

CITY OF FORT PIERCE

CONFERENCE AGENDA

Conference Agenda Meeting - Monday, May 8, 2017 - 9:00 a.m.

City Hall - Commission Chambers, 100 North U.S. #1, Fort Pierce, Florida

1. **Call to Order**
2. **Pledge of Allegiance**
3. **Roll Call**
4. **New Business**
 - A. Update on Treasure Coast International Airport and Business Park - John Wiatrak, Airport Manager
 - B. Proposed amendment to Chapter 4 to allow the keeping of backyard chickens
 - C. Veteran's Park Conceptual Master Plan - Rebecca Grohall, Planning Director
 - D. City Manager's Indian Hills Golf Course Update
 - E. City of Fort Pierce Strategic Plan - 2017 Action Outlines Update - City Manager
5. **City Commission Boards and Committees Updates**
6. **Adjournment**

In accordance with the Americans with Disabilities Act and Section 286.26, Florida Statutes, persons with disabilities needing special accommodation to participate in this meeting should contact the City Clerk's Office at (772) 467-3052 at least 48 hours prior to the meeting.

City Commission Conference Agenda

4.A.

Meeting Date: 05/08/2017

Re: Airport Update

Submitted For: Linda Cox, City Clerk, City Clerk

SUBJECT:

Update on Treasure Coast International Airport and Business Park - John Wiatrak, Airport Manager

Attachments

Airport Update

Form Review

Inbox

City Manager

Form Started By: Linda Cox

Final Approval Date: 04/05/2017

Reviewed By

Nick Mimms

Date

03/31/2017 01:31 PM

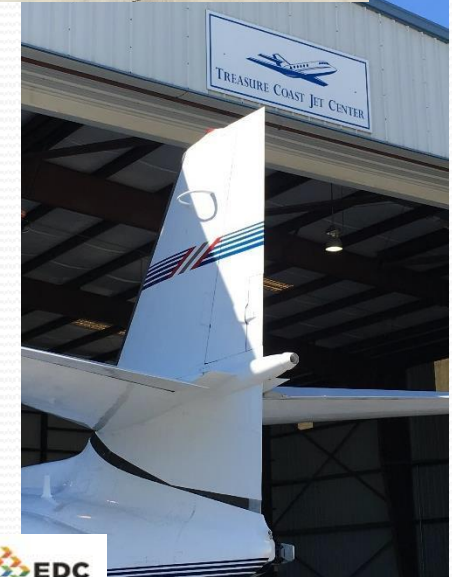
Started On: 02/24/2017 12:52 PM



Airport Update

Fort Pierce City Commission

2016 In Review



- Airport Metrics

- Operations: 155,669
- Fuel Flowage: 2015- 1,150,690 Gal
2016- 1,245,201 Gal
- Occupancy: Full



TCIA Community Value

AROUND THE STATE

SOUTHEAST

By Mike Vogel mvogel@floridatrend.com

BOCA RATON FORT LAUDERDALE
WEST PALM BEACH HOLIDAYWOOD



Treasure Coast International Airport and Business Park has 3,844 acres of largely vacant land.

Flight of Ambition

St. Lucie has big plans for its small airport.

With 3,844 acres, the St. Lucie County-owned airport has more land than the economic domains of Miami International, Fort Lauderdale-Hollywood and Palm Beach International to the south. It has a full-time U.S. Customs facility, sits near I-95 and is home to about 50 mostly small businesses.

What it lacks is recognition, scheduled commercial service and economic engines to take advantage of its largely vacant land. To move toward addressing those needs, the county last year started the process of renaming the airport Treasure Coast International Airport and Business Park. The "international" comes mostly from private and corporate flights to and from the Bahamas, with some flights to Canada and Europe. The airport's 6,492-foot runway can

handle 737s and 757s, including the plane President Obama arrived on in 2015 for a weekend of golf at the ultra-private Floridian National Golf Club and in June.

County leaders want to see Treasure Coast become a regional hub for job-creating aircraft maintenance, repair and overhaul work and air-related businesses. It's too close to the major airports to dream of much more than regional commercial carrier service.

Space at its facility is cheap compared to the larger airports. Of the 50 businesses now there, says Airport manager John Wiatrak, who left Orlando's airport operation three years ago, "their backstory is, 'We used to be in Miami but ...'"

This year the airport is starting construction of a new Customs building and, thanks to

the state, a 30,000-sq.-ft. hangar.

There's precedent for Treasure Coast's hopes. Melbourne International, just 50 miles north, enjoys success with its focus on serving the air industry beyond passenger traffic. It's the centerpiece of a cluster of good-wage aerospace and defense employers, Embraer and lesser known MRO facilities that nevertheless handle 747s and other large aircraft.

"They obviously do a fantastic job," says Treasure Coast's Wiatrak. "When people ask me, 'What do you want to be like?' I say, 'Melbourne.'"

County leaders want the St. Lucie airport to become a regional hub for air-related businesses.



- 1,300 Jobs; \$50M Payroll; 12 MROs on the Field
- \$155M Annual Economic Activity
- \$261M Infrastructure, Buildings and Land Investment
- 3,800 Acres: Larger than MIA, FFL and PBI
- Over 170,000 Operations per Year; 22,000 Clear Customs Annually
- FAA ATCT; ARFF; ILS; US Customs; Part 139
- 100% Leased
- Few Noise Complaints

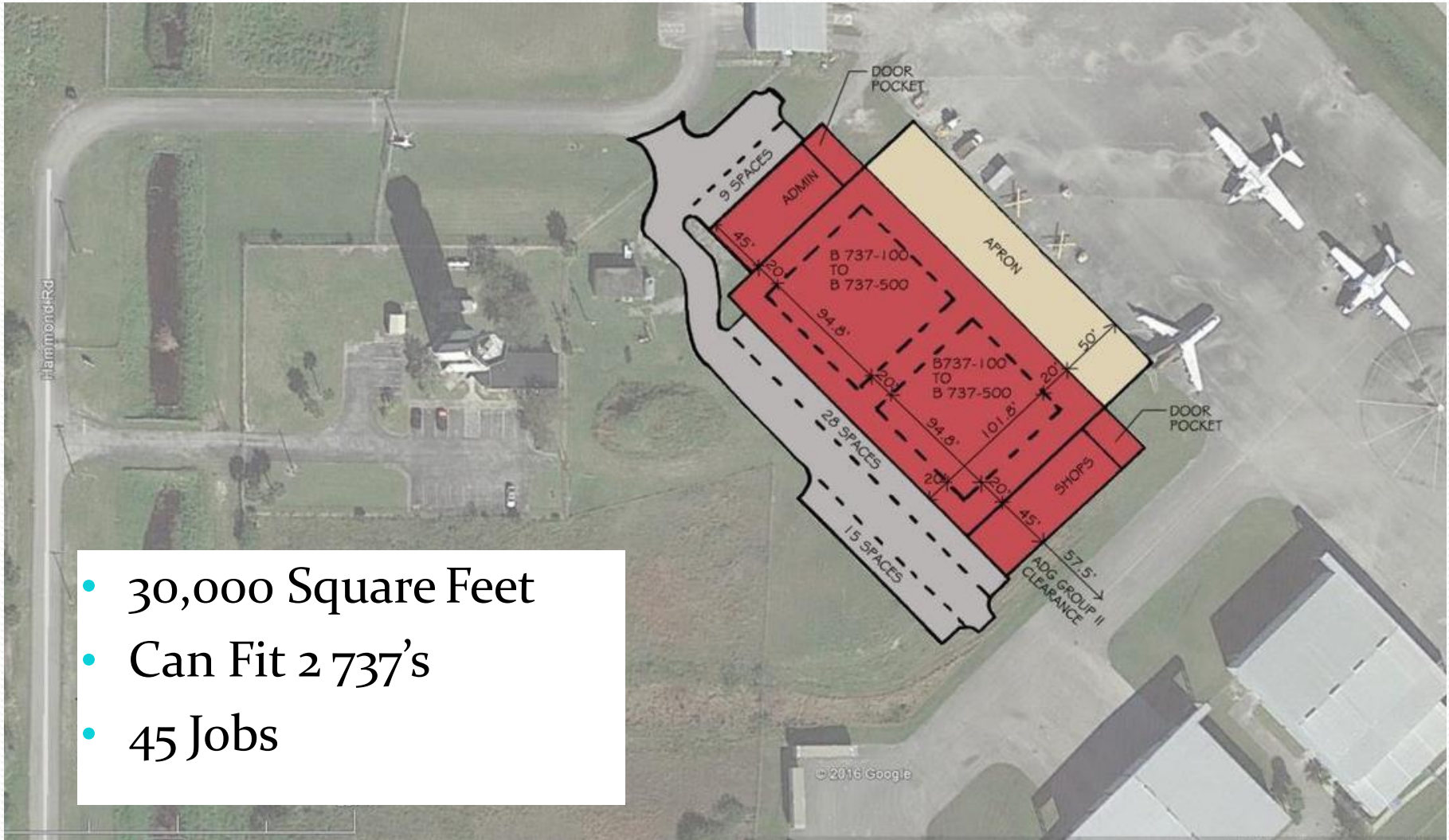


New Developments

- MRO (Maintenance, Repair, Overhaul) Hangar
- Renovated Customs Facility
- Taxiway G (Parallel Runway Connector)
- Stormwater System Study and Improvements
- Airport Master Plan Update
- Air Traffic Control Tower Renovation
- Entrance Improvements
- Parking Lot Improvements



