

SECTION 8

CITY OF FORT PIERCE PLAN 2019 – 2024

City of Fort Pierce Goals 2024

SERVE OUR COMMUNITY



DEVELOP OUR COMMUNITY



ENGAGE OUR COMMUNITY



BEAUTIFY OUR COMMUNITY



ENJOY OUR COMMUNITY

City of Fort Pierce Goals 2024 Worksheet

1. SERVE OUR COMMUNITY
2. DEVELOP OUR COMMUNITY
3. ENGAGE OUR COMMUNITY
4. BEAUTIFY OUR COMMUNITY
5. ENJOY OUR COMMUNITY

IMPORTANCE	
Personal*	Team
6	1
7	2
13	3
15	4
19	5

* The City Commission ranked the five goals from “most important” = 1 to “lesser importance” = 5. The number in this column represents the total score for each goal.

GOAL 1 SERVE OUR COMMUNITY

► Objectives		PRIORITY
Objective 1	Have a financially responsible City government	
Objective 2	Have a City organization that is responsive, responsible/accountable, results oriented, focused on the Fort Pierce community	
Objective 3	Streamline City policies, regulations, processes and procedures	
Objective 4	Have adequate resources to support defined City services and levels of service	
Objective 5	Listen to and understand the needs and messages from the community	
Objective 6	Maintain a top quality City workforce dedicated to serving the Fort Pierce community	
Objective 7	Develop and fund City capital/equipment replacement	
Objective 8		
Objective 9		
Objective 10		

GOAL 1 SERVE OUR COMMUNITY

▶ Means to Residents	PRIORITY
1. Value for taxes and fees	
2. Customer friendly City services	
3. Easy access to City information and services	
4. City Commission acting as responsible fiscal stewards	
5. Reliable City services that are responsive to residents' needs	
6. Confidence and trust in City government	
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GOAL 1 SERVE OUR COMMUNITY

► Challenges and Opportunities	PRIORITY
1. Aging City infrastructure and facilities requiring significant maintenance and replacement	4
2. Streamlining City processes – more customer friendly	4
3. Limited revenue sources for cities	3
4. Increasing costs of capital projects and operations	3
5. City staffing and the capacity to provide services	3
6. Outdated information technology needing significant investment	3
7. Deferred capital and equipment investment now requiring significant funding	2
8. Willingness to raise taxes and fees	2
9. Rising costs of healthcare, pensions, materials and energy	2
10. Actions by Federal and State governments: impacting revenues, unfunded mandates and regulations, fewer grants and earmarked projects	2

GOAL 1 SERVE OUR COMMUNITY

► Challenges and Opportunities	PRIORITY
11. Optimizing revenues and resources from enterprise funds, including the Fort Pierce Utilities Authority	2
12. Retaining a quality City workforce	1
13. Increasing demands for City services	1
14. Opportunity to expand resources through partnerships and grants	1
15. Rebuilding the City organization from the recession	1
16. Lack of local vendor participation	1
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GOAL 1 SERVE OUR COMMUNITY

► Actions 2019			PRIORITY
1. City – FPUA Strategy: Key Issues and Direction	Mgmt M/CC 2018	5	
2. Charter/Code of Ordinances: Update	Mgmt 2018	5	
3. Police Retention and Compensation: Study, Direction and Funding	M/CC	5	
4. St. Lucie County – FPUA – City Agreement on Water Utility: Completion	Mgmt OTH	3	
5. Road Conditions and Resurfacing: Report, Direction and Funding (including Oversight Committee)	M/CC	3	
6. Compensation for “Targeted Positions”	Mgmt M/CC 2018	Mgmt	
7. Permitting Hub for Development/Permitting	Mgmt 2018	Mgmt	
** 8. IT Comprehensive Plan, Project Completion and Funding	Mgmt 2018	Mgmt	

** Management Priority

GOAL 1 SERVE OUR COMMUNITY

► Actions 2019			PRIORITY
9.	Purchasing Ordinance: Revision/Update	Mgmt OTH	Mgmt
**	10. Emergency Management/Disaster Plan: Update (including Cold Weather Shelter)	Mgmt M/CC	Mgmt
11.	FPUA Charter: Review and Revision	M/CC	2
12.	Emergency Operations Center: Funding	Mgmt 2018	1
13.	Enterprise Funds: Evaluation and Direction	Mgmt OTH	1
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GOAL 1 SERVE OUR COMMUNITY

