

SECTION 9

ACTION AGENDA 2019

Definitions of Terms

POLICY –

is an issue that needs direction or a policy decision by the Commission; or needs a major funding decision by the Commission; or an issue that needs Commission leadership by the governing body in the community; or with other governmental bodies (city government, other city governments, state government, federal government) – questions of “WHAT: IS THE DIRECTION; IS THE GOAL; IS THE BUDGET OR RESOURCES; IS THE CITY'S POLICY OF REGULATION?”

MANAGEMENT –

a management action which the Commission has set the overall direction and provided initial funding (e.g. phased project), may require further Commission action on funding; or a major management project particularly multiple years (e.g. upgrade to the information system)-questions of “HOW: DO WE ADDRESS THE ISSUE, MANAGE THE CITY; IMPLEMENT A DECISION OR PROGRAM; CAN WE IMPROVE THE MANAGEMENT OR ORGANIZATIONAL PROCESS?”

MANAGEMENT IN PROGRESS –

a management or organization action which Commission has set the direction, needs staff work before going to Commission for direction next year or beyond, no choice mandated by an outside governmental agency or institution, management process improvement budgeted or funded by the Commission.

MAJOR PROJECT –

a capital project funded in the CIP or by Commission action which needs design or to be constructed (e.g. Road project, city facility project, park project, etc.).

ON THE HORIZON –

an issue or project that will not be addressed during the year by management or the Commission but should be addressed in the next five years; it could become an action item for this year if another party moves the issue or project forward-it depends on them.

GOAL

ACTIONS

**Policy: M/CC Actions Needed,
Direction, Funding, Policy Adoption,
Message to Others**

**Management May Require Some
M/CC Action/Funding; M/CC Set
Direction, Management Focus**

**Management in Progress
Implementation, Internal/
Administrative, Compliance,
Study – Funded**

**Major Projects
Construction, Physical Project
CIP**

ON THE HORIZON
**Not This Year, Others May Pursue This Year, Wait and See, Other Actions
Must Come First.**

**Policy Agenda 2019
City of Fort Pierce
Targets for Action**

TOP PRIORITY

HIGH PRIORITY

Policy Agenda 2019

City of Fort Pierce

► Targets for Action	PRIORITY		
	PRIORITY	TOP	HIGH
1. City – FPUA Strategy: Key Issues and Direction			
2. Charter/Code of Ordinances: Update			
3. Police Retention and Compensation: Study, Direction and Funding			
4. St. Lucie County – FPUA – City Agreement on Water Utility: Completion			
5. Road Conditions and Resurfacing: Report, Direction and Funding (including Oversight Committee)			
6. Annexation: Interlocal Service Boundary Agreement <ul style="list-style-type: none"> a. Interlocal Service Boundary Agreement with St. Lucie Property b. Agreements on Commercial Corridors Execution 			
7. King Plant Redevelopment Project: Development Agreement			
8. Downtown Hotel/Mixed Use Development: RFP, Agreement			

Policy Agenda 2019

City of Fort Pierce

► Targets for Action	PRIORITY		
	PRIORITY	TOP	HIGH
9. Passenger Rail Station: Development			
10. Development Consultant for City: Definition, Scope of Work, Direction and Funding			
11. Economic Development Action Plan/Incentive Policy <ul style="list-style-type: none"> a. Downtown b. Peacock Arts District c. Lincoln Park 			
12. Sports Tourism Strategy and Action Plan (with TDC)			
13. Neighborhood Revitalization and Engagement: Input Meetings			
14. Boards/Committees Revision			
15. Community Events and Festivals Enhancements: Inventory, Report with Options and Direction			
16. Code Enforcement: Performance Assessment, Report, Direction and City Actions			

