Zone-Fanning and Steves | 200,000 |
| | | La Plaza Vieja Traffic Calming | 1,500,000 |
| | | Traffic Calming | 75,000 |
| 120 | Bicycle and Pedestrian Projects | General Planning | 155,800 |
| | | Project Pre-design | 200,000 |
| | | Safe Streets Master Plan | 125,000 |
| | | US 180 Corridor | 8,000,000 |
| | | Route 66 - FUTS/ADA | 2,170,000 |
| | | Bicycle Boulevard | 100,000 |
| | | Safe Routes to School | 15,500 |
| | | Lake Mary Rd at Walapai Crossing | 105,000 |
| | | Fanning/Huntington Corner Rebuild | 448,000 |
| 120 | Bicycle and Pedestrian Projects | Flagstaff Urban Trails System (FUTS) | |
| | | FUTS Signing | 20,000 |
| | | Switzer Canyon Trail | 350,000 |
| | | Foxglenn Trail | 268,000 |
| | | Spot Improvements | 100,000 |
| | | Single Track/Forest | 120,000 |
| | | Mountain View Access | 450,000 |
| | | Sawmill Trail | 214,000 |
| | | Highland Mesa Park | 1,450,000 |
| | | Country Club Trail | 119,200 |
| | | Mt. Elden Base Trail Connections | 150,000 |
| | | Sidewalks | |
| | | Sidewalk Infill Program | 200,000 |
| | | Lake Mary Corridor | 1,550,000 |
| | | Fort Valley Road | 628,249 |
| | | Bikeways | |
| | | Bike Lane Striping Program | 105,000 |
| | | Sinclair Ridge Trail | 44,000 |
| | | Bikeway Signing | 20,000 |
| | | Bicycle Parking | 20,000 |
| | | Butler Avenue Complete Streets | 3,300,000 |
| | | Enhanced Beacon Crossings | |
| | | Humphreys Street at Fine Crossing | 650,000 |
| | | First/Last Mile Grant | |
| | | Bicycle Projects | 181,419 |
| 121 | General Improvements | General Improvements and Partnerships | |
| | | Reserve for Improvements | 100,000 |
| | | HSIP Program | 50,000 |
| | | Traffic Engineering | 125,000 |
| 163 | Road Repair Pavement Preservation | Pavement Overlay | 9,420,895 |
| | | Transportation Fund Total | 115,504,281 |
| Beautification Fund | | | |
| 212 | Capital Improvements | Indigenous Representation | 25,000 |
| | | 4th Street/Locket Roundabout | 175,000 |
| | | Airport Terminal Exterior Improvements | 150,000 |

City of Flagstaff
 Summary of Capital Improvement Program
 Fiscal Year 2026-27

| Sect # | Section | Project | Budget 2026-27 |
|---|----------------------------------|---|-------------------|
| 212 | Capital Improvements - Continued | Water Tank Mural at Buffalo Park | \$ 330,000 |
| | | Switzer Canyon Roundabout | 462,500 |
| | | Heritage Square Sculpture and Art Fence | 110,000 |
| | | East Side Streetscape Beautification | 100,000 |
| | | Joe Montoya Sculpture Garden | 275,000 |
| | | Phoenix Parking Plaza-DCC Civic Space | 50,000 |
| | | Huntington Gabion & Ponderosa/Verde Landscape | 390,000 |
| | | Spruce Wash Wedge | 700,000 |
| | | Future Projects | 500,000 |
| | | Beautification Fund Total | 3,267,500 |
| Arts and Science Fund | | | |
| 216 | Arts & Science | Thorpe Park Sculpture Exhibition | 110,000 |
| | | Multicultural Park Sculpture Exhibit | 150,000 |
| | | Contingency for Future Projects | 25,000 |
| | | Arts and Science Fund Total | 285,000 |
| Recreation Fund | | | |
| 158 | Recreation Projects | Open Space McMillan Mesa Trail Rehab | 312,254 |
| | | Continental Regional Park Design | 1,500,000 |
| | | Cheshire Park | 2,000,000 |
| | | Ponderosa Park Reconstruction | 1,030,000 |
| | | Recreation Fund Total | 4,842,254 |
| Parking District Fund | | | |
| 231 | Parking District | Property Acquisition | 2,500,000 |
| | | Parking District Fund Total | 2,500,000 |
| Water Resource and Infrastructure Protection Fund | | | |
| 053 | Fire Watershed Protection | Wildland Fire Management Station | 4,598,000 |
| | | Water Resource and Infrastructure Protection Fund Total | 4,598,000 |
| Drinking Water Fund | | | |
| 301 | Water Production | Roof/Flooring Replacement - Lake Mary WTP | 35,000 |
| 370 | Water Capital Projects | Rio de Flag Water Relocations | 1,811,250 |
| | | Aging Water Infrastructure Replacements | 198,007 |
| | | Water Vault/PRV Replacements | 200,000 |
| | | Radio Read Meter Replacements | 300,000 |
| | | Reserve for Improvements | 337,459 |
| | | SCADA Well Upgrades | 30,000 |
| | | Lake Mary Flocculations | 4,800,000 |
| | | Switzer Canyon Transmission Line Phase 4 | 10,000 |
| | | Switzer Canyon Transmission Line Phase 5 | 5,000,000 |
| | | Water Energy Efficiency Upgrades | 100,000 |
| | | Fort Tuthill Well | 1,600,000 |
| | | Lake Mary Raw Water Pipeline Rehab | 450,000 |
| | | Zone B Storage | 500,000 |
| | | JW Powell Waterline Oversizing | 1,150,000 |
| | | Eastside Shop New Building | 400,000 |

City of Flagstaff
 Summary of Capital Improvement Program
 Fiscal Year 2026-27

| Sect # | Section | Project | Budget 2026-27 |
|-----------------------------|------------------------------------|--|-------------------|
| 370 | Water Capital Projects - Continued | Water Rate Study | \$ 50,000 |
| | | Fort Valley Shopping Center | 108,160 |
| | | Inner Basin - Waterline | 224,973 |
| | | Unprogrammed Projects | 3,600,000 |
| | | Drinking Water Fund Total | <u>20,904,849</u> |
| Wastewater Fund | | | |
| 311 | Wastewater Treatment-Wildcat | Pavement Repair | 358,000 |
| | | Roof Repair - Admin Building | 80,000 |
| 313 | Wastewater Collection | Carpet, Paint, Ceiling Replacement - Rio | 30,000 |
| 375 | Wastewater Capital | Aging Sewer Replacements | 650,000 |
| | | Reserve for Improvements | 300,000 |
| | | Rio de Flag Flood Control | 3,417,332 |
| | | Coconino Estates Bundle #4 | 825,977 |
| | | Wildcat Interceptor Project | 6,309,322 |
| | | Rio Solids Treatment | 12,500,000 |
| | | Sewer Collection AIR Assessments | 100,000 |
| | | Rio de Flag Fiber Upgrade | 250,000 |
| | | Wildcat Roof Replacement | 225,514 |
| | | Master Plan - Collections | 357,054 |
| | | AWT Sampling and Testing | 64,896 |
| | | Meade Lane Drainage Improvement | 39,800 |
| | | Wastewater Plant | 1,338,953 |
| | | Unprogrammed Projects | 500,000 |
| | | Wastewater Fund Total | <u>27,346,848</u> |
| Reclaimed Water Fund | | | |
| 380 | Reclaimed Water Capital Projects | 8" Bottleneck - Reclaimed Line | 2,700,000 |
| | | Rate Study-Reclaimed Portion | 28,122 |
| | | Rio Reclaimed Water PRV Station Raise/Relocate | 553,284 |
| | | Reclaimed Water Fund Total | <u>3,281,406</u> |
| Stormwater Fund | | | |
| 331 | Stormwater | Concrete Repair - Continental and Cheshire | 280,000 |
| 385 | Stormwater Capital Projects | Rio de Flag | 15,281,000 |
| | | Spot Improvements | 350,000 |
| | | Stormwater Capital Reserve | 218,405 |
| | | Right-of-Way Acquisition | 64,105 |
| | | Side Drain Lateral Santa Fe Avenue | 3,395,000 |
| | | Meade Lane Drainage Improvement | 832,064 |
| | | Fanning Wash Channel Capacity | 4,000,000 |
| | | Stormwater Fund Total | <u>24,420,574</u> |
| Airport Fund | | | |
| 221 | Airport Operations | Hangar Rood Repair - Foxtrot | 50,000 |
| | | Hangar Rood Repair - Executive | 30,000 |
| 222 | Airport Capital Projects | Land Acquisition Safety Area | 2,200,000 |
| | | Multi Use Building - Construction | 14,321,261 |
| | | Wildlife Deterrent Fencing | 1,750,000 |
| | | ADOT Environmental Assessment | 657,728 |

City of Flagstaff
 Summary of Capital Improvement Program
 Fiscal Year 2026-27

| Sect # | Section | Project | Budget 2026-27 |
|----------------------------------|--------------------------------------|---|------------------------------|
| 222 | Airport Capital Projects - Continued | Airport Pavement Management System | \$ 1,000,000 |
| | | FAA BIL Terminal Expansion | 5,007,200 |
| | | Terminal Access and Animal Relief Area | 216,500 |
| | | Airport Fund Total | <u>25,232,689</u> |
| Non-GO Capital Project Bond Fund | | | |
| 422 | USGS Office Building | USGS Building Renovations | 3,660,917 |
| 427 | Downtown Mile | Downtown Mile | 29,285,000 |
| | | Amtrak Station Platforms | 79,000 |
| | | Non-GO Capital Project Bond Fund Total | <u>33,024,917</u> |
| GO Capital Project Bond Fund | | | |
| 105 | Housing | Public Housing Redevelopment | 4,945,529 |
| 375 | Wastewater Capital Improvements | Wildcat Co-Generation Unit Construction | 149,289 |
| | | Rio Reclaim Generators | 1,734,400 |
| | | Turbo Blowers | 500,000 |
| 421 | GO Capital Project Bond | FUTS/Open Space Land Acquisition | 1,600,000 |
| | | GO Capital Project Bond Fund Total | <u>8,929,218</u> |
| | | Total | <u><u>\$ 286,091,036</u></u> |

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City of Flagstaff
Debt Service Requirements
Fiscal Year 2026-27

| | Original Issue | Outstanding 7/1/26 | Principal | Interest | Fiscal Charges | Total Requirements |
|---|-----------------------|-----------------------|-------------------|------------------|-------------------|-----------------------|
| General Fund | | | | | | |
| Capital Lease - Renewable Energy Equipment | \$ 1,014,557 | 181,518 | 73,221 | 4,275 | - | 77,496 |
| Certificates of Participation - Courthouse | 3,845,000 | 3,195,000 | 120,000 | 102,150 | 800 | 222,950 |
| | <u>4,859,557</u> | <u>3,376,518</u> | <u>193,221</u> | <u>106,425</u> | <u>800</u> | <u>300,446</u> |
| Transportation Fund | | | | | | |
| Revenue Bonds - Series 2016 Road Repair | 8,930,000 | 4,340,000 | 605,000 | 161,500 | 1,250 | 767,750 |
| Revenue Bonds - Series 2018 Road Repair | 10,000,000 | 6,920,000 | 465,000 | 250,013 | 1,375 | 716,388 |
| <i>Proposed: Prop 420</i> | 3,600,000 | - | - | - | - | - |
| <i>Proposed: Prop 419</i> | 14,600,000 | - | - | - | - | - |
| | <u>37,130,000</u> | <u>11,260,000</u> | <u>1,070,000</u> | <u>411,513</u> | <u>2,625</u> | <u>1,484,138</u> |
| Economic Development Fund | | | | | | |
| GADA Revenue Bonds - Series 2010A Incubator | 3,370,000 | 1,100,000 | 200,000 | 46,250 | 500 | 246,750 |
| | <u>3,370,000</u> | <u>1,100,000</u> | <u>200,000</u> | <u>46,250</u> | <u>500</u> | <u>246,750</u> |
| Parking District Fund | | | | | | |
| Capital Lease - Parking Meters | 1,000,000 | 56,691 | 56,691 | 822 | - | 57,513 |
| | <u>1,000,000</u> | <u>56,691</u> | <u>56,691</u> | <u>822</u> | <u>-</u> | <u>57,513</u> |
| General Obligation Bond Fund | | | | | | |
| Series 2013 - Capital Projects | 11,460,000 | 2,755,000 | 890,000 | 69,300 | 795 | 960,095 |
| Series 2016 - Capital Projects | 16,105,000 | 10,330,000 | 765,000 | 397,900 | 300 | 1,163,200 |
| Series 2020 - Courthouse/Public Safety | 11,090,000 | 1,975,000 | 625,000 | 66,500 | 250 | 691,750 |
| Series 2020 - WIFA - FWPP | 5,000,000 | 3,850,044 | 243,074 | 7,046 | 28,333 | 278,453 |
| Series 2024A - Prop 441 | 26,875,000 | 25,715,000 | 2,120,000 | 1,232,750 | 500 | 3,353,250 |
| Series 2024C - Refunding | 3,305,000 | 3,270,000 | 300,000 | 156,000 | 500 | 456,500 |
| <i>Proposed</i> | - | - | 1,920,000 | 480,000 | - | 2,400,000 |
| Arbitrage | - | - | - | - | 2,500 | 2,500 |
| | <u>73,835,000</u> | <u>47,895,044</u> | <u>6,863,074</u> | <u>2,409,496</u> | <u>33,178</u> | <u>9,305,748</u> |
| Pension Debt Service Fund | | | | | | |
| Certificates of Participation - Pension | 131,000,000 | 99,015,000 | 6,110,000 | 2,592,317 | 1,250 | 8,703,567 |
| | <u>131,000,000</u> | <u>99,015,000</u> | <u>6,110,000</u> | <u>2,592,317</u> | <u>1,250</u> | <u>8,703,567</u> |
| Drinking Water Fund | | | | | | |
| WIFA - 2010 Fort Tuthill Well Improvements | 594,951 | 129,667 | 31,249 | 1,083 | 1,711 | 34,043 |
| WIFA - 2010 Local Aquifer Study | 1,100,000 | 270,762 | 65,253 | 2,262 | 3,572 | 71,087 |
| Revenue Bonds - 2017 Refunding | 6,389,858 | 512,284 | 512,284 | 5,097 | 369 | 517,750 |
| Revenue Bonds - 2019 Projects | 5,044,710 | 3,365,817 | 194,738 | 78,770 | 1,053 | 274,561 |
| Revenue Bonds - 2022 Refunding | 4,930,000 | 2,285,000 | 698,000 | 48,206 | 1,000 | 747,206 |
| <i>Proposed: Water Projects</i> | 11,836,223 | - | - | - | - | - |
| | <u>29,895,742</u> | <u>6,563,530</u> | <u>1,501,524</u> | <u>135,418</u> | <u>7,705</u> | <u>1,644,647</u> |
| Wastewater Fund | | | | | | |
| Capital Lease - Renewable Energy Equipment | 1,936,443 | 346,448 | 139,755 | 8,160 | - | 147,915 |
| Revenue Bonds - 2017 Refunding | 10,739,142 | 3,088,716 | 1,538,716 | 46,155 | 1,106 | 1,585,977 |
| Revenue Bonds - 2019 Projects | 4,540,290 | 3,029,183 | 175,262 | 70,891 | 947 | 247,100 |
| <i>Proposed: Wastewater Projects</i> | 5,338,953 | - | - | - | - | - |
| | <u>22,554,828</u> | <u>6,464,347</u> | <u>1,853,733</u> | <u>125,206</u> | <u>2,053</u> | <u>1,980,992</u> |
| Stormwater Fund | | | | | | |
| Revenue Bonds - Series 2022 | 4,092,000 | 3,203,000 | 230,000 | 82,450 | 1,000 | 313,450 |
| WIFA - Series 2022 Projects | 19,000,000 | 17,326,950 | 587,907 | 202,011 | 255,495 | 1,045,413 |
| <i>Proposed: Stormwater Projects</i> | 19,806,200 | - | - | - | - | - |
| | <u>42,898,200</u> | <u>20,529,950</u> | <u>817,907</u> | <u>284,461</u> | <u>256,495</u> | <u>1,358,863</u> |
| Solid Waste Fund | | | | | | |
| Certificates of Participation - Core Services | 3,880,000 | 3,205,000 | 110,000 | 106,844 | 1,500 | 218,344 |
| | <u>3,880,000</u> | <u>3,205,000</u> | <u>110,000</u> | <u>106,844</u> | <u>1,500</u> | <u>218,344</u> |
| Total Debt Service Requirements | \$ 350,423,327 | 199,466,080 | 18,776,150 | 6,218,752 | 306,106 | 25,301,008 |

City of Flagstaff
General Fund
Five Year Plan 2027-2031

| Sources of Funds | Actual 2024-25 | Budget 2025-26 | Estimate 2025-26 | Budget 2026-27 | 2027-28 | 2028-29 | 2029-30 | 2030-31 |
|-----------------------------------|-------------------|-------------------|---------------------|-------------------|------------|------------|------------|------------|
| Beginning Fund Balance | \$ 88,118,943 | 83,283,726 | 91,028,818 | 60,763,677 | 42,672,523 | 39,645,755 | 41,717,611 | 45,772,618 |
| Revenues | | | | | | | | |
| Taxes | | | | | | | | |
| Property Tax | 7,200,552 | 7,216,000 | 7,291,000 | 7,828,000 | 7,868,000 | 7,908,000 | 7,948,000 | 7,988,000 |
| Sales Tax | 31,300,247 | 31,772,700 | 31,557,100 | 32,479,200 | 33,387,400 | 34,321,400 | 35,283,300 | 35,283,300 |
| Franchise Fees | 2,794,931 | 2,661,500 | 2,692,000 | 2,732,000 | 2,778,500 | 2,827,100 | 2,877,800 | 2,815,800 |
| Intergovernmental | | | | | | | | |
| State Shared Sales Tax | 11,759,311 | 11,855,200 | 11,960,000 | 12,294,900 | 12,663,700 | 13,043,600 | 13,434,900 | 13,031,900 |
| State Shared Income Tax | 16,291,982 | 15,062,100 | 15,113,600 | 16,201,000 | 15,360,000 | 15,934,000 | 16,321,000 | 16,929,000 |
| Auto Lieu Tax | 4,781,169 | 4,722,600 | 4,733,000 | 4,875,000 | 5,021,300 | 5,171,900 | 5,327,100 | 5,167,300 |
| Excise Tax | 613,731 | 618,000 | 569,000 | 586,100 | 603,700 | 621,800 | 640,500 | 621,300 |
| Federal Grants | 790,111 | 1,784,578 | 1,784,578 | 1,307,802 | 101,120 | 103,959 | 106,898 | 109,939 |
| State/Local Grants | 1,687,985 | 3,061,262 | 3,061,262 | 5,663,418 | 396,508 | 410,385 | 424,748 | 439,614 |
| Other | 1,987,682 | 1,521,932 | 1,735,997 | 1,658,869 | 1,591,225 | 1,624,368 | 1,658,320 | 1,693,101 |
| Licenses and Permits | | | | | | | | |
| Business Licenses | 31,432 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| Building Permits | 2,814,775 | 2,000,000 | 2,250,000 | 2,020,000 | 2,060,400 | 2,101,600 | 2,143,600 | 2,036,400 |
| Other Licenses and Permits | 3,311,464 | 1,237,880 | 1,832,880 | 1,508,142 | 1,512,074 | 1,513,686 | 1,515,314 | 1,516,959 |
| Charges for Services | | | | | | | | |
| Planning and Development Services | 1,941,751 | 745,000 | 1,014,000 | 756,000 | 756,000 | 756,000 | 756,000 | 756,000 |
| Parks and Recreation | 1,298,332 | 1,322,350 | 1,322,350 | 1,322,350 | 1,322,350 | 1,322,350 | 1,322,350 | 1,322,350 |
| Public Safety | 956,123 | 690,505 | 773,601 | 777,366 | 781,170 | 785,011 | 788,891 | 792,809 |
| Cemetery/General Government | 279,408 | 200,571 | 200,571 | 202,562 | 204,573 | 206,604 | 208,655 | 210,726 |
| Fines and Forfeitures | | | | | | | | |
| Court Fines | 366,667 | 413,174 | 383,174 | 387,006 | 390,876 | 394,785 | 398,733 | 402,720 |
| Other Fines and Forfeitures | 346,390 | 362,388 | 362,388 | 363,692 | 365,008 | 366,339 | 367,681 | 369,038 |
| Other | | | | | | | | |
| Rents | 1,546,945 | 1,378,988 | 1,378,988 | 1,379,291 | 1,379,597 | 1,379,906 | 1,380,218 | 1,380,533 |
| Investment Earnings | 3,381,953 | 1,530,995 | 3,282,858 | 1,356,475 | 1,256,325 | 1,261,618 | 1,266,964 | 1,272,364 |
| Miscellaneous | 1,292,447 | 815,858 | 1,047,284 | 817,454 | 819,066 | 820,694 | 822,338 | 823,998 |
| Total Revenues | 96,775,388 | 91,003,581 | 94,372,631 | 96,546,627 | 90,648,892 | 92,905,105 | 95,023,310 | 94,993,151 |

City of Flagstaff
General Fund
Five Year Plan 2027-2031

| | Actual 2024-25 | Budget 2025-26 | Estimate 2025-26 | Budget 2026-27 | 2027-28 | 2028-29 | 2029-30 | 2030-31 |
|---|-------------------|-------------------|---------------------|-------------------|-------------|-------------|-------------|-------------|
| Transfers In | | | | | | | | |
| Library | \$ 24,192 | 24,192 | 24,192 | 137,577 | 137,577 | 24,192 | - | - |
| HURF | 13,000 | 13,000 | 13,000 | 8,000 | 8,000 | - | - | - |
| Beautification | 353,005 | 422,399 | 422,399 | - | - | - | - | - |
| Economic Development | 217,300 | 82,275 | 82,275 | 41,060 | 41,060 | - | - | - |
| Tourism | 138,529 | 284,000 | 284,000 | 79,010 | 79,010 | 25,000 | 25,000 | 25,000 |
| Arts & Science | - | - | - | 10,000 | 10,000 | - | - | - |
| Recreation | 2,441,615 | 2,574,189 | 2,610,939 | 2,609,189 | 2,574,189 | 2,574,189 | 2,574,189 | 2,574,189 |
| Drinking Water | 482,364 | - | - | 24,658 | 24,658 | - | - | - |
| Wastewater | 377,284 | - | - | 4,500 | 4,500 | - | - | - |
| Solid Waste | 86,737 | - | - | 12,709 | 12,709 | - | - | - |
| Sustainability and Environmental Mgmt | 63,384 | 24,000 | 24,000 | 17,601 | 17,101 | - | - | - |
| Total Transfers In | 4,197,410 | 3,424,055 | 3,460,805 | 2,944,304 | 2,898,804 | 2,623,381 | 2,599,189 | 2,599,189 |
| Total Sources of Funds | 189,091,741 | 177,711,362 | 188,862,254 | 160,254,608 | 136,220,219 | 135,174,241 | 139,340,110 | 143,364,958 |
| Uses of Funds | | | | | | | | |
| Operating | | | | | | | | |
| General Administration | 16,616,551 | 20,582,767 | 20,582,767 | 20,518,470 | 16,136,431 | 16,003,512 | 16,003,512 | 16,003,512 |
| Management Services | 5,240,612 | 7,216,432 | 7,118,032 | 6,711,131 | 6,154,874 | 6,154,874 | 6,154,874 | 6,154,874 |
| Fire | 15,579,001 | 17,953,717 | 17,875,170 | 17,559,852 | 15,461,114 | 15,461,114 | 15,461,114 | 15,461,114 |
| Police | 24,527,488 | 28,846,623 | 29,453,041 | 29,981,344 | 23,095,624 | 23,118,058 | 23,080,505 | 23,104,537 |
| Planning and Development Services | 5,008,023 | 5,584,141 | 4,948,792 | 4,486,075 | 3,938,246 | 3,938,246 | 3,938,246 | 3,938,246 |
| Public Works | 3,140,435 | 4,538,194 | 4,490,609 | 2,948,678 | 2,590,506 | 2,590,506 | 2,590,506 | 2,590,506 |
| Economic Vitality | 138,133 | 215,305 | 215,305 | 172,870 | 165,955 | 165,955 | 165,955 | 165,955 |
| Non-Departmental | 2,778,736 | 3,467,854 | 3,467,854 | 3,087,015 | 2,728,913 | 2,728,913 | 2,728,913 | 2,728,913 |
| City Engineering | 2,115,748 | 2,451,781 | 2,451,781 | 2,675,910 | 2,477,212 | 2,477,212 | 2,477,212 | 2,477,212 |
| Parks, Recreation, Open Space, and Events | 8,872,259 | 10,055,257 | 10,092,007 | 9,612,995 | 8,464,188 | 8,464,188 | 8,464,188 | 8,464,188 |
| Housing | - | - | 606,166 | 673,182 | 630,415 | 630,415 | 630,415 | 630,415 |
| Contingency | (49,239) | 2,483,000 | 2,483,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| Less: Indirect Charges | (8,068,050) | (8,603,386) | (8,603,386) | (9,468,346) | (9,468,346) | (9,743,769) | (9,743,769) | (9,743,769) |
| Total Operating | 75,899,697 | 94,791,685 | 95,181,138 | 89,059,176 | 72,475,132 | 72,089,224 | 72,051,671 | 72,075,703 |
| Capital | | | | | | | | |
| Fleet | \$ 3,253,949 | 1,983,769 | 1,900,912 | 2,138,726 | 765,000 | 765,000 | 765,000 | 765,000 |
| Operating | 3,145,384 | 5,126,269 | 4,960,892 | 4,437,182 | 603,200 | 603,200 | 603,200 | 603,200 |
| Capital Improvement Projects | 2,485,698 | 14,699,037 | 10,889,995 | 5,516,500 | - | - | - | - |
| Total Capital | 8,885,031 | 21,809,075 | 17,751,799 | 12,092,408 | 1,368,200 | 1,368,200 | 1,368,200 | 1,368,200 |

City of Flagstaff
General Fund
Five Year Plan 2027-2031

| | Actual 2024-25 | Budget 2025-26 | Estimate 2025-26 | Budget 2026-27 | 2027-28 | 2028-29 | 2029-30 | 2030-31 |
|--|-------------------|-------------------|---------------------|-------------------|-------------|------------|------------|------------|
| Debt Service | | | | | | | | |
| Leases - Energy | \$ 90,219 | 79,813 | 79,813 | 77,496 | 74,851 | 35,891 | - | - |
| Certificates of Participation | 221,725 | 221,725 | 221,725 | 222,950 | 224,275 | 224,150 | 222,525 | 220,650 |
| Total Debt Service | 311,944 | 301,538 | 301,538 | 300,446 | 299,126 | 260,041 | 222,525 | 220,650 |
| Future Uses | | | | | | | | |
| Total Ongoing | - | - | - | - | 2,179,000 | 4,435,000 | 6,770,000 | 9,187,000 |
| Total One-Time | - | - | - | - | 6,685,500 | 2,800,000 | 2,500,000 | 2,800,000 |
| Total Future Uses | - | - | - | - | 8,864,500 | 7,235,000 | 9,270,000 | 11,987,000 |
| Total Expenditures | 85,096,672 | 116,902,298 | 113,234,475 | 101,452,030 | 83,006,958 | 80,952,465 | 82,912,396 | 85,651,553 |
| Transfers Out | | | | | | | | |
| Housing and Community Services | 1,600,000 | 514,000 | 684,000 | 414,490 | 14,997 | 15,522 | 16,065 | 16,627 |
| Library | 1,897,414 | 2,596,313 | 2,596,313 | 1,596,313 | 1,596,313 | 1,596,313 | 1,596,313 | 1,596,313 |
| Economic Development | 256,847 | 247,000 | 247,000 | 247,000 | 247,000 | 247,000 | 247,000 | 247,000 |
| Tourism Fund | 21,439 | - | - | - | - | - | - | - |
| Water Resource Infrastructure Protection | - | 648,000 | - | 848,000 | - | - | - | - |
| Pension Debt Service | 8,210,409 | 8,271,782 | 8,271,782 | 8,268,389 | 8,270,265 | 8,271,403 | 8,269,625 | 8,270,475 |
| Stormwater | - | 4,780,830 | - | - | 2,926,200 | 1,854,630 | - | - |
| Sustainability and Environmental Mgmt | 527,070 | 1,211,463 | 1,011,065 | 358,566 | 187,601 | 194,167 | 200,963 | 207,997 |
| Airport | 232,168 | 1,502,175 | 1,649,661 | 703,032 | 291,782 | 291,782 | 291,782 | 291,782 |
| Capital Projects | 220,904 | 3,884,487 | 404,281 | 3,660,917 | - | - | - | - |
| Total Transfers Out | 12,966,251 | 23,656,050 | 14,864,102 | 16,130,055 | 13,567,506 | 12,504,165 | 10,655,096 | 10,663,542 |
| Excess Revenues Over Expenditures | 2,909,875 | (46,130,712) | (30,265,141) | (18,091,154) | (3,026,768) | 2,071,856 | 4,055,007 | 1,277,245 |
| Total Uses of Funds | 98,062,923 | 140,558,348 | 128,098,577 | 117,582,085 | 96,574,464 | 93,456,630 | 93,567,492 | 96,315,095 |
| Ending Fund Balance | \$ 91,028,818 | 37,153,014 | 60,763,677 | 42,672,523 | 39,645,755 | 41,717,611 | 45,772,618 | 47,049,863 |

City of Flagstaff
Housing and Community Services Fund
Five Year Plan 2027-2031

| | Actual 2024-25 | Budget 2025-26 | Estimate 2025-26 | Budget 2026-27 | 2027-28 | 2028-29 | 2029-30 | 2030-31 |
|-------------------------------|-------------------|-------------------|---------------------|-------------------|---------|---------|---------|---------|
| Sources of Funds | | | | | | | | |
| Beginning Fund Balance | \$ 2,343,424 | 3,124,245 | 3,211,235 | 821,290 | 79,104 | 79,895 | 81,219 | 82,574 |
| Revenues | | | | | | | | |
| Intergovernmental | 1,374,270 | 1,109,806 | 1,236,186 | 628,702 | 565,000 | 565,000 | 565,000 | 565,000 |
| Investment Earnings | 65,277 | 78,106 | 99,374 | 8,213 | 791 | 799 | 812 | 826 |
| Miscellaneous | 305,084 | - | 242,996 | - | - | - | - | - |
| Total Revenues | 1,744,631 | 1,187,912 | 1,578,556 | 636,915 | 565,791 | 565,799 | 565,812 | 565,826 |
| Transfers In | | | | | | | | |
| General Fund | 1,600,000 | 514,000 | 684,000 | 414,490 | 14,997 | 15,522 | 16,065 | 16,627 |
| Total Transfers In | 1,600,000 | 514,000 | 684,000 | 414,490 | 14,997 | 15,522 | 16,065 | 16,627 |
| Total Sources of Funds | 5,688,055 | 4,826,157 | 5,473,791 | 1,872,695 | 659,892 | 661,216 | 663,096 | 665,027 |
| Uses of Funds | | | | | | | | |
| Expenditures | | | | | | | | |
| Operating | 2,476,820 | 3,752,572 | 3,902,501 | 1,793,591 | 579,997 | 579,997 | 580,522 | 580,522 |
| Capital | - | 750,000 | 750,000 | - | - | - | - | - |
| Total Expenditures | 2,476,820 | 4,502,572 | 4,652,501 | 1,793,591 | 579,997 | 579,997 | 580,522 | 580,522 |
| Total Uses of Funds | 2,476,820 | 4,502,572 | 4,652,501 | 1,798,591 | 579,997 | 579,997 | 580,522 | 580,522 |
| Ending Fund Balance | \$ 3,211,235 | 323,585 | 821,290 | 79,104 | 79,895 | 81,219 | 82,574 | 84,505 |

City of Flagstaff
 COVID Relief Fund
 Five Year Plan 2027-2031

| | Actual 2024-25 | Budget 2025-26 | Estimate 2025-26 | Budget 2026-27 | 2027-28 | 2028-29 | 2029-30 | 2030-31 |
|-------------------------------|-------------------|-------------------|---------------------|-------------------|---------|---------|---------|---------|
| Sources of Funds | | | | | | | | |
| Beginning Fund Balance | \$ - | - | - | - | - | - | - | - |
| Revenues | | | | | | | | |
| Intergovernmental | | | | | | | | |
| Federal Grants | 1,410,061 | 304,956 | 356,360 | - | - | - | - | - |
| Total Revenues | 1,410,061 | 304,956 | 356,360 | - | - | - | - | - |
| Total Sources of Funds | 1,410,061 | 304,956 | 356,360 | - | - | - | - | - |
| Uses of Funds | | | | | | | | |
| Expenditures | | | | | | | | |
| Operating | 1,410,061 | 304,956 | 356,360 | - | - | - | - | - |
| Total Expenditures | 1,410,061 | 304,956 | 356,360 | - | - | - | - | - |
| Total Uses of Funds | 1,410,061 | 304,956 | 356,360 | - | - | - | - | - |
| Ending Fund Balance | \$ - | - | - | - | - | - | - | - |

City of Flagstaff
Library Fund
Five Year Plan 2027-2031

| | Actual 2024-25 | Budget 2025-26 | Estimate 2025-26 | Budget 2026-27 | 2027-28 | 2028-29 | 2029-30 | 2030-31 |
|-------------------------------|-------------------|-------------------|---------------------|-------------------|------------|------------|------------|------------|
| Sources of Funds | | | | | | | | |
| Beginning Fund Balance | \$ 5,285,993 | 5,829,807 | 6,395,175 | 4,225,433 | 3,879,978 | 4,161,605 | 4,433,079 | 4,712,003 |
| Revenues | | | | | | | | |
| Intergovernmental | 5,027,158 | 5,101,467 | 5,523,329 | 5,692,801 | 5,845,618 | 6,047,185 | 6,256,014 | 6,480,229 |
| Investment Earnings | 176,762 | 62,399 | 207,274 | 12,012 | 8,647 | 10,234 | 11,629 | 13,008 |
| Miscellaneous | 116,048 | 26,843 | 26,843 | 26,843 | 26,843 | 26,843 | 26,843 | 26,843 |
| Total Revenues | 5,319,968 | 5,190,709 | 5,757,446 | 5,731,656 | 5,881,108 | 6,084,262 | 6,294,486 | 6,520,080 |
| Transfers In | | | | | | | | |
| Tourism | 112,000 | 112,000 | 112,000 | 82,000 | 82,000 | 82,000 | 82,000 | 82,000 |
| General Fund | 1,897,414 | 2,596,313 | 2,596,313 | 1,596,313 | 1,596,313 | 1,596,313 | 1,596,313 | 1,596,313 |
| Total Transfers In | 2,009,414 | 2,708,313 | 2,708,313 | 1,678,313 | 1,678,313 | 1,678,313 | 1,678,313 | 1,678,313 |
| Total Sources of Funds | 12,615,375 | 13,728,829 | 14,860,934 | 11,635,402 | 11,439,399 | 11,924,180 | 12,405,878 | 12,910,396 |
| Uses of Funds | | | | | | | | |
| Expenditures | | | | | | | | |
| Indirect | 646,632 | 650,708 | 650,708 | 705,378 | 740,647 | 891,064 | 935,617 | 982,398 |
| Operating | 5,480,549 | 6,812,048 | 6,814,528 | 6,662,469 | 6,399,570 | 6,575,845 | 6,758,258 | 6,947,025 |
| Capital | 68,827 | 3,214,900 | 3,146,073 | 150,000 | - | - | - | - |
| Contingency | - | 100,000 | - | 100,000 | - | - | - | - |
| Total Expenditures | 6,196,008 | 10,777,656 | 10,611,309 | 7,617,847 | 7,140,217 | 7,466,909 | 7,693,875 | 7,929,423 |
| Transfers Out | | | | | | | | |
| General Fund | 24,192 | 24,192 | 24,192 | 137,577 | 137,577 | 24,192 | - | - |
| Total Transfers Out | 24,192 | 24,192 | 24,192 | 137,577 | 137,577 | 24,192 | - | - |
| Total Uses of Funds | 6,220,200 | 10,801,848 | 10,635,501 | 7,755,424 | 7,277,794 | 7,491,101 | 7,693,875 | 7,929,423 |
| Ending Fund Balance | \$ 6,395,175 | 2,926,981 | 4,225,433 | 3,879,978 | 4,161,605 | 4,433,079 | 4,712,003 | 4,980,973 |

City of Flagstaff
Highway User Revenue Fund
Five Year Plan 2027-2031

| | Actual 2024-25 | Budget 2025-26 | Estimate 2025-26 | Budget 2026-27 | 2027-28 | 2028-29 | 2029-30 | 2030-31 |
|-------------------------------|-------------------|-------------------|---------------------|-------------------|------------|------------|------------|------------|
| Sources of Funds | | | | | | | | |
| Beginning Fund Balance | \$ 16,780,697 | 15,134,927 | 17,803,068 | 18,239,949 | 13,119,139 | 8,218,316 | 9,150,260 | 10,029,851 |
| Revenues | | | | | | | | |
| Intergovernmental | 10,449,243 | 10,343,348 | 10,343,348 | 10,395,065 | 10,552,013 | 18,947,918 | 10,710,046 | 10,388,745 |
| Licenses and Permits | 239,999 | - | - | - | - | - | - | - |
| Investment Earnings | 513,737 | 170,000 | 597,051 | 182,000 | 131,000 | 82,000 | 92,000 | 100,000 |
| Miscellaneous | 75,768 | - | - | - | 1,690,000 | - | - | - |
| Total Revenues | 11,278,747 | 10,513,348 | 10,940,399 | 10,577,065 | 12,373,013 | 19,029,918 | 10,802,046 | 10,488,745 |
| Transfers In | | | | | | | | |
| Transportation | 7,335,760 | 505,000 | 505,000 | - | - | - | - | - |
| BBB - Beautification | - | - | - | 417,795 | 426,151 | 434,674 | 443,367 | 452,234 |
| Total Transfers in | 7,335,760 | 505,000 | 505,000 | 417,795 | 426,151 | 434,674 | 443,367 | 452,234 |
| Total Sources of Funds | 35,395,204 | 26,153,275 | 29,248,467 | 29,234,809 | 25,918,303 | 27,682,908 | 20,395,673 | 20,970,830 |
| Uses of Funds | | | | | | | | |
| Expenditures | | | | | | | | |
| Indirect | 1,236,754 | 1,202,296 | 1,202,296 | 1,322,522 | 1,355,585 | 1,397,675 | 1,432,617 | 1,468,432 |
| Operating | 5,483,439 | 7,762,722 | 6,756,028 | 9,015,148 | 8,612,850 | 8,770,273 | 8,933,205 | 9,101,842 |
| Capital | 10,858,943 | 2,015,500 | 3,037,199 | 5,670,000 | 7,723,652 | 8,364,700 | - | - |
| Contingency | - | 100,000 | - | 100,000 | - | - | - | - |
| Total Expenditures | 17,579,136 | 11,080,518 | 10,995,518 | 16,107,670 | 17,691,987 | 18,532,648 | 10,365,822 | 10,570,274 |
| Transfers Out | | | | | | | | |
| General Fund | 13,000 | 13,000 | 13,000 | 8,000 | 8,000 | - | - | - |
| Total Transfers Out | 13,000 | 13,000 | 13,000 | 8,000 | 8,000 | - | - | - |
| Total Uses of Funds | 17,592,136 | 11,093,518 | 11,008,518 | 16,115,670 | 17,699,987 | 18,532,648 | 10,365,822 | 10,570,274 |
| Ending Fund Balance | \$ 17,803,068 | 15,059,757 | 18,239,949 | 13,119,139 | 8,218,316 | 9,150,260 | 10,029,851 | 10,400,556 |

City of Flagstaff
Transportation Fund
Five Year Plan 2027-2031

| | Actual 2024-25 | Budget 2025-26 | Estimate 2025-26 | Budget 2026-27 | 2027-28 | 2028-29 | 2029-30 | 2030-31 |
|-------------------------------|----------------------|--------------------|---------------------|--------------------|--------------------|--------------------|-------------------|-------------------|
| Sources of Funds | | | | | | | | |
| Beginning Fund Balance | \$ 83,108,687 | 71,847,535 | 70,195,178 | 50,889,212 | 15,312,974 | 13,361,975 | 12,583,455 | 11,971,195 |
| Revenues | | | | | | | | |
| Taxes | 37,843,815 | 44,297,800 | 44,164,100 | 45,453,400 | 46,719,600 | 48,021,600 | 49,362,400 | 49,562,400 |
| Intergovernmental | - | 7,000,000 | 2,699,254 | 33,125,495 | 23,360,669 | 4,221,773 | 6,754,292 | 8,024,000 |
| Investment Earnings | 3,335,516 | 1,797,000 | 2,767,650 | 510,000 | 153,000 | 134,000 | 125,000 | 119,000 |
| Miscellaneous | 595,107 | - | 500,000 | 700,000 | - | - | 3,000,000 | 198,430 |
| Bond Proceeds | - | 5,000,000 | - | 18,200,000 | 70,050,000 | 56,500,000 | 1,600,000 | 3,100,000 |
| Total Revenues | 41,774,438 | 58,094,800 | 50,131,004 | 97,988,895 | 140,283,269 | 108,877,373 | 60,841,692 | 60,803,830 |
| Transfers In | | | | | | | | |
| Beautification | - | 250,000 | 250,000 | 2,200,000 | 900,000 | - | - | - |
| Capital Projects | - | - | - | 844,148 | - | - | - | - |
| Total Transfers In | - | 250,000 | 250,000 | 3,044,148 | 900,000 | - | - | - |
| Total Sources of Funds | 124,883,125 | 130,192,335 | 120,576,182 | 151,922,255 | 156,496,243 | 122,239,348 | 73,425,147 | 72,775,025 |
| Uses of Funds | | | | | | | | |
| Expenditures | | | | | | | | |
| Indirect | 521,779 | 579,898 | 579,898 | 829,978 | 1,024,852 | 1,050,473 | 1,076,735 | 1,103,654 |
| Operating | 13,362,341 | 15,576,178 | 15,576,178 | 13,328,271 | 16,398,021 | 16,516,170 | 19,177,729 | 14,745,729 |
| Capital | 26,252,616 | 80,754,479 | 50,695,926 | 115,504,281 | 109,658,636 | 74,310,002 | 23,232,072 | 28,289,631 |
| Total Expenditures | 40,136,736 | 96,910,555 | 66,852,002 | 129,662,530 | 127,081,509 | 91,876,645 | 43,486,536 | 44,139,014 |
| Transfers Out | | | | | | | | |
| HURF | 7,335,760 | 505,000 | 505,000 | - | - | - | - | - |
| Capital Projects | 5,734,213 | 1,290,864 | 849,055 | 5,462,613 | 4,893,325 | 2,411,353 | - | - |
| Total Transfers Out | 13,069,973 | 1,795,864 | 1,354,055 | 5,462,613 | 4,893,325 | 2,411,353 | - | - |
| Debt Service | 1,481,238 | 1,480,913 | 1,480,913 | 1,484,138 | 11,159,434 | 15,367,895 | 17,967,416 | 17,829,798 |
| Total Uses of Funds | 54,687,947 | 100,187,332 | 69,686,970 | 136,609,281 | 143,134,268 | 109,655,893 | 61,453,952 | 61,968,812 |
| Ending Fund Balance | \$ 70,195,178 | 30,005,003 | 50,889,212 | 15,312,974 | 13,361,975 | 12,583,455 | 11,971,195 | 10,806,213 |

City of Flagstaff
 Beautification Fund
 Five Year Plan 2027-2031

| | Actual 2024-25 | Budget 2025-26 | Estimate 2025-26 | Budget 2026-27 | 2027-28 | 2028-29 | 2029-30 | 2030-31 |
|-------------------------------|-------------------|-------------------|---------------------|-------------------|------------|-----------|-----------|-----------|
| Sources of Funds | | | | | | | | |
| Beginning Fund Balance | \$ 11,481,932 | 11,529,641 | 12,318,745 | 12,178,085 | 7,250,956 | 4,111,595 | 2,937,269 | 2,754,550 |
| Revenues | | | | | | | | |
| Bed, Board, and Beverage Tax | 2,512,167 | 2,557,100 | 2,529,600 | 2,613,500 | 2,691,900 | 2,772,700 | 2,855,900 | 2,855,900 |
| Investment Earnings | 456,442 | 288,000 | 457,390 | 122,000 | 73,000 | 41,000 | 29,000 | 28,000 |
| Total Revenues | 2,974,110 | 2,845,100 | 2,986,990 | 2,735,500 | 2,764,900 | 2,813,700 | 2,884,900 | 2,883,900 |
| Total Sources of Funds | 14,456,042 | 14,374,741 | 15,305,735 | 14,913,585 | 10,015,856 | 6,925,295 | 5,822,169 | 5,638,450 |
| Uses of Funds | | | | | | | | |
| Expenditures | | | | | | | | |
| Indirect | - | - | - | 8,820 | 9,041 | 9,267 | 9,499 | 9,736 |
| Operating | 809,999 | 1,126,251 | 1,126,251 | 1,523,412 | 1,324,069 | 1,344,085 | 1,364,753 | 1,386,095 |
| Capital | 944,293 | 3,406,342 | 1,299,000 | 3,292,500 | 2,790,000 | 2,075,000 | 1,125,000 | 850,000 |
| Contingency | - | 10,000 | - | 10,000 | - | - | - | - |
| Total Expenditures | 1,754,292 | 4,542,593 | 2,425,251 | 4,834,732 | 4,123,110 | 3,428,352 | 2,499,252 | 2,245,831 |
| Transfers Out | | | | | | | | |
| General Fund | 353,005 | 422,399 | 422,399 | - | - | - | - | - |
| Transportation | - | 250,000 | 250,000 | 2,200,000 | 900,000 | - | - | - |
| HURF | - | - | - | 417,795 | 426,151 | 434,674 | 443,367 | 452,234 |
| Recreation | - | - | - | 85,102 | - | - | - | - |
| Parking District | - | - | - | 95,000 | 95,000 | 95,000 | 95,000 | 95,000 |
| SEMS | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| Capital Projects | - | - | - | - | 330,000 | - | - | - |
| Total Transfers Out | 383,005 | 702,399 | 702,399 | 2,827,897 | 1,781,151 | 559,674 | 568,367 | 577,234 |
| Total Uses of Funds | 2,137,297 | 5,244,992 | 3,127,650 | 7,662,629 | 5,904,261 | 3,988,026 | 3,067,619 | 2,823,065 |
| Ending Fund Balance | \$ 12,318,745 | 9,129,749 | 12,178,085 | 7,250,956 | 4,111,595 | 2,937,269 | 2,754,550 | 2,815,385 |

City of Flagstaff
Economic Development Fund
Five Year Plan 2027-2031

| | Actual 2024-25 | Budget 2025-26 | Estimate 2025-26 | Budget 2026-27 | 2027-28 | 2028-29 | 2029-30 | 2030-31 |
|-------------------------------|-------------------|-------------------|---------------------|-------------------|-----------|-----------|-----------|-----------|
| Sources of Funds | | | | | | | | |
| Beginning Fund Balance | \$ 973,851 | 774,504 | 1,062,873 | 573,846 | 190,541 | 351,206 | 534,267 | 740,041 |
| Revenues | | | | | | | | |
| Bed, Board, and Beverage Tax | 1,194,128 | 1,214,600 | 1,201,600 | 1,241,400 | 1,278,700 | 1,317,000 | 1,356,500 | 1,356,500 |
| Intergovernmental | 85,291 | - | - | - | - | - | - | - |
| Investment Earnings | 33,066 | 19,363 | 28,562 | 5,738 | 1,905 | 3,512 | 5,343 | 7,400 |
| Rents | 466,153 | 389,965 | 389,965 | 397,764 | 405,720 | 413,835 | 422,112 | 430,554 |
| Total Revenues | 1,778,638 | 1,623,928 | 1,620,127 | 1,644,902 | 1,686,325 | 1,734,347 | 1,783,955 | 1,794,454 |
| Transfers In | | | | | | | | |
| General Fund | 256,847 | 247,000 | 247,000 | 247,000 | 247,000 | 247,000 | 247,000 | 247,000 |
| Total Transfers In | 256,847 | 247,000 | 247,000 | 247,000 | 247,000 | 247,000 | 247,000 | 247,000 |
| Total Sources of Funds | 3,009,336 | 2,645,432 | 2,930,000 | 2,465,748 | 2,123,866 | 2,332,553 | 2,565,222 | 2,781,495 |
| Uses of Funds | | | | | | | | |
| Expenditures | | | | | | | | |
| Indirect | - | - | - | 39,959 | 40,958 | 83,042 | 85,118 | 87,246 |
| Operating | 1,395,523 | 1,663,466 | 1,513,466 | 1,467,438 | 1,443,373 | 1,467,919 | 1,493,144 | 1,519,067 |
| Capital | 85,292 | 365,000 | 515,000 | 435,000 | - | - | - | - |
| Contingency | - | 45,000 | - | 45,000 | - | - | - | - |
| Total Expenditures | 1,480,815 | 2,073,466 | 2,028,466 | 1,987,397 | 1,484,331 | 1,550,961 | 1,578,262 | 1,606,313 |
| Debt Service | | | | | | | | |
| Debt Service | 248,348 | 245,413 | 245,413 | 246,750 | 247,269 | 247,325 | 246,919 | 246,050 |
| Total Debt Service | 248,348 | 245,413 | 245,413 | 246,750 | 247,269 | 247,325 | 246,919 | 246,050 |
| Transfers Out | | | | | | | | |
| General Fund | 217,300 | 82,275 | 82,275 | 41,060 | 41,060 | - | - | - |
| Total Transfers Out | 217,300 | 82,275 | 82,275 | 41,060 | 41,060 | - | - | - |
| Total Uses of Funds | 1,946,463 | 2,401,154 | 2,356,154 | 2,275,207 | 1,772,660 | 1,798,286 | 1,825,181 | 1,852,363 |
| Ending Fund Balance | \$ 1,062,873 | 244,278 | 573,846 | 190,541 | 351,206 | 534,267 | 740,041 | 929,132 |

City of Flagstaff
 Tourism Fund
 Five Year Plan 2027-2031

| | Actual 2024-25 | Budget 2025-26 | Estimate 2025-26 | Budget 2026-27 | 2027-28 | 2028-29 | 2029-30 | 2030-31 |
|-------------------------------|---------------------|-------------------|---------------------|-------------------|------------------|------------------|------------------|------------------|
| Sources of Funds | | | | | | | | |
| Beginning Fund Balance | \$ 3,783,546 | 2,822,266 | 3,121,112 | 2,146,746 | 1,173,534 | 1,171,709 | 1,218,457 | 1,315,407 |
| Revenues | | | | | | | | |
| Bed, Board, and Beverage Tax | 3,770,674 | 3,835,600 | 3,794,400 | 3,920,300 | 4,037,900 | 4,159,000 | 4,283,800 | 4,283,800 |
| Intergovernmental | 2,521 | - | - | - | - | - | - | - |
| Charges for Services | 165,005 | 183,717 | 183,717 | 185,554 | 187,410 | 189,284 | 191,177 | 193,089 |
| Investment Earnings | 131,916 | 70,557 | 107,829 | 32,201 | 11,735 | 11,717 | 12,185 | 13,154 |
| Miscellaneous | 18,560 | 16,676 | 16,676 | 16,843 | 17,011 | 17,181 | 17,353 | 17,527 |
| Total Revenues | 4,088,676 | 4,106,550 | 4,102,622 | 4,154,898 | 4,254,056 | 4,377,182 | 4,504,515 | 4,507,570 |
| Transfers In | | | | | | | | |
| General Fund | 21,439 | - | - | - | - | - | - | - |
| Total Transfers In | 21,439 | - | - | - | - | - | - | - |
| Total Sources of Funds | 7,893,661 | 6,928,816 | 7,223,734 | 6,301,644 | 5,427,590 | 5,548,891 | 5,722,972 | 5,822,977 |
| Uses of Funds | | | | | | | | |
| Expenditures | | | | | | | | |
| Indirect | - | - | - | 67,851 | 69,547 | 126,646 | 129,812 | 133,057 |
| Operating | 3,775,193 | 4,089,794 | 4,124,794 | 4,397,183 | 3,741,078 | 3,808,526 | 3,878,334 | 3,950,586 |
| Capital | 516,257 | 148,000 | 193,000 | 46,700 | - | - | - | - |
| Contingency | - | 175,000 | - | 175,000 | - | - | - | - |
| Total Expenditures | 4,291,450 | 4,412,794 | 4,317,794 | 4,686,734 | 3,810,625 | 3,935,172 | 4,008,146 | 4,083,643 |
| Transfers Out | | | | | | | | |
| General Fund | 138,529 | 284,000 | 284,000 | 79,010 | 79,010 | 25,000 | 25,000 | 25,000 |
| Library | 112,000 | 112,000 | 112,000 | 82,000 | 82,000 | 82,000 | 82,000 | 82,000 |
| Parking District | - | - | - | 139,500 | 139,500 | 139,500 | 139,500 | 139,500 |
| Solid Waste | 126,570 | 126,570 | 126,570 | - | - | - | - | - |
| Sustainability | - | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| Airport | 104,000 | 206,624 | 206,624 | 110,866 | 114,746 | 118,762 | 122,919 | 127,221 |
| Total Transfers Out | 481,099 | 759,194 | 759,194 | 441,376 | 445,256 | 395,262 | 399,419 | 403,721 |
| Total Uses of Funds | 4,772,549 | 5,171,988 | 5,076,988 | 5,128,110 | 4,255,881 | 4,330,434 | 4,407,565 | 4,487,364 |
| Ending Fund Balance | \$ 3,121,112 | 1,756,828 | 2,146,746 | 1,173,534 | 1,171,709 | 1,218,457 | 1,315,407 | 1,335,613 |

City of Flagstaff
Arts and Science Fund
Five Year Plan 2027-2031

| | Actual 2024-25 | Budget 2025-26 | Estimate 2025-26 | Budget 2026-27 | 2027-28 | 2028-29 | 2029-30 | 2030-31 |
|-------------------------------|-------------------|-------------------|---------------------|-------------------|-----------|-----------|-----------|-----------|
| Sources of Funds | | | | | | | | |
| Beginning Fund Balance | \$ 1,613,332 | 1,491,893 | 1,490,658 | 914,813 | 424,898 | 365,773 | 364,360 | 435,893 |
| Revenues | | | | | | | | |
| Bed, Board, and Beverage Tax | 941,456 | 958,900 | 948,600 | 980,100 | 1,009,500 | 1,039,800 | 1,071,000 | 1,071,000 |
| Investment Earnings | 56,038 | 30,000 | 47,383 | 9,000 | 4,000 | 4,000 | 4,000 | 4,000 |
| Total Revenues | 997,494 | 988,900 | 995,983 | 989,100 | 1,013,500 | 1,043,800 | 1,075,000 | 1,075,000 |
| Total Sources of Funds | 2,610,826 | 2,480,793 | 2,486,641 | 1,903,913 | 1,438,398 | 1,409,573 | 1,439,360 | 1,510,893 |
| Uses of Funds | | | | | | | | |
| Expenditures | | | | | | | | |
| Indirect | - | - | - | 2,090 | 2,142 | 12,196 | 12,501 | 12,814 |
| Operating | 913,626 | 1,283,606 | 1,283,606 | 1,171,925 | 780,483 | 798,016 | 815,966 | 834,345 |
| Capital | 206,542 | 428,222 | 288,222 | 285,000 | 280,000 | 235,000 | 175,000 | 175,000 |
| Contingency | - | 10,000 | - | 10,000 | - | - | - | - |
| Total Expenditures | 1,120,168 | 1,721,828 | 1,571,828 | 1,469,015 | 1,062,625 | 1,045,212 | 1,003,467 | 1,022,159 |
| Transfers Out | | | | | | | | |
| General Fund | - | - | - | 10,000 | 10,000 | - | - | - |
| Total Transfers Out | - | - | - | 10,000 | 10,000 | - | - | - |
| Total Uses of Funds | 1,120,168 | 1,721,828 | 1,571,828 | 1,479,015 | 1,072,625 | 1,045,212 | 1,003,467 | 1,022,159 |
| Ending Fund Balance | \$ 1,490,658 | 758,965 | 914,813 | 424,898 | 365,773 | 364,360 | 435,893 | 488,734 |

City of Flagstaff
Recreation Fund
Five Year Plan 2027-2031

| | Actual 2024-25 | Budget 2025-26 | Estimate 2025-26 | Budget 2026-27 | 2027-28 | 2028-29 | 2029-30 | 2030-31 |
|-------------------------------|-------------------|-------------------|---------------------|-------------------|-----------|-----------|-----------|-----------|
| Sources of Funds | | | | | | | | |
| Beginning Fund Balance | \$ 6,742,106 | 8,111,423 | 7,589,652 | 4,884,949 | 3,009,227 | 3,338,875 | 3,904,536 | 5,145,306 |
| Revenues | | | | | | | | |
| Bed, Board, and Beverage Tax | 4,147,257 | 4,219,200 | 4,173,800 | 4,312,300 | 4,441,700 | 4,574,900 | 4,712,200 | 4,712,200 |
| Intergovernmental | - | - | - | 1,500,000 | - | - | - | - |
| Investment Earnings | 281,808 | 203,000 | 272,889 | 49,000 | 30,000 | 33,000 | 39,000 | 51,000 |
| Total Revenues | 4,429,065 | 4,422,200 | 4,446,689 | 5,861,300 | 4,471,700 | 4,607,900 | 4,751,200 | 4,763,200 |
| Transfers In | | | | | | | | |
| Beautification | - | - | - | 85,102 | - | - | - | - |
| Total Transfers In | - | - | - | 85,102 | - | - | - | - |
| Total Sources of Funds | 11,171,171 | 12,533,623 | 12,036,341 | 10,831,351 | 7,480,927 | 7,946,775 | 8,655,736 | 9,908,506 |
| Uses of Funds | | | | | | | | |
| Expenditures | | | | | | | | |
| Indirect | - | - | - | 7,281 | 7,463 | 7,650 | 7,841 | 8,037 |
| Operating | 3,136 | 10,400 | 10,400 | 13,400 | 10,400 | 10,400 | 10,400 | 10,400 |
| Capital | 1,136,768 | 5,720,663 | 4,530,053 | 5,192,254 | 1,550,000 | 1,450,000 | 918,000 | 750,000 |
| Total Expenditures | 1,139,904 | 5,731,063 | 4,540,453 | 5,212,935 | 1,567,863 | 1,468,050 | 936,241 | 768,437 |
| Transfers Out | | | | | | | | |
| General Fund | 2,441,615 | 2,574,189 | 2,610,939 | 2,609,189 | 2,574,189 | 2,574,189 | 2,574,189 | 2,574,189 |
| Total Transfers Out | 2,441,615 | 2,574,189 | 2,610,939 | 2,609,189 | 2,574,189 | 2,574,189 | 2,574,189 | 2,574,189 |
| Total Uses of Funds | 3,581,519 | 8,305,252 | 7,151,392 | 7,822,124 | 4,142,052 | 4,042,239 | 3,510,430 | 3,342,626 |
| Ending Fund Balance | \$ 7,589,652 | 4,228,371 | 4,884,949 | 3,009,227 | 3,338,875 | 3,904,536 | 5,145,306 | 6,565,880 |

City of Flagstaff
 Parking District Fund
 Five Year Plan 2027-2031

| | Actual 2024-25 | Budget 2025-26 | Estimate 2025-26 | Budget 2026-27 | 2027-28 | 2028-29 | 2029-30 | 2030-31 |
|-------------------------------|-------------------|-------------------|---------------------|-------------------|-----------|-----------|-----------|-----------|
| Sources of Funds | | | | | | | | |
| Beginning Fund Balance | \$ 2,467,003 | 2,700,460 | 3,141,533 | 3,042,747 | 939,780 | 1,335,739 | 1,815,585 | 979,901 |
| Revenues | | | | | | | | |
| Parking | 1,230,255 | 1,840,988 | 1,286,700 | 2,207,402 | 2,444,400 | 2,580,200 | 2,593,700 | 2,607,200 |
| Investment Earnings | 108,295 | 67,500 | 160,000 | 30,400 | 9,400 | 13,400 | 18,200 | 9,800 |
| Miscellaneous | 248,913 | - | - | - | - | - | - | - |
| Other Financing Sources | - | - | - | - | 1,500,000 | - | - | - |
| Total Revenues | 1,587,463 | 1,908,488 | 1,446,700 | 2,237,802 | 3,953,800 | 2,593,600 | 6,311,900 | 2,617,000 |
| Transfers In | | | | | | | | |
| General Fund | - | - | - | 33,348 | 33,348 | 33,348 | 33,348 | 33,348 |
| Beautification | - | - | - | 95,000 | 95,000 | 95,000 | 95,000 | 95,000 |
| Tourism | - | - | - | 139,500 | 139,500 | 139,500 | 139,500 | 139,500 |
| Total Transfers In | - | - | - | 267,848 | 267,848 | 267,848 | 267,848 | 267,848 |
| Total Sources of Funds | 4,054,466 | 4,608,948 | 4,588,233 | 5,548,397 | 5,161,428 | 4,197,187 | 8,395,333 | 3,864,749 |
| Uses of Funds | | | | | | | | |
| Expenditures | | | | | | | | |
| Indirect | 74,872 | 82,358 | 82,358 | 94,165 | 97,900 | 140,700 | 146,300 | 152,200 |
| Operating | 723,036 | 1,609,253 | 1,283,103 | 1,901,939 | 2,046,989 | 2,059,302 | 2,096,632 | 2,146,723 |
| Capital | - | 1,888,829 | 65,000 | 2,525,000 | 1,520,800 | 21,600 | 4,692,500 | 93,400 |
| Contingency | - | 30,000 | - | 30,000 | - | - | - | - |
| Total Expenditures | 797,908 | 3,610,440 | 1,430,461 | 4,551,104 | 3,665,689 | 2,221,602 | 6,935,432 | 2,392,323 |
| Debt Service | | | | | | | | |
| Debt Service | 115,025 | 115,025 | 115,025 | 57,513 | 160,000 | 160,000 | 480,000 | 480,000 |
| Total Debt Service | 115,025 | 115,025 | 115,025 | 57,513 | 160,000 | 160,000 | 480,000 | 480,000 |
| Total Uses of Funds | 912,933 | 3,725,465 | 1,545,486 | 4,608,617 | 3,825,689 | 2,381,602 | 7,415,432 | 2,872,323 |
| Ending Fund Balance | \$ 3,141,533 | 883,483 | 3,042,747 | 939,780 | 1,335,739 | 1,815,585 | 979,901 | 992,426 |

City of Flagstaff
Water Resource and Infrastructure Protection Fund
Five Year Plan 2027-2031

| | Actual 2024-25 | Budget 2025-26 | Estimate 2025-26 | Budget 2026-27 | 2027-28 | 2028-29 | 2029-30 | 2030-31 |
|-------------------------------|-------------------|-------------------|---------------------|-------------------|-----------|-----------|-----------|-----------|
| Sources of Funds | | | | | | | | |
| Beginning Fund Balance | \$ 1,580,725 | 1,725,446 | 1,779,389 | 1,677,232 | 1,483,246 | 1,269,834 | 1,028,154 | 756,782 |
| Revenues | | | | | | | | |
| Water Resource Protection Fee | 1,212,946 | 1,276,295 | 1,276,295 | 1,289,058 | 1,301,949 | 1,314,968 | 1,328,118 | 1,341,399 |
| Intergovernmental | 539,792 | 3,243,606 | 3,243,606 | 6,527,500 | - | - | - | - |
| Investment Earnings | 61,815 | 43,136 | 62,529 | 16,772 | 14,832 | 12,698 | 10,282 | 7,568 |
| Miscellaneous | 920 | - | - | - | - | - | - | - |
| Total Revenues | 1,815,473 | 4,563,037 | 4,582,430 | 7,833,330 | 1,316,781 | 1,327,666 | 1,338,400 | 1,348,967 |
| Transfers In | | | | | | | | |
| General Fund | - | 648,000 | - | 848,000 | - | - | - | - |
| Total Transfers In | - | 648,000 | - | 848,000 | - | - | - | - |
| Total Sources of Funds | 3,396,198 | 6,936,483 | 6,361,819 | 10,358,562 | 2,800,027 | 2,597,500 | 2,366,554 | 2,105,749 |
| Uses of Funds | | | | | | | | |
| Expenditures | | | | | | | | |
| Indirect | 95,552 | 105,106 | 105,106 | 131,383 | 134,668 | 138,035 | 141,486 | 145,023 |
| Operating | 1,307,955 | 4,276,184 | 4,276,184 | 3,886,862 | 1,121,414 | 1,157,176 | 1,194,189 | 1,232,498 |
| Capital | 40,451 | 777,154 | 129,154 | 4,633,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| Contingency | - | 50,000 | - | 50,000 | - | - | - | - |
| Total Expenditures | 1,443,958 | 5,208,444 | 4,510,444 | 8,701,245 | 1,356,082 | 1,395,211 | 1,435,675 | 1,477,521 |
| Transfers Out | | | | | | | | |
| Pension Debt Service | 172,851 | 174,143 | 174,143 | 174,071 | 174,111 | 174,135 | 174,097 | 174,115 |
| Total Transfers Out | 172,851 | 174,143 | 174,143 | 174,071 | 174,111 | 174,135 | 174,097 | 174,115 |
| Total Uses of Funds | 1,616,809 | 5,382,587 | 4,684,587 | 8,875,316 | 1,530,193 | 1,569,346 | 1,609,772 | 1,651,636 |
| Ending Fund Balance | \$ 1,779,389 | 1,553,896 | 1,677,232 | 1,483,246 | 1,269,834 | 1,028,154 | 756,782 | 454,113 |