► Management in Progress 2019			TIME
1. Labor Negotiations and Contracts a. Teamsters b. PBA c. IPUA	MIP		
2. City Attorney’s Office: Staffing Assessment	MIP		
3. ProjectDox: Building Department	MIP		
4. Parking Enforcement Software for Mobile Parking Enforcement	MIP		
5. Paperless Purchases Order System	MIP		
6. Click-2-Gov	MIP		
7. Citywide Payment Card Policy (online)	MIP		
8. Wide Area Network (WAN)/Local Area Network (LAN) Infrastructure Upgrade	MIP		

GOAL 1 SERVE OUR COMMUNITY

► Management in Progress 2019			TIME
9.	Paperless Payroll Process: Electronic Stub and Forms	MIP	
10.	Online Searchable Portal: Development	MIP	
11.	Comprehensive Employee Wellness Policy and Program	MIP	
12.	Vehicle/Equipment Replacement Plan: Year 2	MIP	
13.	Building Department Cross Training and Internship Program Approval	Bldg	
14.	Deputy City Clerk: Certification	City Clerk	
15.	Small Business Guide	City Clerk	
16.	Opti View: Update	City Clerk	

GOAL 1 SERVE OUR COMMUNITY

► Management in Progress 2019			TIME
17. City Facilities Security: Video Surveillance	City Clerk		
18. Migration to Cloud (Office 365)	City Clerk		
19. Credit Cards Online	City Clerk		
20. Community Response Rules and Policy Manual	Comm. Response		
21. Parking Counter in City Garage	Comm. Response		
22. One Solution Upgrade (from Naviline)	Comm. Response		
23. Indian Hills Golf Course: Marketing/Advertisement Enhancements	Golf		
24. CSAB Election	HR		

GOAL 1 SERVE OUR COMMUNITY

► Management in Progress 2019			TIME
25. IT Security Upgrade	IT		
26. PAL Park Infrastructure and On Boarding	IT		
27. Sunrise Theatre Integration and Services	IT		
28. Marina Application to Cloud	IT		
29. Public Works Work Order	IT		
30. Police Vehicle Replacement	Police		
31. Police Grants <ul style="list-style-type: none"> a. Secure Gate: Station/Substation b. Camera System c. Parking Lot Lights 	Police		
32. Rich House: Open	Police		

GOAL 1 SERVE OUR COMMUNITY

► Management in Progress 2019			TIME
33.	Police Public Record Request: Process Improvements	Police	
34.	Advanced Metering Infrastructure (AMI)	FPUA	
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GOAL 1 SERVE OUR COMMUNITY

► Major Projects 2019			TIME
1.	City Facilities Access Control and Security Upgrade	MP	
2.	City Hall Waterproofing	MP	
3.	City Hall: Covered Walkway for Pedestrians (Parking Garage and City Hall)	MP	
4.	Building Department Relocation/Buildout	Bldg	
5.	Police Carpet Replacement	Police	
6.	WRF Backup Generator	FPUA	
7.	Underground Conversions	FPUA	
8.	Natural Gas Loop Project	FPUA	

GOAL 1 SERVE OUR COMMUNITY

► Major Projects 2019			TIME
9. Avenue "M" Water/Wastewater Restoration	FPUA		
10. Orange Avenue Forcemain	FPUA		
11. Savannah Road Re-pump Facility	FPUA		
12. Electric Pole Replacement	FPUA		
13. Di Giorgio Industrial Area Wastewater Infrastructure Project	FPUA		
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GOAL 1 SERVE OUR COMMUNITY

▶ On the Horizon 2020 – 2024			TIME
1. City Owned Property: Sale of High Value Property	OTH		
2. Wastewater Services Regionalization Expansion	OTH		
3. Impact Fees: Update	OTH		
4. New Alternative Revenues: Study and Direction	OTH		
5. Debt Reduction Policy and Plan	OTH		
6. City Hall: Seal/Paint	OTH		
7.			
8.			