Policy Agenda 2019

City of Fort Pierce

► Targets for Action	PRIORITY		
	PRIORITY	TOP	HIGH
17. Park Maintenance and Upgrade: Condition Assessment, Report, Direction, City Actions and Funding/Volunteers			
18. Wayfinding Signage: Report and Direction (Signs/Apps)			
19. Lincoln Park Revitalization Initiative: Annual Report			
20. Bond for Landscape Replacement: Direction and Enforcement			
21. City Street Sweeping Program Privatization: Report and Direction			
22. Sunrise Theatre: Structure, Marketing, Program			
23. Historic St. Anastasia Building/Property Use: St. Lucie Historic Museum Relocation, Renovation Contract			
24. Sunrise Center Garage Office Development: Status and Direction			

Policy Agenda 2019

City of Fort Pierce

► Targets for Action	PRIORITY		
	PRIORITY	TOP	HIGH
25. Edgartown Rebranding: Direction (including Street Name Changes)			
26. Recreation Program Expansion: Assessment, Report, Direction and Funding			
27.			
28.			
29.			
30.			
31.			
32.			

**Management Agenda 2019
City of Fort Pierce
Targets for Action**

TOP PRIORITY

HIGH PRIORITY

Management Agenda 2019

City of Fort Pierce

▶ Targets for Action	PRIORITY		
	PRIORITY	TOP	HIGH
1. Compensation for “Targeted Positions”			
2. Permitting Hub for Development/Permitting			
3. IT Comprehensive Plan, Project Completion and Funding			
4. Purchasing Ordinance: Revision/Update			
5. Emergency Management/Disaster Plan: Update (including Cold Weather Shelter)			
6. Port Development: Next Steps (with St. Lucie County) <ul style="list-style-type: none"> • Site Development Plan • Street Policy: Direction 			
7. EAR/Comprehensive Plan: Update			
8. Development Review Task Force: Report and Policy Adoption			

Management Agenda 2019

City of Fort Pierce

▶ Targets for Action	PRIORITY		
	PRIORITY	TOP	HIGH
9. CRA Plan: Update			
10. Land Development Code: Conditional Use Update			
11. Infill Development Ordinance			
12. Community Policing: Expansion and Report			
13. Community Youth Outreach to Diverse Population			
14. Police Advisory Board: Report			
15. Older Development Regulations: Revised Ordinances (from Growth Management Task Force)			
16. Dumpster Solutions for Downtown			

Management Agenda 2019

City of Fort Pierce

▶ Targets for Action	PRIORITY		
	PRIORITY	TOP	HIGH
17. Entrance/Gateways Beautification: Plan and Funding (Low Cost Option)			
18. Mural Projects (3 – 4)			
19. Porpoise Park: Report and Direction			
20. Trolley/Tram Service: Report and Direction <ul style="list-style-type: none"> • Downtown • South Beach 			
21. Crime Reduction Action Plan: Specific Actions (Downtown – Visible Police Presence)			
22.			
23.			
24.			

Action Outlines 2019
City of Fort Pierce

GOAL 1 SERVE OUR COMMUNITY

ACTION: CITY – FPUA STRATEGY: KEY ISSUES AND DIRECTION

PRIORITY

Policy

Key Issues

Activities/Milestones

Time

Responsibility:

ACTION: CHARTER/CODE OF ORDINANCES: UPDATE

PRIORITY

Policy

Key Issues

Activities/Milestones

Time

Responsibility:

**ACTION: POLICE RETENTION AND COMPENSATION: STUDY,
DIRECTION AND FUNDING**

PRIORITY
<i>Policy</i>

Key Issues

Activities/Milestones

Time

Responsibility:

**ACTION: ST. LUCIE COUNTY – FPUA – CITY AGREEMENT ON
WATER UTILITY: COMPLETION**

PRIORITY
<i>Policy</i>

Key Issues

Activities/Milestones

Time

Responsibility:

**ACTION: ROAD CONDITIONS AND RESURFACING: REPORT,
DIRECTION AND FUNDING
(INCLUDING OVERSIGHT COMMITTEE)**

PRIORITY
<i>Policy</i>

Key Issues

Activities/Milestones

Time

Responsibility:

ACTION: COMPENSATION FOR "TARGETED POSITIONS"

PRIORITY
<i>Mgmt</i>

Key Issues

Activities/Milestones

Time

Responsibility:

ACTION: PERMITTING HUB FOR DEVELOPMENT/PERMITTING

PRIORITY
<i>Mgmt</i>

Key Issues

Activities/Milestones

Time

Responsibility:

ACTION: IT COMPREHENSIVE PLAN, PROJECT COMPLETION AND FUNDING

PRIORITY
<i>Mgmt</i>

Key Issues

Activities/Milestones

Time

Responsibility:

ACTION: PURCHASING ORDINANCE: REVISION/UPDATE

PRIORITY
<i>Mgmt</i>

Key Issues

Activities/Milestones

Time

Responsibility:

**ACTION: EMERGENCY MANAGEMENT/DISASTER PLAN:
UPDATE (INCLUDING COLD WEATHER SHELTER)**

PRIORITY
<i>Mgmt</i>

Key Issues

Activities/Milestones

Time

Responsibility:

► Management in Progress 2019			TIME
1. Labor Negotiations and Contracts a. Teamsters b. PBA c. IPUA	MIP		
2. City Attorney's Office: Staffing Assessment	MIP		
3. ProjectDox: Building Department	MIP		
4. Parking Enforcement Software for Mobile Parking Enforcement	MIP		
5. Paperless Purchases Order System	MIP		
6. Click-2-Gov	MIP		
7. Citywide Payment Card Policy (online)	MIP		
8. Wide Area Network (WAN)/Local Area Network (LAN) Infrastructure Upgrade	MIP		

► Management in Progress 2019			TIME
9.	Paperless Payroll Process: Electronic Stub and Forms	MIP	
10.	Online Searchable Portal: Development	MIP	
11.	Comprehensive Employee Wellness Policy and Program	MIP	
12.	Vehicle/Equipment Replacement Plan: Year 2	MIP	
13.	Building Department Cross Training and Internship Program Approval	Bldg	
14.	Deputy City Clerk: Certification	City Clerk	
15.	Small Business Guide	City Clerk	
16.	Opti View: Update	City Clerk	

► Management in Progress 2019			TIME
17. City Facilities Security: Video Surveillance	City Clerk		
18. Migration to Cloud (Office 365)	City Clerk		
19. Credit Cards Online	City Clerk		
20. Community Response Rules and Policy Manual	Comm. Response		
21. Parking Counter in City Garage	Comm. Response		
22. One Solution Upgrade (from Naviline)	Comm. Response		
23. Indian Hills Golf Course: Marketing/Advertisement Enhancements	Golf		
24. CSAB Election	HR		

► Management in Progress 2019			TIME
25. IT Security Upgrade	IT		
26. PAL Park Infrastructure and On Boarding	IT		
27. Sunrise Theatre Integration and Services	IT		
28. Marina Application to Cloud	IT		
29. Public Works Work Order	IT		
30. Police Vehicle Replacement	Police		
31. Police Grants <ul style="list-style-type: none"> a. Secure Gate: Station/Substation b. Camera System c. Parking Lot Lights 	Police		
32. Rich House: Open	Police		

► Management in Progress 2019			TIME
33.	Police Public Record Request: Process Improvements	Police	
34.	Advanced Metering Infrastructure (AMI)	FPUA	
35.			
36.			
37.			
38.			
39.			
40.			