MRO Hangar



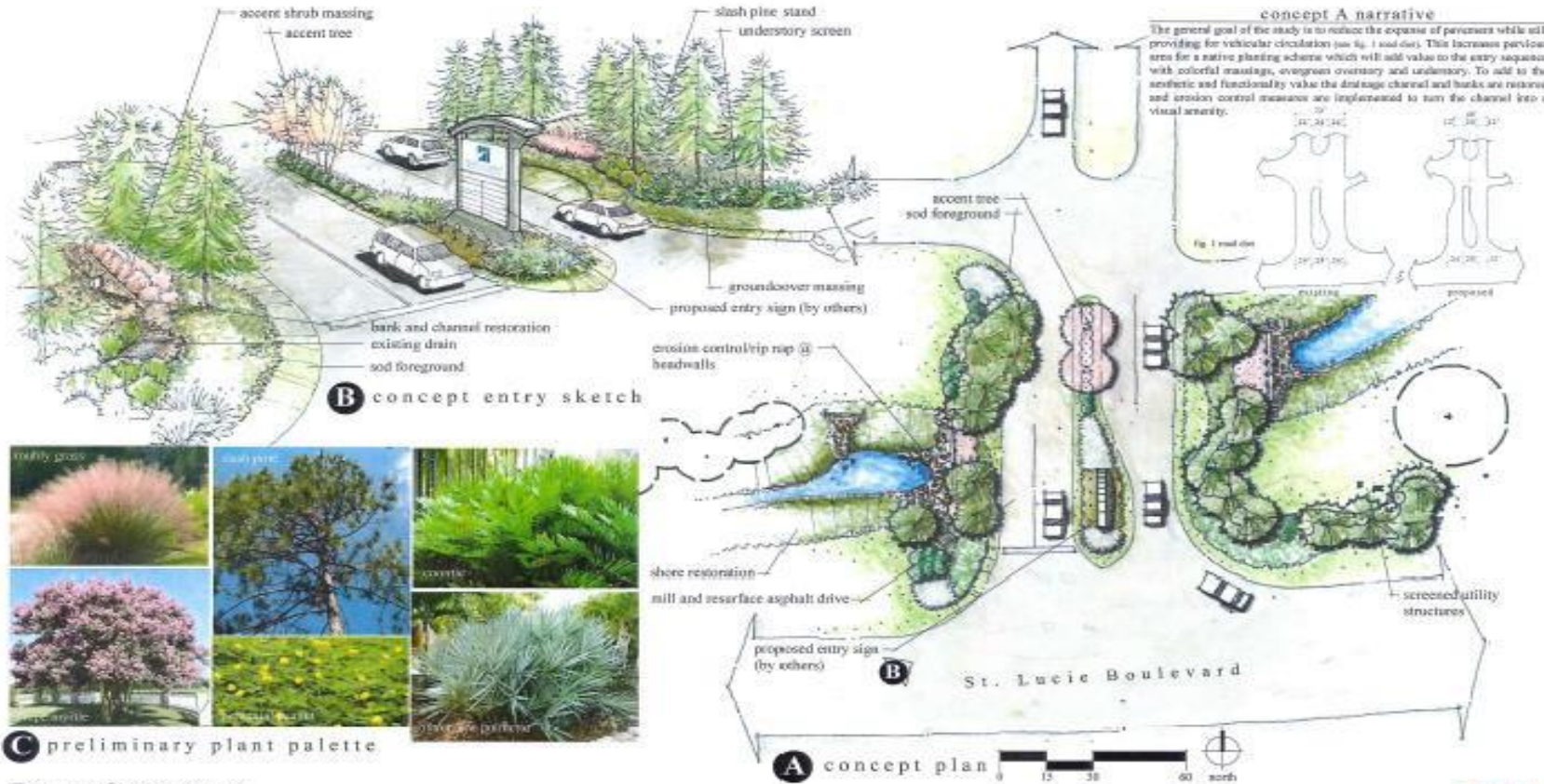
- 30,000 Square Feet
- Can Fit 2 737's
- 45 Jobs

Current MROs at TCIA



- ACES – Aviation Consultant Expert Solutions – Silver Air
- Treasure Coast Jet Center
- Jetcraft Aerostructures
- Bell Aircraft
- Aircraft Maintenance Professionals
- Phoenix Metals
- AeroShade
- Chip’s Painting
- Turbine Works

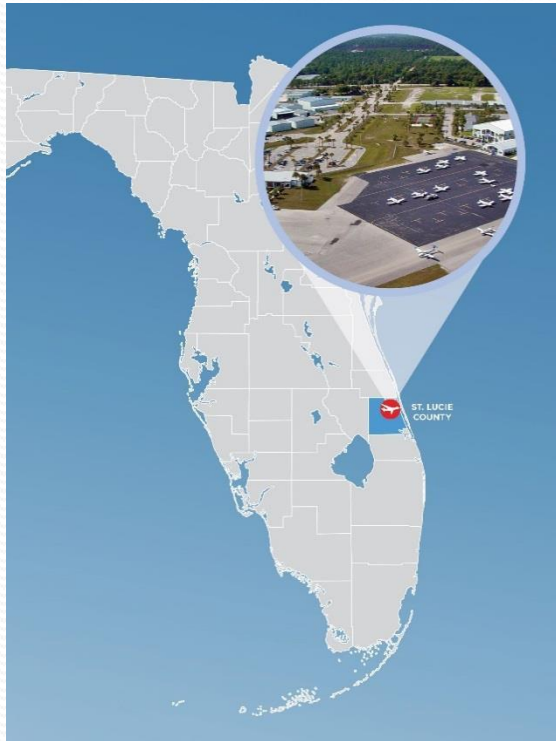
Entrance Improvements



Entry Concept A
Treasure Coast
 International Airport and Business Center



Why Will Our Airport Grow



- Strong Existing Aircraft Industry/Aviation Infrastructure – Most State Aviation Funding
- Low Taxes
- Skilled and Available Work Force
- Flight Training and Schools
- Specialize in Support Services Such As Avionics and Other MRO Activity
- Closer to Major Population Centers
- Weather



Next Steps

- Work with Cities, Chamber and EDC to Promote TCIA
- Part of the EDC Corridor Plan – Job Creation
- Include the Cities in Masterplan Update
- Continue Building Community Support for MRO, Flight Training, FLZ, Business Jets, Customs and Commercial Air Service
- Work with Department of Economic Opportunity, Enterprise Florida, EDA, TPO and the FDOT to Continue TCIA Economic Development
- Working with Existing Airport Users Such As Missionary Flights



