





Background

- Identified core services, public safety, and fire resources as Council budget considerations in January 2025
- Discussed public safety needs in April 2025
- Public safety includes Fire, Emergency Management, Aircraft Rescue and Firefighting, and Police
- Supported the exploration of a public safety ballot measure and citizen committee in September 2025
- Citizen Committee met between November 2025 and May 2026
- Details are available at the Connect Flagstaff site <https://connect.flagstaffaz.gov/safety-committee>
- City Council called election in June 2026



Financial Overview

- FY 2025-2026 budget included \$83 million to support public safety
 - \$54 million (46%) of general fund
 - \$29 million in other funds
- FY 2026-2027 reallocated \$537,000 of secondary property tax and new construction revenue to public safety
- Inability to rebuild after 2008 and address growth
- Operating costs outpacing growth of General Fund
- Capital costs have grown significantly
- Increasing costs in personnel, technology, and infrastructure



Fire Department Impact

- Addressing today's needs and some future growth
- Staffing to address Flagstaff's evolving risk and demands for firefighter safety
- Reduce severity of wildfire in treated areas
- Assist in addressing insurance premiums
- Sustain and improve response times
- Adequate resources to respond to large-scale or multiple incidents
- Facilities for personnel and apparatus
- Support Fire Station operations

ALERT TOP STORY

Train engine overheats, catches fire in west Flagstaff; blaze under control, smoke impacts expected



ALERT TOP STORY

Flagstaff Fire Department to conduct pile burns near Thorpe Park

Wildland Fire Risk

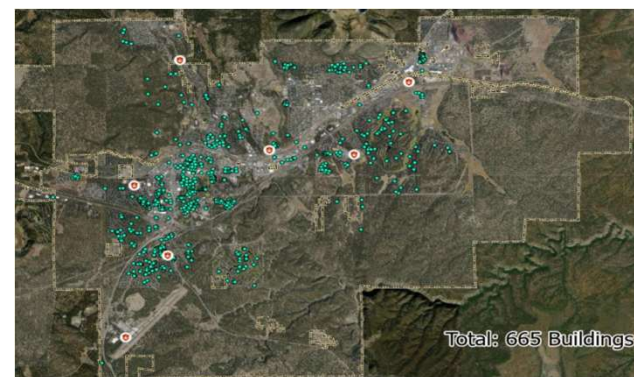


- Additional all-risk firefighters as first line response
- Address increase in frequency and intensity
- Provide additional equipment
- Build a wildland fire station and training facility
- Fund prevention work
 - Hazardous fuel removal
 - Home hardening to protect neighborhoods
 - Equipment



Building Height Risk

- 109.4% increase in mid-rise facilities
- Higher level of risk
- Requires a larger number of personnel to respond
- Additional Quint staffing
- Training for personnel



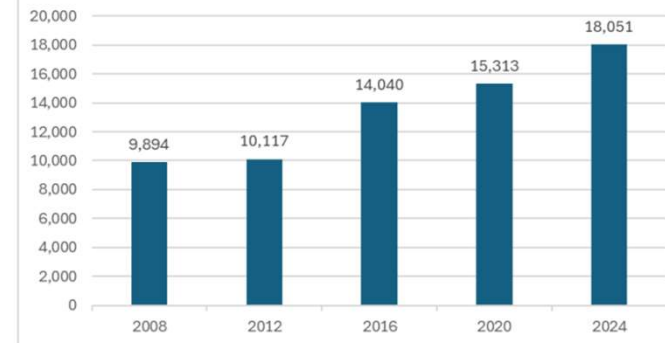


Calls for Service

- Increase in number of calls
- Exceeded ability to find efficiencies
- Additional supplies
- Replacement of life saving equipment
- Fire academy and training to retain qualified staff
- New Fire Station
 - Improve response times in existing neighborhoods
 - Address new neighborhoods near JW Powell



