SECTION 7

CITY OF FORT PIERCE
PLAN 2018 – 2023
[Updated: 2/13/18]

City of Fort Pierce
Goals 2023

DEVELOP OUR COMMUNITY

ENGAGE OUR COMMUNITY

SERVE OUR COMMUNITY

BEAUTIFY OUR COMMUNITY

ENJOY OUR COMMUNITY

City of Fort Pierce
Goals 2023 Worksheet

	IMPORTANCE	
	Personal	Team
1. DEVELOP OUR COMMUNITY	6	1
2. ENGAGE OUR COMMUNITY	9	2
3. SERVE OUR COMMUNITY	11	3
4. BEAUTIFY OUR COMMUNITY	16	4
5. ENJOY OUR COMMUNITY	18	5

*** The Mayor, City Commission and City Manager ranked the five goals from "most important" = 1 to "lesser importance" = 5. The number in this column represents the total score for each goal.**

GOAL 1	DEVELOP OUR COMMUNITY

▶ Objectives			PRIORITY
*	1.	Have well maintained streets and public areas	4
*	2.	Have an active, sustainable Port of Fort Pierce serving as a economic driver	4
	3.	Have additional quality job opportunities for residents	4
*	4.	Relocate Wastewater Treatment Plant and replace with housing, mixed use development or hotel	4
	5.	Have a City reputation as "business friendly"	3
*	6.	Expand the local economy	3
*	7.	Expand tourism	3
*	8.	Have City policies and incentives for development and redevelopment	3
	9.	Have businesses investing in Fort Pierce	2
	10.	Have squared boundaries through annexation with county agreement on service	2
	11.	Retain and support the growth of local businesses	2
*	12.	Attract new businesses to Fort Pierce that are consistent with our vision	2
	13.	Continue future development to the west	2
	14.	Promote infill development	1
	15.	More people living in Downtown	1
	16.	Redevelop historic neighborhoods while preserving their unique character	1
*	17.	Expand dining, entertainment and niche retail in Downtown and citywide	1
*	18.	Have a workforce prepared for 21st Century	1
	19.	Have great neighborhoods that are well maintained	0
	20.	Have an updated Comprehensive Plan that is used to guide developments, planning and decision making	0
	21.	Have additional hotel developments	0

▶ Objectives *(Continued)*

		PRIORITY
22.	Tap the relationship with the Bahamas	0
23.	Expand reputation as a great destination for eco-tourism	0
24.	Preserve open space in Downtown	0
25.	Grow the relationship with St. Lucie County EDC	0
26.	Have mixed use developments	0

▶ Means to Residents

1. Protection/enhancement of property
2. More quality job opportunities in home
3. Housing opportunities with the ability to walk to the waterfront
4. An alive Downtown which is a community destination
5. Sustainable Port of Fort Pierce
6. Tourists supporting the local economy
7. Businesses investing in the local economy

▶ Challenges and Opportunities

			PRIORITY
*	1.	Attracting new businesses to Fort Pierce that create sustainable jobs	4
*	2.	Increasing multi-modal transportation in Fort Pierce	4
*	3.	Tapping the development of the Port of Fort Pierce	4
*	4.	Job skills for Port development and businesses	4
*	5.	City's aging infrastructure and facilities	3
	6.	Funding and performance accountability for economic development activities	3
	7.	Continuing the momentum in the downtown area and the surrounding neighborhoods	3
*	8.	Attracting developers and residents to Fort Pierce	3
	9.	Developing an image as a "business friendly" community and City	2
*	10.	Preserving the view of waterfront	2
	11.	Creating a world-class tourist destination for residents and visitors	2
	12.	Tapping the full potential of Fort Pierce's water assets	2
	13.	Consistency with County decisions for areas to be annexed	1
	14.	Funding and performance accountability for economic development activities	1
	15.	Working with the property owners, businesses and residents	1
	16.	Defining the City's role and incentives	1
	17.	Marketing waterfront assets	1
	18.	Maintaining and expanding public access to water	1
	19.	Attracting appropriate businesses to locate on or near the water	1
	20.	Increasing investments from St. Lucie County, City of Port St. Lucie	1
	21.	Balancing the needs of the residential and needs of commercial properties	0
	22.	U.S. Highway 1 traffic as a barrier to downtown connectivity	0
	23.	Aging, deteriorated boat ramps	0
	24.	Supporting the developing of a water taxi	0