GOAL 2 DEVELOP OUR COMMUNITY

► Objectives		PRIORITY
Objective 1	Have well maintained streets and public areas	5
Objective 2	Have an active, sustainable Port of Fort Pierce serving as an economic driver	5
Objective 3	Expand the local economy	5
Objective 4	Develop Brightline Station and surrounding area development	5
Objective 5	Have City policies and incentives for development and redevelopment	4
Objective 6	Have additional quality job opportunities for residents	3
Objective 7	Have a City reputation as “business friendly”	2
Objective 8	Relocate Wastewater Treatment Plant and replace with housing, mixed use development or hotel	1
Objective 9	Expand tourism	0
Objective 10		

GOAL 2 DEVELOP OUR COMMUNITY

▶ Means to Residents	PRIORITY
1. Protection/enhancement of property	
2. More quality job opportunities in home	
3. Housing opportunities with the ability to walk to the waterfront	
4. An alive Downtown which is a community destination	
5. Sustainable Port of Fort Pierce	
6. Tourists supporting the local economy	
7. Businesses investing in the local economy	
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GOAL 2 DEVELOP OUR COMMUNITY

► Challenges and Opportunities	PRIORITY
1. Attracting new businesses to Fort Pierce that create sustainable jobs	4
2. Continuing the momentum in the downtown area and the surrounding neighborhoods	4
3. Creating a world-class tourist destination for residents and visitors	4
4. Changing business attitudes toward investing in Fort Pierce	4
5. Tapping the development of the Port of Fort Pierce	3
6. City's aging infrastructure and facilities	3
7. Attracting developers and residents to Fort Pierce	3
8. Increasing multi-modal transportation in Fort Pierce	2
9. Tapping the full potential of Fort Pierce's water assets	2
10. Consistency with County decisions for areas to be annexed	2

GOAL 2 DEVELOP OUR COMMUNITY

► Challenges and Opportunities	PRIORITY
11. Working with the property owners, businesses and residents	2
12. Job skills for Port development and businesses	1
13. Maintaining and expanding public access to water	1
14. State of Florida legislation and Governor's Office	1
15. Retail development impacted by demographic and image	1
16. Balancing full time residents and tourist/businesses	1
17. Potential future economic recession	1
18. Preserving the view of waterfront	0
19. Amount of impact fees	0
20.	

GOAL 2 DEVELOP OUR COMMUNITY

► Actions 2019			PRIORITY
**	1. Annexation: Interlocal Service Boundary Agreement a. Interlocal Service Boundary Agreement with St. Lucie Property b. Agreements on Commercial Corridors Execution	Mgmt M/CC 2018	5
**	2. King Plant Redevelopment Project: Development Agreement	Mgmt M/CC	5
	3. Downtown Hotel/Mixed Use Development: RFP, Agreement	Mgmt M/CC 2018	4
**	4. Passenger Rail Station: Development	Mgmt M/CC	4
	5. Development Consultant for City: Definition, Scope of Work, Direction and Funding	M/CC	4
	6. Economic Development Action Plan/Incentive Policy a. Downtown b. Peacock Arts District c. Lincoln Park	Mgmt	4
	7. Sports Tourism Strategy and Action Plan (with TDC)	M/CC	3
	8. Port Development: Next Steps (with St. Lucie County) • Site Development Plan • Street Policy: Direction	Mgmt M/CC 2018	Mgmt

** Management Priority

GOAL 2 DEVELOP OUR COMMUNITY

▶ Actions 2019			PRIORITY
9.	EAR/Comprehensive Plan: Update	Mgmt 2018	Mgmt
10.	Development Review Task Force: Report and Policy Adoption	Mgmt M/CC 2018	Mgmt
11.	CRA Plan: Update	Mgmt 2018	Mgmt
12.	Land Development Code: Conditional Use Update	Mgmt OTH	Mgmt
**	13. Infill Development Ordinance	Mgmt	Mgmt
14.	Renewable Power Sources		FPUA
15.	Water Regionalization: Discussion and Referendum	M/C	2
16.	Master Plan for Courthouse Relocation	M/CC	2