City of Flagstaff
General Obligation Bond Fund
Five Year Plan 2027-2031

| | Actual 2024-25 | Budget 2025-26 | Estimate 2025-26 | Budget 2026-27 | 2027-28 | 2028-29 | 2029-30 | 2030-31 |
|-------------------------------|-------------------|-------------------|---------------------|-------------------|-----------|-----------|------------|------------|
| Sources of Funds | | | | | | | | |
| Beginning Fund Balance | \$ 3,613,927 | - | - | - | - | - | - | - |
| Revenues | | | | | | | | |
| Investment Earnings | 47,586 | - | - | - | - | - | - | - |
| Miscellaneous | 5,774 | - | - | - | - | - | - | - |
| Total Revenues | 53,360 | - | - | - | - | - | - | - |
| Transfers In | | | | | | | | |
| Secondary Property Tax | 11,817,522 | 8,833,470 | 8,833,470 | 9,305,748 | 9,401,055 | 9,891,412 | 10,330,898 | 10,745,503 |
| Total Transfers In | 11,817,522 | 8,833,470 | 8,833,470 | 9,305,748 | 9,401,055 | 9,891,412 | 10,330,898 | 10,745,503 |
| Total Sources of Funds | 15,484,809 | 8,833,470 | 8,833,470 | 9,305,748 | 9,401,055 | 9,891,412 | 10,330,898 | 10,745,503 |
| Uses of Funds | | | | | | | | |
| Debt Service | 15,484,809 | 8,833,470 | 8,833,470 | 9,305,748 | 9,401,055 | 9,891,412 | 10,330,898 | 10,745,503 |
| Total Debt Service | 15,484,809 | 8,833,470 | 8,833,470 | 9,305,748 | 9,401,055 | 9,891,412 | 10,330,898 | 10,745,503 |
| Total Uses of Funds | 15,484,809 | 8,833,470 | 8,833,470 | 9,305,748 | 9,401,055 | 9,891,412 | 10,330,898 | 10,745,503 |
| Ending Fund Balance | \$ - | - | - | - | - | - | - | - |

City of Flagstaff
Secondary Property Tax Fund
Five Year Plan 2027-2031

| | Actual 2024-25 | Budget 2025-26 | Estimate 2025-26 | Budget 2026-27 | 2027-28 | 2028-29 | 2029-30 | 2030-31 |
|-------------------------------|-------------------|-------------------|---------------------|-------------------|------------|------------|------------|------------|
| Sources of Funds | | | | | | | | |
| Beginning Fund Balance | \$ 11,075,767 | 8,466,922 | 8,390,207 | 9,255,512 | 9,548,105 | 10,162,482 | 10,688,199 | 11,191,076 |
| Revenues | | | | | | | | |
| Secondary Property Taxes | 9,021,441 | 9,613,775 | 9,613,775 | 9,552,341 | 9,967,432 | 10,366,129 | 10,780,775 | 11,212,006 |
| Investment Earnings | 110,521 | 85,000 | 85,000 | 46,000 | 48,000 | 51,000 | 53,000 | 56,000 |
| Total Revenues | 9,131,962 | 9,698,775 | 9,698,775 | 9,598,341 | 10,015,432 | 10,417,129 | 10,833,775 | 11,268,006 |
| Total Sources of Funds | 20,207,729 | 18,165,697 | 18,088,982 | 18,853,853 | 19,563,537 | 20,579,611 | 21,521,974 | 22,459,082 |
| Uses of Funds | | | | | | | | |
| Transfers Out | | | | | | | | |
| GO Bonds | 11,817,522 | 8,833,470 | 8,833,470 | 9,305,748 | 9,401,055 | 9,891,412 | 10,330,898 | 10,745,503 |
| Total Transfers Out | 11,817,522 | 8,833,470 | 8,833,470 | 9,305,748 | 9,401,055 | 9,891,412 | 10,330,898 | 10,745,503 |
| Total Uses of Funds | 11,817,522 | 8,833,470 | 8,833,470 | 9,305,748 | 9,401,055 | 9,891,412 | 10,330,898 | 10,745,503 |
| Ending Fund Balance | \$ 8,390,207 | 9,332,227 | 9,255,512 | 9,548,105 | 10,162,482 | 10,688,199 | 11,191,076 | 11,713,579 |

City of Flagstaff
Pension Debt Service Fund
Five Year Plan 2027-2031

| | Actual 2024-25 | Budget 2025-26 | Estimate 2025-26 | Budget 2026-27 | 2027-28 | 2028-29 | 2029-30 | 2030-31 |
|--------------------------------|-------------------|-------------------|---------------------|-------------------|------------|------------|------------|------------|
| Sources of Funds | | | | | | | | |
| Beginning Fund Balance | \$ 15,533,910 | 16,359,459 | 16,278,864 | 17,005,720 | 13,090,720 | 13,155,720 | 13,221,720 | 13,287,720 |
| Revenues | | | | | | | | |
| Investment Earnings | 806,471 | 164,000 | 726,856 | 85,000 | 65,000 | 66,000 | 66,000 | 66,000 |
| Total Revenues | 806,471 | 164,000 | 726,856 | 85,000 | 65,000 | 66,000 | 66,000 | 66,000 |
| Transfers In | | | | | | | | |
| General Fund | 8,210,409 | 8,271,782 | 8,271,782 | 8,268,389 | 8,270,265 | 8,271,403 | 8,269,625 | 8,270,475 |
| Water Resource Protection Fund | 172,851 | 174,143 | 174,143 | 174,071 | 174,111 | 174,135 | 174,097 | 174,115 |
| Airport | 259,276 | 261,214 | 261,214 | 261,107 | 261,166 | 261,202 | 261,146 | 261,173 |
| Total Transfers In | 8,642,536 | 8,707,139 | 8,707,139 | 8,703,567 | 8,705,542 | 8,706,740 | 8,704,868 | 8,705,763 |
| Total Sources of Funds | 24,982,917 | 25,230,598 | 25,712,859 | 25,794,287 | 21,861,262 | 21,928,460 | 21,992,588 | 22,059,483 |
| Uses of Funds | | | | | | | | |
| Expenditures | | | | | | | | |
| Contingency | - | 4,000,000 | - | 4,000,000 | - | - | - | - |
| Total Expenditures | - | 4,000,000 | - | 4,000,000 | - | - | - | - |
| Debt Service | 8,704,053 | 8,707,139 | 8,707,139 | 8,703,567 | 8,705,542 | 8,706,740 | 8,704,868 | 8,705,763 |
| Total Uses of Funds | 8,704,053 | 12,707,139 | 8,707,139 | 12,703,567 | 8,705,542 | 8,706,740 | 8,704,868 | 8,705,763 |
| Ending Fund Balance | \$ 16,278,864 | 12,523,459 | 17,005,720 | 13,090,720 | 13,155,720 | 13,221,720 | 13,287,720 | 13,353,720 |

City of Flagstaff
Perpetual Care Fund
Five Year Plan 2027-2031

| | Actual 2024-25 | Budget 2025-26 | Estimate 2025-26 | Budget 2026-27 | 2027-28 | 2028-29 | 2029-30 | 2030-31 |
|-------------------------------|-------------------|-------------------|---------------------|-------------------|---------|---------|---------|---------|
| Sources of Funds | | | | | | | | |
| Beginning Fund Balance | \$ 440,052 | 470,064 | 469,727 | 497,772 | 513,665 | 529,826 | 546,258 | 562,966 |
| Revenues | | | | | | | | |
| Contributions | 12,340 | 10,807 | 10,807 | 10,915 | 11,024 | 11,134 | 11,245 | 11,357 |
| Investment Earnings | 17,335 | 11,752 | 17,238 | 4,978 | 5,137 | 5,298 | 5,463 | 5,630 |
| Total Revenues | 29,675 | 22,559 | 28,045 | 15,893 | 16,161 | 16,432 | 16,708 | 16,987 |
| Total Sources of Funds | 469,727 | 492,623 | 497,772 | 513,665 | 529,826 | 546,258 | 562,966 | 579,953 |
| Uses of Funds | | | | | | | | |
| Expenditures | | | | | | | | |
| Operating | - | - | - | - | - | - | - | - |
| Total Expenditures | - | - | - | - | - | - | - | - |
| Total Uses of Funds | - | - | - | - | - | - | - | - |
| Ending Fund Balance | \$ 469,727 | 492,623 | 497,772 | 513,665 | 529,826 | 546,258 | 562,966 | 579,953 |

City of Flagstaff
Capital Projects Fund
Non-GO Bond Funded Projects
Five Year Plan 2027 - 2031

| | Actual 2024-25 | Budget 2025-26 | Estimate 2025-26 | Budget 2026-27 | 2027-28 | 2028-29 | 2029-30 | 2030-31 |
|-------------------------------|-------------------|-------------------|---------------------|-------------------|------------|-----------|---------|---------|
| Sources of Funds | | | | | | | | |
| Beginning Fund Balance | \$ 1,837,583 | 1,866,299 | 1,880,679 | - | - | - | - | - |
| Revenues | | | | | | | | |
| Intergovernmental | - | 3,696,788 | - | 18,446,622 | 19,064,222 | 2,938,756 | - | - |
| Investment Earnings | 76,328 | 37,000 | 37,000 | - | - | - | - | - |
| Miscellaneous | - | 3,386,774 | 2,204,000 | 5,454,765 | 5,089,053 | 992,182 | - | - |
| Total Revenues | 76,328 | 7,120,557 | 2,241,000 | 23,901,387 | 24,153,275 | 3,930,938 | - | - |
| Transfers In | | | | | | | | |
| General Fund | 220,904 | 3,801,675 | 392,342 | 3,660,917 | - | - | - | - |
| Transportation | - | 913,721 | 487,912 | 5,462,613 | 4,893,325 | 2,411,353 | - | - |
| Beautification | - | - | - | - | 330,000 | - | - | - |
| Stormwater | 914,653 | 980,398 | 756,244 | - | - | - | - | - |
| Total Transfers In | 1,135,557 | 5,695,794 | 1,636,498 | 9,123,530 | 5,223,325 | 2,411,353 | - | - |
| Total Sources of Funds | 3,049,468 | 14,682,650 | 5,758,177 | 33,024,917 | 29,376,600 | 6,342,291 | - | - |
| Uses of Funds | | | | | | | | |
| Expenditures | | | | | | | | |
| Capital | 1,168,789 | 14,682,650 | 5,758,177 | 33,024,917 | 29,376,600 | 6,342,291 | - | - |
| Total Expenditures | 1,168,789 | 14,682,650 | 5,758,177 | 33,024,917 | 29,376,600 | 6,342,291 | - | - |
| Total Uses of Funds | 1,168,789 | 14,682,650 | 5,758,177 | 33,024,917 | 29,376,600 | 6,342,291 | - | - |
| Ending Fund Balance | \$ 1,880,679 | - | - | - | - | - | - | - |

City of Flagstaff
Capital Projects Fund
GO Bond Funded Projects
Five Year Plan 2027 - 2031

| | Actual 2024-25 | Budget 2025-26 | Actual 2025-26 | Budget 2026-27 | 2027-28 | 2028-29 | 2029-30 | 2030-31 |
|-------------------------------|-------------------|-------------------|-------------------|-------------------|-----------|-----------|-----------|---------|
| Sources of Funds | | | | | | | | |
| Beginning Fund Balance | \$ 30,301,342 | 27,252,691 | 25,681,564 | 11,600,064 | 112,846 | - | - | - |
| Revenues | | | | | | | | |
| Intergovernmental | 3,195,051 | 6,562,658 | 7,127,246 | 2,360,960 | - | - | - | - |
| Investment Earnings | 1,540,403 | - | 426,457 | - | - | - | - | - |
| Other Financing Sources | 450,147 | 17,079,140 | 17,511,988 | - | 7,581,185 | 6,929,625 | 5,896,215 | - |
| Total Revenues | 5,185,601 | 23,641,798 | 25,065,691 | 2,360,960 | 7,581,185 | 6,929,625 | 5,896,215 | - |
| Transfers In | | | | | | | | |
| General Fund | - | 82,812 | 11,939 | - | - | - | - | - |
| Transportation | 5,734,213 | 377,143 | 361,143 | - | - | - | - | - |
| Drinking Water | 140,600 | - | - | - | - | - | - | - |
| Stormwater | 147,820 | - | - | - | - | - | - | - |
| Total Transfers In | 6,022,633 | 459,955 | 373,082 | - | - | - | - | - |
| Total Sources of Funds | 41,509,576 | 51,354,444 | 51,120,337 | 13,961,024 | 7,694,031 | 6,929,625 | 5,896,215 | - |
| Uses of Funds | | | | | | | | |
| Expenditures | | | | | | | | |
| Operating | 150,806 | 12,086,375 | 12,099,999 | 4,074,812 | 112,846 | - | - | - |
| Capital | 15,677,206 | 35,078,430 | 27,420,274 | 8,929,218 | 7,581,185 | 6,929,625 | 5,896,215 | - |
| Total Expenditures | 15,828,012 | 47,164,805 | 39,520,273 | 13,004,030 | 7,694,031 | 6,929,625 | 5,896,215 | - |
| Transfers Out | | | | | | | | |
| Transportation | - | - | - | 844,148 | - | - | - | - |
| Total Transfers Out | - | - | - | 844,148 | - | - | - | - |
| Total Uses of Funds | 15,828,012 | 47,164,805 | 39,520,273 | 13,848,178 | 7,694,031 | 6,929,625 | 5,896,215 | - |
| Ending Fund Balance | \$ 25,681,564 | 4,189,639 | 11,600,064 | 112,846 | - | - | - | - |

City of Flagstaff
Drinking Water Fund
Five Year Plan 2027-2031

| | Actual 2024-25 | Budget 2025-26 | Estimate 2025-26 | Budget 2026-27 | 2027-28 | 2028-29 | 2029-30 | 2030-31 |
|-------------------------------|-------------------|-------------------|---------------------|-------------------|------------|------------|------------|------------|
| Sources of Funds | | | | | | | | |
| Beginning Fund Balance | \$ 23,112,099 | 23,380,435 | 26,473,522 | 12,978,968 | 8,016,153 | 6,161,072 | 8,291,564 | 7,675,370 |
| Revenues | | | | | | | | |
| Intergovernmental | 7,827,349 | - | - | - | 3,000,020 | 935,004 | 420,404 | - |
| Drinking Water | 19,491,651 | 19,872,511 | 20,413,608 | 22,549,378 | 24,313,408 | 26,226,822 | 27,931,840 | 29,375,238 |
| Capacity Fees | 2,056,770 | 1,793,767 | 1,793,767 | 1,811,705 | 1,829,822 | 1,848,120 | 1,866,601 | 1,885,267 |
| Investment Earnings | 991,346 | 584,511 | 1,035,202 | 129,790 | 80,162 | 61,611 | 82,916 | 76,754 |
| Miscellaneous | 76,900 | 5,150 | 20,000 | 5,150 | 5,150 | 5,150 | 5,150 | 5,150 |
| Other Financing Sources | - | 4,100,000 | - | 11,836,223 | 4,268,389 | 17,853,223 | 7,833,983 | 10,345,591 |
| Total Revenues | 30,444,016 | 26,355,939 | 23,262,577 | 36,332,246 | 33,496,951 | 46,929,930 | 38,140,894 | 41,688,000 |
| Transfers In | | | | | | | | |
| Wastewater | 1,511,896 | 2,086,414 | 2,111,359 | 2,326,705 | 2,061,721 | 2,046,773 | 2,022,340 | 2,088,548 |
| Reclaimed Water | 141,191 | 194,736 | 199,450 | 328,107 | 355,813 | 287,230 | 299,350 | 302,910 |
| Stormwater | 344,910 | 94,544 | 94,544 | 88,570 | 87,856 | 88,891 | 89,928 | 90,963 |
| Total Transfers In | 1,997,997 | 2,375,694 | 2,405,353 | 2,743,382 | 2,505,390 | 2,422,894 | 2,411,618 | 2,482,421 |
| Total Sources of Funds | 55,554,112 | 52,112,068 | 52,141,452 | 52,054,596 | 44,018,494 | 55,513,896 | 48,844,076 | 51,845,791 |
| Uses of Funds | | | | | | | | |
| Expenditures | | | | | | | | |
| Indirect | 2,008,337 | 2,231,718 | 2,231,718 | 2,167,248 | 2,232,800 | 2,324,700 | 2,394,400 | 2,466,200 |
| Operating | 12,263,330 | 15,616,406 | 15,483,206 | 17,392,046 | 16,799,244 | 17,241,751 | 17,680,667 | 18,131,697 |
| Capital | 12,511,399 | 23,180,765 | 19,804,980 | 21,809,849 | 16,571,687 | 25,080,491 | 17,698,946 | 20,004,386 |
| Contingency | - | 1,000,000 | - | 1,000,000 | - | - | - | - |
| Total Expenditures | 26,783,066 | 42,028,889 | 37,519,904 | 42,369,138 | 35,603,201 | 44,646,942 | 37,774,013 | 40,602,283 |
| Debt Service | 1,646,290 | 1,642,580 | 1,642,580 | 1,644,647 | 2,229,563 | 2,575,390 | 3,394,693 | 3,776,495 |
| Transfers Out | | | | | | | | |
| General Fund | 482,364 | - | - | 24,658 | 24,658 | - | - | - |
| Capital Projects | 140,600 | - | - | - | - | - | - | - |
| Wastewater | 28,270 | - | - | - | - | - | - | - |
| Total Transfers Out | 651,234 | - | - | 24,658 | 24,658 | - | - | - |
| Total Uses of Funds | 29,080,590 | 43,671,469 | 39,162,484 | 44,038,443 | 37,857,422 | 47,222,332 | 41,168,706 | 44,378,778 |
| Ending Fund Balance | \$ 26,473,522 | 8,440,599 | 12,978,968 | 8,016,153 | 6,161,072 | 8,291,564 | 7,675,370 | 7,467,013 |

City of Flagstaff
Wastewater Fund
Five Year Plan 2027-2031

| | Actual 2024-25 | Budget 2025-26 | Estimate 2025-26 | Budget 2026-27 | 2027-28 | 2028-29 | 2029-30 | 2030-31 |
|-------------------------------|-------------------|-------------------|---------------------|-------------------|------------|------------|------------|------------|
| Sources of Funds | | | | | | | | |
| Beginning Fund Balance | \$ 32,156,521 | 32,080,579 | 36,599,349 | 23,054,756 | 5,357,582 | 5,173,384 | 4,702,831 | 7,751,275 |
| Revenues | | | | | | | | |
| Intergovernmental | 3,942 | - | - | - | - | - | - | - |
| Wastewater | 12,327,410 | 14,374,983 | 14,026,836 | 16,490,713 | 17,862,836 | 18,924,047 | 20,050,527 | 21,244,978 |
| Capacity Fees | 3,052,002 | 899,746 | 1,141,102 | 908,744 | 917,831 | 927,009 | 936,279 | 945,642 |
| Investment Earnings | 1,264,335 | 802,000 | 1,305,110 | 231,000 | 54,000 | 52,000 | 47,000 | 78,000 |
| Miscellaneous | 80,650 | - | - | - | - | - | - | - |
| Other Financing Sources | - | - | - | 5,338,953 | 9,863,399 | 10,118,272 | 2,066,811 | - |
| Total Revenues | 16,728,339 | 16,076,729 | 16,473,048 | 22,969,410 | 28,698,066 | 30,021,328 | 23,100,617 | 22,268,620 |
| Transfers In | | | | | | | | |
| Water | 28,270 | - | - | - | - | - | - | - |
| Reclaimed Water | 10,000 | - | - | - | - | - | - | - |
| | 38,270 | - | - | - | - | - | - | - |
| Total Sources of Funds | 48,923,130 | 48,157,308 | 53,072,397 | 46,024,166 | 34,055,648 | 35,194,712 | 27,803,448 | 30,019,895 |
| Uses of Funds | | | | | | | | |
| Expenditures | | | | | | | | |
| Indirect | 719,568 | 740,247 | 740,247 | 816,592 | 887,007 | 862,545 | 884,109 | 906,212 |
| Operating | 4,958,635 | 5,366,919 | 5,366,919 | 6,025,947 | 6,404,687 | 6,565,624 | 6,730,965 | 6,900,842 |
| Capital | 2,758,272 | 23,011,796 | 19,814,776 | 28,511,848 | 17,050,162 | 19,340,154 | 7,997,979 | 11,245,600 |
| Contingency | - | 800,000 | - | 1,000,000 | - | - | - | - |
| Total Expenditures | 8,436,475 | 29,918,962 | 25,921,942 | 36,354,387 | 24,291,856 | 26,768,323 | 15,613,053 | 19,052,654 |
| Debt Service | 1,998,126 | 1,984,340 | 1,984,340 | 1,980,992 | 2,524,187 | 1,676,785 | 2,416,780 | 2,583,322 |
| Transfers Out | | | | | | | | |
| Drinking Water | 1,511,896 | 2,086,414 | 2,111,359 | 2,326,705 | 2,061,721 | 2,046,773 | 2,022,340 | 2,088,548 |
| General Fund | 377,284 | - | - | 4,500 | 4,500 | - | - | - |
| Total Transfers Out | 1,889,180 | 2,086,414 | 2,111,359 | 2,331,205 | 2,066,221 | 2,046,773 | 2,022,340 | 2,088,548 |
| Total Uses of Funds | 12,323,781 | 33,989,716 | 30,017,641 | 40,666,584 | 28,882,264 | 30,491,881 | 20,052,173 | 23,724,524 |
| Ending Fund Balance | \$ 36,599,349 | 14,167,592 | 23,054,756 | 5,357,582 | 5,173,384 | 4,702,831 | 7,751,275 | 6,295,371 |

City of Flagstaff
Reclaimed Water Fund
Five Year Plan 2027-2031

| | Actual 2024-25 | Budget 2025-26 | Estimate 2025-26 | Budget 2026-27 | 2027-28 | 2028-29 | 2029-30 | 2030-31 |
|-------------------------------|-------------------|-------------------|---------------------|-------------------|-----------|-----------|-----------|-----------|
| Sources of Funds | | | | | | | | |
| Beginning Fund Balance | \$ 4,128,007 | 3,678,601 | 5,130,722 | 4,797,448 | 1,759,772 | 734,790 | 640,310 | 605,069 |
| Revenues | | | | | | | | |
| Reclaimed Water | 1,521,011 | 1,194,116 | 1,446,283 | 1,285,914 | 1,384,912 | 1,491,233 | 1,581,599 | 1,653,129 |
| Investment Earnings | 175,884 | 91,965 | 198,086 | 47,974 | 17,598 | 7,348 | 6,403 | 6,051 |
| Other Financing Sources | - | - | - | - | 1,800,000 | - | - | - |
| Total Revenues | 1,696,896 | 1,286,081 | 1,644,369 | 1,333,888 | 3,202,510 | 1,498,581 | 1,588,002 | 1,659,180 |
| Total Sources of Funds | 5,824,903 | 4,964,682 | 6,775,091 | 6,131,336 | 4,962,282 | 2,233,371 | 2,228,312 | 2,264,249 |
| Uses of Funds | | | | | | | | |
| Expenditures | | | | | | | | |
| Indirect Costs | 88,534 | 97,387 | 97,387 | 117,034 | 119,960 | 122,959 | 126,033 | 129,184 |
| Operating | 273,176 | 421,405 | 421,405 | 595,017 | 609,261 | 623,872 | 638,860 | 654,234 |
| Capital | 181,280 | 1,259,400 | 1,259,401 | 3,281,406 | 3,142,458 | 415,000 | 415,000 | 415,000 |
| Contingency | - | 50,000 | - | 50,000 | - | - | - | - |
| Total Expenditures | 542,990 | 1,828,192 | 1,778,193 | 4,043,457 | 3,871,679 | 1,161,831 | 1,179,893 | 1,198,418 |
| Debt Service | - | - | - | - | - | 144,000 | 144,000 | 144,000 |
| Total Debt Service | - | - | - | - | - | 144,000 | 144,000 | 144,000 |
| Transfers Out | | | | | | | | |
| Drinking Water | 141,191 | 194,736 | 199,450 | 328,107 | 355,813 | 287,230 | 299,350 | 302,910 |
| Wastewater | 10,000 | - | - | - | - | - | - | - |
| Total Transfers Out | 151,191 | 194,736 | 199,450 | 328,107 | 355,813 | 287,230 | 299,350 | 302,910 |
| Total Uses of Funds | 694,181 | 2,022,928 | 1,977,643 | 4,371,564 | 4,227,492 | 1,593,061 | 1,623,243 | 1,645,328 |
| Ending Fund Balance | \$ 5,130,722 | 2,941,754 | 4,797,448 | 1,759,772 | 734,790 | 640,310 | 605,069 | 618,921 |

City of Flagstaff
Stormwater Fund
Five Year Plan 2027-2031

| | Actual 2024-25 | Budget 2025-26 | Estimate 2025-26 | Budget 2026-27 | 2027-28 | 2028-29 | 2029-30 | 2030-31 |
|-------------------------------|-------------------|-------------------|---------------------|-------------------|------------|------------|------------|------------|
| Sources of Funds | | | | | | | | |
| Beginning Fund Balance | \$ 11,486,521 | 4,622,699 | 4,167,043 | 3,551,375 | 3,192,626 | 2,511,656 | 2,767,895 | 2,684,524 |
| Revenues | | | | | | | | |
| Intergovernmental | 91,468 | 2,700,000 | 193,750 | 3,395,707 | 9,525,000 | 2,325,000 | 2,247,544 | 450,000 |
| Stormwater | 6,640,327 | 7,465,378 | 7,465,378 | 8,438,581 | 9,539,405 | 10,209,696 | 10,311,792 | 10,414,910 |
| Investment Earnings | 316,839 | 115,567 | 146,294 | 35,514 | 31,926 | 25,117 | 27,679 | 26,845 |
| Miscellaneous | 1,803 | 125,000 | 15,625 | - | 1,437,500 | 3,245,370 | 5,100,000 | 25,000 |
| Other Financing Sources | | 16,000,000 | - | 19,806,200 | 1,631,300 | 525,000 | 500,000 | - |
| Total Revenues | 7,050,437 | 26,405,945 | 7,821,047 | 31,676,002 | 22,165,131 | 16,330,183 | 18,187,015 | 10,916,755 |
| Transfers In | | | | | | | | |
| General Fund | - | 4,780,830 | - | - | 2,926,200 | 1,854,630 | - | - |
| SEMS | - | 200,000 | - | - | 200,000 | - | - | - |
| Total Transfers In | - | 4,980,830 | - | - | 3,126,200 | 1,854,630 | - | - |
| Total Sources of Funds | 18,536,958 | 36,009,474 | 11,988,090 | 35,227,377 | 28,483,957 | 20,696,469 | 20,954,910 | 13,601,279 |
| Uses of Funds | | | | | | | | |
| Expenditures | | | | | | | | |
| Indirect | 354,434 | 388,263 | 388,263 | 464,475 | 476,087 | 487,989 | 500,189 | 512,694 |
| Operating | 2,045,228 | 2,574,852 | 3,074,852 | 3,252,269 | 3,334,651 | 3,419,290 | 3,506,247 | 3,595,593 |
| Capital | 9,267,665 | 25,595,142 | 2,763,681 | 24,870,574 | 19,128,281 | 10,857,074 | 11,056,471 | 3,430,409 |
| Contingency | - | 2,000,000 | - | 2,000,000 | - | - | - | - |
| Total Expenditures | 11,667,327 | 30,558,257 | 6,226,796 | 30,587,318 | 22,939,019 | 14,764,353 | 15,062,907 | 7,538,696 |
| Debt Service | 1,295,205 | 1,359,131 | 1,359,131 | 1,358,863 | 2,945,426 | 3,075,330 | 3,117,551 | 3,157,581 |
| Transfers Out | | | | | | | | |
| Drinking Water | 344,910 | 94,544 | 94,544 | 88,570 | 87,856 | 88,891 | 89,928 | 90,963 |
| Capital Projects - Non-GO | 914,653 | 980,398 | 756,244 | - | - | - | - | - |
| Capital Projects - GO | 147,820 | - | - | - | - | - | - | - |
| Total Transfers Out | 1,407,383 | 1,074,942 | 850,788 | 88,570 | 87,856 | 88,891 | 89,928 | 90,963 |
| Total Uses of Funds | 14,369,915 | 32,992,330 | 8,436,715 | 32,034,751 | 25,972,301 | 17,928,574 | 18,270,386 | 10,787,240 |
| Ending Fund Balance | \$ 4,167,043 | 3,017,144 | 3,551,375 | 3,192,626 | 2,511,656 | 2,767,895 | 2,684,524 | 2,814,039 |

City of Flagstaff
Solid Waste Fund
Five Year Plan 2027-2031

| | Actual 2024-25 | Budget 2025-26 | Estimate 2025-26 | Budget 2026-27 | 2027-28 | 2028-29 | 2029-30 | 2030-31 |
|-------------------------------|-------------------|-------------------|---------------------|-------------------|------------|------------|------------|------------|
| Sources of Funds | | | | | | | | |
| Beginning Fund Balance | \$ 19,823,803 | 18,006,104 | 18,670,051 | 19,956,455 | 19,741,806 | 19,829,426 | 19,303,448 | 20,812,023 |
| Revenues | | | | | | | | |
| Solid Waste | 15,192,922 | 14,859,298 | 14,859,298 | 15,083,200 | 15,311,555 | 15,544,451 | 15,781,978 | 16,024,229 |
| Intergovernmental | 1,138,705 | - | - | - | - | - | - | - |
| Investment Earnings | 799,175 | 450,000 | 761,319 | 199,000 | 198,000 | 198,000 | 193,000 | 207,000 |
| Miscellaneous | 5,388 | - | - | - | - | - | - | - |
| Other Financing Sources | - | - | - | - | - | 1,500,000 | 4,000,000 | 1,500,000 |
| Total Revenues | 17,136,190 | 15,309,298 | 15,620,617 | 15,282,200 | 15,509,555 | 17,242,451 | 19,974,978 | 17,731,229 |
| Transfers In | | | | | | | | |
| Tourism | 126,570 | 126,570 | 126,570 | - | - | - | - | - |
| Total Transfers In | 126,570 | 126,570 | 126,570 | - | - | - | - | - |
| Total Sources of Funds | 37,086,563 | 33,441,972 | 34,417,238 | 35,238,655 | 35,251,361 | 37,071,877 | 39,278,426 | 38,543,252 |
| Uses of Funds | | | | | | | | |
| Expenditures | | | | | | | | |
| Indirect | 1,560,927 | 1,716,720 | 1,716,720 | 1,839,508 | 1,885,496 | 1,945,660 | 1,994,302 | 2,044,160 |
| Operating | 11,177,737 | 10,885,101 | 10,885,101 | 10,746,288 | 10,876,293 | 11,120,248 | 11,371,374 | 11,629,909 |
| Capital | 5,269,437 | 1,700,000 | 1,642,393 | 2,180,000 | 2,324,250 | 4,255,500 | 4,300,395 | 3,016,895 |
| Contingency | - | 500,000 | - | 500,000 | - | - | - | - |
| Total Expenditures | 18,008,101 | 14,801,821 | 14,244,214 | 15,265,796 | 15,086,039 | 17,321,408 | 17,666,071 | 16,690,964 |
| Debt Service | 219,719 | 216,569 | 216,569 | 218,344 | 215,044 | 336,669 | 687,694 | 808,119 |
| Transfers Out: | | | | | | | | |
| General Fund | 86,737 | - | - | 12,709 | 12,709 | - | - | - |
| SEMS | 101,955 | - | - | - | 108,143 | 110,352 | 112,638 | 115,004 |
| Total Transfers Out | 188,692 | - | - | 12,709 | 120,852 | 110,352 | 112,638 | 115,004 |
| Total Uses of Funds | 18,416,512 | 15,018,390 | 14,460,783 | 15,496,849 | 15,421,935 | 17,768,429 | 18,466,403 | 17,614,087 |
| Ending Fund Balance | \$ 18,670,051 | 18,423,582 | 19,956,455 | 19,741,806 | 19,829,426 | 19,303,448 | 20,812,023 | 20,929,165 |

City of Flagstaff
Sustainability and Environmental Management Fund
Detailed Five Year Plan 2027-31

| | Actual 2024-25 | Budget 2025-26 | Estimate 2025-26 | Budget 2026-27 | 2027-28 | 2028-29 | 2029-30 | 2030-31 |
|-------------------------------|---------------------|-------------------|---------------------|-------------------|------------------|------------------|------------------|------------------|
| Sources of Funds | | | | | | | | |
| Beginning Fund Balance | \$ 1,923,573 | 2,991,677 | 1,670,372 | 908,291 | 473,607 | 208,584 | 197,047 | 217,937 |
| Revenues | | | | | | | | |
| Environmental Management | 1,415,420 | 1,507,068 | 1,549,571 | 1,655,050 | 1,785,479 | 1,894,202 | 1,980,484 | 2,062,561 |
| Intergovernmental | 812,636 | 5,072,500 | 5,992,558 | 5,273,000 | - | - | - | - |
| Charges for Services | - | 30,000 | 30,000 | 50,000 | 50,500 | 51,005 | 51,515 | 52,030 |
| Investment Earnings | 66,568 | 75,000 | 49,786 | 9,000 | 5,000 | 2,000 | 2,000 | 2,000 |
| Miscellaneous | 555 | - | - | - | - | - | - | - |
| Total Revenues | 2,295,179 | 6,684,568 | 7,621,915 | 6,987,050 | 1,840,979 | 1,947,207 | 2,033,999 | 2,116,591 |
| Transfers In | | | | | | | | |
| General Fund | 527,070 | 1,211,463 | 1,011,065 | 358,566 | 187,601 | 194,167 | 200,963 | 207,997 |
| Beautification | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| Tourism | - | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| Solid Waste | 101,955 | - | - | - | 108,143 | 110,352 | 112,638 | 115,004 |
| Total Transfers In | 659,025 | 1,271,463 | 1,071,065 | 418,566 | 355,744 | 364,519 | 373,601 | 383,001 |
| Total Sources of Funds | 4,877,777 | 10,947,708 | 10,363,352 | 8,313,907 | 2,670,330 | 2,520,310 | 2,604,647 | 2,717,529 |
| Uses of Funds | | | | | | | | |
| Expenditures | | | | | | | | |
| Indirect | 218,617 | 273,271 | 273,271 | 341,587 | 390,315 | 407,351 | 417,535 | 427,973 |
| Operating | 2,879,405 | 10,016,300 | 9,157,790 | 7,451,112 | 1,864,330 | 1,915,912 | 1,969,175 | 2,024,178 |
| Capital | 45,999 | - | - | - | - | - | - | - |
| Contingency | - | 30,000 | - | 30,000 | - | - | - | - |
| Total Expenditures | 3,144,021 | 10,319,571 | 9,431,061 | 7,822,699 | 2,254,645 | 2,323,263 | 2,386,710 | 2,452,151 |
| Transfers Out | | | | | | | | |
| General Fund | 63,384 | 24,000 | 24,000 | 17,601 | 7,101 | - | - | - |
| Stormwater Fund | - | 200,000 | - | - | 200,000 | - | - | - |
| Total Transfers Out | 63,384 | 224,000 | 24,000 | 17,601 | 207,101 | - | - | - |
| Total Uses of Funds | 3,207,405 | 10,543,571 | 9,455,061 | 7,840,300 | 2,461,746 | 2,323,263 | 2,386,710 | 2,452,151 |
| Ending Fund Balance | \$ 1,670,372 | 404,137 | 908,291 | 473,607 | 208,584 | 197,047 | 217,937 | 265,378 |

City of Flagstaff
Airport Fund
Five Year Plan 2027-2031

| | Actual 2024-25 | Budget 2025-26 | Estimate 2025-26 | Budget 2026-27 | 2027-28 | 2028-29 | 2029-30 | 2030-31 |
|-------------------------------|-------------------|-------------------|---------------------|-------------------|-----------|-----------|------------|-----------|
| Sources of Funds | | | | | | | | |
| Beginning Fund Balance | \$ 959,752 | 2,469,753 | 2,524,974 | 2,497,082 | 641,569 | 213,311 | 250,202 | 277,054 |
| Revenues | | | | | | | | |
| Intergovernmental | 2,902,153 | 11,416,896 | 6,128,562 | 26,121,933 | 5,496,015 | 2,946,360 | 12,344,245 | 4,160,600 |
| Charges for Services | 2,801,582 | 2,783,978 | 2,719,409 | 2,983,587 | 3,218,344 | 3,572,247 | 4,053,234 | 3,798,609 |
| Investment Earnings | 57,186 | 62,000 | 79,511 | 25,000 | 6,000 | 3,000 | 3,000 | 4,000 |
| Miscellaneous | 34,654 | 33,093 | 38,268 | 43,619 | 47,764 | 48,241 | 48,725 | 299,217 |
| Total Revenues | 5,795,575 | 14,295,967 | 8,965,750 | 29,174,139 | 8,768,123 | 6,569,848 | 16,449,204 | 8,262,426 |
| Transfers In | | | | | | | | |
| General Fund | 232,168 | 1,502,175 | 1,649,661 | 703,032 | 291,782 | 291,782 | 291,782 | 291,782 |
| Tourism | 104,000 | 206,624 | 206,624 | 110,866 | 114,746 | 118,762 | 122,919 | 127,221 |
| Total Transfers In | 336,168 | 1,708,799 | 1,856,285 | 813,898 | 406,528 | 410,544 | 414,701 | 419,003 |
| Total Sources of Funds | 7,091,495 | 18,474,519 | 13,347,009 | 32,485,119 | 9,816,220 | 7,193,703 | 17,114,107 | 8,958,483 |
| Uses of Funds | | | | | | | | |
| Expenditures | | | | | | | | |
| Indirect Costs | 439,920 | 483,914 | 483,914 | 460,480 | 471,992 | 483,792 | 495,887 | 508,284 |
| Operating | 3,252,415 | 4,424,639 | 4,551,314 | 4,261,908 | 2,919,751 | 2,998,507 | 3,080,020 | 3,164,386 |
| Capital | 499,042 | 11,267,898 | 5,553,485 | 26,760,055 | 5,950,000 | 3,200,000 | 13,000,000 | 4,500,000 |
| Contingency | - | 100,000 | - | 100,000 | - | - | - | - |
| Total Expenditures | 4,191,377 | 16,276,451 | 10,588,713 | 31,582,443 | 9,341,743 | 6,682,299 | 16,575,907 | 8,172,670 |
| Debt Service | | | | | | | | |
| Debt Service | 115,868 | - | - | - | - | - | - | - |
| Total Debt Service | 115,868 | - | - | - | - | - | - | - |
| Transfers Out | | | | | | | | |
| Debt Service - Pension | 259,276 | 261,214 | 261,214 | 261,107 | 261,166 | 261,202 | 261,146 | 261,173 |
| Total Transfers Out | 259,276 | 261,214 | 261,214 | 261,107 | 261,166 | 261,202 | 261,146 | 261,173 |
| Total Uses of Funds | 4,566,521 | 16,537,665 | 10,849,927 | 31,843,550 | 9,602,909 | 6,943,501 | 16,837,053 | 8,433,843 |
| Ending Fund Balance | \$ 2,524,974 | 1,936,854 | 2,497,082 | 641,569 | 213,311 | 250,202 | 277,054 | 524,640 |

City of Flagstaff
Flagstaff Housing Authority
Five Year Plan 2027-2031

| | Actual 2024 - 25 | Budget 2025 - 26 | Estimate 2025 - 26 | Budget 2026 - 27 | 2027 - 28 | 2028 - 29 | 2029 - 30 | 2030 - 31 |
|-------------------------------|---------------------|---------------------|-----------------------|---------------------|------------|------------|------------|------------|
| Sources of Funds | | | | | | | | |
| Beginning Fund Balance | \$ 2,177,177 | 2,521,526 | 2,161,147 | 2,409,411 | 2,557,065 | 2,753,584 | 3,054,815 | 3,467,451 |
| Revenues | | | | | | | | |
| Intergovernmental | 10,738,241 | 16,290,620 | 16,290,620 | 16,571,830 | 15,940,531 | 16,321,038 | 16,712,471 | 17,115,219 |
| Rents and Other Tenant Income | 1,972,742 | 2,000,000 | 2,000,000 | 2,100,000 | 2,205,000 | 2,315,250 | 2,431,013 | 2,552,564 |
| Miscellaneous | 872,179 | 770,042 | 770,042 | 804,056 | 814,489 | 825,112 | 835,933 | 846,954 |
| Total Revenues | 13,583,162 | 19,060,662 | 19,060,662 | 19,475,886 | 18,960,020 | 19,461,400 | 19,979,417 | 20,514,737 |
| Total Sources of Funds | 15,760,339 | 21,582,188 | 21,221,809 | 21,885,297 | 21,517,085 | 22,214,984 | 23,034,232 | 23,982,188 |
| Uses of Funds | | | | | | | | |
| Expenditures | | | | | | | | |
| Operating | | | | | | | | |
| Low Income Public Housing | 2,680,432 | 2,911,126 | 2,944,454 | 3,241,352 | 3,291,223 | 3,342,204 | 3,394,328 | 3,447,627 |
| Section 8, MRO, SRO and VASH | 8,491,645 | 13,610,415 | 13,663,517 | 13,759,155 | 14,038,426 | 14,323,490 | 14,614,472 | 14,911,499 |
| Non-HUD Program | 55,819 | 30,565 | 30,576 | 38,629 | 39,371 | 40,132 | 40,914 | 41,717 |
| FHC Pass Thru | 380,046 | 269,042 | 270,001 | 297,846 | 303,006 | 308,294 | 313,716 | 319,271 |
| Contingency | 1,001,250 | 1,001,250 | 913,850 | 1,001,250 | - | - | - | - |
| Total Operating | 12,609,192 | 17,822,398 | 17,822,398 | 18,338,232 | 17,672,026 | 18,014,120 | 18,363,430 | 18,720,114 |
| Capital | 990,000 | 990,000 | 990,000 | 990,000 | 1,091,475 | 1,146,049 | 1,203,351 | 1,263,519 |
| Total Uses of Funds | 13,599,192 | 18,812,398 | 18,812,398 | 19,328,232 | 18,763,501 | 19,160,169 | 19,566,781 | 19,983,633 |
| Ending Fund Balance | \$ 2,161,147 | 2,769,790 | 2,409,411 | 2,557,065 | 2,753,584 | 3,054,815 | 3,467,451 | 3,998,555 |

Program Description

The City Manager is responsible for providing professional leadership in administering programs, policies, and projects established by the Mayor and Council. The City Manager informs and advises Council on the affairs of the city; addresses issues and problems within the community; and proposes alternatives and solutions to community needs for consideration. The City Manager prepares and implements the annual financial plan and coordinates the activities of all divisions/sections under its administrative authority.

| Section 011 - City Manager | | | | | |
|---|-------------------|---------------------|---------------------|---------------------|------------------------|
| Expenditures by Category: | Actual | Adopted | Estimated | Proposed Budget | Budget-Budget Variance |
| | Expenditures | Budget | Expenditures | | |
| | 2024-25 | 2025-26 | 2025-26 | | |
| Personnel Services | \$ 817,137 | \$ 1,038,626 | \$ 1,038,626 | \$ 1,055,780 | \$ 17,154 |
| Contractuals | 44,797 | 344,770 | 344,770 | 212,996 | (131,774) |
| Commodities | 10,663 | 11,595 | 11,595 | 4,500 | (7,095) |
| Capital | - | 53,474 | 53,474 | - | (53,474) |
| Total | \$ 872,597 | \$ 1,448,465 | \$ 1,448,465 | \$ 1,273,276 | \$ (175,189) |
| Expenditures by Program: | | | | | |
| General Administration | \$ 872,591 | \$ 1,448,465 | \$ 1,448,465 | \$ 1,273,276 | \$ (175,189) |
| Public Information | 6 | - | - | - | - |
| Total | \$ 872,597 | \$ 1,448,465 | \$ 1,448,465 | \$ 1,273,276 | \$ (175,189) |
| Commentary: | | | | | |
| The City Manager operating budget has decreased by 9%. There are no capital expenditures, resulting in an overall decrease of 12%. The personnel services increase of 2% is mainly due to merit and benefit increases. Contractuals decreased 38% mainly due to prior year expenditures for the Criminal Justice Coordinating Council coordinator and the Downtown Ambassador Program. The decrease in commodities is mainly due to building maintenance and pool vehicle fuel and maintenance. There are no capital expenditures (>\$5,000). | | | | | |

| | 2023-24 | 2024-25 | Current | Changes | Proposed |
|-----------------------------|---------|---------|---------|---------|----------|
| | | | 2025-26 | 2026-27 | 2026-27 |
| Total Authorized Positions* | 3 | 3 | 3 | 0 | 3 |

*For detailed positions see Appendix A: Authorized Personnel/Position Summary

Mission

The mission of the Human Resources and Risk Management division is to foster a culture of collaboration, innovation, equity, and transparency.

Program Description

Human Resources is responsible for all areas impacting employees and potential employees. These functions include Human Resources administration (Human Resource Information Services (HRIS), records, policies, workforce planning); compliance and employee relations; training and development; employee appreciation, engagement, and recognition; recruitment; classification and compensation; benefits and wellness.

| Section 012 - Human Resources | | | | | |
|--|---------------------|---------------------|---------------------|---------------------|---------------------------|
| Expenditures by Category: | Actual | Adopted | Estimated | Proposed | Budget-Budget Variance |
| | Expenditures | Budget | Expenditures | Budget | |
| | 2024-25 | 2025-26 | 2025-26 | 2026-27 | |
| Personnel Services | \$ 1,352,206 | \$ 1,533,053 | \$ 1,533,053 | \$ 1,669,766 | \$ 136,713 |
| Contractuals | 169,334 | 234,116 | 234,116 | 199,216 | (34,900) |
| Commodities | 182,294 | 212,670 | 212,670 | 142,355 | (70,315) |
| Total | \$ 1,703,834 | \$ 1,979,839 | \$ 1,979,839 | \$ 2,011,337 | \$ 31,498 |
| Expenditures by Program: | | | | | |
| General Administration | \$ 828,797 | \$ 860,931 | \$ 860,931 | \$ 930,823 | \$ 69,892 |
| Recruitment and Selection | 223,528 | 320,599 | 320,599 | 290,890 | (29,709) |
| Benefits | 187,788 | 150,994 | 150,994 | 133,261 | (17,733) |
| Compensation and Classification | 184,116 | 219,989 | 219,989 | 241,050 | 21,061 |
| Employee Training and Counseling | 279,605 | 427,326 | 427,326 | 415,313 | (12,013) |
| Total | \$ 1,703,834 | \$ 1,979,839 | \$ 1,979,839 | \$ 2,011,337 | \$ 31,498 |
| Commentary: | | | | | |
| The Human Resources operating budget has increased by 2%. There are no capital expenditures. The personnel services increase of 9% is mainly due to merit and benefit increases as well as the addition of a Human Resources Analyst Senior. Contractuals decreased 15% mainly due to prior year budget for City Manager awards and citywide training, offset by an increase for EcoPass. Commodities decreased by 33% mainly due to prior year budget for furniture for the office remodel and computer software for a new onboarding module. There are no capital expenditures (>\$5,000). | | | | | |

| | 2023-24 | 2024-25 | Current 2025-26 | Changes 2026-27 | Proposed 2026-27 |
|-----------------------------|---------|---------|--------------------|--------------------|---------------------|
| Total Authorized Positions* | 12 | 13 | 13 | 1 | 14 |

*For detailed positions see Appendix A: Authorized Personnel/Position Summary

Mission

The mission of Risk Management is to develop and maintain an integrated multi-disciplinary program for effective management of the City’s resources, assets, and liabilities, to protect its employees, property, and citizens, and enable the City to achieve its primary aims of enhanced quality of life and service to its citizens.

Program Description

Risk Management is responsible for the identification, control, and finance of risk to protect the City’s human, financial, and physical assets. The protection and well-being of employees and the public is of utmost priority. Risks are assessed for probability cost and impact and matched with loss control techniques to reduce the likelihood of loss and mitigate potential costs in the event of an occurrence. Identified risks in the four major categories: strategic, operational, financial and hazard are either self-retained or transferred through contract language or the purchase of insurance. Claims against the City are investigated and managed within the self-insured retention level and referred to insurers as outlined in purchased insurance policies. Losses are carefully tracked to identify trends and areas where loss control measures can be improved to positively impact future operations and the purchase of future insurance. A variety of services are provided to city staff including risk assessments, loss control site reviews, safety training, contract, and policy review. Human, financial, and physical resources provide us with the tools to accomplish the City’s mission of service to the public.

| Section 013 - Risk Management | | | | | |
|--------------------------------------|--------------------------------|---------------------------|-----------------------------------|----------------------------|---------------------------|
| Expenditures by Category: | Actual Expenditures 2024-25 | Adopted Budget 2025-26 | Estimated Expenditures 2025-26 | Proposed Budget 2026-27 | Budget-Budget Variance |
| Personnel Services | \$ 228,118 | \$ 248,283 | \$ 248,283 | \$ 262,516 | \$ 14,233 |
| Contractuals | 18,155 | 22,786 | 22,786 | 22,786 | - |
| Commodities | 1,245 | 39,334 | 39,334 | 4,334 | (35,000) |
| Total | \$ 247,518 | \$ 310,403 | \$ 310,403 | \$ 289,636 | \$ (20,767) |
| Expenditures by Program: | | | | | |
| General Administration | \$ 247,518 | \$ 310,403 | \$ 310,403 | \$ 289,636 | \$ (20,767) |
| Total | \$ 247,518 | \$ 310,403 | \$ 310,403 | \$ 289,636 | \$ (20,767) |

Commentary:
The Risk Management operating budget has decreased by 7%. There are no capital expenditures. The personnel services increase of 6% is mainly due to merit and benefit increases. The contractuals are flat year over year. Commodities have decreased 89% mainly due to a one-time item for risk management software in the prior year budget. There are no capital expenditures (>\$5,000).

| | 2023-24 | 2024-25 | Current 2025-26 | Changes 2026-27 | Proposed 2026-27 |
|-----------------------------|---------|---------|--------------------|--------------------|---------------------|
| Total Authorized Positions* | 2 | 2 | 2 | 0 | 2 |

*For detailed positions see Appendix A: Authorized Personnel/Position Summary

Mission

Our purpose is to provide you the secure tools to make your job easier tomorrow than it was today.

Program Description

This division provides the information technology infrastructure and operational assistance to meet the needs of the City Council and city staff for them to better serve the citizens. These objectives are met through various personal computer (PC) and server hardware, software applications, network and telephony hardware, and security protocols. Technology is maintained and updated on an ongoing basis to provide accurate information in a secure and timely manner.

| Section 014 - Information Technology | | | | | |
|--|-----------------------------|------------------------|--------------------------------|-------------------------|------------------------|
| Expenditures by Category: | Actual Expenditures 2024-25 | Adopted Budget 2025-26 | Estimated Expenditures 2025-26 | Proposed Budget 2026-27 | Budget-Budget Variance |
| Personnel Services | \$ 2,614,966 | \$ 2,891,007 | \$ 2,894,007 | \$ 2,980,281 | \$ 89,274 |
| Contractuals | 1,213,940 | 3,533,648 | 3,533,648 | 2,895,374 | (638,274) |
| Commodities | 1,671,399 | 1,326,105 | 1,323,105 | 1,111,105 | (215,000) |
| Capital | 226,564 | 1,668,450 | 1,668,450 | - | (1,668,450) |
| Total | \$ 5,726,869 | \$ 9,419,210 | \$ 9,419,210 | \$ 6,986,760 | \$ (2,432,450) |
| Expenditures by Program: | | | | | |
| General Administration | \$ 484,703 | \$ 515,330 | \$ 515,330 | \$ 525,879 | \$ 10,549 |
| Applications | 1,181,255 | 1,483,410 | 1,483,410 | 1,590,643 | 107,233 |
| Systems | 916,280 | 684,358 | 684,358 | 705,499 | 21,141 |
| Services | 612,976 | 719,926 | 719,926 | 785,112 | 65,186 |
| Network | 767,638 | 2,279,716 | 2,279,716 | 413,087 | (1,866,629) |
| GIS | 618,126 | 774,122 | 774,122 | 551,699 | (222,423) |
| IT Non Departmental | 869,673 | 2,712,303 | 2,712,303 | 2,163,029 | (549,274) |
| Telecom | 112,726 | 80,045 | 80,045 | 81,812 | 1,767 |
| Security | 163,492 | 170,000 | 170,000 | 170,000 | - |
| Total | \$ 5,726,869 | \$ 9,419,210 | \$ 9,419,210 | \$ 6,986,760 | \$ (2,432,450) |
| Commentary: | | | | | |
| The Information Technology operating budget has decreased by 10%. There are no capital expenditures, resulting in an overall net decrease of 26%. The personnel services increase of 3% is mainly due to merit and benefit increases. The contractuals decrease of 18% is mainly due to prior year use of funding for an application modernization project to replace multiple enterprise software packages. Commodities decreased by 16% mainly due to prior year expenditures for computer equipment for network and infrastructure replacements and a new drone, offset by an increase in software licensing costs. There are no capital expenditures (>\$5,000). | | | | | |

| | 2023-24 | 2024-25 | Current 2025-26 | Changes 2026-27 | Proposed 2026-27 |
|-----------------------------|---------|---------|-----------------|-----------------|------------------|
| Total Authorized Positions* | 21 | 21 | 22.75 | 0 | 22.75 |

*For detailed positions see Appendix A: Authorized Personnel/Position Summary

Mission

The mission of the City Attorney's Office is to prosecute misdemeanor crimes occurring in the city and to provide high-quality legal services to the Mayor, City Council, and city divisions in an ethical, timely, and cost-effective manner.

Program Description

The City Attorney’s Office assures the legality of the official business of the City of Flagstaff by providing legal advice and opinions to the Mayor and Council, City Manager, city divisions, and the city’s boards and commissions. The City Attorney’s Office represents the city in civil litigation and represents the city and the State of Arizona in criminal misdemeanor cases occurring within the city limits. This office also prepares or reviews all contracts, ordinances, resolutions, and other legal documents involving the city.

| Section 015 - City Attorney | | | | | |
|--|-------------------------|---------------------|-------------------------|---------------------|------------------------|
| Expenditures by Category: | Actual | Adopted | Estimated | Proposed | Budget-Budget Variance |
| | Expenditures 2024-25 | Budget 2025-26 | Expenditures 2025-26 | Budget 2026-27 | |
| Personnel Services | \$ 2,426,872 | \$ 2,913,291 | \$ 2,913,291 | \$ 3,123,008 | \$ 209,717 |
| Contractuals | 55,699 | 78,813 | 78,813 | 86,878 | 8,065 |
| Commodities | 41,028 | (36,948) | (36,948) | (44,405) | (7,457) |
| Capital | 7,174 | - | - | - | - |
| Total | \$ 2,530,773 | \$ 2,955,156 | \$ 2,955,156 | \$ 3,165,481 | \$ 210,325 |
| Expenditures by Program: | | | | | |
| General Administration | \$ 205,829 | \$ 227,005 | \$ 227,005 | \$ 254,029 | \$ 27,024 |
| Council and Department Support | 1,306,497 | 1,415,819 | 1,415,819 | 1,514,126 | 98,307 |
| Police Court | 1,018,447 | 1,305,232 | 1,305,232 | 1,388,826 | 83,594 |
| Victim's Rights Grant | - | 7,100 | 7,100 | 8,500 | 1,400 |
| Total | \$ 2,530,773 | \$ 2,955,156 | \$ 2,955,156 | \$ 3,165,481 | \$ 210,325 |
| Commentary: | | | | | |
| The City Attorney's operating budget has increased by 7%. There are no capital expenditures. The personnel services increase of 7% is mainly due merit and benefit increases. Contractuals increased 10% mainly due to costs for additional staff training and related travel as well as increases in services for the Prosecution program. Commodities increased by 20% mainly due to charge outs for the new Senior Assistant City Attorney III, offset by an increase for Westlaw subscription costs. There are no capital expenditures (>\$5,000). | | | | | |

| | 2023-24 | 2024-25 | Current 2025-26 | Changes 2026-27 | Proposed 2026-27 |
|-----------------------------|---------|---------|--------------------|--------------------|---------------------|
| Total Authorized Positions* | 18 | 17 | 18 | 0 | 18 |

*For detailed positions see Appendix A: Authorized Personnel/Position Summary

Mission

The mission of the employees of the Flagstaff Municipal Court is to foster a positive and productive environment that promotes the efficient, fair, and effective administration of justice.

Program Description

The Municipal Court is responsible for the adjudication and disposition of all local code violations, criminal misdemeanors, criminal traffic, and civil traffic cases that occur within the Flagstaff City limits in a prompt, judicious, fair, and effective manner. The court is accountable to the Arizona Supreme Court through the Superior Court of Coconino County in judicial and operational matters. It reports to the City regarding financial and administrative matters not unique to Court operations.

| Section 016 - Municipal Court | | | | | |
|--|---------------------|---------------------|---------------------|----------------------------|---------------------------|
| Expenditures by Category: | Actual | Adopted | Estimated | Proposed Budget 2026-27 | Budget-Budget Variance |
| | Expenditures | Budget | Expenditures | | |
| | 2024-25 | 2025-26 | 2025-26 | | |
| Personnel Services | \$ 2,773,263 | \$ 3,109,613 | \$ 3,109,613 | \$ 3,206,788 | \$ 97,175 |
| Contractuals | 1,294,589 | 1,171,688 | 1,171,688 | 1,403,704 | 232,016 |
| Commodities | 84,806 | 68,285 | 68,285 | 68,285 | - |
| Capital | 30,480 | - | - | - | - |
| Total | \$ 4,183,138 | \$ 4,349,586 | \$ 4,349,586 | \$ 4,678,777 | \$ 329,191 |
| Expenditures by Program: | | | | | |
| General Administration | \$ 1,132,103 | \$ 1,157,034 | \$ 1,157,034 | \$ 1,383,736 | \$ 226,702 |
| Court Services | 985,685 | 996,525 | 996,525 | 1,066,645 | 70,120 |
| Record Management | 5,066 | 6,000 | 6,000 | 6,000 | - |
| Court Enforcement | 401,308 | 416,103 | 416,103 | 395,943 | (20,160) |
| Warrant Division | 271,128 | 275,132 | 275,132 | 279,027 | 3,895 |
| Court Operations | 717,875 | 733,756 | 733,756 | 736,743 | 2,987 |
| Judicial Services | 669,973 | 765,036 | 765,036 | 810,683 | 45,647 |
| Total | \$ 4,183,138 | \$ 4,349,586 | \$ 4,349,586 | \$ 4,678,777 | \$ 329,191 |
| Commentary: | | | | | |
| The Municipal Court operating budget has increased 8%. There are no capital expenditures. The personnel services increase of 3% is mainly due to merits and benefit increases. Contractuals increased 20% mainly due to the new public defender contract, increased security guard costs, and building maintenance costs, offset by a base reallocation to city custodial services. Commodities are flat year over year. There are no capital expenditures (>\$5,000). | | | | | |

| | 2023-24 | 2024-25 | Current 2025-26 | Changes 2026-27 | Proposed 2026-27 |
|-----------------------------|---------|---------|--------------------|--------------------|---------------------|
| Total Authorized Positions* | 29.55 | 29.75 | 29.7 | 0 | 29.7 |

*For detailed positions see Appendix A: Authorized Personnel/Position Summary

Mission

The mission of the Communication and Civic Engagement division is connecting our diverse community to our government.

The mission of the City Clerk section is to support the values of the community and the organization through the delivery of quality customer service; conducting fair and open municipal elections; providing broad organizational support; managing the city’s records management program and accessibility to public records; overseeing boards and commissions; ensuring that official postings, notices, and related publishing meet legal compliance and aiding the Mayor and Council.

The mission of the Public Affairs section is to enhance public transparency and accessibility of city activities and foster clear, consistent communication with the public. The Public Affairs section also assists all city divisions with community outreach and public engagement, manages the Intergovernmental Affairs program, the Indigenous Affairs program, and enforces the city’s Labor Standards ordinance.

Program Description

The City Clerk section provides broad organizational support to the City of Flagstaff and ensures open and accessible government to the citizens of the city. Specifically, areas include:

- Oversight and administration of the records management program and public records requests.
- Management of council meetings, elections, codification, posting of notices, agenda preparation, board/commission program, and liquor license program.
- Provide support and assistance to the Mayor and Councilmembers, including administrative support, research, and special projects.