▶ Actions 2018

				PRIORITY
**	1.	Annexation: Action, City Staffing Impacts and Funding a. Paradise Park b. Sheridan Plaza c. Western	Mgmt M/C 2017	4
	2.	Street Resurfacing: Service Level and Funding	Mgmt M/C 2017	4
**	3.	Force UA: Wastewater Treatment Plant Relocation	Mgmt M/C	3
	4.	Port Development: Next Steps	M/C	3
	5.	Orange Avenue Corridor Redevelopment Plan: (13th to 25th) Complete Streets	M/C	3
	6.	Neighborhood Infrastructure Upgrade Plan Project Priority and Funding	M/C	3
	7.	Seaplane Base and Service: Direction and City Action	Mgmt	3
	8.	Downtown Hotel/Mixed Development: RFP, Agreement	Mgmt M/C 2017	Mgmt
	9.	Dredging Marina Access Channel	Mgmt 2017	Mgmt
	10.	Peacock Arts District Revitalization Plan: Presentation	Mgmt M/C 2017	Mgmt
**	11.	Development Review Task Force: Report and Implementation (including Engineer Permit Review and Inspection Fee)	Mgmt	Mgmt
	12.	EAR/Comprehensive Plan	Mgmt 2017	Mgmt
	13.	Expanded Bahamas Relations Strategy: Goals, Report with Options, Directions and City Actions	M/C	Mgmt
	14.	Old Tiki Bar: Direction and City Actions	M/C	Mgmt
	15.	CRA Plan: Update	2017	Mgmt
	16.	Port Authority: Development	M/C	2
	17.	Small Business Assistance Program and Services: Funding	M/C	2
	18.	Utility Capacity for Growth: Report and Direction	M/C	2
	19.	Little Jim's Lease: RFP		2
	20.	South Beach Parking: Direction	M/C	1
	21.	Downtown Development: Report and Future City Actions	M/C	1
	22.	Downtown Parking: Status and Direction, Events on Top Floor	M/C	1

▶ Actions 2018

			PRIORITY
23.	Energy Conservation Program – Community: Report with Options, Goals, Direction and City Actions	M/C	1
24.	Dirt Road Policy: Land Acquisition Direction and Funding	M/C	0
25.	Retail Development Strategy: Goals, Report with Options and Direction	M/C	0
26.	Grocery Store Attraction in Downtown		0
27.	Avenue "B": Rename (at King Plant)		0

▶ Management in Progress 2018

1.	FEMA Regulations for Flood Insurance: Public Education	MIP
2.	Business Retention and Expansion Program (BRE)	MIP
3.	Community Rating System (CRS): Coordinator	Bldg

▶ Major Projects 2018

1.	Ohio Avenue and U.S. 1 Signalization: Upgrade	2017
2.	Annual Dredging Improvement Projects	MP
3.	City Parking Garage: Sealing	MP
4.	7th Street Roadway Reconstruction	MP
5.	17th Street Reconstruction (Wendell Road to 10th Street)	MP
6.	North 2nd Street Road Improvements	MP
7.	Surfside Park Residential Street Drainage Improvements	Engineering
8.	Ohio Avenue at U.S. Realignment	Engineering
9.	Avalon Avenue Drainage Improvements	Engineering
10.	2018 Street Resurfacing	Engineering
11.	2018 Maintenance Dredging	Engineering
12.	Georgia Avenue Outfall: Nutrient Removal	Engineering
13.	Melody Lane Seawall	Engineering
14.	Fisherman's Wharf	
15.	Seawall Design	
16.	Dredging	