GOAL 2 DEVELOP OUR COMMUNITY

▶ Actions 2019			PRIORITY
17. Seaplane Base and Service: Direction and City Actions <ul style="list-style-type: none"> • Permitting • Application to FAA 	Mgmt M/CC 2018	1	
18. 7 th Street Neighborhood Infrastructure Upgrade: Direction and Funding (Wendell/10 th)	Mgmt 2018	1	
19. Island Height Restrictions: Review/Direction	M/CC	1	
** 20. EDC: Collaboration with Fort Pierce/FPUA <ul style="list-style-type: none"> • Call Fort Pierce First FPUA \$25,000 	Mgmt	1	
21. Wastewater Treatment Plant Relocation (Collaboration with FPUA): Detailed Plans	Mgmt M/CC 2018	0	
22. Peacock Arts District Revitalization Boundary Expansion and City Actions	Mgmt M/CC 2018	0	
23. Sister City Relations with Bahamas	M/CC	0	
24. Business Improvement District (BID) for Downtown: Creation	M/CC	0	

GOAL 2 DEVELOP OUR COMMUNITY

► Actions 2019		PRIORITY
25. Downtown Residential Development: Next Project	M/CC	0
26. Port Authority: Discussion		0
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GOAL 2 DEVELOP OUR COMMUNITY

► Management in Progress 2019			TIME
1.	Business Retention and Expansion Program (BRE)	MIP	
2.	Television Commercial Campaign in Miami, Florida	CM	
3.	Citywide Marketing Plan	CM	
4.	National Events – National Firefighters Combat Challenge	CM	
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GOAL 2 DEVELOP OUR COMMUNITY

► Major Projects 2019			TIME
1. City Parking Garage: Sealing	MP		
2. Fisherman’s Wharf a. Road Reconstruction b. Seawall Reconstruction c. Marina Dredging	MP		
3. Citrus Bridge Overpass: Design/Construction	MP		
4. Surfside Park Residential Street Drainage Improvements: Construction	MP		
5. Melody Lane Seawall	MP		
6. Street Striping Project	MP		
7. Ohio Avenue and U.S. 1 Signalization Upgrade	MP		
8. Pumpout System – Northside	MP		

GOAL 2 DEVELOP OUR COMMUNITY

► Major Projects 2019			TIME
9.	7 th Street Roadway Reconstruction (Wendell Road to 10 th Street)	MP	
10.	17 th Street Reconstruction (Avenue "D" to Orange Avenue)	MP	
11.	Avenue "B" ROW Designation	OTH	
12.	Downtown Public Assets Cleanup/Maintenance	OTH	
13.	Ohio Avenue Realignment	Engr	
14.	Visitor Center: Parking Garage	PW	
15.	Marina Square Sail Shade Structure	PW	
16.			

GOAL 2 DEVELOP OUR COMMUNITY

► On the Horizon 2020 – 2024			TIME
1. Georgia Avenue Outfall: Nutrient Removal	OTH		
2. Port Authority Development	OTH		
3. South Beach Parking: Direction	OTH		
4. Downtown Development: Report	OTH		
5. Community Energy Conservation Program	OTH		
6. Dirt Road Policy	OTH		
7. Retail Development Strategy and City Action	OTH		
8. Fort Pierce Redevelopment Agency: Surplus Land Disposition	OTH		

GOAL 2 DEVELOP OUR COMMUNITY

▶ On the Horizon 2020 – 2024			TIME
9. Homeless Transition Housing	OTH		
10. Incentives for Vacant Land Development	OTH		
11. City Economic Development Position	OTH		
12. Tri-Rail Service to Jupiter	OTH		
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GOAL 3 ENGAGE OUR COMMUNITY

► Objectives		PRIORITY
Objective 1	Have a well-informed community through proactive City communications	
Objective 2	Have civility in the governance process	
Objective 3	Have strong community policing – police know the community and the community know and trust the police	
Objective 4	Have a reputation as an inclusive community with everyone feeling welcome and part of the community	
Objective 5	Have City government providing the leadership to create community partnerships to expand community resources	
Objective 6	Seek feedback from the community and use the information to implement improvements	
Objective 7		
Objective 8		
Objective 9		
Objective 10		