The Public Affairs section supports outreach, community relations, intergovernmental affairs, indigenous affairs, special projects, and labor standards. Specifically, areas include:

- Communications – provide accurate and proactive information regarding any city matters and foster public engagement and participation.
 - Intergovernmental Affairs – further Council’s state and federal priorities through legislative efforts.
 - Indigenous Affairs – improve relationships and foster collaborative efforts between the city, indigenous residents, and neighboring indigenous nations.
 - Office of Labor Standards - monitor compliance by investigating underpaid wages, unpaid wages, and retaliation complaints while developing strategic enforcement and innovative policies to assist in enforcement practices.
-

| Section 017 - Communication and Civic Engagement | | | | | |
|---|-----------------------------|------------------------|--------------------------------|-------------------------|------------------------|
| Expenditures by Category: | | | | | |
| | Actual Expenditures 2024-25 | Adopted Budget 2025-26 | Estimated Expenditures 2025-26 | Proposed Budget 2026-27 | Budget-Budget Variance |
| Personnel Services | \$ 985,658 | \$ 1,153,937 | \$ 1,153,937 | \$ 1,299,737 | \$ 145,800 |
| Contractuals | 608,622 | 655,160 | 655,160 | 780,531 | 125,371 |
| Commodities | 21,762 | 32,935 | 32,935 | 32,935 | - |
| Total | \$ 1,616,042 | \$ 1,842,032 | \$ 1,842,032 | \$ 2,113,203 | \$ 271,171 |
| Expenditures by Program: | | | | | |
| Communications | \$ 78,130 | \$ 111,565 | \$ 111,565 | \$ 108,565 | \$ (3,000) |
| City Clerk | 542,532 | 753,923 | 753,923 | 867,578 | 113,655 |
| Elections | 110,449 | 150,000 | 150,000 | 300,000 | 150,000 |
| Minimum Wage Compliance | 31,221 | 41,945 | 41,945 | 42,880 | 935 |
| Indigenous | 9,966 | 18,500 | 18,500 | 15,500 | (3,000) |
| Neighborhood Liaison | 1,346 | - | - | - | - |
| Disability Awareness | 445 | - | - | - | - |
| Public Affairs | 841,953 | 766,099 | 766,099 | 778,680 | 12,581 |
| Total | \$ 1,616,042 | \$ 1,842,032 | \$ 1,842,032 | \$ 2,113,203 | \$ 271,171 |
| Commentary: | | | | | |
| The Communication and Civic Engagement operating budget has increased by 15%. There are no capital expenditures. The personnel services increase of 13% is mainly due merit and benefit increases as well as the addition of a new Public Records Specialist. The contractuals increase of 19% is mainly due to an increase in election services due to a primary election, offset by prior year one-time cost for web site services. Commodities remain flat year over year. There are no capital expenditures (>\$5,000). | | | | | |

| | 2023-24 | 2024-25 | Current 2025-26 | Changes 2026-27 | Proposed 2026-27 |
|-----------------------------|---------|---------|-----------------|-----------------|------------------|
| Total Authorized Positions* | 11 | 11 | 11 | 1 | 12 |

*For detailed positions see Appendix A: Authorized Personnel/Position Summary

Program Description

The Administrative section of the Management Services division provides direction and oversight of the Purchasing, Customer Service, Finance, Budget, and Grants, Contracts, and Emergency Management sections. The Administrative section provides a key role in financial transactions of the City. The section is responsible for oversight of debt management and investments for the organization. The Management Services division is considered a central support division providing fiscal oversight and support to other city divisions and related agencies.

| Section 031 - Management Services | | | | | |
|--|-----------------------------------|------------------------------|--------------------------------------|-------------------------------|---------------------------|
| Expenditures by Category: | | | | | |
| | Actual Expenditures 2024-25 | Adopted Budget 2025-26 | Estimated Expenditures 2025-26 | Proposed Budget 2026-27 | Budget-Budget Variance |
| Personnel Services | \$ 333,086 | \$ 461,830 | \$ 461,830 | \$ 354,989 | \$ (106,841) |
| Contractuals | 9,494 | 12,274 | 12,274 | 13,179 | 905 |
| Commodities | 1,700 | 1,000 | 1,000 | 450 | (550) |
| Capital | 91,460 | 150,000 | 58,540 | - | (150,000) |
| Total | \$ 435,740 | \$ 625,104 | \$ 533,644 | \$ 368,618 | \$ (256,486) |
| Expenditures by Program: | | | | | |
| General Administration | \$ 435,740 | \$ 625,104 | \$ 533,644 | \$ 368,618 | \$ (256,486) |
| Total | \$ 435,740 | \$ 625,104 | \$ 533,644 | \$ 368,618 | \$ (256,486) |
| Commentary: | | | | | |
| The Management Services operating budget has decreased by 22%. There are no capital expenditures, resulting in overall decrease of 41%. The personnel services decrease of 23% is mainly due to merits and benefits increases, offset by a prior year retirement payout. The contractuals increase of 7% is mainly due to a reallocation for memberships. The commodities decrease of 55% is mainly due to prior year one-time expenditures for travel and training. There are no capital expenditures (>\$5,000). | | | | | |
| | 2023-24 | 2024-25 | Current 2025-26 | Changes 2026-27 | Proposed 2026-27 |
| Total Authorized Positions* | 2 | 2 | 2 | 0 | 2 |
| *For detailed positions see Appendix A: Authorized Personnel/Position Summary | | | | | |

Program Description

The Purchasing section provides centralized procurement services to support all city operations and goals, maximizing the value of public funds through strategic vendor management, competitive solicitations, and rigorous contract compliance. Procurement is accomplished via competitive informal or formal solicitation processes to meet regulatory and City requirements at the lowest overall cost, consistent with required quality and service levels. The section ensures continuity of supplies for citywide programs and manages the efficient disposal of surplus property.

| Section 032 - Purchasing | | | | | |
|---|-------------------------|-------------------|-------------------------|-------------------|---------------------------|
| Expenditures by Category: | Actual | Adopted | Estimated | Proposed | Budget-Budget Variance |
| | Expenditures 2024-25 | Budget 2025-26 | Expenditures 2025-26 | Budget 2026-27 | |
| Personnel Services | \$ 595,203 | \$ 796,138 | \$ 796,138 | \$ 750,603 | \$ (45,535) |
| Contractuals | 19,401 | 20,287 | 20,287 | 23,427 | 3,140 |
| Commodities | 16,837 | 67,600 | 67,600 | 1,900 | (65,700) |
| Total | \$ 631,441 | \$ 884,025 | \$ 884,025 | \$ 775,930 | \$ (108,095) |
| Expenditures by Program: | | | | | |
| General Administration | \$ 4,341 | \$ - | \$ - | \$ - | \$ - |
| Purchasing | 627,100 | 884,025 | 884,025 | 775,930 | (108,095) |
| Total | \$ 631,441 | \$ 884,025 | \$ 884,025 | \$ 775,930 | \$ (108,095) |
| Commentary: | | | | | |
| The Purchasing operating budget has decreased by 12%. There are no capital expenditures. The personnel services decrease of 6% is mainly due to merit and benefit increases, offset by prior retirement payouts. The contractuals increase of 15% is mainly due to increased travel and training. Commodities have decreased 97% mainly due to reallocation of the purchasing software to Information Technology and prior year implementation costs of new procurement software. There are no capital expenditures (>\$5,000). | | | | | |

| | 2023-24 | 2024-25 | Current 2025-26 | Changes 2026-27 | Proposed 2026-27 |
|-----------------------------|---------|---------|--------------------|--------------------|---------------------|
| Total Authorized Positions* | 7 | 7 | 7 | 0 | 7 |

*For detailed positions see Appendix A: Authorized Personnel/Position Summary

Program Description

The Customer Service section serves the city through six key areas: Customer Service Representatives handle call center operations, cashiering, front-line customer experience, and billing inquiries; Billing manages municipal services billing and miscellaneous accounts; Collections handles delinquent accounts and payment arrangements; Meter Services collects water meter readings, completes service connections/terminations, and helps identify possible leaks; Licensing oversees business licenses and short-term rental compliance; and the Mail Center processes mail services. We aim to provide professional, transparent, and responsive service through our Customer Service Representatives, Meter Services, Billing, Collections, and Licensing teams, helping via our call center, in-person support, and online services.

| Section 033 - Customer Service | | | | | |
|--|---------------------|---------------------|---------------------|---------------------|---------------------------|
| Expenditures by Category: | Actual | Adopted | Estimated | Proposed | Budget-Budget Variance |
| | Expenditures | Budget | Expenditures | Budget | |
| | 2024-25 | 2025-26 | 2025-26 | 2026-27 | |
| Personnel Services | \$ 1,313,902 | \$ 1,651,753 | \$ 1,651,753 | \$ 1,753,937 | \$ 102,184 |
| Contractuals | 317,242 | 371,423 | 371,423 | 355,423 | (16,000) |
| Commodities | 91,594 | 122,257 | 122,257 | 115,720 | (6,537) |
| Total | \$ 1,722,738 | \$ 2,145,433 | \$ 2,145,433 | \$ 2,225,080 | \$ 79,647 |
| Expenditures by Program: | | | | | |
| General Administration | \$ 202,434 | \$ 257,282 | \$ 257,282 | \$ 257,381 | \$ 99 |
| Sales Tax Collections | 1,926 | 164,431 | 164,431 | 260,560 | 96,129 |
| Customer Service | 590,741 | 644,506 | 644,506 | 668,045 | 23,539 |
| Billing and Collections | 368,133 | 378,817 | 378,817 | 387,231 | 8,414 |
| Meter Services | 375,025 | 462,289 | 462,289 | 470,710 | 8,421 |
| Copy Mail Center | 32,304 | 77,948 | 77,948 | 18,963 | (58,985) |
| Licensing | 152,175 | 160,160 | 160,160 | 162,190 | 2,030 |
| Total | \$ 1,722,738 | \$ 2,145,433 | \$ 2,145,433 | \$ 2,225,080 | \$ 79,647 |
| Commentary: | | | | | |
| The Customer Service operating budget has increased by 4%. There are no capital expenditures. The personnel services increase of 6% is mainly due to merits and benefit increases as well as position reclassifications. The contractuals decrease of 4% is mainly due to elimination of the Copy Shop services, offset by an increase in external auditing services. Commodities decreased by 5% mainly due to elimination of the Copy Shop services. There are no capital expenditures (>\$5,000). | | | | | |

| | 2023-24 | 2024-25 | Current 2025-26 | Changes 2026-27 | Proposed 2026-27 |
|-----------------------------|---------|---------|--------------------|--------------------|---------------------|
| Total Authorized Positions* | 19 | 19 | 19 | 0 | 19 |

*For detailed positions see Appendix A: Authorized Personnel/Position Summary

Program Description

The Finance section provides a variety of financial services to the Council, city leadership and city staff. Services include accounts payable, payroll processing, general ledger management, financial grant reporting, financial analysis, and financial reporting. This includes preparing the annual comprehensive financial report, schedule of federal expenditures, expenditure limitation report and other required financial reports.

| Section 034 - Finance | | | | | |
|--|-----------------------------------|------------------------------|--------------------------------------|-------------------------------|---------------------------|
| Expenditures by Category: | Actual Expenditures 2024-25 | Adopted Budget 2025-26 | Estimated Expenditures 2025-26 | Proposed Budget 2026-27 | Budget-Budget Variance |
| Personnel Services | \$ 1,712,166 | \$ 1,515,184 | \$ 1,405,184 | \$ 1,502,382 | \$ (12,802) |
| Contractuals | 72,482 | 372,215 | 372,215 | 40,860 | (331,355) |
| Commodities | 88,375 | 93,782 | 93,782 | 91,782 | (2,000) |
| Total | \$ 1,873,023 | \$ 1,981,181 | \$ 1,871,181 | \$ 1,635,024 | \$ (346,157) |
| Expenditures by Program: | | | | | |
| General Administration | \$ 174,951 | \$ 182,530 | \$ 182,530 | \$ 189,526 | \$ 6,996 |
| Accounting | 1,167,536 | 852,764 | 742,764 | 877,283 | 24,519 |
| Payroll | 435,173 | 855,088 | 855,088 | 474,915 | (380,173) |
| Accounts Payable | 95,363 | 90,799 | 90,799 | 93,300 | 2,501 |
| Total | \$ 1,873,023 | \$ 1,981,181 | \$ 1,871,181 | \$ 1,635,024 | \$ (346,157) |
| Commentary: | | | | | |
| The Finance operating budget has decreased by 17%. There are no capital expenditures. The personnel services decrease of 1% is mainly due merit and benefit increases, offset by a prior year retirement payout. The contractuals decrease of 89% is mainly due to prior year consultant fees for a software implementation. Commodities decreased by 2% mainly due to prior year copy and printing charges. There are no capital expenditures (>\$5,000). | | | | | |

| | 2023-24 | 2024-25 | Current 2025-26 | Changes 2026-27 | Proposed 2026-27 |
|-----------------------------|---------|---------|--------------------|--------------------|---------------------|
| Total Authorized Positions* | 15 | 14 | 14 | 0 | 14 |

*For detailed positions see Appendix A: Authorized Personnel/Position Summary

Program Description

The Grants, Contracts, and Emergency Management section is committed to providing centralized support for grants, contracts, and the emergency management program. Our primary goal is to maximize the value of city funds spent, ensuring successful grant management of received funds, and contractual adherence. Additionally, we coordinate emergency management efforts for prevention, mitigation, preparedness, response, and recovery.

Our proactive approach to effective grant management involves providing pre- and post-award management, complying with grant requirements, and reporting on city-wide grants. For contractual adherence, we actively catalog, monitor, and track all city-wide contracts to ensure that milestones and deadlines are met, and revenues are captured.

Finally, we provide comprehensive emergency management services to assist all city divisions in planning, training and exercises, analysis, and readiness for a wide range of emergencies and disasters.

| Section 039 - Grants, Contracts and Emergency Management | | | | | |
|---|-----------------------------|------------------------|--------------------------------|-------------------------|------------------------|
| Expenditures by Category: | Actual Expenditures 2024-25 | Adopted Budget 2025-26 | Estimated Expenditures 2025-26 | Proposed Budget 2026-27 | Budget-Budget Variance |
| Personnel Services | \$ 639,709 | \$ 694,032 | \$ 694,032 | \$ 721,109 | \$ 27,077 |
| Contractuals | 21,550 | 329,112 | 329,112 | 237,612 | (91,500) |
| Commodities | 7,823 | 33,558 | 33,558 | 12,388 | (21,170) |
| Capital | 10,401 | 65,000 | 65,000 | 14,000 | (51,000) |
| Total | \$ 679,483 | \$ 1,121,702 | \$ 1,121,702 | \$ 985,109 | \$ (136,593) |
| Expenditures by Program: | | | | | |
| Grants and Contracts Management | \$ 422,209 | \$ 485,270 | \$ 485,270 | \$ 469,284 | \$ (15,986) |
| Emergency Management | 249,110 | 436,432 | 436,432 | 315,825 | (120,607) |
| DFFM - Emergency | 8,164 | - | - | - | - |
| Emergency Management Misc Grant | - | 200,000 | 200,000 | 200,000 | - |
| Total | \$ 679,483 | \$ 1,121,702 | \$ 1,121,702 | \$ 985,109 | \$ (136,593) |
| Commentary: | | | | | |
| The Grants, Contracts, and Emergency Management operating budget has decreased by 8%. There are capital expenditures of \$14,000, resulting in an overall net decrease of 12%. The personnel services increase of 4% is mainly due to merit and benefit increases as well as additional hours for a temporary Emergency Management Coordinator. The contractuals decrease of 28% is mainly due to prior year expenditures for a Continuity of Operations and Government plan. Commodities decreased 63% mainly due to reallocation of the contracts software to Information Technology. There are capital expenditures (>\$5,000) which includes the upfitting of an emergency management vehicle (\$14,000). | | | | | |

| | 2023-24 | 2024-25 | Current 2025-26 | Changes 2026-27 | Proposed 2026-27 |
|-----------------------------|---------|---------|-----------------|-----------------|------------------|
| Total Authorized Positions* | 7 | 7 | 7 | 0 | 7 |

*For detailed positions see Appendix A: Authorized Personnel/Position Summary

Program Description

The Budget section provides a variety of financial services to the Council and city staff. Services include budget development and analysis, user fee and rate study preparation and implementation, long-term forecasting, and budget oversight.

| Section 040 - Budget | | | | | |
|----------------------------------|-------------------------|-------------------|-------------------------|-------------------|---------------------------|
| Expenditures by Category: | Actual | Adopted | Estimated | Proposed | Budget-Budget Variance |
| | Expenditures 2024-25 | Budget 2025-26 | Expenditures 2025-26 | Budget 2026-27 | |
| Personnel Services | \$ - | \$ 648,062 | \$ 659,662 | \$ 683,345 | \$ 35,283 |
| Contractuals | - | 18,075 | 18,075 | 18,075 | - |
| Commodities | 47 | 7,850 | 7,850 | 33,950 | 26,100 |
| Total | \$ 47 | \$ 673,987 | \$ 685,587 | \$ 735,370 | \$ 61,383 |
| Expenditures by Program: | | | | | |
| Budget | \$ 47 | \$ 673,987 | \$ 685,587 | \$ 735,370 | \$ 61,383 |
| Total | \$ 47 | \$ 673,987 | \$ 685,587 | \$ 735,370 | \$ 61,383 |

Commentary:
The Budget section operating budget has increased 9%. There are no capital expenditures. The personnel services budget increase is mainly due to merit and benefit increases. Contractuals remain flat year over year. Commodities increases of 332% is mainly due to reallocation of the budget software costs from non-departmental. There are no capital expenditures (>\$5,000).

| | 2023-24 | 2024-25 | Current 2025-26 | Changes 2026-27 | Proposed 2026-27 |
|-----------------------------|---------|---------|--------------------|--------------------|---------------------|
| Total Authorized Positions* | 3 | 5 | 5 | 0 | 5 |

*For detailed positions see Appendix A: Authorized Personnel/Position Summary

Program Description

The Fire Department is responsible for, and dedicated to, protecting life, property, and resources through the delivery of public safety services. Prevention, preparedness, mitigation, and response represent the core of the program efforts. The programs include Administration, Community Risk Reduction, Training, Operations, and Wildland Fire Management.

| Section 051 - Fire Operations | | | | | |
|---|-----------------------------------|------------------------------|--------------------------------------|-------------------------------|---------------------------|
| Expenditures by Category: | | | | | |
| | Actual Expenditures 2024-25 | Adopted Budget 2025-26 | Estimated Expenditures 2025-26 | Proposed Budget 2026-27 | Budget-Budget Variance |
| Personnel Services | \$ 13,081,474 | \$ 16,803,064 | \$ 14,660,564 | \$ 16,791,136 | \$ (11,928) |
| Contractuals | 1,213,801 | 1,453,617 | 1,453,617 | 1,498,830 | 45,213 |
| Commodities | 1,065,375 | 1,007,036 | 958,475 | 769,886 | (237,150) |
| Capital | 2,449,646 | 4,969,079 | 2,202,579 | 5,123,626 | 154,547 |
| Total | \$ 17,810,296 | \$ 24,232,796 | \$ 19,275,235 | \$ 24,183,478 | \$ (49,318) |
| Expenditures by Program: | | | | | |
| General Administration | \$ 1,199,350 | \$ 3,244,063 | \$ 1,244,063 | \$ 3,241,218 | \$ (2,845) |
| Fire Prevention | 254,181 | 325,375 | 325,375 | 478,854 | 153,479 |
| Training | 173,680 | 191,654 | 191,654 | 188,982 | (2,672) |
| Fire Suppression | 15,243,365 | 16,719,302 | 16,428,241 | 16,814,727 | 95,425 |
| Alternate Response Unit | 939,720 | 1,085,902 | 1,085,902 | 793,197 | (292,705) |
| JWP Fire Facility | - | 2,666,500 | - | 2,666,500 | - |
| Total | \$ 17,810,296 | \$ 24,232,796 | \$ 19,275,235 | \$ 24,183,478 | \$ (49,318) |
| Commentary: | | | | | |
| <p>The Fire Operations budget has decreased by 1%. There are capital expenditures of \$5,123,626, resulting in a relatively flat year over year change. The personnel services remained relatively flat mainly due to merit and benefit increases and the additional of a Fire Inspector, offset by prior year retirement payouts and the reduction of a one-time Fire Captain. The contractuals increase of 3% is mainly due to additional funding for cancer screenings and increased trainings and certification funds. Commodities decreased by 24% mainly due to prior year one-time expenditures for equipping a Type VI engine and supplies. There are capital expenditures (>\$5,000) including an inspector vehicle (\$75,000), a replacement pumper (\$1,017,126), engine upfitting (\$155,000), training facility repair (\$110,000), design for the John Wesley Powell (JWP) Fire Facility (\$2,666,500), and capital reserve (\$1,100,000).</p> | | | | | |
| | | | | | |
| | 2023-24 | 2024-25 | Current 2025-26 | Changes 2026-27 | Proposed 2026-27 |
| Total Authorized Positions* | 94 | 100 | 101 | 0 | 101 |
| <p>Note: Fire is approved for forty-nine paramedic positions between Fire Fighter, Captain, and Engineer.</p> <p>*For detailed positions see Appendix A: Authorized Personnel/Position Summary</p> | | | | | |

| Section 052 - Fire Grants | | | | | |
|--|-------------------------|---------------------|-------------------------|---------------------|---------------------------|
| Expenditures by Category: | Actual | Adopted | Estimated | Proposed | Budget-Budget Variance |
| | Expenditures 2024-25 | Budget 2025-26 | Expenditures 2025-26 | Budget 2026-27 | |
| Personnel Services | \$ 213,876 | \$ - | \$ - | \$ 103,295 | \$ 103,295 |
| Contractuals | 327,193 | 3,766,654 | 3,766,654 | 3,146,705 | (619,949) |
| Commodities | (77,449) | 75,000 | 75,000 | 50,000 | (25,000) |
| Capital | - | 50,000 | 50,000 | - | (50,000) |
| Total | \$ 463,620 | \$ 3,891,654 | \$ 3,891,654 | \$ 3,300,000 | \$ (591,654) |
| Expenditures by Program: | | | | | |
| FY 10 Assistance to Fire Fighters | \$ - | \$ 600,000 | \$ 600,000 | \$ 450,000 | \$ (150,000) |
| ADEM Reimbursement | 10 | - | - | - | - |
| General Wildfire Response | (767,760) | - | - | - | - |
| SAFER | 202,019 | - | - | - | - |
| NAU GFFP Thinning | 10,665 | - | - | - | - |
| Misc Fire Reimbursables | 763,699 | - | - | - | - |
| Fire-Haz Mat Meters FY16-Realloc Grant | - | 50,000 | 50,000 | - | (50,000) |
| Fire Grants | - | 450,000 | 450,000 | 2,550,000 | 2,100,000 |
| Fire - Firehouse Subs Public Safety Foundation | 10,125 | 75,000 | 75,000 | 50,000 | (25,000) |
| Forest Service 22-PA-11030400-174 | - | 1,300,000 | 1,300,000 | - | (1,300,000) |
| EMW-2021-FG-04025 | 2,531 | - | - | - | - |
| FEMA Regional Training | 5,561 | - | - | - | - |
| P24AM00107 - Fuels Reduction | - | 15,000 | 15,000 | - | (15,000) |
| Fire - 23-PA-11030400-218 | 229,774 | 401,654 | 401,654 | - | (401,654) |
| Fire - 23-PA-11030400-261 | - | 1,000,000 | 1,000,000 | - | (1,000,000) |
| Moore Foundation Grant | - | - | - | 250,000 | 250,000 |
| Fire - GRA-2024-243-AG1 | 6,996 | - | - | - | - |
| Total | \$ 463,620 | \$ 3,891,654 | \$ 3,891,654 | \$ 3,300,000 | \$ (591,654) |
| Commentary: | | | | | |
| Fire grants are, in nature, one-time revenues and expenditures as grant funding opportunities arise. | | | | | |

| | 2023-24 | 2024-25 | Current 2025-26 | Changes 2026-27 | Proposed 2026-27 |
|---|---------|---------|--------------------|--------------------|---------------------|
| Total Authorized Positions* | 6 | 0 | 0 | 0 | 0 |
| *For detailed positions see Appendix A: Authorized Personnel/Position Summary | | | | | |

| Section 053 - Fire Watershed Protection | | | | | |
|--|-----------------------------------|------------------------------|--------------------------------------|-------------------------------|---------------------------|
| Expenditures by Category: | | | | | |
| | Actual Expenditures 2024-25 | Adopted Budget 2025-26 | Estimated Expenditures 2025-26 | Proposed Budget 2026-27 | Budget-Budget Variance |
| Personnel Services | \$ 684,222 | \$ 940,428 | \$ 940,428 | \$ 987,212 | \$ 46,784 |
| Contractuals | 295,876 | 114,252 | 114,252 | 29,800 | (84,452) |
| Commodities | 67,635 | 69,850 | 69,850 | 104,850 | 35,000 |
| Capital | 40,451 | 1,957,239 | 1,309,239 | 4,598,000 | 2,640,761 |
| Total | \$ 1,088,184 | \$ 3,081,769 | \$ 2,433,769 | \$ 5,719,862 | \$ 2,638,093 |
| Expenditures by Program: | | | | | |
| Fire Watershed Protection | \$ 816,506 | \$ 2,339,317 | \$ 2,339,317 | \$ 1,121,862 | \$ (1,217,455) |
| JWP Fire Facility | - | 648,000 | - | 4,598,000 | 3,950,000 |
| Fire - WRTC 428-21-114-FAC Learning Network | 1,374 | - | - | - | - |
| Fire - DFFM NFHF 21-202 Healthy Forest Initiative | 173,848 | - | - | - | - |
| DFFM Healthy Forest Initiative | 96,456 | 94,452 | 94,452 | - | (94,452) |
| Total | \$ 1,088,184 | \$ 3,081,769 | \$ 2,433,769 | \$ 5,719,862 | \$ 2,638,093 |
| Commentary: | | | | | |
| <p>The Fire Watershed Protection operating budget has remained relatively flat year over year. There are capital expenditures of \$4,598,000, resulting in an overall increase of 86%. The personnel services increase of 5% is mainly due to merit and benefit increases. The contractuals decrease of 74% is mainly due to prior year one-time grant funding for forest health and support services. Commodities increased by 50% due to an increase in safety equipment and related maintenance. There is major capital (>\$5,000) which includes Wildland Facility design and construction (\$4,598,000).</p> | | | | | |
| | 2023-24 | 2024-25 | Current 2025-26 | Changes 2026-27 | Proposed 2026-27 |
| Total Authorized Positions* | 8 | 8 | 9 | 0 | 9 |
| *For detailed positions see Appendix A: Authorized Personnel/Position Summary | | | | | |

Program Description

The Police division is responsible for promoting an exceptional quality of life within the Flagstaff community through a process of collaboration and teamwork with like-minded individuals and organizations. We believe that protecting life and property, preserving the peace, and upholding the rights of individuals are among our highest priorities. We accomplish our mission through prevention of crime and disorder using community policing programs, data-driven decision making, intelligence-led policing, and other proactive tactics to suppress crime and apprehend criminal offenders. The uniformed patrol section, criminal investigations section, and various specialty assignment and task force operations comprise the operational units of the Flagstaff Police Department.

| Section 061 - Police Operations | | | | | |
|---|-------------------------|----------------------|-------------------------|----------------------|------------------------|
| Expenditures by Category: | Actual | Adopted | Estimated | Proposed | Budget-Budget Variance |
| | Expenditures 2024-25 | Budget 2025-26 | Expenditures 2025-26 | Budget 2026-27 | |
| Personnel Services | \$ 20,237,411 | \$ 23,277,566 | \$ 21,883,984 | \$ 23,644,886 | \$ 367,320 |
| Contractuals | 1,819,010 | 2,915,932 | 2,915,932 | 2,491,927 | (724,005) |
| Commodities | 833,128 | 974,344 | 974,344 | 726,611 | (247,733) |
| Capital | 103,211 | 1,985,000 | 2,511,174 | 3,248,350 | 1,263,350 |
| Total | \$ 22,992,760 | \$ 29,152,842 | \$ 28,285,434 | \$ 29,811,774 | \$ 658,932 |
| Expenditures by Program: | | | | | |
| Fire Suppression | \$ (21) | \$ - | \$ - | \$ - | \$ - |
| General Administration | 1,937,596 | 5,727,386 | 3,227,386 | 4,643,194 | (1,084,192) |
| Patrol | 13,301,151 | 14,473,138 | 15,120,144 | 16,699,651 | 2,226,513 |
| Detectives | 2,776,249 | 2,689,946 | 2,689,946 | 2,656,836 | (33,110) |
| Records | 815,086 | 943,871 | 943,871 | 858,182 | (85,689) |
| Communications | 3,567,140 | 3,948,716 | 3,798,716 | 3,768,229 | (180,487) |
| Special Services | 325,078 | 435,822 | 435,822 | 431,829 | (3,993) |
| Crime and Prevention Training | 269,620 | 251,463 | 251,463 | 257,069 | 5,606 |
| Emergency Service Response Teams | - | 32,500 | 32,500 | 124,000 | 91,500 |
| Firearm Training Facility Operations | - | - | 1,275,586 | 12,687 | 12,687 |
| Facility Security | - | - | - | 220,097 | 220,097 |
| Sawmill Police Expansion | 861 | 500,000 | 360,000 | 140,000 | (360,000) |
| JWP Police Substation | - | 150,000 | 150,000 | - | (150,000) |
| Total | \$ 22,992,760 | \$ 29,152,842 | \$ 28,285,434 | \$ 29,811,774 | \$ 658,932 |
| Commentary: | | | | | |
| <p>The Police operating budget has increased by 3%. There are capital expenditures of \$1,748,350, resulting in an overall net increase of 2%. The personnel services increase of 2% is mainly due to merit and benefit increases, addition of a Animal Control Supervisor, offset by a reduction in retirement payouts. The contractuals decrease of 25% is mainly due to prior year one-time expenditures for a staffing study, building maintenance at the LEAF facility, travel and lodging for new recruits, and reallocation of information technology support to city Information Technology. Commodities decreased by 25% mainly due to decreases for one-time motor vehicle repairs and software programs, offset by an increase in less than lethal supplies and equipment. There are capital expenditures (>\$5,000) including design for the Sawmill expansion project (\$140,000), ten replacement vehicles (\$845,850), communication equipment (\$262,500), and capital reserves (\$2,000,000).</p> | | | | | |

| | 2023-24 | 2024-25 | Current 2025-26 | Changes 2026-27 | Proposed 2026-27 |
|-----------------------------|---------|---------|--------------------|--------------------|---------------------|
| Total Authorized Positions* | 176 | 179 | 178 | 1 | 179 |

*For detailed positions see Appendix A: Authorized Personnel/Position Summary

| Section 062 - Police Grants | | | | | |
|--|---------------------|---------------------|---------------------|---------------------|---------------------------|
| Expenditures by Category: | Actual | Adopted | Estimated | Proposed | Budget-Budget Variance |
| | Expenditures | Budget | Expenditures | Budget | |
| | 2024-25 | 2025-26 | 2025-26 | 2026-27 | |
| Personnel Services | \$ 515,681 | \$ 691,496 | \$ 691,496 | \$ 769,290 | \$ 77,794 |
| Contractuals | 533,223 | 2,018,000 | 2,018,000 | 1,398,000 | (620,000) |
| Commodities | 589,896 | 969,285 | 969,285 | 3,250,630 | 2,281,345 |
| Capital | 131,946 | 295,000 | 295,000 | 471,150 | 176,150 |
| Total | \$ 1,770,746 | \$ 3,973,781 | \$ 3,973,781 | \$ 5,889,070 | \$ 1,915,289 |
| Expenditures by Program: | | | | | |
| Metro Grant | \$ 308,667 | \$ 494,279 | \$ 494,279 | \$ 290,286 | \$ (203,993) |
| RICO Funds for Police | 231,417 | 266,334 | 266,334 | 100,751 | (165,583) |
| Law Enforcement Officer Reimbursement | 1,012 | - | - | - | - |
| GOHS - DUI Enforcement | - | 145,000 | 145,000 | 200,000 | 55,000 |
| Bullet Proof Vest | 15,088 | 58,798 | 58,798 | 20,000 | (38,798) |
| Homeland Security "SLOT" Overtime | 63,622 | 1,765 | 1,765 | - | (1,765) |
| Dispatch Services Agreement (NPS) | - | 5,000 | 5,000 | 5,000 | - |
| Statewide Gang Task Force(GITEM) | 2,776 | 181,652 | 181,652 | 228,253 | 46,601 |
| AZ Internet Crimes Child | 7,500 | - | - | 13,000 | 13,000 |
| Edward Byrne Memorial (JAG) | 4,833 | 130,683 | 130,683 | 30,000 | (100,683) |
| FBI Safe Trails Task Force | 58,569 | 119,825 | 119,825 | 75,000 | (44,825) |
| NG 911 | 375,589 | 1,000,000 | 1,000,000 | 1,000,000 | - |
| Text to 911 | 11,005 | - | - | - | - |
| Police Grants | - | 500,000 | 500,000 | 2,943,630 | 2,443,630 |
| US Marshals Service Grant | 14,265 | 26,566 | 26,566 | 15,000 | (11,566) |
| GOHS - Youth Alcohol | 31,847 | 45,000 | 45,000 | 45,000 | - |
| GOHS - DUI Enforcement OT | 32,214 | 97,231 | 97,231 | 45,000 | (52,231) |
| RICO | 9,475 | - | - | - | - |
| Federal Equitable Sharing | 174,209 | 401,648 | 401,648 | 8,150 | (393,498) |
| Anti-Human Trafficking Grant | 428,658 | 500,000 | 500,000 | 360,000 | (140,000) |
| Local Border Support Grant FY25-27 | - | - | - | 285,000 | 285,000 |
| PD Therapy Dog | - | - | - | 25,000 | 25,000 |
| Pepper Ball Support | - | - | - | 200,000 | 200,000 |
| Total | \$ 1,770,746 | \$ 3,973,781 | \$ 3,973,781 | \$ 5,889,070 | \$ 1,915,289 |
| Commentary: | | | | | |
| Police grants are, in nature, one-time revenues and expenditures as grant funding opportunities arise. | | | | | |

| | 2023-24 | 2024-25 | Current 2025-26 | Changes 2026-27 | Proposed 2026-27 |
|-----------------------------|---------|---------|--------------------|--------------------|---------------------|
| Total Authorized Positions* | 5 | 5 | 5 | 0 | 5 |

*For detailed positions see Appendix A: Authorized Personnel/Position Summary

Program Description

Planning and Development Services Administration provides leadership and vision for the division, which includes the Current Planning and Building Safety and Code Compliance sections and the Comprehensive and Neighborhood Planning, Real Estate, and Zoning Code Manager programs. Planning and Development Services Administration assists with program delivery, budget, recruitment, personnel, and works with internal and external partners on collaborative process and projects.

The Comprehensive Planning and Neighborhood Planning programs are responsible for engaging the community to participate in developing long-range plans for the preservation and growth of a sustainable Flagstaff through the creation, adoption, and implementation of the Regional Plan and neighborhood specific plans. It also provides technical assistance to city divisions and other government agencies to implement the Regional Plan and execute the duties of Flagstaff as a Certified Local Government under the National Historic Preservation Act, Native American Grave Protection, Repatriation Act, etc. Coordination of the Regional Plan with other city code updates and the review of development applications is also a priority. This program is also the United States Census contact for the city.

The Real Estate program is directly responsible for the acquisition, disposition, and management of all city property. Real Estate prepares and negotiates contracts, leases, licenses, and agreements; works collaboratively with various city divisions and sections; assists the public on requests for abandonments, leases, and licenses of city property; provides information to the City Manager, City Council, and internal divisions on property title requests, valuations, and market conditions; provides guidance and recommendations related to real estate transactions and the planning of projects; and ensures compliance with city codes, city charter, state, and federal laws.

The Zoning Code program is responsible for administering and maintaining a contemporary Zoning and Subdivision Code; incorporating modifications to the codes to promote the implementation of the goals and policies of the Flagstaff Regional Plan and specific plans; and engaging the community to participate in the code modification process. Also, the program coordinates with and provides technical assistance to other city programs with development related codes and policies. Coordinating with other city programs in the enforcement and compliance of the Zoning and Subdivision Code and assisting with modifications and development of the Regional Plan and Specific Plans are also Zoning Code Program priorities.

| Section 101 - Planning and Development Services Administration | | | | | |
|--|-----------------------------------|------------------------------|--------------------------------------|-------------------------------|---------------------------|
| Expenditures by Category: | | | | | |
| | Actual Expenditures 2024-25 | Adopted Budget 2025-26 | Estimated Expenditures 2025-26 | Proposed Budget 2026-27 | Budget-Budget Variance |
| Personnel Services | \$ 535,112 | \$ 624,318 | \$ 624,318 | \$ 1,028,525 | \$ 404,207 |
| Contractuals | 111,443 | 303,212 | 303,212 | 109,562 | (193,650) |
| Commodities | (67,939) | (57,079) | (57,079) | (57,877) | (798) |
| Total | \$ 578,616 | \$ 870,451 | \$ 870,451 | \$ 1,080,210 | \$ 209,759 |
| Expenditures by Program: | | | | | |
| Property Management | \$ 237,151 | \$ 330,745 | \$ 330,745 | \$ 196,654 | \$ (134,091) |
| General Administration | 285,097 | 339,706 | 339,706 | 348,816 | 9,110 |
| Comprehensive & Neighborhood Planning | - | - | - | 321,487 | 321,487 |
| Zoning Code | - | - | - | 213,253 | 213,253 |
| National Trust for Historic Preservation | 56,368 | - | - | - | - |
| Planning & Development Services Grants | - | 200,000 | 200,000 | - | (200,000) |
| Total | \$ 578,616 | \$ 870,451 | \$ 870,451 | \$ 1,080,210 | \$ 209,759 |
| Commentary: | | | | | |
| The Planning and Development Services Administration operating budget has increased by 24%. There are no capital expenditures. The personnel services increase of 65% is primarily due to merit and benefit increases, as well as a division reorganization resulting in Comprehensive & Neighborhood Planning and Zoning Code programs moving from the Current Planning section. The contractuals decrease of 64% is mainly due to prior year one-time funding for the May Hicks House project. Commodities decreased by 1% mainly due to an increase in charge outs. There are no capital expenditures (>\$5,000). | | | | | |
| | 2023-24 | 2024-25 | Current 2025-26 | Changes 2026-27 | Proposed 2026-27 |
| Total Authorized Positions* | 9 | 9 | 9 | (1) | 8 |
| *For detailed positions see Appendix A: Authorized Personnel/Position Summary | | | | | |

Program Description

The Current Planning section is responsible for working closely with applicants, city staff, and the public to process cases from the conceptual idea stage through formal applications for land use entitlements. Our customers include the public, developers, trade groups, city and county staff, Planning and Zoning Commission, and City Council. The section includes the Development Services program.

Current Planning is responsible for education, administration, and implementation of the adopted Zoning and Subdivision Code and Flagstaff Regional Plan 2030. The program provides single point of contact service to both our clients and our various customers by coordinating city-wide conditions and comments through the inter-divisional staff meetings. Current Planning staff are responsible for review and approval of various planning applications such as site plans, conditional use permits, zoning map amendments, and subdivision plats. Current Planning provides customer service to external and internal clients through a planner of the day, answering general planning and development questions.

The Development Services program is responsible for the first contact with the public and to provide customer service internally and externally for the Planning and Development Services division. Development Services coordinates the permitting processes across multiple disciplines ensuring accuracy and efficiency including acceptance, completeness review, routing to various divisions for review, payment, and issuance. The program also maintains and updates the permit tracking software updating as users, policies, or procedures change.

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| Section 104 - Current Planning | | | | | |
|---|---------------------|---------------------|---------------------|---------------------|---------------------------|
| Expenditures by Category: | Actual | Adopted | Estimated | Proposed | Budget-Budget Variance |
| | Expenditures | Budget | Expenditures | Budget | |
| | 2024-25 | 2025-26 | 2025-26 | 2026-27 | |
| Personnel Services | \$ 1,534,753 | \$ 1,598,009 | \$ 1,598,009 | \$ 978,435 | \$ (619,574) |
| Contractuals | 308,503 | 275,393 | 246,210 | 19,675 | (255,718) |
| Commodities | 19,511 | 34,726 | 34,726 | 18,900 | (15,826) |
| Total | \$ 1,862,767 | \$ 1,908,128 | \$ 1,878,945 | \$ 1,017,010 | \$ (891,118) |
| Expenditures by Program: | | | | | |
| General Administration | \$ 381,556 | \$ 323,029 | \$ 323,029 | \$ - | \$ (323,029) |
| Comprehensive & Neighborhood Planning | 482,649 | 501,309 | 472,126 | - | (501,309) |
| Current Planning | 955,531 | 1,023,790 | 1,023,790 | 1,017,010 | (6,780) |
| Zoning Code | - | 60,000 | 60,000 | - | (60,000) |
| Development Services | 27,020 | - | - | - | - |
| Planning Code and Process Analysis Grant | 16,011 | - | - | - | - |
| Total | \$ 1,862,767 | \$ 1,908,128 | \$ 1,878,945 | \$ 1,017,010 | \$ (891,118) |
| Commentary: | | | | | |
| <p>The Current Planning operating budget has decreased by 47%. There are no capital expenditures. The personnel services decrease of 39% is mainly due to merit and benefit increases, offset by a division reorganization resulting in Comprehensive & Neighborhood Planning and Zoning Code programs moving to Planning and Development Services Administration, as well as reallocation of 50% of the Heritage Preservation Officer to Beautification. The contractuals decrease of 93% is due primarily to one-time expenditures in the prior year for a land availability study, neighborhood plans, and the Regional Plan. Commodities decreased by 46% mainly due to decreased printing and postage costs related to the Regional Plan, as well as reallocation of funding to other Planning and Development Services sections. There are no capital expenditures (>\$5,000).</p> | | | | | |
| | 2023-24 | 2024-25 | Current 2025-26 | Changes 2026-27 | Proposed 2026-27 |
| Total Authorized Positions* | 10 | 10 | 9 | 0 | 9 |
| *For detailed positions see Appendix A: Authorized Personnel/Position Summary | | | | | |

Program Description

The Building Safety and Code Compliance section is responsible for working closely with construction industry applicants, city staff, and stakeholders to process and issue building permit applications for residential and commercial construction, and to enforce the Flagstaff Municipal Code. The program advises, guides, and assists clients to achieve compliance with the building, plumbing, mechanical, electrical, energy code, dark sky compliance, zoning codes, and local and state law.

| Section 122 - Building Safety and Code Compliance | | | | | |
|---|-----------------------------|------------------------|--------------------------------|-------------------------|------------------------|
| Expenditures by Category: | | | | | |
| | Actual Expenditures 2024-25 | Adopted Budget 2025-26 | Estimated Expenditures 2025-26 | Proposed Budget 2026-27 | Budget-Budget Variance |
| Personnel Services | \$ 1,703,784 | \$ 1,818,840 | \$ 1,818,840 | \$ 2,001,382 | \$ 182,542 |
| Contractuals | 265,096 | 333,575 | 333,575 | 337,402 | 3,827 |
| Commodities | 47,142 | 46,981 | 46,981 | 50,071 | 3,090 |
| Capital | 183,779 | 159,241 | 66,221 | - | (159,241) |
| Total | \$ 2,199,801 | \$ 2,358,637 | \$ 2,265,617 | \$ 2,388,855 | \$ 30,218 |
| Expenditures by Program: | | | | | |
| Building Inspection | \$ 1,653,216 | \$ 1,838,752 | \$ 1,745,732 | \$ 1,798,851 | \$ (39,901) |
| Code Compliance | 308,048 | 262,534 | 262,534 | 590,004 | 327,470 |
| Code Compliance-SEMS | 238,537 | 257,351 | 257,351 | - | (257,351) |
| Total | \$ 2,199,801 | \$ 2,358,637 | \$ 2,265,617 | \$ 2,388,855 | \$ 30,218 |
| Commentary: | | | | | |
| The Building Safety and Code Compliance operating budget is increasing by 9%. There are no capital expenditures, resulting in an overall increase of 1%. The personnel services increase of 10% is primarily due to merit and benefit increases as well as the addition of a Code Compliance Officer I. Contractuals are increasing by 1%, due mainly to increased training and education costs. Commodities are increasing by 7%, primarily due to an increase in office supply costs. There are no capital expenditures (>\$5,000). | | | | | |

| | 2023-24 | 2024-25 | Current 2025-26 | Changes 2026-27 | Proposed 2026-27 |
|-----------------------------|---------|---------|-----------------|-----------------|------------------|
| Total Authorized Positions* | 17 | 17 | 18 | 1 | 19 |

*For detailed positions see Appendix A: Authorized Personnel/Position Summary

Mission

Public Works delivers reliable, quality-focused essential service that maintain the city’s infrastructure, supports safe and efficient mobility, and protects public health and the environment for the Flagstaff community.

Program Description

Public Works Administration provides continued leadership, strategic direction, and support for Solid Waste, Streets, Fleet Services, Facility Maintenance, and Public Works Project Management.

Guides long-term planning and implementation to align infrastructure development with community growth. Ensures operational consistency, fiscal responsibility, and regulatory compliance across all sections.

| Section 151 - Public Works Administration | | | | | |
|---|-------------------------|-------------------|-------------------------|-------------------|------------------------|
| Expenditures by Category: | Actual | Adopted | Estimated | Proposed | Budget-Budget Variance |
| | Expenditures 2024-25 | Budget 2025-26 | Expenditures 2025-26 | Budget 2026-27 | |
| Personnel Services | \$ 241,129 | \$ 286,138 | \$ 286,138 | \$ 268,048 | \$ (18,090) |
| Contractuals | 71,654 | 59,150 | 59,150 | 14,200 | (44,950) |
| Commodities | (34,412) | (92,471) | (92,471) | (97,186) | (4,715) |
| Total | \$ 278,371 | \$ 252,817 | \$ 252,817 | \$ 185,062 | \$ (67,755) |
| Expenditures by Program: | | | | | |
| General Administration | \$ 278,371 | \$ 252,817 | \$ 252,817 | \$ 185,062 | \$ (67,755) |
| Total | \$ 278,371 | \$ 252,817 | \$ 252,817 | \$ 185,062 | \$ (67,755) |
| Commentary: | | | | | |
| The Public Works Administration operating budget has decreased by 27%. There are no capital expenditures. The personnel services decrease of 6% is mainly due to merits and benefit increases, offset by a division reorganization and reallocation of payroll distributions. The contractuals decrease of 76% is mainly due to the reallocation of custodial services to a new in-house program. Commodities decreased by 5% mainly due to work order credits. There are no capital expenditures (>\$5,000). | | | | | |

| | 2023-24 | 2024-25 | Current 2025-26 | Changes 2026-27 | Proposed 2026-27 |
|-----------------------------|---------|---------|--------------------|--------------------|---------------------|
| Total Authorized Positions* | 6 | 6 | 7 | 1.48 | 8.48 |

*For detailed positions see Appendix A: Authorized Personnel/Position Summary

Program Description

Facilities Maintenance is responsible for the upkeep and improvement of over a million square feet of city owned buildings and structures, ranging from city hall and public facilities to maintenance yards and historic buildings. The section handles routine maintenance, emergency repairs, capital improvement projects, code compliance, and vendor and contractor oversight to keep buildings safe, functional, and up to standard.

Work is guided by long range planning that balances immediate repair needs with lifecycle cost management and aesthetic upkeep. When systems reach end of life, the section evaluates replacement options with sustainability in mind. The section services all city divisions, ensuring the facilities employees and the public rely on every day are reliable, code compliant, and maintained to a high standard.

| Section 152 - Facility Maintenance | | | | | |
|---|-----------------------------------|------------------------------|--------------------------------------|-------------------------------|---------------------------|
| Expenditures by Category: | | | | | |
| | Actual Expenditures 2024-25 | Adopted Budget 2025-26 | Estimated Expenditures 2025-26 | Proposed Budget 2026-27 | Budget-Budget Variance |
| Personnel Services | \$ 1,394,304 | \$ 1,518,211 | \$ 1,518,211 | \$ 2,056,450 | \$ 538,239 |
| Contractuals | 833,865 | 1,205,766 | 1,158,181 | 309,405 | (896,361) |
| Commodities | (136,592) | (194,867) | (194,867) | (221,169) | (26,302) |
| Capital | 3,321,090 | 5,364,747 | 3,420,364 | 2,652,682 | (2,712,065) |
| Total | \$ 5,412,667 | \$ 7,893,857 | \$ 5,901,889 | \$ 4,797,368 | \$ (3,096,489) |
| Expenditures by Program: | | | | | |
| General Administration | \$ 1,208,603 | \$ 1,297,215 | \$ 1,297,215 | \$ 909,114 | \$ (388,101) |
| Custodial Service | 24 | 111,288 | 111,288 | 910,263 | 798,975 |
| Structural & Other Maintenance | 966 | 29,212 | 29,212 | 29,212 | - |
| City Hall | 1,107,699 | 433,860 | 433,860 | 339,697 | (94,163) |
| Catastrophic Set Aside | - | 638,594 | 604,601 | 28,400 | (610,194) |
| City Leased Property Maintenance | 62,766 | 79,021 | 79,021 | 20,000 | (59,021) |
| Facility Projects | 2,989,783 | 5,277,747 | 3,319,772 | 2,337,682 | (2,940,065) |
| Coconino Warehouse | 22,156 | 6,920 | 6,920 | 3,000 | (3,920) |
| Boys and Girls Club (formerly Cogdill) | 20,670 | 20,000 | 20,000 | 20,000 | - |
| Facilities Grants | - | - | - | 200,000 | 200,000 |
| Total | \$ 5,412,667 | \$ 7,893,857 | \$ 5,901,889 | \$ 4,797,368 | \$ (3,096,489) |

Commentary:
The Facility Maintenance operating budget has decreased by 15%. There are capital expenditures of \$2,652,682, resulting in an overall budget decrease of 39%. The personnel services increase of 35% is mainly due to merit and benefit increases as well as adding Facilities Custodial Maintenance Technicians and a Public Works Supervisor for the in-house custodial program, and a Maintenance Technician II. The contractuals decrease of 74% is mainly due to moving custodial services in-house and maintenance projects completed. Commodities increased by 13% mainly due to custodial services one-time startup costs. There are capital expenditures (>\$5,000) which includes two new vehicles for added personnel (\$115,000), City Hall roof replacement (\$1,500,000), PD evidence warehouse roof replacement (\$305,000), City Hall uninterrupted power supply replacement (\$276,982), Fire department carpet replacement (\$125,000), and various smaller capital renewal projects (\$130,700).

| | 2023-24 | 2024-25 | Current 2025-26 | Changes 2026-27 | Proposed 2026-27 |
|-----------------------------|---------|---------|--------------------|--------------------|---------------------|
| Total Authorized Positions* | 13.5 | 13.5 | 12.5 | 10 | 22.5 |

*For detailed positions see Appendix A: Authorized Personnel/Position Summary

Program Description

The city owns four buildings on the U.S. Geological Survey (USGS) campus, Buildings 3, 4, 5 and 6, which are leased back to the federal government through the General Services Administration (GSA). The lease revenue offsets the city’s cost of maintaining and operating the facilities, making it both a property management responsibility and a financial asset for the city.

Maintenance of the USGS campus is the responsibility of Facilities, covering building upkeep, repairs, and grounds maintenance. The city manages these buildings to the same standards applied across all municipal facilities, ensuring they remain safe, functional, and code compliant.

| Section 153 - USGS Campus | | | | | |
|--|-------------------|---------------------|---------------------|-------------------|---------------------------|
| Expenditures by Category: | Actual | Adopted | Estimated | Proposed | Budget-Budget Variance |
| | Expenditures | Budget | Expenditures | Budget | |
| | 2024-25 | 2025-26 | 2025-26 | 2026-27 | |
| Contractuals | \$ 631,183 | \$ 1,391,725 | \$ 1,391,725 | \$ 553,017 | \$ (838,708) |
| Commodities | 76,580 | 65,913 | 65,913 | 65,913 | - |
| Capital | - | 160,311 | 160,311 | - | (160,311) |
| Total | \$ 707,763 | \$ 1,617,949 | \$ 1,617,949 | \$ 618,930 | \$ (999,019) |
| Expenditures by Program: | | | | | |
| General Administration | \$ - | \$ 500,000 | \$ 500,000 | \$ - | \$ (500,000) |
| Maintenance Building 3 | 168,023 | 187,740 | 187,740 | 149,795 | (37,945) |
| Maintenance Building 4 | 236,847 | 265,703 | 265,703 | 201,965 | (63,738) |
| Maintenance Building 5 | 41,366 | 53,150 | 53,150 | 41,800 | (11,350) |
| Maintenance Building 6 | 261,527 | 611,356 | 611,356 | 225,370 | (385,986) |
| Total | \$ 707,763 | \$ 1,617,949 | \$ 1,617,949 | \$ 618,930 | \$ (999,019) |
| Commentary: | | | | | |
| The USGS Campus operating budget is decreasing by 58%. There are no capital expenditures, resulting in an overall budget decrease of 62%. The contractals decrease of 60% is mainly due to custodial services moving in-house and Building 6 maintenance reductions. There are no capital expenditures (>\$5,000). | | | | | |

Program Description

Fleet Services supports City divisions and departments by maintaining and repairing city-owned vehicles, trucks, machines, generators, and heavy equipment. Fleet Services manages a parts warehouse that maintains adequate inventories of all parts commonly needed to maintain and repair the city’s fleet and manages the city’s fuel station and associated supplies. Fleet coordinates and monitors the evaluation, replacement, purchasing, fuel usage, and utilization of the city’s fleet with the goal of maximizing vehicle and equipment life, extending the life of units when it makes financial sense, and replacing units that have met or exceeded their useful life.

The Fleet Management Committee brings together line workers, supervisors and managers from across city divisions to develop and implement fleet utilization and replacement policies. The committee meets regularly to review and recommends all vehicle and equipment replacements and additions before budget and Council authorization. All acquisitions recommendations factor in the city’s Carbon Neutrality Plan (CNP) and the Electric Vehicle First policy, ensuring fleet decisions align with the city’s broader sustainability commitments.

| Section 154 - Fleet Management | | | | | |
|---|-----------------------------------|------------------------------|--------------------------------------|-------------------------------|---------------------------|
| Expenditures by Category: | | | | | |
| | Actual Expenditures 2024-25 | Adopted Budget 2025-26 | Estimated Expenditures 2025-26 | Proposed Budget 2026-27 | Budget-Budget Variance |
| Personnel Services | \$ 635,356 | \$ 362,780 | \$ 362,780 | \$ 393,751 | \$ 30,971 |
| Contractuals | 171,106 | 180,454 | 180,454 | 171,854 | (8,600) |
| Commodities | (725,902) | (244,605) | (244,605) | (565,605) | (321,000) |
| Capital | 323,091 | 446,054 | 376,322 | 212,600 | (233,454) |
| Total | \$ 403,651 | \$ 744,683 | \$ 674,951 | \$ 212,600 | \$ (532,083) |
| Expenditures by Program: | | | | | |
| General Administration | \$ (388,416) | \$ 39,302 | \$ 39,302 | \$ (31,851) | \$ (71,153) |
| Maintenance Building 6 | 221,089 | 169,294 | 169,294 | 178,831 | 9,537 |
| Prevention Maintenance | 382,601 | 438,793 | 438,793 | 358,179 | (80,614) |
| Vehicle Repair | (178,530) | (386,591) | (406,916) | (495,244) | (108,653) |
| Pool Vehicles - City Hall | 121,763 | 62,380 | 6,043 | 5,500 | (56,880) |
| Pool Vehicles - Shop | 4,713 | 6,900 | 6,900 | 6,900 | - |
| Other Shop Work | 112,748 | 105,077 | 105,077 | 190,285 | 85,208 |
| Catastrophic/Major Repair Funding | 127,683 | 309,528 | 316,458 | - | (309,528) |
| Total | \$ 403,651 | \$ 744,683 | \$ 674,951 | \$ 212,600 | \$ (532,083) |
| Commentary: | | | | | |
| <p>The Fleet Management operating budget is a zero base budget meaning the section expects to recover ongoing operating expenditures plus administrative overhead through charges for services, markups on parts, and fuel and environmental disposal fees. The current shop rate varies per hour based on the type of equipment and does not cover one-time and capital expenses. The Fleet operating budget is decreasing by approximately 100%. There are capital expenditures, resulting in an overall budget decrease of 71%. The personnel services increase of 9% is mainly due to merit and benefit increases as well as a .50 FTE Administrative Specialist position. Contractuals are decreasing by 5% mainly due to one-time funding in the prior year for electric vehicle maintenance training. Commodities, which includes credits for parts and fuel markup, decreased by \$321,000. This is mainly due to increases in charge outs, as well as one-time funding in the prior year for implementation of new fleet management software. There are capital expenditures (>\$5,000) which includes replacement and upfitting of three fleet vehicles (\$212,600).</p> | | | | | |

| | 2023-24 | 2024-25 | Current 2025-26 | Changes 2026-27 | Proposed 2026-27 |
|-----------------------------|---------|---------|--------------------|--------------------|---------------------|
| Total Authorized Positions* | 16 | 16 | 17 | 0 | 17 |

*For detailed positions see Appendix A: Authorized Personnel/Position Summary

Program Description

The Streets Maintenance section is responsible for the street level multimodal transportation system. The Streets Maintenance section is responsible for many aspects of the system regarding street maintenance, street sweeping, road grading, concrete replacement, guardrail repair, street signage, road striping, markings, asphalt paving, snow operations, asphalt repair, hauling operations, streetlights, and traffic signals.

| Section 161 - Street Maintenance | | | | | |
|---|---------------------|---------------------|---------------------|----------------------|------------------------|
| Expenditures by Category: | Actual | Adopted | Estimated | Proposed Budget | Budget-Budget Variance |
| | Expenditures | Budget | Expenditures | | |
| | 2024-25 | 2025-26 | 2025-26 | | |
| Personnel Services | \$ 3,008,974 | \$ 3,629,356 | \$ 3,629,356 | \$ 4,358,407 | \$ 729,051 |
| Contractuals | 1,034,876 | 829,750 | 829,750 | 1,205,400 | 375,650 |
| Commodities | 1,439,588 | 3,303,616 | 2,296,917 | 3,451,341 | 147,725 |
| Capital | 1,617,102 | 1,210,500 | 2,217,199 | 1,795,000 | 584,500 |
| Total | \$ 7,100,540 | \$ 8,973,222 | \$ 8,973,222 | \$ 10,810,148 | \$ 1,836,926 |
| Expenditures by Program: | | | | | |
| General Administration | \$ 640,474 | \$ 680,251 | \$ 680,251 | \$ 730,820 | \$ 50,569 |
| Street Cleaning | 618,979 | 335,090 | 559,579 | 280,862 | (54,228) |
| Snow Control | 1,017,223 | 1,383,784 | 1,398,931 | 1,663,468 | 279,684 |
| Sign, Signal, Mark & Light | 460,781 | 493,808 | 493,808 | 775,564 | 281,756 |
| Street Maintenance | 3,365,176 | 4,900,527 | 4,660,891 | 2,807,067 | (2,093,460) |
| Drainage-way Maintenance | 65,610 | - | - | - | - |
| Streetlights | 523,117 | 540,770 | 540,770 | 728,323 | 187,553 |
| Traffic Signal Maintenance | 307,450 | 567,014 | 567,014 | 513,148 | (53,866) |
| Autopark Association Fees | 20,500 | - | - | - | - |
| Signs | 81,230 | 71,978 | 71,978 | 72,478 | 500 |
| Annual Street & Sidewalk Maintenance | - | - | - | 2,350,000 | 2,350,000 |
| Right-of-Way Maintenance | - | - | - | 888,418 | 888,418 |
| Total | \$ 7,100,540 | \$ 8,973,222 | \$ 8,973,222 | \$ 10,810,148 | \$ 1,836,926 |
| Commentary: | | | | | |
| <p>The Street Maintenance operating budget is increasing by 16%. There are capital expenditures of \$1,795,000, resulting in a net increase of 20%. The personnel services increase of 20% is mainly due to merit and benefit increases as well as the addition of 3.0 FTE Maintenance Technicians, a Maintenance Worker, and a Public Works Supervisor for the new right-of-way program, and the addition of 2.0 FTE Street Operations Technician II and a Street Operations Technician III. The contractuals increase of 45% is mainly due to utilities increases and operating costs of the right-of-way program. Commodities are increasing by 4%, primarily due to expenses for software, sign and paint shop materials, as well as operating costs for the right-of-way program. There is major capital (>\$5,000) which includes a replacement grader (\$500,000), a replacement heavy truck (\$500,000), a replacement flatbed truck (\$125,000), a replacement front loader (\$375,000), three added pickup trucks (\$230,000) for the new right-of-way crew, and additional equipment for the right-of-way program (\$65,000).</p> | | | | | |

| | 2023-24 | 2024-25 | Current 2025-26 | Changes 2026-27 | Proposed 2026-27 |
|-----------------------------|---------|---------|--------------------|--------------------|---------------------|
| Total Authorized Positions* | 36.27 | 36.27 | 36.27 | 8 | 44.27 |

*For detailed positions see Appendix A: Authorized Personnel/Position Summary

Program Description

The Solid Waste section provides essential services to the citizens of Flagstaff with timely refuse and recycling collections, and sound landfill management practices. The section works toward efficient operations by utilizing implementation of additional waste diversion and recycling programs to sustain landfill resources and protect human health and the environment.