▶ On the Horizon 2019 – 2023

1.	Paid Parking: Study and Direction	M/C
2.	Commercial Air Service	OTH
3.	Short Term Rental Regulations	OTH
4.	Fort Pierce Redevelopment Agency: Surplus Land Disposition	OTH
5.	Citrus Bridge Overpass	OTH
6.	West of U.S. 1 Redevelopment: Vision and Strategy	OTH
7.	Homeless Transition Housing	OTH
8.	Edwards Road Corridor Strategy	OTH
9.	Tourism Development Strategy	OTH
10.	Historic Funeral Home Area Upgrade (The Hill Avenue "H")	OTH
11.	Incentives for Residential Upgrades	OTH
12.	Incentives for Vacant Land Development	OTH
13.	Indian River Terminal Purchase	OTH
14.	Downtown Restrooms: Direction	OTH
15.	Downtown Study: Update	OTH
16.	Downtown Public Assets Clean Up and Maintenance Funding	OTH
17.	Economic Development: Position	OTH
18.	Special Area Plan: Taylor Creek Update	OTH
19.	Tri – Rail Service to Jupiter	OTH
20.	Land Development Code: Conditional Use Update	OTH
21.	Street Striping Program	OTH
22.	Stormwater Retrofit Projects	OTH

GOAL 2	ENGAGE OUR COMMUNITY

▶ Objectives

			PRIORITY
*	1.	Have a well informed community through proactive City communications	4
*	2.	Have civility in the governance process	4
*	3.	Have strong community policing – police know the community, the community know, and trust, the police	4
*	4.	Have a reputation as an inclusive community with everyone feeling welcome and part of the community	4
*	5.	Have City government providing the leadership to create community partnerships to expand community resources	4
*	6.	Seek feedback from the community and using the information to improve	3
	7.	Provide opportunities to participate in the City governance process	2
	8.	Use Boards, Committees to advise the Mayor – City Commission and the City Management	2
*	9.	Continue to enhance Mayor and City Commission working together and providing leadership	2
*	10.	Have City government open to ideas and suggestions from the community	2
	11.	Have residents working together for what is best for the community	2
	12.	Have public meetings on critical topics	1
	13.	Have the community working together on a common, shared vision and goals	1
	14.	Have regular surveys of the community	0

▶ Means to Residents

1. Feeling welcome in the City of Fort Pierce
2. Opportunities to contribute to the community
3. People working together for community benefit
4. Community benefit over personal benefit or gain
5. Individuals with different cultures or backgrounds are respected
6. Opportunities to shape Fort Pierce's future

▶ Challenges and Opportunities

			PRIORITY
*	1.	Looking to the whole community	5
	2.	Overcoming the split between different neighborhoods	5
*	3.	Developing future community leaders and City employees	4
*	4.	Expanding community wide youth programs to develop community pride	4
	5.	Commissioner districts and representation	3
*	6.	Past history of a racially/socioeconomic divided community	3
*	7.	Communicating multi languages	3
	8.	Diverse population of Fort Pierce	1
	9.	Developing common goals and vision for Fort Pierce that become the community's rallying point	1
	10.	Capturing Fort Pierce "alumni"	1
*	11.	Residents and businesses believing that the City is responsible for everything and solving all problems	1
	12.	Expanding and enhancing current community events	1
*	13.	Mobility and transportation options for residents	1
	14.	Personal biases and prejudices	0
	15.	Under representation from South of Orange Avenue	0

▶ Actions 2018

			PRIORITY
1.	Community Outreach to Diverse Direction	M/C	5
2.	Community Unity Strategy and Action Plan	2017	4
3.	Community Police: Definition, Best Practices, Report with Options, Direction	M/C	4
4.	Youth Council: Report with Recommendations	2017	Mgmt
5.	DOJ Community Policing Initiative		Mgmt
6.	Citizen Advisory Board for Police: Direction, Resolution	M/C	Mgmt
7.	School Enhancement Strategy	2017	1
8.	Community Events: Inventory, Evaluation Report, Direction	M/C	1
9.	Boards/Committees Revision	M/C 2017	0