2008-2024 Call Volume



THEN
2008

7

Frontline Units

28

Firefighters per shift



NOW
2025

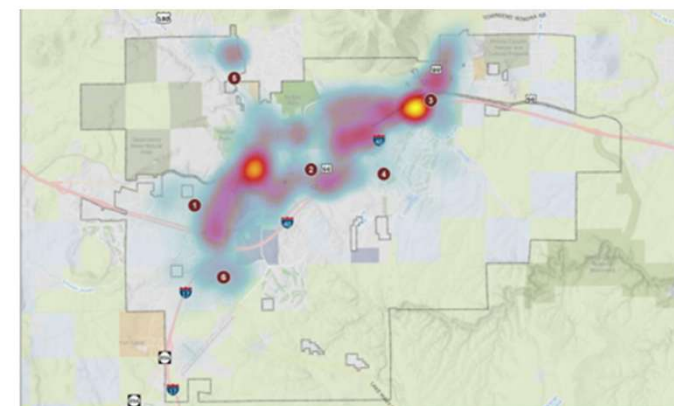
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Frontline Units

30

Firefighters per shift

Staffing for each additional unit:
Rescues:
9+ Firefighters
(3 per shift)
Engines/Ladders:
12+ Firefighters
(4 per shift)



Aircraft Rescue and Firefighting Impact



Background

- Aircraft Rescue and Firefighting (ARFF) is federally mandated at commercial service airports
- ARFF response available 24 hours per day, 365 days per year

Impact

- Sustain economic impact of air service for visitor and business travel (160,000+ passengers in 2025 with \$33M in visitor spending and \$36M in on-airport economic activity)
- Attract additional air service
- Maintain capability to support 120 daily aircraft operations



Aircraft Emergency Response



- Minimum staffing 2 per shift to respond to 70-135 passengers and crew
- 3 more ARFF staff to address aircraft type and size increase that equates to higher level of risk
- Increases minimum staffing from 2 to 3
- Improve emergency response
- Maintain mandated ARFF coverage and bring ARFF level of service to local, regional and national standards and best practices
- Retain mandated level of airport security

<https://www.fox10phoenix.com/video/1513971>



First responders train for worst-case scenarios i...
First responders were preparing for the worst case scenario in Flagstaff on Monday. As part of federally-mandated...

www.fox10phoenix.com

Police Department Impact



- Additional personnel in Dispatch to answer 9-1-1 calls
- More support in evidence and records to maintain integrity
- Identify trends and create response plans to mitigate crime
- Improve response with Police Aides for non-emergency calls
- Increase space and people for proficiency and scenario-based training



Response

- PFM Study identified gaps in service
- Reduced transports from Jail to Court to create greater availability
- Maintain safety for large events and protest
- Ability to respond to more than one critical incident with additional personnel
- Keep streets safe
- Respond to community members calls for service



ALERT TOP STORY

Suspect in Flagstaff shoot-out, helicopter crash makes first appearance in Coconino County Superior Court





Criminal Investigation

- Advanced software and specialized training needed to extract data
- Expansion of evidence with increased technology
- Aging systems and integration challenges to identify trends
- Additional staff to investigate 174 people crimes and 271 property crimes
- Build prosecutable cases to support victims
- Space to retain evidence and meet prosecuting and community expectations

ALERT **TOP STORY** **BREAKING**

Flagstaff police say homicide a possibility in disappearance of Kelly Paduchowski

CODY BASHORE Digital Editor Jul 2, 2024 0 1 min to read



ALERT **TOP STORY**

Body of missing 8-year-old girl found in Coalmine; Navajo Police Department and FBI investigation underway

DAILY SUN STAFF Jan 16, 2026 0 1 min to read

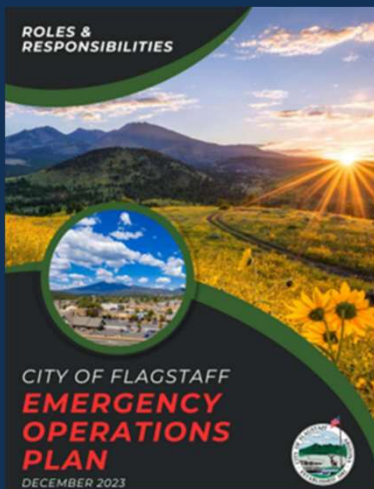


Emergency Management Impact

- Why does Flagstaff have its own Emergency Management Program?
 - Dedicated program for Flagstaff's unique hazards
 - Bridge across fire, police, and airport – connects plans, people, and communication so the city responds as one team
- Resources, personnel, plans, training, and equipment to address local risks
- Community impacts with additional investment
 - Provide a more coordinated emergency response
 - Clear and reliable public information and alerts
 - Reduce long-term recovery costs after disasters
 - Stronger support for residents and businesses during recovery



Emergency Preparedness



- Emergency operations planning and joint training
- Prepared for:
 - Active shooter
 - Airport emergencies
 - APS Public Safety Power Shut-offs
 - Large scale events
 - Keeping city services running during disruptions (continuity of operations and continuity of government)

Emergency Response & Recovery



- Emergency declarations to unlock resources (County, State, Federal)
- One team: coordinated response, clear public updates, shared recovery effort
- Disaster recovery: repair public infrastructure, support residents and businesses, and coordinate with nonprofit partners



Why a sales tax & bond?