GOAL 3 ENGAGE OUR COMMUNITY

▶ Means to Residents	PRIORITY
1. Feeling welcome in the City of Fort Pierce	
2. Opportunities to contribute to the community	
3. People working together for community benefit	
4. Community benefit over personal benefit or gain	
5. Individuals with different cultures or backgrounds are respected	
6. Opportunities to shape Fort Pierce's future	
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GOAL 3 ENGAGE OUR COMMUNITY

► Challenges and Opportunities		PRIORITY
1. Commissioner districts and representation		4
2. Developing and sustaining common goals and vision for Fort Pierce that become the community's rallying point		4
3. Getting residents to become engaged in neighborhood and community organizations		4
4. Tapping the potential of citizen academy and movie event – opportunity to interact with departments		4
5. Developing future community leaders and City employees		3
6. Expanding and enhancing current community events		3
7. Helping residents understand the City policies, programs and service		3
8. Expanding community wide youth programs to develop community pride		1
9. Moving beyond past history of a racially/socioeconomic divided community		1
10. Diverse population of Fort Pierce		1

GOAL 3 ENGAGE OUR COMMUNITY

► Challenges and Opportunities	PRIORITY
11. Residents and businesses believing that the City is responsible for everything and solving all problems	1
12. Overcoming resident apathy	1
13. Looking to the whole community	0
14. Overcoming differences among neighborhoods	0
15.	
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GOAL 3 ENGAGE OUR COMMUNITY

► Actions 2019			PRIORITY
1. Neighborhood Revitalization and Engagement: Input Meetings	Mgmt		4
2. Boards/Committees Revision	Mgmt OTH		3
3. Community Events and Festivals Enhancements: Inventory, Report with Options and Direction	M/CC		3
4. Community Policing: Expansion and Report	Mgmt M/CC 2018		Mgmt
5. Community Youth Outreach to Diverse Population	Mgmt 2018		Mgmt
6. Police Advisory Board: Report	M/CC		Mgmt
7. Older Development Regulations: Revised Ordinances (from Growth Management Task Force)	Mgmt		Mgmt
8. Community Outreach with Faith Community: Direction and City Actions	M/CC		2

GOAL 3 ENGAGE OUR COMMUNITY

▶ Actions 2019		PRIORITY
9. County Dialog and Issue Resolution	M/CC	1
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GOAL 3 ENGAGE OUR COMMUNITY

▶ Management in Progress 2019		TIME
1. 3 rd Unity in Our Community	Police	
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GOAL 3 ENGAGE OUR COMMUNITY

▶ Major Projects 2019	TIME
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GOAL 3 ENGAGE OUR COMMUNITY

▶ On the Horizon 2020 – 2024			TIME
1.	Police Youth Advisory Committee: Development	OTH	
2.	Neighborhood Identity and Pride Program	OTH	
3.	Marketing Program for Arts, Culture and Museums	OTH	
4.	Moore’s Creek Multi Cultural Festival: Foods and Arts Celebration	OTH	
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GOAL 4 BEAUTIFY OUR COMMUNITY

► Objectives		PRIORITY
Objective 1	Have attractive entrances and gateways: I-95	
Objective 2	Have well maintained parks and park venues	
Objective 3	Have attractive major corridors: Orange Avenue, U. S. 1	
Objective 4	Have attractive signage and wayfinding signs, including mobile app	
Objective 5	Reduce the visual blight in the City	
Objective 6	Have well maintained streetscapes	
Objective 7	Maintain waterfront	
Objective 8		
Objective 9		
Objective 10		

GOAL 4 BEAUTIFY OUR COMMUNITY

► Means to Residents	PRIORITY
1. Protection of property values	
2. More attractive community	
3. Owners and tenants taking care of their buildings and homes	
4. Greater compliance with City Code of Ordinances	
5. Community pride	
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GOAL 4 BEAUTIFY OUR COMMUNITY