▶ Management in Progress 2018

1.	Restoring the Village Program	MIP 2017

▶ On the Horizon 2019 – 2023

1.	City Electronic Communications Policy	OTH
2.	Ethics Policy Direction	OTH
3.	Police Youth Advisory Committee: Development	OTH
4.	Neighborhood Identity and Pride Program	OTH
5.	Marketing Program for Arts, Culture and Museums	OTH
6.	Backus Museum Expansion	OTH
7.	Moore's Creek Multi Cultural Festival: Foods and Arts Celebration	OTH

GOAL 3	SERVE OUR COMMUNITY

▶ Objectives

			PRIORITY
*	1.	Have a financially responsible City government	4
*	2.	Have a City Organization that is responsive, responsible/accountable, results oriented, focused on the Fort Pierce community	4
*	3.	Streamline City policies, regulations, processes and procedures	4
*	4.	Have adequate resources to support defined City services and levels of service	3
*	5.	Listen to and understand the needs and messages from the community	3
*	6.	Maintain a top quality City workforce dedicated to serving the Fort Pierce community	3
*	7.	Develop and fund City capital/equipment replacement	3
*	8.	Deliver City services in the most effective manner	2
	9.	Have City government working as a team	2
	10.	Have a reputation as customer oriented and friendly	2
	11.	Maintain City reserves consistent with the City policies	2
	12.	Have City services responsive to the community	1
	13.	Seek ways to improve: processes and service delivery	1
	14.	Reduce the dependence on Ad Valorem tax receipts	1
	15.	Partner with others to expand resources in order to support City services	0

▶ Means to Residents

1. Value for taxes and fees
2. Customer friendly City services
3. Easy access to City information and services
4. City Commission acting as responsible fiscal stewards
5. Reliable City services that are responsive to residents' needs
6. Confidence and trust in City government

▶ Challenges and Opportunities

			PRIORITY
*	1.	Aging City infrastructure and facilities requiring significant maintenance and replacement	5
*	2.	Deferred capital and equipment investment now requiring significant funding	4
*	3.	Willingness to raise taxes and fees	4
	4.	Limited revenue sources for cities	4
*	5.	Increasing costs of capital projects	4
*	6.	Rising costs of healthcare, pensions, materials and energy	3
*	7.	Actions by Federal and State governments: impacting revenues, unfunded mandates and regulations, fewer grants and earmarked projects	3
	8.	Optimizing revenues and resources from enterprise funds, including the Fort Pierce Utilities Authority	3
*	9.	Retaining a quality City workforce	2
*	10.	City staffing and the capacity to provide services	2
	11.	Streamlining City processes – more customer friendly	2
*	12.	Outdated information technology needing significant investment	1
*	13.	Increasing demands for City services	1
	14.	Opportunity to expand resources through partnerships and grants	1
	15.	Communicating with residents on City finances and services	1
	16.	Rebuilding the City organization from the recession	1
	17.	Looking for ways to say "yes" to the customer while protecting the community	0
	18.	Loss of civility and having a secure workplace	0