Balance the needs and maintaining lowest cost possible

- 0.5% (half cent per dollar) Sales Tax
 - Ongoing dollars to pay for personnel, operating costs, contracts and commodities
 - Equipment replaced on regular intervals like emergency radios, PPE, or cardiac monitors
- \$40 Million General Obligation (GO) Bond
 - Reduces the amount of a sales tax
 - One-time dollars for capital expenses like construction, additional equipment, and vehicles
 - Additional revenue within the current rate
- Both required to provide the people and the infrastructure to meet public safety needs





Prop 404 – 0.5% Sales Tax

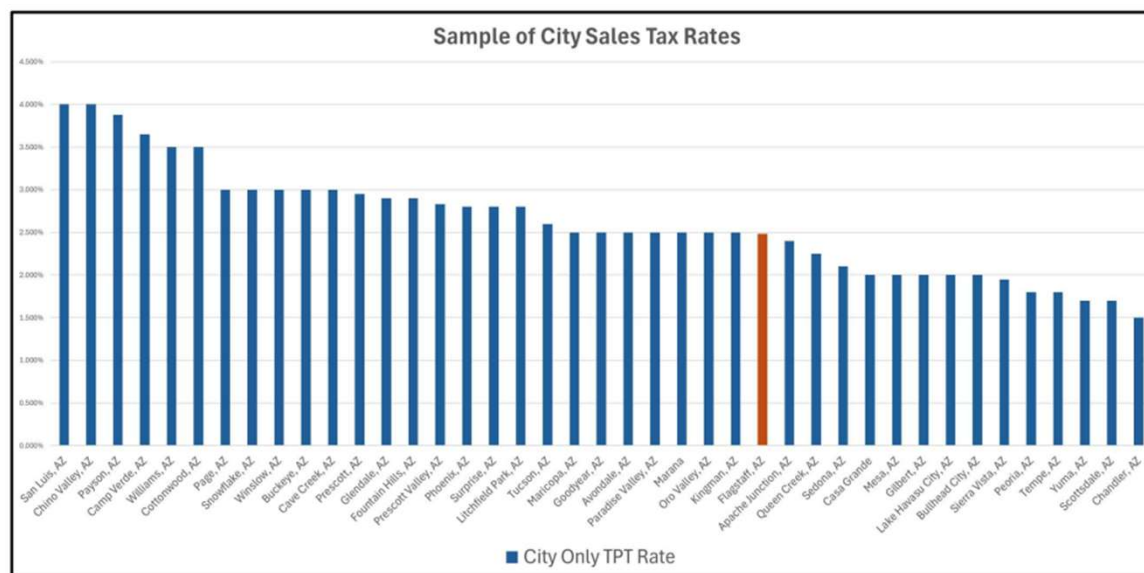
Ongoing resources to enhance public safety services

- All-Risk Firefighters for wildland, suppression, and EMS
- Fire academy and training
- Fire supplies and equipment
- Fire cancer testing and turnouts
- Police training
- Station O&M
- Emergency response vehicles and maintenance
- Citywide evacuation plan
- Emergency Management personnel
- Aircraft rescue firefighters, equipment & supplies
- Police personnel, equipment & supplies



Prop 404 – 0.5% Sales Tax

- 0.5% produces an average of \$18.2 million per year for 15 years
- Increase City's base tax rate from 2.486% to 2.986%
- 37% paid by visitors
- Half of AZ cities have rate of 3.00% or higher
- Address enhanced public safety needs
- Ongoing source for additional staffing and related expenses



What does a Sales tax rate mean to consumers?