► Major Projects 2019			TIME
1.	City Facilities Access Control and Security Upgrade	MP	
2.	City Hall Waterproofing	MP	
3.	City Hall: Covered Walkway for Pedestrians (Parking Garage and City Hall)	MP	
4.	Building Department Relocation/Buildout	Bldg	
5.	Police Carpet Replacement	Police	
6.	WRF Backup Generator	FPUA	
7.	Underground Conversions	FPUA	
8.	Natural Gas Loop Project	FPUA	

► Major Projects 2019			TIME
9. Avenue "M" Water/Wastewater Restoration	FPUA		
10. Orange Avenue Forcemain	FPUA		
11. Savannah Road Re-pump Facility	FPUA		
12. Electric Pole Replacement	FPUA		
13. Di Giorgio Industrial Area Wastewater Infrastructure Project	FPUA		
14.			
15.			
16.			

**ACTION: DOWNTOWN HOTEL/MIXED USE DEVELOPMENT:
RFP, AGREEMENT**

PRIORITY
<i>Policy</i>

Key Issues

Activities/Milestones

Time

Responsibility:

ACTION: PASSENGER RAIL STATION: DEVELOPMENT

PRIORITY
<i>Policy</i>

Key Issues

Activities/Milestones

Time

Responsibility:

**ACTION: DEVELOPMENT CONSULTANT FOR CITY: DEFINITION,
SCOPE OF WORK, DIRECTION AND FUNDING**

PRIORITY
<i>Policy</i>

Key Issues

Activities/Milestones

Time

Responsibility:

**ACTION: ECONOMIC DEVELOPMENT ACTION PLAN/INCENTIVE
POLICY
A. DOWNTOWN
B. PEACOCK ARTS DISTRICT
C. LINCOLN PARK**

PRIORITY
<i>Policy</i>

Key Issues

Activities/Milestones

Time

Responsibility:

**ACTION: SPORTS TOURISM STRATEGY AND ACTION PLAN
(WITH TDC)**

PRIORITY
<i>Policy</i>

Key Issues

Activities/Milestones

Time

Responsibility:

**ACTION: PORT DEVELOPMENT: NEXT STEPS
(WITH ST. LUCIE COUNTY)**

PRIORITY
<i>Mgmt</i>

Key Issues

Activities/Milestones

Time

Responsibility:

ACTION: EAR/COMPREHENSIVE PLAN: UPDATE

PRIORITY
<i>Mgmt</i>

Key Issues

Activities/Milestones

Time

Responsibility:

**ACTION: DEVELOPMENT REVIEW TASK FORCE: REPORT AND
POLICY ADOPTION**

PRIORITY
<i>Mgmt</i>

Key Issues

Activities/Milestones

Time

Responsibility:

ACTION: CRA PLAN: UPDATE

PRIORITY
<i>Mgmt</i>

Key Issues

Activities/Milestones

Time

Responsibility:

**ACTION: LAND DEVELOPMENT CODE: CONDITIONAL USE
UPDATE**

PRIORITY
<i>Mgmt</i>

Key Issues

Activities/Milestones

Time

Responsibility:

ACTION: INFILL DEVELOPMENT ORDINANCE

PRIORITY
<i>Mgmt</i>

Key Issues

Activities/Milestones

Time

Responsibility:

► Management in Progress 2019			TIME
1. Business Retention and Expansion Program (BRE)	MIP		
2. Television Commercial Campaign in Miami, Florida	CM		
3. Citywide Marketing Plan	CM		
4. National Events – National Firefighters Combat Challenge	CM		
5.			
6.			
7.			
8.			

► Major Projects 2019			TIME
1. City Parking Garage: Sealing	MP		
2. Fisherman's Wharf a. Road Reconstruction b. Seawall Reconstruction c. Marina Dredging	MP		
3. Citrus Bridge Overpass: Design/Construction	MP		
4. Surfside Park Residential Street Drainage Improvements: Construction	MP		
5. Melody Lane Seawall	MP		
6. Street Striping Project	MP		
7. Ohio Avenue and U.S. 1 Signalization Upgrade	MP		
8. Pumpout System – Northside	MP		

► Major Projects 2019			TIME
9.	7 th Street Roadway Reconstruction (Wendell Road to 10 th Street)	MP	
10.	17 th Street Reconstruction (Avenue "D" to Orange Avenue)	MP	
11.	Avenue "B" ROW Designation	OTH	
12.	Downtown Public Assets Cleanup/Maintenance	OTH	
13.	Ohio Avenue Realignment	Engr	
14.	Visitor Center: Parking Garage	PW	
15.	Marina Square Sail Shade Structure	PW	
16.			