▶ Actions 2018

				PRIORITY
**	1.	Stormwater Management Utility: Comparative Analysis and Increase	Mgmt 2017	5
	2.	Emergency Operations Center: Direction	M/C	5
	3.	FPUA – City Strategy: Key Issues and Direction	M/C	4
	4.	Small Public Transit Vehicle/Tram: Evaluation Report with Options, Direction and Funding		4
	5.	Police Compensation: Direction and Funding	2017	3
**	6.	City Employee Compensation: Restructure and Fund	Mgmt M/C 2017	3
**	7.	City Services and Staffing Level: Evaluation Report and Funding	Mgmt	3
	8.	Infrastructure Investment Surtax: Public Awareness and Election	M/C	3
	9.	Financial Policies: Comprehensive Review	Mgmt 2017	Mgmt
	10.	Civil Service Appeal Process	Mgmt 2017	Mgmt
**	11.	Spending Limit for City Manager: Report and Direction	Mgmt	Mgmt
	12.	Human Resources: Evaluation Report, Direction and Actions	M/C	Mgmt
	13.	"One Stop" Shop for Development/Permitting		Mgmt
	14.	St. Lucie County: Key Issues and Direction	M/C	2
	15.	City Owned Property: Sales of High Value Properties	2017	1
**	16.	Recreation Division: Creation and Funding	Mgmt	1
	17.	Vesting Period: Problem Analysis/Financial Impact Report with Options and Direction		1
	18.	Capital Outlay Plan (5 year) and Funding Mechanism	Mgmt 2017	0
**	19.	Code of Ordinance/Charter Modernization: Approach and Fund	Mgmt CC 2017	0
	20.	Wastewater Services Regionalization Expansion	2017	0
**	21.	Information Technology: Upgrade Plan and Funding	Mgmt	0

▶ Management in Progress 2018

1.	Labor Contracts	MIP
2.	TZ Parking Enforcement Software for Mobile Parking Enforcement	MIP
3.	Information and Data Base Management and Security	MIP
4.	Paperless Purchase Order System	MIP
5.	Click-Z-Gov	MIP
6.	Citywide Payment Card Policy (Online)	MIP
7.	Wide Area Network (WAN)/Local Area Network (LAN) Infrastructure Maintenance and Upgrade	MIP
8.	Projectdox: Building Department	MIP
9.	Comprehensive Employee Wellness Policy and Program	MIP
10.	Police Promotion Examinations	MIP
11.	Purchasing Policy: Revision	MIP
12.	Website: Upgrade	MIP
13.	RcTrac Cloud: IHGC Funding	MIP
14.	Paperless Payroll Process: Electronic Stubs and Forms	MIP
15.	Online Searchable Portable: Development	MIP
16.	Certified Municipal Clerk: Designation	MIP
17.	Sunrise Theater Succession Plan: Discussion	MIP
18.	Police Minority Recruitment Program/Advancement: Revision	MIP
19.	Legal Secretary/Paralegal: Hiring	Legal
20.	Personnel Rules and Regulations: Update	HR
21.	Police Vehicle Lease	Police

▶ Major Projects 2018

1.	City Facilities Access Control and Security Upgrade	MP
2.	City Hall: Seal/Paint	MP
3.	Drainage Improvement Projects a. Bayshore Drive/Sunset Isle Road b. Rio – Vista Drive c. Francis Avenue	MP
4.	Fuel Island Canopy	PW
5.	Gasoline and Diesel Fuel Tank Replacement	PW

▶ On the Horizon 2019 – 2023

1.	Impact Fees: Update	OTH
2.	Purchasing Ordinance: Review Procurement	OTH
3.	Vehicle Equipment Replacement: Plan and Funding	OTH
4.	New Alternative Revenues: Study and Direction	OTH
5.	Comprehensive Analysis of Fee Schedules	OTH
6.	Enterprise Funds: Evaluation and Direction	OTH
7.	Debt Reduction Policy and Plan	OTH
8.	MSTU: Evaluation and Direction	OTH