The Solid Waste section manages operations of the Cinder Lake Landfill, Hazardous Products Center (HPC), and collection of residential and commercial solid waste and recycling, as well as the management of the city’s recycling transfer facility.

| Section 165 - Solid Waste - Landfill | | | | | |
|--|-------------------------|---------------------|-------------------------|---------------------|---------------------------|
| Expenditures by Category: | Actual | Adopted | | Proposed | Budget-Budget Variance |
| | Expenditures 2024-25 | Budget 2025-26 | Expenditures 2025-26 | Budget 2026-27 | |
| Personnel Services | \$ 1,645,031 | \$ 1,820,981 | \$ 1,820,981 | \$ 1,949,966 | \$ 128,985 |
| Contractuals | 407,879 | 416,672 | 416,672 | 394,963 | (21,709) |
| Commodities | 739,684 | 527,852 | 527,852 | 535,852 | 8,000 |
| Capital | 1,348,282 | 145,000 | 145,000 | 122,000 | (23,000) |
| Total | \$ 4,140,876 | \$ 2,910,505 | \$ 2,910,505 | \$ 3,002,781 | \$ 92,276 |
| Expenditures by Program: | | | | | |
| General Administration | \$ 329,789 | \$ 406,812 | \$ 406,812 | \$ 475,908 | \$ 69,096 |
| Sanitary Landfill | 3,333,482 | 2,024,266 | 2,024,266 | 2,014,665 | (9,601) |
| Landfill Outside Contract | 363 | - | - | - | - |
| Hazardous Product Center (Landfill) | 477,242 | 479,427 | 479,427 | 512,208 | 32,781 |
| Total | \$ 4,140,876 | \$ 2,910,505 | \$ 2,910,505 | \$ 3,002,781 | \$ 92,276 |
| Commentary: | | | | | |
| The Solid Waste - Landfill operating budget has increased by 4%. There are capital expenditures of \$122,000, resulting in an overall net increase of 3%. The personnel services budget has increased by 7% mainly due to merit and benefit increases. The contractuals decrease of 5% is mainly due to a reduction in custodial and communications equipment maintenance services. Commodities increased by 2% due to expenditures related to safety supplies. There are major capital expenditures (>\$5,000) which include a compactor GPS units (\$41,000), portable fencing system (\$39,000), landfill tarp system (\$35,000), and electrical upfitting (\$7,000). | | | | | |

| | 2023-24 | 2024-25 | Current | Changes | Proposed |
|-----------------------------|---------|---------|---------|---------|----------|
| | | | 2025-26 | 2026-27 | 2026-27 |
| Total Authorized Positions* | 17 | 17 | 16 | 0 | 16 |

*For detailed positions see Appendix A: Authorized Personnel/Position Summary

| Section 166 - Solid Waste - Collections | | | | | |
|--|-----------------------------------|------------------------------|-------------------------|-------------------------------|---------------------------|
| Expenditures by Category: | | | | | |
| | Actual Expenditures 2024-25 | Adopted Budget 2025-26 | Expenditures 2025-26 | Proposed Budget 2026-27 | Budget-Budget Variance |
| Personnel Services | \$ 3,109,632 | \$ 3,076,975 | \$ 3,076,975 | \$ 3,124,876 | \$ 47,901 |
| Contractuals | 2,193,402 | 2,342,765 | 2,342,765 | 2,206,765 | (136,000) |
| Commodities | 1,949,709 | 1,400,890 | 1,400,890 | 1,408,065 | 7,175 |
| Capital | 13,650 | 1,525,000 | 1,525,000 | 2,058,000 | 533,000 |
| Total | \$ 7,266,393 | \$ 8,345,630 | \$ 8,345,630 | \$ 8,797,706 | \$ 452,076 |
| Expenditures by Program: | | | | | |
| General Administration | \$ 365,167 | \$ 472,215 | \$ 472,215 | \$ 757,761 | \$ 285,546 |
| Residential Collection | 2,498,479 | 2,756,621 | 2,756,621 | 2,797,118 | 40,497 |
| Bin Maintenance - Residential | 41,781 | 20,952 | 20,952 | - | (20,952) |
| Recycling Curbside Collection | 636,109 | 594,749 | 594,749 | 551,838 | (42,911) |
| Commercial Collection | 2,733,364 | 2,954,145 | 2,954,145 | 3,533,484 | 579,339 |
| Bin Maintenance - Commercial | 27,674 | 20,952 | 20,952 | - | (20,952) |
| Commercial Recycling | 251,121 | 528,292 | 528,292 | 562,269 | 33,977 |
| Hoist & Haul | 337,040 | 748,631 | 748,631 | 476,604 | (272,027) |
| Bulky Waste Collection - Residential | 375,658 | 249,073 | 249,073 | 118,632 | (130,441) |
| Total | \$ 7,266,393 | \$ 8,345,630 | \$ 8,345,630 | \$ 8,797,706 | \$ 452,076 |
| Commentary: | | | | | |
| <p>The Solid Waste - Collections operating budget has decreased by 1%. There are capital expenditures of \$2,058,000, resulting in an overall net increase of 5%. The personnel services budget increased by 2% mainly due to merit and benefit increases, and the addition of one Bin Maintenance Technician, partially offset by payroll distribution changes due to a division reorganization. Contractuals decreased 6% due to a reduction in landfill fees. Commodities increased by 1% mainly due to an increase in communications equipment. There are major capital expenditures (>\$5,000) which include a new supervisor vehicle (\$58,000), two side loaders (\$1,000,000), and two new front loaders (\$1,000,000).</p> | | | | | |
| | | | | | |
| | 2023-24 | 2024-25 | Current 2025-26 | Changes 2026-27 | Proposed 2026-27 |
| Total Authorized Positions* | 31 | 31 | 31 | 1 | 32 |
| *For detailed positions see Appendix A: Authorized Personnel/Position Summary | | | | | |

| Section 168 - Transfer Station Operations | | | | | |
|---|-----------------------------------|------------------------------|-------------------------|-------------------------------|---------------------------|
| Expenditures by Category: | Actual Expenditures 2024-25 | Adopted Budget 2025-26 | Expenditures 2025-26 | Proposed Budget 2026-27 | Budget-Budget Variance |
| Personnel Services | \$ 240,737 | \$ 104,920 | \$ 104,920 | \$ 232,030 | \$ 127,110 |
| Contractuals | 838,794 | 1,141,546 | 1,141,546 | 841,546 | (300,000) |
| Commodities | 12,503 | 52,500 | 52,500 | 52,225 | (275) |
| Total | \$ 1,092,034 | \$ 1,298,966 | \$ 1,298,966 | \$ 1,125,801 | \$ (173,165) |
| Expenditures by Program: | | | | | |
| Transfer Station Operations | \$ 1,092,034 | \$ 1,298,966 | \$ 1,298,966 | \$ 1,125,801 | \$ (173,165) |
| Total | \$ 1,092,034 | \$ 1,298,966 | \$ 1,298,966 | \$ 1,125,801 | \$ (173,165) |
| Commentary: | | | | | |
| The Solid Waste - Transfer Station operating budget has decreased by 13%. There are no capital expenditures. The personnel services budget increased by 121% due to merit and benefit increases as well as payroll distribution changes. The contractuals budget decreased by 26% due to a reduction in recycling processing fees. Commodities remained relatively flat year over year. There is no major capital (>\$5,000). | | | | | |

Note: All authorized positions are budgeted in Section 166

DRAFT

Program Description

The libraries provide an inclusive and welcoming environment that connects people to opportunities and strengthens the community. They provide access to free print and digital materials including books, movies, magazines, vocational and educational tests, and more. The libraries provide professional and educational assistance with technology, including access to computers, the internet, numerous databases, and research. Patrons can find study space in the libraries or meet as a group in one of the libraries meeting rooms. The libraries enhance the quality of life of citizens and visitors of Flagstaff and Coconino County. The libraries are funded through the city, county, and grants.

| Section 035 - Library City Direct | | | | | |
|--|-----------------------------------|------------------------------|--------------------------------------|-------------------------------|---------------------------|
| Expenditures by Category: | Actual Expenditures 2024-25 | Adopted Budget 2025-26 | Estimated Expenditures 2025-26 | Proposed Budget 2026-27 | Budget-Budget Variance |
| Personnel Services | \$ 3,127,460 | \$ 3,622,437 | \$ 3,622,437 | \$ 3,747,450 | \$ 125,013 |
| Contractuals | 552,422 | 451,189 | 451,189 | 591,262 | 140,073 |
| Commodities | 463,324 | 417,828 | 417,828 | 467,522 | 49,694 |
| Capital | 68,827 | 2,586,780 | 2,517,953 | 150,000 | (2,436,780) |
| Total | \$ 4,212,033 | \$ 7,078,234 | \$ 7,009,407 | \$ 4,956,234 | \$ (2,122,000) |
| Expenditures by Program: | | | | | |
| General Administration | \$ 863,051 | \$ 3,397,273 | \$ 3,328,446 | \$ 1,191,743 | \$ (2,205,530) |
| Technical Services | 875,656 | 945,503 | 945,503 | 902,229 | (43,274) |
| Public Services | 1,744,751 | 1,828,639 | 1,828,639 | - | (1,828,639) |
| East Flag Library | 710,139 | 879,319 | 879,319 | 1,026,326 | 147,007 |
| Main Library Automation | 13,119 | 17,250 | 17,250 | 241,723 | 224,473 |
| Youth Services | - | - | - | 455,486 | 455,486 |
| PALSmobile Flagstaff Funded | 5,317 | 10,250 | 10,250 | 106,001 | 95,751 |
| Circulation | - | - | - | 576,670 | 576,670 |
| Reference | - | - | - | 456,056 | 456,056 |
| Total | \$ 4,212,033 | \$ 7,078,234 | \$ 7,009,407 | \$ 4,956,234 | \$ (2,122,000) |
| Commentary: | | | | | |
| <p>The Library City Direct operating budget increased by 7%. There are capital expenditures of \$150,000, resulting in an overall net decrease of 30%. The personnel services increase of 3% is mainly due to merits and benefit increases. The contractuals increase of 31% is mainly due to the cost of relocating the East Flag Community Library and an increase in utilities, offset by a reduction in custodial services moving to a centralized city service. Commodities increased 12%, mainly due to increases in library circulation materials. There are major capital expenditures (>\$5,000) which include additional costs for window replacements (\$130,000) and entry and skylight repairs (\$20,000).</p> | | | | | |

| | 2023-24 | 2024-25 | Current 2025-26 | Changes 2026-27 | Proposed 2026-27 |
|-----------------------------|---------|---------|--------------------|--------------------|---------------------|
| Total Authorized Positions* | 46.03 | 45.72 | 45.72 | 0 | 45.72 |

*For detailed positions see Appendix A: Authorized Personnel/Position Summary

| Section 036/037- Library County | | | | | |
|---|-----------------------------------|------------------------------|--------------------------------------|-------------------------------|---------------------------|
| Expenditures by Category: | | | | | |
| | Actual Expenditures 2024-25 | Adopted Budget 2025-26 | Estimated Expenditures 2025-26 | Proposed Budget 2026-27 | Budget-Budget Variance |
| Personnel Services | \$ 955,903 | \$ 1,100,525 | \$ 1,100,525 | \$ 1,236,218 | \$ 135,693 |
| Contractuals | 68,327 | 711,648 | 711,648 | 76,596 | (635,052) |
| Commodities | 282,875 | 483,421 | 483,421 | 493,421 | 10,000 |
| Capital | - | 628,120 | 628,120 | - | (628,120) |
| Total | \$ 1,307,105 | \$ 2,923,714 | \$ 2,923,714 | \$ 1,806,235 | \$ (1,117,479) |
| Expenditures by Program: | | | | | |
| County Jail | \$ 103,592 | \$ 117,985 | \$ 117,985 | \$ 147,562 | \$ 29,577 |
| County Bookmobile | 92,843 | 113,456 | 548,456 | 135,629 | 22,173 |
| Forest Lakes Library | 99,371 | 128,885 | 128,885 | 133,618 | 4,733 |
| Tuba City Library | 316,534 | 306,882 | 306,882 | 363,627 | 56,745 |
| Supai Library | 2,240 | 5,367 | 5,367 | 5,367 | - |
| Grand Canyon | 118,600 | 146,906 | 146,906 | 152,556 | 5,650 |
| County-wide Projects | 573,925 | 2,104,233 | 1,669,233 | 867,876 | (1,236,357) |
| Total | \$ 1,307,105 | \$ 2,923,714 | \$ 2,923,714 | \$ 1,806,235 | \$ (1,117,479) |
| Commentary: | | | | | |
| <p>The Library County operating budget decreased by 21%. There are no capital expenditures, resulting in an overall decrease of 38%. Personnel services increased by 12% which is mainly due to merits, benefit increases, and starting wage adjustments, as well as the addition of 0.48 FTE Library Clerk (Temp). The contractuals decrease of 89% is mainly due to a reduction of one-time expenditures for service partner contracts. Commodities increased by 2% mainly due to an increase in circulated material for the Tuba City library and an increase in office supplies costs. There are no capital expenditures (>\$5,000).</p> | | | | | |
| Total Authorized Positions* | | | | | |
| | 2023-24 | 2024-25 | Current 2025-26 | Changes 2026-27 | Proposed 2026-27 |
| Total Authorized Positions* | 12.85 | 11.85 | 12.30 | 0.48 | 12.78 |
| *For detailed positions see Appendix A: Authorized Personnel/Position Summary | | | | | |

| Section 038 - Library Grants and County Wide Projects | | | | | |
|---|-----------------------------------|------------------------------|--------------------------------------|-------------------------------|---------------------------|
| Expenditures by Category: | | | | | |
| | Actual Expenditures 2024-25 | Adopted Budget 2025-26 | Estimated Expenditures 2025-26 | Proposed Budget 2026-27 | Budget-Budget Variance |
| Personnel Services | \$ 1 | \$ - | \$ - | \$ - | \$ - |
| Contractuals | 250 | - | - | - | - |
| Commodities | 29,982 | 25,000 | 27,480 | 50,000 | 25,000 |
| Total | \$ 30,233 | \$ 25,000 | \$ 27,480 | \$ 50,000 | \$ 25,000 |
| Expenditures by Program: | | | | | |
| Library - SGIA | \$ 25,000 | \$ 25,000 | \$ 27,480 | \$ 25,000 | \$ - |
| LSTA - Teen Connection Internship | 1 | - | - | - | - |
| Environmental Justice Speaker Series | 1,232 | - | - | - | - |
| LSTA VR for Seniors | 4,000 | - | - | - | - |
| Miscellaneous Library Grants | - | - | - | 25,000 | 25,000 |
| Total | \$ 30,233 | \$ 25,000 | \$ 27,480 | \$ 50,000 | \$ 25,000 |
| Commentary: | | | | | |
| Library grants are, in nature, one-time revenues and expenditures as grant funding opportunities arise. | | | | | |
| Total Authorized Positions* None | | | | | |
| *For detailed positions see Appendix A: Authorized Personnel/Position Summary | | | | | |

Program Description

The Economic Development section promotes sustainable retail, commercial, and industrial development that enhances high wage/low impact employment. Our work increases revenues by providing support, analysis, and programs for businesses of all sizes; develops and cultivates infrastructure that preserves a quality of life; allows access to intellectual resources; and develops connections between businesses, people, and the organizations that can take them to the next level. This program is funded with 9.5% from the Bed, Board, and Beverage (BBB) Tax and through revenues from leases in the Business Incubator and Business Accelerator, Moonshot, located on Innovation Mesa.

| Section 201 - Community Investment | | | | | |
|--|-------------------|-------------------|-------------------|-------------------|--------------------|
| Expenditures by Category: | Actual | Adopted | Estimated | Proposed | Budget-Budget |
| | Expenditures | Budget | Expenditures | | |
| | 2024-25 | 2025-26 | 2025-26 | 2026-27 | Variance |
| Personnel Services | \$ 116,862 | \$ 125,729 | \$ 125,729 | \$ 142,294 | \$ 16,565 |
| Contractuals | 12,136 | 78,326 | 78,326 | 19,326 | (59,000) |
| Commodities | 9,135 | 11,250 | 11,250 | 11,250 | - |
| Capital | - | 40,000 | 40,000 | - | (40,000) |
| Total | \$ 138,133 | \$ 255,305 | \$ 255,305 | \$ 172,870 | \$ (82,435) |
| Expenditures by Program: | | | | | |
| General Administration | \$ 138,133 | \$ 255,305 | \$ 255,305 | \$ 172,870 | \$ (82,435) |
| Total | \$ 138,133 | \$ 255,305 | \$ 255,305 | \$ 172,870 | \$ (82,435) |
| Commentary: | | | | | |
| The Community Investment operating budget has decreased by 20%. There are no capital expenditures, resulting in an overall decrease of 32%. The personnel services increase of 13% is mainly due to merits and benefit increases as well as payroll distribution changes. The contractuals decrease of 75% is mainly due to prior year one-time expenditures for the Business One Stop Shop website. Commodities remained flat year over year. There are no capital expenditures (>\$5,000). | | | | | |

| | 2023-24 | 2024-25 | Current | Changes | Proposed |
|-----------------------------|---------|---------|---------|---------|----------|
| | | | 2025-26 | 2026-27 | 2026-27 |
| Total Authorized Positions* | 3 | 3 | 3 | 0 | 3 |

*For detailed positions see Appendix A: Authorized Personnel/Position Summary

| Section 213 - Economic Development | | | | | |
|--|-----------------------------------|------------------------------|--------------------------------------|-------------------------------|---------------------------|
| Expenditures by Category: | Actual Expenditures 2024-25 | Adopted Budget 2025-26 | Estimated Expenditures 2025-26 | Proposed Budget 2026-27 | Budget-Budget Variance |
| Personnel Services | \$ 284,842 | \$ 311,260 | \$ 311,260 | \$ 343,416 | \$ 32,156 |
| Contractuals | 1,056,365 | 1,318,311 | 1,168,311 | 1,084,877 | (233,434) |
| Commodities | 54,318 | 33,895 | 33,895 | 39,145 | 5,250 |
| Capital | 85,291 | 365,000 | 515,000 | 435,000 | 70,000 |
| Total | \$ 1,480,816 | \$ 2,028,466 | \$ 2,028,466 | \$ 1,902,438 | \$ (126,028) |
| Expenditures by Program: | | | | | |
| General Administration | \$ 283,240 | \$ 396,188 | \$ 396,188 | \$ 581,100 | \$ 184,912 |
| Incubator | 356,039 | 713,305 | 713,305 | 746,760 | 33,455 |
| Service Partner Agencies | 13,400 | 10,928 | 10,928 | 10,928 | - |
| Business Retention & Expansion | 199,709 | 275,653 | 275,653 | 136,748 | (138,905) |
| Business Attraction | 153,103 | 182,615 | 182,615 | 105,420 | (77,195) |
| Business Accelerator - Innovation Mesa | 390,034 | 449,777 | 449,777 | 321,482 | (128,295) |
| GRT-23-0009543-T | 85,291 | - | - | - | - |
| Total | \$ 1,480,816 | \$ 2,028,466 | \$ 2,028,466 | \$ 1,902,438 | \$ (126,028) |
| Commentary: | | | | | |
| <p>The Economic Development operating budget has decreased 12%. There are capital expenditures of \$435,000, resulting in an overall decrease of 6%. The personnel services increase of 10% is mainly due to merits and benefit increases as well as payroll distribution changes. Contractuals decreased by 18% due to prior year one-time expenditures for the business retention plan, the Innovate Waste Challenge, and a roof repair, as well as custodial services being moved to a central city program, offset by increases for electricity costs and consultant fees for bioscience sector growth funding, and development of a childcare model to support the community workforce. Commodities increased 15% mainly due to an increase in promotional material to promote Flagstaff. There is major capital (>\$5,000) which includes the replacement of a chiller (\$375,000) and acoustic upgrades (\$60,000) at the Incubator.</p> | | | | | |
| | 2023-24 | 2024-25 | Current 2025-26 | Changes 2026-27 | Proposed 2026-27 |
| Total Authorized Positions* | 2 | 2 | 2 | 0 | 2 |
| *For detailed positions see Appendix A: Authorized Personnel/Position Summary | | | | | |

Program Description

The Beautification section functions with Beautification and Public Art Commission (BPAC) oversight and works in accordance with the provisions of the Bed, Board and Beverage (BBB) tax. This program delivers streetscapes, landscaping (including community and pollinator gardens), building and signage improvement programs and projects, and public art projects that are modifications to the urban environment. The section includes small grants for beautification and historic preservation projects, as well as initiating, executing, and maintaining medium and large capital projects.

| Section 211 - Beautification | | | | | |
|---|-------------------|---------------------|---------------------|---------------------|---------------------------|
| Expenditures by Category: | Actual | Adopted | Estimated | Proposed | Budget-Budget Variance |
| | Expenditures | Budget | Expenditures | Budget | |
| | 2024-25 | 2025-26 | 2025-26 | 2026-27 | |
| Personnel Services | \$ 305,911 | \$ 329,350 | \$ 329,350 | \$ 498,411 | \$ 169,061 |
| Contractuals | 422,358 | 681,401 | 681,401 | 1,014,501 | 333,100 |
| Commodities | 81,730 | 115,500 | 115,500 | 10,500 | (105,000) |
| Capital | 1,560 | 25,000 | 25,000 | 25,000 | - |
| Total | \$ 811,559 | \$ 1,151,251 | \$ 1,151,251 | \$ 1,548,412 | \$ 397,161 |
| Expenditures by Program: | | | | | |
| General Administration | \$ 453,983 | \$ 605,751 | \$ 605,751 | \$ 739,912 | \$ 134,161 |
| Commission | 5,047 | 5,500 | 5,500 | 5,500 | - |
| Special Projects and Unprogrammed Work | 120,597 | 255,000 | 255,000 | 443,000 | 188,000 |
| Beautification Grant Program | 231,932 | 285,000 | 285,000 | 360,000 | 75,000 |
| Total | \$ 811,559 | \$ 1,151,251 | \$ 1,151,251 | \$ 1,548,412 | \$ 397,161 |
| Commentary: | | | | | |
| The Beautification operating budget has increased by 35%. There are capital expenditures of \$25,000, resulting in a net increase of 34%. Personnel services increased by 51% mainly due to merit and benefit increases as well as the addition of a Beautification, Arts and Science Project Administrator. Contractuals increased by 49% mainly due to an increase in the Beautification in Action Grant program, a preservation easement for the Orpheum, and moving the flower program from commodities to contractuals. Commodities decreased by 91% mainly due to the reallocation of the flower program. There are capital expenditures (>\$5,000) for the expanded use of right-of-way projects (\$25,000). | | | | | |
| | 2023-24 | 2024-25 | Current 2025-26 | Changes 2026-27 | Proposed 2026-27 |
| Total Authorized Positions* | 3 | 3 | 3 | 1 | 4 |
| *For detailed positions see Appendix A: Authorized Personnel/Position Summary | | | | | |

Program Description

The Convention and Visitor Bureau (CVB), also known as “Discover Flagstaff,” is charged with creating and administering tourism programs for the City of Flagstaff and tourism partners in Flagstaff. Discover Flagstaff is solely funded by the 30% allocation from the Bed, Board and Beverage (BBB) tax revenues received annually. Programs include marketing and direct sales to international travel trade, domestic tour operators; meeting/convention business; film commission office; media relations; community outreach; public safety messaging; domestic leisure travel marketing, and more. Discover Flagstaff produces and conducts industry specific research and aggregates industry specific data for the betterment of the city and tourism partners in Flagstaff. Additionally, Discover Flagstaff is the creative and marketing arm for other division in the City of Flagstaff as requested.

| Section 214 - Tourism | | | | | |
|--|-----------------------------|------------------------|--------------------------------|-------------------------|------------------------|
| Expenditures by Category: | Actual Expenditures 2024-25 | Adopted Budget 2025-26 | Estimated Expenditures 2025-26 | Proposed Budget 2026-27 | Budget-Budget Variance |
| Personnel Services | \$ 1,205,513 | \$ 1,279,504 | \$ 1,279,504 | \$ 1,394,183 | \$ 114,679 |
| Contractuals | 1,658,575 | 1,922,138 | 1,922,138 | 2,092,696 | 170,558 |
| Commodities | 225,449 | 194,468 | 204,468 | 247,968 | 53,500 |
| Capital | - | 50,000 | 85,000 | - | (50,000) |
| Total | \$ 3,089,537 | \$ 3,446,110 | \$ 3,491,110 | \$ 3,734,847 | \$ 288,737 |
| Expenditures by Program: | | | | | |
| General Administration | \$ 1,306,847 | \$ 1,516,526 | \$ 1,551,526 | \$ 1,610,463 | \$ 93,937 |
| Marketing and Promotion | 1,494,931 | 1,520,109 | 1,530,109 | 1,705,909 | 185,800 |
| Sales | 60,937 | 65,415 | 65,415 | 69,415 | 4,000 |
| Public Relations | 70,053 | 63,700 | 63,700 | 113,700 | 50,000 |
| Film Office | 2,695 | 71,350 | 71,350 | 36,350 | (35,000) |
| Sales International Travel Trade | 154,074 | 209,010 | 209,010 | 199,010 | (10,000) |
| Total | \$ 3,089,537 | \$ 3,446,110 | \$ 3,491,110 | \$ 3,734,847 | \$ 288,737 |
| Commentary: | | | | | |
| The Tourism operating budget has increased by 10%. There are no capital expenditures. The personnel services increase of 9% is mainly due to merits, benefit increases, and payroll distribution changes. The contractuals increase of 9% is mainly due to an increase in advertising for the Route 66 100-year anniversary and airport marketing. Commodities increased 28% due to increases in software utilization and promotional materials. There are no capital expenditures (>\$5,000). | | | | | |

| | 2023-24 | 2024-25 | Current 2025-26 | Changes 2026-27 | Proposed 2026-27 |
|-----------------------------|---------|---------|-----------------|-----------------|------------------|
| Total Authorized Positions* | 11 | 11 | 11 | 0 | 11 |

*For detailed positions see Appendix A: Authorized Personnel/Position Summary

Program Description

Located in the Historic Train Station as well as an Express Visitor Center in the Flagstaff Pulliam Airport, both Visitor Centers are tasked with providing local, regional, and state tourism information to visitors to enhance and/or extend their stay in Flagstaff. The Visitor Centers are funded through the Flagstaff Convention and Visitors Bureau (CVB) allocation of BBB tax revenues. Programs include visitor services, retail sales, train station operations, educational programs, and creation of local partnerships and events.

| Section 215 - Visitor Services | | | | | |
|--|-----------------------------------|------------------------------|--------------------------------------|-------------------------------|---------------------------|
| Expenditures by Category: | | | | | |
| | Actual Expenditures 2024-25 | Adopted Budget 2025-26 | Estimated Expenditures 2025-26 | Proposed Budget 2026-27 | Budget-Budget Variance |
| Personnel Services | \$ 442,205 | \$ 486,314 | \$ 486,314 | \$ 491,994 | \$ 5,680 |
| Contractuals | 186,855 | 152,485 | 177,485 | 106,657 | (45,828) |
| Commodities | 89,833 | 54,885 | 54,885 | 63,685 | 8,800 |
| Capital | 483,020 | 98,000 | 108,000 | 46,700 | (51,300) |
| Total | \$ 1,201,913 | \$ 791,684 | \$ 826,684 | \$ 709,036 | \$ (82,648) |
| Expenditures by Program: | | | | | |
| General Administration | \$ 475,716 | \$ 521,961 | \$ 521,961 | \$ 548,452 | \$ 26,491 |
| Train Station Operations | 168,903 | 124,965 | 124,965 | 79,137 | (45,828) |
| Visitor Center Express - Airport | 195,500 | 97,758 | 132,758 | 81,447 | (16,311) |
| Visitor Center Icing/Maintenance Project | 358,892 | 47,000 | 47,000 | - | (47,000) |
| Visitor Center Fence and Striping | 2,902 | - | - | - | - |
| Total | \$ 1,201,913 | \$ 791,684 | \$ 826,684 | \$ 709,036 | \$ (82,648) |
| Commentary: | | | | | |
| <p>The Visitor Services operating budget has decreased by 5%. There are capital expenditures of \$46,700, resulting in an overall net decrease of 10%. The personnel services increase of 1% is mainly due to merits and benefit increases offset by payroll distribution changes. The contractals decrease of 30% is mainly due to a decrease in custodial maintenance services. Commodities increased by 16% mainly due to new software implementation. There are capital expenditures (>\$5,000) including parking lot repair (\$6,700), heating, ventilation and air conditioning replacements (\$30,000), and window sealing (\$10,000).</p> | | | | | |
| | | | | | |
| | 2023-24 | 2024-25 | Current 2025-26 | Changes 2026-27 | Proposed 2026-27 |
| Total Authorized Positions* | 6.15 | 7.55 | 7.55 | 0 | 7.55 |
| *For detailed positions see Appendix A: Authorized Personnel/Position Summary | | | | | |

Program Description

The Arts and Sciences program, in partnership with the Flagstaff Arts Council (FAC), provides direct technical and financial support to non-profit and private agencies engaged in arts and sciences. Separately, with Beautification and Public Art Commission (BPAC) oversight and in accordance with the provisions of the Bed, Board and Beverage (BBB) tax (this program receives 7.5% of the BBB tax) a variety of public art programs and projects are delivered directly by the city throughout the community.

| Section 216 - Arts and Science | | | | | |
|--|---------------------|---------------------|---------------------|---------------------|---------------------------|
| Expenditures by Category: | Actual | Adopted | Estimated | Proposed | Budget-Budget Variance |
| | Expenditures | Budget | Expenditures | Budget | |
| | 2024-25 | 2025-26 | 2025-26 | 2026-27 | |
| Personnel Services | \$ 98,920 | \$ 109,512 | \$ 109,512 | \$ 124,471 | \$ 14,959 |
| Contractuals | 814,707 | 1,170,971 | 1,170,971 | 1,044,331 | (126,640) |
| Commodities | - | 3,123 | 3,123 | 3,123 | - |
| Capital | 206,542 | 403,222 | 288,222 | 285,000 | (118,222) |
| Total | \$ 1,120,169 | \$ 1,686,828 | \$ 1,571,828 | \$ 1,456,925 | \$ (229,903) |
| Expenditures by Program: | | | | | |
| General | \$ 109,878 | \$ 151,393 | \$ 151,393 | \$ 157,052 | \$ 5,659 |
| Public Artwork | 74,481 | 108,623 | 108,623 | 28,623 | (80,000) |
| Service Partner Agencies | 500,000 | 740,000 | 740,000 | 675,000 | (65,000) |
| FCP Administration | 302,193 | 388,590 | 388,590 | 336,250 | (52,340) |
| FUTS Trail Sculptures | 1,778 | 33,222 | 33,222 | - | (33,222) |
| Multicultural Park Sculpture Exhibition | 131,839 | 175,000 | 150,000 | 150,000 | (25,000) |
| Thorpe Park Sculpture Exhibition | - | 90,000 | - | 110,000 | 20,000 |
| Total | \$ 1,120,169 | \$ 1,686,828 | \$ 1,571,828 | \$ 1,456,925 | \$ (229,903) |
| Commentary: | | | | | |
| <p>The Arts & Science operating budget has decreased by 9%. There are capital expenditures of \$285,000, resulting in an overall net decrease of 14%. The personnel services increase of 14% is mainly due to merit and benefit increases as well as a portion of the new Beautification, Arts and Science Project Administrator. The contractuals decrease of 11% is mainly due to a decrease to service partner contracts. Commodities have remained flat year over year. There are capital expenditures (>\$5,000) including multicultural park sculpture exhibition (\$150,000), Thorpe Park sculpture exhibit (\$110,000), and contingency for future projects (\$25,000).</p> | | | | | |

Note: All authorized positions are budgeted in Section 211

Program Description

Flagstaff Pulliam Airport is certified as a non-hub, primary commercial service airport by the Federal Aviation Administration (FAA) with both air carrier and general aviation aircraft operations. Responsibilities of the section include administration, safety, operations, and maintenance of all buildings, pavement, and airfield lighting with federal mandates to provide aircraft rescue/firefighting, medical first response, and area security. Certain segments of passenger and terminal security are also airport responsibilities, as outlined in Department of Homeland Security (DHS) and Transportation Security Administration (TSA) directives. Other services are provided through lease agreements with direct service providers (i.e., airlines, car rental agencies, fixed base operator, and other concessionaires). Flagstaff Airport is funded through the city’s general fund, enterprise fund, and grants.

| Section 221 - Airport | | | | | |
|--|-----------------------------|------------------------|--------------------------------|-------------------------|------------------------|
| Expenditures by Category: | | | | | |
| | Actual Expenditures 2024-25 | Adopted Budget 2025-26 | Estimated Expenditures 2025-26 | Proposed Budget 2026-27 | Budget-Budget Variance |
| Personnel Services | \$ 1,710,690 | \$ 1,753,938 | \$ 1,753,938 | \$ 1,757,111 | \$ 3,173 |
| Contractuals | 704,893 | 1,676,092 | 1,698,578 | 1,531,207 | (144,885) |
| Commodities | 494,002 | 994,609 | 1,098,798 | 973,590 | (21,019) |
| Capital | 342,830 | - | - | 195,000 | 195,000 |
| Total | \$ 3,252,415 | \$ 4,424,639 | \$ 4,551,314 | \$ 4,456,908 | \$ 32,269 |
| Expenditures by Program: | | | | | |
| General Administration | \$ 1,386,571 | \$ 1,505,895 | \$ 1,618,381 | \$ 761,993 | \$ (743,902) |
| Safety and Security | 224,961 | 222,329 | 222,329 | 1,003,573 | 781,244 |
| Snow Control | 83,061 | 153,172 | 153,172 | 99,651 | (53,521) |
| Maintenance Buildings & Grounds | 720,600 | 769,475 | 804,475 | 785,165 | 15,690 |
| Maintenance Runway & Taxiway | 439,160 | 495,768 | 474,957 | 548,886 | 53,118 |
| Airport TSA | 349,755 | 340,000 | 340,000 | 340,000 | - |
| Airport Parking Lot | 48,307 | 138,000 | 138,000 | 117,640 | (20,360) |
| Small Commercial Air Service Development | - | 800,000 | 800,000 | 800,000 | - |
| Total | \$ 3,252,415 | \$ 4,424,639 | \$ 4,551,314 | \$ 4,456,908 | \$ 32,269 |
| Commentary: | | | | | |
| The Airport operating budget has decreased by 4%. There are capital expenditures of \$195,000, resulting in a net increase of 1%. The personnel services remained relatively flat year over year mainly due to merit and benefit increases offset by payroll distribution changes. The contractuals decrease of 9% is mainly due to rate study completion and reduction to custodial services. Commodities decreased by 2% mainly due to maintenance materials reduction. There are capital expenditures (>\$5,000) for replacement and relocation of heating, ventilation and air conditioning units (\$70,000), hanger roof replacements (\$80,000), and airfield lighting vault regulator replacement (\$45,000). | | | | | |

| | 2023-24 | 2024-25 | Current 2025-26 | Changes 2026-27 | Proposed 2026-27 |
|-----------------------------|---------|---------|-----------------|-----------------|------------------|
| Total Authorized Positions* | 15.5 | 15.5 | 15 | (0.72) | 14.28 |

*For detailed positions see Appendix A: Authorized Personnel/Position Summary

Program Description

ParkFlag is a special revenue fund charged with managing the currently limited supply of parking downtown and acquiring additional parking for the future. We have a pay-to-park system and permit parking programs for employees and residents. Ambassadorship and education are emphasized over enforcement. While supporting the operations of ParkFlag, such as programmatic costs, permit parking programs and enforcement, funds also support the acquisition of parking for both the short-term and the long-term. All revenues must be used for parking purposes and 20% are reserved for inventory development only. No citation revenue comes to ParkFlag.

| Section 231 - ParkFlag | | | | | |
|--|-------------------------|---------------------|-------------------------|---------------------|---------------------------|
| Expenditures by Category: | Actual | Adopted | Estimated | Proposed | Budget-Budget Variance |
| | Expenditures 2024-25 | Budget 2025-26 | Expenditures 2025-26 | Budget 2026-27 | |
| Personnel Services | \$ 426,238 | \$ 562,614 | \$ 562,614 | \$ 615,194 | \$ 52,580 |
| Contractuals | 153,589 | 902,503 | 576,353 | 1,066,695 | 164,192 |
| Commodities | 143,209 | 184,136 | 184,136 | 220,050 | 35,914 |
| Capital | 1 | 1,848,829 | 1,848,829 | 2,525,000 | 676,171 |
| Total | \$ 723,037 | \$ 3,498,082 | \$ 3,171,932 | \$ 4,426,939 | \$ 928,857 |
| Expenditures by Program: | | | | | |
| General Administration | \$ 571,616 | \$ 3,146,580 | \$ 2,598,580 | \$ 3,239,416 | \$ 92,836 |
| Parking Compliance | 126,738 | 132,378 | 132,378 | 228,500 | 96,122 |
| Metering and Permits | 22,422 | 170,374 | 170,374 | 197,000 | 26,626 |
| Parking Facilities | 2,260 | 23,750 | 23,750 | 50,550 | 26,800 |
| Downtown Services | - | - | 221,850 | 711,473 | 711,473 |
| Parking District Capital | 1 | 25,000 | 25,000 | - | (25,000) |
| Total | \$ 723,037 | \$ 3,498,082 | \$ 3,171,932 | \$ 4,426,939 | \$ 928,857 |
| Commentary: | | | | | |
| <p>The Parking District operating budget has increased by 15%. There are capital expenditures of \$2,525,000, resulting in an overall net increase of 27%. The personnel services increase of 9% is mainly due to merits and benefit increases as well a several position reclassifications. The contractals increase of 18% is mainly due to a new operating lease for parking, additional downtown enhanced services, and an increase in transaction fees, offset by a prior year one-time cost for a curbside management plan. Commodities increased by 20% mainly due to replacement of credit card readers and increased costs of kiosk software, offset by funds for sign and curb maintenance supplies. There are capital expenditures (>\$5,000) for the acquisition of new parking spaces (\$2,500,000) and kiosk replacements (\$25,000).</p> | | | | | |
| Total Authorized Positions* | | | | | |
| | 2023-24 | 2024-25 | Current 2025-26 | Changes 2026-27 | Proposed 2026-27 |
| | 7 | 7 | 7 | 0 | 7 |
| *For detailed positions see Appendix A: Authorized Personnel/Position Summary | | | | | |

Program Description

Core functions of the Water Services division include Operations, Engineering, Water Resources Management, Water Conservation, Industrial Waste and Backflow Prevention, Stormwater Management, and Regulatory Compliance. Operations is a comprehensive program that includes such diverse functions as water production, water distribution, wastewater collection, wastewater treatment, reclaimed water distribution, and booster stations.

The division also administers the following programs and commissions: Safety Program, Water Commission, and the City Change Order Committee. Water Services is a liaison with numerous outside agencies and organizations including Arizona Department of Environmental Quality (ADEQ), Arizona Department of Water Resources (ADWR), Northern Arizona Municipal Water Users Association, U.S. Forest Service (USFS), Coconino Plateau Watershed Partnership, and the National Park Service/U.S. Forest Service Lake Mary Watershed Planning Group. In addition, staff review proposed state and federal water legislation and provide input to council and legislators. Water Services asset management includes using an enterprise level geographic information system (GIS) linked to a computerized maintenance management system to maintain up-to-date infrastructure inventory and maintenance records. Water Services engineering evaluates capital improvement needs including prioritization and provides project management engineering services for capital improvement projects. Water Services staff maintain hydraulic computer models of the city's water, sewer, and reclaimed infrastructure and use these tools to evaluate the needs of new development and anticipated future growth in conjunction with the Regional Plan. Staff also research customer, staff and City Council inquiries and follow up on complaints. Water Services staff provide water quality regulatory permit administration for various federal and state programs including Safe Drinking Water Act, Clean Water Act, National Pollutant Discharge Elimination System (NPDES), Arizona Aquifer Protection Permit (APP), Water Reuse, Emergency Operations and Safety Programs as required. Within the Water Services division, the Stormwater Management section is responsible for floodplain administration as detailed in Title 12 Floodplain Regulations.

| Section 300 - Water Services Administration | | | | | |
|--|-----------------------------------|------------------------------|--------------------------------------|-------------------------------|---------------------------|
| Expenditures by Category: | | | | | |
| | Actual Expenditures 2024-25 | Adopted Budget 2025-26 | Estimated Expenditures 2025-26 | Proposed Budget 2026-27 | Budget-Budget Variance |
| Personnel Services | \$ 719,390 | \$ 882,157 | \$ 882,157 | \$ 903,644 | \$ 21,487 |
| Contractuals | 1,145,242 | 2,016,208 | 2,016,208 | 2,203,746 | 187,538 |
| Commodities | 22,223 | 42,226 | 42,226 | 37,988 | (4,238) |
| Capital | 5,000 | - | - | - | - |
| Total | \$ 1,891,855 | \$ 2,940,591 | \$ 2,940,591 | \$ 3,145,378 | \$ 204,787 |
| Expenditures by Program: | | | | | |
| General Administration | \$ 1,638,428 | \$ 2,590,590 | \$ 2,590,590 | \$ 2,790,769 | \$ 200,179 |
| Water Commission | 64 | 1,229 | 1,229 | 1,229 | - |
| Operations Management | 253,363 | 348,772 | 348,772 | 353,380 | 4,608 |
| Total | \$ 1,891,855 | \$ 2,940,591 | \$ 2,940,591 | \$ 3,145,378 | \$ 204,787 |
| Commentary: | | | | | |
| <p>The Water Services Administration operating budget has increased by 7%. There are no capital expenditures, resulting in an overall budget increase of 7%. The personnel services increase of 2% is mainly due to merits and benefit increases. The contractuals increase of 9% is primarily due to increased legal expenses. Commodities decreased by 10% due to decreased funding for uniforms and motor vehicle parts. There are no capital expenditures (>\$5,000).</p> | | | | | |
| | 2023-24 | 2024-25 | Current 2025-26 | Changes 2026-27 | Proposed 2026-27 |
| Total Authorized Positions* | 7 | 7 | 7 | 0 | 7 |
| *For detailed positions see Appendix A: Authorized Personnel/Position Summary | | | | | |

Program Description

The Water Production section of Water Services provides conventional surface water treatment from Upper Lake Mary through the Lake Mary Water Treatment Plant. Staff are responsible for operation of the water plant and all other water production facilities including Lake Mary wellfield, Woody Mountain wellfield, the Inner Basin wells and springs, local wells, and the North Reservoir Filtration Plant. Staff also operate and maintain a system of water storage tanks and booster stations. The state certified Compliance Lab provides analysis for process control and water quality sampling for compliance. This section cost effectively produces water that meets all Safe Drinking Water Act requirements. It manages the quantity of stored water to provide water to customers with an adequate reserve for firefighting. It teaches public awareness of the water system through educational programs and demonstrations.

| Section 301 - Water Production | | | | | |
|-------------------------------------|-------------------------|---------------------|-------------------------|---------------------|------------------------|
| Expenditures by Category: | Actual | Adopted | Estimated | Proposed | Budget-Budget Variance |
| | Expenditures 2024-25 | Budget 2025-26 | Expenditures 2025-26 | Budget 2026-27 | |
| Personnel Services | \$ 927,459 | \$ 956,337 | \$ 956,337 | \$ 988,741 | \$ 32,404 |
| Contractuals | 3,068,390 | 3,521,139 | 3,471,139 | 3,986,984 | 465,845 |
| Commodities | 466,203 | 691,042 | 607,842 | 714,538 | 23,496 |
| Capital | 106,979 | 387,275 | 387,275 | 415,000 | 27,725 |
| Total | \$ 4,569,031 | \$ 5,555,793 | \$ 5,422,593 | \$ 6,105,263 | \$ 549,470 |
| Expenditures by Program: | | | | | |
| General Administration | \$ 292,962 | \$ 483,768 | \$ 483,768 | \$ 317,233 | \$ (166,535) |
| Lake Mary Water Treatment Operation | 1,643,041 | 1,519,985 | 1,436,785 | 2,001,496 | 481,511 |
| Buildings and Grounds Maintenance | 5,502 | 300 | 300 | 300 | - |
| Local Wells | 1,173,938 | 1,514,726 | 1,514,726 | 1,727,997 | 213,271 |
| Lake Mary Wellfield | 396,794 | 528,830 | 528,830 | 470,373 | (58,457) |
| Woody Mountain Wellfield | 710,433 | 1,197,250 | 1,147,250 | 1,220,632 | 23,382 |
| Reservoirs | 103,079 | 85,287 | 85,287 | 108,407 | 23,120 |
| Inner Basin Maintenance | 115,537 | 113,989 | 113,989 | 146,343 | 32,354 |
| Red Gap Ranch Operation & Mgmt | 12,441 | 25,409 | 25,409 | 29,528 | 4,119 |
| Booster Station Administration | 38,680 | 25,057 | 25,057 | 23,621 | (1,436) |
| Zone A - RFP | 185 | 1,250 | 1,250 | 1,489 | 239 |
| Kinlani | 2,524 | 2,225 | 2,225 | 3,041 | 816 |
| University Highlands #1 | 6,481 | 5,045 | 5,045 | 6,774 | 1,729 |
| Airport Booster | 912 | 1,645 | 1,645 | 2,087 | 442 |
| Amberwood Booster | 9,859 | 6,336 | 6,336 | 8,490 | 2,154 |
| Railroad Springs Booster | 33,502 | 25,184 | 25,184 | 34,126 | 8,942 |
| Inner Basin Pipeline Maintenance | 23,161 | 19,507 | 19,507 | 3,326 | (16,181) |
| Total | \$ 4,569,031 | \$ 5,555,793 | \$ 5,422,593 | \$ 6,105,263 | \$ 549,470 |

Commentary:

The Water Production operating budget has increased by 10% over the previous year. There are capital expenditures of \$415,000, resulting in an overall budget increase of 10%. The personnel services increase of 3% is mainly due to merit and benefit increases. The contractuals increase of 13% is primarily due to increased electricity expenses. Commodities increased by 3%, due mainly to increasing gas prices, as well as higher costs for small pumps and motors. There are capital expenditures (>\$5,000) including a chlorine dioxide generator (\$350,000), new forklift (\$30,000), and replacement of the shop roof and flooring at the Lake Mary Water Treatment Plant (\$35,000).

| | 2023-24 | 2024-25 | Current 2025-26 | Changes 2026-27 | Proposed 2026-27 |
|-----------------------------|---------|---------|--------------------|--------------------|---------------------|
| Total Authorized Positions* | 9.23 | 10.23 | 10.23 | 0 | 10.23 |

*For detailed positions see Appendix A: Authorized Personnel/Position Summary

Program Description

The Water Distribution system operators safely and efficiently operate, maintain, and repair all water distribution lines (potable and reclaim), fire hydrants, pressure reducing stations and meters, supplying each customer with enough volume of water at adequate pressures throughout our varying elevations and pressure zones.

| Section 303 - Water Distribution | | | | | |
|--|-----------------------------|------------------------|--------------------------------|-------------------------|------------------------|
| Expenditures by Category: | Actual Expenditures 2024-25 | Adopted Budget 2025-26 | Estimated Expenditures 2025-26 | Proposed Budget 2026-27 | Budget-Budget Variance |
| Personnel Services | \$ 1,323,892 | \$ 1,570,028 | \$ 1,570,028 | \$ 1,593,920 | \$ 23,892 |
| Contractuals | 144,383 | 347,258 | 347,258 | 368,803 | 21,545 |
| Commodities | 695,262 | 614,091 | 614,091 | 643,110 | 29,019 |
| Capital | 263,425 | 90,000 | 90,000 | 125,000 | 35,000 |
| Total | \$ 2,426,962 | \$ 2,621,377 | \$ 2,621,377 | \$ 2,730,833 | \$ 109,456 |
| Expenditures by Program: | | | | | |
| General Administration | \$ 211,309 | \$ 278,376 | \$ 278,376 | \$ 295,836 | \$ 17,460 |
| Water System Maintenance & Operation | 678,389 | 507,803 | 507,803 | 581,787 | 73,984 |
| Main & Service Line Repair | 481,282 | 576,172 | 576,172 | 592,472 | 16,300 |
| Main Ext. - Fire Hydrant & Valve | 54,319 | 218,779 | 218,779 | 65,876 | (152,903) |
| Valve & Fire Hydrant Maintenance | 241,121 | 270,585 | 270,585 | 402,024 | 131,439 |
| Meter Installation | 612,485 | 601,456 | 601,456 | 593,755 | (7,701) |
| Meter Repair and Testing | 113,225 | 115,467 | 115,467 | 142,420 | 26,953 |
| Blue Stake | 34,832 | 52,739 | 52,739 | 56,663 | 3,924 |
| Total | \$ 2,426,962 | \$ 2,621,377 | \$ 2,621,377 | \$ 2,730,833 | \$ 109,456 |
| Commentary: | | | | | |
| The Water Distribution operating budget increased by 3%. There are capital expenditures of \$125,000, resulting in an overall budget increase of 4%. The personnel services increase of 2% is mainly due to merits and benefit increases. The contractual increase of 6% reflects higher backflow testing and general building maintenance costs. Commodities increased by 5% primarily due to an increase for water and sewer parts. There is major capital (>\$5,000) which includes the replacement of one fleet vehicle (\$125,000). | | | | | |

| | 2023-24 | 2024-25 | Current 2025-26 | Changes 2026-27 | Proposed 2026-27 |
|-----------------------------|---------|---------|-----------------|-----------------|------------------|
| Total Authorized Positions* | 16 | 16 | 17 | 0 | 17 |

*For detailed positions see Appendix A: Authorized Personnel/Position Summary

Program Description

Core functions of the Water Resources and Conservation section include administration of the Water Resources Management and Water Conservation programs. Under the Water Resources Management program, we serve on committees with outside agencies including the Arizona Department of Water Resources (ADWR), U.S. Forest Service, National Park Service (NPS), U.S. Fish and Wildlife, and Arizona Game and Fish. We also serve on boards and advisory groups with the Coconino Plateau Watershed Partnership, Northern Arizona Municipal Water Users Association, Arizona Water Reuse Association, and the Lake Mary-Walnut Canyon Watershed Planning Group. In addition, staff review proposed water legislation and provide input to City Council. Staff ensure the water needs of new development and anticipated future growth in conjunction with the Regional Plan are met. Staff track current, committed, and projected water demands associated with Council-approved plats and report this information annually as required by the Arizona Department of Water Resources (Community Water Systems and Designation of Adequate Water Supply reporting). Regional water supply and aquifer conditions are monitored under this program and staff manage the non-revenue Water Loss Control Program.

Core functions of the Water Conservation program are largely defined by the City Council-approved Water Conservation Strategic Plan and include administering the non-residential and residential water rebate and consult programs, coordinating educational activities including the annual Project WET Water Festival, the annual Arizona’s Water Awareness Month each April, organizing community workshops, staffing booths at water and science events throughout the year, and tracking performance of our programs. The Strategic Plan includes pursuing policy updates to improve water efficiency in building and landscaping codes.

| Section 304 - Water Resource Management | | | | | |
|---|-----------------------------|------------------------|--------------------------------|-------------------------|------------------------|
| Expenditures by Category: | Actual Expenditures 2024-25 | Adopted Budget 2025-26 | Estimated Expenditures 2025-26 | Proposed Budget 2026-27 | Budget-Budget Variance |
| Personnel Services | \$ 397,656 | \$ 524,500 | \$ 524,500 | \$ 616,150 | \$ 91,650 |
| Contractuals | 544,331 | 600,279 | 600,279 | 538,686 | (61,593) |
| Commodities | 60,177 | 59,398 | 59,398 | 55,939 | (3,459) |
| Capital | 64 | - | - | - | - |
| Total | \$ 1,002,228 | \$ 1,184,177 | \$ 1,184,177 | \$ 1,210,775 | \$ 26,598 |
| Expenditures by Program: | | | | | |
| General Administration | \$ 177,628 | \$ 322,575 | \$ 322,575 | \$ 297,784 | \$ (24,791) |
| Water Resources | 208,185 | 472,322 | 472,322 | 396,975 | (75,347) |
| Water Conservation | 397,784 | 389,280 | 389,280 | 516,016 | 126,736 |
| Non-Revenue Water Loss Conservation Grant | 173,833 | - | - | - | - |
| WIFA Groundwater Recharge Model | 10,423 | - | - | - | - |
| ULM Watershed Grant | 34,375 | - | - | - | - |
| Total | \$ 1,002,228 | \$ 1,184,177 | \$ 1,184,177 | \$ 1,210,775 | \$ 26,598 |
| Commentary: | | | | | |
| The Water Resource Management operating budget has increased by 2%. There are no capital expenditures. Personnel services increased by 17% mainly due to merits, benefit increases and prior year market adjustments. The contractuals decrease of 10% is mainly due to a one-time budget in the prior year for water quality consultant fees. The commodities decrease of 6% is primarily due to decreased funding for computer equipment and safety supplies. There is no major capital (>\$5,000). | | | | | |

| | 2023-24 | 2024-25 | Current 2025-26 | Changes 2026-27 | Proposed 2026-27 |
|-----------------------------|---------|---------|-----------------|-----------------|------------------|
| Total Authorized Positions* | 4.97 | 4.97 | 5.25 | 0 | 5.25 |

*For detailed positions see Appendix A: Authorized Personnel/Position Summary

Program Description

Core functions of the Water Services Engineering section include project management of the Capital Improvement Program (CIP), asset management, new development, plan review and geographic information system (GIS) database administration, system installation, and maintenance.

The section also administers all Arizona Department of Environmental Quality (ADEQ) water and sewer permits and the City Change Order Committee. Utilities asset management includes using an enterprise level GIS linked to a computerized maintenance management system to maintain up-to-date infrastructure inventory and maintenance records. Utilities engineering evaluates capital improvement needs, including prioritization, and provides project management engineering services for capital improvement projects. Utilities staff maintain hydraulic computer models of the city’s water, sewer, and reclaimed infrastructure and use these tools to evaluate the needs of new development and anticipated future growth in conjunction with the Regional Plan. Staff also research customer, staff, and City Council inquiries, and follow up on complaints.

| Section 305 - Water Services Engineering | | | | | |
|--|-------------------|-------------------|-------------------|-------------------|------------------------|
| Expenditures by Category: | Actual | Adopted | Estimated | Proposed Budget | Budget-Budget Variance |
| | Expenditures | Budget | Expenditures | | |
| | 2024-25 | 2025-26 | 2025-26 | | |
| Personnel Services | \$ 495,057 | \$ 650,579 | \$ 650,579 | \$ 670,425 | \$ 19,846 |
| Contractuals | 66,508 | 243,455 | 243,455 | 274,393 | 30,938 |
| Commodities | 14,161 | 34,179 | 34,179 | 15,701 | (18,478) |
| Capital | 5,746 | - | - | - | - |
| Total | \$ 581,472 | \$ 928,213 | \$ 928,213 | \$ 960,519 | \$ 32,306 |
| Expenditures by Program: | | | | | |
| General Administration | \$ 581,472 | \$ 928,213 | \$ 928,213 | \$ 960,519 | \$ 32,306 |
| Total | \$ 581,472 | \$ 928,213 | \$ 928,213 | \$ 960,519 | \$ 32,306 |

Commentary:
 The Water Services Engineering operating budget has increased by 3%. There are no capital expenditures. The personnel services increase of 3% is mainly due to merit and benefit increases, an additional Plan Reviewer, offset by the payroll distribution of one Senior Project Manager moving to Stormwater. The contractuals increase of 13% reflects an increase for contracted services for water and sewer impact analyses. Commodities decreased by 54% mainly due to lower computer software expenses. There is no major capital (>\$5,000).

| | 2023-24 | 2024-25 | Current 2025-26 | Changes 2026-27 | Proposed 2026-27 |
|-----------------------------|---------|---------|--------------------|--------------------|---------------------|
| Total Authorized Positions* | 5 | 5 | 5 | 1 | 6 |

*For detailed positions see Appendix A: Authorized Personnel/Position Summary

Program Description

Core functions of the Regulatory Compliance section include sampling, testing, documenting, and reporting the quality of the city's water, wastewater, reclaimed water, industrial pretreatment, and backflow systems as directed under state and federal regulations and permits. The functions of the drinking water program include addressing complaints, sampling all sources and the distribution system to assure the system is safe to meet all regulatory requirements. The functions of the water reclamation program include sampling our system to assure we meet required treatment, do not contribute pollutants to the environment, and keep all permits up to date and current. The functions of the pretreatment program include permitting, sampling and inspecting regulated industries to assure the integrity of our collection system and water reclamation plants, inspecting restaurant interceptors to avoid sanitary sewer overflows and maintaining a cross-connection program to protect our drinking water system. The section manages two state licensed laboratories, administers the multi-sector general permit (MSGP) at the Wildcat Hill and Rio de Flag Wastewater Reclamation Plants, and works with state and federal regulatory agencies to keep all permits up to date. Staff in each program respond to complaints quickly and thoroughly.

The Regulatory Compliance section represents the city by maintaining relationships with other professionals in the water and environmental compliance field by participating in or hosting meetings and workshops. We are a liaison with numerous outside agencies and organizations that include the United States Environmental Protection Agency (USEPA), Arizona Department of Environmental Quality (ADEQ), Arizona Department of Water Resources (ADWR) and Environmental Laboratory Advisory Committee (ELAC). In addition, staff review proposed water quality legislation and provide input to state agencies, City Council and legislators. Staff also provides water quality regulatory permit administration for all programs within the Regulatory Compliance section for various federal (USEPA) and state (ADEQ) programs including Safe Drinking Water Act, Clean Water Act, Clean Air Act, National Pollutant Discharge Elimination System (NPDES), Arizona Pollutant Discharge Elimination System (AZPDES), Arizona Aquifer Protection Permit (APP), Reclaimed Water Permit, and the Multi-Sector General Permit (MSGP).

| Section 306 - Regulatory Compliance | | | | | |
|---|---------------------|---------------------|---------------------|---------------------|---------------------------|
| Expenditures by Category: | Actual | Adopted | Estimated | Proposed | Budget-Budget Variance |
| | Expenditures | Budget | Expenditures | Budget | |
| | 2024-25 | 2025-26 | 2025-26 | 2026-27 | |
| Personnel Services | \$ 893,946 | \$ 929,416 | \$ 932,416 | \$ 1,085,835 | \$ 156,419 |
| Contractuals | 189,788 | 327,743 | 324,743 | 256,804 | (70,939) |
| Contractuals | 92,687 | 135,882 | 135,882 | 141,126 | 5,244 |
| Commodities | 14,596 | - | - | - | - |
| Total | \$ 1,191,017 | \$ 1,393,041 | \$ 1,393,041 | \$ 1,483,765 | \$ 90,724 |
| Expenditures by Program: | | | | | |
| General Administration | \$ 154,620 | \$ 161,637 | \$ 161,637 | \$ 190,779 | \$ 29,142 |
| Water Regulatory and Lab Services | 298,731 | 331,306 | 331,306 | 324,333 | (6,973) |
| Wastewater Regulatory and Lab Services | 361,014 | 401,560 | 401,560 | 430,658 | 29,098 |
| Reclaim Water Regulatory and Lab Services | - | 1,604 | 1,604 | 2,604 | 1,000 |
| Stormwater Regulatory and Lab Services | 11,322 | 15,000 | 15,000 | 10,000 | (5,000) |
| Industrial Waste Administration | 365,330 | 481,934 | 481,934 | 525,391 | 43,457 |
| Total | \$ 1,191,017 | \$ 1,393,041 | \$ 1,393,041 | \$ 1,483,765 | \$ 90,724 |

Commentary:
The Regulatory Compliance operating budget has increased by 7%. There are no capital expenditures. Personnel services increased by 17% mainly due to merit and benefit increases as well as the addition of an Industrial Pretreatment Inspector. The contractuals decrease of 22% is primarily due to a one-time budget in the prior year for consultant expenses related to a mandated Department of Environmental Quality study. Commodities has increased 4%, primarily due to increased lab supply costs. There is no major capital (>\$5,000).

| | 2023-24 | 2024-25 | Current 2025-26 | Changes 2026-27 | Proposed 2026-27 |
|-----------------------------|---------|---------|--------------------|--------------------|---------------------|
| Total Authorized Positions* | 9 | 9 | 9 | 1 | 10 |

*For detailed positions see Appendix A: Authorized Personnel/Position Summary

Program Description

Core functions of the Supervisory Control and Data Acquisition (SCADA) Information Systems (IS) section are:

- Develop, maintain, expand, and secure the SCADA controls which automate and give remote access to processes for all water moving through the city including water production, wastewater, reclaimed water and Stormwater. The SCADA system includes:
 - The remote equipment and interfaces with the equipment in each process.
 - The SCADA network in which the data and commands communicate through.
 - The Operational Technology (OT) servers and client systems that control, collect, and manage data.
 - The callout system that alerts operations, local, and remote that there is an alarm or warning of a safety or compliance parameter out of the normal range.
 - Development, maintenance, and expansion of all Water Services workorder, inspection, and service request computerized maintenance management software (CMMS) system.
 - Development and implementation of applications, databases, scripts, and hardware that allows for collecting, analyzing, storing of Water Services SCADA, OT, geographic information system (GIS), computerized maintenance management system (CMMS), water usage, and other data to allow the Water Services division to make data-driven decisions.
 - Collaboration with Information Technology (IT) to develop innovative solutions to improve efficiency through technology.
 - Keeping digital atlases and Water Services GIS data up to date through the addition of information from as-builts, field collection methods, and staff knowledge.
 - Managing the deployment and maintenance of industrial internet of things (IIOT) devices for field data collection, including temporary and portable sewer flow and level devices and drinking water and reclaim system temporary and portable pressure sensor.
 - Maintaining security software and databases for all Water Services facilities, including cameras and door access, to improve safety of the work environment for all Water Services employees.
-

| Section 307 - SCADA Information Systems | | | | | |
|--|-----------------------------------|------------------------------|--------------------------------------|-------------------------------|---------------------------|
| Expenditures by Category: | Actual Expenditures 2024-25 | Adopted Budget 2025-26 | Estimated Expenditures 2025-26 | Proposed Budget 2026-27 | Budget-Budget Variance |
| Personnel Services | \$ 702,212 | \$ 876,804 | \$ 876,804 | \$ 973,881 | \$ 97,077 |
| Contractuals | 114,959 | 261,410 | 261,410 | 1,066,165 | 804,755 |
| Commodities | 207,455 | 332,275 | 332,275 | 255,467 | (76,808) |
| Capital | 206,474 | 235,000 | 235,000 | 400,000 | 165,000 |
| Total | \$ 1,231,100 | \$ 1,705,489 | \$ 1,705,489 | \$ 2,695,513 | \$ 990,024 |
| Expenditures by Program: | | | | | |
| SCADA Tracking | \$ 756,861 | \$ 967,236 | \$ 967,236 | \$ 1,761,159 | \$ 793,923 |
| GIS-Utilities | 19,647 | 11,325 | 11,325 | 11,325 | - |
| IOT - Field Devices | 13,339 | 17,000 | 17,000 | 17,000 | - |
| Physical Security | 8,927 | 85,000 | 85,000 | 48,443 | (36,557) |
| Water Services Info Systems | 212,926 | 212,712 | 212,712 | 205,809 | (6,903) |
| Wildcat SCADA | 141,071 | 289,478 | 289,478 | 463,163 | 173,685 |
| Reclaimed SCADA | 73,120 | 110,138 | 110,138 | 177,796 | 67,658 |
| Rio SCADA | 5,209 | 12,600 | 12,600 | 10,818 | (1,782) |
| Total | \$ 1,231,100 | \$ 1,705,489 | \$ 1,705,489 | \$ 2,695,513 | \$ 990,024 |
| Commentary: | | | | | |
| <p>The SCADA Information Systems operating budget increased by 56%. There are capital expenditures of \$400,000, resulting in an overall net increase of 58%. The personnel services increase of 11% is mainly due to merit and benefit increases as well as an additional Electrical and Instrumentation Program Manager. The contractuals increase of 308% is mainly due to an increase for cybersecurity network and monitoring. The commodities decrease of 23% is mainly due to one-time expenses in the prior year for a centripetal gateway for the city's network. There is major capital (>\$5,000) which includes computer hardware and software (\$70,000), an additional fleet vehicle for the newly approved position (\$80,000), and Wildcat Hill Plant SCADA upgrades (\$250,000).</p> | | | | | |
| DRAFT | | | | | |
| | 2023-24 | 2024-25 | Current 2025-26 | Changes 2026-27 | Proposed 2026-27 |
| Total Authorized Positions* | 8 | 8 | 8 | 1 | 9 |
| *For detailed positions see Appendix A: Authorized Personnel/Position Summary | | | | | |

Program Description

The Wildcat Hill Water Reclamation Plant is a six million gallon-per-day rated facility. This program is responsible for the day-to-day operation and maintenance of wastewater treatment, solids handling, and the production of Class A+ reclaimed water quality.

| Section 307 - SCADA Information Systems | | | | | | | | | | | | | | | | | |
|--|---------------------|---------------------|---------------------|---------------------|---------------------------|--|---------|---------|--------------------|--------------------|---------------------|-----------------------------|---|---|---|---|---|
| Expenditures by Category: | Actual | Adopted | Estimated | Proposed | Budget-Budget Variance | | | | | | | | | | | | |
| | Expenditures | Budget | Expenditures | Budget | | | | | | | | | | | | | |
| | 2024-25 | 2025-26 | 2025-26 | 2026-27 | | | | | | | | | | | | | |
| Personnel Services | \$ 702,212 | \$ 876,804 | \$ 876,804 | \$ 973,881 | \$ 97,077 | | | | | | | | | | | | |
| Contractuals | 114,959 | 261,410 | 261,410 | 1,066,165 | 804,755 | | | | | | | | | | | | |
| Commodities | 207,455 | 332,275 | 332,275 | 255,467 | (76,808) | | | | | | | | | | | | |
| Capital | 206,474 | 235,000 | 235,000 | 400,000 | 165,000 | | | | | | | | | | | | |
| Total | \$ 1,231,100 | \$ 1,705,489 | \$ 1,705,489 | \$ 2,695,513 | \$ 990,024 | | | | | | | | | | | | |
| Expenditures by Program: | | | | | | | | | | | | | | | | | |
| SCADA Tracking | \$ 756,861 | \$ 967,236 | \$ 967,236 | \$ 1,761,159 | \$ 793,923 | | | | | | | | | | | | |
| GIS-Utilities | 19,647 | 11,325 | 11,325 | 11,325 | - | | | | | | | | | | | | |
| IOT - Field Devices | 13,339 | 17,000 | 17,000 | 17,000 | - | | | | | | | | | | | | |
| Physical Security | 8,927 | 85,000 | 85,000 | 48,443 | (36,557) | | | | | | | | | | | | |
| Water Services Info Systems | 212,926 | 212,712 | 212,712 | 205,809 | (6,903) | | | | | | | | | | | | |
| Wildcat SCADA | 141,071 | 289,478 | 289,478 | 463,163 | 173,685 | | | | | | | | | | | | |
| Reclaimed SCADA | 73,120 | 110,138 | 110,138 | 177,796 | 67,658 | | | | | | | | | | | | |
| Rio SCADA | 5,209 | 12,600 | 12,600 | 10,818 | (1,782) | | | | | | | | | | | | |
| Total | \$ 1,231,100 | \$ 1,705,489 | \$ 1,705,489 | \$ 2,695,513 | \$ 990,024 | | | | | | | | | | | | |
| Commentary: | | | | | | | | | | | | | | | | | |
| <p>The SCADA Information Systems operating budget increased by 56%. There are capital expenditures of \$400,000, resulting in an overall net increase of 58%. The personnel services increase of 11% is mainly due to merit and benefit increases as well as an additional Electrical and Instrumentation Program Manager. The contractuals increase of 308% is mainly due to an increase for cybersecurity network and monitoring. The commodities decrease of 23% is mainly due to one-time expenses in the prior year for a centripetal gateway for the city's network. There is major capital (>\$5,000) which includes computer hardware and software (\$70,000), an additional fleet vehicle for the newly approved position (\$80,000), and Wildcat Hill Plant SCADA upgrades (\$250,000).</p> | | | | | | | | | | | | | | | | | |
| <table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th></th> <th style="text-align: center;">2023-24</th> <th style="text-align: center;">2024-25</th> <th style="text-align: center;">Current 2025-26</th> <th style="text-align: center;">Changes 2026-27</th> <th style="text-align: center;">Proposed 2026-27</th> </tr> </thead> <tbody> <tr> <td>Total Authorized Positions*</td> <td style="text-align: center;">8</td> <td style="text-align: center;">8</td> <td style="text-align: center;">8</td> <td style="text-align: center;">1</td> <td style="text-align: center;">9</td> </tr> </tbody> </table> | | | | | | | 2023-24 | 2024-25 | Current 2025-26 | Changes 2026-27 | Proposed 2026-27 | Total Authorized Positions* | 8 | 8 | 8 | 1 | 9 |
| | 2023-24 | 2024-25 | Current 2025-26 | Changes 2026-27 | Proposed 2026-27 | | | | | | | | | | | | |
| Total Authorized Positions* | 8 | 8 | 8 | 1 | 9 | | | | | | | | | | | | |
| *For detailed positions see Appendix A: Authorized Personnel/Position Summary | | | | | | | | | | | | | | | | | |