GOAL 3 ENGAGE OUR COMMUNITY

**ACTION: NEIGHBORHOOD REVITALIZATION AND
 ENGAGEMENT: INPUT MEETINGS**

PRIORITY

Policy

Key Issues

Activities/Milestones

Time

Responsibility:

ACTION: BOARDS/COMMITTEES REVISION

PRIORITY

Policy

Key Issues

Activities/Milestones

Time

Responsibility:

**ACTION: COMMUNITY EVENTS AND FESTIVALS
ENHANCEMENTS: INVENTORY, REPORT WITH
OPTIONS AND DIRECTION**

PRIORITY
<i>Policy</i>

Key Issues

Activities/Milestones

Time

Responsibility:

ACTION: COMMUNITY POLICING: EXPANSION AND REPORT

PRIORITY
<i>Mgmt</i>

Key Issues

Activities/Milestones

Time

Responsibility:

ACTION: COMMUNITY YOUTH OUTREACH TO DIVERSE POPULATION

PRIORITY
<i>Mgmt</i>

Key Issues

Activities/Milestones

Time

Responsibility:

ACTION: POLICE ADVISORY BOARD: REPORT

PRIORITY
<i>Mgmt</i>

Key Issues

Activities/Milestones

Time

Responsibility:

**ACTION: OLDER DEVELOPMENT REGULATIONS: REVISED
ORDINANCES (FROM GROWTH MANAGEMENT
TASK FORCE)**

PRIORITY
<i>Mgmt</i>

Key Issues

Activities/Milestones

Time

Responsibility:

► Management in Progress 2019		TIME
1. 3 rd Unity in Our Community	Police	
2.		
3.		
4.		
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6.		
7.		
8.		

▶ Major Projects 2019	TIME
1.	
2.	
3.	
4.	
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6.	
7.	
8.	

GOAL 4 BEAUTIFY OUR COMMUNITY

ACTION: CODE ENFORCEMENT: PERFORMANCE ASSESSMENT, REPORT, DIRECTION AND CITY ACTIONS

PRIORITY

Policy

Key Issues

Activities/Milestones

Time

Responsibility:

ACTION: PARK MAINTENANCE AND UPGRADE: CONDITION ASSESSMENT, REPORT, DIRECTION, CITY ACTIONS AND FUNDING/VOLUNTEERS

PRIORITY

Policy

Key Issues

Activities/Milestones

Time

Responsibility:

**ACTION: WAYFINDING SIGNAGE: REPORT AND DIRECTION
(SIGNS/APPS)**

PRIORITY
<i>Policy</i>

Key Issues

Activities/Milestones

Time

Responsibility:

**ACTION: LINCOLN PARK REVITALIZATION INITIATIVE: ANNUAL
REPORT**

PRIORITY
<i>Policy</i>

Key Issues

Activities/Milestones

Time

Responsibility:

ACTION: BOND FOR LANDSCAPE REPLACEMENT: DIRECTION AND ENFORCEMENT

PRIORITY
<i>Policy</i>

Key Issues

Activities/Milestones

Time

Responsibility:

ACTION: CITY STREET SWEEPING PROGRAM PRIVATIZATION: REPORT AND DIRECTION

PRIORITY
<i>Policy</i>

Key Issues

Activities/Milestones

Time

Responsibility:

ACTION: Dumpster Solutions for Downtown

PRIORITY
<i>Mgmt</i>

Key Issues

Activities/Milestones

Time

Responsibility:

ACTION: Entrance/Gateways Beautification: Plan and Funding
(Low Cost Option)

PRIORITY
<i>Mgmt</i>

Key Issues

Activities/Milestones

Time

Responsibility:

ACTION: Mural Projects (3 – 4)

PRIORITY
<i>Mgmt</i>

Key Issues

Activities/Milestones

Time

Responsibility:

► Management in Progress 2019		TIME
1. Main Street: Annual Report	MIP	
2. Clean and Safe Initiative: Amendments and Cases	Comm. Response	
3.		
4.		
5.		
6.		
7.		
8.		