- Tax applies to items like dining bills and commodities like a refrigerator
- Tax does not apply to food at the grocery store or residential rent
- At 0.50% the tax would be \$0.50 (fifty-cents) per \$100
- Examples:
 - Purchase a \$50,000 vehicle is \$250 more
 - Eat fast food for \$21 costs \$0.11 more
 - Buy a gallon of milk for \$4.59 is \$0 more
 - Apartment rent for \$1,575 is \$0 more



Prop 405 - \$40M GO Bond

One-time resources to invest in public safety infrastructure and equipment

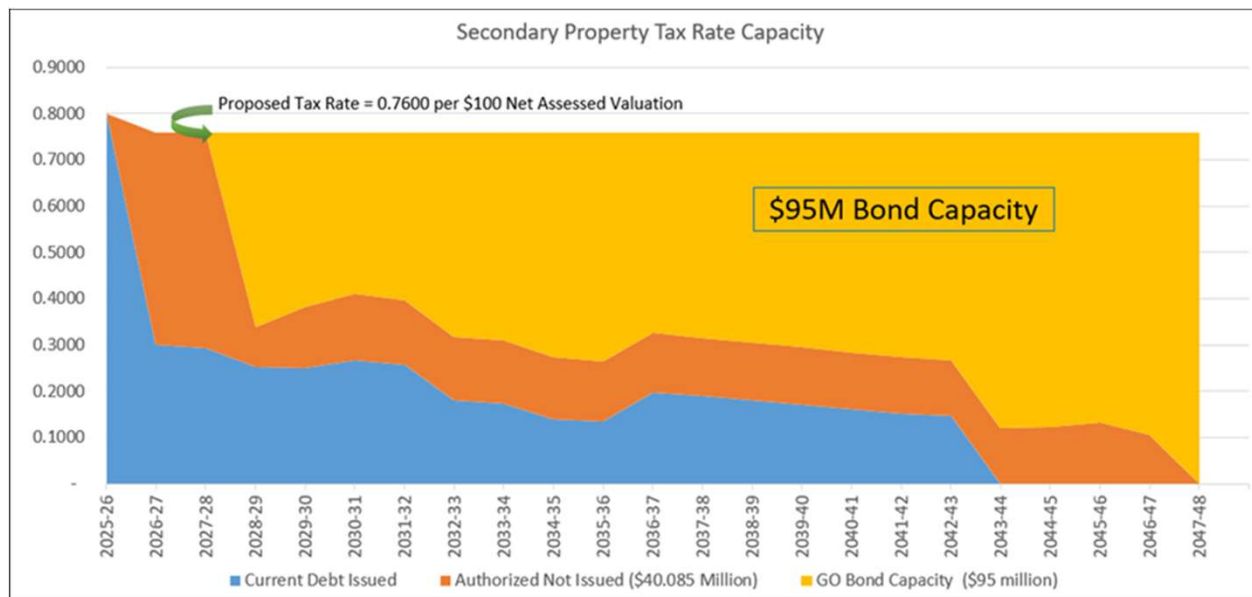
- Wildland fire equipment
- Wildland fire facility
- Emergency medical equipment
- JWP Fire Station #7
- Emergency Management supplies and equipment
- Station expansion and modernization
- Upgraded dispatch technology
- Radios and communications
- Emergency vehicle fleet
- Criminal investigation tools





Prop 405 - \$40M GO Bond

- \$95 million in capacity
- Flat rate policy for Secondary Property Tax is set at 0.7600
- Supplement with Development Impact fees
- Invest in public safety infrastructure and equipment
- One-time source for construction, equipment and vehicles



What does a bond mean to consumers?



- Issuance of bond does not increase secondary property tax
- Assuming assessed value increases by 5%
 - Residential customer pays \$14.93 more per year
 - Commercial property pays (\$0.11) less per year
- Assessed value calculated by Coconino County Assessor annually



Public Safety Props 404 & 405 SA1



- Community Benefits
 - Protect property values
 - Improve homeowner insurance access and cost
 - Maintain Flagstaff Pulliam Airport operations
 - Improve emergency preparedness and response
- Election on November 3rd
- Learn more at
<https://connect.flagstaffaz.gov/safety-committee>



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SA1

Please add QR code that is linked to the connect flagstaff site

Shannon Anderson, 2026-07-07T19:27:02.173

Questions?



connect.flagstaffaz.gov/safety-committee