Program Description

The Rio de Flag Water Reclamation Facility processes wastewater flow from the western half of the city and treats reclaimed water for a variety of non-potable uses. Landscape irrigation is the principal use of reclaimed water, but it is also used for non-potable commercial and industrial uses. Excess reclaimed water is released to the Rio de Flag wash for riparian enhancement and groundwater augmentation. This semi-automated treatment facility uses advanced technology to produce reclaimed water that is rated as Class A+ by the state of Arizona. The program monitors product water quality as well as downstream water quality. Staff is also responsible for pumping the water into the citywide distribution system and maintaining the reclaimed water storage facilities at Buffalo Park.

| Section 312 - Wastewater Treatment - Rio Plant | | | | | |
|--|--------------------------------|---------------------------|-----------------------------------|----------------------------|---------------------------|
| Expenditures by Category: | | | | | |
| | Actual Expenditures 2024-25 | Adopted Budget 2025-26 | Estimated Expenditures 2025-26 | Proposed Budget 2026-27 | Budget-Budget Variance |
| Personnel Services | \$ 576,305 | \$ 615,291 | \$ 615,291 | \$ 631,329 | \$ 16,038 |
| Contractuals | 564,125 | 611,783 | 611,783 | 738,084 | 126,301 |
| Commodities | 138,995 | 156,363 | 156,363 | 178,139 | 21,776 |
| Total | \$ 1,279,425 | \$ 1,383,437 | \$ 1,383,437 | \$ 1,547,552 | \$ 164,115 |
| Expenditures by Program: | | | | | |
| General Administration | \$ 160,961 | \$ 148,979 | \$ 148,979 | \$ 213,425 | \$ 64,446 |
| Plant Operations | 724,751 | 811,606 | 811,606 | 945,289 | 133,683 |
| Plant Maintenance | 392,423 | 422,852 | 422,852 | 388,838 | (34,014) |
| Rio SCADA | 1,290 | - | - | - | - |
| Total | \$ 1,279,425 | \$ 1,383,437 | \$ 1,383,437 | \$ 1,547,552 | \$ 164,115 |
| Commentary: | | | | | |
| The Wastewater Treatment - Rio Plant operating budget has increased by 12%. There are no capital expenditures. The personnel services increase of 3% is mainly due to merits and benefit increases. Contractuals increased by 21%, due primarily to higher electricity expenses. Commodities increased by 14% mainly due to increased chemical expenses, as well as higher costs of machinery and equipment parts. There are no major capital expenditures (>\$5,000). | | | | | |

Note: All authorized positions are budgeted in Section 311

Program Description

The Wastewater Collections system staff safely and efficiently operates to maintain and repair all wastewater collection and stormwater collection mains, manholes, catch basins, and scuppers. In addition, eliminating or reducing the amount of health hazards, system failures, customer complaints, and property damage throughout the community are requirements for the section.

| Section 313 - Wastewater Collection | | | | | |
|--|-----------------------------------|------------------------------|--------------------------------------|-------------------------------|---------------------------|
| Expenditures by Category: | | | | | |
| | Actual Expenditures 2024-25 | Adopted Budget 2025-26 | Estimated Expenditures 2025-26 | Proposed Budget 2026-27 | Budget-Budget Variance |
| Personnel Services | \$ 683,819 | \$ 825,077 | \$ 825,077 | \$ 861,067 | \$ 35,990 |
| Contractuals | 147,888 | 257,064 | 257,064 | 290,001 | 32,937 |
| Commodities | 164,297 | 248,122 | 248,122 | 294,058 | 45,936 |
| Capital | 607,293 | 381,000 | 381,000 | 575,000 | 194,000 |
| Total | \$ 1,603,297 | \$ 1,711,263 | \$ 1,711,263 | \$ 2,020,126 | \$ 308,863 |
| Expenditures by Program: | | | | | |
| General Administration | \$ 436,435 | \$ 335,232 | \$ 335,232 | \$ 504,552 | \$ 169,320 |
| Service Connections | 64,037 | 74,924 | 74,924 | 73,261 | (1,663) |
| Preventive Maintenance | 752,031 | 420,628 | 420,628 | 482,003 | 61,375 |
| TV Inspect and Hydro Clean | 181,025 | 201,558 | 201,558 | 616,139 | 414,581 |
| Corrective Maintenance | 169,769 | 678,921 | 678,921 | 344,171 | (334,750) |
| Total | \$ 1,603,297 | \$ 1,711,263 | \$ 1,711,263 | \$ 2,020,126 | \$ 308,863 |
| Commentary: | | | | | |
| <p>The Wastewater Collection operating budget has increased 9%. There are capital expenditures of \$575,000, resulting in an overall net increase of 18%. The personnel services increase of 4% is mainly due to merits and benefit increases. Contractuals are increasing by 13% mainly due to an increase in manhole repair costs. Commodities increased by 19% mainly due to an increase in hand tool expenses and increased chemical costs. There are capital expenditures (>\$5,000) including the replacement of a combo truck (\$425,000), carpet, paint and ceiling maintenance at the Rio Plant (\$30,000), and security camera upgrades at the plant (\$120,000).</p> | | | | | |
| | | | | | |
| | 2023-24 | 2024-25 | Current 2025-26 | Changes 2026-27 | Proposed 2026-27 |
| Total Authorized Positions* | 9 | 9 | 9 | 0 | 9 |
| *For detailed positions see Appendix A: Authorized Personnel/Position Summary | | | | | |

Program Description

The Rio de Flag Water Reclamation Facility processes wastewater flow from the western half of the city and treats reclaimed water for a variety of non-potable uses. Landscape irrigation is the principal use of reclaimed water, but it is also used for non-potable commercial and industrial uses. Excess reclaimed water is released to the Rio de Flag wash for riparian enhancement and groundwater augmentation. This semi-automated treatment facility uses advanced technology to produce reclaimed water that is rated as Class A+ by the State of Arizona. The program monitors product water quality as well as downstream water quality. Staff is also responsible for pumping the water into the citywide distribution system and maintaining the reclaimed water storage facilities at Buffalo Park.

| Section 321 - Reclaimed Water | | | | | |
|--|--------------------------------|---------------------------|-----------------------------------|----------------------------|---------------------------|
| Expenditures by Category: | | | | | |
| | Actual Expenditures 2024-25 | Adopted Budget 2025-26 | Estimated Expenditures 2025-26 | Proposed Budget 2026-27 | Budget-Budget Variance |
| Personnel Services | \$ 132,044 | \$ 152,883 | \$ 152,883 | \$ 156,220 | \$ 3,337 |
| Contractuals | 113,148 | 101,850 | 101,850 | 182,354 | 80,504 |
| Commodities | 28,683 | 166,672 | 166,672 | 256,443 | 89,771 |
| Capital | 85,232 | - | - | - | - |
| Total | \$ 359,107 | \$ 421,405 | \$ 421,405 | \$ 595,017 | \$ 173,612 |
| Expenditures by Program: | | | | | |
| Reclaimed Distribution | \$ 18,665 | \$ 6,550 | \$ 6,550 | \$ 19,772 | \$ 13,222 |
| Reclaimed Production-Wildcat | 201,938 | 280,605 | 280,605 | 369,648 | 89,043 |
| Reclaimed Production-Rio | 138,504 | 134,250 | 134,250 | 205,597 | 71,347 |
| Total | \$ 359,107 | \$ 421,405 | \$ 421,405 | \$ 595,017 | \$ 173,612 |
| Commentary: | | | | | |
| The Reclaimed Water operating budget has increased by 41%. There are no capital expenditures. The personnel services increase of 2% is mainly due to merits and benefit increases. The contractuals increase of 79% is primarily due to higher electricity and equipment maintenance expenses. Commodities are increasing by 54% mainly due to higher chemical costs, as well as increased costs for small motors and pumps. There are no capital expenditures (>\$5,000). | | | | | |
| Total Authorized Positions* | | | | | |
| | 2023-24 | 2024-25 | Current 2025-26 | Changes 2026-27 | Proposed 2026-27 |
| | 7 | 5 | 5 | 0 | 5 |
| *For detailed positions see Appendix A: Authorized Personnel/Position Summary | | | | | |

Program Description

The Stormwater section includes administration, utility management, engineering/hydrology technical support, master planning, Federal Emergency Management Agency (FEMA) regulatory management, maintenance, drainage capital improvements, data collection, field inspection and plan review components.

| Section 331 - Stormwater | | | | | |
|---|-----------------------------------|------------------------------|--------------------------------------|-------------------------------|---------------------------|
| Expenditures by Category: | | | | | |
| | Actual Expenditures 2024-25 | Adopted Budget 2025-26 | Estimated Expenditures 2025-26 | Proposed Budget 2026-27 | Budget-Budget Variance |
| Personnel Services | \$ 1,092,150 | \$ 1,034,069 | \$ 1,034,069 | \$ 1,155,780 | \$ 121,711 |
| Contractuals | 821,518 | 1,345,928 | 1,845,928 | 1,898,876 | 552,948 |
| Commodities | 126,574 | 194,855 | 194,855 | 197,613 | 2,758 |
| Capital | 168,245 | 165,000 | 75,000 | 730,000 | 565,000 |
| Total | \$ 2,208,487 | \$ 2,739,852 | \$ 3,149,852 | \$ 3,982,269 | \$ 1,242,417 |
| Expenditures by Program: | | | | | |
| General Administration | \$ 217,335 | \$ 484,992 | \$ 484,992 | \$ 379,129 | \$ (105,863) |
| Master Planning | 111,259 | 202,160 | 202,160 | 206,203 | 4,043 |
| Operations | 91,415 | - | - | - | - |
| Development Review | 178,360 | 124,634 | 124,634 | 265,209 | 140,575 |
| Inspections, Investigations & Monitoring | 95,592 | 109,388 | 109,388 | 113,486 | 4,098 |
| Floodplain Management | 101,902 | 131,896 | 131,896 | 132,473 | 577 |
| Open Channel & Infrastructure Maintenance | 141,999 | 238,300 | 238,300 | 242,860 | 4,560 |
| Drainage Maintenance | 1,195,991 | 1,189,982 | 1,599,982 | 2,379,349 | 1,189,367 |
| Pre-Season Flood Mitigation | 70,960 | 258,500 | 258,500 | 263,560 | 5,060 |
| Pipeline West Flooding 2022 | 3,674 | - | - | - | - |
| Total | \$ 2,208,487 | \$ 2,739,852 | \$ 3,149,852 | \$ 3,982,269 | \$ 1,242,417 |
| Commentary: | | | | | |
| <p>The Stormwater operating budget has increased by 26%. There are capital expenditures of \$730,000, resulting in an overall net budget increase of 45%. The personnel services increase of 12% is mainly due to merit and benefit increases as well as payroll distribution changes. Contractuals increased by 41% due primarily to an increase in stormwater drainage maintenance. Commodities increased by 1% primarily due to gas and oil, motor vehicle parts, and various tools and supplies. There is major capital (>\$5,000) which includes the replacement of a 10-wheel dump truck (\$450,000), and concrete repairs at Continental Park and Cheshire Dam (\$280,000).</p> | | | | | |
| Total Authorized Positions* | | | | | |
| | 2023-24 | 2024-25 | Current 2025-26 | Changes 2026-27 | Proposed 2026-27 |
| | 9 | 9 | 9 | 0 | 9 |
| *For detailed positions see Appendix A: Authorized Personnel/Position Summary | | | | | |

Mission

The mission of the City of Flagstaff is to protect and enhance the quality of life for all.

Program Description

This division is the legislative branch of the City of Flagstaff’s Council-Manager form of Government. The City Council enacts local legislation, assesses community needs, sets the tax rate, determines, and develops policies for the City Manager to implement, and adopts budgets. The Council appoints the City Manager, City Attorney, Court Magistrates and individuals to various boards, commissions, and committees.

| Section 401 - Council and Commissions | | | | | |
|--|-----------------------------|------------------------|--------------------------------|-------------------------|------------------------|
| Expenditures by Category: | Actual Expenditures 2024-25 | Adopted Budget 2025-26 | Estimated Expenditures 2025-26 | Proposed Budget 2026-27 | Budget-Budget Variance |
| Personnel Services | \$ 640,355 | \$ 765,550 | \$ 765,550 | \$ 832,731 | \$ 67,181 |
| Contractuals | 91,216 | 86,282 | 86,282 | 110,945 | 24,663 |
| Commodities | 4,708 | 6,145 | 6,145 | 7,645 | 1,500 |
| Total | \$ 736,279 | \$ 857,977 | \$ 857,977 | \$ 951,321 | \$ 93,344 |
| Expenditures by Program: | | | | | |
| General Administration | \$ 736,279 | \$ 857,977 | \$ 857,977 | \$ 951,321 | \$ 93,344 |
| Total | \$ 736,279 | \$ 857,977 | \$ 857,977 | \$ 951,321 | \$ 93,344 |
| Commentary: | | | | | |
| The Council and Commissions operating budget has increased by 11%. There are no capital expenditures. The personnel services increase of 9% is mainly due to changes in the contribution to the Elected Officials Pension Plan. The contractuals increase of 29% is mainly due to an increase in funding for travel and registration related expenses. The commodities increase of 24% is due to a one-time cost for vehicle monitoring equipment. There are no capital expenditures (>\$5,000). | | | | | |

| | 2023-24 | 2024-25 | Current 2025-26 | Changes 2026-27 | Proposed 2026-27 |
|-----------------------------|---------|---------|-----------------|-----------------|------------------|
| Total Authorized Positions* | 7 | 7 | 7 | 0 | 7 |

*For detailed positions see Appendix A: Authorized Personnel/Position Summary

Program Description

This section accounts for all expenditures that are not specifically allocable to individual divisions or programs. Examples include property and liability insurance, service partner contracts, unemployment insurance, audit fees, miscellaneous studies, and capital equipment that benefits various departments. Costs of this division are allocated to the respective divisions based on a cost allocation formulation.

| Section 402 - Non-Departmental | | | | | |
|--|-----------------------------------|------------------------------|--------------------------------------|-------------------------------|---------------------------|
| Expenditures by Category: | | | | | |
| | Actual Expenditures 2024-25 | Adopted Budget 2025-26 | Estimated Expenditures 2025-26 | Proposed Budget 2026-27 | Budget-Budget Variance |
| Personnel Services | \$ (765,727) | \$ (170,000) | \$ (170,000) | \$ (450,000) | \$ (280,000) |
| Contractuals | 4,132,265 | 2,986,333 | 2,986,333 | 2,568,694 | (417,639) |
| Commodities | 59,942 | 47,000 | 47,000 | 17,000 | (30,000) |
| Capital | 1,451,117 | 5,144,529 | 5,378,856 | - | (5,144,529) |
| Total | \$ 4,877,597 | \$ 8,007,862 | \$ 8,242,189 | \$ 2,135,694 | \$ (5,872,168) |
| Expenditures by Program: | | | | | |
| General Administration | \$ (518,810) | \$ 749,987 | \$ 749,987 | \$ (237,215) | \$ (987,202) |
| Service Partner Agencies | 1,239,369 | 1,408,450 | 1,408,450 | 1,450,417 | 41,967 |
| Employee Benefits | 27,969 | 18,500 | 18,500 | 18,500 | - |
| Insurance | 715,192 | 715,192 | 715,192 | 715,192 | - |
| Consultants | 279,017 | 450,150 | 450,150 | 188,800 | (261,350) |
| NORESCO Energy Projects | 1,361,495 | - | 282,780 | - | - |
| IT Fiber Grant | 74,758 | - | - | - | - |
| ARPA Coronavirus Local Fiscal Recovery | 1,698,607 | 4,665,583 | 4,617,130 | - | (4,665,583) |
| Total | \$ 4,877,597 | \$ 8,007,862 | \$ 8,242,189 | \$ 2,135,694 | \$ (5,872,168) |
| Commentary: | | | | | |
| <p>The Non-Departmental operating budget has decreased by 25%. There are no capital expenditures, resulting in an overall decrease of 73%. Personnel services decreased 165% due to a reduction in mid-year personnel set-asides. Contractuals decrease of 14% is mainly due to one-time costs for the old courthouse site development, various studies, victim services and housing assistance funding. Commodities decrease of 64% is mainly due to the priority based budgeting software reallocation to the Budget section. There is no major capital (>\$5,000).</p> | | | | | |

Program Description

The Transit section collects the portion of the transportation tax that is designated for transit activities. Mountain Line administers the transit program per the intergovernmental agreement (IGA) between the city and Northern Arizona Intergovernmental Public Transportation Authority (NAIPTA).

| Section 404 - Transit | | | | | |
|--|-----------------------------------|------------------------------|--------------------------------------|-------------------------------|---------------------------|
| Expenditures by Category: | Actual Expenditures 2024-25 | Adopted Budget 2025-26 | Estimated Expenditures 2025-26 | Proposed Budget 2026-27 | Budget-Budget Variance |
| Contractuals | \$ 13,312,975 | \$ 15,561,178 | \$ 15,561,178 | \$ 13,290,671 | \$ (2,270,507) |
| Total | \$ 13,312,975 | \$ 15,561,178 | \$ 15,561,178 | \$ 13,290,671 | \$ (2,270,507) |
| Expenditures by Program: | | | | | |
| Transit Contribution | \$ 13,312,975 | \$ 15,561,178 | \$ 15,561,178 | \$ 13,290,671 | \$ (2,270,507) |
| Total | \$ 13,312,975 | \$ 15,561,178 | \$ 15,561,178 | \$ 13,290,671 | \$ (2,270,507) |
| Commentary: | | | | | |
| The Transit operating budget has decreased 15% over the prior year budget. The City contracts with Mountain Line to run the Transit System and contributes monthly to the system based on the budget appropriated by the Mountain Line Board and the City Council. | | | | | |

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Program Description

The City Engineering division is comprised of three sections, Capital Improvements, Transportation Engineering, and Development Engineering. Under Transportation Engineering is the Traffic Engineering program and the Active Transportation Planning program, and under Development Engineering is the Inspection and Testing program.

| Section 102 - Engineering | | | | | |
|---|-----------------------------------|------------------------------|--------------------------------------|-------------------------------|---------------------------|
| Expenditures by Category: | | | | | |
| | Actual Expenditures 2024-25 | Adopted Budget 2025-26 | Estimated Expenditures 2025-26 | Proposed Budget 2026-27 | Budget-Budget Variance |
| Personnel Services | \$ 225,533 | \$ 255,278 | \$ 255,278 | \$ 257,325 | \$ 2,047 |
| Contractuals | 17,009 | 20,640 | 20,640 | 15,263 | (5,377) |
| Commodities | 5,146 | 8,533 | 8,533 | 6,300 | (2,233) |
| Total | \$ 247,688 | \$ 284,451 | \$ 284,451 | \$ 278,888 | \$ (5,563) |
| Expenditures by Program: | | | | | |
| General Administration | \$ 243,962 | \$ 279,786 | \$ 279,786 | \$ 273,027 | \$ (6,759) |
| Traffic Engineering | 2,125 | 1,800 | 1,800 | - | (1,800) |
| Public Works Inspection | - | 2,865 | 2,865 | 5,861 | 2,996 |
| Planning Code and Process Analysis Grant | 1,601 | - | - | - | - |
| Total | \$ 247,688 | \$ 284,451 | \$ 284,451 | \$ 278,888 | \$ (5,563) |
| Commentary: | | | | | |
| The Engineering operating budget decreased by 2%. There are no capital expenditures. The personnel services increase of 1% is mainly due to merits and benefit increases. The contractuals decrease of 26% is mainly due to one-time expenditures in the prior year for engineering standards amendments. The 26% decrease in commodities reflects a prior year one-time professional services. There is no major capital (>\$5,000). | | | | | |
| | 2023-24 | 2024-25 | Current 2025-26 | Changes 2026-27 | Proposed 2026-27 |
| Total Authorized Positions* | 2 | 2 | 2 | 0 | 2 |
| *For detailed positions see Appendix A: Authorized Personnel/Position Summary | | | | | |

Program Description

The Capital Improvements section coordinates the development of the City’s Five-Year Capital Plan and delivers City capital improvements projects. The Section is responsible for project planning, programming (budget, schedule, scoping), and administration of design and construction services for City facilities and infrastructure while ensuring program accountability through public involvement.

| Section 103 - Capital Improvements | | | | | |
|---|-----------------------------|------------------------|--------------------------------|-------------------------|------------------------|
| Expenditures by Category: | | | | | |
| | Actual Expenditures 2024-25 | Adopted Budget 2025-26 | Estimated Expenditures 2025-26 | Proposed Budget 2026-27 | Budget-Budget Variance |
| Personnel Services | \$ 1,089,425 | \$ 1,249,544 | \$ 1,249,544 | \$ 1,303,490 | \$ 53,946 |
| Contractuals | 11,711 | 17,085 | 17,085 | 16,469 | (616) |
| Commodities | (1,278,443) | (1,404,375) | (1,404,375) | (1,404,375) | - |
| Capital | 70,000 | - | - | - | - |
| Total | \$ (107,307) | \$ (137,746) | \$ (137,746) | \$ (84,416) | \$ 53,330 |
| Expenditures by Program: | | | | | |
| General Administration | \$ 21,150 | \$ 27,785 | \$ 27,785 | \$ 27,169 | \$ (616) |
| Capital Improvement Engineering | (134,772) | (165,531) | (165,531) | (111,585) | 53,946 |
| 5 Year Capital Program Development | 6,315 | - | - | - | - |
| Total | \$ (107,307) | \$ (137,746) | \$ (137,746) | \$ (84,416) | \$ 53,330 |
| Commentary: | | | | | |
| The Capital Improvements operating budget has decreased by 39%. There are no capital expenditures. The personnel services increase of 4% is mainly due to merits and benefit increases. The contractuals decrease of 4% is due to a reallocation of a contract to another section. Commodities remained relatively flat year over year. There is no major capital (>\$5,000). | | | | | |

| | 2023-24 | 2024-25 | Current 2025-26 | Changes 2026-27 | Proposed 2026-27 |
|---|---------|---------|-----------------|-----------------|------------------|
| Total Authorized Positions* | 9 | 9 | 9 | 0 | 9 |
| *For detailed positions see Appendix A: Authorized Personnel/Position Summary | | | | | |

Program Description

The Development Engineering section is comprised of the Development Engineering program and the Engineering Inspections program.

The Development Engineering program is responsible for the administration of the City of Flagstaff Engineering Design Standards. Development Engineering reviews all plans and design documents for new public infrastructure. This program is responsible for the administration of public rights-of-way and easements including permitting of work within the right-of-way by public utilities and private contractors. Development Engineering staff serve as the single point of contact for major private development projects throughout the construction phase to ensure efficient service to our customers while limiting negative impacts to the community at large. This program also ensures that final as-built records of public infrastructure are archived to provide accurate documentation for use in current and future infrastructure planning.

The Inspections program provides inspections and quality control of all public infrastructure and utility projects within public rights-of-way and easements. Inspections ensures that all public infrastructure is constructed in accordance with approved plans and all applicable standards.

| Section 123 - Development Engineering | | | | | |
|---|---------------------|---------------------|---------------------|---------------------|------------------------|
| Expenditures by Category: | Actual | Adopted | Estimated | Proposed Budget | Budget-Budget Variance |
| | Expenditures | Budget | Expenditures | | |
| | 2024-25 | 2025-26 | 2025-26 | 2026-27 | |
| Personnel Services | \$ 1,342,839 | \$ 1,440,560 | \$ 1,440,560 | \$ 1,540,834 | \$ 100,274 |
| Contractuals | 180,803 | 240,813 | 240,813 | 224,128 | (16,685) |
| Commodities | (63,375) | (50,800) | (50,800) | 5,372 | 56,172 |
| Capital | - | 75,000 | 75,000 | - | (75,000) |
| Total | \$ 1,460,267 | \$ 1,705,573 | \$ 1,705,573 | \$ 1,770,334 | \$ 64,761 |
| Expenditures by Program: | | | | | |
| Development Engineering | \$ 745,609 | \$ 858,510 | \$ 858,510 | \$ 982,062 | \$ 123,552 |
| Public Works Inspection | 714,658 | 847,063 | 847,063 | 788,272 | (58,791) |
| Total | \$ 1,460,267 | \$ 1,705,573 | \$ 1,705,573 | \$ 1,770,334 | \$ 64,761 |
| Commentary: | | | | | |
| The Development Engineering operating budget has increased by 9%. There are no capital expenditures, resulting in an overall net increase of 4%. The personnel services increased by 7% primarily due to merits and benefit increases as well as the addition of a Surveyor. Contractuals decreased by 7% mainly due to elimination of surveyor consultants. Commodities increased 111% due to one-time budget of equipment and supplies for the new Surveyor. There are no major capital (>\$5,000). | | | | | |

| | 2023-24 | 2024-25 | Current | Changes | Proposed |
|-----------------------------|---------|---------|---------|---------|----------|
| | | | 2025-26 | 2026-27 | 2026-27 |
| Total Authorized Positions* | 12 | 12 | 12 | 1 | 13 |

*For detailed positions see Appendix A: Authorized Personnel/Position Summary

Program Description

The Transportation section is comprised of the Transportation Engineering program and the Active Transportation Planning program. The Transportation section is responsible for planning and operating a multi-modal transportation system with safe and convenient choices for walking, bicycling, driving, and using transit, through local actions, and in coordination with regional and state transportation agencies.

| Section 124 - Transportation Engineering | | | | | |
|--|-----------------------------------|------------------------------|--------------------------------------|-------------------------------|---------------------------|
| Expenditures by Category: | | | | | |
| | Actual Expenditures 2024-25 | Adopted Budget 2025-26 | Estimated Expenditures 2025-26 | Proposed Budget 2026-27 | Budget-Budget Variance |
| Personnel Services | \$ 878,713 | \$ 951,747 | \$ 951,747 | \$ 944,708 | \$ (7,039) |
| Contractuals | 4,827 | 15,174 | 15,174 | 24,900 | 9,726 |
| Commodities | (298,438) | (292,418) | (292,418) | (258,504) | 33,914 |
| Capital | - | - | - | 60,000 | 60,000 |
| Total | \$ 585,102 | \$ 674,503 | \$ 674,503 | \$ 771,104 | \$ 96,601 |
| Expenditures by Program: | | | | | |
| Traffic Engineering | \$ 355,269 | \$ 467,513 | \$ 467,513 | \$ 558,139 | \$ 90,626 |
| Active Transportation Planning | 229,833 | 206,990 | 206,990 | 212,965 | 5,975 |
| Total | \$ 585,102 | \$ 674,503 | \$ 674,503 | \$ 771,104 | \$ 96,601 |
| Commentary: | | | | | |
| The Transportation Engineering operating budget has increased by 5%. There are capital expenditures of \$60,000, resulting in an overall net increase of 14%. The personnel services decrease of 1% is mainly due to merit and benefit increases, offset by a prior year retirement. Contractuals increased by 64% mainly due to a one-time mobility data management platform budget. Commodities increased by 12% mainly due to one-time increase for vehicle parts. There is no major capital (>\$5,000) which includes one vehicle replacement (\$60,000) . | | | | | |
| | 2023-24 | 2024-25 | Current 2025-26 | Changes 2026-27 | Proposed 2026-27 |
| Total Authorized Positions* | 7.48 | 7.48 | 7.48 | 0 | 7.48 |
| *For detailed positions see Appendix A: Authorized Personnel/Position Summary | | | | | |

Program Description

Parks

Parks staff are responsible for maintenance and management of parks and sports fields, school fields improved by Bed, Board, and Beverage (BBB) Recreation funds, BBB Beautification funded streetscapes, Flagstaff Urban Trails System (FUTS) trails, downtown areas, Heritage Square, grounds at city buildings (including recreation centers, library, City Hall) and snow operations for many city-owned parking lots, designated city sidewalks, alleyways, and FUTS.

Cemetery

Cemetery staff are responsible for the maintenance and management of the Citizens Cemetery, performing services related to the opening and closing of graves, lot sales, record keeping, and facility and grounds maintenance. Cemetery staff also provide the opening and closing services for the Calvary Cemetery.

| Section 155 - Parks | | | | | |
|--|-----------------------------------|------------------------------|--------------------------------------|-------------------------------|---------------------------|
| Expenditures by Category: | | | | | |
| | Actual Expenditures 2024-25 | Adopted Budget 2025-26 | Estimated Expenditures 2025-26 | Proposed Budget 2026-27 | Budget-Budget Variance |
| Personnel Services | \$ 2,323,875 | \$ 2,801,738 | \$ 2,801,738 | \$ 2,660,450 | \$ (141,288) |
| Contractuals | 924,471 | 1,107,336 | 1,107,336 | 818,175 | (289,161) |
| Commodities | 409,945 | 537,136 | 537,136 | 496,205 | (40,931) |
| Capital | 273,666 | 908,190 | 906,559 | 255,000 | (653,190) |
| Total | \$ 3,931,957 | \$ 5,354,400 | \$ 5,352,769 | \$ 4,229,830 | \$ (1,124,570) |
| Expenditures by Program: | | | | | |
| General Administration | \$ 440,120 | \$ 800,095 | \$ 800,095 | \$ 542,501 | \$ (257,594) |
| Park Grounds Maintenance | 800,961 | 1,068,125 | 1,066,494 | 1,001,893 | (66,232) |
| Park Buildings and Facility Maintenance | 104,842 | 37,217 | 37,217 | 39,291 | 2,074 |
| BBB - Streetscape/Median Maintenance | 296,320 | 365,399 | 365,399 | - | (365,399) |
| Right-of-Way/ Median | 111,049 | 124,065 | 124,065 | 67,595 | (56,470) |
| FUTS Trail System | 122,504 | 237,015 | 237,015 | 320,633 | 83,618 |
| Heritage Square Maintenance | 19,939 | 36,205 | 36,205 | 31,927 | (4,278) |
| BBB Recreation Fields | 1,487,119 | 1,705,389 | 1,705,389 | 1,675,358 | (30,031) |
| Downtown/Plaza Maintenance | 17,255 | 55,001 | 55,001 | (1,113) | (56,114) |
| Non-Park Grounds and Landscapes | 172,888 | 187,887 | 187,887 | 210,178 | 22,291 |
| Cemetery | 358,960 | 738,002 | 738,002 | 341,567 | (396,435) |
| Total | \$ 3,931,957 | \$ 5,354,400 | \$ 5,352,769 | \$ 4,229,830 | \$ (1,124,570) |
| Commentary: | | | | | |
| <p>The Parks operating budget has decreased by 11%. There are capital expenditures of \$255,000, resulting in an overall net decrease of 21%. The personnel services decrease of 5% is mainly due to merits and benefit increases, offset by a reallocation of the BBB - Streetscape/Median Maintenance and Right-of-Way/Median programs to the Street Maintenance section. The contractuals decrease of 26% is mainly due to a reduction of snow removal and weed abatement services as well as reallocation of the previous programs. Commodities decreased by 8% mainly due to a decrease in maintenance and related expenditures as well as reallocation of the previous programs. There are major capital expenditures (>\$5,000) including kiosk signage upgrades (\$20,000), bleacher upgrades (\$25,000), amenity upgrades (\$20,000), skate park concrete expansion (\$50,000), storage yard fencing (\$20,000), turf sprayer (\$30,000), ramada replacement (\$50,000), and dugout shade structures (\$40,000).</p> | | | | | |

| | 2023-24 | 2024-25 | Current 2025-26 | Changes 2026-27 | Proposed 2026-27 |
|-----------------------------|---------|---------|--------------------|--------------------|---------------------|
| Total Authorized Positions* | 33.39 | 33.39 | 33.39 | (4) | 29.38 |

*For detailed positions see Appendix A: Authorized Personnel/Position Summary

Program Description

Recreation staff are responsible for management and operation of the Flagstaff Aquaplex, Hal Jensen Recreation Center, Jay Lively Activity Center, and Joe C. Montoya Community and Senior Center.

The Recreation section prides itself on providing meaningful activities and programs for everyone regardless of income or ability.

The Aquaplex is a membership-based recreation center including a multi-faceted aquatic area consisting of a wading pool, lap lanes, slides, and lazy river. The center also includes a fitness area, movement studio, climbing wall, lobby seating, and three community rooms available to reserve.

The Hal Jensen Recreation Center is a youth programming focused center that also includes a full gymnasium, racquetball courts, fitness center, computer room, and game room.

The Jay Lively Activity Center touts the community's only full sheet of ice that hosts year-round hockey programming, tournaments, figure skating, public skating, and themed skating events.

The Joe C. Montoya (JCM) Community and Senior Center hosts a myriad of community organizations and clubs, hosts the daily lunch program in partnership with Coconino County, and has a fitness center, small library, lobby seating, and billiards.

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| Section 156 - Recreation | | | | | |
|--|-----------------------------------|------------------------------|--------------------------------------|-------------------------------|---------------------------|
| Expenditures by Category: | | | | | |
| | Actual Expenditures 2024-25 | Adopted Budget 2025-26 | Estimated Expenditures 2025-26 | Proposed Budget 2026-27 | Budget-Budget Variance |
| Personnel Services | \$ 3,238,022 | \$ 2,948,703 | \$ 2,948,703 | \$ 2,998,493 | \$ 49,790 |
| Contractuals | 1,107,289 | 813,492 | 850,242 | 683,392 | (130,100) |
| Commodities | 316,383 | 302,891 | 302,891 | 297,991 | (4,900) |
| Capital | 176,708 | 275,000 | 361,384 | 55,000 | (220,000) |
| Total | \$ 4,838,402 | \$ 4,340,086 | \$ 4,463,220 | \$ 4,034,876 | \$ (305,210) |
| Expenditures by Program: | | | | | |
| General Administration | \$ 601,897 | \$ 524,183 | \$ 560,933 | \$ 455,806 | \$ (68,377) |
| Community Events | 381,417 | - | - | - | - |
| Adult Athletics | 233,481 | - | - | - | - |
| Jay Lively Activity Center | 846,510 | 947,030 | 947,030 | 764,709 | (182,321) |
| Aquaplex | 2,115,422 | 2,170,317 | 2,256,701 | 2,078,999 | (91,318) |
| Joe C Montoya Community and Sr Center | 305,429 | 311,301 | 311,301 | 333,334 | 22,033 |
| Hal Jensen Recreation Center | 348,488 | 387,255 | 387,255 | 402,028 | 14,773 |
| Murdock Center | 5,758 | - | - | - | - |
| Total | \$ 4,838,402 | \$ 4,340,086 | \$ 4,463,220 | \$ 4,034,876 | \$ (305,210) |
| Commentary: | | | | | |
| <p>The Recreation operating budget has decreased by 2%. There are capital expenditures of \$55,000, resulting in an overall net decrease of 7%. The personnel services increase of 2% is mainly due to merits and benefit increases, partially offset by the reduction of a Administrative Specialist. The contractuals decrease of 16% is mainly due to a reduction in maintenance. Commodities decreased by 2% mainly due to a reduction in computer equipment. There are major capital expenditures (>\$5,000) which include a new sound system at Aquaplex (\$22,000), On-Ice Gamification (\$15,000), sound paneling (\$10,000), and fitness equipment for Hal Jensen (\$8,000).</p> | | | | | |
| | | | | | |
| | 2023-24 | 2024-25 | Current 2025-26 | Changes 2026-27 | Proposed 2026-27 |
| Total Authorized Positions* | 59.17 | 58.85 | 56.85 | (1) | 55.85 |
| *For detailed positions see Appendix A: Authorized Personnel/Position Summary | | | | | |

Program Description

Events

The section organizes family-friendly events for all to enjoy and facilitates special event facility use permits for organizations and individuals to conduct events on city property. In addition, signature special events are those with full oversight and programming of the program that provide family-friendly events for all to enjoy.

Marketing

The marketing program manages and promotes all programming for the division through the monthly newsletter, recreation center activities, park improvements, open space opportunities, social media and website communications.

Athletics

The athletics program organizes sports leagues for both youth and adults, offers full programming of specific outdoor and indoor adult sports through softball, basketball and volleyball, and permits many local and out of town sport organizations to utilize local fields for leagues and tournaments.

| Section 157 - Events | | | | | |
|---|-----------------|-------------------|-------------------|-------------------|---------------------------|
| Expenditures by Category: | Actual | Adopted | Estimated | Proposed | Budget-Budget Variance |
| | Expenditures | Budget | Expenditures | Budget | |
| | 2024-25 | 2025-26 | 2025-26 | 2026-27 | |
| Personnel Services | \$ - | \$ 499,794 | \$ 499,794 | \$ 552,416 | \$ 52,622 |
| Contractuals | 2,529 | 463,230 | 463,230 | 108,230 | (355,000) |
| Commodities | 37 | 36,249 | 36,249 | 36,249 | - |
| Total | \$ 2,566 | \$ 999,273 | \$ 999,273 | \$ 696,895 | \$ (302,378) |
| Expenditures by Program: | | | | | |
| Community Events | \$ 787 | \$ 711,844 | \$ 711,844 | \$ 384,784 | \$ (327,060) |
| Adult Athletics | 1,779 | 287,429 | 287,429 | 312,111 | 24,682 |
| Total | \$ 2,566 | \$ 999,273 | \$ 999,273 | \$ 696,895 | \$ (302,378) |
| Commentary: | | | | | |
| The Events section operating budget has decreased by 30%. There are no capital expenditures. The personnel services increase of 11% is mainly due to merits and benefit increases. The contractual decrease of 77% is mainly due to a one-time expenditure for the 4th of July drone show. Commodities have remained flat year over year. There are no major capital expenditures (>\$5,000). | | | | | |

| | 2023-24 | 2024-25 | Current 2025-26 | Changes 2026-27 | Proposed 2026-27 |
|-----------------------------|---------|---------|--------------------|--------------------|---------------------|
| Total Authorized Positions* | 0 | 0 | 2 | 0 | 2 |

*For detailed positions see Appendix A: Authorized Personnel/Position Summary

Program Description

The Open Space section aims to create a livable community where open space is integrated within the community and residents can access protected and preserved natural areas which is reflected in the section’s goals. The section contributes to greater well-being among Flagstaff residents through the following efforts:

- Protect the region's ecological health through the preservation of natural, historic, and cultural resources
- Implement an integrated, connected open space system that provides all residents with access to natural or open spaces within a 10-minute walk of their homes
- Protect and properly manage sensitive plant and animal communities
- Protect the scenic quality and undeveloped nature of open space
- Preserve the cultural, historical, geological, and archaeological integrity of the Flagstaff area
- Manage vegetative communities by maintaining and encouraging desirable native species, restoring degraded areas, and controlling undesirable exotic species
- Protect wildlife habitat by maintaining natural food, cover, nesting sites, resting areas, wildlife corridors, and habitat effectiveness
- Provide passive outdoor recreation opportunities which do not adversely impact sensitive resources
- Act as a good neighbor for adjacent landowners
- Identify/develop a secure funding source for maintenance, management, education and acquisition
- Provide opportunities for environmental and cultural interpretation to the public (interpretive signs, guided tours, and school field trips)
- Foster partnerships with agencies, businesses, and organizations surrounding youth engagement
- Engage volunteers to keep our open space, trails, and waterways in the best shape
- Investigate perennial opportunities for Rio de Flag

Section staff develop and implement policies, projects, and programming to preserve and maintain open space and its unique resources, provide community members with equal access, and foster educational experiences that stimulate inspiration, stewardship, and familiarity. The program builds on principles of environmental protection, community health, and economic support. Programming supports these principles to maintain open space as a feature of Flagstaff's character and attraction, supports the region's quality of life, protects the region's ecological health, supports current and future economic development, and preserves historic and cultural resources.

| Section 159 - Open Space | | | | | |
|---|-------------------------|-------------------|-------------------------|--------------------|---------------------------|
| Expenditures by Category: | Actual | Adopted | Estimated | Proposed | Budget-Budget Variance |
| | Expenditures 2024-25 | Budget 2025-26 | Expenditures 2025-26 | Budget 2026-27 | |
| Personnel Services | \$ 313,038 | \$ 310,570 | \$ 310,570 | \$ 378,280 | \$ 67,710 |
| Contractuals | 228,189 | 185,393 | 185,393 | 574,814 | 389,421 |
| Commodities | 8,481 | 48,725 | 48,725 | 8,300 | (40,425) |
| Total | \$ 549,708 | \$ 544,688 | \$ 544,688 | \$ 961,394 | \$ 416,706 |
| Expenditures by Program: | | | | | |
| Open Space Maintenance | \$ 310,504 | \$ 356,070 | \$ 356,070 | \$ 423,780 | \$ 67,710 |
| Open Space Grants | - | 21,733 | 21,733 | 537,614 | 515,881 |
| Picture Canyon Malapai | 37,098 | - | - | - | - |
| Picture Canyon Trail Repair | 55,870 | - | - | - | - |
| Open Space Education | 51,137 | 42,175 | 42,175 | - | (42,175) |
| DFFM - IPG 225-702 | 39,970 | 68,339 | 68,339 | - | (68,339) |
| DFFM - IPG 22-701 | 55,129 | 56,371 | 56,371 | - | (56,371) |
| Total | \$ 549,708 | \$ 544,688 | \$ 544,688 | \$ 961,394 | \$ 416,706 |
| Commentary: | | | | | |
| <p>The Open Space operating budget has increased by 77%. There are no capital expenditures. The personnel services increase of 22% is mainly due to merits and benefit increases, an increase of Open Space Coordinator from a part-time temporary to a full-time position, and the reclassification of the Open Space Supervisor to an Open Space Manager. The contractuals increase of 210% is mainly due to an increase in grants. Commodities decreased by 83% due to prior year grants. There are no capital expenditures (>\$5,000).</p> | | | | | |
| Total Authorized Positions* | | | | | |
| | 2023-24 | 2024-25 | Current 2025-26 | Changes 2026-27 | Proposed 2026-27 |
| Total Authorized Positions* | 3 | 2.88 | 2.59 | 0.41 | 3 |
| *For detailed positions see Appendix A: Authorized Personnel/Position Summary | | | | | |

Program Description

The Sustainability division’s vision is to create a livable and low-impact community. Our vision contributes to greater well-being among Flagstaff residents through the following efforts:

- Reducing the impacts of Flagstaff’s waste and material consumption
- Preparing the Flagstaff community and city operations for long-term climate changes and ensuing impacts on the Flagstaff community
- Protecting Flagstaff’s ecological health and preserving historic and cultural resources
- Engaging volunteers to keep Flagstaff’s neighborhoods, trails, parks, and streets litter-free
- Facilitating energy efficiency and climate action measures across the Flagstaff community and city government operations
- Increasing access to local, healthy, and affordable food throughout the Flagstaff community

Division staff develops and implements policies, projects, and programming to enhance municipal and community-wide sustainability. The division builds on the principles of economic, environmental, organizational, and social sustainability. Programming supports the integration of these principles throughout city operations while providing critical resources to the Flagstaff community.

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| Section 170 - Sustainability | | | | | |
|--|-----------------------------------|------------------------------|--------------------------------------|-------------------------------|---------------------------|
| Expenditures by Category: | | | | | |
| | Actual Expenditures 2024-25 | Adopted Budget 2025-26 | Estimated Expenditures 2025-26 | Proposed Budget 2026-27 | Budget-Budget Variance |
| Personnel Services | \$ 1,312,078 | \$ 1,512,389 | \$ 1,512,389 | \$ 1,495,366 | \$ (17,023) |
| Contractuals | 1,323,132 | 7,940,054 | 7,281,942 | 5,841,515 | (2,098,539) |
| Commodities | 200,082 | 537,870 | 337,472 | 106,796 | (431,074) |
| Capital | 45,998 | - | - | - | - |
| Total | \$ 2,881,290 | \$ 9,990,313 | \$ 9,131,803 | \$ 7,443,677 | \$ (2,546,636) |
| Expenditures by Program: | | | | | |
| Sustainability | \$ 802,679 | \$ 803,868 | \$ 803,868 | \$ 968,656 | \$ 164,788 |
| Energy Contracts | - | 250,000 | 250,000 | - | (250,000) |
| Community Stewards | 308,751 | 345,309 | 345,309 | 305,627 | (39,682) |
| Materials Management | 216,367 | 279,159 | 279,159 | 253,356 | (25,803) |
| Climate and Energy | 155,999 | 582,914 | 582,914 | 159,472 | (423,442) |
| Neighborhood Sustainability Grants | 77,852 | 75,000 | 75,000 | 75,000 | - |
| Non-EMF Sustainability Programing | 529,467 | 961,463 | 761,065 | 358,566 | (602,897) |
| Electric Vehicle Charging Stations | - | 30,000 | 30,000 | 50,000 | 20,000 |
| Energy Efficiency and Conservation Block Grant | 73,413 | - | 60,527 | - | - |
| USDA - Food Action Plan | 63,960 | 64,727 | 53,852 | - | (64,727) |
| Sustainability Grants - Misc | - | 4,822,500 | 4,822,500 | 5,273,000 | 450,500 |
| Sustainability- FHERP Retrofit Grant | 31,655 | 780,496 | 725,909 | - | (780,496) |
| Moore Foundation Grant | 151,844 | 341,700 | 341,700 | - | (341,700) |
| EPA Resilience Hubs Grant | 462,899 | 653,177 | - | - | (653,177) |
| Planning Code and Process Analysis Grant | 6,404 | - | - | - | - |
| Total | \$ 2,881,290 | \$ 9,990,313 | \$ 9,131,803 | \$ 7,443,677 | \$ (2,546,636) |
| Commentary: | | | | | |
| <p>The Sustainability operating budget has decreased 25%. There are no capital expenditures. The personnel services decrease of 1% is mainly due to merits and benefit increases, offset by filling vacancies less than budgeted. The contractuals decrease of 26% is mainly due to reduced funding related to grants supporting sustainability as well as prior year one-time costs for an e-bike rebate program and new electric vehicle charging stations at City Hall. Commodities decreased by 80% mainly due to prior year one-time funding for operating supplies for electric vehicle infrastructure. There are no capital expenditures (>\$5,000).</p> | | | | | |
| | | | | | |
| | 2023-24 | 2024-25 | Current 2025-26 | Changes 2026-27 | Proposed 2026-27 |
| Total Authorized Positions* | 12.49 | 13.89 | 14.38 | 0 | 14.38 |
| *For detailed positions see Appendix A: Authorized Personnel/Position Summary | | | | | |

| Section 171 - Environmental Management | | | | | |
|--|-----------------------------------|------------------------------|--------------------------------------|-------------------------------|---------------------------|
| Expenditures by Category: | Actual Expenditures 2024-25 | Adopted Budget 2025-26 | Estimated Expenditures 2025-26 | Proposed Budget 2026-27 | Budget-Budget Variance |
| Personnel Services | \$ 9,336 | \$ 19,052 | \$ 19,052 | \$ 500 | \$ (18,552) |
| Contractuals | - | 3,820 | 3,820 | 3,820 | - |
| Commodities | 252 | 3,115 | 3,115 | 3,115 | - |
| Total | \$ 9,588 | \$ 25,987 | \$ 25,987 | \$ 7,435 | \$ (18,552) |
| Expenditures by Program: | | | | | |
| Environmental Management | \$ 9,588 | \$ 25,987 | \$ 25,987 | \$ 7,435 | \$ (18,552) |
| Total | \$ 9,588 | \$ 25,987 | \$ 25,987 | \$ 7,435 | \$ (18,552) |
| Commentary: | | | | | |
| The Environmental Management operating budget has decreased by 71%. There are no capital expenditures. The personnel services decrease of 97% is mainly due to the elimination of an Environmental Specialist in Facilities which was partially funded by Sustainability. Contractuals and commodities remained flat year over year. There is no major capital (>\$5,000). | | | | | |

Note: All authorized positions are budgeted in Section 170

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Program Description

The Housing section administers the Community Development Block Grant Entitlement Program; provides technical assistance to non-profits in the community seeking federal or state funding to provide services for low or moderate income members of the community; designs and implements new affordable housing programs as funding allows, such as the Community Land Trust Program; works with the greater housing community to develop city policies encouraging private sector solutions for affordable housing; works to encourage development of affordable housing not related to policy; provides information to the community and City Council as requested on affordable and workforce housing issues; and facilitates public participation or provides support for numerous community planning processes and documents.

| Section 105 - Housing | | | | | |
|---|-----------------------------------|------------------------------|--------------------------------------|-------------------------------|---------------------------|
| Expenditures by Category: | | | | | |
| | Actual Expenditures 2024-25 | Adopted Budget 2025-26 | Estimated Expenditures 2025-26 | Proposed Budget 2026-27 | Budget-Budget Variance |
| Personnel Services | \$ 576,761 | \$ 655,147 | \$ 655,147 | \$ 728,358 | \$ 73,211 |
| Contractuals | 64,653 | 16,022,118 | 16,022,118 | 8,946,040 | (7,076,078) |
| Commodities | 10,548 | 20,472 | 20,472 | 19,125 | (1,347) |
| Total | \$ 651,962 | \$ 16,697,737 | \$ 16,697,737 | \$ 9,693,523 | \$ (7,004,214) |
| Expenditures by Program: | | | | | |
| General Administration | \$ 602,196 | \$ 864,277 | \$ 864,277 | \$ 771,652 | \$ (92,625) |
| Land Trust | 2,193 | 6,600 | 6,600 | 21,600 | 15,000 |
| Rental Assistance Demonstration (RAD) | - | 4,892,196 | 4,892,196 | 4,945,529 | 53,333 |
| Adaptive Reuse | - | 2,934,664 | 2,934,664 | 32,322 | (2,902,342) |
| Rental Incentives | - | 5,000,000 | 5,000,000 | - | (5,000,000) |
| Down Payment Assistance | - | 3,000,000 | 3,000,000 | 3,922,420 | 922,420 |
| ADOH Homeless Shelter and Services | 47,573 | - | - | - | - |
| Total | \$ 651,962 | \$ 16,697,737 | \$ 16,697,737 | \$ 9,693,523 | \$ (7,004,214) |
| Commentary: | | | | | |
| The Housing operating budget has decreased by 42%. There are no capital expenditures. The personnel services increase of 11% is mainly due to merits and benefit increases as well as the addition of an Administrative Specialist mid-year and funded ongoing. The contractuals decrease of 44% is mainly due to one-time funding in the prior fiscal year for the Prop 441 Adaptive Reuse and Rental Incentive programs. Commodities decreased by 7% mainly due to one-time computer software in the prior fiscal year. There are no capital expenditures (>\$5,000). | | | | | |

| | 2023-24 | 2024-25 | Current 2025-26 | Changes 2026-27 | Proposed 2026-27 |
|-----------------------------|---------|---------|--------------------|--------------------|---------------------|
| Total Authorized Positions* | 7 | 7 | 8 | 0 | 8 |

*For detailed positions see Appendix A: Authorized Personnel/Position Summary

| Section 106 - Community Housing Services | | | | | |
|---|-----------------------------------|------------------------------|--------------------------------------|-------------------------------|---------------------------|
| Expenditures by Category: | | | | | |
| | Actual Expenditures 2024-25 | Adopted Budget 2025-26 | Estimated Expenditures 2025-26 | Proposed Budget 2026-27 | Budget-Budget Variance |
| Contractuals | \$ 1,003,954 | \$ 2,628,766 | \$ 2,578,676 | \$ 1,150,399 | \$ (1,478,367) |
| Capital | - | 750,000 | 750,000 | - | (750,000) |
| Total | \$ 1,003,954 | \$ 3,378,766 | \$ 3,328,676 | \$ 1,150,399 | \$ (2,228,367) |
| Expenditures by Program: | | | | | |
| Land Trust | \$ - | \$ 20,000 | \$ 20,000 | \$ - | \$ (20,000) |
| General Administration | 17,122 | 1,704,976 | 1,523,771 | - | (1,704,976) |
| Revolving Loan - General Fund | 288,750 | - | - | - | - |
| Affordable Housing Incentives | 599,437 | 1,412,743 | 1,583,259 | 1,000,000 | (412,743) |
| Affordable Housing Opportunities /Land Acquisition | 5,640 | 92,524 | 91,884 | 16,000 | (76,524) |
| COF Employer Assistance Housing | 85,000 | 148,523 | 109,762 | 134,399 | (14,124) |
| Planning Code & Process Analysis Grant | 8,005 | - | - | - | - |
| Total | \$ 1,003,954 | \$ 3,378,766 | \$ 3,328,676 | \$ 1,150,399 | \$ (2,228,367) |
| Commentary: | | | | | |
| The Community Housing Services operating budget decreased by 56%. There are no FY27 capital expenditures, resulting in an overall budget decrease of 66%. This Section does not have personnel services. The contractuals decrease of 56% is mainly due to one-time expenditures in the prior year for incentives for developers to create affordable housing Rental Assistance Demonstration (RAD) consulting and contributions. There are no capital expenditures (>\$5,000). | | | | | |

| Section 108 - Community Development Block Grants | | | | | |
|---|-----------------------------------|------------------------------|--------------------------------------|-------------------------------|---------------------------|
| Expenditures by Category: | | | | | |
| | Actual Expenditures 2024-25 | Adopted Budget 2025-26 | Estimated Expenditures 2025-26 | Proposed Budget 2026-27 | Budget-Budget Variance |
| Personnel Services | \$ 98,519 | \$ 115,250 | \$ 115,250 | \$ 112,406 | \$ (2,844) |
| Contractuals | 1,338,490 | 1,008,556 | 1,208,575 | 529,200 | (479,356) |
| Commodities | 820 | - | - | 1,586 | 1,586 |
| Total | \$ 1,437,829 | \$ 1,123,806 | \$ 1,323,825 | \$ 643,192 | \$ (480,614) |
| Expenditures by Program: | | | | | |
| CDBG Entitlement Administration | \$ 103,812 | \$ 115,250 | \$ 115,250 | \$ 175,192 | \$ 59,942 |
| CDBG Public Improvement | 344,169 | 403,451 | 240,809 | - | (403,451) |
| CDBG Housing Rehab | 460,306 | 46,064 | 493,020 | - | (46,064) |
| CDBG Miscellaneous Projects | 39,412 | 529,102 | 186,088 | 468,000 | (61,102) |
| CDBG Public Facility | 122,524 | - | 7,534 | - | - |
| CDBG Public Facility Ops | 96,876 | 29,939 | 1,124 | - | (29,939) |
| CDBG Acquisitions | 270,730 | - | 280,000 | - | - |
| Total | \$ 1,437,829 | \$ 1,123,806 | \$ 1,323,825 | \$ 643,192 | \$ (480,614) |
| Commentary: | | | | | |
| The Community Development Block Grants operating budget has decreased by 43%. There are no capital expenditures. The personnel services decrease of 2% is mainly due to merit and benefit increases offset by personnel changes within the section. The contractuals decrease of 48% is mainly due to a decrease in grant funding for the CDBG Public Improvement program. Commodities increased due to one-time grant funding for office supplies, software, and printing. There are no capital expenditures (>\$5,000). | | | | | |

Note: All authorized positions are budgeted in Section 105

Program Description

The City of Flagstaff Housing Authority (CFHA) owns and manages 265 units of low-income public housing, administers 342 Section 8 Housing Choice Vouchers, 106 Veterans Affairs Supportive Housing (VASH) Vouchers for Veterans, 40 Mainstream vouchers for households with a disabled adult, 25 Emergency Housing Vouchers, five Stability Vouchers and several Foster Youth Initiative (FYI) Vouchers for youth aging out of the State foster care system. CFHA partners with the Veterans Administration (VA) on the VASH program and with the Arizona Department of Child Safety on the FYI program. The Housing Authority also manages Clark Homes, a Section 8 New Construction Development with 80 units of low-income housing and provides twelve Section 8 Certificates for the seriously mentally ill, in partnership with the Guidance Center.