► Challenges and Opportunities	PRIORITY
1. Reputation and appearance of Fort Pierce	4
2. Funding of city capital projects	4
3. Irresponsible property owners who avoid complying with the City Code of Ordinances	4
4. Absentee property owners/homeowners not maintaining property	4
5. Initial image/impression as you leave I-95	3
6. Vacant land, buildings and homes	3
7. Maintaining a beautiful community after landscaping project is completed	3
8. High percentage of rental housing	2
9. Unattractive major corridors	2
10. Using bonds to replace dead landscaping	2

GOAL 4 BEAUTIFY OUR COMMUNITY

► Challenges and Opportunities	PRIORITY
11. Funding for code compliance, law enforcement and public works	1
12. Continuing consistent application of the Code of Ordinances – application support in light of community pressure	1
13. Engaging and educating the community on the importance – beautification	1
14. Ability to afford compliance or beautification project	1
15. Improving the entire City with a unified vision	1
16. Different property maintenance standards among residents	1
17. Tapping the arts/artists resources in the community landscaping	1
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GOAL 4 BEAUTIFY OUR COMMUNITY

► Actions 2019			PRIORITY
1.	Code Enforcement: Performance Assessment, Report, Direction and City Actions	M/CC	4
2.	Park Maintenance and Upgrade: Condition Assessment, Report, Direction, City Actions and Funding/Volunteers	M/CC	4
3.	Wayfinding Signage: Report and Direction (Signs/Apps)	M/CC	4
4.	Lincoln Park Revitalization Initiative: Annual Report	Mgmt M/CC 2018	3
5.	Bond for Landscape Replacement: Direction and Enforcement	Mgmt 2018	3
6.	City Street Sweeping Program Privatization: Report and Direction	Mgmt	3
7.	Dumpster Solutions for Downtown	Mgmt 2018	Mgmt
8.	Entrance/Gateways Beautification: Plan and Funding (Low Cost Option)	Mgmt M/CC 2018	Mgmt

GOAL 4 BEAUTIFY OUR COMMUNITY

► Actions 2019			PRIORITY
9. Mural Projects (3 – 4)	Mgmt M/CC 2018	Mgmt	
10. Downtown Lighting: Assessment, Report, Direction and City Actions	M/CC	1	
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GOAL 4 BEAUTIFY OUR COMMUNITY

▶ Management in Progress 2019		TIME
1. Main Street: Annual Report	MIP	
2. Clean and Safe Initiative: Amendments and Cases	Comm. Response	
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GOAL 4 BEAUTIFY OUR COMMUNITY

► Major Projects 2019		TIME
1. Banner Replacement (Citywide)	MP	
2. Islands: New Plantings	Marina	
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GOAL 4 BEAUTIFY OUR COMMUNITY

▶ On the Horizon 2020 – 2024	TIME
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GOAL 5 ENJOY OUR COMMUNITY

► Objectives		PRIORITY
Objective 1	Value the arts and culture as a community asset	
Objective 2	Have top quality public schools partnering with the City	
Objective 3	Have a variety of recreational programs and activities responsive to the Fort Pierce community	
Objective 4	Have a reputation as a safe community for all	
Objective 5	Have strong community events with active participation by residents	
Objective 6	Have effective public transportation	
Objective 7	Reduce the crime rate through community policing	
Objective 8		
Objective 9		
Objective 10		

GOAL 5 ENJOY OUR COMMUNITY

► Means to Residents	PRIORITY
1. Enhanced quality of life	
2. More reasons to live in Fort Pierce	
3. Opportunities for personal growth and development	
4. More choices for your leisure time	
5. Support for families	
6. Activities for all family generations	
7. Opportunities to enjoy the water	
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GOAL 5 ENJOY OUR COMMUNITY

► Challenges and Opportunities	PRIORITY
1. Expanding neighborhood watch and community programs to increase residents investments in safety and safe community	4
2. Reducing the homeless population	3
3. Continuing to enhance the quality of public schools	3
4. Funding for parks and recreation	3
5. Having strong community events and festivals that involve the residents	3
6. Addressing mental health issues with the County and community partners	3
7. Expanding night life and entertainment opportunities	3
8. More activities at the beach and/or the waterfront	3
9. Continuing to respond proactively to gangs and drugs	2
10. Modernizing parks and their venues	2