TCIA Today



Facilitate Private Investment





(5) Airport West
Commerce Park

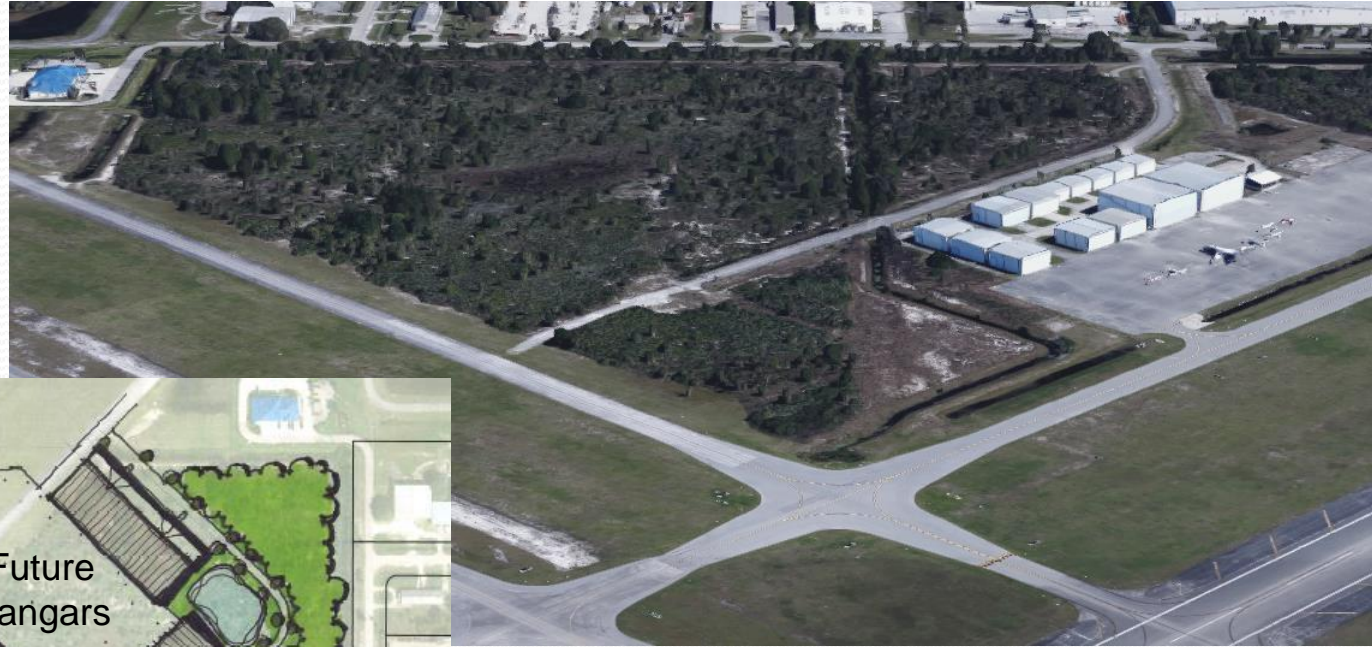
(4) West End
Acreage

(1) Hangar
No 1

(3) Southwest
Airport Acreage

(2) Hangar No 2
& Property

Hangar No. 2



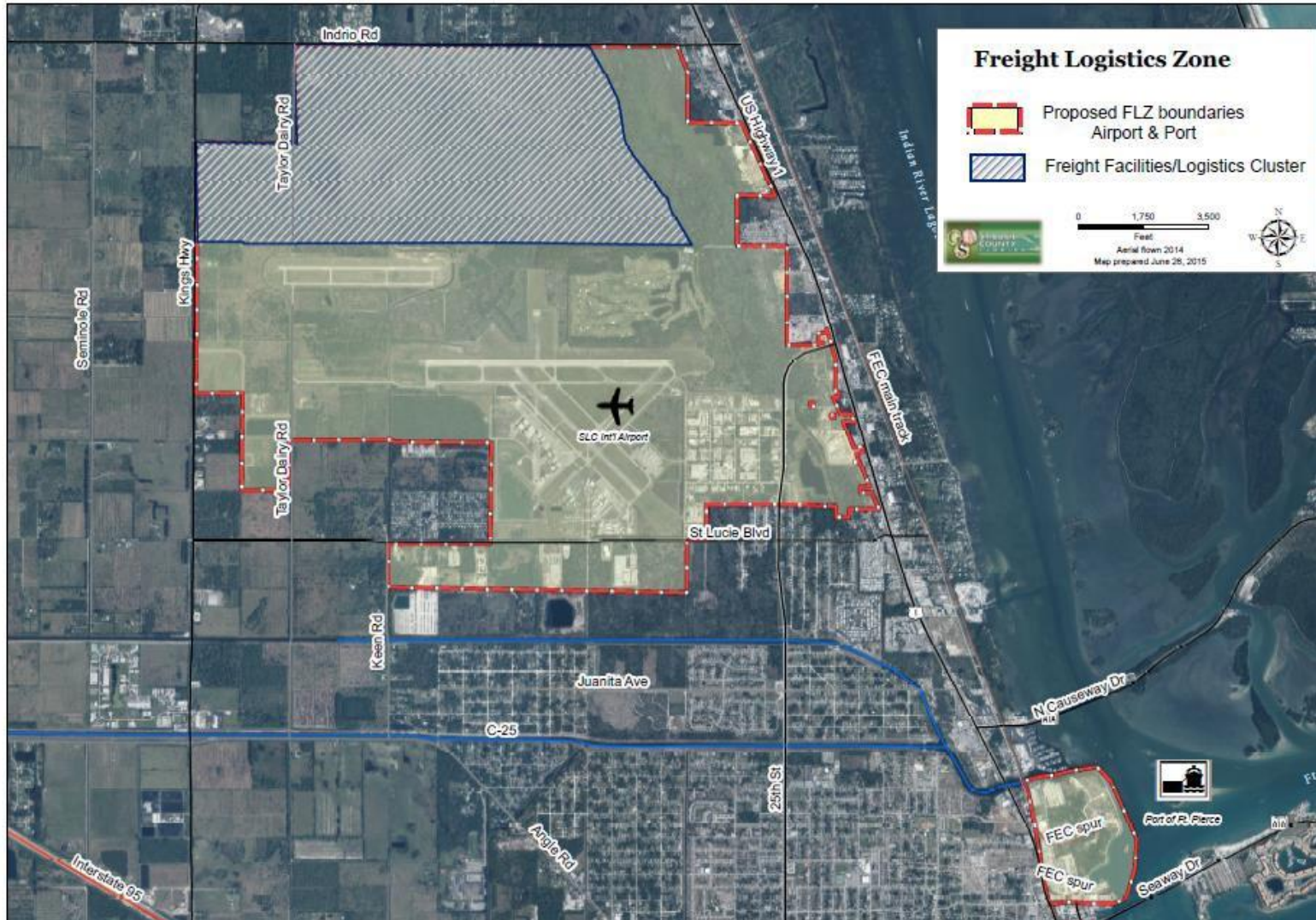
Southwest Airport Acreage



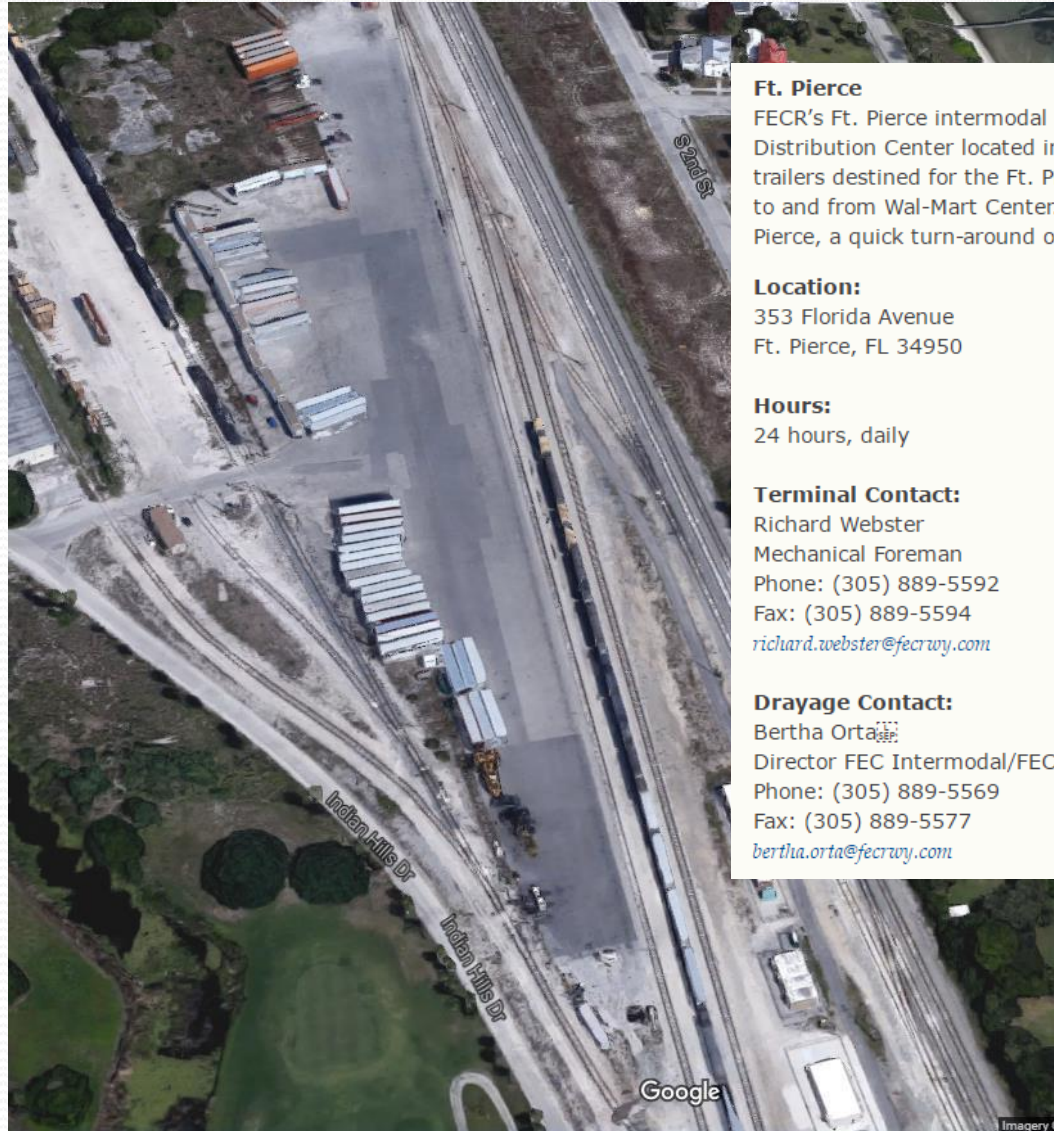
West End Acreage



TCIA Freight Logistics Zone



TCIA Freight Logistics Zone



Ft. Pierce

FECR's Ft. Pierce intermodal ramp facility is just a few miles from the huge Wal-Mart Distribution Center located in Ft. Pierce. FOCR makes it easy for motor carriers to ship trailers destined for the Ft. Pierce area by providing destination drayage shuttle service to and from Wal-Mart Center. With an offering of one-train per day to and from Ft. Pierce, a quick turn-around on equipment creates a balanced lane for customers.

Location:

353 Florida Avenue
Ft. Pierce, FL 34950

Hours:

24 hours, daily

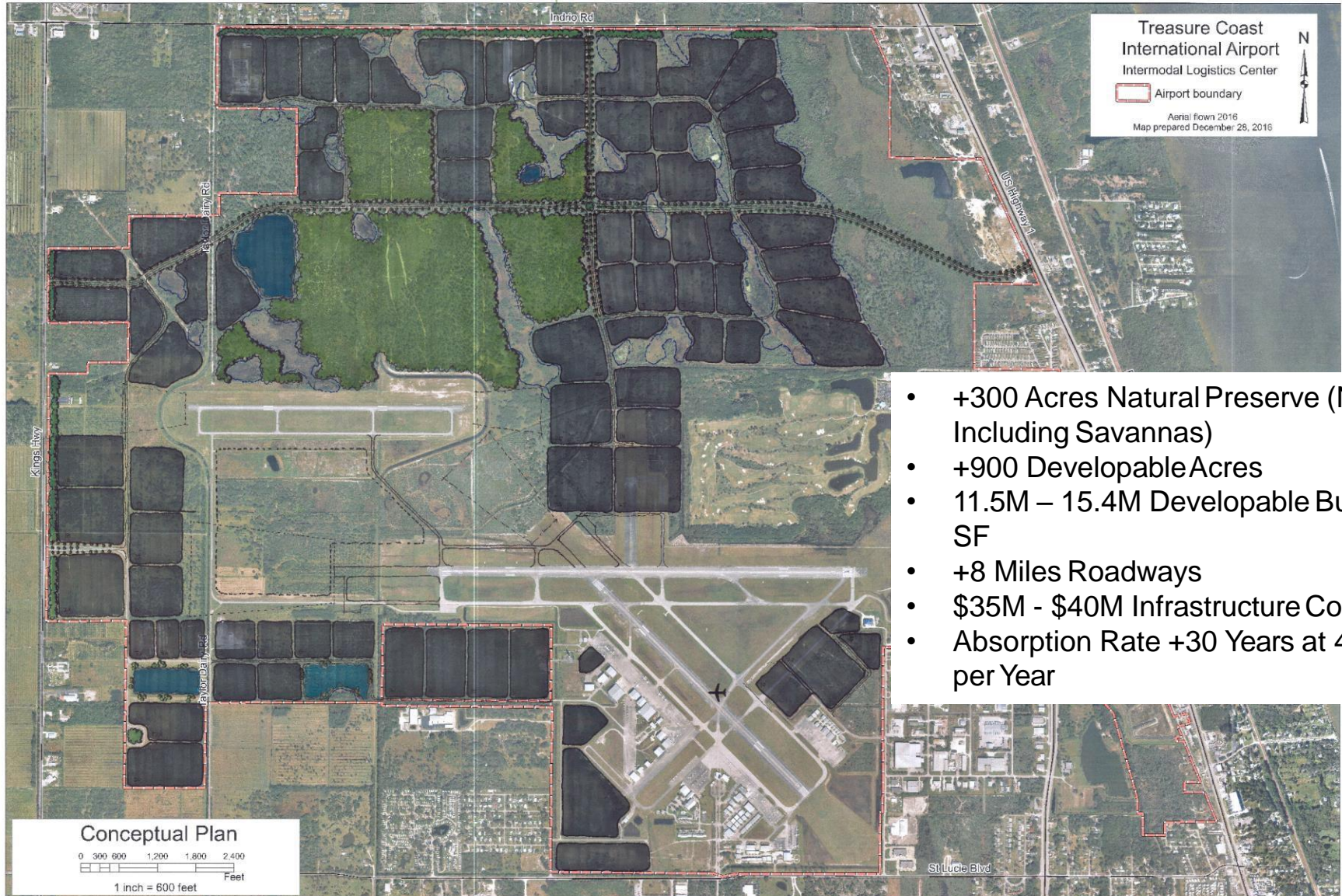
Terminal Contact:

Richard Webster
Mechanical Foreman
Phone: (305) 889-5592
Fax: (305) 889-5594
richard.webster@fecrwy.com

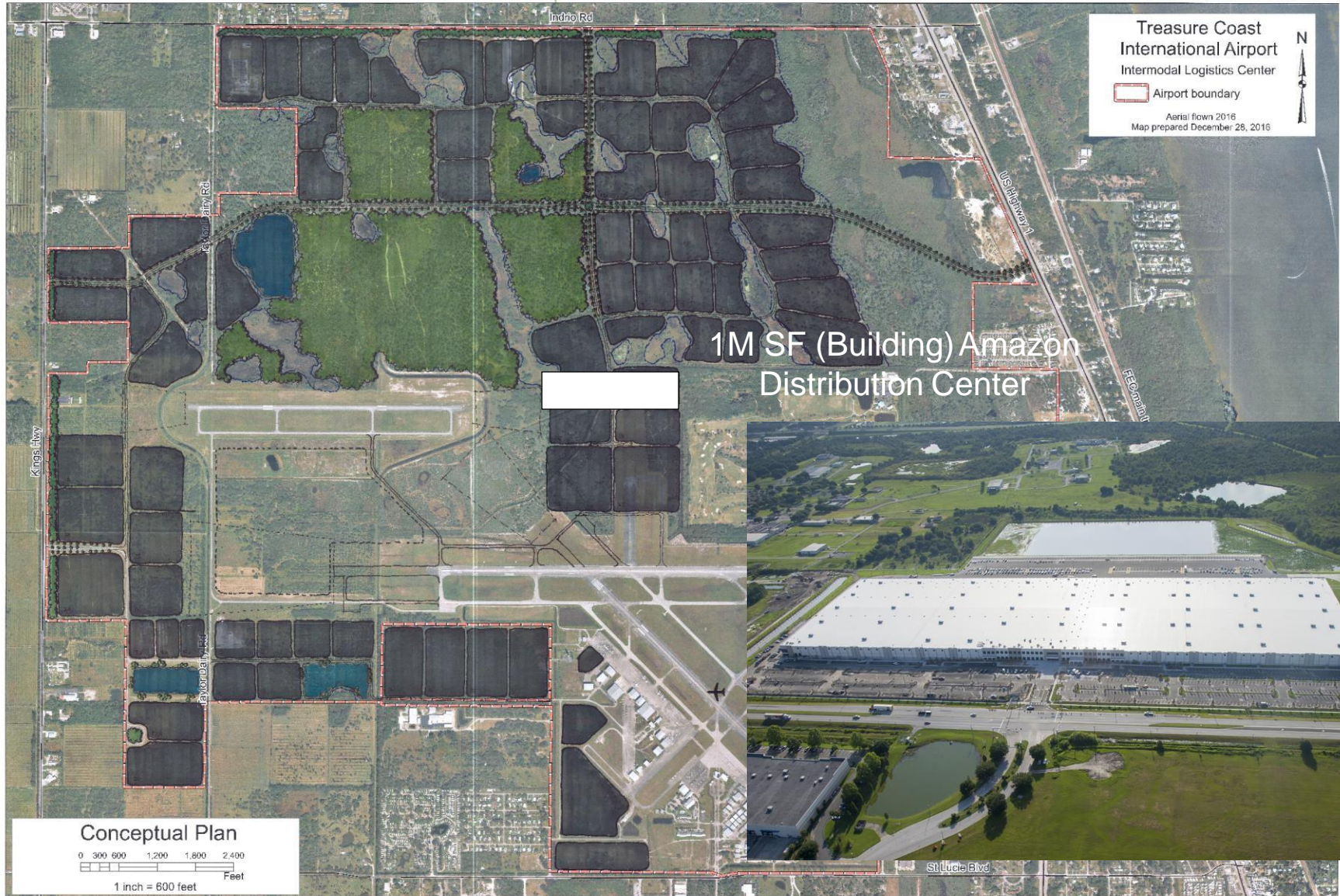
Drayage Contact:

Bertha Orta
Director FEC Intermodal/FECHS
Phone: (305) 889-5569
Fax: (305) 889-5577
bertha.orta@fecrwy.com