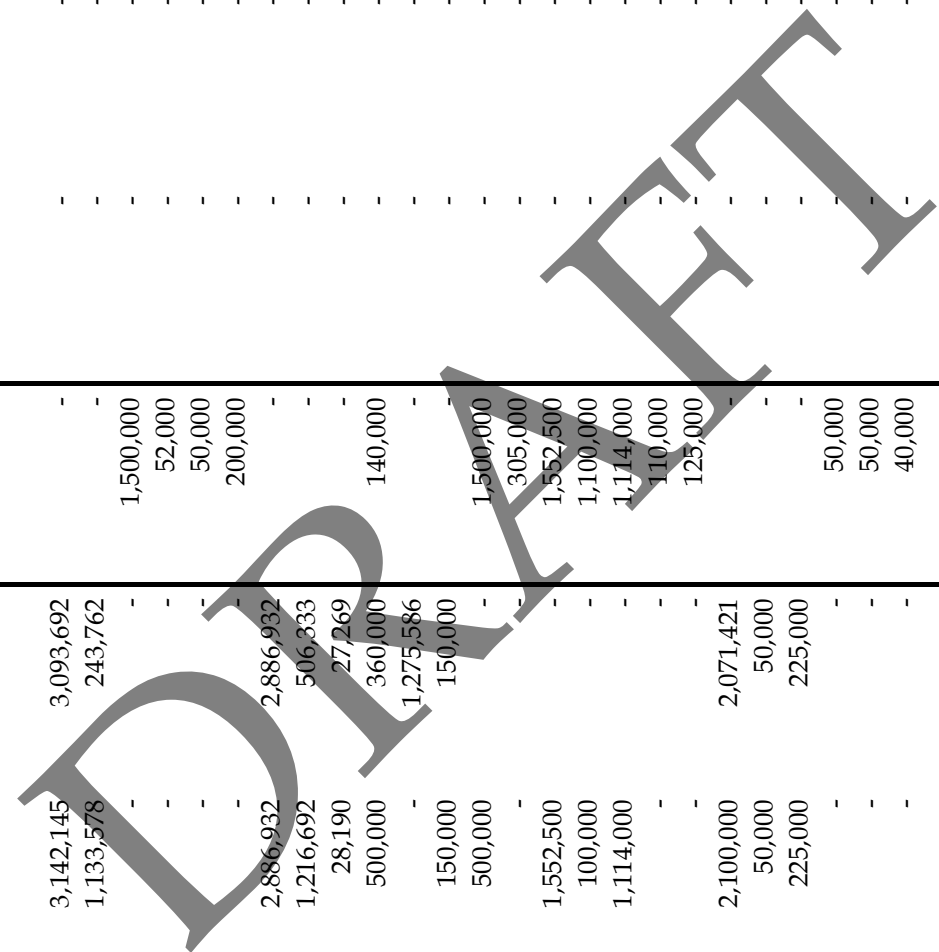
| Section 109 - Flagstaff Housing Authority | | | | | |
|--|----------------------|----------------------|----------------------|----------------------|---------------------------|
| Expenditures by Category: | Actual | Adopted | Estimated | Proposed | Budget-Budget Variance |
| | Expenditures | Budget | Expenditures | Budget | |
| | 2024-25 | 2025-26 | 2025-26 | 2026-27 | |
| Personnel Services | \$ 2,331,332 | \$ 2,219,613 | \$ 2,219,613 | \$ 2,670,347 | \$ 450,734 |
| Contractuals | 10,150,349 | 14,365,365 | 14,365,365 | 14,500,965 | 135,600 |
| Commodities | 127,511 | 236,170 | 236,170 | 165,670 | (70,500) |
| Capital | 990,000 | 990,000 | 990,000 | 990,000 | - |
| Total | \$ 13,599,192 | \$ 17,811,148 | \$ 17,811,148 | \$ 18,326,982 | \$ 515,834 |
| Expenditures by Program: | | | | | |
| Low Income Public Housing | \$ 4,671,682 | \$ 3,861,454 | \$ 3,861,454 | \$ 4,354,786 | \$ 493,332 |
| Section 8, MRO, SRO and VASH | 8,491,645 | 13,649,117 | 13,649,117 | 13,635,721 | (13,396) |
| Non-HUD Program | 55,819 | 30,576 | 30,576 | 38,629 | 8,053 |
| FHC Pass Thru | 380,046 | 270,001 | 270,001 | 297,846 | 27,845 |
| Total | \$ 13,599,192 | \$ 17,811,148 | \$ 17,811,148 | \$ 18,326,982 | \$ 515,834 |
| Commentary: | | | | | |
| <p>The Flagstaff Housing Authority operating budget has increased by 3%. There are capital expenditures of \$990,000, resulting in an overall increase of 3%. The personnel services increase of 20% is mainly due to merits and benefit increases as well as the addition of 3.0 FTE Maintenance Technicians. The contractuals increase of 1% is mainly due to operating increases including landscaping, maintenance, and utilities. Commodities decreased by 30% mainly due to one-time funding in the prior year for snow plow machinery. There are capital expenditures (>\$5,000) including housing related improvement projects (\$990,000).</p> | | | | | |
| | 2023-24 | 2024-25 | Current 2025-26 | Changes 2026-27 | Proposed 2026-27 |
| Total Authorized Positions* | 24 | 24 | 26 | 3 | 29 |
| *For detailed positions see Appendix A: Authorized Personnel/Position Summary | | | | | |

City of Flagstaff
Capital Improvement Program Summary
Fiscal Year 2026-27 - Fiscal Year 2030-31

| | Budget 2025-26 | Estimate 2025-26 | Budget 2026-27 | 2027-28 | 2028-29 | 2029-30 | 2030-31 | Total Plan |
|------------------------|-------------------|---------------------|-------------------|-------------|-------------|------------|------------|---------------|
| Beginning Balance | - | - | - | - | - | - | - | - |
| Resources | | | | | | | | |
| Debt | 50,700,532 | 19,699,606 | 59,424,434 | 95,107,754 | 91,847,035 | 19,329,722 | 13,445,591 | 298,854,142 |
| Grants | 35,215,187 | 19,714,833 | 86,368,031 | 61,936,423 | 21,710,805 | 21,766,485 | 12,634,600 | 224,131,177 |
| Pay-as-you-go | 155,843,197 | 112,077,540 | 140,298,571 | 63,822,344 | 45,924,526 | 47,110,657 | 44,852,926 | 454,086,564 |
| Total Resources | 241,758,916 | 151,491,979 | 286,091,036 | 220,866,521 | 159,482,366 | 88,206,864 | 70,933,117 | 977,071,883 |
| Expenditures | | | | | | | | |
| General Government | 69,088,719 | 46,077,822 | 57,130,635 | 38,371,266 | 13,192,831 | 10,428,928 | - | 165,201,482 |
| Streets/Transportation | 81,559,479 | 51,515,926 | 119,379,281 | 117,382,188 | 82,674,702 | 23,232,072 | 28,289,631 | 422,473,800 |
| Beautification (BBB) | 3,281,342 | 1,274,000 | 3,267,500 | 2,765,000 | 2,050,000 | 1,100,000 | 825,000 | 11,281,500 |
| Arts and Science (BBB) | 403,222 | 288,222 | 285,000 | 280,000 | 235,000 | 175,000 | 175,000 | 1,438,222 |
| Recreation (BBB) | 5,370,663 | 4,366,803 | 4,842,254 | 1,200,000 | 1,100,000 | 568,000 | 400,000 | 12,477,057 |
| Drinking Water | 21,468,490 | 19,092,705 | 20,904,849 | 16,066,687 | 24,565,391 | 17,173,546 | 19,468,486 | 117,271,664 |
| Wastewater | 22,464,561 | 19,267,541 | 27,346,848 | 16,050,162 | 19,152,154 | 7,806,179 | 11,050,000 | 100,672,884 |
| Reclaimed Water | 1,259,400 | 1,259,401 | 3,281,406 | 3,027,458 | 300,000 | 300,000 | 300,000 | 8,468,265 |
| Stormwater | 25,430,142 | 2,688,681 | 24,420,574 | 19,052,510 | 10,779,788 | 10,977,639 | 3,350,000 | 71,269,192 |
| Solid Waste | 165,000 | 107,393 | - | 721,250 | 2,232,500 | 3,445,500 | 2,575,000 | 9,081,643 |
| Airport | 11,267,898 | 5,553,485 | 25,232,689 | 5,950,000 | 3,200,000 | 13,000,000 | 4,500,000 | 57,436,174 |
| Total Expenditures | 241,758,916 | 151,491,979 | 286,091,036 | 220,866,521 | 159,482,366 | 88,206,864 | 70,933,117 | 977,071,883 |
| Ending Balance | - | - | - | - | - | - | - | - |

**City of Flagstaff
Capital Improvement Program Summary
Fiscal Year 2026-27 - Fiscal Year 2030-31**

| | Budget 2025-26 | Estimate 2025-26 | Budget 2026-27 | 2027-28 | 2028-29 | 2029-30 | 2030-31 | Total Plan |
|---|-------------------|---------------------|-------------------|-----------|---------|-----------|---------|---------------|
| General Government | | | | | | | | |
| General Fund | | | | | | | | |
| Fiber and Broadband | \$ 3,142,145 | 3,093,692 | - | - | - | - | - | 3,093,692 |
| City Hall Remodel | 1,133,578 | 243,762 | - | - | - | - | - | 243,762 |
| Roof Replacement - City Hall | - | - | 1,500,000 | - | - | - | - | 1,500,000 |
| Concrete Repairs - City Courthouse | - | - | 52,000 | - | - | - | - | 52,000 |
| City Hall Improvements | - | - | 50,000 | - | - | - | - | 50,000 |
| City Hall Plaza Steps Repairs | - | - | 200,000 | - | - | - | - | 200,000 |
| STEM Education Facility | 2,886,932 | 2,886,932 | - | - | - | - | - | 2,886,932 |
| Aquaplex Siding Project | 1,216,692 | 506,333 | - | - | - | - | - | 506,333 |
| Thorpe Park Annex | 28,190 | 27,269 | - | - | - | - | - | 27,269 |
| Public Safety Sawmill Expansion - Design | 500,000 | 360,000 | 140,000 | - | - | - | - | 500,000 |
| Firearms Training Facility | - | 1,275,586 | - | - | - | - | - | 1,275,586 |
| John Wesley Powell Police Substation - Design | 150,000 | 150,000 | - | - | - | - | - | 150,000 |
| Police Capital Improvement Reserve | 500,000 | - | 1,500,000 | - | - | - | - | 1,500,000 |
| Roof Replacement - LEAF Facility | - | - | 305,000 | - | - | - | - | 305,000 |
| John Wesley Powell Fire Station #7 - Design | 1,552,500 | - | 1,552,500 | - | - | - | - | 1,552,500 |
| Fire Capital Improvement Program Reserve | 100,000 | - | 1,100,000 | - | - | - | - | 1,100,000 |
| Fire Administrative Facility - Design | 1,114,000 | - | 1,114,000 | - | - | - | - | 1,114,000 |
| Academy/Burn Room Repair & Construction | - | - | 110,000 | - | - | - | - | 110,000 |
| Carpet Replacement - Various Fire Stations | - | - | 125,000 | - | - | - | - | 125,000 |
| Jay Lively Recreation Center - Chillers | 2,100,000 | 2,071,421 | - | - | - | - | - | 2,071,421 |
| Citizen's Cemetery Columbarium | 50,000 | 50,000 | - | - | - | - | - | 50,000 |
| Citizen's Cemetery Expansion | 225,000 | 225,000 | - | - | - | - | - | 225,000 |
| Skate Park Expanded Concrete - Bushmaster | - | - | 50,000 | - | - | - | - | 50,000 |
| Ramada/Concrete Replacement-Mobile Haven | - | - | 50,000 | - | - | - | - | 50,000 |
| Dugout Shade Structures - Thorpe Park | - | - | 40,000 | - | - | - | - | 40,000 |
| Economic Development Fund | | | | | | | | |
| Acoustic Upgrade - Moonshot Incubator | - | - | 60,000 | - | - | - | - | 60,000 |
| Housing and Community Services Fund | | | | | | | | |
| Land Acquisition | 750,000 | 750,000 | - | - | - | - | - | 750,000 |
| Library Fund | | | | | | | | |
| Window Replacements - Downtown | 2,586,780 | 2,517,953 | 130,000 | - | - | - | - | 2,647,953 |
| Parking District Fund | | | | | | | | |
| Property Acquisition | 1,823,829 | - | 2,500,000 | 1,500,000 | - | 4,600,000 | - | 8,600,000 |



City of Flagstaff
Capital Improvement Program Summary
Fiscal Year 2026-27 - Fiscal Year 2030-31

| | Budget 2025-26 | Estimate 2025-26 | Budget 2026-27 | 2027-28 | 2028-29 | 2029-30 | 2030-31 | Total Plan |
|--|-------------------|---------------------|-------------------|------------|------------|------------|---------|---------------|
| General Government | | | | | | | | |
| Water Resource and Infrastructure Protection | | | | | | | | |
| Wildland Facility | \$ 648,000 | - | 4,598,000 | - | - | - | - | 4,598,000 |
| Capital Projects Funds | | | | | | | | |
| Non GO Bond Projects | | | | | | | | |
| USGS Buildings | 197,419 | 197,342 | - | - | - | - | - | 197,342 |
| USGS Renovations | 3,604,334 | 195,000 | 3,660,917 | - | - | - | - | 3,855,917 |
| Courthouse Parking Structure | 3,908,299 | 3,917,679 | - | - | - | - | - | 3,917,679 |
| Downtown Mile | 6,977,676 | 1,448,156 | 29,285,000 | 29,376,600 | 6,342,291 | - | - | 66,452,047 |
| Amtrak Station Platform | - | - | 79,000 | - | - | - | - | 79,000 |
| GO Bond Projects | | | | | | | | |
| FUTS/Open Space Land Acquisition | 2,376,851 | 1,518,817 | 1,600,000 | - | - | - | - | 3,118,817 |
| Proposition 441 | | | | | | | | |
| Arroyo Seco Inlet | 154,159 | 258,907 | - | - | - | - | - | 258,907 |
| Arroyo Seco - Dortha Channel | 2,770,770 | 2,889,415 | - | - | - | - | - | 2,889,415 |
| Property Acquisition | 150,000 | 1,458,938 | - | - | - | - | - | 1,458,938 |
| Cedar Crossing | 1,587,652 | 996,667 | - | - | - | - | - | 996,667 |
| Cedar - Linda Vista Channel | 2,044,003 | 1,806,392 | - | - | - | - | - | 1,806,392 |
| Linda Vista Crossing | 207,162 | 75,574 | - | - | - | - | - | 75,574 |
| Linda Vista Sidewalks | 377,143 | 361,143 | - | - | - | - | - | 361,143 |
| Grandview | 692,021 | 487,191 | - | - | - | - | - | 487,191 |
| Killip Inlet | 1,655,309 | 1,705,610 | - | - | - | - | - | 1,705,610 |
| Killip Outlet | 740,061 | 836,193 | - | - | - | - | - | 836,193 |
| Parkway Basins | 4,500 | 5,709 | - | - | - | - | - | 5,709 |
| The Wedge | 6,954,599 | 3,973,561 | - | - | - | - | - | 3,973,561 |
| Wildcat Digesters | - | - | - | 4,794,666 | 5,000,540 | 5,000,040 | - | 14,795,246 |
| Wildcat Pumps | 4,951,919 | 4,951,919 | - | - | - | - | - | 4,951,919 |
| Wildcat Co-Generation Unit Construction | - | - | 149,289 | - | 1,850,000 | - | - | 4,699,289 |
| Rio Reclaimed Generators | 3,500,000 | 3,911,205 | 1,734,400 | - | - | - | - | 5,645,605 |
| Turbo Blowers | 840,000 | 924,456 | 500,000 | - | - | - | - | 1,424,456 |
| Wastewater Project Contingency | - | - | - | - | - | 828,888 | - | 828,888 |
| Proposition 442 | | | | | | | | |
| Public Housing Redevelopment | 4,892,196 | - | 4,945,529 | - | - | - | - | 4,945,529 |
| Total General Government | \$ 69,088,719 | 46,077,822 | 57,130,635 | 38,371,266 | 13,192,831 | 10,428,928 | - | 165,201,482 |

City of Flagstaff
Capital Improvement Program Summary
Fiscal Year 2026-27 - Fiscal Year 2030-31

| | Budget 2025-26 | Estimate 2025-26 | Budget 2026-27 | 2027-28 | 2028-29 | 2029-30 | 2030-31 | Total Plan |
|----|-------------------|---------------------|-------------------|------------|-----------|-----------|---------|---------------|
| \$ | 27,125,732 | 18,911,369 | 5,768,258 | 7,494,666 | 6,850,540 | 5,828,928 | - | 44,853,761 |
| | 14,370,068 | 11,189,420 | 24,757,582 | 19,064,222 | 2,938,756 | - | - | 57,949,980 |
| | 27,592,919 | 15,977,033 | 26,604,795 | 11,812,378 | 3,403,535 | 4,600,000 | - | 62,397,741 |

General Government

Debt
Grant
Pay as You Go

DRAFT

City of Flagstaff
Capital Improvement Program Summary
Fiscal Year 2026-27 - Fiscal Year 2030-31

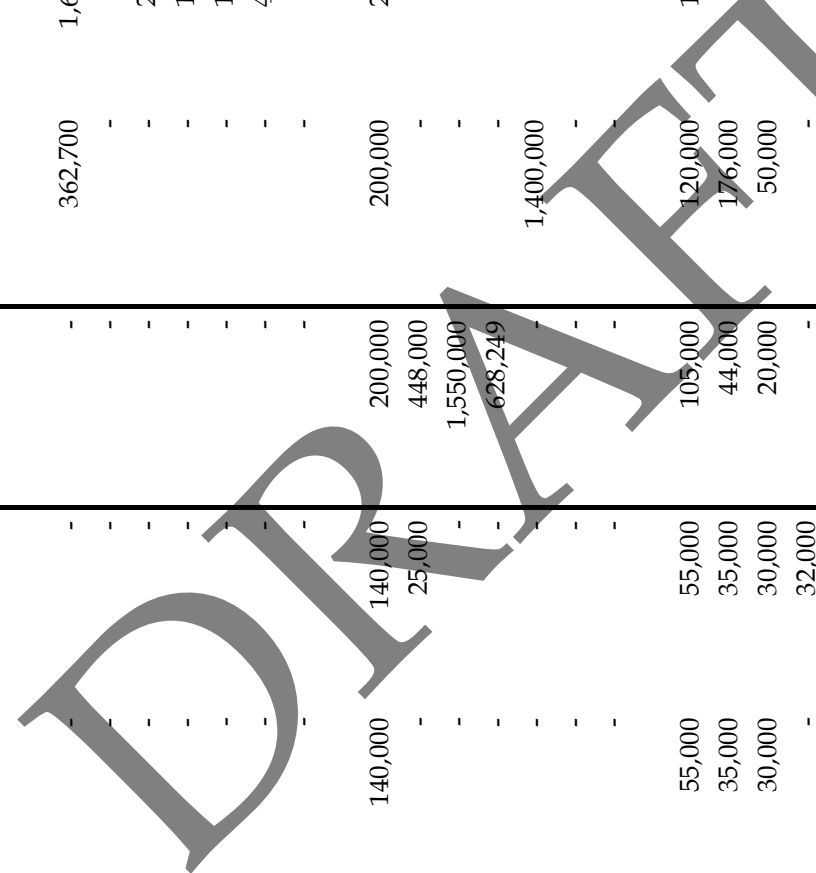
| | Budget 2025-26 | Estimate 2025-26 | Budget 2026-27 | 2027-28 | 2028-29 | 2029-30 | 2030-31 | Total Plan |
|--|-------------------|---------------------|-------------------|------------|------------|-----------|------------|---------------|
| Streets / Transportation | | | | | | | | |
| Streets - HURF | | | | | | | | |
| Equipment Barn Building #7 | \$ 300,000 | 300,000 | 3,875,000 | 3,700,000 | - | - | - | 7,875,000 |
| Meade Lane Rio De Flag Bridge Rehab | - | 15,000 | - | 56,200 | 364,700 | - | - | 435,900 |
| Sunnyside | - | - | - | 1,690,000 | - | - | - | 1,690,000 |
| Dirt Road Construction | - | - | - | 2,277,352 | - | - | - | 2,277,352 |
| Sidewalk Repairs/Replacements | - | - | - | - | 2,000,000 | - | - | 2,000,000 |
| Guardrail Improvements/Replacements | - | - | - | - | 1,000,000 | - | - | 1,000,000 |
| Bridge Repairs/Replacements | - | - | - | - | 5,000,000 | - | - | 5,000,000 |
| Transportation Tax Funded | | | | | | | | |
| Beulah Extension/University Realign | 500,000 | 500,000 | - | - | - | - | - | 500,000 |
| Switzer/Turquoise Roundabout | 5,000 | 5,000 | - | - | - | - | - | 5,000 |
| Road Repair and Street Safety | | | | | | | | |
| Pavement Overlay Program | 13,553,983 | 13,553,983 | 9,420,895 | 8,325,000 | 8,350,000 | 8,350,000 | 8,800,000 | 56,799,878 |
| Utility Replacements and Overlay | - | - | - | 1,000,000 | 1,000,000 | 1,000,000 | 525,532 | 3,525,532 |
| Coconino Estates - Phase I | 1,727,166 | 48,000 | 1,497,848 | - | - | - | - | 1,545,848 |
| Lone Tree Railroad Overpass | | | | | | | | |
| Lone Tree Railroad Overpass | 26,482,865 | 5,287,400 | 28,500,000 | 41,950,000 | 41,065,000 | 2,020,000 | - | 118,822,400 |
| Roadway, Pedestrian, Bicycle and Safety Improvements | | | | | | | | |
| New Street Projects | | | | | | | | |
| 4th Street/John Wesley Powell Extension | 8,750,000 | 10,425,000 | 22,875,000 | 14,530,000 | 1,500,000 | - | - | 49,330,000 |
| JWP - Lake Mary to Airport Phase I | 200,000 | - | 1,100,000 | 3,500,000 | 7,550,000 | - | - | 12,150,000 |
| JWP - Lake Mary to Airport Phase II | - | - | 1,200,000 | - | 2,102,000 | 6,754,292 | - | 10,056,292 |
| Ponderosa Parkway Extension | - | - | 200,000 | - | - | - | - | 200,000 |
| Street Widening Projects | | | | | | | | |
| Butler Avenue/Fourth Improvements | 2,330,900 | 628,900 | 14,081,100 | 16,166,825 | - | - | - | 30,876,825 |
| Lone Tree: Butler to O'Leary | 11,805,471 | 7,396,892 | 3,987,270 | - | - | - | - | 11,384,162 |
| Lone Tree: O'Leary to Pine Knoll | 200,000 | - | - | - | - | - | 2,000,000 | 2,000,000 |
| Lone Tree: Pine Knoll to Powell | 200,000 | - | - | - | - | - | - | - |
| Lone Tree Feasibility Study: O'Leary to JWP | - | 100,000 | 300,000 | - | - | - | - | 400,000 |
| Complete Street Conversion | - | - | - | - | - | - | 10,000,000 | 10,000,000 |
| Street Operations | | | | | | | | |
| Signal and Traffic Management | 5,000 | 5,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 505,000 |
| Lockett/Fourth Street Roundabout | 638,030 | 100,000 | - | - | - | - | - | 100,000 |
| Intersection Improvements | 470,000 | 470,000 | 100,000 | 50,000 | 100,000 | 100,000 | 75,000 | 895,000 |
| Quiet Zone Downtown Mile | 200,000 | 225,424 | 658,000 | 250,000 | - | - | - | 1,133,424 |
| Dark Sky Lighting | 750,000 | 750,000 | 750,000 | 750,000 | 750,000 | 750,000 | 750,000 | 4,500,000 |

City of Flagstaff
Capital Improvement Program Summary
Fiscal Year 2026-27 - Fiscal Year 2030-31

| | Budget 2025-26 | Estimate 2025-26 | Budget 2026-27 | 2027-28 | 2028-29 | 2029-30 | 2030-31 | Total Plan |
|---|-------------------|---------------------|-------------------|-----------|-----------|---------|-----------|---------------|
| Streets / Transportation | | | | | | | | |
| Street Operations - Continued | | | | | | | | |
| Neighborhood Plans | | 50,000 | 200,000 | - | - | - | 200,000 | 450,000 |
| West Route 66 | 350,000 | - | 4,800,000 | 5,000,000 | 1,350,000 | - | 1,350,000 | 12,500,000 |
| Country Club/Oakmont | 100,000 | 300,000 | 200,000 | 2,300,000 | - | - | - | 2,800,000 |
| San Francisco/Franklin Signal | - | - | 400,000 | - | - | - | - | 400,000 |
| Smokerise/Highway 89 | 885,998 | 423,000 | 925,000 | - | - | - | - | 1,348,000 |
| Signal - Woody Mountain/Rt 66 | - | 900,000 | - | - | - | - | - | 900,000 |
| Creststone Left Turn | - | - | 500,000 | - | - | - | - | 500,000 |
| Downtown Safety-Leroux to San Fran | - | - | 400,000 | - | - | - | - | 400,000 |
| Quiet Zone-Fanning and Steves | - | - | 200,000 | 1,100,000 | - | - | - | 1,300,000 |
| Traffic Calming | - | - | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 | 375,000 |
| Foxglen Median | - | 100,000 | - | - | - | - | - | 100,000 |
| La Plaza Vieja Traffic Calming | - | - | 1,500,000 | - | - | - | - | 1,500,000 |
| Downtown Safety-Sitgreaves to Humphries | - | - | - | 300,000 | - | - | - | 300,000 |
| Corridor Studies | - | - | - | - | - | - | 125,000 | 125,000 |
| Bicycle and Pedestrian Projects | | | | | | | | |
| General Planning | 152,000 | 152,000 | 155,800 | 159,695 | 163,687 | 167,780 | 171,974 | 970,936 |
| Bike/Ped Project Pre-Design | 50,000 | 50,000 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 1,050,000 |
| FUTS Asphalt Repair | 2,975,000 | 2,750,000 | - | - | - | - | 283,125 | 3,033,125 |
| Safe Streets Master Plan | 125,000 | 125,000 | 125,000 | 125,000 | 124,622 | - | - | 499,622 |
| US 180 Corridor | - | - | 8,000,000 | - | - | - | - | 8,000,000 |
| Route 66 - FUTS/ADA | - | - | 2,170,000 | - | - | - | - | 2,170,000 |
| Safe Routes to Schools | 55,500 | 40,000 | 15,500 | - | - | - | - | 55,500 |
| Flagstaff Urban Trail System | | | | | | | | |
| FUTS Signing | 20,000 | 10,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 110,000 |
| Switzer Canyon Trail | 3,424,304 | 3,424,304 | 350,000 | - | - | - | - | 3,774,304 |
| Foxglenn Trail | - | - | 268,000 | 852,000 | - | - | - | 1,120,000 |
| Spot Improvements | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 600,000 |
| Single Track/Forest Access | 50,000 | 50,000 | 120,000 | 120,000 | 120,000 | 120,000 | 120,000 | 650,000 |
| Mountain View Access | 100,000 | 100,000 | 450,000 | 452,000 | 3,198,000 | - | - | 4,200,000 |
| Sawmill Trail | 69,000 | 69,000 | 214,000 | 361,000 | - | - | - | 644,000 |
| Highland Mesa Park Trail | - | 150,000 | 1,450,000 | - | - | - | - | 1,600,000 |
| Country Club Trail | - | - | 119,200 | 750,800 | - | - | - | 870,000 |
| Mt Elden Base Trail Connection | - | - | 150,000 | - | - | - | - | 150,000 |
| Woodland Trail | - | - | - | 108,380 | 873,620 | - | - | 982,000 |

City of Flagstaff
Capital Improvement Program Summary
Fiscal Year 2026-27 - Fiscal Year 2030-31

| | Budget 2025-26 | Estimate 2025-26 | Budget 2026-27 | 2027-28 | 2028-29 | 2029-30 | 2030-31 | Total Plan |
|--|-------------------|---------------------|-------------------|-----------|-----------|---------|---------|---------------|
| Streets / Transportation | | | | | | | | |
| Flagstaff Urban Trail System - Continued | | | | | | | | |
| Bow and Arrow Trail | - | - | - | 362,700 | 1,652,300 | - | - | 2,015,000 |
| High Country Trail | - | - | - | - | - | 123,000 | 492,000 | 615,000 |
| Marshall Trail | - | - | - | - | 200,000 | 834,000 | - | 1,034,000 |
| Brannen Access | - | - | - | - | 120,000 | - | - | 120,000 |
| Lake Mary Trail | - | - | - | - | 150,000 | 412,000 | - | 562,000 |
| Linda Vista Trail | - | - | - | - | 496,000 | - | - | 496,000 |
| Santa Fe West Trail | - | - | - | - | - | 196,000 | 783,000 | 979,000 |
| Sidewalks | | | | | | | | |
| Sidewalk Infill Program | 140,000 | 140,000 | 200,000 | 200,000 | 200,000 | - | - | 740,000 |
| Fanning/Huntington Corner Rebuild | - | 25,000 | 448,000 | - | - | - | - | 473,000 |
| Lake Mary Corridor | - | - | 1,550,000 | - | - | - | - | 1,550,000 |
| Fort Valley Road | - | - | 628,249 | - | - | - | - | 628,249 |
| Forest Meadows/Highland Mesa | - | - | - | 1,400,000 | - | - | - | 1,400,000 |
| Fourth Street Sidewalks | - | - | - | - | - | 790,000 | - | 790,000 |
| Univ. Plaza/Thompson Sidewalks | - | - | - | - | - | - | 770,000 | 770,000 |
| Bikeways | | | | | | | | |
| Bike Lane Striping Program | 55,000 | 55,000 | 105,000 | 120,000 | 100,000 | 100,000 | 100,000 | 580,000 |
| Sinclair Ridge Trail | 35,000 | 35,000 | 44,000 | 176,000 | - | - | - | 255,000 |
| Bikeway Signing | 30,000 | 30,000 | 20,000 | 50,000 | 50,000 | 50,000 | 50,000 | 250,000 |
| Separate Bike Lanes Phase III | - | 32,000 | - | - | - | - | - | 32,000 |
| Bicycle Parking | 22,000 | - | 20,000 | - | - | - | - | 20,000 |
| Bicycle Boulevard | - | - | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 500,000 |
| Butler Avenue Complete Streets | 3,280,000 | 1,192,820 | 3,300,000 | 7,684,236 | - | - | - | 12,177,056 |
| Highway 180 | - | - | - | - | - | - | 524,000 | 524,000 |
| Enhanced Beacon Crossings | | | | | | | | |
| Humphreys Street at Fine Crossing | 100,000 | 100,000 | 650,000 | - | - | - | - | 750,000 |
| Lake Mary Rd at Walapai Crossing | - | - | 105,000 | 645,000 | - | - | - | 750,000 |
| Woodlands Village at FUTS Crossing | - | - | - | - | 105,000 | 645,000 | - | 750,000 |
| First/ Last Mile Grant | | | | | | | | |
| Bicycle Projects | 392,660 | 372,601 | 19,803 | - | - | - | - | 392,404 |
| Pedestrian Projects | 654,602 | 654,602 | 161,616 | - | - | - | - | 816,218 |
| General Imp and Partnerships | | | | | | | | |
| Reserve for Improvements | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 600,000 |



City of Flagstaff
Capital Improvement Program Summary
Fiscal Year 2026-27 - Fiscal Year 2030-31

| | Budget 2025-26 | Estimate 2025-26 | Budget 2026-27 | 2027-28 | 2028-29 | 2029-30 | 2030-31 | Total Plan |
|--|----------------------|---------------------|--------------------|--------------------|-------------------|-------------------|-------------------|--------------------|
| Streets / Transportation | | | | | | | | |
| General Imp and Partnerships - Continued | | | | | | | | |
| HSIP Program | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | - | - | 200,000 |
| Traffic Eng. - General Improvements | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 750,000 |
| Hwy 89 Lighting & Signal Upgrades | - | - | - | - | 2,119,773 | - | - | 2,119,773 |
| Fourth/Whetstone Roundabout | - | - | - | - | - | - | 350,000 | 350,000 |
| Total Streets / Transportation | \$ 81,559,479 | 51,515,926 | 119,379,281 | 117,382,188 | 82,674,702 | 23,232,072 | 28,289,631 | 422,473,800 |
| Debt | 5,000,000 | - | 18,200,000 | 70,050,000 | 56,500,000 | 1,600,000 | 3,100,000 | 149,450,000 |
| Grant | 7,000,000 | 2,699,254 | 33,125,495 | 23,413,666 | 12,565,685 | 6,754,292 | 8,024,000 | 86,582,392 |
| Pay as you go | 69,559,479 | 48,816,672 | 68,053,786 | 23,918,522 | 13,609,017 | 14,877,780 | 17,165,631 | 186,441,408 |

Streets / Transportation
 General Imp and Partnerships - Continued
 HSIP Program
 Traffic Eng. - General Improvements
 Hwy 89 Lighting & Signal Upgrades
 Fourth/Whetstone Roundabout
Total Streets / Transportation

Debt
 Grant
 Pay as you go

City of Flagstaff
Capital Improvement Program Summary
Fiscal Year 2026-27 - Fiscal Year 2030-31

| | Budget 2025-26 | Estimate 2025-26 | Budget 2026-27 | 2027-28 | 2028-29 | 2029-30 | 2030-31 | Total Plan |
|---|-------------------|---------------------|-------------------|-----------|-----------|-----------|---------|---------------|
| BBB Funds | | | | | | | | |
| Beautification | | | | | | | | |
| Water Tank Mural at Buffalo Park | \$ 345,000 | 25,000 | 330,000 | - | - | - | - | 355,000 |
| Route 66 Interpretive Trail | 45,565 | 8,000 | - | - | - | - | - | 8,000 |
| Switzer Canyon Roundabout | 447,608 | 150,000 | 462,500 | - | - | - | - | 612,500 |
| Phoenix Parking Plaza-DCC Civic Space | 35,000 | - | 50,000 | - | - | - | 300,000 | 350,000 |
| Downtown Mile - Underpasses | - | - | - | - | - | - | 100,000 | 100,000 |
| Phone Booth Library | 146,000 | 146,000 | - | - | - | - | - | 146,000 |
| Montalvo Park Mosaic Rebuild | 100,000 | 20,000 | - | - | - | - | - | 20,000 |
| Huntington Gabion and Ponderosa | 695,227 | 390,000 | 390,000 | - | - | - | - | 780,000 |
| East Side Streetscape Beautification | 100,000 | - | 100,000 | - | 125,000 | - | - | 225,000 |
| 4th Street/Lockett Roundabout | 100,000 | - | 175,000 | 425,000 | - | - | - | 600,000 |
| Indigenous Representation | - | - | 25,000 | 100,000 | - | - | - | 125,000 |
| Mural Initiative Alley Improvements | 50,000 | - | 50,000 | 100,000 | - | - | - | 150,000 |
| Rio de Flag | 50,000 | - | - | - | - | - | 25,000 | 25,000 |
| School Walkways, Pilot Project | - | - | - | 90,000 | - | - | - | 90,000 |
| Spruce Wash Wedge | 641,942 | 135,000 | 700,000 | - | - | - | - | 835,000 |
| North Edge - Milton/Route 66 | - | - | - | 30,000 | 200,000 | - | - | 230,000 |
| Milton and Butler Drainage | - | - | - | - | 100,000 | - | - | 100,000 |
| Butler Roundabout Improvements | - | - | - | 180,000 | 450,000 | - | - | 630,000 |
| City Hall Lawn | - | - | - | - | 100,000 | 250,000 | - | 350,000 |
| Fourth Street Bridge (Phase 2) | - | - | - | 125,000 | 500,000 | - | - | 625,000 |
| Lunar Landing Plaza | - | - | - | - | 50,000 | 250,000 | - | 300,000 |
| Pluto Piece | - | - | - | - | 25,000 | 200,000 | - | 225,000 |
| Airport Terminal Exterior Improvements | - | - | 150,000 | 700,000 | - | - | - | 850,000 |
| Heritage Square Sculpture and Art Feature | - | - | 110,000 | 390,000 | - | - | - | 500,000 |
| Joe Montoya Sculpture Garden | - | - | 275,000 | 275,000 | - | - | - | 550,000 |
| Future Projects | 500,000 | 400,000 | 500,000 | 400,000 | 400,000 | 400,000 | 400,000 | 2,500,000 |
| | 3,281,342 | 1,274,000 | 3,267,500 | 2,765,000 | 2,050,000 | 1,100,000 | 825,000 | 11,281,500 |
| Arts and Science | | | | | | | | |
| Neighborhood Plans Art Projects | 80,000 | 80,000 | - | - | - | - | - | 80,000 |
| FUTS Trail Sculpture | 33,222 | 33,222 | - | 60,000 | - | - | - | 93,222 |
| Multicultural Park Sculpture Exhibit | 175,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 900,000 |
| Thorpe Park Sculpture Exhibition | 90,000 | - | 110,000 | 90,000 | - | - | - | 200,000 |
| Indoor Art | - | - | - | 15,000 | - | - | - | 15,000 |
| Future Projects | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 150,000 |
| | 403,222 | 288,222 | 285,000 | 280,000 | 235,000 | 175,000 | 175,000 | 1,438,222 |

City of Flagstaff
Capital Improvement Program Summary
Fiscal Year 2026-27 - Fiscal Year 2030-31

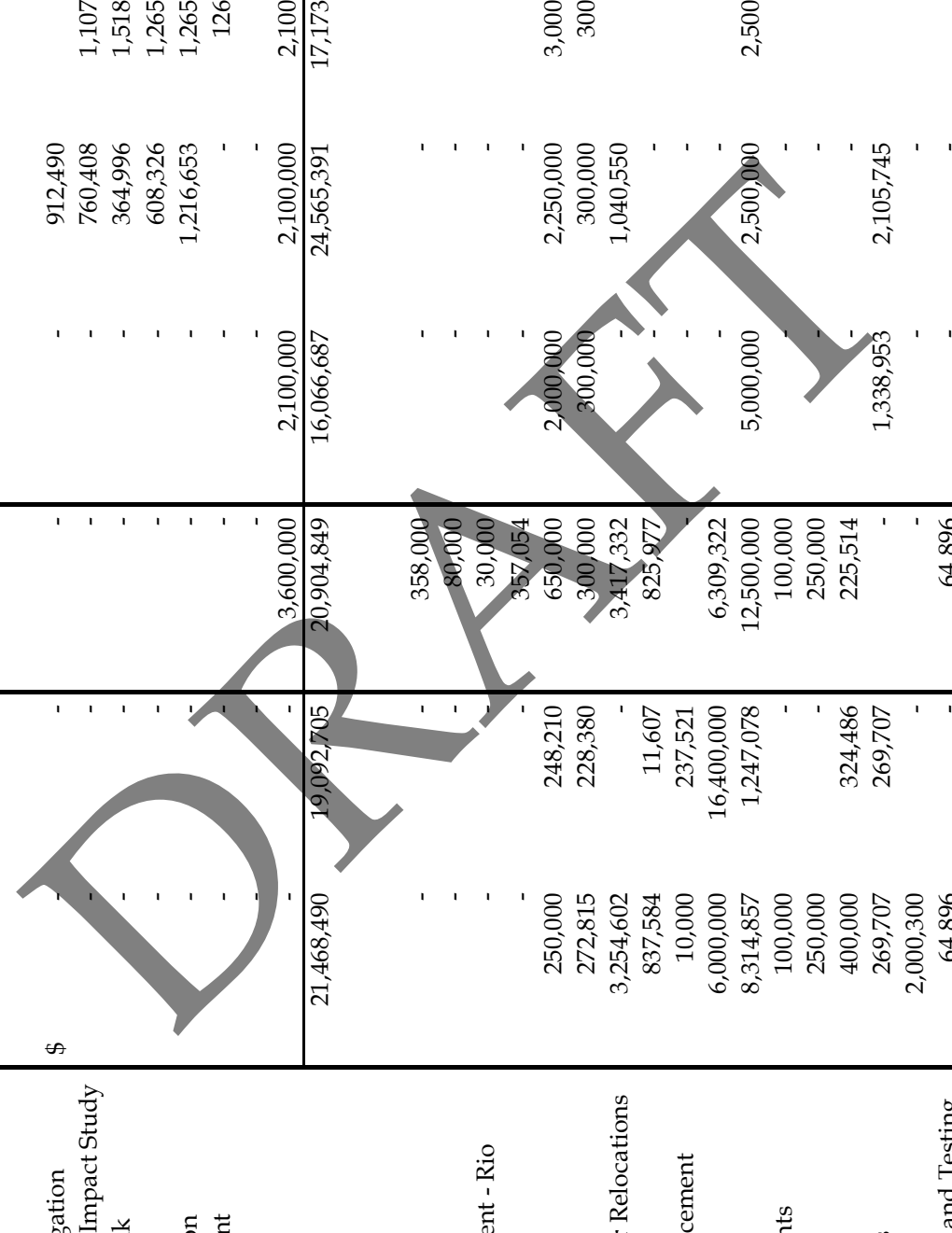
| | Budget 2025-26 | Estimate 2025-26 | Budget 2026-27 | 2027-28 | 2028-29 | 2029-30 | 2030-31 | Total Plan |
|------------------------------------|-------------------|---------------------|-------------------|-----------|-----------|-----------|-----------|---------------|
| BBB Funds | | | | | | | | |
| Recreation | | | | | | | | |
| Sports Courts | \$ 2,003,593 | 2,275,647 | - | - | - | - | - | 2,275,647 |
| West Side Park | 1,467,070 | 1,467,070 | - | - | - | - | - | 1,467,070 |
| Heritage Square Restrooms | 250,000 | 244,987 | - | - | - | - | - | 244,987 |
| Ponderosa Park Reconstruction | - | - | 1,030,000 | - | - | - | - | 1,030,000 |
| Thorpe Park Annex | 200,000 | 199,738 | - | - | - | - | - | 199,738 |
| Cheshire Park | 1,300,000 | - | 2,000,000 | - | - | - | - | 2,000,000 |
| Continental Regional Park Design | - | - | 1,500,000 | 1,000,000 | - | - | - | 2,500,000 |
| Hal Jensen HVAC in Gym | 150,000 | 179,361 | - | - | - | - | - | 179,361 |
| McMillan Mesa Trail Rehab | - | - | 312,254 | - | - | - | - | 312,254 |
| Open Space Land Acquisition | - | - | - | 800,000 | - | - | - | 800,000 |
| Picture Canyon FUTS Connection | - | - | - | 200,000 | - | - | - | 200,000 |
| Observatory Mesa Trail Plan | - | - | - | - | 300,000 | 400,000 | 400,000 | 1,100,000 |
| McMillan Mesa Property Restoration | - | - | - | - | - | 168,000 | - | 168,000 |
| | 5,370,663 | 4,366,803 | 4,842,254 | 1,200,000 | 1,100,000 | 568,000 | 400,000 | 12,477,057 |
| Total BBB Funds | \$ 9,055,227 | 5,929,025 | 8,394,754 | 4,245,000 | 3,385,000 | 1,843,000 | 1,400,000 | 25,196,779 |
| Grant | \$ 403,222 | 288,222 | 1,662,254 | - | - | - | - | 1,950,476 |
| Pay as you go | 8,652,005 | 5,640,803 | 6,732,500 | 4,245,000 | 3,385,000 | 1,843,000 | 1,400,000 | 23,246,303 |

City of Flagstaff
Capital Improvement Program Summary
Fiscal Year 2026-27 - Fiscal Year 2030-31

| | Budget 2025-26 | Estimate 2025-26 | Budget 2026-27 | 2027-28 | 2028-29 | 2029-30 | 2030-31 | Total Plan |
|---|-------------------|---------------------|-------------------|-----------|-----------|-----------|-----------|---------------|
| Water Services | | | | | | | | |
| Drinking Water | | | | | | | | |
| Roof/Flooring Replacement-Lake Mary WTP | | | 35,000 | - | - | - | - | 35,000 |
| Lake Mary Dam Repairs | | 99,177 | - | - | - | - | - | 99,177 |
| Rio de Flag Water Relocations | 1,604,634 | - | 1,811,250 | - | 1,016,400 | - | - | 2,827,650 |
| Aging Water Infrastructure Replacements | - | - | 198,007 | 900,000 | 1,000,000 | 1,000,000 | 1,000,000 | 4,098,007 |
| Water Vault/PRV Replacements | 830,729 | 630,193 | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 | 1,630,193 |
| Radio Read Meter Replacements | 2,345,050 | 256,276 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 1,756,276 |
| Reserve for Improvements | 122,604 | 119,561 | 337,459 | 350,958 | 364,996 | 379,596 | 394,780 | 1,947,350 |
| SCADA Well Upgrades | 30,000 | 5,884 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 155,884 |
| Red Gap Ranch ROW Survey | 75,000 | 14,409 | - | - | - | - | - | 14,409 |
| Cocoino Estates - Bundle #4 | 921,392 | 870,304 | - | - | - | - | - | 870,304 |
| Lake Mary Flocculations | 7,000,000 | 7,307,580 | 4,800,000 | - | - | - | - | 12,107,580 |
| Switzer Canyon Transmission Line Phase 4 | 10,000 | 1,018,068 | 10,000 | - | - | - | - | 1,028,068 |
| Switzer Canyon Transmission Line Phase 5 | 1,500,000 | 1,513,639 | 5,000,000 | - | - | - | - | 6,513,639 |
| Water Energy Efficiency Upgrades | 100,000 | 99,955 | 100,000 | - | - | - | - | 299,955 |
| Water Resources Master Plan | 110,002 | 110,002 | - | - | - | - | - | 110,002 |
| 1st Ave TRENX Waterline Replacement | 123,862 | 258,183 | - | - | - | - | - | 258,183 |
| Fort Tuthill Well | 2,200,000 | 2,567,145 | 1,600,000 | - | - | - | - | 4,167,145 |
| Inner Basin - Waterline | 1,000,000 | 1,469,102 | - | - | - | - | - | 1,469,102 |
| Lake Mary Raw Water Pipeline Rehab | 550,000 | 549,949 | 450,000 | 5,000,000 | - | 2,000,000 | - | 7,999,949 |
| Zone B Storage | 50,000 | 50,000 | 500,000 | - | - | - | - | 1,050,000 |
| Red Gap Hydrogeologic Study | 300,000 | 283,005 | - | - | - | - | - | 283,005 |
| Red Gap Ranch Water Quality Study | 432,640 | 432,640 | - | - | - | - | - | 432,640 |
| JW Powell Waterline Oversizing | 450,000 | 450,000 | 1,150,000 | - | - | - | - | 1,600,000 |
| Eastside Shop New Building | 1,000,000 | 100,000 | 400,000 | 1,000,000 | - | - | - | 1,500,000 |
| UV at Lake Mary Water Treatment Plant | 150,000 | 150,000 | - | - | - | - | - | 150,000 |
| Meade Lane Project | - | 272,915 | - | - | - | - | - | 272,915 |
| Lake Mary WTP 18" Meter and Vault | 293,821 | 443,348 | - | - | - | - | - | 443,348 |
| Woody Mountain Backup Power Project | 268,756 | - | - | - | - | - | - | - |
| Water System Master Plan | - | - | - | - | 150,000 | - | - | 150,000 |
| Water Rate Study | - | 21,370 | 50,000 | - | - | 75,000 | - | 146,370 |
| New Well and Pumphouse | - | - | - | 2,595,840 | 3,374,592 | 3,275,604 | 4,258,285 | 13,504,321 |
| Lake Mary Land Acquisition | - | - | - | - | 3,649,959 | - | - | 3,649,959 |
| Fort Tuthill Waterline Loop - Phase 2 | - | - | - | - | 2,433,306 | - | - | 2,433,306 |
| Fort Valley Shopping Center | - | - | 108,160 | 562,432 | - | - | - | 670,592 |
| Inner Basin Line - Schultz/Reservoir | - | - | 224,973 | - | 3,649,959 | - | 3,947,795 | 7,822,727 |
| Inner Basin - Spring Box/Collection Rehab | - | - | - | 233,972 | - | 2,530,638 | 2,631,864 | 5,396,474 |
| Woody Mountain Wellfield Powerline Burial | - | - | - | 2,193,485 | 2,433,306 | - | - | 4,626,791 |

City of Flagstaff
Capital Improvement Program Summary
Fiscal Year 2026-27 - Fiscal Year 2030-31

| | Budget 2025-26 | Estimate 2025-26 | Budget 2026-27 | 2027-28 | 2028-29 | 2029-30 | 2030-31 | Total Plan |
|---|-------------------|---------------------|-------------------|------------|------------|------------|------------|---------------|
| Water Services | | | | | | | | |
| Drinking Water - Continued | | | | | | | | |
| Red Gap Ranch Geotech Investigation | - | - | - | - | 912,490 | - | - | 912,490 |
| Red Gap Ranch NEPA Environ. Impact Study | - | - | - | - | 760,408 | 1,107,155 | - | 1,867,563 |
| Railroad Springs #3 Storage Tank | - | - | - | - | 364,996 | 1,518,383 | - | 1,883,379 |
| Pine Del Waterline Upsizing | - | - | - | - | 608,326 | 1,265,319 | 1,315,932 | 3,189,577 |
| Red Gap Ranch ROW Acquisition | - | - | - | - | 1,216,653 | 1,265,319 | - | 2,481,972 |
| Turquoise Waterline Replacement | - | - | - | - | - | 126,532 | 1,315,932 | 1,442,464 |
| ADOT Cast Iron | - | - | - | - | - | - | 1,973,898 | 1,973,898 |
| Unprogrammed Projects | - | - | 3,600,000 | 2,100,000 | 2,100,000 | 2,100,000 | 2,100,000 | 12,000,000 |
| | 21,468,490 | 19,092,705 | 20,904,849 | 16,066,687 | 24,565,391 | 17,173,546 | 19,468,486 | 117,271,664 |
| Wastewater | | | | | | | | |
| Pavement Repair | - | - | 358,000 | - | - | - | - | 358,000 |
| Roof Repair - Admin Building | - | - | 80,000 | - | - | - | - | 80,000 |
| Carpet, Paint, Ceiling Replacement - Rio | - | - | 30,000 | - | - | - | - | 30,000 |
| Master Plan - Collections | - | - | 357,054 | - | - | - | - | 357,054 |
| Aging Sewer Replacements | 250,000 | 248,210 | 650,000 | 2,000,000 | 2,250,000 | 3,000,000 | 4,700,000 | 12,848,210 |
| Reserve for Improvements | 272,815 | 228,380 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 1,728,380 |
| Rio de Flag Flood Control Sewer Relocations | 3,254,602 | - | 3,417,332 | - | 1,040,550 | - | - | 4,457,882 |
| Coconino Estates - Bundle #4 | 837,584 | 11,607 | 825,977 | - | - | - | - | 837,584 |
| First Ave/Route 66 Sewer Replacement | 10,000 | 237,521 | - | - | - | - | - | 237,521 |
| Wildcat Interceptor Project | 6,000,000 | 16,400,000 | 6,309,322 | - | - | - | - | 22,709,322 |
| Rio Solids Treatment | 8,314,857 | 1,247,078 | 12,500,000 | 5,000,000 | 2,500,000 | 2,500,000 | - | 23,747,078 |
| Sewer Collection AIR Assessments | 100,000 | - | 100,000 | - | - | - | - | 100,000 |
| Rio de Flag Fiber Upgrade | 250,000 | - | 250,000 | - | - | - | - | 250,000 |
| Wildcat Roof Replacement | 400,000 | 324,486 | 225,514 | - | - | - | - | 550,000 |
| Rio Main Motor Control Centers | 269,707 | 269,707 | - | 1,338,953 | 2,105,745 | - | - | 3,714,405 |
| BNSF Sewer Relocations | 2,000,300 | - | - | - | - | - | - | - |
| Adv Water Treatment Sampling and Testing | 64,896 | - | 64,896 | - | - | - | - | 64,896 |
| Facility Master Plan Update | 400,000 | 300,552 | - | - | 400,000 | - | - | 700,552 |
| Meade Lane Project | 39,800 | - | 39,800 | - | - | - | - | 39,800 |
| Wastewater Plant | - | - | 1,338,953 | 1,754,788 | - | - | 5,000,000 | 8,093,741 |
| Sewer Rate Study | - | - | - | 47,700 | - | - | 50,000 | 97,700 |
| Headworks Rehab | - | - | - | 1,348,536 | 1,338,953 | - | - | 2,687,489 |
| Adv Water Treatment Pilot Project | - | - | - | 540,800 | 2,812,160 | - | - | 3,352,960 |
| Wildcat Solar Drying | - | - | - | 1,338,953 | 1,754,788 | - | - | 3,093,741 |
| East Industrial Sewer Improvements | - | - | - | 608,326 | - | - | - | 608,326 |

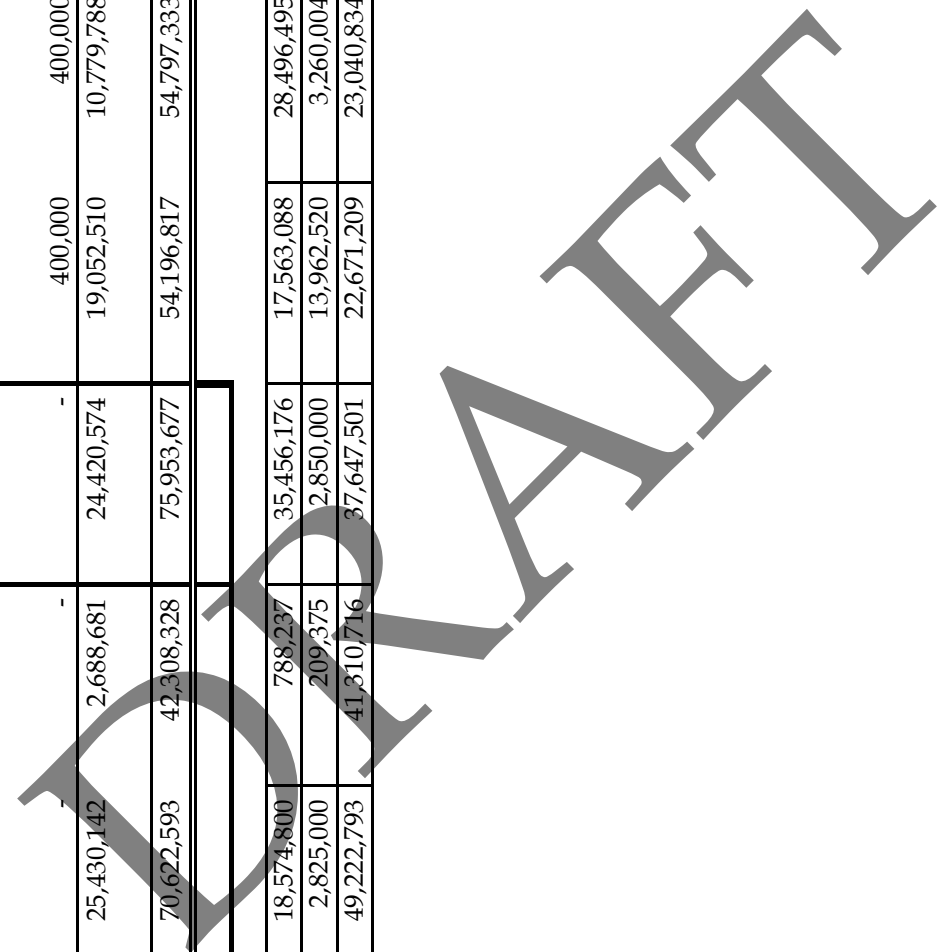


City of Flagstaff
Capital Improvement Program Summary
Fiscal Year 2026-27 - Fiscal Year 2030-31

| | Budget 2025-26 | Estimate 2025-26 | Budget 2026-27 | 2027-28 | 2028-29 | 2029-30 | 2030-31 | Total Plan |
|--|-------------------|---------------------|-------------------|------------|------------|-----------|------------|---------------|
| Water Services | | | | | | | | |
| Wastewater - Continued | | | | | | | | |
| Sunnyside Trunk Upsizing | - | - | - | 304,163 | - | - | - | 304,163 |
| Ponderosa Parkway - McMillan Mesa | - | - | - | 467,943 | - | - | - | 467,943 |
| East Railroad Upsizing | - | - | - | - | 608,326 | - | - | 608,326 |
| Rio Roof Replacement | - | - | - | - | 3,041,632 | - | - | 3,041,632 |
| University Heights Oversizing | - | - | - | - | - | 1,006,179 | - | 1,006,179 |
| Unprogrammed Projects | - | - | 500,000 | 1,000,000 | 1,000,000 | 1,000,000 | - | 4,500,000 |
| | 22,464,561 | 19,267,541 | 27,346,848 | 16,050,162 | 19,152,154 | 7,806,179 | 11,050,000 | 100,672,884 |
| Reclaimed Water | | | | | | | | |
| 8" Bottleneck - Reclaimed Line | - | 136,538 | 2,700,000 | 2,040,682 | - | - | - | 4,877,220 |
| Rate Study - Reclaimed Portion | - | 80 | 28,122 | - | - | - | 32,898 | 61,100 |
| Wildcat Interceptor Project | 970,136 | 974,519 | - | - | - | - | - | 974,519 |
| Reclaimed Water Meters/ Vaults | - | 25,000 | - | - | - | - | - | 25,000 |
| Rio Reclaimed Pump Valve Actuators | 43,264 | 43,264 | - | - | - | - | - | 43,264 |
| Rio Reclaimed PRV Station Raise/Relocate | 246,000 | 80,000 | 553,284 | 512,296 | - | - | - | 1,145,580 |
| Bushmaster Park Booster Comms & Flow Mete | - | - | - | 324,480 | - | - | - | 324,480 |
| Unprogrammed Projects | - | - | - | 150,000 | 300,000 | 300,000 | 267,102 | 1,017,102 |
| | 1,259,400 | 1,259,401 | 3,281,406 | 3,027,458 | 300,000 | 300,000 | 300,000 | 8,468,265 |
| Stormwater | | | | | | | | |
| Concrete Repair - Continental and Cheshire | - | - | 280,000 | - | - | - | - | 280,000 |
| Rio de Flag | 18,329,753 | 457,687 | 15,281,000 | 3,320,000 | 5,100,000 | 5,100,000 | 25,000 | 29,283,687 |
| Spot Improvements | 350,000 | 473,734 | 350,000 | 350,000 | 350,000 | 250,000 | 250,000 | 2,023,734 |
| Stormwater Capital Reserve | 218,405 | 135,505 | 218,405 | 218,405 | 218,405 | 218,405 | 218,405 | 1,227,530 |
| Right-of-Way Acquisition | - | 55,000 | 64,105 | 64,105 | 64,105 | 64,105 | 64,105 | 375,525 |
| Side Drain Lateral Santa Fe Avenue | 3,531,984 | 196,700 | 3,395,000 | - | - | - | - | 3,591,700 |
| Big Fill Lake | 1,000,000 | 125,000 | - | 11,500,000 | 3,100,000 | - | - | 14,725,000 |
| Fanning Wash at Steves Boulevard | - | 24,800 | - | 1,200,000 | - | - | - | 1,224,800 |
| Meade Lane Drainage Improvement | 1,000,000 | 275,000 | 832,064 | - | - | - | - | 1,107,064 |
| Shadow Mountain-Detention Basin | - | 42,120 | - | - | - | 2,996,725 | - | 3,038,845 |
| Fanning Wash Diversion | - | 103,135 | 4,000,000 | 2,000,000 | - | - | - | 6,103,135 |
| Fanning Wash Channel Capacity | 1,000,000 | 800,000 | - | - | - | - | - | 800,000 |
| Steves Boulevard Wash at Soliere | - | - | - | - | 570,583 | 596,259 | - | 1,166,842 |
| Columbia Circle | - | - | - | - | - | - | 950,667 | 950,667 |
| Smokerise Neighborhood Drainage | - | - | - | - | 976,695 | - | - | 976,695 |
| Mobile Haven Drainage Ditch Improvement | - | - | - | - | - | 1,252,145 | - | 1,252,145 |

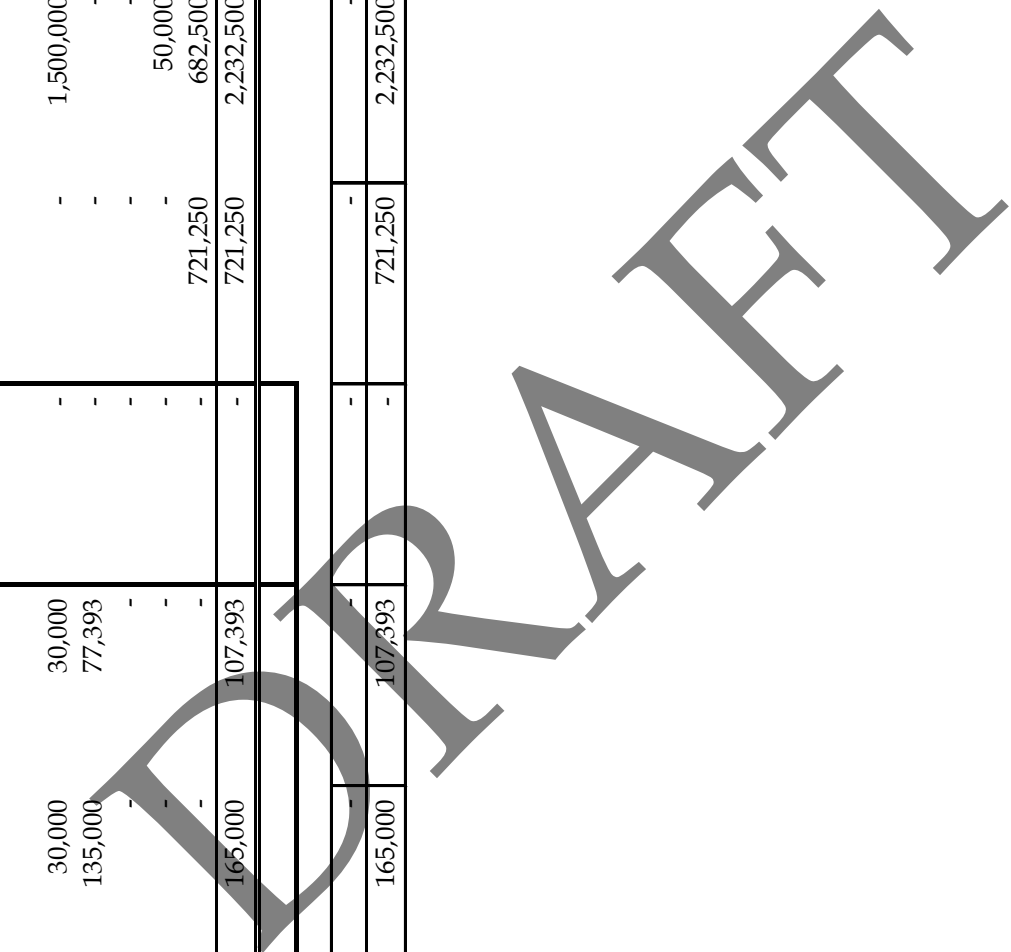
City of Flagstaff
Capital Improvement Program Summary
Fiscal Year 2026-27 - Fiscal Year 2030-31

| | Budget 2025-26 | Estimate 2025-26 | Budget 2026-27 | 2027-28 | 2028-29 | 2029-30 | 2030-31 | Total Plan |
|-------------------------------|-------------------|---------------------|-------------------|------------|------------|------------|------------|---------------|
| Water Services | | | | | | | | |
| Stormwater - Continued | | | | | | | | |
| Unprogrammed Projects | \$ - | - | - | 400,000 | 400,000 | 500,000 | 1,241,823 | 2,541,823 |
| | 25,430,142 | 2,688,681 | 24,420,574 | 19,052,510 | 10,779,788 | 10,977,639 | 3,350,000 | 71,269,192 |
| Total Water Services | \$ 70,622,593 | 42,308,328 | 75,953,677 | 54,196,817 | 54,797,333 | 36,257,364 | 34,168,486 | 297,682,005 |
| Debt | 18,574,800 | 788,237 | 35,456,176 | 17,563,088 | 28,496,495 | 10,400,794 | 10,345,591 | 103,050,381 |
| Grant | 2,825,000 | 209,375 | 2,850,000 | 13,962,520 | 3,260,004 | 2,667,948 | 450,000 | 23,399,847 |
| Pay as you go | 49,222,793 | 41,310,716 | 37,647,501 | 22,671,209 | 23,040,834 | 23,188,622 | 23,372,895 | 171,231,777 |



City of Flagstaff
Capital Improvement Program Summary
Fiscal Year 2026-27 - Fiscal Year 2030-31

| | Budget 2025-26 | Estimate 2025-26 | Budget 2026-27 | 2027-28 | 2028-29 | 2029-30 | 2030-31 | Total Plan |
|---|-------------------|---------------------|-------------------|---------|-----------|-----------|-----------|---------------|
| Solid Waste | | | | | | | | |
| Module II-Cell D Excavation | \$ 30,000 | 30,000 | - | - | 1,500,000 | 1,500,000 | 1,000,000 | 4,030,000 |
| Leachate Pump | 135,000 | 77,393 | - | - | - | - | - | 77,393 |
| Module II-Cell D Construction | - | - | - | - | - | 1,795,500 | 1,575,000 | 3,370,500 |
| Module II-Cell D Const. QA/QC | - | - | - | - | 50,000 | 150,000 | - | 200,000 |
| Litter Control Perimeter Fence Enhancements | - | - | - | 721,250 | 682,500 | - | - | 1,403,750 |
| Total Solid Waste | \$ 165,000 | 107,393 | - | 721,250 | 2,232,500 | 3,445,500 | 2,575,000 | 9,081,643 |
| Debt | | | | | | | | |
| Pay as you go | \$ 165,000 | 107,393 | - | 721,250 | 2,232,500 | 1,500,000 | 2,575,000 | 7,581,643 |



City of Flagstaff
Capital Improvement Program Summary
Fiscal Year 2026-27 - Fiscal Year 2030-31

| | Budget 2025-26 | Estimate 2025-26 | Budget 2026-27 | 2027-28 | 2028-29 | 2029-30 | 2030-31 | Total Plan |
|---|-------------------|---------------------|-------------------|-----------|-----------|------------|-----------|---------------|
| Airport | | | | | | | | |
| Hangar Roof Repair - Foxtrot | - | - | 50,000 | - | - | - | - | 50,000 |
| Hangar Roof Repair - Executive | - | - | 30,000 | - | - | - | - | 30,000 |
| Land Protection Acquisition - South | - | - | 2,200,000 | - | - | - | - | 2,200,000 |
| Multi Use Building - Design | 248,562 | 184,113 | - | - | - | - | - | 184,113 |
| Multi Use Building - Construction Phase I | 4,447,776 | 4,447,776 | - | - | - | - | - | 4,447,776 |
| Multi Use Building - Construction Phase II | 3,706,499 | 920,703 | 5,155,136 | - | - | - | - | 6,075,839 |
| Multi Use Building - Construction Phase III | - | - | 9,166,125 | - | - | - | - | 9,166,125 |
| Wildlife Deterrent Fencing | - | - | 1,750,000 | - | - | - | - | 1,750,000 |
| ADOT Environmental Assessment | 665,061 | 893 | 657,728 | - | - | - | - | 658,621 |
| Airport Pavement Management System | 1,000,000 | - | 1,000,000 | - | - | - | - | 1,000,000 |
| FAA BIL Terminal Expansion | - | - | 5,007,200 | - | - | - | - | 5,007,200 |
| FAA BIL Terminal Accessibility | - | - | 216,500 | - | - | - | - | 216,500 |
| Terminal Accessibility Improvements | 1,200,000 | - | - | 1,400,000 | - | - | - | 1,400,000 |
| Runway Pavement Repair | - | - | - | 1,000,000 | - | - | - | 1,000,000 |
| Runway Reconstruction Study | - | - | - | 1,000,000 | - | - | - | 1,000,000 |
| Taxiway A Rehabilitate - Design | - | - | - | 2,550,000 | - | - | - | 2,550,000 |
| Apron/Taxiway W Relocation - Design | - | - | - | - | 1,200,000 | - | - | 1,200,000 |
| Design/Construct Runway LED Lighting | - | - | - | - | 2,000,000 | - | - | 2,000,000 |
| Taxiway W Rehab and Relocation | - | - | - | - | - | 11,650,000 | - | 11,650,000 |
| Runway Safety Area Grading and Drainage | - | - | - | - | - | 1,350,000 | - | 1,350,000 |
| Design and Reconstruct Taxi Lane W | - | - | - | - | - | - | 2,500,000 | 2,500,000 |
| Design Runway 3/21 Reconstruct and REILS | - | - | - | - | - | - | 2,000,000 | 2,000,000 |
| Total Airport | \$ 11,267,898 | 5,553,485 | 25,232,689 | 5,950,000 | 3,200,000 | 13,000,000 | 4,500,000 | 57,436,174 |
| Grant | \$ 10,616,897 | 5,328,562 | 23,972,700 | 5,496,015 | 2,946,360 | 12,344,245 | 4,160,600 | 54,248,482 |
| Pay as you go | 651,001 | 224,923 | 1,259,989 | 453,985 | 253,640 | 655,755 | 339,400 | 3,187,692 |

**City of Flagstaff
 Unfunded Capital Improvements
 Fiscal Year 2026-27**

The following is a list of projects that currently do not have a funding source and therefore are unfunded city capital projects at this time. This list is updated annually as changes in funding occur as well as changes in priorities for the city.