GOAL 4	BEAUTIFY OUR COMMUNITY

▶ Objectives

			PRIORITY
*	1.	Have attractive entrances and gateways: I-95	5
*	2.	Have well maintained parks and park venues	5
*	3.	Have attractive major corridors: Orange Avenue, U. S. 1	4
*	4.	Have attractive signage and wayfinding signs, including mobile app	4
*	5.	Reduce the visual blight in the City	4
*	6.	Have well maintained streetscapes	3
*	7.	Maintain beaches and waterfront	3
*	8.	Have an active " Keep Fort Pierce Beautiful" program	2
	9.	Have well maintained streets, curbs and gutters	1
	10.	Reduce litter throughout the community	1
	11.	Demolish, foreclose or reuse abandoned buildings and homes	1
	12.	Build homes on vacant lots	1
	13.	Have well maintained commercial areas	0
	14.	Have well maintained homes meeting City property maintenance standards	0
	15.	Have well maintained sidewalks	0
	16.	Have each neighborhood having a distinctive "brand"	0
	17.	Residents respecting the Fort Pierce community	0
	18.	Increase property owners taking pride and responsibility for complying with City Codes and Ordinances - property meeting maintenance codes	0
	19.	Have an active community mural program	0

▶ Means to Residents

1. Protection of property values
2. More attractive community
3. Owners and tenants taking care of their buildings and homes
4. Greater compliance with City Code of Ordinances
5. Community pride

▶ Challenges and Opportunities

			PRIORITY
*	1.	Reputation and appearance of Fort Pierce, particularly Orange Avenue	5
*	2.	Funding of city capital projects	5
*	3.	Funding for code compliance, law enforcement and public works	4
*	4.	Initial image/impression as you leave I-95	4
*	5.	Irresponsible property owners who avoid complying with the City Code of Ordinances	3
*	6.	Consistent application of the Code of Ordinances – application support in light of community pressure	3
	7.	High percentage of rental housing and incentives for tenants	3
	8.	Unattractive major corridors	3
	9.	Vacant land, buildings and homes	3
	10.	Addressing blighted structures	2
	11.	Engaging and educating the community on the importance – beautification	2
	12.	Defining the role city	1
	13.	Ability to afford compliance or beautification project	1
	14.	Improving the entire City with a unified vision	1
*	15.	Different property maintenance standards among residents	1
	16.	Lack of incentives and consequences for violations of codes	0
	17.	Culture of throwing litter	0
	18.	Unattractive signs	0
	19.	Determining how to involve the community	0
	20.	Some individuals do not care – attitude	0

▶ Actions 2018

				PRIORITY
**	1.	Entrances/Gateway Beautification: Plan and Funding	Mgmt M/C 2017	5
	2.	Major Corridor Beautification: Plan, Direction and Funding	M/C	4
	3.	Dumpster Solutions for Downtown	Mgmt	4
	4.	Clean and Safe Community Initiative	Mgmt M/C 2017	Mgmt
	5.	Lincoln Park Revitalization Initiative	2017	Mgmt
	6.	Mural Projects (2)	2017	Mgmt
	7.	Habitat for Humanity Partnership: Direction		1
	8.	Proactive Enforcement and Reuse: Direction		0

▶ Management in Progress 2018

1.	Tag and Tow of Non-Operable Vehicles	Community Response
2.	Main Street Annual/Activity Report	

▶ Major Projects 2018

1.	Banner Replacement (Citywide)	PW

GOAL 5	ENJOY OUR COMMUNITY

▶ Objectives

			PRIORITY
*	1.	Value the arts and culture as a community asset	5
*	2.	Have top quality public schools partnering with the City	5
*	3.	Have a variety of recreational programs and activities responsive to the Fort Pierce community	4
*	4.	Have a reputation as a safe community for all	4
*	5.	Have strong community events with active participation by residents	3
*	6.	Have effective public transportation	3
	7.	Reduce the crime rate through community policing	3
	8.	Have new/upgraded boat ramps	2
*	9.	Have top quality and beautiful beach	2
*	10.	Have a top quality Sunrise Theater serving the needs of the Fort Pierce community	1
	11.	Have the City working with community partners and the faith-based community to enrich the lives of residents	1
	12.	Expand bike paths and trails	1
	13.	Have safe routes to schools	1
	14.	Improve and expand City parks and recreational facilities and programs	1
	15.	Expand sports tourism opportunities	1
*	16.	Have a top quality municipal golf course	0
	17.	Expand nightlife and entertainment	0