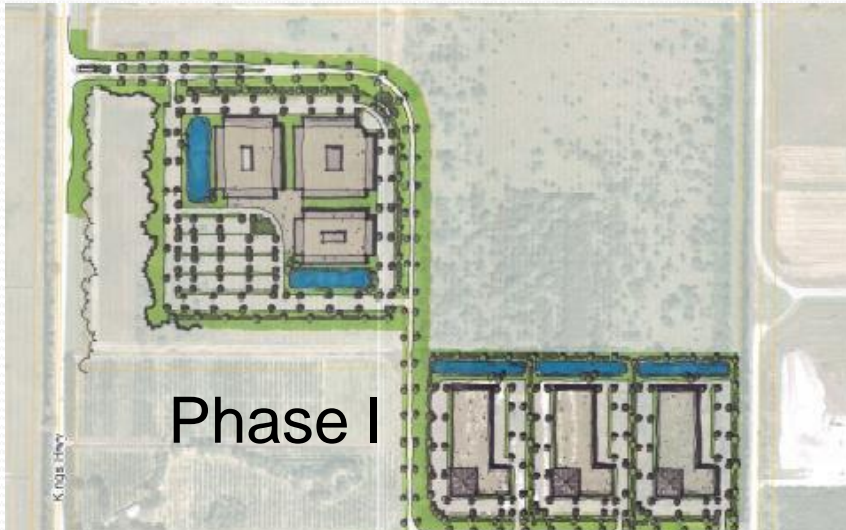
TCIA Freight Logistics Zone



TCIA Freight Logistics Zone



Airport West Commerce Park

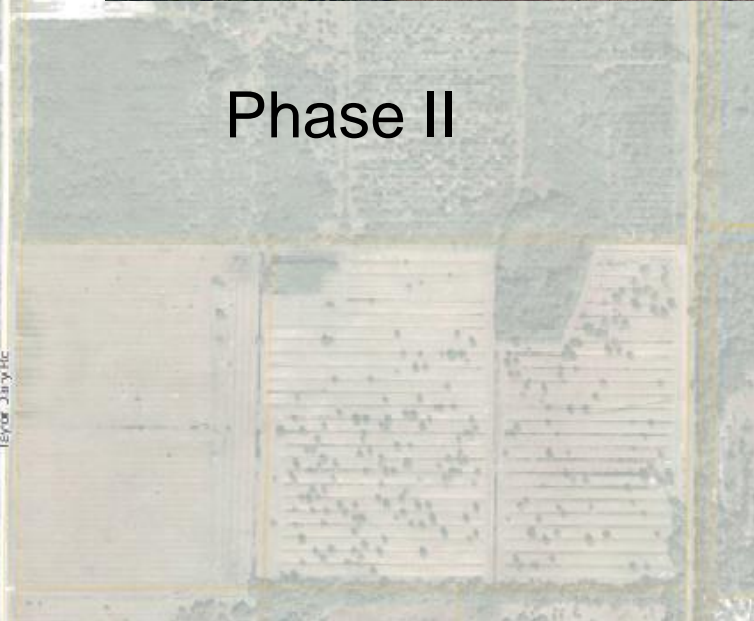


Phase I



Taylor Dury Inc

Phase II



TCIA Passenger Service

Treasure Coast International Airport Fort Pierce, Florida

Year Ended Second Quarter 2016

December 2016

Zip Codes Included In This Study Shown below - Fort Pierce Area



True Market Study

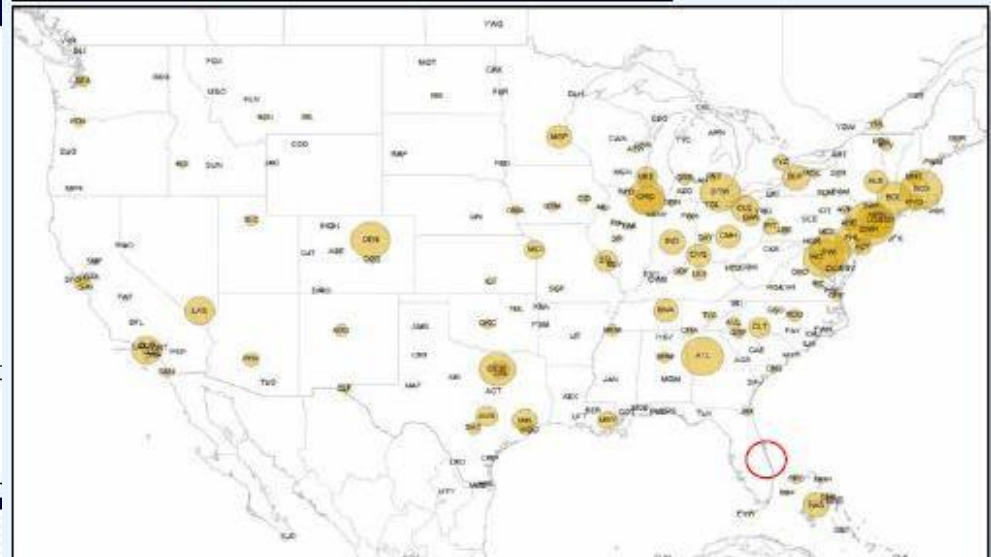
Summary

- The Fort Pierce study area averaged 4,730 PDEW (passengers per day each way) from July 2015 through June 2016, with 0.01% of those passengers using FPR.
- 9,343 study tickets were combined with US DOT Origin-Destination surveys covering the time period from July 2015 through June 2016.
- Fort Lauderdale Hollywood International Airport captured 2,210 domestic and international PDEW (passengers per day each way) from the Fort Pierce study area.
- New York / Newark, Washington / Baltimore and Chicago generated the largest number of passengers from the Fort Pierce study area.
- Delta, American and Southwest capture the largest number of passengers among airlines providing service to Fort Pierce study area passengers.


 3000 Curtis King Blvd.
 Fort Pierce, Florida 34946
 (772) 462-1732


 497 Oakway Road, Suite 280
 Eugene, Oregon 97401
 (541) 341-1601

True Market Passenger Distribution at Fort Pierce



TCIA Surrounding Industry



TCIA Success



FlyTCL.com



City Commission Conference Agenda

4.B.

Meeting Date: 05/08/2017

Re: Backyard Chickens

Submitted For: Peggy Arraiz, Code Compliance Manager, Code Enforcement

SUBJECT:

Proposed amendment to Chapter 4 to allow the keeping of backyard chickens

Attachments

Proposed Ordinance Amendment

Orlando Ordinance

Stuart Ordinance

Form Review

Inbox

City Manager

Form Started By: Peggy Arraiz

Final Approval Date: 03/29/2017

Reviewed By

Nick Mimms

Date

03/29/2017 03:11 PM

Started On: 03/23/2017 06:12 PM

ORDINANCE NO. _____

AN ORDINANCE OF THE CITY OF FORT PIERCE, FLORIDA ADOPTING THE CODE OF ORDINANCES OF THE CITY OF FORT PIERCE, FLORIDA; AMENDING CHAPTER 4 – ANIMALS; AMENDING SEC. 4-2 – PROHIBITED ANIMALS BY ALLOWING FOR THE ISSUANCE OF SPECIAL EXEMPTION PERMITS FOR BACKYARD CHICKENS; AND CREATING SEC. 4-33 – BACKYARD CHICKENS TO ESTABLISH REGULATIONS FOR THE KEEPING OF BACKYARD CHICKENS; AND REPEALING ORDINANCES OR PARTS THEREOF IN CONFLICT HEREWITH; AND PROVIDING FOR AN EFFECTIVE DATE.

WHEREAS, The City Commission recognizes that there is an increased interest in sustainable backyard and local food sources; and

WHEREAS, many communities in Florida and throughout the United States have enacted regulations to compatibly integrate the keeping of backyard chickens into urban residential settings; and

WHEREAS, the benefits of maintaining backyard chickens including the nutritional benefits of fresh eggs and garden benefits of pest control and fertilizer are in the best interest of the public health, safety and welfare of the residents; and

NOW THEREFORE, BE IT ORDAINED by the City Commission of the City of Fort Pierce, Florida:

SECTION 1. Section 4-2 is hereby amended and Section 4-33 is hereby added to the Code of Ordinances of the City of Fort Pierce, Florida, so that the same shall read hereinafter as follows:

CHAPTER 4. - ANIMALS

ARTICLE I. - GENERAL

Sec. 4-2. - Prohibited animals.

- (a) Except as permitted by applicable City zoning regulations, it shall be unlawful for any person to keep or harbor livestock; fowl, not including domesticated caged or perched birds kept indoors as pets, such as parrots, cockatoos, macaws, parakeets, cockatiels, and finches; animals that require a special permit by the Florida Fish and Wildlife Conservation Commission or bees in any incorporated area of the city.
- (b) A special exception permit which may be granted by the animal control division if said animals do not create a nuisance, health hazard or danger, and if said animals are not being raised for public consumption. Special exemption permits for backyard chicken

may be granted as long as all the requirements outlined in Sec. 4-33 of this Chapter are met. A denial of a special exception permit may be appealed to the city manager.

(c) The fee for the special exemption permit will be set by Resolution of the City Commission.

Sec. 4-33. – Backyard Chickens.

- (a) Special Exemption Permit Required. A special exemption permit is required for the keeping of chickens. The permit is personal to the permittee and may not be assigned. If the person applying for the permit is not the registered property owner if the property where the chickens are to be kept, the owner must provide authorization and consent to the application.
- (b) Chickens are permitted to be kept at an occupied single family residence. Permits for maintaining chickens at duplexes, triplexes and other multi-family residential units will be determined on a case-by-case basis determined by building configuration, lot size and ability to comply with all regulations of this section. Chickens are prohibited from being maintained on vacant properties, condominiums, apartment complexes and within manufactured/mobile home parks.
- (c) A maximum of six (6) female chickens (hens) may be kept per permit. Roosters are not permitted.
- (d) The keeping of ducks, geese, turkeys, peafowl, pigeons or any other poultry or fowl is prohibited.
- (e) The chickens shall be provided with a covered enclosure (henhouse / coop) and must be kept in a covered enclosure or fenced pen / run at all times. Free roaming chickens are prohibited.
- (f) All chicken enclosures must be the following requirements:
 - (1) The henhouse, coop, pen and / or run area must be cleaned regularly and no manure is permitted to accumulate on the floor or ground.
 - (2) May not be located closer than ten (10) feet from any property line of an adjacent property, nor within twenty-five (25) feet of any adjacent residential structure.
 - (3) May not exceed six (6) feet in height.
 - (4) Shall be constructed and maintained so as to prevent the harborage of rodents and other pests.
- (g) Odors from chickens, chicken manure or other items associated with the keeping of chickens must not be perceptible at the property boundaries.

- (h) All feed and other items associated with the keeping of chickens that are likely to attract rodents or to become infested with pests shall be kept in secure containers.
- (i) Chickens are for personal use only. Selling chickens, eggs, feathers, chicken manure or the breeding of chickens is prohibited.
- (j) The slaughter of chickens is prohibited in areas that are viewable from any adjacent property or public area.
- (k) Violations of this section are a Class A violation. Three violations of any part of this section within a twelve month period may result in the revocation of the special exemption permit.

SECTION 2. All Ordinances or parts of Ordinances in conflict herewith are and the same shall be repealed and shall be of no further force or effect whatsoever.

SECTION 3. This Ordinance is and the same shall become effective immediately upon final passage hereof.

Linda Hudson, Mayor

ATTEST:

Linda W. Cox
City Clerk

APPROVED AS TO FORM AND CORRECTNESS:

James M. Messer, Esquire
City Attorney

ARTICLE III. - BACKYARD CHICKENS

Sec. 6.19. - General Conditions for the Keeping of Backyard Chickens.

Any person keeping chickens as an accessory to an occupied dwelling shall be subject to the following restrictions:

- (1) Permit Required. A Backyard Chicken permit (hereinafter "permit"), is required for the keeping of chickens. The permit is personal to the permittee and may not be assigned. If the person applying for the permit is not the fee simple owner of the subject property, the fee simple owner must provide owner authorization and consent to the application. The fee for the permit will be set by Resolution of the Orlando City Council.
- (2) Up to four chickens may be kept at an occupied single family residence upon receiving a permit from the City.
- (3) Ducks, geese, turkeys, peafowl, male chickens/roosters, pigeons, or any other poultry or fowl are not allowed.
- (4) Chickens are not allowed on duplex, triplex, townhomes, multifamily properties, community gardens, or any other uses.
- (5) Chickens must be secured within a covered chicken coop, chicken tractor, or fenced pen/run area at all times and are not allowed to run at large upon any public properties or off the premises of the owner. The coop and pen/run area must be completely secured from predators with hardware cloth or similar material. Chicken wire shall not be used.
- (6) The coop and pen/run area must be cleaned regularly and kept free of insects and rodents. Odors from chickens, chicken manure, or other items associated with the keeping of chickens must not be perceptible at the property boundaries. Chickens must not be permitted to create a nuisance consisting of noise or pests, or contribute to any other nuisance condition.
- (7) No manure may be allowed to accumulate on the floor of the coop or ground. All feed and other items associated with the keeping of chickens that are likely to attract or to become infested with rodents or other pests shall be kept in a rodent and pest-proof container.
- (8) Composting of chicken manure is allowed in an enclosed bin. The composting bin shall be kept at least 20 feet away from all property lines.
- (9) Chickens must be kept for personal use only. Selling chickens, eggs, feathers, or chicken manure, or the breeding of chickens is prohibited.
- (10) Chickens may not be slaughtered on premises.
- (11) Any person who violates any provision of the article will, upon conviction, be punished as provided in Section 1.08 of this Code. Additionally, the planning official has the sole discretion to revoke the permit and require that the chickens be removed within 10 days if he or she

determines that the permittee is in violation of the requirements of the Code.