General Government

Fire Department

| | |
|--|---------------|
| Station 7 - Planning, Engineering, and Equipment - 4 Acre Campus | \$ 19,235,500 |
| John Wesley Powell Administrative Offices and Equipment - 2 Acres | 9,737,000 |
| Wildland Wildfire Management Training Station | 2,165,000 |
| Training Center Classroom/Apparatus Storage, Locker Rooms, Offices | 7,650,000 |
| Live Fire Burn Box, Exterior Staircase and Paint | 275,000 |
| Station 1 - Bunk Dorm Room Additions | 575,000 |
| Station 2 - Bunk Dorm Room Additions | 575,000 |
| Station 3 - Bunk Dorm Room Additions | 575,000 |
| Station 2 - Concrete Redesign and Replacement | 250,000 |
| Station 2 - Rock Wall Erosion Protection | 750,000 |
| Station 4 - Remodel | 795,700 |
| Station Single Tones and Preemption Hardware | 500,000 |
| Signal Preemption | 965,000 |
| | 44,048,200 |

Police Department

| | |
|---|------------|
| John Wesley Powell Police Department Substation | 2,550,000 |
| LEAF Expansion and Renovation | 23,294,500 |
| Commerce Warehouse Records and Evidence Rehab/Expansion | 2,700,000 |
| | 28,544,500 |

Municipal Facilities

| | |
|---|------------|
| City Hall Main Entry Redesign | 2,000,000 |
| City Hall Window Replacements | 4,600,000 |
| Core Services - Building #4 (Facilities) | 6,000,000 |
| Courthouse Parking | 5,500,000 |
| Downtown Connection Center Parking Structure | TBD |
| Old Courthouse Redevelopment Parking | TBD |
| Records Storage Facility | 2,000,000 |
| Repurposing of Decommissioned City Facilities | TBD |
| | 20,100,000 |

Public Works

| | |
|--|------------|
| Downtown District Infrastructure Refurbishment | 30,000,000 |
| Downtown Decorative Dark Sky Light Pole Replacements | 3,000,000 |
| | 33,000,000 |

City of Flagstaff
Unfunded Capital Improvements
Fiscal Year 2026-27

| | | |
|------------------------------------|---------------------------------|--------------------|
| Flagstaff Housing Authority | | |
| Public Housing Redevelopment | \$ | 170,000,000 |
| | | 170,000,000 |
| | Total General Government | 295,692,700 |

Parks, Recreation, Open Space and Events (PROSE)

Parks

| | |
|---|-------------|
| Cemetery Roadway Repair and Replacement | 350,000 |
| Christensen Park Development | 7,000,000 |
| Clay Basin Park Development | 13,750,000 |
| Continental Regional Park Development (Includes Girls Softball Complex) | 50,000,000 |
| Field Lighting Upgrades to LED | 1,000,000 |
| Lake Mary Regional Park Development | 30,000,000 |
| Indigenous Community Culture Center in Thorpe Park | 6,000,000 |
| Downtown Connection Center Civic Space | 1,000,000 |
| Splash Pad Development | 500,000 |
| | 109,600,000 |

Recreation

| | |
|--|------------|
| Aquaplex Kids Club Outdoor Play Area | 60,000 |
| Aquaplex Competitive Lap Pool - 25 to 50 Meter | 20,000,000 |
| Jay Lively Second Sheet of Ice | 20,000,000 |
| Snow Play Area | 6,000,000 |
| | 46,060,000 |

Open Space

| | |
|---|------------|
| Property Acquisition to Preserve Additional Sensitive Areas and Add Connectivity: | |
| Walnut Canyon Regional Preserve (Sections 22, 28, 30) | 22,000,000 |
| Priority Connector 1A (Walnut Canyon to Fort Tuthill) | 11,500,000 |
| Priority Connector 1C (Observatory Mesa to McMillan Mesa) | 5,100,000 |
| Priority Connector 1D (Picture Canyon to Walnut Canyon) | 6,100,000 |
| Priority Connector 1E (Observatory Mesa to Fort Tuthill) | 9,500,000 |
| Priority Connector 1F (Inner-city McMillian Mesa to Walnut Canyon) | 8,400,000 |
| | 62,600,000 |

Events, Marketing and Athletics

| | |
|-------------------------------|-----------|
| Special Events Facility/Venue | 6,000,000 |
| | 6,000,000 |

Total PROSE 224,260,000

Economic Vitality

Parking

| | |
|--|------------|
| Additional Downtown District Parking Inventory | 10,000,000 |
| | 10,000,000 |

**City of Flagstaff
 Unfunded Capital Improvements
 Fiscal Year 2026-27**

| | | |
|---|--------------------------------|--------------------|
| Airport | | |
| Terminal Expansion | \$ | 70,000,000 |
| Hangars | | 10,000,000 |
| Rental Car Storage Lot Improvements | | 5,000,000 |
| | | 85,000,000 |
| Library | | |
| New Eastside Library Building | | 30,000,000 |
| | | 30,000,000 |
| | Total Economic Vitality | 125,000,000 |
| Solid Waste | | |
| Public Works Campus Completion - Solid Waste Barn Extension | | 4,000,000 |
| Landfill - Onsite Well | | 2,020,000 |
| Landfill - Satellite Barn Design | | 150,000 |
| Landfill - Satellite Barn Construction | | 1,500,000 |
| Landfill - Water Onsite Infrastructure | | 1,180,000 |
| Landfill - Stormwater Infrastructure | | 1,000,000 |
| | | 9,850,000 |
| | Total Solid Waste | 9,850,000 |
| Water Services | | |
| Drinking Water | | |
| Aging Infrastructure | | 20,000,000 |
| Bonito Load Out Station | | 750,000 |
| Christmas Tree Tank Rehabilitation | | 500,000 |
| Flow Meter Replacements | | 500,000 |
| Inner Basin Diesel Engine Replacements (IB#9, IB#14) | | 200,000 |
| Inner Basin Pipeline Assessment/Design | | 500,000 |
| Inner Basin Pipeline Rehabilitation | | 8,200,000 |
| Inner Basin Spring Box Collection | | 5,396,500 |
| Kinlani Tank Rehabilitation | | 100,000 |
| Main Tank Rehabilitation | | 1,200,000 |
| New Wells and Pumphouse | | 14,600,000 |
| North Reservoir Treatment Plant | | 3,000,000 |
| Paradise Tank Rehabilitation | | 500,000 |
| Red Gap Ranch Pipeline 100% Design | | 12,000,000 |
| Red Gap Ranch Pipeline Construction | | 575,000,000 |
| | | 642,446,500 |

City of Flagstaff
Unfunded Capital Improvements
Fiscal Year 2026-27

Wastewater

| | | |
|--|----|-------------|
| Wastewater Treatment Plant Expansion - Design and Construction | \$ | 220,000,000 |
| Rio de Flag Water Reclamation Plant Projects | | |
| Influent Grit Removal | | 750,000 |
| Wildcat Hill Water Reclamation Plant Projects | | |
| Add Post Anoxic Zone | | 2,152,000 |
| Add Initial Anaerobic Zone | | 2,400,000 |
| Headworks Motor Control Center (MCC) and Rehab | | 2,372,439 |
| Improve Baffling and Weirs at Secondary Clarifiers | | 480,000 |
| Septage/Grease Station | | 5,400,000 |
| | | 233,554,439 |

Wastewater Collection/Reclaim Distribution

| | | |
|----------------------|--|------------|
| Aging Infrastructure | | 700,000 |
| Solids Handling | | 9,100,000 |
| Wildcat Ultraviolet | | 6,000,000 |
| | | 15,800,000 |

Reclaimed Water

| | | |
|---|--|------------|
| 8" Bottleneck - Additional Funds | | 1,500,000 |
| Buffalo Park Chlorine Building Upgrade | | 2,100,000 |
| Bushmaster Booster Station, Pump and Automatic Valve | | 500,000 |
| Cemex and County Yard Flow Monitoring Stations | | 450,000 |
| Master Radio Tower - Rio de Flag | | 200,000 |
| Recharge and Recovery Project | | 500,000 |
| Reclaim Meter and Vault Upgrades (Program) | | 500,000 |
| Rio Reclaim Booster Pump Station - Upgrades | | 600,000 |
| Rio Reclaim Distribution System Upgrades | | 350,000 |
| Rio Storage Tank | | 608,326 |
| Water Line Loop - Foxglenn Park to Continental/Wildcat Hill | | 12,800,000 |
| Water System Expansion - Westside | | 4,500,000 |
| Wildcat Hill Reclaim Booster | | 4,600,000 |
| Wildcat Hill Storage Tank | | 632,600 |
| | | 29,840,926 |

Stormwater

| | | |
|--|--|------------|
| Dam Safety Repairs | | 2,000,000 |
| Darleen Drive Drainage Improvement | | 337,500 |
| Hospital Hill Storm Drains | | 4,000,000 |
| Leroux Avenue at Rio de Flag Low Water Crossing | | 787,500 |
| Mattson Wash Drainage Improvements | | 5,000,000 |
| Mobile Haven Drainage Ditch Improvement | | 2,225,000 |
| Rio de Flag Culvert Improvements Near Flagstaff Mall | | 19,600,000 |
| Rio de Flag Culvert Replacement at Fremont Avenue | | 3,000,000 |
| Rio de Flag Culvert Replacement at Peak View Drive | | 3,000,000 |
| Smokerise Neighborhood Drainage Improvements | | 1,125,000 |

**City of Flagstaff
 Unfunded Capital Improvements
 Fiscal Year 2026-27**

Stormwater - Continued

| | | |
|--|----|-------------|
| South Fork of Clay Wash Channel Improvements | \$ | 2,500,000 |
| South Mount Elden Flood Mitigation | | 3,450,000 |
| Southside Neighborhood Drainage near Phoenix and Cottage | | 2,000,000 |
| Spruce Wash Tunnel Between Killip and Route 66 | | 46,000,000 |
| Switzer Canyon Wash Lower Reach (Huntington Drive Area) | | 2,400,000 |
| Switzer Canyon Wash Upper Reach | | 6,210,000 |
| University Heights Drainage Improvements | | 3,375,000 |
| West Street Wash Storm Sewer | | 8,400,000 |
| | | 115,410,000 |

Total Water Services **1,037,051,865**

**City Engineering
 Transportation**

| | | |
|---|--|-------------|
| Bicycle and Pedestrian Projects from Active Transportation Master Plan | | 77,050,000 |
| Bridges and Tunnels | | 65,688,000 |
| East Butler Avenue Extension to Section 20 | | 17,250,000 |
| Empire Avenue Extension to East Route 66 | | 12,305,000 |
| Enhanced Crossings | | 14,594,000 |
| FUTS Trails | | 26,142,000 |
| I-40/Woody Mountain Road Traffic Interchange | | 65,727,000 |
| Lone Tree - Pine Knoll to John Wesley Powell (I-40 Traffic Interchange) | | 172,500,000 |
| Milton Road Corridor Improvements (ADOT Partnership) | | 51,294,000 |
| Ponderosa Parkway Extension (Route 66 to the North) | | 11,216,000 |
| Riordan Ranch Street Backage Road | | 2,300,000 |
| Sidewalks | | 17,756,000 |
| Steves Boulevard/Lakin Realignment | | 1,783,000 |
| Sunnyside Neighborhood Improvements | | 5,635,000 |
| Woody Mountain Loop - Route 66 to I-40 | | 25,519,000 |
| Yale/Plaza Way/Metz Walk Backage Road | | 3,450,000 |
| Linda Vista Extension to Route 66 | | 7,000,000 |
| | | 577,209,000 |

Total City Engineering **577,209,000**

Total Unfunded Projects **\$ 2,269,063,565**

City of Flagstaff
Authorized Personnel/Position Summary

| Section | 2022-23 | 2023-24 | 2024-25 | 2025-26 | Add/Delete 2026-27 | Adopted 2026-27 |
|---|---------|---------|---------|---------|-----------------------|--------------------|
| City Manager | | | | | | |
| Assistant City Manager | 1 | 1 | 1 | 1 | 0 | 1 |
| City Manager | 1 | 1 | 1 | 1 | 0 | 1 |
| Deputy City Manager | 1 | 1 | 1 | 1 | 0 | 1 |
| Total | 3 | 3 | 3 | 3 | 0 | 3 |
| Human Resources | | | | | | |
| Administrative Specialist | 1 | 0 | 0 | 0 | 0 | 0 |
| Administrative Specialist Senior | 0 | 1 | 1 | 1 | 0 | 1 |
| Classification and Compensation Program Manager | 1 | 1 | 0 | 0 | 0 | 0 |
| Deputy Human Resources Director | 0 | 0 | 1 | 1 | 0 | 1 |
| Human Resources Analyst | 3 | 3 | 3 | 3 | 0 | 3 |
| Human Resources Analyst Senior | 0 | 1 | 1 | 1 | 1 | 2 |
| Human Resources and Risk Management Director | 1 | 1 | 1 | 1 | 0 | 1 |
| Human Resources Generalist | 3 | 3 | 3 | 3 | 0 | 3 |
| Human Resources Manager | 2 | 1 | 2 | 2 | 0 | 2 |
| Recruitment Manager | 0 | 1 | 0 | 0 | 0 | 0 |
| Recruitment Supervisor | 0 | 0 | 1 | 1 | 0 | 1 |
| Total | 11 | 12 | 13 | 13 | 1 | 14 |
| Risk Management | | | | | | |
| Risk Management Analyst | 0 | 0 | 1 | 1 | 0 | 1 |
| Risk Management Specialist | 1 | 1 | 0 | 0 | 0 | 0 |
| Risk Manager | 1 | 1 | 1 | 1 | 0 | 1 |
| Total | 2 | 2 | 2 | 2 | 0 | 2 |
| Information Technology | | | | | | |
| Applications Architect II | 0 | 0 | 1 | 1 | 0 | 1 |
| Applications Architect Senior | 0 | 0 | 1 | 1 | 0 | 1 |
| Business Systems Architect II | 0 | 0 | 1 | 1 | 0 | 1 |
| Business Systems Architect Senior | 0 | 0 | 2 | 2 | 0 | 2 |
| Chief Information Officer | 1 | 1 | 1 | 1 | 0 | 1 |
| Cyber Security Analyst II | 0 | 0 | 1 | 1 | 0 | 1 |
| Deputy Chief Information Officer | 1 | 1 | 1 | 1 | 0 | 1 |
| Desktop Technician I | 1 | 1 | 1 | 1 | 0 | 1 |
| Desktop Technician II | 2 | 1 | 1 | 1 | 0 | 1 |
| Desktop Technician Senior | 0 | 0 | 1 | 1 | 0 | 1 |
| GIS Analyst I | 0 | 1 | 1 | 1 | 0 | 1 |
| GIS Analyst II | 0 | 0 | 1 | 1 | 0 | 1 |
| GIS Analyst Senior | 0 | 0 | 1 | 1 | 0 | 1 |
| IT Administrative Services and Project Coordinator (Temp) | 0 | 0 | 0 | 1 | 0 | 1 |
| IT Administrator | 7 | 7 | 0 | 0 | 0 | 0 |
| IT Analyst | 5 | 5 | 0 | 0 | 0 | 0 |
| IT Manager | 3 | 3 | 3 | 3 | 0 | 3 |
| IT Supervisor - Help Desk | 0 | 1 | 1 | 1 | 0 | 1 |
| IT Technician (Temp) | 0 | 0 | 0 | 0.75 | 0 | 0.75 |
| Network Administrator II | 0 | 0 | 1 | 1 | 0 | 1 |
| Network Administrator Senior | 0 | 0 | 1 | 1 | 0 | 1 |
| Systems Administrator Senior | 0 | 0 | 1 | 1 | 0 | 1 |
| Total | 20 | 21 | 21 | 22.75 | 0 | 22.75 |
| City Attorney | | | | | | |
| Assistant City Attorney III | 4 | 4 | 3 | 3 | 0 | 3 |
| City Attorney | 1 | 1 | 1 | 1 | 0 | 1 |
| City Prosecutor | 1 | 1 | 1 | 1 | 0 | 1 |
| Deputy City Attorney | 1 | 1 | 1 | 1 | 0 | 1 |
| Deputy City Prosecutor | 0 | 0 | 1 | 1 | 0 | 1 |

City of Flagstaff
Authorized Personnel/Position Summary

| Section | 2022-23 | 2023-24 | 2024-25 | 2025-26 | Add/Delete 2026-27 | Adopted 2026-27 |
|---|---------|---------|---------|---------|-----------------------|--------------------|
| City Attorney - Continued | | | | | | |
| Executive Assistant I | 1 | 1 | 1 | 1 | 0 | 1 |
| Executive Assistant II | 1 | 1 | 1 | 1 | 0 | 1 |
| Legal Specialist | 2 | 2 | 2 | 2 | 0 | 2 |
| Senior Assistant City Attorney III | 4 | 4 | 4 | 5 | 0 | 5 |
| Victim Services Specialist | 2 | 2 | 2 | 2 | 0 | 2 |
| Water Attorney | 1 | 1 | 0 | 0 | 0 | 0 |
| Total | 18 | 18 | 17 | 18 | 0 | 18 |
| Municipal Court | | | | | | |
| Collection Specialist | 2 | 2 | 2 | 2 | 0 | 2 |
| Court Administrator | 1 | 1 | 1 | 1 | 0 | 1 |
| Court Assistant | 3 | 0 | 0 | 0 | 0 | 0 |
| Court Finance Specialist | 0.8 | 0.8 | 0.8 | 1 | 0 | 1 |
| Court Generalist | 2 | 2 | 2 | 2 | 0 | 2 |
| Court Information Systems Coordinator | 2 | 2 | 2 | 2 | 0 | 2 |
| Court Interpreter | 1 | 1 | 1 | 1 | 0 | 1 |
| Court Judicial Specialist I | 1.75 | 4.75 | 4.75 | 4 | 0 | 4 |
| Court Judicial Specialist II | 5.5 | 5.5 | 5.5 | 6 | 0 | 6 |
| Court Judicial Specialist III | 3 | 3 | 3 | 3 | 0 | 3 |
| Court Training Specialist | 1 | 1 | 1 | 1 | 0 | 1 |
| Deputy Court Administrator | 2 | 2 | 2 | 2 | 0 | 2 |
| Magistrate | 2 | 2 | 2 | 2 | 0 | 2 |
| On-Call Magistrate | 0.5 | 0.5 | 0.7 | 0.7 | 0 | 0.7 |
| Presiding Magistrate | 1 | 1 | 1 | 1 | 0 | 1 |
| Warrant Officer | 1 | 1 | 1 | 1 | 0 | 1 |
| Total | 29.55 | 29.55 | 29.75 | 29.7 | 0 | 29.7 |
| City Clerk | | | | | | |
| Administrative Specialist | 1 | 1 | 1 | 1 | (1) | 0 |
| City Records Coordinator | 1 | 1 | 1 | 1 | 0 | 1 |
| Communication and Civic Engagement Director | 1 | 1 | 1 | 1 | 0 | 1 |
| Deputy City Clerk | 1 | 1 | 1 | 1 | 0 | 1 |
| Executive Assistant I | 1 | 1 | 1 | 1 | 0 | 1 |
| Executive Assistant to Mayor and Council | 1 | 1 | 1 | 1 | 0 | 1 |
| Public Records Specialist | 0 | 0 | 0 | 0 | 1 | 1 |
| Total | 6 | 6 | 6 | 6 | 0 | 6 |
| Public Affairs | | | | | | |
| Community Engagement Specialist | 1 | 1 | 1 | 1 | 0 | 1 |
| Coordinator for Indigenous Initiatives | 1 | 1 | 0 | 0 | 0 | 0 |
| Digital Media Specialist | 1 | 1 | 1 | 1 | 1 | 2 |
| Indigenous Affairs Administrator | 0 | 0 | 1 | 1 | 0 | 1 |
| Management Analyst | 1 | 1 | 1 | 1 | 0 | 1 |
| Public Affairs Director | 1 | 1 | 1 | 1 | 0 | 1 |
| Total | 5 | 5 | 5 | 5 | 1 | 6 |
| Management Services | | | | | | |
| Business Systems Analyst | 1 | 1 | 1 | 1 | 0 | 1 |
| Management Services Director | 1 | 1 | 1 | 1 | 0 | 1 |
| Total | 2 | 2 | 2 | 2 | 0 | 2 |
| Purchasing | | | | | | |
| Administrative Specialist | 1 | 1 | 1 | 1 | 0 | 1 |
| Buyer | 2 | 2 | 2 | 2 | 0 | 2 |
| Procurement Specialist Senior | 2 | 2 | 2 | 2 | 0 | 2 |
| Purchasing Director | 1 | 1 | 1 | 1 | 0 | 1 |

City of Flagstaff
Authorized Personnel/Position Summary

| Section | 2022-23 | 2023-24 | 2024-25 | 2025-26 | Add/Delete 2026-27 | Adopted 2026-27 |
|---|---------|---------|---------|---------|-----------------------|--------------------|
| Purchasing - Continued | | | | | | |
| Purchasing Manager | 1 | 1 | 1 | 1 | 0 | 1 |
| Total | 7 | 7 | 7 | 7 | 0 | 7 |
| Customer Service | | | | | | |
| Billing Manager | 1 | 1 | 1 | 1 | 0 | 1 |
| Billing Specialist | 2 | 2 | 2 | 2 | 0 | 2 |
| Collections Administrator | 0 | 1 | 1 | 1 | (1) | 0 |
| Collections Specialist | 1 | 0 | 0 | 0 | 1 | 1 |
| Collections Supervisor | 0 | 0 | 0 | 0 | 1 | 1 |
| Customer Service Director | 1 | 1 | 1 | 1 | 0 | 1 |
| Customer Service Manager | 1 | 1 | 1 | 1 | 0 | 1 |
| Customer Service Representative I | 2 | 2 | 2 | 2 | 0 | 2 |
| Customer Service Representative Senior | 3 | 3 | 3 | 3 | (1) | 2 |
| Customer Service Supervisor | 1 | 1 | 1 | 1 | 0 | 1 |
| Finance Specialist | 1 | 1 | 1 | 1 | 0 | 1 |
| Licensing Specialist | 1 | 1 | 1 | 1 | 0 | 1 |
| Meter Technician I | 2 | 2 | 2 | 2 | 0 | 2 |
| Meter Technician II | 2 | 2 | 2 | 2 | 0 | 2 |
| Meter Technician Supervisor | 1 | 1 | 1 | 1 | 0 | 1 |
| Revenue Analyst/ Auditor | 1 | 0 | 0 | 0 | 0 | 0 |
| Total | 20 | 19 | 19 | 19 | 0 | 19 |
| Finance | | | | | | |
| Accountant | 2 | 1 | 1 | 1 | 0 | 1 |
| Accountant Senior | 2 | 3 | 2 | 2 | 0 | 2 |
| Assistant Finance Director | 1 | 1 | 1 | 1 | 0 | 1 |
| Assistant Finance Manager | 1 | 1 | 1 | 1 | 0 | 1 |
| Finance Clerk | 2 | 2 | 2 | 2 | 0 | 2 |
| Finance Director | 1 | 1 | 1 | 1 | 0 | 1 |
| Finance Specialist | 2 | 3 | 3 | 3 | 0 | 3 |
| Finance Specialist (Temp) | 0.5 | 0 | 0 | 0 | 0 | 0 |
| Payroll Coordinator | 1 | 1 | 1 | 1 | 0 | 1 |
| Payroll Manager | 1 | 1 | 1 | 1 | 0 | 1 |
| Payroll Specialist | 1 | 1 | 1 | 1 | 0 | 1 |
| Total | 14.5 | 15 | 14 | 14 | 0 | 14 |
| Grants, Contracts and Emergency Management | | | | | | |
| Administrative Specialist | 0 | 1 | 1 | 1 | 0 | 1 |
| Emergency Management Coordinator (Temp) | 0 | 0 | 0 | 0 | 0.48 | 0.48 |
| Emergency Program Manager | 1 | 1 | 1 | 1 | 0 | 1 |
| Grants and Contracts Manager | 1 | 1 | 1 | 1 | 0 | 1 |
| Grants and Contracts Specialist | 3 | 3 | 3 | 3 | 0 | 3 |
| Grants, Contracts and Emergency Management Director | 1 | 1 | 1 | 1 | 0 | 1 |
| Total | 6 | 7 | 7 | 7 | 0.48 | 7 |
| Budget | | | | | | |
| Assistant Budget Manager | 0 | 1 | 1 | 0 | 0 | 0 |
| Budget Analyst | 0 | 2 | 2 | 2 | 0 | 2 |
| Budget Analyst Senior | 0 | 0 | 1 | 1 | 0 | 1 |
| Budget Director | 0 | 0 | 1 | 1 | 0 | 1 |
| Budget Manager | 0 | 0 | 0 | 1 | 0 | 1 |
| Total | 0 | 3 | 5 | 5 | 0 | 5 |
| Fire Operations | | | | | | |
| Administrative Specialist | 1 | 1 | 1 | 1 | 0 | 1 |
| Assistant Fire Marshal | 1 | 1 | 1 | 0 | 0 | 0 |

City of Flagstaff
Authorized Personnel/Position Summary

| Section | 2022-23 | 2023-24 | 2024-25 | 2025-26 | Add/Delete 2026-27 | Adopted 2026-27 |
|---|---------|---------|---------|---------|-----------------------|--------------------|
| Fire Operations - Continued | | | | | | |
| Deputy Fire Chief | 3 | 3 | 3 | 3 | 0 | 3 |
| Fire Administration Manager | 0 | 0 | 1 | 1 | 0 | 1 |
| Fire Battalion Chief | 4 | 4 | 5 | 5 | 0 | 5 |
| Fire Captain | 24 | 25 | 24 | 25 | (1) | 24 |
| Fire Chief | 1 | 1 | 1 | 1 | 0 | 1 |
| Fire Engineer | 21 | 21 | 21 | 21 | 0 | 21 |
| Fire Inspector | 1 | 1 | 1 | 1 | 1 | 2 |
| Fire Marshal | 0 | 0 | 0 | 1 | 0 | 1 |
| Firefighter | 36 | 36 | 42 | 42 | 0 | 42 |
| Management Analyst | 1 | 1 | 0 | 0 | 0 | 0 |
| Total | 93 | 94 | 100 | 101 | 0 | 101 |
| Fire Grants | | | | | | |
| Fire Fighter | 6 | 6 | 0 | 0 | 0 | 0 |
| Total | 6 | 6 | 0 | 0 | 0 | 0 |
| Water Resource & Infrastructure Protection | | | | | | |
| Fire Battalion Chief | 1 | 1 | 1 | 1 | 0 | 1 |
| Wildland Community Risk Reduction Specialist | 1 | 1 | 1 | 1 | 0 | 1 |
| Wildland Community Risk Reduction Specialist (Temp) | 0 | 0 | 0 | 1 | 0 | 1 |
| Wildland Fire Captain | 1 | 1 | 1 | 1 | 0 | 1 |
| Wildland Fire Operations Captain | 1 | 1 | 1 | 1 | 0 | 1 |
| Wildland Fire Operations Engineer | 2 | 2 | 2 | 2 | 0 | 2 |
| Wildland Firefighter | 2 | 2 | 2 | 2 | 0 | 2 |
| Total | 8 | 8 | 8 | 9 | 0 | 9 |
| Police Operations | | | | | | |
| Administrative Specialist | 3 | 3 | 3 | 3 | 0 | 3 |
| Animal Control Officer | 2 | 2 | 2 | 2 | 0 | 2 |
| Animal Control Supervisor | 0 | 0 | 0 | 0 | 1 | 1 |
| Community Engagement Assistant (Temp) | 0 | 0 | 0.48 | 0 | 0 | 0 |
| Deputy Police Chief | 2 | 2 | 2 | 2 | 0 | 2 |
| Evidence Technician | 2 | 2 | 2 | 2 | 0 | 2 |
| Investigative Support Specialist | 0 | 0 | 1 | 1 | 0 | 1 |
| Police Aides | 3 | 6 | 7 | 7 | 0 | 7 |
| Police Chief | 1 | 1 | 1 | 1 | 0 | 1 |
| Police Communications Manager | 1 | 1 | 1 | 1 | 0 | 1 |
| Police Crime Analyst | 1 | 1 | 1 | 1 | 0 | 1 |
| Police Customer Service Representative | 0 | 0 | 0 | 2 | 0 | 2 |
| Police Emergency Communication Specialist | 24 | 24 | 24 | 24 | 0 | 24 |
| Police Emergency Communication Supervisor | 6 | 6 | 6 | 6 | 0 | 6 |
| Police Lieutenant | 4 | 4 | 5 | 5 | 0 | 5 |
| Police Officer | 94 | 94 | 95 | 94 | 0 | 94 |
| Police Records Lead | 1 | 1 | 0 | 0 | 0 | 0 |
| Police Records Supervisor | 1 | 1 | 1 | 1 | 0 | 1 |
| Police Records Technician | 9 | 9 | 8 | 4 | 0 | 4 |
| Police Records Technician Senior | 0 | 0 | 0 | 2 | 0 | 2 |
| Police Sergeant | 15 | 15 | 14 | 14 | 0 | 14 |
| Police Special Services Supervisor | 1 | 1 | 1 | 1 | 0 | 1 |
| Police Support Services Manager | 1 | 1 | 1 | 1 | 0 | 1 |
| Police Support Services Section Director | 0 | 0 | 1 | 1 | 0 | 1 |
| Police Training Coordinator | 1 | 1 | 1 | 1 | 0 | 1 |
| Property Control Coordinator | 1 | 1 | 2 | 2 | 0 | 2 |
| Total | 173 | 176 | 179.48 | 178 | 1 | 179 |

City of Flagstaff
Authorized Personnel/Position Summary

| Section | 2022-23 | 2023-24 | 2024-25 | 2025-26 | Add/Delete 2026-27 | Adopted 2026-27 |
|---|---------|---------|---------|---------|-----------------------|--------------------|
| Police Grants | | | | | | |
| Administrative Specialist | 1 | 0 | 0 | 0 | 0 | 0 |
| Police Crime Analyst | 0 | 1 | 1 | 1 | 0 | 1 |
| Police Officer | 3 | 3 | 3 | 3 | 0 | 3 |
| Police Sergeant | 1 | 1 | 1 | 1 | 0 | 1 |
| Total | 5 | 5 | 5 | 5 | 0 | 5 |
| Planning and Development Services | | | | | | |
| Administrative Specialist | 1 | 1 | 1 | 0 | 0 | 0 |
| Assistant Real Estate Manager | 0 | 1 | 1 | 1 | (1) | 0 |
| Associate Planner | 1 | 1 | 1 | 1 | (1) | 0 |
| Comprehensive/Neighborhood Planning Manager | 1 | 1 | 1 | 1 | 0 | 1 |
| Heritage Preservation Officer | 0 | 0 | 0 | 0 | 1 | 1 |
| Management Analyst | 0 | 0 | 0 | 1 | 0 | 1 |
| Neighborhood Planner | 1 | 0 | 0 | 0 | 0 | 0 |
| Planner | 0 | 0 | 0 | 0 | 1 | 1 |
| Planner Senior | 0 | 1 | 1 | 1 | (1) | 0 |
| Planning and Development Services Director | 1 | 1 | 1 | 1 | 0 | 1 |
| Real Estate Manager | 1 | 1 | 1 | 1 | 0 | 1 |
| Real Estate Specialist | 1 | 1 | 1 | 1 | 0 | 1 |
| Zoning Code Manager | 1 | 1 | 1 | 1 | 0 | 1 |
| Total | 8 | 9 | 9 | 9 | (1) | 8 |
| Current Planning | | | | | | |
| Administrative Specialist | 1 | 1 | 1 | 1 | 0 | 1 |
| Associate Planner | 1 | 1 | 1 | 1 | 0 | 1 |
| Current Planning Manager | 1 | 1 | 1 | 1 | 0 | 1 |
| Development Services Manager | 1 | 1 | 1 | 1 | 0 | 1 |
| Development Services Specialist | 1 | 1 | 1 | 1 | 0 | 1 |
| Planner | 2 | 2 | 2 | 2 | 0 | 2 |
| Planner Senior | 2 | 2 | 2 | 2 | 0 | 2 |
| Planning Director | 1 | 1 | 1 | 0 | 0 | 0 |
| Total | 10 | 10 | 10 | 9 | 0 | 9 |
| Building Safety and Code Compliance | | | | | | |
| Building Inspection Manager | 1 | 1 | 1 | 1 | 0 | 1 |
| Building Inspector | 7 | 7 | 7 | 7 | 0 | 7 |
| Building Official | 1 | 1 | 1 | 1 | 0 | 1 |
| Building Permit Technician I | 0 | 0 | 0 | 1 | 0 | 1 |
| Building Permit Technician II | 1 | 1 | 1 | 1 | 0 | 1 |
| Building Plans Examiner | 3 | 3 | 3 | 3 | 0 | 3 |
| Code Compliance Manager | 1 | 1 | 1 | 1 | 0 | 1 |
| Code Compliance Officer I | 1 | 1 | 1 | 1 | 1 | 2 |
| Code Compliance Officer II | 2 | 2 | 2 | 2 | 0 | 2 |
| Total | 17 | 17 | 17 | 18 | 1 | 19 |
| Public Works Administration | | | | | | |
| Administrative Specialist | 0 | 0 | 0 | 0 | 1 | 1 |
| Assistant Public Works Director | 0 | 0 | 0 | 1 | 0 | 1 |
| Business Systems Analyst | 1 | 1 | 1 | 1 | 0 | 1 |
| Project Management Technician (Temp) | 0 | 0 | 0 | 0 | 0.48 | 0.48 |
| Project Manager | 1 | 1 | 1 | 1 | 0 | 1 |
| Project Manager Senior | 1 | 1 | 1 | 1 | 0 | 1 |
| Public Works Director | 1 | 1 | 1 | 1 | 0 | 1 |
| Public Works Section Director | 2 | 2 | 2 | 2 | 0 | 2 |
| Total | 6 | 6 | 6 | 7 | 1.48 | 8.48 |

**City of Flagstaff
Authorized Personnel/Position Summary**

| Section | 2022-23 | 2023-24 | 2024-25 | 2025-26 | Add/Delete 2026-27 | Adopted 2026-27 |
|---|---------|---------|---------|---------|-----------------------|--------------------|
| Fleet Management | | | | | | |
| Buyer | 1 | 1 | 1 | 1 | 0 | 1 |
| Fleet Services Specialist | 1 | 1 | 1 | 1 | 0 | 1 |
| Mechanic Assistant/Lube Technician | 1 | 1 | 1 | 1 | 0 | 1 |
| Mechanic I | 3 | 3 | 3 | 3 | 0 | 3 |
| Mechanic II | 4 | 5 | 5 | 6 | 0 | 6 |
| Mechanic Lead Worker | 1 | 1 | 1 | 0 | 0 | 0 |
| Parts Specialist | 1 | 1 | 1 | 1 | 0 | 1 |
| Public Works Manager | 1 | 1 | 1 | 1 | 0 | 1 |
| Public Works Supervisor | 1 | 1 | 1 | 2 | 0 | 2 |
| Welder Technician | 1 | 1 | 1 | 1 | 0 | 1 |
| Total | 15 | 16 | 16 | 17 | 0 | 17 |
| Facilities Maintenance | | | | | | |
| Environmental Specialist | 1 | 1 | 1 | 0 | 0 | 0 |
| Facilities Custodial Maintenance Technician | 0 | 0 | 0 | 0 | 8 | 8 |
| Facilities Maintenance Superintendent | 1 | 1 | 1 | 1 | 0 | 1 |
| Facility Maintenance Manager | 1 | 1 | 1 | 1 | 0 | 1 |
| Maintenance Technician I | 3 | 3 | 3 | 3 | 0 | 3 |
| Maintenance Technician II | 4 | 4 | 4 | 4 | 0 | 4 |
| Maintenance Technician III | 2 | 3 | 3 | 3 | 1 | 4 |
| Maintenance Technician (Temp) | 0.5 | 0.5 | 0.5 | 0.5 | 0 | 0.5 |
| Public Works Supervisor | 0 | 0 | 0 | 0 | 1 | 1 |
| Total | 12.5 | 13.5 | 13.5 | 12.5 | 10 | 22.5 |
| Street Maintenance and Repairs | | | | | | |
| Administrative Specialist | 1 | 1 | 1 | 1 | 0 | 1 |
| Maintenance Technician | 0 | 0 | 0 | 0 | 3 | 3 |
| Maintenance Worker | 0 | 0 | 0 | 0 | 1 | 1 |
| Public Works Manager | 1 | 1 | 1 | 1 | 0 | 1 |
| Public Works Supervisor | 4 | 4 | 4 | 4 | 1 | 5 |
| Street Light Technician | 2 | 2 | 2 | 2 | 0 | 2 |
| Street Operations Technician I | 8 | 8 | 8 | 8 | 0 | 8 |
| Street Operations Technician II | 8 | 8 | 8 | 8 | 2 | 10 |
| Street Operations Technician III | 9 | 9 | 9 | 9 | 1 | 10 |
| Street Operations Technician (Temp) | 1.27 | 1.27 | 1.27 | 1.27 | 0 | 1.27 |
| Traffic Signal Technician I | 1 | 1 | 1 | 1 | 0 | 1 |
| Traffic Signal Technician II | 1 | 1 | 1 | 1 | 0 | 1 |
| Total | 36.27 | 36.27 | 36.27 | 36.27 | 8 | 44.27 |
| Solid Waste - Landfill | | | | | | |
| Administrative Lead Worker | 0 | 1 | 1 | 1 | 0 | 1 |
| Administrative Specialist | 3 | 2 | 2 | 2 | 0 | 2 |
| Equipment Operator I | 0 | 1 | 1 | 1 | 0 | 1 |
| Equipment Operator III | 4 | 4 | 4 | 4 | 0 | 4 |
| Hazardous Product Center Technician | 2 | 2 | 2 | 2 | 0 | 2 |
| Landfill Environmental Program Specialist | 1 | 1 | 1 | 1 | (1) | 0 |
| Project Manager | 1 | 1 | 1 | 1 | 0 | 1 |
| Project Manager Senior | 1 | 1 | 1 | 1 | 0 | 1 |
| Public Works Manager | 1 | 1 | 1 | 1 | 0 | 1 |
| Public Works Section Director | 1 | 1 | 1 | 0 | 0 | 0 |
| Public Works Supervisor | 1 | 1 | 1 | 1 | 1 | 2 |
| Solid Waste Lead Worker | 1 | 1 | 1 | 1 | 0 | 1 |
| Total | 16 | 17 | 17 | 16 | 0 | 16 |

City of Flagstaff
Authorized Personnel/Position Summary

| Section | 2022-23 | 2023-24 | 2024-25 | 2025-26 | Add/Delete 2026-27 | Adopted 2026-27 |
|--|---------|---------|---------|---------|-----------------------|--------------------|
| Solid Waste - Collections | | | | | | |
| Administrative Specialist | 2 | 2 | 2 | 2 | 0 | 2 |
| Bin Maintenance Technician | 0 | 0 | 0 | 0 | 1 | 1 |
| Equipment Operator I | 3 | 3 | 3 | 3 | 0 | 3 |
| Equipment Operator II | 9 | 9 | 9 | 9 | 0 | 9 |
| Equipment Operator III | 11 | 11 | 11 | 11 | 0 | 11 |
| Program Assistant | 1 | 1 | 0 | 0 | 0 | 0 |
| Program Coordinator | 0 | 0 | 1 | 1 | 0 | 1 |
| Public Works Manager | 1 | 1 | 1 | 1 | 0 | 1 |
| Public Works Supervisor | 2 | 2 | 4 | 4 | 0 | 4 |
| Solid Waste Lead Worker | 2 | 2 | 0 | 0 | 0 | 0 |
| Total | 31 | 31 | 31 | 31 | 1 | 32 |
| Library - City | | | | | | |
| Administrative Specialist | 2 | 2 | 1 | 1 | 0 | 1 |
| Collections Specialist | 1 | 1 | 1 | 1 | 0 | 1 |
| Deputy Library Director | 2 | 2 | 2 | 2 | 0 | 2 |
| Executive Assistant II | 1 | 1 | 1 | 1 | (1) | 0 |
| IT Analyst | 1 | 1 | 1 | 1 | 0 | 1 |
| Librarian | 3 | 3 | 4 | 4 | 0 | 4 |
| Library Administration Manager | 0 | 0 | 0 | 0 | 1 | 1 |
| Library Branch Manager | 0 | 0 | 1 | 1 | 0 | 1 |
| Library Clerk | 7 | 7 | 7 | 7 | 0 | 7 |
| Library Clerk (Temp) | 3.55 | 3.55 | 3.55 | 3.55 | 0 | 3.55 |
| Library Director | 1 | 1 | 1 | 1 | 0 | 1 |
| Library Page | 1.5 | 1 | 1 | 1 | 0 | 1 |
| Library Page (Temp) | 1.25 | 1.25 | 0.94 | 0.94 | 0 | 0.94 |
| Library Specialist | 12.55 | 13.05 | 13.05 | 13.05 | 0 | 13.05 |
| Library Specialist (Temp) | 3.18 | 3.18 | 3.18 | 3.18 | 0 | 3.18 |
| Library Supervisor | 5 | 5 | 4 | 4 | 0 | 4 |
| Network Administrator | 1 | 1 | 1 | 1 | 0 | 1 |
| Total | 46.03 | 46.03 | 45.72 | 45.72 | 0 | 45.72 |
| Library - County | | | | | | |
| Application Support Specialist II | 1 | 1 | 1 | 1 | 0 | 1 |
| IT Analyst | 0 | 1 | 1 | 1 | 0 | 1 |
| IT Manager | 1 | 1 | 1 | 1 | 0 | 1 |
| Librarian | 1 | 1 | 1 | 1 | 0 | 1 |
| Library Clerk | 0.63 | 0.63 | 0.63 | 0.63 | 0 | 0.63 |
| Library Clerk (Temp) | 0.88 | 0.88 | 0.88 | 1.33 | 0.48 | 1.81 |
| Library Specialist | 2.25 | 3.25 | 3.25 | 3.25 | 0 | 3.25 |
| Library Specialist (Temp) | 0.09 | 0.09 | 0.09 | 0.09 | 0 | 0.09 |
| Library Supervisor | 2.88 | 3 | 3 | 3 | 0 | 3 |
| Marketing Specialist | 0 | 1 | 0 | 0 | 0 | 0 |
| Total | 9.73 | 12.85 | 11.85 | 12.30 | 0.48 | 12.8 |
| Community Investment | | | | | | |
| Administrative Specialist | 1 | 0 | 0 | 0 | 0 | 0 |
| Community Investment Director | 1 | 1 | 1 | 1 | 0 | 1 |
| Economic Vitality Director | 1 | 1 | 1 | 1 | 0 | 1 |
| Executive Assistant I | 0 | 1 | 1 | 1 | 0 | 1 |
| Total | 3 | 3 | 3 | 3 | 0 | 3 |
| Economic Development | | | | | | |
| Business Retention and Expansion Manager | 1 | 0 | 0 | 0 | 0 | 0 |
| Economic Development Administrator | 1 | 1 | 1 | 1 | 0 | 1 |

City of Flagstaff
Authorized Personnel/Position Summary

| Section | 2022-23 | 2023-24 | 2024-25 | 2025-26 | Add/Delete 2026-27 | Adopted 2026-27 |
|--|---------|---------|---------|---------|-----------------------|--------------------|
| Economic Development - Continued | | | | | | |
| Economic Development Manager | 0 | 1 | 1 | 1 | 0 | 1 |
| Total | 2 | 2 | 2 | 2 | 0 | 2 |
| Beautification | | | | | | |
| Beautification and Public Art Project Administrator | 0 | 1 | 1 | 1 | 0 | 1 |
| Beautification, Arts and Science Manager | 1 | 1 | 1 | 1 | 0 | 1 |
| Beautification, Arts and Science Project Administrator | 1 | 1 | 1 | 1 | 1 | 2 |
| Beautification General Administrator | 1 | 0 | 0 | 0 | 0 | 0 |
| Total | 3 | 3 | 3 | 3 | 1 | 4 |
| Tourism | | | | | | |
| Administrative Specialist | 1 | 1 | 1 | 1 | 0 | 1 |
| Creative Services Manager | 1 | 1 | 1 | 1 | 0 | 1 |
| Creative Services Specialist | 3 | 3 | 3 | 3 | 0 | 3 |
| CVB Communication Specialist | 1 | 0 | 0 | 0 | 0 | 0 |
| CVB Director | 1 | 1 | 1 | 1 | 0 | 1 |
| International Travel and Trade Manager | 1 | 1 | 1 | 1 | 0 | 1 |
| Marketing and Media Relations Manager | 1 | 1 | 1 | 1 | 0 | 1 |
| Marketing and Media Relations Project Manager | 0 | 1 | 1 | 1 | 0 | 1 |
| Marketing Specialist | 1 | 1 | 1 | 1 | 0 | 1 |
| Sales Manager | 0 | 0 | 1 | 1 | 0 | 1 |
| Sales Specialist | 1 | 1 | 0 | 0 | 0 | 0 |
| Total | 11 | 11 | 11 | 11 | 0 | 11 |
| Visitor Services | | | | | | |
| Visitor Center Manager | 1 | 1 | 1 | 1 | 0 | 1 |
| Visitor Services Assistant (Temp) | 1.65 | 1.65 | 2.05 | 2.05 | 0 | 2.05 |
| Visitor Services Specialist | 3 | 3 | 4 | 4 | 0 | 4 |
| Visitor Services Specialist (Temp) | 0.5 | 0.5 | 0.5 | 0.5 | 0 | 0.5 |
| Total | 6.15 | 6.15 | 7.55 | 7.55 | 0 | 7.55 |
| Airport Operations | | | | | | |
| Administrative Specialist | 1 | 1 | 1 | 1 | 0 | 1 |
| Airport ARFF Battalion Chief | 0 | 1 | 1 | 1 | 0 | 1 |
| Airport Communications Manager | 1 | 1 | 1 | 1 | 0 | 1 |
| Airport Director | 1 | 1 | 1 | 1 | 0 | 1 |
| Airport Operations/ARFF Lead Worker | 3 | 3 | 3 | 3 | 0 | 3 |
| Airport Operations/ARFF Manager | 1 | 0 | 0 | 0 | 0 | 0 |
| Airport Operations/ARFF Specialist | 6 | 6 | 6 | 6 | 0 | 6 |
| Airport Operations Technician (Temp) | 0.5 | 0.5 | 0.5 | 0 | 0 | 0 |
| Airport Operations Technician II (Temp) | 0 | 0 | 0 | 0 | 0.28 | 0.28 |
| Airport Program Manager | 1 | 1 | 1 | 1 | 0 | 1 |
| Maintenance Worker I | 0 | 1 | 1 | 1 | (1) | 0 |
| Total | 14.5 | 15.5 | 15.5 | 15 | (0.72) | 14.28 |
| Parking District | | | | | | |
| Parking Aide | 5 | 5 | 5 | 5 | (3) | 2 |
| Parking Aide II | 0 | 0 | 0 | 0 | 3 | 3 |
| Parking Aide Lead | 1 | 1 | 1 | 1 | 0 | 1 |
| Parking Manager | 1 | 1 | 1 | 1 | 0 | 1 |
| Total | 7 | 7 | 7 | 7 | 0 | 7 |
| Water Services Administration | | | | | | |
| Administrative Specialist | 2 | 2 | 2 | 1 | 0 | 1 |
| Communications Aide | 1 | 0 | 0 | 0 | 0 | 0 |
| Community Engagement Specialist | 0 | 1 | 1 | 1 | 0 | 1 |

City of Flagstaff
Authorized Personnel/Position Summary

| Section | 2022-23 | 2023-24 | 2024-25 | 2025-26 | Add/Delete 2026-27 | Adopted 2026-27 |
|--|---------|---------|---------|---------|-----------------------|--------------------|
| Water Services Administration - Continued | | | | | | |
| Water Services Director | 1 | 1 | 1 | 1 | 0 | 1 |
| Water Services Management Analyst | 1 | 1 | 1 | 1 | 0 | 1 |
| Water Services Operations Section Director | 1 | 2 | 2 | 2 | 0 | 2 |
| Water Services Specialist | 0 | 0 | 0 | 1 | 0 | 1 |
| Total | 6 | 7 | 7 | 7 | 0 | 7 |
| Water Production | | | | | | |
| Maintenance Worker (Temp) | 0.23 | 0.23 | 0.23 | 0.23 | 0 | 0.23 |
| Water Services Manager | 1 | 1 | 1 | 1 | 0 | 1 |
| Water Services Operator | 6 | 6 | 7 | 7 | 0 | 7 |
| Water Services Supervisor | 2 | 2 | 2 | 2 | 0 | 2 |
| Total | 9.23 | 9.23 | 10.23 | 10.23 | 0 | 10.23 |
| Water Distribution | | | | | | |
| Utility Locator | 1 | 1 | 1 | 1 | 0 | 1 |
| Water Services Operator | 14 | 14 | 14 | 14 | 0 | 14 |
| Water Services Supervisor | 1 | 1 | 1 | 2 | 0 | 2 |
| Total | 16 | 16 | 16 | 17 | 0 | 17 |
| Water Resource Management | | | | | | |
| Water Conservation Coordinator | 0 | 0 | 0 | 1 | 0 | 1 |
| Water Conservation Enforcement Aide (Temp) | 1.49 | 1.49 | 1.49 | 0.25 | 0 | 0.25 |
| Water Conservation Specialist | 1 | 1 | 1 | 1 | 0 | 1 |
| Water Resources Specialist | 0 | 0 | 0 | 1 | 0 | 1 |
| Water Resources Technician (Temp) | 0.48 | 0.48 | 0.48 | 0 | 0 | 0 |
| Water Services Manager | 1 | 1 | 0 | 0 | 0 | 0 |
| Water Services Program Manager | 1 | 1 | 1 | 1 | 0 | 1 |
| Water Services Section Director | 0 | 0 | 1 | 1 | 0 | 1 |
| Total | 4.97 | 4.97 | 4.97 | 5.25 | 0 | 5.25 |
| Water Services Engineering | | | | | | |
| Project Manager | 1 | 1 | 1 | 1 | 0 | 1 |
| Project Manager Senior | 0 | 1 | 1 | 1 | 0 | 1 |
| Project Manager Senior Lead | 0 | 1 | 1 | 1 | 0 | 1 |
| Water Services Plan Reviewer | 1 | 1 | 1 | 1 | 1 | 2 |
| Water Services Section Director | 1 | 1 | 1 | 1 | 0 | 1 |
| Total | 3 | 5 | 5 | 5 | 1 | 6 |
| Regulatory Compliance | | | | | | |
| Industrial Pretreat Inspector | 2 | 2 | 2 | 2 | 1 | 3 |
| Laboratory Technician | 3 | 3 | 3 | 3 | 0 | 3 |
| Water Services Manager | 1 | 1 | 0 | 0 | 0 | 0 |
| Water Services Program Manager | 1 | 1 | 1 | 1 | 0 | 1 |
| Water Services Section Director | 0 | 0 | 1 | 1 | 0 | 1 |
| Water Services Supervisor | 2 | 2 | 2 | 2 | 0 | 2 |
| Total | 9 | 9 | 9 | 9 | 1 | 10 |
| SCADA Information Systems | | | | | | |
| Operation Technology Systems Specialist | 1 | 0 | 0 | 0 | 0 | 0 |
| Water Services Digital Asset Program Manager | 1 | 1 | 1 | 1 | 0 | 1 |
| Water Services Digital Asset Specialist | 1 | 2 | 2 | 2 | 0 | 2 |
| Water Services Analyst | 3 | 3 | 3 | 3 | 0 | 3 |
| Water Services Manager | 1 | 1 | 1 | 1 | 0 | 1 |
| Water Services Program Manager | 0 | 1 | 1 | 1 | 1 | 2 |
| Total | 7 | 8 | 8 | 8 | 1 | 9 |

City of Flagstaff
Authorized Personnel/Position Summary

| Section | 2022-23 | 2023-24 | 2024-25 | 2025-26 | Add/Delete 2026-27 | Adopted 2026-27 |
|--|---------|---------|---------|---------|-----------------------|--------------------|
| Wastewater Treatment | | | | | | |
| Water Services Manager | 1 | 1 | 1 | 1 | 0 | 1 |
| Water Services Operator | 4 | 4 | 7 | 7 | 0 | 7 |
| Water Services Supervisor | 2 | 2 | 2 | 2 | 0 | 2 |
| Total | 7 | 7 | 10 | 10 | 0 | 10 |
| Wastewater Collection | | | | | | |
| Water Services Operator | 10 | 8 | 8 | 8 | 0 | 8 |
| Water Services Supervisor | 1 | 1 | 1 | 1 | 0 | 1 |
| Total | 11 | 9 | 9 | 9 | 0 | 9 |
| Reclaimed Water | | | | | | |
| Water Services Operator | 5 | 5 | 3 | 3 | 0 | 3 |
| Water Services Supervisor | 2 | 2 | 2 | 2 | 0 | 2 |
| Total | 7 | 7 | 5 | 5 | 0 | 5 |
| Stormwater | | | | | | |
| Project Manager | 1 | 1 | 1 | 1 | 0 | 1 |
| Project Manager Senior | 3 | 2 | 2 | 2 | 0 | 2 |
| Water Services Manager | 1 | 0 | 0 | 0 | 0 | 0 |
| Water Services Operator | 0 | 4 | 4 | 4 | 0 | 4 |
| Water Services Section Director | 0 | 1 | 1 | 1 | 0 | 1 |
| Water Services Supervisor | 0 | 1 | 1 | 1 | 0 | 1 |
| Total | 5 | 9 | 9 | 9 | 0 | 9 |
| Engineering Administration | | | | | | |
| Administrative Specialist | 1 | 1 | 1 | 1 | (1) | 0 |
| Administrative Specialist Senior | 0 | 0 | 0 | 0 | 1 | 1 |
| City Engineer | 1 | 1 | 1 | 1 | 0 | 1 |
| Total | 2 | 2 | 2 | 2 | 0 | 2 |
| Capital Improvements | | | | | | |
| Capital Improvements Engineer | 1 | 1 | 1 | 1 | 0 | 1 |
| Project Manager | 3 | 3 | 3 | 3 | 0 | 3 |
| Project Manager Senior | 3 | 3 | 3 | 3 | 0 | 3 |
| Project Manager Senior Lead | 2 | 2 | 2 | 2 | 0 | 2 |
| Total | 9 | 9 | 9 | 9 | 0 | 9 |
| Development Engineering | | | | | | |
| Construction Inspector | 5 | 5 | 5 | 5 | 0 | 5 |
| Construction Manager | 1 | 1 | 1 | 1 | 0 | 1 |
| Development Engineer | 1 | 1 | 1 | 1 | 0 | 1 |
| Engineering Specialist | 1 | 1 | 1 | 1 | 0 | 1 |
| Project Manager | 2 | 2 | 2 | 2 | 0 | 2 |
| Project Manager Senior | 2 | 2 | 2 | 2 | 0 | 2 |
| Surveyor | 0 | 0 | 0 | 0 | 1 | 1 |
| Total | 12 | 12 | 12 | 12 | 1 | 13 |
| Transportation Engineering | | | | | | |
| Transportation Director/Traffic Engineer | 1 | 1 | 1 | 1 | 0 | 1 |
| Transportation Engineer Associate | 1 | 1 | 1 | 1 | 0 | 1 |
| Transportation Engineer Senior | 2 | 1 | 1 | 1 | 0 | 1 |
| Transportation Engineer Senior Lead | 0 | 1 | 1 | 1 | 0 | 1 |
| Transportation Planner | 1 | 2 | 2 | 2 | 0 | 2 |
| Transportation Planner Senior | 1 | 0 | 0 | 0 | 0 | 0 |
| Transportation Planner Senior Lead | 0 | 1 | 1 | 1 | 0 | 1 |

City of Flagstaff
Authorized Personnel/Position Summary

| Section | 2022-23 | 2023-24 | 2024-25 | 2025-26 | Add/Delete 2026-27 | Adopted 2026-27 |
|---|---------|---------|---------|---------|-----------------------|--------------------|
| Transportation Engineering - Continued | | | | | | |
| Transportation Technician (Temp) | 0.48 | 0.48 | 0.48 | 0.48 | 0 | 0.48 |
| Total | 6.48 | 7.48 | 7.48 | 7.48 | 0 | 7.48 |
| Parks | | | | | | |
| Park Ranger | 0 | 1 | 1 | 0 | 0 | 0 |
| Parks Maintenance Worker | 12 | 12 | 12 | 12 | (1) | 11 |
| Parks Maintenance Worker (Temp) | 7.67 | 5.39 | 5.39 | 5.39 | (2.01) | 3.38 |
| Parks Manager | 1 | 1 | 1 | 1 | 0 | 1 |
| Parks Supervisor | 4 | 4 | 4 | 5 | 0 | 5 |
| Parks Technician | 10 | 10 | 10 | 10 | (1) | 9 |
| Total | 34.67 | 33.39 | 33.39 | 33.39 | (4.01) | 29.38 |
| Recreation | | | | | | |
| Administrative Specialist | 2 | 2 | 2 | 2 | (1) | 1 |
| Assistant Parks and Recreation Director | 1 | 1 | 1 | 1 | 0 | 1 |
| Events and Marketing Coordinator | 0 | 1 | 1 | 0 | 0 | 0 |
| Events and Marketing Manager | 0 | 0 | 1 | 0 | 0 | 0 |
| Head Lifeguard | 2 | 2 | 2 | 2 | 0 | 2 |
| Parks, Recreation, Open Space & Events Director | 1 | 1 | 1 | 1 | 0 | 1 |
| Recreation Coordinator I | 5 | 4 | 4 | 4 | 0 | 4 |
| Recreation Coordinator II | 4 | 4 | 4 | 4 | 0 | 4 |
| Recreation Manager | 1 | 1 | 1 | 1 | 0 | 1 |
| Recreation Program Assistant | 0.5 | 0.5 | 0.5 | 0.5 | 0 | 0.5 |
| Recreation Supervisor | 5 | 5 | 4 | 4 | 0 | 4 |
| Recreation Temporaries | 37.67 | 37.67 | 37.35 | 37.35 | 0 | 37.35 |
| Total | 59.17 | 59.17 | 58.85 | 56.85 | (1) | 55.85 |
| Events | | | | | | |
| Events and Marketing Coordinator | 0 | 0 | 0 | 1 | 0 | 1 |
| Events and Marketing Manager | 0 | 0 | 0 | 1 | 0 | 1 |
| Total | 0 | 0 | 0 | 2 | 0 | 2 |
| Open Space | | | | | | |
| Open Space Coordinator | 1 | 1 | 1 | 1 | 0 | 1 |
| Open Space Coordinator (Temp) | 1 | 1 | 0.88 | 0.59 | (0.59) | 0 |
| Open Space Education Specialist | 0 | 0 | 0 | 0 | 1 | 1 |
| Open Space Manager | 0 | 0 | 0 | 0 | 1 | 1 |
| Open Space Supervisor | 1 | 1 | 1 | 1 | (1) | 0 |
| Total | 3 | 3 | 2.88 | 2.59 | 0.41 | 3 |
| Sustainability | | | | | | |
| Administrative Specialist | 0 | 0 | 0 | 1 | 0 | 1 |
| Administrative Specialist (Temp) | 0 | 0.49 | 0.51 | 0 | 0 | 0 |
| Climate Program Manager | 1 | 0 | 2 | 2 | 0 | 2 |
| Climate Section Director | 0 | 1 | 1 | 1 | 0 | 1 |
| Community Services Coordinator | 0 | 0 | 0 | 1 | 0 | 1 |
| Community Stewards Coordinator | 0 | 1 | 1 | 0 | 0 | 0 |
| Sustainability Analyst | 3 | 3 | 1 | 0 | 0 | 0 |
| Sustainability Coordinator I | 1 | 1 | 0 | 0 | 0 | 0 |
| Sustainability Coordinator II | 1 | 1 | 1 | 1 | 0 | 1 |
| Sustainability Director | 1 | 1 | 1 | 1 | 0 | 1 |
| Sustainability Manager | 0 | 0 | 1 | 1 | 0 | 1 |
| Sustainability Senior Planner | 0 | 0 | 0 | 1 | 0 | 1 |
| Sustainability Specialist | 0 | 0 | 1 | 1 | 0 | 1 |
| Sustainability Specialist (Temp) | 2 | 2 | 3.38 | 2.38 | 0 | 2.38 |
| Sustainability Supervisor | 0 | 2 | 1 | 2 | 0 | 2 |

City of Flagstaff
Authorized Personnel/Position Summary

| Section | 2022-23 | 2023-24 | 2024-25 | 2025-26 | Add/Delete 2026-27 | Adopted 2026-27 |
|------------------------------------|---------|---------|---------|---------|-----------------------|--------------------|
| Sustainability - Continued | | | | | | |
| Volunteer and Event Coordinator | 1 | 0 | 0 | 0 | 0 | 0 |
| Total | 10 | 12.49 | 13.89 | 14.38 | 0 | 14.38 |
| Housing | | | | | | |
| Administrative Specialist | 0 | 0 | 0 | 1 | 0 | 1 |
| Housing Analyst | 1 | 0 | 0 | 0 | 0 | 0 |
| Housing and Grants Administrator | 1 | 1 | 1 | 1 | 0 | 1 |
| Housing Director | 1 | 1 | 1 | 1 | 0 | 1 |
| Housing Investment Director | 1 | 1 | 1 | 1 | 0 | 1 |
| Housing Planner | 0 | 1 | 1 | 1 | 0 | 1 |
| Housing Planning Manager | 0 | 1 | 1 | 1 | 0 | 1 |
| Housing Program Manager | 1 | 1 | 1 | 1 | 0 | 1 |
| Housing Specialist | 1 | 1 | 1 | 1 | 0 | 1 |
| Total | 6 | 7 | 7 | 8 | 0 | 8 |
| Flagstaff Housing Authority | | | | | | |
| Administrative Specialist | 2 | 2 | 2 | 1 | 0 | 1 |
| Administrative Specialist Senior | 0 | 0 | 0 | 1 | 0 | 1 |
| Finance Specialist | 1 | 1 | 1 | 1 | 0 | 1 |
| Housing Authority Director | 1 | 1 | 1 | 1 | 0 | 1 |
| Housing Manager | 3 | 3 | 3 | 3 | 0 | 3 |
| Housing Navigator | 1 | 1 | 1 | 1 | 0 | 1 |
| Housing Services Program Manager | 0 | 0 | 0 | 2 | 0 | 2 |
| Housing Services Specialist | 3 | 3 | 3 | 5 | 0 | 5 |
| Housing Services Specialist Lead | 2 | 2 | 2 | 0 | 0 | 0 |
| Maintenance Lead Worker | 3 | 3 | 3 | 3 | 0 | 3 |
| Maintenance Worker I | 3 | 3 | 3 | 3 | 0 | 3 |
| Maintenance Worker I (Temp) | 0 | 0 | 0 | 0 | 3 | 3 |
| Maintenance Worker II | 3 | 3 | 3 | 3 | 0 | 3 |
| Maintenance Worker/Inspector | 1 | 1 | 1 | 1 | 0 | 1 |
| Occupancy Specialist | 1 | 1 | 1 | 1 | 0 | 1 |
| Total | 24 | 24 | 24 | 26 | 3 | 29 |
| Council | | | | | | |
| Councilmember | 6 | 6 | 6 | 6 | 0 | 6 |
| Mayor | 1 | 1 | 1 | 1 | 0 | 1 |
| Total | 7 | 7 | 7 | 7 | 0 | 7 |
| Grand Total | 941.75 | 968.58 | 976.31 | 983.96 | 27.12 | 1011.08 |

Council Budget Retreat

April 23, 2026



Overview





Agenda



- Overview
- Fund Health
- Investing in Employees
- Employee Advisory Committee
- New Initiatives
- New Budget Appropriations
- Budget Request Focus and Limitations
- Capital Improvement Program
- Council Parking Lot (Adds/Deletes) and Discussion



Timeline



December 19th

Council Budget Retreat



February 5th

Council Budget Retreat



April 23rd

City Manager Recommended Budget Retreat

June 2nd

Tentative Budget Adoption

June 16th

Property Tax Levy Hearing

First Read Property Tax Adoption

Final Budget Adoption

July 7th

Second Read Property Tax Adoption

Fund Health





Revenue Updates

General Fund: Sales Tax

| General Fund Sales Tax Revenues | | | | | |
|---------------------------------|----------------------|--------------------------------|-----------------------------|-------------------------------|--------------|
| Category | FY 2025-26 Budget | Estimate Thru December Returns | Estimate Thru March Returns | FY 2025-26 Estimate vs Budget | % Change |
| Sales Taxes | | | | | |
| Utilities | \$ 1,342,300 | \$ 1,337,000 | \$ 1,337,000 | \$ (5,300) | -0.4% |
| Telecommunications | 165,600 | 138,000 | 139,000 | (26,600) | -16.1% |
| Restaurant/Bars | 4,228,200 | 4,270,000 | 4,342,000 | 113,800 | 2.7% |
| Amusements | 134,900 | 144,000 | 142,000 | 7,100 | 5.3% |
| Commercial Rental | 1,423,500 | 1,435,000 | 1,460,000 | 36,500 | 2.6% |
| Personal Property Rental | 996,000 | 960,000 | 927,000 | (69,000) | -6.9% |
| Construction Contracting | 3,120,900 | 2,980,000 | 2,907,000 | (213,900) | -6.9% |
| Local Retail | 14,845,100 | 14,770,000 | 14,865,000 | 19,900 | 0.1% |
| Marketplace Retail | 1,385,300 | 1,467,000 | 1,505,000 | 119,700 | 8.6% |
| Hotel/Motel/STR | 2,155,300 | 2,015,000 | 2,042,000 | (113,300) | -5.3% |
| Miscellaneous | 83,100 | 64,700 | 69,675 | (13,425) | -16.2% |
| Use Tax | 1,872,500 | 1,780,000 | 1,809,000 | (63,500) | -3.4% |
| Sales Taxes Total | \$ 31,752,700 | \$ 31,360,700 | \$ 31,544,675 | \$ (208,025) | -0.7% |
| | | \$ (392,000) | \$ (208,025) | | |

- Good tax revenue growth from January returns then flat revenues Feb/Mar
- Rest/Bars, Lodging tax revenue \$99K projection increase
- Retail/Marketplace \$133K projection increase
- Contracting and Personal Property Rental \$106K projection decrease
- Overall, there is growth in sales tax, just not to budgeted levels



Revenue Updates

General Fund: Shared Revenue and Other

General Fund State Shared Revenues

| Category | FY 2025-26 Budget | Estimate Thru December Returns | Estimate Thru March Returns | FY 2025-26 Estimate vs Budget | % Change |
|----------------------------|----------------------|--------------------------------|-----------------------------|-------------------------------|-------------|
| State Shared Sales Tax | \$ 11,855,200 | \$ 11,692,000 | \$ 11,900,000 | \$ 44,800 | 0.4% |
| State Shared Urban Revenue | 15,062,100 | 15,113,661 | 15,113,600 | 51,500 | 0.3% |
| Auto Lieu Tax | 4,722,600 | 4,730,000 | 4,790,000 | 67,400 | 1.4% |
| Total | \$ 31,639,900 | \$ 31,535,661 | \$ 31,803,600 | \$ 163,700 | 0.5% |
| | | \$ (104,239) | \$ 163,700 | | |

Select Other General Fund Other Revenues

| Category | FY 2025-26 Budget | Estimate Thru December Returns | Estimate Thru March Returns | FY 2025-26 Estimate vs Budget | % Change |
|----------------------|----------------------|--------------------------------|-----------------------------|-------------------------------|-------------|
| Primary Property Tax | \$ 7,216,000 | \$ 7,216,000 | \$ 7,291,000 | \$ 75,000 | 1.0% |
| Building Permit | 2,000,000 | 1,995,000 | 2,310,000 | 310,000 | 15.5% |
| Franchise Fees | 2,661,500 | 2,689,000 | 2,660,000 | (1,500) | -0.1% |
| Total | \$ 11,877,500 | \$ 11,900,000 | \$ 12,261,000 | \$ 383,500 | 3.2% |
| | | \$ 22,500 | \$ 383,500 | | |