▶ Means to Residents

1. Enhanced quality of life
2. More reasons to live in Fort Pierce
3. Opportunities for personal growth and development
4. More choices for your leisure time
5. Support for families
6. Activities for all family generations
7. Opportunities to enjoy the water

▶ Challenges and Opportunities

			PRIORITY
*	1.	Reduced homeless population	5
	2.	Continuing to respond proactively to gangs and drugs	4
	3.	Expanding neighborhood watch and community programs to increase residents investments in safety and safe community	4
*	4.	Continuing to enhance the quality of public schools	3
*	5.	Funding for parks and recreation	3
*	6.	Tapping the arts and cultural heritage and traditions of Fort Pierce	3
	7.	Having strong community events and festivals that involve the residents	3
	8.	Addressing mental health issues with the County and community partners	3
*	9.	Reinforcing trust in Police Department	3
*	10.	Continuing the success and expanding community use of the Golf Course	2
*	11.	Expanded community use of the Sunrise Theatre through revised programming	2
*	12.	Expanding night life and entertainment opportunities	2
	13.	Developing "personal" relationships in the community – individual residents	2
	14.	Balancing recreation sports and competitive sports	1
	15.	More activities at the beach and/or the waterfront	1
	16.	Changing leisure and recreational trends	1
	17.	Defining the City's role in recreation and the relationship to community organizations	1
	18.	Modernizing parks and their venues	1
	19.	Lack of police staffing for community policing	0

▶ Actions 2018

				PRIORITY
**	1.	Homeless Resource Center: Concept, Partners/County and Locations	Mgmt M/C 2017	5
	2.	Historic St. Anastasia Building/Property Use: Conversion to Heritage and Cultural Center	Mgmt	5
**	3.	Sunrise Theater: Comprehensive Evaluation, Report with Options and Direction	Mgmt M/C	3
	4.	Porpoise Park: Report with Options and Direction	Mgmt M/C	3
	5.	Gangs Action Plan: Update	2017	Mgmt
	6.	Historic Preservation Report (including inventory of areas)	M/C OTH	Mgmt
	7.	Youth Recreation Program: Needs Assessment, Report with Options, and Direction	M/C	2
	8.	Public-Private Partnership Lincoln Theater: Agreement	M/C	1
	9.	Shuffle Board Court: Relocation Report with Options and Direction	2017	1
	10.	Arts and Culture Strategic Plan: Development	Mgmt	0

▶ Management in Progress 2018

1.	Zora Neale Huston Trail Festival Day	MIP
2.	Police Training	MIP
3.	New Animal Control Program with Comcate	Community Response
4.	TNP Program	Community Response
5.	SHIP Home Rehabs (30)	Finance
6.	SHIP 1st Time Homebuyers	Finance
7.	Long Term Contract for Golf Course Maintenance	Golf
8.	Field Training (FTO) Program: Revamp	Police

▶ Major Projects 2018

1.	PAL Park: Outside Basketball Courts	MP
2.	Pinewood Recreation Facility Improvement	MP
3.	Police Athletic League (PAL) Park: Restrooms	MP
4.	Sunrise Theater: Upgrades	MP
5.	Savannah Recreation Trail Connectivity to Indian Hills Trail	MP
6.	MLK Dreamland Park: Construction	MP
7.	Jaycee Park Connectivity Improvements	MP
8.	Public Day/"Dingy" Dock	
9.	Moore's Creek Boat Ramp Area Repairs	MP
10.	Fisherman's Wharf Boat Ramp: Rebuild	MP
11.	Indian Hills Golf Course Improvements Projects	Golf
12.	Fenn Park: Play Set	PW

▶ On the Horizon 2019 – 2023

1.	Mobile Parking Enforcement Program	OTH
2.	Neighborhood Watch/Citizen Patrol: Expansion	OTH
3.	Old Fort Park Project: Sidewalk Connectivity	OTH
4.	Public Access to Waterfront: LDC Changes	
5.	Transit Link: Downtown and Beach	