(Ord. No. 2016-79, § 2, 10-10-2016, #1610101202)

BEFORE THE CITY COMMISSION

CITY OF STUART, FLORIDA

ORDINANCE No. 2309-2015

AN ORDINANCE OF THE CITY OF STUART, FLORIDA AMENDING SECTION 8-2(b) IN THE STUART CODE OF ORDINANCES TO PROVIDE FOR THE ALLOWANCE OF CHICKENS IN BACKYARDS; AMENDING SECTION 2.06.00 OF THE STUART LAND DEVELOPMENT CODE, SUPPLEMENTAL USE STANDARDS FOR URBAN AGRICULTURE, TO PROVIDE FOR THE ALLOWANCE OF CHICKENS IN COMMUNITY GARDENS AND URBAN FARMS; PROVIDING FOR REPEAL OF CONFLICTING ORDINANCES; PROVIDING FOR SEVERABILITY; PROVIDING FOR CODIFICATION; AND PROVIDING FOR AN EFFECTIVE DATE

WHEREAS, the City Code of Ordinances currently prohibits the keeping of fowl within the city limits; and

WHEREAS, the City Commission recognizes there has been a nationwide movement towards sustainable, local food production which aims to foster a greater sense of community, to educate children about food origins and production, and to reduce energy and transportation costs and environmental concerns associated with modern farming; and

WHEREAS, the Stuart Local Planning Agency duly scheduled, advertised and held a public hearing on May 21, 2015 to consider an ordinance to allow the keeping and raising of chickens under certain conditions; and

WHEREAS, the City Commission desires to amend the City's Codes to set forth regulations applicable to keeping chickens within the city limits which protect the Public's health, safety, and welfare.

NOW THEREFORE, BE IT ORDAINED BY THE CITY COMMISSION OF THE CITY OF STUART, FLORIDA that:

SECTION 1: AMENDMENTS TO SECTION 8-2(b) OF THE STUART CODE OF ORDINANCES

Sec. 8-2. - Livestock prohibited.

(a) The following words, terms and phrases, when used in this section, shall have the meanings ascribed to them in this subsection, except where the context clearly indicates a different meaning:

Ordinance No. 2309-2015
Chickens

Livestock means any horse, mule, pony, fowl, jackass, cow, bull, steer, goat, sheep, pig, hog, or other domestic animal not customarily kept as a household pet.

- (b) It shall be unlawful for any person to keep livestock in the city or to allow livestock to run at large within the city with the exception of domestic chickens (*Gallus domesticus*) being kept, harbored, raised, or maintained as accessory to a residential single-family detached structure, subject to the following restrictions:
- (1) No more than four (4) chickens may be kept, with roosters prohibited;
 - (2) No person shall slaughter any chickens;
 - (3) The chickens shall be provided with a covered enclosure (i.e. "henhouse/coop") and must be kept in the covered enclosure or a fenced enclosure at all times. Chickens must be secured within the henhouse/coop during non-daylight hours;
 - (4) The space per bird in the henhouse/coop shall not be less than four (4) square feet per bird, and the henhouse/coop shall be no taller than six (6) feet in height, measured from the natural grade;
 - (5) No covered enclosure or fenced enclosure shall be located in the front yard, nor shall the henhouse/coop be closer than ten (10) feet to any property line of an adjacent property, nor within twenty-five (25) feet of any adjacent residential structure.
 - (6) Odors from chickens, chicken manure, or other chicken related substances shall not be detectable at the property boundaries;
 - (7) All enclosures for the keeping of chickens shall be so constructed and maintained as to prevent rodents or other pests from being harbored underneath, within, or within the walls of the enclosure. The henhouse/coop must be impermeable to rodents, wild birds, and predators, including dogs and cats. Enclosures shall be kept in neat condition, including provision of clean, dry bedding materials and regular removal of waste materials. All manure not used for composting or fertilizing shall be removed promptly;
 - (8) All feed and other items associated with the keeping of chickens that are likely to attract or to become infested with or infected by rodents or other pests shall be kept in secure containers or otherwise protected so as to prevent rodents and other pests from gaining access to or coming into contact with them;
 - (9) The sale of eggs or any other chicken products generated in the City of Stuart is prohibited;
 - (10) Chickens shall not be kept at residential property with a townhome, duplex, condominium, apartment, multi-family residential unit, or within manufactured/mobile home parks. This ordinance does not authorize persons to violate applicable restrictive covenants and homeowners' association rules and regulations; and

(11) No dog or cat that kills a chicken will, for that reason alone, be considered a dangerous or aggressive animal.

Sec. 2.06.09 Urban agriculture

C. Development standards

12. Pursuant to Chapter 8, Article I of the Code of Ordinances, livestock shall be prohibited, with the exception of domestic chickens (*Gallus domesticus*) being kept, harbored, raised, or maintained as accessory to a community garden or urban farm, subject to the restrictions in Section 8-2(b) of the Code of Ordinances, with the following exceptions:

- a. No more than four (4) chickens may be kept with a community garden and no more than ten (10) per acre may be kept with an urban farm, with roosters prohibited;
- b. Covered enclosures must meet the standards of permitted structures included in Section 2.06.09.C.4, and shall not be placed within twenty-five (25) feet of any adjacent residential structure; and
- c. Sales of eggs shall be conducted in accordance with Section 2.06.09.C.11.

SECTION 2: All ordinances or parts of ordinances herewith are hereby repealed to the extent of such conflict.

SECTION 3: If any word, clause, sentence, paragraph, section or part thereof contained in this Ordinance is declared to be unconstitutional, unenforceable, void or inoperative by a court of competent jurisdiction, such declaration shall not affect the validity of the remainder of this Ordinance.

SECTION 4: The provisions of Section 1. of this ordinance shall be codified.

SECTION 5: This ordinance shall take effect upon adoption.

PASSED on First Reading this 8th day of June, 2015.

Commissioner _____ offered the foregoing ordinance and moved its adoption. The motion was seconded by Commissioner _____ and upon being put to a roll call vote, the vote was as follows:

	YES	NO	ABSENT
KELLI GLASS-LEIGHTON, MAYOR			
JEFFREY KRAUSKOPF, VICE MAYOR			
THOMAS CAMPENNI, COMMISSIONER			
TROY MCDONALD, COMMISSIONER			
EULA CLARKE, COMMISSIONER			

Ordinance No. 2309-2015
Chickens

ADOPTED on Second Reading this 22nd day of June, 2015.

ATTEST:

CHERYL WHITE
CITY CLERK

KELLI GLASS-LEIGHTON
MAYOR

APPROVED AS TO FORM
AND CORRECTNESS:

MICHAEL MORTELL
CITY ATTORNEY

City Commission Conference Agenda

4.C.

Meeting Date: 05/08/2017

Re:

SUBJECT:

Veteran's Park Conceptual Master Plan - Rebecca Grohall, Planning Director

Attachments

Memorandum

Photo

Previous Master Plans

Form Review

Inbox

City Manager

Form Started By: Linda Cox

Final Approval Date: 05/02/2017

Reviewed By

Nick Mimms

Date

05/02/2017 02:44 PM

Started On: 05/02/2017 01:48 PM



THE SUNRISE CITY
FORT PIERCE
PLANNING DEPARTMENT *Florida*

TO: Nicholas Mimms, PE, City Manager
Honorable City Commissioners

FROM: Rebecca Grohall, AICP Planning Director

RE: Veteran's Park Master Plan

DATE: May 1st, 2017

In 2007, the City undertook a Master Plan project for the area of Veteran's Park. After soliciting various proposals through an RFP, the City ultimately adopted a design and then engaged in several years of "fine tuning" to create the plan that was built for Veteran's Park. Several of the previous designs considered are included in this packet.

As the Backus Gallery has completed their expansion, one of the last areas not recently updated is the Shuffleboard courts. At several public meetings, the Commission seemed to support keeping the Shuffleboard Courts.



In effort to garner consensus, Staff is looking for feedback and direction regarding the Shuffleboard courts. A few options to consider:

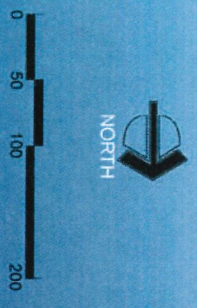
- Keeping the Shuffleboard Courts
- Enter into a new Master Plan for this area
- Converting to another recreational amenity like Pickleball
- Removing the Shuffleboard courts and placing an Amphitheater
- Removing the Shuffleboard courts and using it for picnic tables
- Removing the Shuffleboard courts and placing additional sculptures and public art

Staff Recommendation

Provide feedback and consensus on a preferred option.