- State Shared Sales Tax and Auto Lieu has shown better gains even after the San Tan Valley impact
- State Shared Urban Revenue will not see the tax conformity impacts until FY 2027-28
- Building Permits had good activity in Dec and Jan
- Overall, these General Fund revenues are anticipated to exceed budget



Revenue Updates

BBB/Transportation/HURF

BBB/Transportation Funds Sales Tax and HURF Revenues

| Category | FY 2025-26 Budget | Estimate Thru December Returns | Estimate Thru March Returns | FY 2025-26 Estimate vs Budget | % Change |
|-------------------------|----------------------|--------------------------------|-----------------------------|-------------------------------|--------------|
| BBB Sales Taxes | \$ 12,767,000 | \$ 12,570,000 | \$ 12,768,000 | \$ 1,000 | 0.0% |
| Transportation Taxes | 38,276,500 | 37,892,900 | 38,091,400 | (185,100) | -0.5% |
| Highway User Shared Tax | 10,343,348 | 10,239,915 | 10,229,104 | (114,244) | -1.1% |
| | \$ 61,386,848 | \$ 60,702,815 | \$ 61,088,504 | \$ (298,344) | -0.5% |
| | | \$ (684,033) | \$ (298,344) | | |

BBB

- Restaurants/bars tax revenues continue to grow
- Lodging tax revenues saw a decline in Jan and increases in Feb/Mar
- Overall tax revenue growth in Rest/Bar is offset by reductions in lodging

Transportation mirrors General Sales Tax

HURF revenues are continuing to see volatility



Primary Property Tax

- Rate adopted by City Council annually to impose a levy
- FY 2025-26 levy = \$7,264,480 (4.7% of General Fund revenue)
- State restrictions on annual increase in levy is 2%, plus new construction
- FY 2026-27 capacity up to 14%, approximately \$1,080,000 (not recommended)
- Requires 60-day public notice prior to adoption of an increase in the tax levy (excludes new construction)
- If increase direction given at April retreat, City will also follow Truth In Taxation requirements for tax adoption



Secondary Property Tax

- Secondary property tax can only be used to pay back general obligation (GO) bonds
- To issue GO bonds, the City must receive voter approval at a November election
- City levies a secondary property tax for payment of debt
- Rate is calculated each year to confirm/adjust to projected debt obligations (property tax oversight)



Property Tax Rate Shift

Consideration of a rate shift of 0.0400 from Secondary Property tax rate to a Primary Property tax rate

- Proposed primary property tax rate goes from 0.5807 to 0.6207
 - Increases Primary Property Tax Levy by \$537,089
 - Includes new construction \$34,355
 - Primary property allowable tax levy remaining is ~ 7%
 - Each additional 2% levy increase will provide \$150,000
- Proposed secondary property tax rate goes from 0.8000 to 0.7600
 - Decreases Secondary Property Tax levy by \$502,754
 - The lower rate still maintains \$95 Million capacity for future bond elections
- Overall total tax rate stays at 1.3807 (current total rate is 1.4045)
 - Decrease in rate is due to increase in assessed valuations, average 4.59%



Property Tax Rate Shift

Consideration of a rate shift of 0.0400 from Secondary Property tax rate to a Primary Property tax rate

| | Tax Rate | Baseline for Tax Year 2026 | | .0400 Tax Rate Shift | |
|-------------------------------------|---------------|----------------------------|-----------------|----------------------|-----------------|
| | | Tax Rate | | Tax Rate | |
| City Taxing Authority | FY 2025-26 | FY 2026-27 | Change | FY 2026-27 | Change |
| Primary Property Tax | 0.6045 | 0.5807 | (0.0238) | 0.6207 | 0.0162 |
| Secondary Property Tax | 0.8000 | 0.8000 | - | 0.7600 | (0.0400) |
| Total: City Taxing Authority | 1.4045 | 1.3807 | (0.0238) | 1.3807 | (0.0238) |

| | Tax Levy | Baseline for Tax Year 2026 | | .0400 Tax Rate Shift | |
|-------------------------------------|-------------------|----------------------------|----------------|----------------------|----------------|
| | | Tax Levy | | Tax Levy | |
| City Taxing Authority | FY 2025-26 | FY 2026-27 | Change | FY 2026-27 | Change |
| Primary Property Tax | 7,264,408 | 7,298,743 | 34,335 | 7,801,497 | 537,089 |
| Secondary Property Tax | 9,613,775 | 10,055,096 | 441,321 | 9,552,342 | (61,433) |
| Total: City Taxing Authority | 16,878,183 | 17,353,839 | 475,656 | 17,353,839 | 475,656 |



Property Tax Rate Shift

Consideration of a rate shift of 0.0400 from Secondary Property tax rate to a Primary Property tax rate

Residential Property Example

| | Tax Year 2026 | | Tax Year 2026 | | Tax Year 2026 | |
|--|----------------------------|-----------|----------------------|-----------|---------------|-----------|
| | Baseline for Tax Year 2026 | | .0400 Tax Rate Shift | | | |
| | Tax Year 2026 | | Tax Year 2026 | | Tax Year 2026 | |
| | \$333,057 | | \$349,611 | | \$349,611 | |
| Average Class 3.01 Residential AV | | | | | | |
| City Taxing Authority | Rate | Taxes | Rate | Taxes | Rate | Taxes |
| Primary Property Tax | 0.6045 | \$ 201.33 | 0.5807 | \$ 203.02 | 0.6207 | \$ 217.00 |
| Secondary Property Tax | 0.8000 | \$ 266.45 | 0.8000 | \$ 279.69 | 0.7600 | \$ 265.71 |
| Total: City Taxing Authority | 1.4045 | \$ 467.78 | 1.3807 | \$ 482.71 | 1.3807 | \$ 482.71 |
| | | | Change | \$ 14.93 | Change | \$ 14.93 |

Note: Based on the average Class 3.01 Residential Assessed Valuations

Residential Assessment Ratio is 10.0 for Tax Year 2025 and Tax Year 2026



Property Tax Rate Shift

Consideration of a rate shift of 0.0400 from Secondary Property tax rate to a Primary Property tax rate

Commercial Property Example

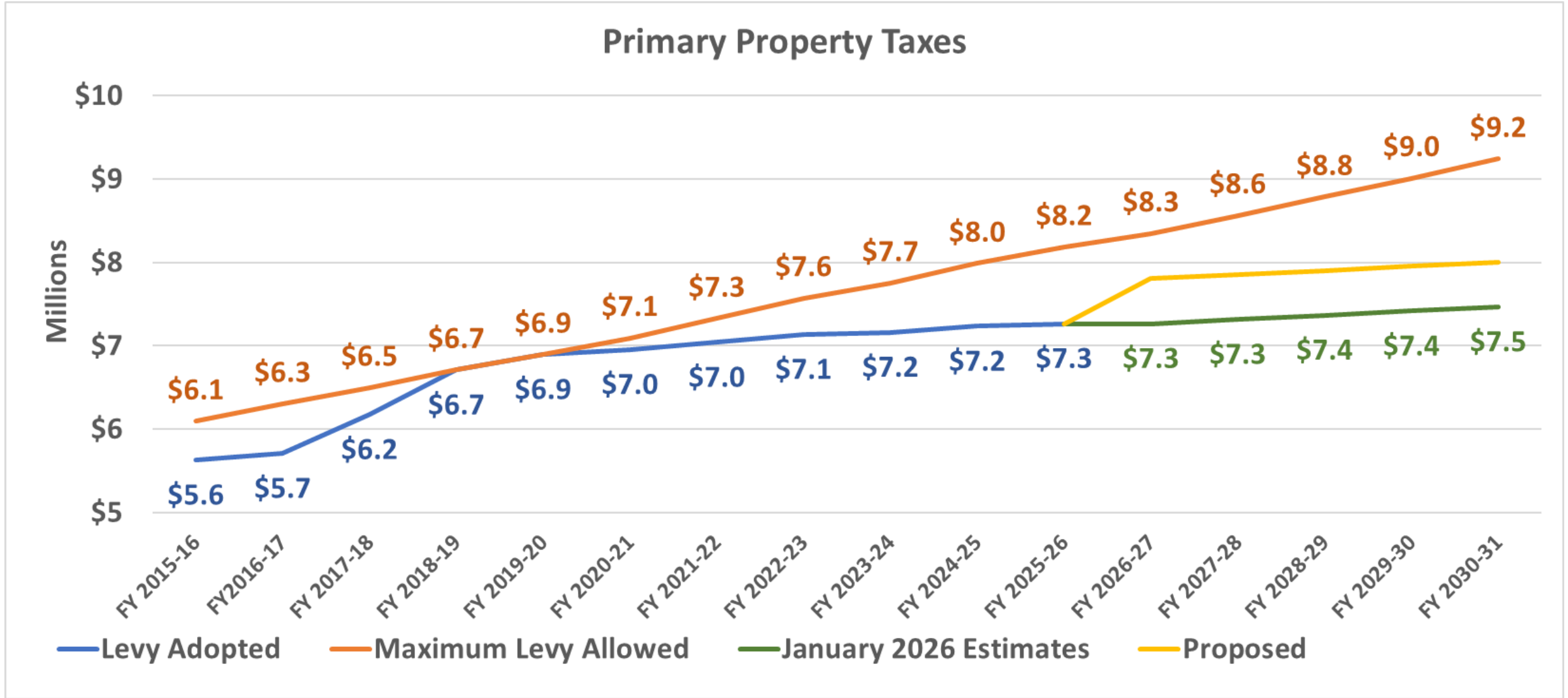
| | \$1,000,000 Property in 2025 | | Baseline for Tax Year 2026 \$1,050,000 Property in 2026 | | .0400 Tax Rate Shift \$1,050,000 Property in 2026 | |
|------------------------------|------------------------------|-------------|--|-------------|--|-------------|
| City Taxing Authority | Rate | Taxes | Rate | Taxes | Rate | Taxes |
| Primary Property Tax | 0.6045 | \$ 967.20 | 0.5807 | \$ 945.09 | 0.6207 | \$ 1,010.19 |
| Secondary Property Tax | 0.8000 | \$ 1,280.00 | 0.8000 | \$ 1,302.00 | 0.7600 | \$ 1,236.90 |
| Total: City Taxing Authority | 1.4045 | \$ 2,247.20 | 1.3807 | \$ 2,247.09 | 1.3807 | \$ 2,247.09 |
| | | | Change | \$ (0.11) | Change | \$ (0.11) |

Note: Based on maximum 5% allowable assessed value increase

Commercial Assessment Ratio is reducing from 16.0 for Tax Year 2025 to 15.5 for Tax Year 2026



Primary Property Tax





Future Fund Health



- General Fund
 - Communication and Civic Engagement Fees
 - Parks, Recreation, Open Space and Events Rates and Fees
 - Short Term Rental License Fees
 - BBB Administration/Cost Allocation
- Airport
- Sustainability
- Solid Waste
- Development Fees in Review

Investing in Employees



Compensation Recommendations

Pay for Performance and Step Increases

- Fully funded in 5 Year Plans

Starting Wage – Regular Pay Plan

- New starting wage \$19.48
- Effective 7/1/26

Minimum Wage – Temp Pay Plan

- Adjust to legal minimum wage
- Effective 1/1/27

Mid-year Critical Adjustments

- Set-aside to address critical positions





Benefit Recommendations

| | |
|--------------------------------|---|
| Medical and Dental Insurance | <ul style="list-style-type: none">• Maintain cost share for all employees• Medical base plan continues to be free for employee with wellness participation |
| Parental Leave | <ul style="list-style-type: none">• Additional two weeks for total of six weeks paid |
| Retiree Health Savings Account | <ul style="list-style-type: none">• Option for retirees to invest in a Health Savings Account |
| Other | <ul style="list-style-type: none">• Citywide tuition assistance• EcoPass Program• Employer Assisted Housing Program |



Market Pay Update



What We've Completed:

- A full review of all classifications over the past five years (2022-2026)
- Brought all classifications within 7.5% of market average mid-point
 - \$12M total investment
 - \$4.4M in market adjustments completed in FY 2025-26

What We've Learned:

- Some classifications wait years for review when below market, but not far enough behind (-7.5%) to adjust
- Positions reviewed at different times in the cycle resulted in compression
- Too much data collection takes a lot of time, and can make results less clear
- Current process is not budget sustainable long-term



Market Pay Update

What's Next:

- Improve how we review jobs, and collect and validate market data
 - Focus on the roles that are the most behind market
 - Review job families and groups of positions together to mitigate compression
 - Find a way to study positions more frequently
- Build a more consistent and sustainable approach

Looking Ahead:

- Goal remains to maintain a total compensation package *that is internally equitable and externally competitive and within the financial capability of the City*
- Develop a market review plan to meet as many goals above as possible
- During FY 2026-27 refine the process with internal teams (Class & Comp Advisory Team, Employee Advisory Committee) and a consultant
- Recommend timely compensation changes that are beneficial to all employees and are within the City's financial capability

Break



Employee Advisory Committee





Employee Advisory Committee

1. Compensation
 - a) Start the first of the 4-year cycle of market adjustments by addressing those positions farthest out of the market
 - b) Fully fund those market increases in all pay plans
2. Be competitive with medical cost-sharing ratios
3. Expansion of sick leave payout increase and retiree HSA
4. Expansion of parental leave

Future considerations: continue the above priorities

New Initiatives





Custodial Team



- Annual contractual increases due to minimum wage
- Desire a higher quality outcome
- Custodial contract will remain for some facilities
- Repurpose some contractual budget allocation towards internal team and resources
- New program added to Public Works Facilities
- Eight Custodial Staff with one Supervisor
- Public Works meeting with each facility to discuss set up



Right-of-Way Team



- Growing infrastructure led to unassigned areas
- Maintain right of way
- Right of way includes medians, easements, alleys, and roadways owned by the City
- Align work into one division instead of a shared responsibility between PROSE and Public Works
- Three Maintenance Workers, one Maintenance Technician and one Supervisor
- Next Steps
 - Map locations and define expectations
 - Hire and onboard of staff



Communications



- Build capacity for community outreach by investing in Public Affairs staffing
 - Create a new position – Digital Media Specialist – dedicated to website management, ensuring compliance and improving the user experience and better utilizing technological advancements
 - This allows other staff in Public Affairs to focus on strategic outreach, engagement, high-level communication initiatives, as well as social media presence, photography and video initiatives and digital accessibility
 - Establishing this position strengthens the City's communications program by centralizing web expertise, improving quality, and ensuring the City delivers the accessible, user-friendly digital services our community deserves



Technology



Committed to application modernization

- Current work program
 - Computer Aided Dispatch (CAD) and Records Management Software (RMS) for public safety
 - Fleet software
 - Procurement and contracts software
 - PROSE software
- Next projects
 - Enterprise Resource Planning (ERP) software
 - Financial, Human Resources, Payroll, Work Orders, Billing, Budgeting, Cash Receipts
 - Planning & Development Services permitting software



Ballot Measure



- Public Safety Ballot Measure
- Funding for Emergency Management, Fire, Wildland Fire Management, Aircraft Rescue and Firefighting, and Police
- Citizen Committee meeting regularly
- Community survey completed
- Community members invited to join Committee meetings to share public comment beginning April 22nd
- Committee recommendation scheduled for June 2nd Council meeting
- Potential ballot measure for November 2026 election



Downtown Enhancements

- Greater support to a leading economic driver in the community
- City contract with Flagstaff Downtown Business Alliance
- Partner with an agency that works to preserve, promote, and enhance the vitality of Historic Downtown
- Enhance sanitation, maintenance, beautification, and events and marketing
- Three-year term with renewal up to two additional one-year terms
- Presentations to Council twice per year



Budget Process Improvements

- Priority Based Budgeting (PBB) in use at the City of Flagstaff for seven years
- Utilized PBB this budget process, but focusing budget priorities on Council Priorities
 - This year, aligning budget allocations with Council Priorities
 - Next year, will align budget allocations with future Strategic Plan that will be complete by the Fall 2026
- Revising policies and procedures including processes for mid-year requests, budget adjustments, historical capacity of divisions
- Budget section is researching budget software for future use (could be included in new ERP)

New Budget Appropriations





Total Budget Requests

| Total General Fund Budget Requests | Ongoing | One-Time |
|---|----------------------|----------------------|
| Personnel* | \$ 5,720,870 | \$ 348,588 |
| Other Budget Requests | 7,272,508 | 20,208,709 |
| Total Requests | \$ 12,993,378 | \$ 20,557,297 |

| Total All Other Budget Requests | Ongoing | One-Time |
|--|---------------------|----------------------|
| Personnel* | \$ 1,986,447 | \$ 583,029 |
| Other Budget Requests | 7,186,332 | 29,533,052 |
| Total Requests | \$ 9,172,779 | \$ 30,116,081 |

| | | |
|------------------------|----------------------|----------------------|
| Total All Funds | \$ 22,166,157 | \$ 50,673,378 |
|------------------------|----------------------|----------------------|

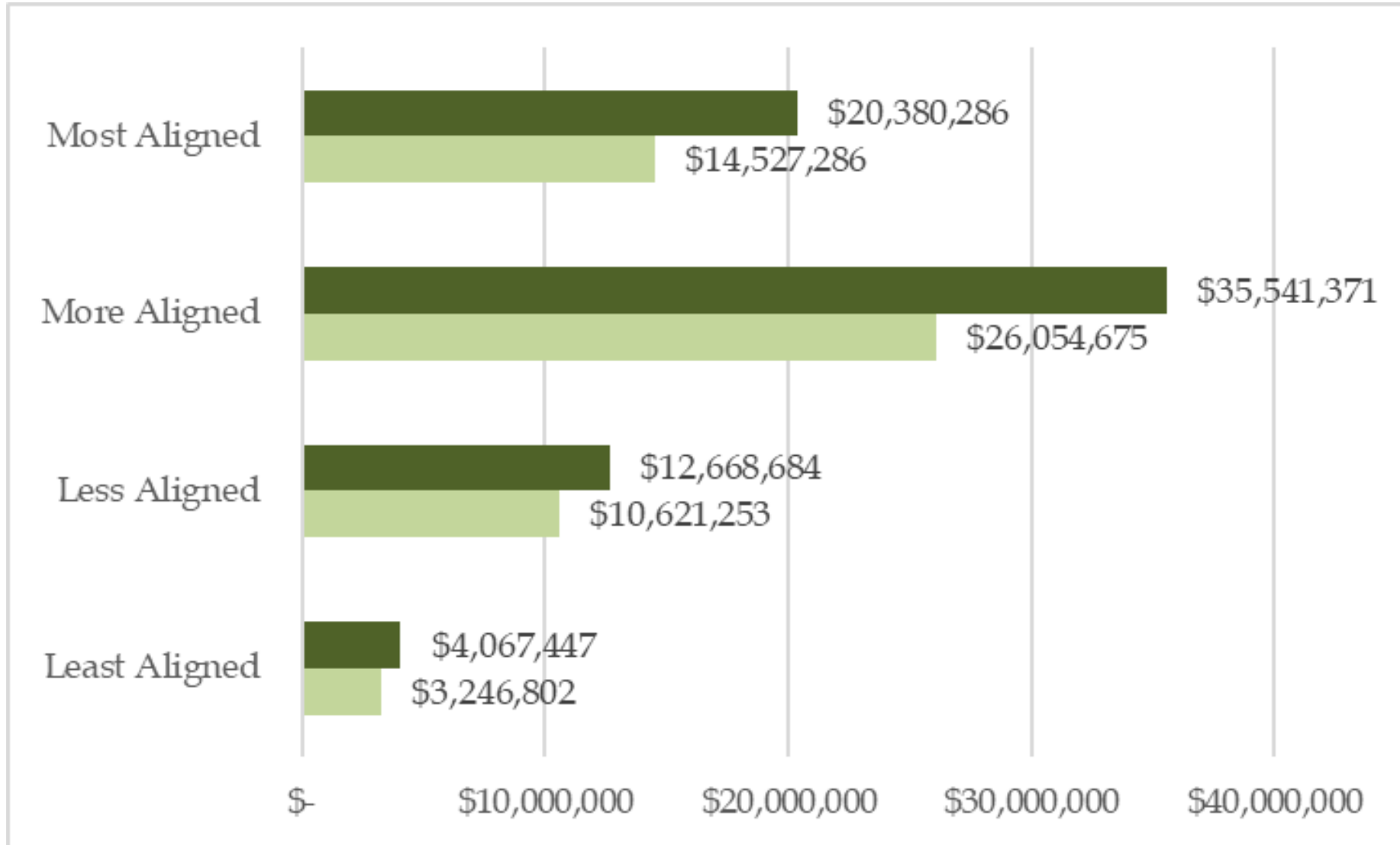
*Personnel excludes pay for performance, step increases, market adjustments and benefits

Key Community Priorities





Budget Requests by PBB Alignment



Total Requested:
\$72,657,788

Total Recommended:
\$54,450,016

*Excludes Capital
Improvement Program (CIP)
and reclassifications



Recommended Positions

General Fund – 18.0 FTE (Net 15.16 FTE)

- Human Resources Senior Analyst (1.0 FTE)
- Digital Media Specialist (1.0 FTE)
- Fire Inspector (1.0 FTE)
- Animal Control Supervisor (1.0 FTE)
- Code Compliance Officer I (1.0 FTE)
- Facilities Maintenance Technician III (1.0 FTE)
- Facilities Custodial Maintenance Technician (8.0 FTE)
- Facilities Custodial Public Works Supervisor (1.0 FTE)
- Administrative Specialist – Facilities/Fleet (1.0 FTE)
- Surveyor (1.0 FTE)
- Parks Technician (1.0 FTE)

Offsets of \$1.2M:

- Positions (2.84 FTE)
- Contractuals/Commodities
- Revenues

*Three positions funded without an offset
– all others 100% offset



Recommended Positions

Library Fund – .68 FTE

- Library Clerk – Temp - Bookmobile (.48 FTE – 1X)
- Library Clerk – Temp – Forest Lakes (.20 FTE – 1X)

Highway User Revenue Fund – 8.0 FTE

- Right-of-Way Maintenance Worker (3.0 FTE)
- Right-of-Way Maintenance Technician (1.0 FTE)
- Right-of-Way Public Works Supervisor (1.0 FTE)
- Street Operations Technician II (2.0 FTE)
- Street Operations Technician III (1.0 FTE)

Road Repair and Street Safety Fund - .48 FTE

- Project Management Technician – Temp (.48 FTE)



Recommended Positions

Beautification and Arts & Science Fund – 1.0 FTE

- Beautification and Arts & Science Project Administrator (1.0 FTE)

Water Services Funds – 3.0 FTE

- Plan Reviewer (1.0 FTE)
- Industrial Pretreatment Inspector (1.0 FTE)
- Electrical and Instrumentation Program Manager (1.0 FTE)

Solid Waste Fund – 1.0 FTE

- Bin Maintenance Technician (1.0 FTE)

Flagstaff Housing Authority Funds – 3.0 FTE

- Maintenance Worker I – Temp (3.0 FTE)



Reclassifications/Retitles



General Fund

- Public Records Specialist
- Collections Supervisor
- Collections Specialist
- Planner
- Heritage Preservation Officer
- Administrative Specialist Senior – City Engineering
- Open Space Manager

Library Fund

- Library Administration Manager

Parking Fund

- Parking Aide II (3)
- Parking Aide Lead

Lunch





Summary – General Fund

| Summary – General Fund | Ongoing | One-Time |
|---|------------------|-------------------|
| Available FY 2026-27 – February Retreat | \$ 500,000 | \$ 1,500,000 |
| Revenue Projection Updates | 435,000 | 705,000 |
| Funding Set Aside | 2,115,000 | 11,031,000 |
| Bed, Board, and Beverage Fund Cost Allocation | 126,000 | 0 |
| Short Term Rental Fee | 115,000 | 0 |
| Property Tax Shift | 503,000 | 0 |
| Other Sources/Projected Savings | 67,000 | 444,000 |
| Total Available FY 2026-27 | 3,861,000 | 13,680,000 |
| Approved Budget Requests and Fixed Costs | | |
| Investing in Employees | 2,860,000 | 0 |
| Infrastructure Investments | 0 | 6,796,000 |
| All Other Approved Budget Requests (Net) | 968,000 | 5,649,000 |
| Support for Other Funds | 33,000 | 1,185,000 |
| Total Available | \$ 0 | \$ 50,000 |



Employee Investments - General Fund



| Summary of Employee Investments - General Fund | Ongoing |
|--|---------------------|
| Pay for Performance and Merit | \$ 2,115,000 |
| Starting Wage Adjustment | 32,000 |
| Minimum Wage Adjustment | 19,000 |
| Mid-year Critical Adjustments | 167,000 |
| Medical/Dental Insurance | 370,000 |
| Parental Leave | 157,000 |
| Total Employee Investments | \$ 2,860,000 |



Infrastructure – General Fund



| Summary of Infrastructure – General Fund | One-Time |
|---|---------------------|
| Fleet Vehicles and Upfitting | \$ 2,638,000 |
| Facility Improvements | 2,658,000 |
| Information Technology – Software Modernization | 1,500,000 |
| Total Infrastructure | \$ 6,796,000 |



Council's Aligned Priorities



Core Services

Employee Compensation

Personnel

Public Safety



Housing



Economic Vitality

Tourism

Business Expansion

Small Business



Capital Investment

Parks and Recreation

Forest Health

Sustainability

Infrastructure



Core Services Priority - Personnel

| Core Services Investments | Ongoing | One-Time |
|---------------------------|----------------------|---------------------|
| Personnel | \$ 7,700,000 | \$ 932,000 |
| Investing in Employees | 4,151,000 | 0 |
| Employee Training | 37,000 | 214,000 |
| Tool and Resources | 48,000 | 291,000 |
| EcoPass | 0 | 21,000 |
| Total | \$ 11,936,000 | \$ 1,458,000 |



Core Services Priority – Public Safety

| Public Safety Investments | Ongoing | One-Time |
|--------------------------------|-------------------|---------------------|
| Personnel and Related Expenses | \$ 167,000 | \$ 960,000 |
| Training | 0 | 231,000 |
| Supplies and Equipment | 422,000 | 1,200,000 |
| Facilities | 50,000 | 133,000 |
| Total | \$ 639,000 | \$ 2,524,000 |



Core Services Priority – Technology, Facilities & Communications

| Other Core Services Investments | Ongoing | One-Time |
|---------------------------------|-------------------|---------------------|
| Enhanced Technology | \$ 123,000 | \$ 1,650,000 |
| Maintain Technology | 228,000 | 2,000,000 |
| Facilities | 19,000 | 3,500,000 |
| Communications | 92,000 | 80,000 |
| Total | \$ 462,000 | \$ 7,230,000 |



Housing Priority

| Housing Investments | Ongoing | One-Time |
|---|-------------------|---------------------|
| Support Personnel | \$ 42,000 | \$ 0 |
| Incentive Policy for Affordable Housing | 0 | 1,000,000 |
| Housing | 4,000 | 17,000 |
| Fire Inspection Services | 105,000 | 0 |
| Employee Assisted Housing Program | 0 | 134,000 |
| LASS + CAP | 0 | 30,000 |
| Water Services Impact Studies | 144,000 | 0 |
| Flagstaff Housing Authority | 261,000 | 0 |
| Total | \$ 556,000 | \$ 1,181,000 |



Economic Vitality Priority

| Economic Vitality Investments | Ongoing | One-Time |
|----------------------------------|---------------------|---------------------|
| Code Compliance | \$ 85,000 | \$ 8,000 |
| Beautification | 204,000 | 0 |
| Business Development and Support | 106,000 | 40,000 |
| Tourism | 105,000 | 630,000 |
| Airport Operations | 36,000 | 695,000 |
| Aircraft Rescue and Firefighting | 0 | 118,000 |
| ParkFlag | 906,000 | 104,000 |
| Total | \$ 1,442,000 | \$ 1,595,000 |



Capital Investment Priority

| Capital Investments | Ongoing | One-Time |
|-------------------------------------|---------------------|---------------------|
| General Infrastructure | \$ 152,000 | \$ 519,000 |
| Parks and Recreation Infrastructure | 0 | 858,000 |
| Water Services Infrastructure | 2,711,000 | 2,038,000 |
| Sustainability Programs | 64,000 | 50,000 |
| Wildfire Resilient Home Initiative | 0 | 100,000 |
| Total | \$ 2,927,000 | \$ 3,565,000 |

Budget Request Focus and Limitations





Budget Request Focus and Limitations



Priorities

- Fund one-time ongoing budget items from last few years first
- Fund increases to contractual and commodities for existing programs
- No new items that have ongoing expenses
- Focus on Council Priorities
- Maintain infrastructure
- Provide tools and resources to get the work done



Budget Request Focus and Limitations



Limited Resources

- Focused on realigning staff and contractual resources
- Used new revenue to pay for additional staffing
 - Short-term rental fees
 - Fire Inspection fees
- Reduced set asides that do not replenish
 - \$2,115,000 ongoing
 - \$11,031,000 one-time
- Property Tax shift to address public safety ongoing needs
- Limited grant approval to those with little to no City match



Budget Request Focus and Limitations



Funding Limitations

- Staffing
- Training
- Facilities maintenance and improvements
- Technology
- Supplies and equipment
- Planning documents
- Vehicle maintenance
- Programming



Budget Request Focus and Limitations



Service Partner Contracts and Requests

- High Country Humane contract increase
- No CPI increases for service partner contracts
- Black Lived Experience renewed contract
- New funding for Family Food Center
- One new request not funded

Capital Improvement Program





Summary



| Program | FY 2025-26 Estimate | FY 2026-27 Budget | FY 2028-31 Projection |
|------------------------|------------------------|----------------------|--------------------------|
| General Government | \$ 46,077,822 | \$ 57,130,635 | \$ 61,993,025 |
| Streets/Transportation | 51,515,926 | 119,379,281 | 251,578,593 |
| BBB | 5,929,025 | 8,394,754 | 10,873,000 |
| Water Services | 42,308,328 | 75,953,677 | 179,420,000 |
| Solid Waste | 107,393 | 0 | 8,974,250 |
| Airport | 5,553,485 | 25,232,689 | 26,650,000 |
| Total | \$ 151,491,979 | \$ 286,091,036 | \$ 539,488,868 |

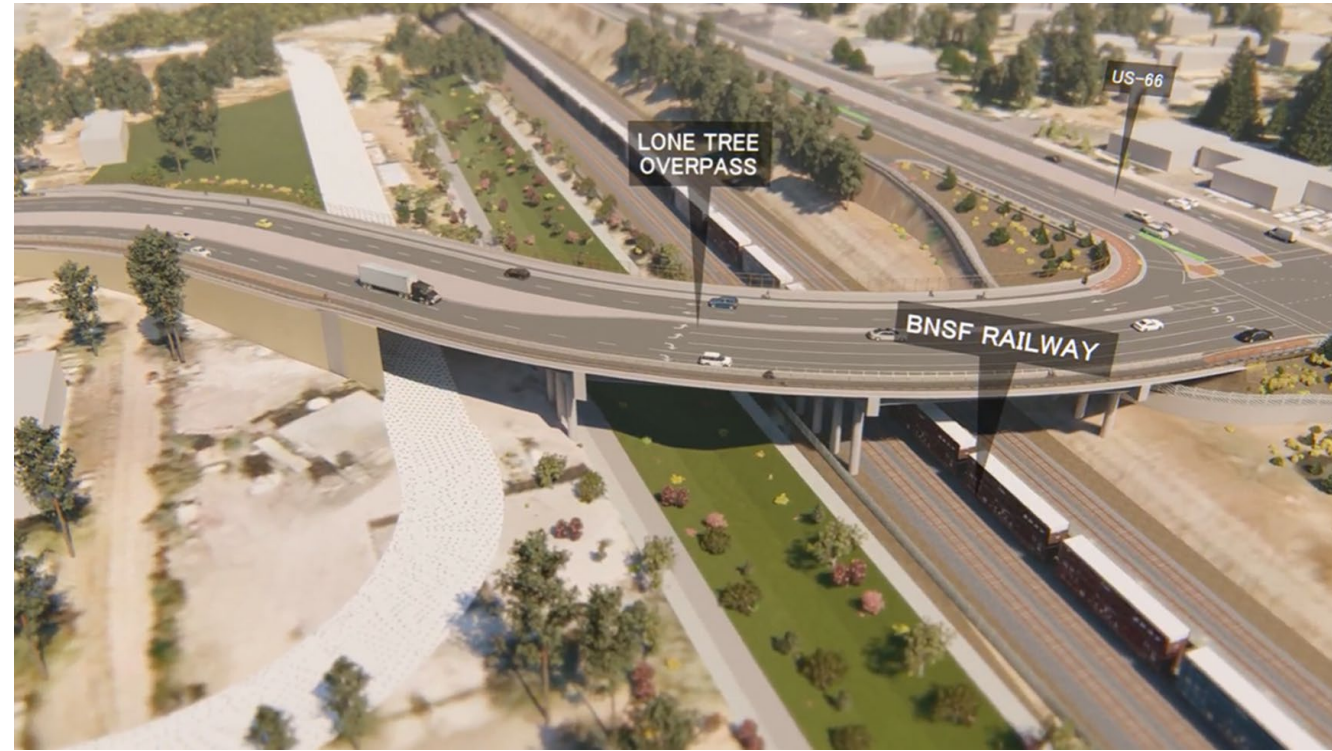


Capital Projects Update

Lone Tree Overpass and Corridor Project



- Lone Tree Corridor construction underway
- Butler Avenue reopening May 2026
- Lone Tree Road completion Fall 2026



- Proposition 420 funding
- Overpass Construction: 2026 through 2029



Capital Engineering

Downtown Mile Safety and Connectivity Project



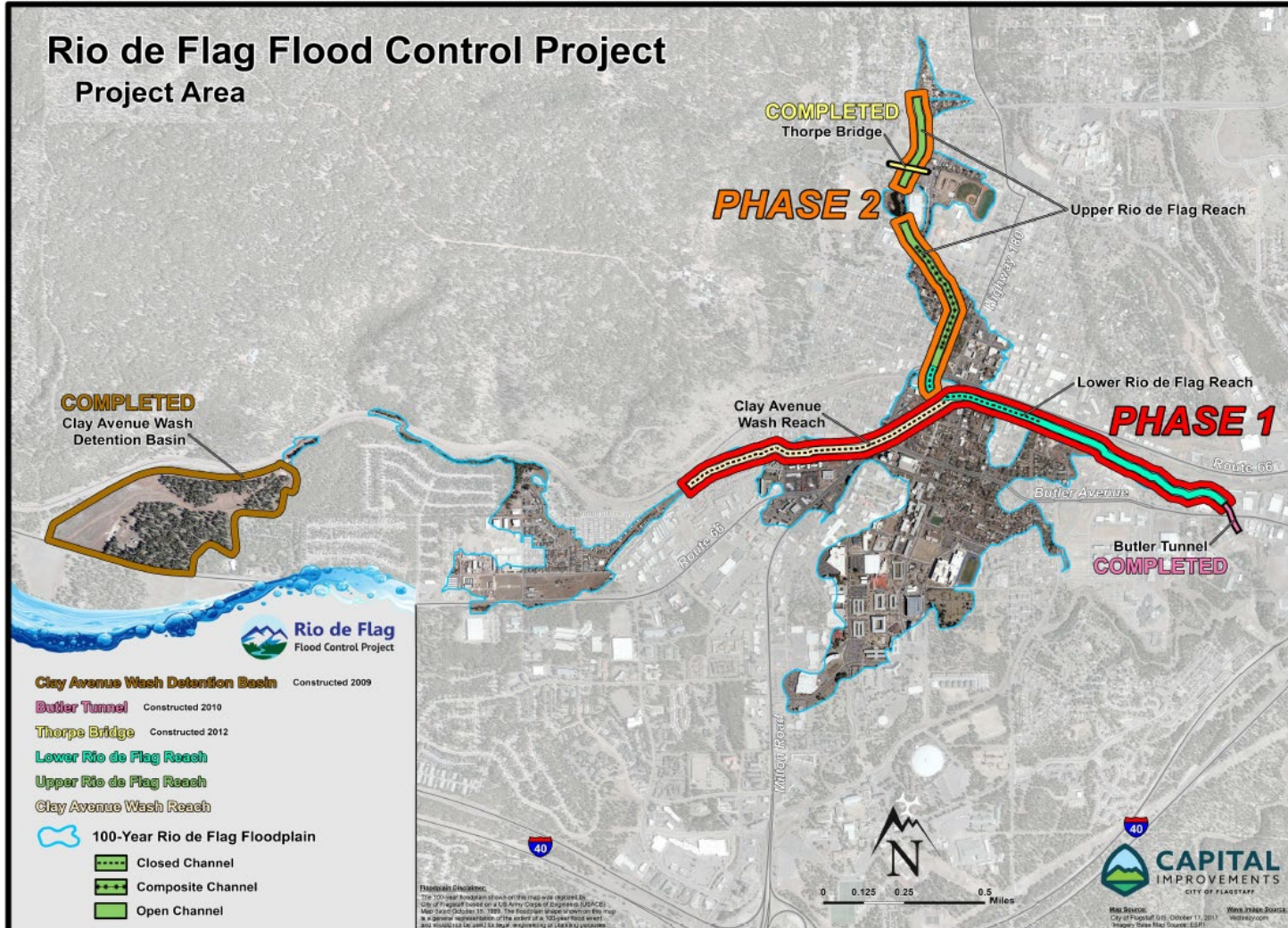
Multiple Improvements (see map)

- Estimate: \$63.3M
 - Design: \$4.5M
 - Construction: \$58.8M
- Construction Funding
 - INFRA Grant: \$32.5M
 - City (Prop 419): \$12.3M
 - BNSF Railway: \$11M
 - ADOT: \$3M
- Design at 95%
- Construction: 2027 - 2029
- **Amtrak Platforms** (CRISI Grant)
 - Estimate \$6.7M
 - Federal - \$5M
 - City of Flagstaff - \$994K
 - BNSF Railway - \$740K



Capital Projects Update

Rio de Flag Drainage Improvements Project



- U.S. Army Corps (USACE) and City project
- USACE is lead agency
- Channelizes and reduces 100-year floodplain
- Open channels and box culverts
- 95% design complete
- Finalizing agreements with BNSF
- \$243 million cost estimate



Capital Projects Update

Rio de Flag Drainage Improvements



South phase with channel and maintenance road



North phase with channel and box culvert



Capital Projects Update

Butler and Fourth Street Improvements Project

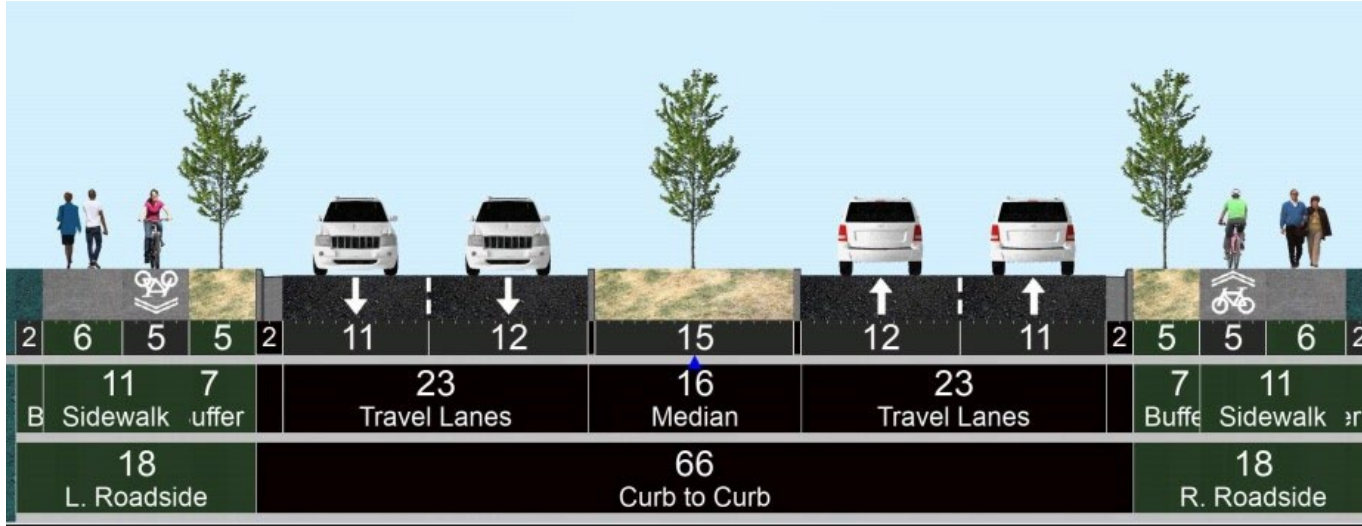


- Proposition 419 funding
- \$19 million BUILD grant for construction
- Four lanes with off-street bike and pedestrian facilities
- Signalized mid-block crossings
- New Mountain Line bus stops
- Modified roundabout at Butler and Fourth Street with bike and pedestrian underpass
- 60% design completion in Summer 2026

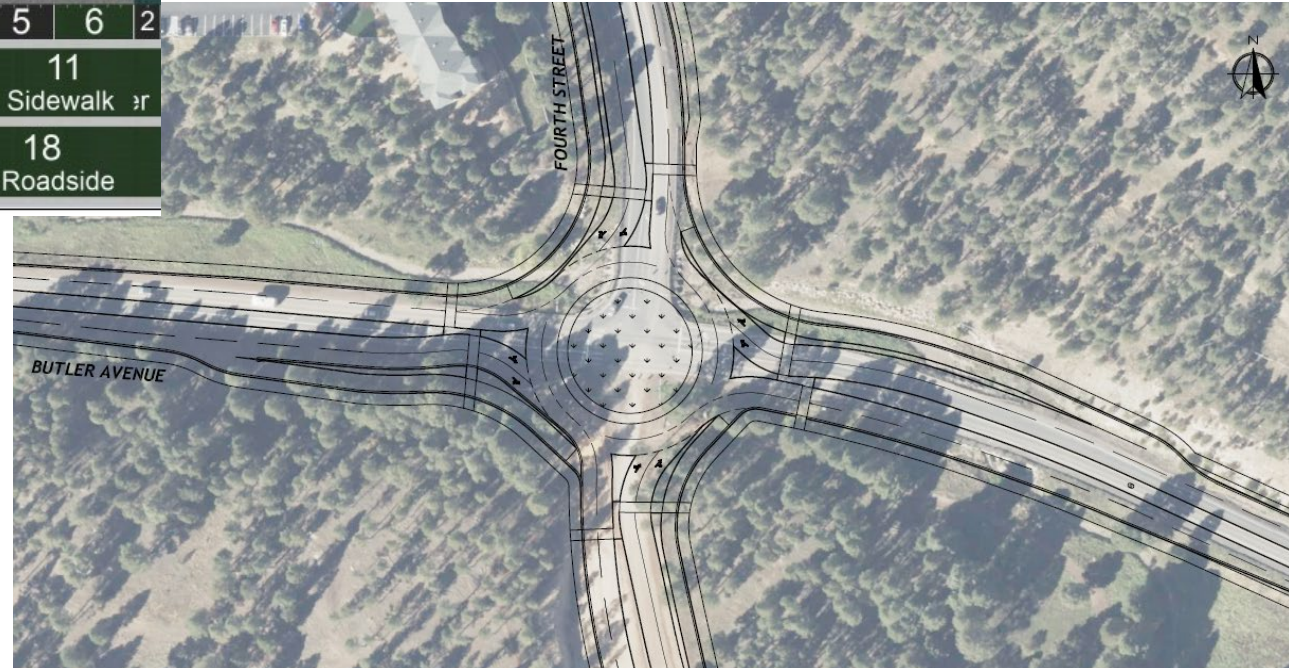


Capital Projects Update

Butler and Fourth Street Improvements Project



Proposed Butler Avenue cross-section

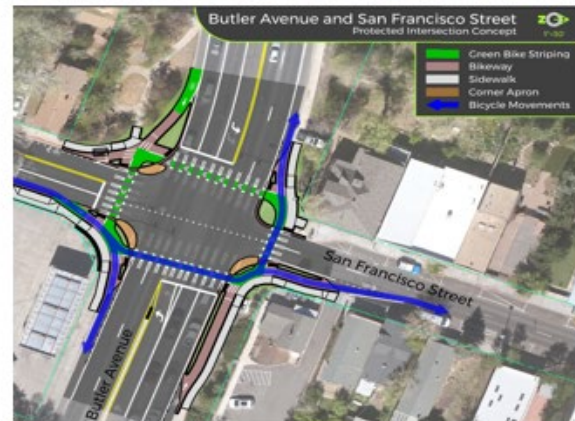


Butler and Fourth Street roundabout



Capital Engineering

Butler Avenue Complete Streets Improvements



• Project Scope

- Separated bike lanes
- Protected intersections at Beaver, San Francisco and Sawmill
- Enhanced crossings (Humphreys and O'Leary)
- Coordination with Lone Tree Corridor and Overpass improvement project

• Budget \$12M

- SS4A Grant: \$9.6M
- AZ Smart Fund Grant: \$2.4M

• Schedule

- Design: 2025 - 2026
- Construction: 2027 - 2028



Capital Engineering

Spruce Wash Drainage Improvements



Scope

- Prop 441 approved by voters in November of 2022
- Spruce Wash corridor flood mitigation (10 projects)
- Beautification component

Budget

- \$40M
- Prop 441: \$26M
- Various Sources: \$14M (RR&SS, Stormwater, Drinking Water, Prop 419 and grants)
- Seven (7) GMP packages
- Five designers and one CMAR

Schedule

- Construction started 2023
- Completion anticipated June 2026



Capital Engineering



Spruce Wash Drainage Improvements



"The Wedge" Detention Basin

Linda Vista Crossing



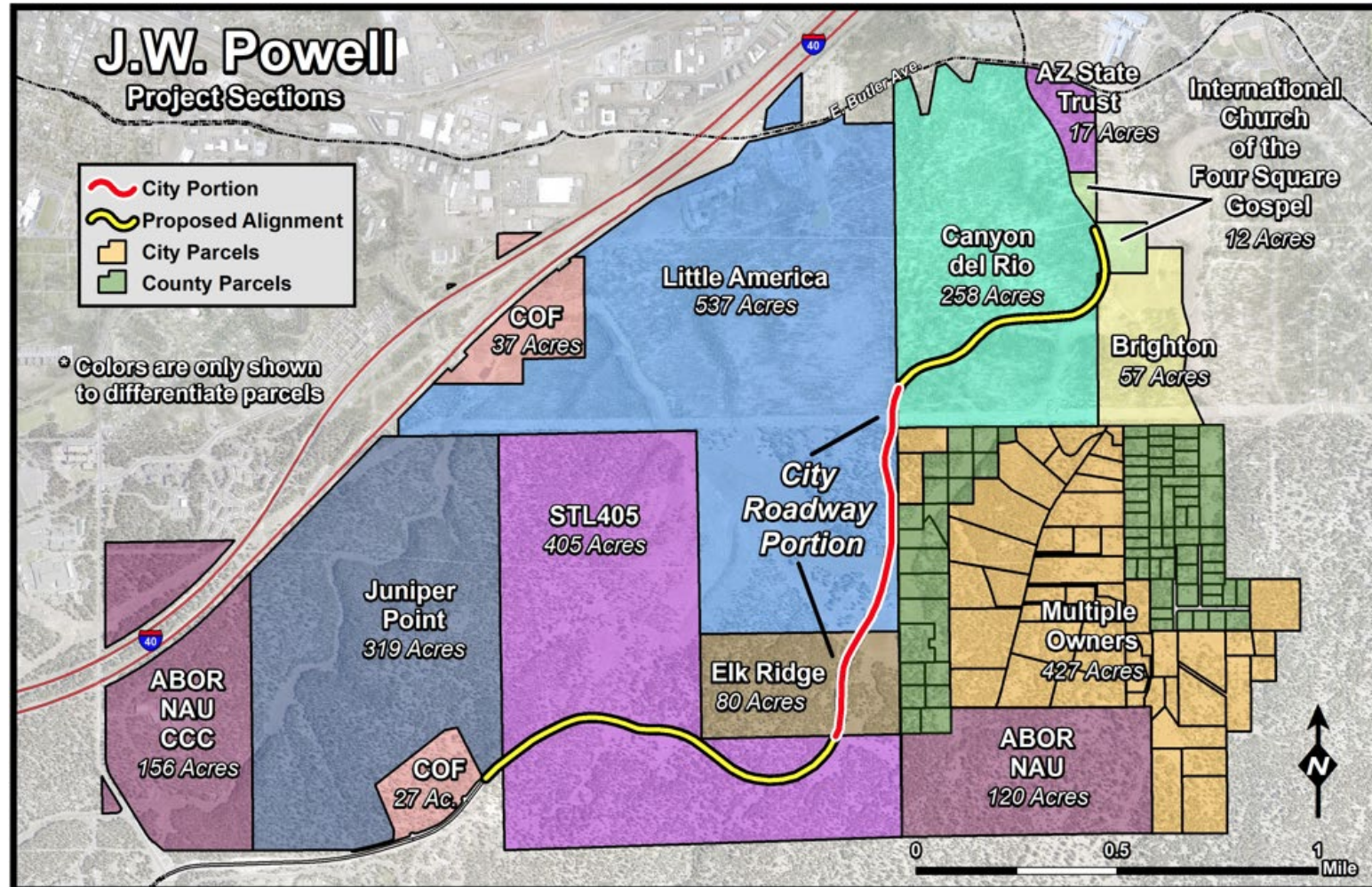
Dortha Arroyo Channel



Capital Projects Update

John Wesley Powell Boulevard Extension Project

- J.W. Powell extension to Fourth Street
- Developer and City project
- Proposition 419 funded
- Similar look and feel as existing J.W. Powell Boulevard
- Bike and pedestrian facilities
- Rio de Flag crossing
- 60% design complete
- Construction 2026 through 2028





Capital Projects Update

Wildland Fire Training Center and Wildfire Management Station



- Wildland Station Building
 - ✓ Open floor design
 - ✓ Peripheral cubicles
 - ✓ Central conference area
 - ✓ Office space for 12 staff
 - ✓ Drive-through bays
 - ✓ Equipment storage
- Wildland Training Center
 - ✓ Large conference/classroom
 - ✓ Offices, kitchen, and restrooms
- RSOQ advertised: February 26, 2026
- RSOQ closed: April 7, 2026
- Submittals: 7
- Council Date: June 2026



Capital Projects Update

JWP Boulevard Housing Masterplan and Public Safety Complex



PARCEL - 10510176
CONCEPT PLANS

- Architectural services for 27-acre site
 - ✓ Housing masterplan
 - ✓ Public Safety campus design
 - Fire Station
 - Fire Administration
 - Police Substation
- RSOQ advertised: March 4, 2026
- RSOQ closed: April 13, 2026
- Submittals: 6
- Anticipated Council Date: June 2026



Capital Projects Update

Downtown Safety Improvements – Phase 1



- Installation of removable or retractable bollards on Aspen Avenue at Leroux Street and San Francisco Street
- Bollard spacing at approximately 4' on center to stop vehicles but allow for pedestrian traffic
- \$400,000 project budget split 50/50 between Prop 419 and BBB tax
- Project programmed in FY 2026-27 Capital Improvement Program



Capital Projects Update

Downtown Safety Improvements – Phase 2



- Installation of removable or retractable bollards on Aspen Avenue at Sitgreaves Street and Humphreys Street
- Bollard spacing at approximately 4' on center to stop vehicles but allow for pedestrian traffic
- \$300,000 project budget with Prop 419 funds
- Project programmed in FY 2027-28 Capital Improvement Program



Capital Projects Update

Woody Mountain Route 66 Traffic Signal



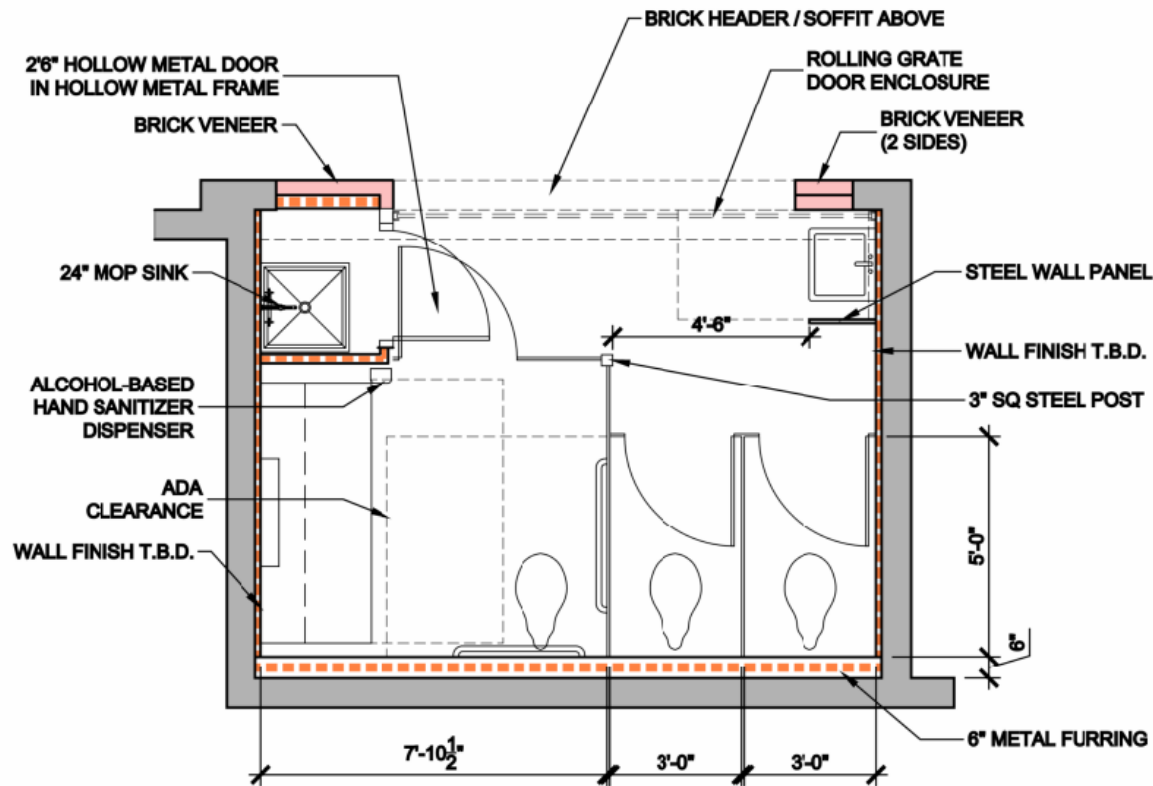
- Installation of a temporary span wire traffic signal at the existing intersection of Woody Mountain Road and West Route 66
- Long lead items (poles) have been ordered
- Completion in late June of 2026
- Funding through Senate Bill 1737

Geotechnical Investigations for Pole Foundation Design



PROSE Project Update

Heritage Square Restrooms Renovation

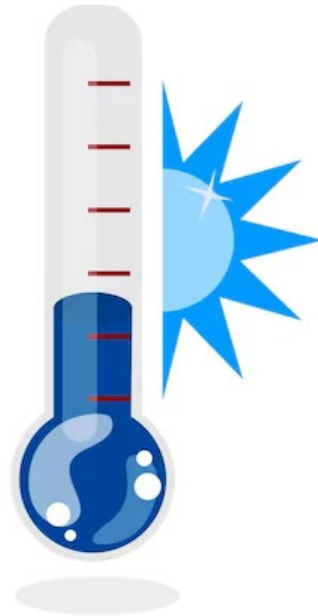
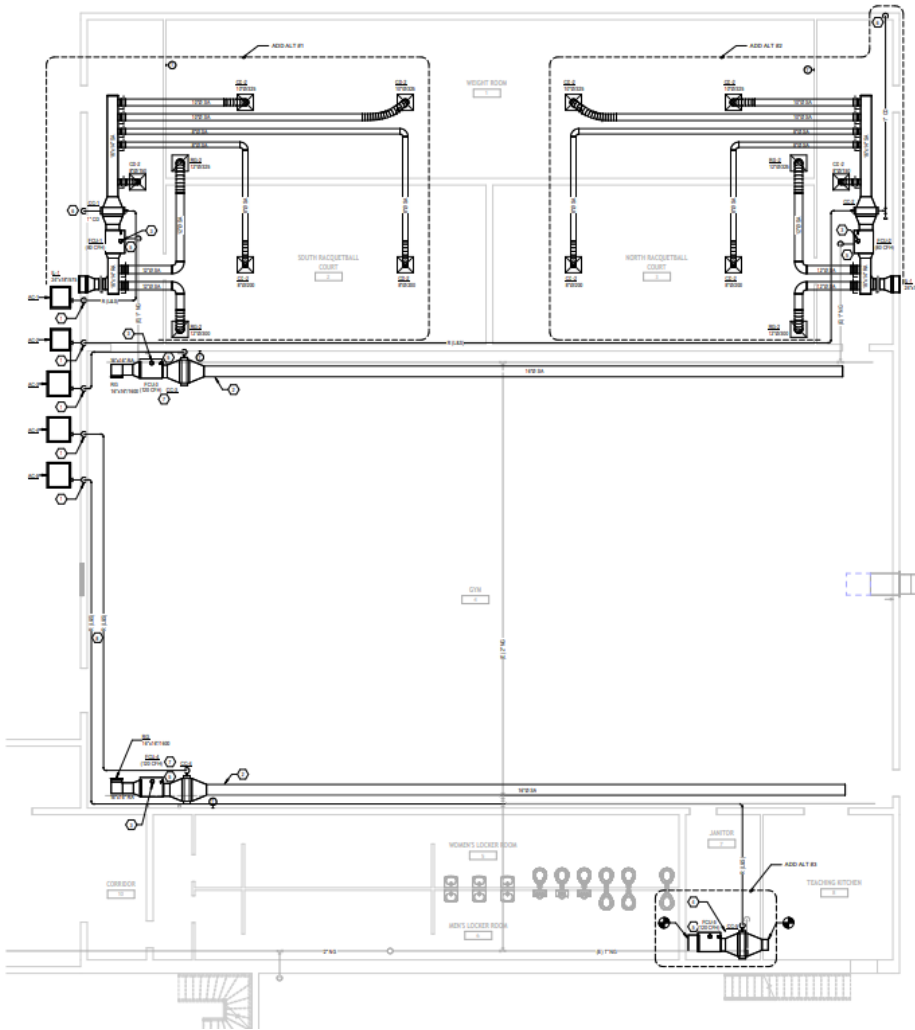


- Demolition of two (2) separate units and creation of three (3) toilets
- Creation of a janitorial closet and adult changing station
- \$250,000 BBB Recreation special revenue
- Project is under design contract and then will host a competitive bid for construction in the summer of 2026
- Construction expected in fall of 2026



PROSE Project Update

Hal Jensen Recreation Center HVAC in Gymnasium



- Design for each area inside the recreation center to receive air-conditioned space through phases
- The gymnasium is phase one for installation
- \$179,361 BBB Recreation special revenue which includes the full designed set of drawings and installation of phase one
- Project is underway with installation beginning the week of May 4th



PROSE Project Update



Indigenous Community Cultural Center (ICCC)



- An agreement is in negotiation with identified partner, Indigenous Circle of Flagstaff (ICF)
- \$200,000 in BBB Recreation special revenue has been set aside as “seed” funding for COF and ICF to utilize toward occupancy of the western “bay”
- JOC’s met with City staff on 4/3/26 to discuss high level estimates to the western “bay”



PROSE Project Update

Highland Mesa Park formerly known as “Westside Park”



- Neighborhood outreach and concept design creation completed on the 5.6 acres parkland
- Partnership with City Engineering division on offsite improvements of missing sidewalk and FUTS realignment opportunity plus proper access to the future park
- \$1.47M for park development out of BBB Recreation special revenue
- Park design needle will move further after offsite improvement design complete



PROSE Project Update

Cheshire Park Track and Field



- Expansion parkland totally 9.38 acres for future 400-meter running track with multipurpose field, parking lot and restroom
- \$1.5M for park development out of BBB Recreation special revenue; seeking award of \$1.5M Land Water Conservation Fund (LWCF) grant to leverage the improvement to a total \$3M
- Concurrent with LWCF grant application would be COF design review



PROSE Project Update



Ponderosa Park Reconstruction

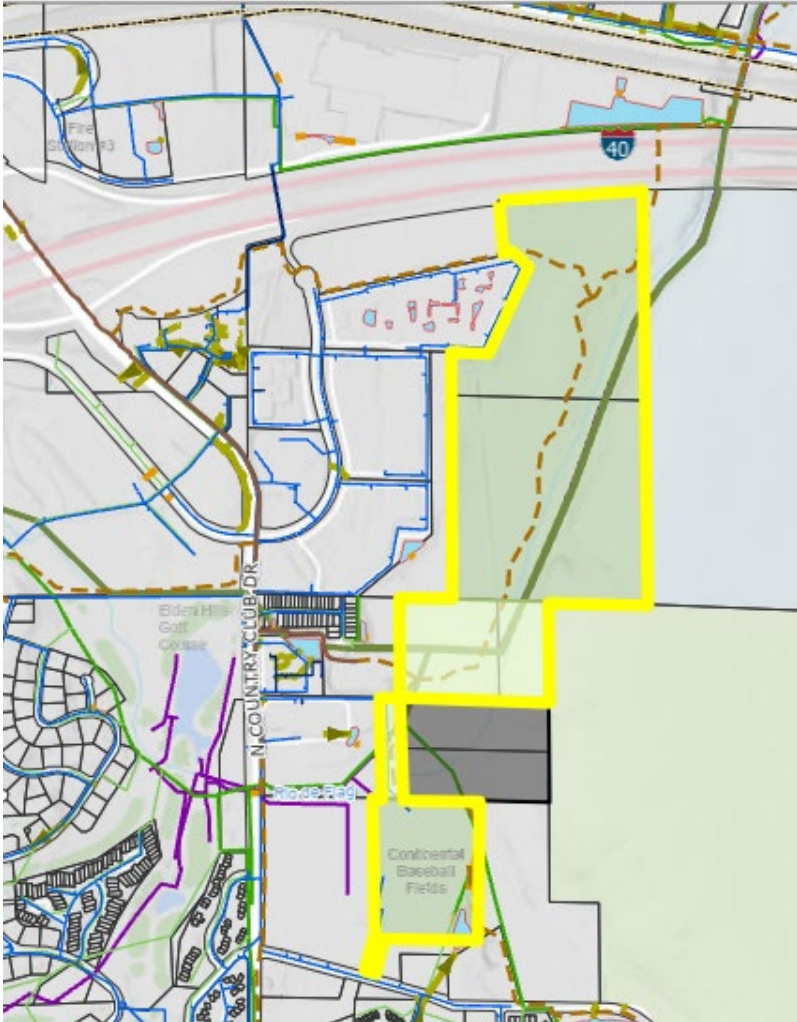


- Park reconstruction post flooding improvements which complete in June 2026
- Additional acreage acquired to the north
- Neighborhood outreach to begin in May 2026 and through the summer months to create a concept plan
- \$500,000 BBB Recreation special revenue plus playground manufacturer grant opportunity and CDBG funds to leverage upwards of \$1M project total



PROSE Project Update

Continental Regional Park Design – 86+/- Acres



- Regional park design needed for approximately 86 acres including multiple access points, a girls softball complex, multipurpose fields, FUTS connections, event space, Big Lake improvement incorporation and a Picture Canyon Natural and Cultural Preserve connection
- \$1.5M BBB Recreation special revenue for full design and outreach in FY 2026-27
- \$1M in FY 2027-28 for further design, outreach and/or needs to leverage funding for development estimated at \$50M plus



PROSE Project Update

McMillan Mesa Natural Area Trail Rehabilitation



- Complete trail repairs, new signage installation, restore vegetation, identify and develop ADA-accessible trail opportunities
- Will improve safety, accessibility, and long-term sustainability of the natural area
- \$150,000 BBB Recreation special revenue in FY 2026-27 with possible matching grant of \$145,000 bringing project total to \$295,000



PROSE Project Update



Picture Canyon FUTS Connection and Trail Project



- Complete FUTS connection, realign trails, add parking improvements, and develop ADA-accessible trail opportunities
- Will improve community access, accessibility, recreation and natural experiences
- \$200,000 BBB Recreation special revenue in FY 2027-28 plus a possible grant opportunity

Break



Council Parking Lot (Adds/Deletes) and Discussion



Public Comment