GOAL 5 ENJOY OUR COMMUNITY

► Challenges and Opportunities	PRIORITY
11. Tapping the arts and cultural heritage and traditions of Fort Pierce	1
12. Continuing the success and expanding regional use of the Golf Course	1
13. Expanded community use of the Sunrise Theatre through revised programming	1
14. Changing leisure and recreational trends	1
15. Expanding and more aggressively handling panhandling in the community	1
16. Difference in generational expectations and activities	1
17. Respecting public property and landscaping	1
18. Balancing recreation sports and competitive sports	0
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GOAL 5 ENJOY OUR COMMUNITY

► Actions 2019			PRIORITY
1.	Sunrise Theatre: Structure, Marketing, Program	Mgmt M/CC 2018	4
2.	Historic St. Anastasia Building/Property Use: St. Lucie Historic Museum Relocation, Renovation Contract	Mgmt M/CC 2018	4
3.	Sunrise Center Garage Office Development: Status and Direction	M/CC	4
4.	Edgartown Rebranding: Direction (including Street Name Changes)	M/CC	3
5.	Recreation Program Expansion: Assessment, Report, Direction and Funding	M/CC	3
6.	Porpoise Park: Report and Direction	Mgmt M/CC 2018	Mgmt
7.	Trolley/Tram Service: Report and Direction <ul style="list-style-type: none"> • Downtown • South Beach 	M/CC	Mgmt
8.	Crime Reduction Action Plan: Specific Actions (Downtown – Visible Police Presence)	M/CC	Mgmt

GOAL 5 ENJOY OUR COMMUNITY

► Actions 2019			PRIORITY
9. Arts and Culture Strategic Plan Implementation	Mgmt OTH	1	
10. Charter School (s): Best Practices, Report and Direction	M/CC	1	
11. Swimming Program for Youths: Report, Partner Direction and City Actions	M/CC	1	
12. Gymnasium Expanded Hours: Report and Direction	M/CC	1	
13. Downtown Hours Regulations: Review and Refinement	M/CC	1	
14. Housing Upgrade Program: Best Practices, Report and Direction	M/CC	1	
15.			
16.			

GOAL 5 ENJOY OUR COMMUNITY

► Management in Progress 2019			TIME
1. Gangs Action Plan: Annual Update	2018		
2. Field Training Officer (FTO) Program: Revamp	MIP		
3. Zora Neale Huston Trail Festival Day	MIP		
4. SHIP Home Rehabs (20)	MIP		
5. SHIP 1 st Time Homebuyers	MIP		
6. Trolley Saturday Route: Pilot	OTH		
7. 4 th Annual Highwaymen Heritage Trail Art Show and Festival	Fin		
8. Allegany Franciscan Ministries Collaboration	Fin		

GOAL 5 ENJOY OUR COMMUNITY

► Management in Progress 2019			TIME
9.	Crabby's Restaurant Opening	Marina	
10.	Sunrise Theatre Corporate Sponsorships, Donors and Members Increase	Sunrise	
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GOAL 5 ENJOY OUR COMMUNITY

► Major Projects 2019			TIME
1. Indian Hills Golf Course Improvement Projects	MP		
2. Sunrise Theatre: Maintenance/New Roof Project	MP		
3. MLK Dreamland Park: Construction	MP		
4. Moore’s Creek Boat Ramp Area Repairs	MP		
5. Fenn Park: Play Set	MP		
6. Fisherman’s Wharf Boat Ramp: Rebuild	MP		
7. Marina Fuel Dock/Dock Master Support Building	Marina		
8. Sunrise Theatre Black Box Floor	Sunrise		

GOAL 5 ENJOY OUR COMMUNITY

► On the Horizon 2020 – 2024			TIME
1.	Neighborhood Watch/Citizen Patrol: Expansion	OTH	
2.	Old Fort Park Sidewalk Connectivity	OTH	
3.	Pinewood Recreation Facility Improvement	OTH	
4.	Savannah Recreation Trail Connectivity to Indian Hills Recreation Area	OTH	
5.	Jaycee Park Connectivity Improvements	OTH	
6.	Additional Parking Garage for Downtown: Report and Direction	M/CC	
7.			
8.			