Attachments: Previous Master Plan concepts



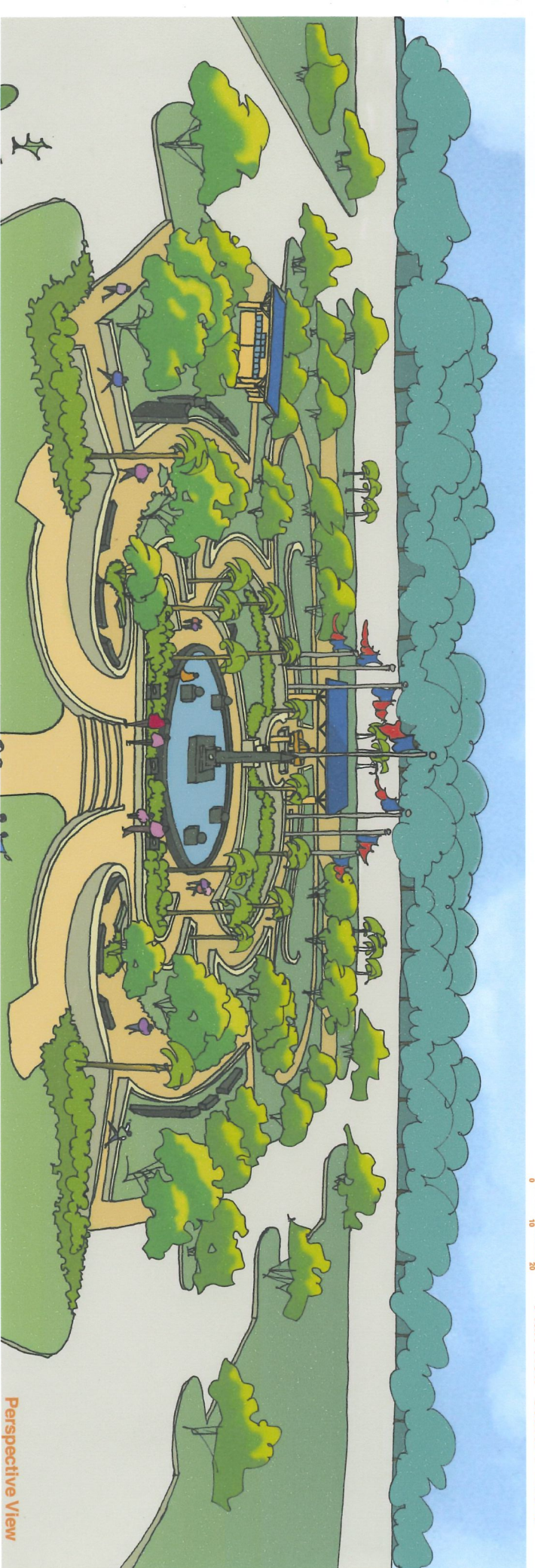


VETERAN'S PARK



Prepared For:
The City of Ft. Pierce

Prepared By:
The RMPK Group
August 2006



Veteran's Memorial - Master Plan

Prepared For: City of Fort Pierce, FL

Prepared By: IBI Group



36 x 42



SCALE: 1" = 50'
0 50 100 200

Prepared For: The City of Ft. Pierce
Prepared By: The RMPK Group



VETERAN'S WATERFRONT PARK



Veterans Memorial Garden

Playground

Food Concessions
Restrooms

Interactive Fountain

Drop Off

On-Street Parking (66)

Parking (84)

Community Center

Open Field Play

Gateway Plaza

Promenade

Shaded Seating

Garden

Amphitheater

Performance Pavilion

Picnic Pavilions

Picnic Pavilions

Backus Art Center

Courtyard

House of 7 Gables

Manatee Center

Boat Repairs

Parking (46)

Waterfront Restaurant

Outdoor Cafe Deck

Bait Shop

Day Docks

Moore's Creek

Indian River Dr.

Seaway Drive

Water Sculpture

City Commission Conference Agenda

4.D.

Meeting Date: 05/08/2017

Re: Golf Course Update

Submitted For: Nick Mimms, City Manager, City Manager

SUBJECT:

City Manager's Indian Hills Golf Course Update

Form Review

Inbox

City Manager

Form Started By: Jennifer Robinson

Final Approval Date: 04/28/2017

Reviewed By

Nick Mimms

Date

04/28/2017 03:18 PM

Started On: 04/24/2017 08:28 AM

City Commission Conference Agenda

4.E.

Meeting Date: 05/08/2017

Re: Strategic Plan Update

Submitted For: Nick Mimms, City Manager, City Manager

SUBJECT:

City of Fort Pierce Strategic Plan - 2017 Action Outlines Update - City Manager

Attachments

Fort Pierce Strategic Plan 2017 Action Outlines

Form Review

Inbox	Reviewed By	Date
City Manager	Nick Mimms	04/28/2017 03:18 PM
City Manager	Nick Mimms	04/28/2017 03:18 PM
Form Started By: Jennifer Robinson		Started On: 04/24/2017 12:34 PM
Final Approval Date: 04/28/2017		

ACHIEVING OUR VISION

2017 Action Outlines



THE SUNRISE CITY

FORT PIERCE
Florida

2017 FORT PIERCE STRATEGIC PLAN ACTION OUTLINES

Mission Statement

To provide community leadership, quality public service, and a safe environment for all citizens by an empowered team of employees motivated by pride in themselves and in their work.

Strategic Goals



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2017 FORT PIERCE STRATEGIC PLAN ACTION OUTLINES

City Attorney




Action/Activity	Implementation Date	Goal
<p>1. <i>Key Issues: Term Limits, Number of Boards/Committees, Residency, Appointment, Attendance, Size (Members), Legal Representation</i></p> <p>a. Prepare Draft Boards/Committees Revision with Options</p> <p>b. Schedule Boards/Committees Draft for Discussion at Conference Agenda Meeting</p> <p>c. Schedule Proposed Boards/Committees Ordinance for Adoption</p>	<p>Completed</p> <p>Completed</p> <p>August 2017</p>	
<p>2. <i>Key Issues: Issues, Process, Size of Committee, Timing</i></p> <p>a. Identify Key Topics of Charter/City Code Review</p> <p>b. Schedule Establishment of Charter Review Committee by Commission Decision</p> <p>c. Schedule Appointment of Charter Review Committee by Commission Decision</p> <p>d. Charter Review Committee's Completion of Review and Recommendations</p> <p>e. Schedule Presentation of Charter Review Committee's Recommendations at City Commission Meeting</p>	<p>May 2017</p> <p>June 2017</p> <p>July 2017</p> <p>February 2018</p> <p>April 2018</p>	
<p>3. <i>Key Issues: Sunshine Law, Clean Up Language, Criteria-Hearing, Timing-Hearing, Civil Service Appeal Board Member, Training</i></p> <p>a. Draft Revised Language for Civil Service Appeal Process</p> <p>b. Present Draft Revised Language for Civil Service Appeal Process to CSAB Board for By-Law Decision</p>	<p>August 2017</p> <p>September 2017</p>	

2017 FORT PIERCE STRATEGIC PLAN ACTION OUTLINES

City Clerk


Action/Activity	Implementation Date	Goal
1. <i>Key Issues: None</i>		
a. Complete Additional Training/Citywide Record Retention, Storage and Destruction Program Development: Implementation	September 2017	
b. Complete Document Destruction/Citywide Record Retention, Storage and Destruction Program Development: Implementation	Ongoing	

City Manager

Action/Activity	Implementation Date	Goal
1. <i>Key Issues: Financial Stability, Contract for Course Management, Alternative Uses, Amount of City Investment, Sale of Golf Course, Future Projects & Costs</i>		
a. Complete Community Input for Golf Course Comprehensive Evaluation	Completed	
b. Present Golf Course Report with Options to City Commission at Conference Agenda Meeting.	May 2017	
2. <i>Key Issues: Relocation, Regional Plant, Third Party</i>		
a. Complete Feasibility Study for Wastewater Services Regionalization Expansion	May 2017	
b. Schedule Wastewater Services Regionalization Expansion Feasibility Study for Discussion at Conference Agenda Meeting	July 2017	
c. Present Wastewater Services Regionalization Expansion/Complete Feasibility Study to City Commission for Direction	August 2017	
3. <i>Key Issues: None</i>		
Present Fort Pierce Youth Council Update to Commission	June 2017	

2017 FORT PIERCE STRATEGIC PLAN ACTION OUTLINES

City Manager cont.

Action/Activity	Implementation Date	Goal
4. <i>Key Issues: None</i>		
a. Participate in Restoring the Village Program Community Events	June 2017	
b. Continue Support of Restoring the Village Program	Ongoing	
5. <i>Key Issues: Port Development</i>		
a. Joint Meeting with St. Lucie County Regarding Port of Fort Pierce	October 2017	

Code Enforcement

Action/Activity	Implementation Date	Goal
1. <i>Key Issues: Clean Community Fee, Outcome, Plan with Steps, Scope of Activities, Demolition</i>		
a. Define Clean Community Initiative (CCI) Plan with Goals and Action	May 2017	
b. Present CCI Plan at Budget Workshop	July 2017	
c. CCI Plan - Budget FY 2017-2018 for Commission Decision	September 2017	
2. <i>Key Issues: Type, Regulations, City's Role, Enforcement Mechanism/Level</i>		
a. Finalize Sign Ordinance Amendment	June 2017	
b. Schedule Sign Ordinance Amendment for Commission Decision	June 2017	


2017 FORT PIERCE STRATEGIC PLAN ACTION OUTLINES

Economic Development Team

	Action/Activity	Implementation Date	Goal
1.	<i>Key Issues: Public Access to Water, Hotel Type/Scope, Partnership/Role City, RFP-Details, City Expectations/Vision</i>		
a.	Finalize RFP Clearance for Downtown Hotel Development	May 2017	
b.	Issue RFP for Downtown Hotel Development	June 2017	
c.	Receive Responses to RFP for Potential Downtown Hotel Development	October 2017	
d.	Review Responses to RFP for Potential Downtown Hotel Development	October 2017	
e.	Present Responses to RFP for Potential Downtown Hotel Development at Conference Agenda Meeting	November 2017	
f.	Downtown Hotel Development for Commission Decision	December 2017	
g.	Negotiate Development	February 2018	
2.	<i>Key Issues: Economic Viability, Public Safety, Recreation, Healthy Life Style, Youth Activities, Lincoln Theater, Retail Development, Parking, Parcels for Residential Development</i>		
a.	Develop Lincoln Park Corridor Revitalization Plan	May 2017	
b.	Schedule Presentation of Lincoln Park Corridor Revitalization Plan to Commission	June 2017	
3.	<i>Key Issues: None</i>		
a.	Develop Strategy and Incentive for Peacock Art District	June 2017	
b.	Present Peacock Art District Strategy and Incentive at Conference Agenda Meeting	July 2017	
c.	Schedule Peacock Art District Strategy and Incentive for Commission Decision	September 2017	

2017 FORT PIERCE STRATEGIC PLAN ACTION OUTLINES

Economic Development Team cont.

Action/Activity	Implementation Date	Goal
4. <i>Key Issues: None</i>		
a. Complete Cobb's Landing Lease	May 2017	
b. Schedule Proposed Cobb's Landing Lease Agreement for Commission Decision	June 2017	
c. Issue RFP for Tiki	August 2017	
d. Receive Responses for Tiki RFP	October 2017	
e. Schedule Proposed Tiki Lease Agreement for Commission Decision	January 2018	
5. <i>Key Issues: None</i>		
Work with Economic Development Council: Manufacturing, Distribution/Warehouse [On the Horizon – Retail]	Ongoing	

Engineering

Action/Activity	Implementation Date	Goal
1. <i>Key Issues: Funding, Preventative Maintenance, Urgent Needs</i>		
a. Finalize Capital Improvement Plan/ Capital Outlaying Plan (5 Year) and Annual Funding	June 2017	
b. Present Capital Improvement (5 Year) Plan at Budget Workshop	July 2017	
c. Adoption of 1 st Year Funding of Capital Improvement Plan by Commission	September 2017	
2. <i>Key Issues: None</i>		
a. Review Stormwater Management Utility & Projects	June 2017	
b. Present Stormwater Management Utility Plan at Budget Workshop	July 2017	
c. Adoption of Stormwater Management Utility Plan by Commission	September 2017	


2017 FORT PIERCE STRATEGIC PLAN ACTION OUTLINES

Engineering cont.


Action/Activity	Implementation Date	Goal
3. <i>Key Issues: Service Level, Funding</i>		
a. Develop Street Resurfacing Proposal: Service Level and Funding Options	June 2017	
b. Present Street Resurfacing Proposal at Budget Workshop	July 2017	
c. Funding of Service Level of Street Resurfacing Proposal in FY 2017-2018 Budget for Commission Decision	September 2017	
4. <i>Key Issues: Funding, Scope of Project</i>		
a. Develop Budget Proposal for Dredging Marina Access Channel	June 2017	
b. Present Budget Proposal for Dredging Marina Access Channel at Budget Workshop	July 2017	
c. Funding of Dredging Marina Access Channel Proposal in FY 2017-2018 Budget for Commission Decision	September 2017	
5. <i>Key Issues: Partnership with St. Lucie County, FDOT</i>		
a. Complete Roadway Design for Fisherman's Wharf	May 2017	
b. Complete Conceptual Development Plan of the Fisherman's Wharf Area	July 2017	
c. Complete Design of Fisherman's Wharf Seawall	December 2017	

2017 FORT PIERCE STRATEGIC PLAN ACTION OUTLINES

Engineering cont.

Action/Activity	Implementation Date	Goal
6. <i>Key Issues: FDOT Funding, Developer Funding, Alignment Project (City), Signalization (FDOT)</i>		
a. Develop Proposal for Ohio Avenue & US 1 Signalization Upgrade	June 2017	
b. Present Signalization Upgrade Proposal at Budget Workshop	July 2017	
c. Funding of Ohio Avenue & US 1 Signalization Upgrade Proposal in FY 2017-2018 Budget for Commission Decision	September 2017	

Finance

Action/Activity	Implementation Date	Goal
1. <i>Key Issues: Investment, Debt, Reserve-Annual 1%</i>		
a. Complete Comprehensive Review of Financial Policies to Revise Policy Framework	June 2017	
b. Present Revised Financial Policies at Budget Workshop	July 2017	
c. Schedule Revised Financial Policies for Commission Decision	September 2017	


2017 FORT PIERCE STRATEGIC PLAN ACTION OUTLINES

Human Resources

	Action/Activity	Implementation Date	Goal
1.	<i>Key Issues: Market Policy, Retention, Recruitment, Retirement, Benefit</i>		
	a. Employee Compensation and Benefits/Develop Proposal for External Study/Market Analysis	May 2017	
	b. City Commission Award of Contract for Employee Compensation and Benefits Study/Market Analysis	June 2017	
	c. Complete Employee Compensation and Benefits Report with Market Analysis	July 2017	
	d. Presentation of Employee Compensation and Benefits Study/Market Analysis at Budget Workshop	July 2017	
	e. Funding of Employee Compensation and Benefits Study/Market Analysis in FY 2017-2018 Budget for Commission Decision	September 2017	
2.	<i>Key Issues: Social Media Policy, Texting Policy, Video Policy, Access Control Policy, Electronic Communications Policy, Sexual Harassment/LGBT Policy, Drug Policy, Non-Smoking Facility/Outside Policy</i>		
	a. Review Draft Policy/City Policies, Rules and Regulations: Update	Completed	
	b. Outside Attorney/City Policies, Rules and Regulations: Update	Completed	
	c. Adoption of Updated City Policies, Rules and Regulations by City Commission (HR & IT Collaboration)	July 2017	

2017 FORT PIERCE STRATEGIC PLAN ACTION OUTLINES

Information Technology

Action/Activity	Implementation Date	Goal
1. <i>Key Issues: Type of Program, JD Program, Sponsorship, Equipment Upgrade, Quality of Program, Program Schedule</i>		
a. Complete Draft Plan/Television Channel Effectiveness Plan	June 2017	
b. Submit Draft Television Channel Effectiveness Plan to City Manager	June 2017	

Planning

Action/Activity	Implementation Date	Goal
1. <i>Key Issues: Building Height</i>		
a. Review Overlay Requirement to Prepare Report on Downtown Height Requirement	July 2017	
b. Develop Report with Options on Downtown Height Requirement	August 2017	
c. Schedule Report with Options on Downtown Height Requirement for Review by Planning Board	September 2017	
d. Schedule Report with Options on Downtown Height Requirement for Commission Decision/Adoption	October 2017	
<hr/>		
2. <i>Key Issues: Enclaves, Service Boundary</i>		
a. Prepare Draft of Interlocal Service Boundary Agreement	Completed	
b. Present Revised Draft ISBA at July 10, 2017 Conference Agenda Meeting	July 2017	
c. Negotiate Parameters of ISBA	October 2017	
d. Schedule Proposed ISBA for Commission Decision	December 2017	

2017 FORT PIERCE STRATEGIC PLAN ACTION OUTLINES

Planning cont.

	Action/Activity	Implementation Date	Goal
3.	<i>Key Issues: None</i>		
	a. Identify Funding for CRA Plan Update	June 2017	
	b. Present Funding Request for CRA Plan Update at Budget Workshop	July 2017	
	c. Funding of CRA Plan Update in FY 2017-2018 Budget for Commission Decision	September 2017	
4.	<i>Key Issues: Surplus Designation, Use of Sale</i>		
	a. Review Inventory/City Owned Property	June 2017	
	b. Schedule City Owned Property Inventory for Commission Direction	July 2017	
	c. Complete Citizen Input of City Owned Property Inventory	July 2017	
	d. Identify City Owned Properties for Sale	September 2017	
	e. Present Properties Identified to City Commission for Designation as Surplus	October 2017	
5.	<i>Key Issues: Funding, Contract, Timing, State Requirements</i>		
	a. Develop Budget Proposal for EAR/Comprehensive Plan	May 2017	
	b. Present EAR/Comprehensive Plan Proposal at Budget Workshop	July 2017	
	c. Funding of EAR/Comprehensive Plan Proposal in FY 2017-2018 Budget for Commission Decision	September 2017	





2017 FORT PIERCE STRATEGIC PLAN ACTION OUTLINES

Police

Action/Activity	Implementation Date	Goal
1. <i>Key Issues: Market, Recruitment/Retention</i>		
a. Police Compensation/Develop Budget Proposal	June 2017	
b. Present Police Compensation Budget Proposal at Budget Workshop	July 2017	
c. Funding of Police Compensation Budget Proposal in FY 2017/2018 Budget	September 2017	
2. <i>Key Issues: None</i>		
a. Review & Prepare Equipment List	June 2017	
b. Develop Budget Proposal for Equipment/Police Training & Equipment	June 2017	
c. Present Police Equipment Budget Proposal at Budget Workshop	July 2017	
d. Complete In Service Law Enforcement Training Program	September 2017	
e. Funding of In Service Training and Equipment in FY 2017-2018 Budget	September 2017	
3. <i>Key Issues: Ordinances, Feeding Locations, Relations with Treasure Coast Homeless Coalition, Shelters, Church Partnership & Program, Veterans Associations, Partnership Potential</i>		
a. Assign Police Officer to Downtown as Liaison to Homeless	September 2017	
b. Review “Best Practices/Policy” Report and Options to Develop Homeless Strategy & Action Plan	September 2017	
c. Present Homeless Strategy & Action Plan to Commission	September 2017	



2017 FORT PIERCE STRATEGIC PLAN ACTION OUTLINES

Police cont.

	Action/Activity	Implementation Date	Goal
4.	<i>Key Issues: None</i>		
	a. Complete DOJ Community Oriented Policing Assessment Report	September 2017	
	b. Submit DOJ Community Oriented Policing Assessment Report to City Manager for Review	October 2017	
	c. Present DOJ Community Oriented Policing Assessment Report to Commission	November 2017	
5.	<i>Key Issues: None</i>		
	Present Update of Gangs Action Plan to Commission	January 2018	
6.	<i>Key Issues: None</i>		
	a. Plan Event to Showcase Police and Community Partners (Community Unity Strategy and Action Plan)	May 2017	
	b. Host “Unity in Community” Event	June 2017	
	c. Develop Public Education of Police Body Cameras	June 2017	
	d. Host Community Meeting Arts, Culture, Recreation & Education Event	September 2017	
7.	<i>Key Issues: Funding, Grants for SRO</i>		
	Identify Potential Funding for School Resource Officer	Ongoing	

2017 FORT PIERCE STRATEGIC PLAN ACTION OUTLINES

Public Works

	Action/Activity	Implementation Date	Goal
1.	<i>Key Issues: None</i>		
a.	Review Solid Waste Fee and Prepare Report	June 2017	
b.	Present Solid Waste Fee Report at Budget Workshop	July 2017	
c.	Schedule Solid Waste Fee Report for Commission Decision	September 2017	
2.	<i>Key Issues: FDOT Entrances, Design, Funding, Maintenance, Staffing, Locations, Relationship to St. Lucie County, Community Involvement</i>		
a.	Develop Entrances/Beach/Gateways Beautification Plan	February 2018	
b.	Present Entrances/Beach/Gateways Beautification Plan to Commission	March 2018	