▶ Major Projects 2019		TIME
1. Banner Replacement (Citywide)	MP	
2. Islands: New Plantings	Marina	
3.		
4.		
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7.		
8.		

GOAL 5 ENJOY OUR COMMUNITY

**ACTION: SUNRISE THEATRE: STRUCTURE, MARKETING,
PROGRAM**

PRIORITY

Policy

Key Issues

Activities/Milestones

Time

Responsibility:

**ACTION: HISTORIC ST. ANASTASIA BUILDING/PROPERTY USE:
ST. LUCIE HISTORIC MUSEUM RELOCATION,
RENOVATION CONTRACT**

PRIORITY

Policy

Key Issues

Activities/Milestones

Time

Responsibility:

**ACTION: SUNRISE CENTER GARAGE OFFICE DEVELOPMENT:
STATUS AND DIRECTION**

PRIORITY
<i>Policy</i>

Key Issues

Activities/Milestones

Time

Responsibility:

**ACTION: EDGARTOWN REBRANDING: DIRECTION
(INCLUDING STREET NAME CHANGES)**

PRIORITY
<i>Policy</i>

Key Issues

Activities/Milestones

Time

Responsibility:

**ACTION: RECREATION PROGRAM EXPANSION: ASSESSMENT,
REPORT, DIRECTION AND FUNDING**

PRIORITY
<i>Policy</i>

Key Issues

Activities/Milestones

Time

Responsibility:

ACTION: PORPOISE PARK: REPORT AND DIRECTION

PRIORITY
<i>Mgmt</i>

Key Issues

Activities/Milestones

Time

Responsibility:

ACTION: TROLLEY/TRAM SERVICE: REPORT AND DIRECTION

- DOWNTOWN
- SOUTH BEACH

PRIORITY
<i>Mgmt</i>

Key Issues

Activities/Milestones

Time

Responsibility:

**ACTION: CRIME REDUCTION ACTION PLAN: SPECIFIC ACTIONS
(DOWNTOWN – VISIBLE POLICE PRESENCE)**

PRIORITY
<i>Mgmt</i>

Key Issues

Activities/Milestones

Time

Responsibility:

► Management in Progress 2019			TIME
1. Gangs Action Plan: Annual Update	2018		
2. Field Training Officer (FTO) Program: Revamp	MIP		
3. Zora Neale Huston Trail Festival Day	MIP		
4. SHIP Home Rehabs (20)	MIP		
5. SHIP 1 st Time Homebuyers	MIP		
6. Trolley Saturday Route: Pilot	OTH		
7. 4 th Annual Highwaymen Heritage Trail Art Show and Festival	Fin		
8. Allegany Franciscan Ministries Collaboration	Fin		

► Management in Progress 2019			TIME
9.	Crabby's Restaurant Opening	Marina	
10.	Sunrise Theatre Corporate Sponsorships, Donors and Members Increase	Sunrise	
11.			
12.			
13.			
14.			
15.			
16.			

► Major Projects 2019			TIME
1. Indian Hills Golf Course Improvement Projects	MP		
2. Sunrise Theatre: Maintenance/New Roof Project	MP		
3. MLK Dreamland Park: Construction	MP		
4. Moore's Creek Boat Ramp Area Repairs	MP		
5. Fenn Park: Play Set	MP		
6. Fisherman's Wharf Boat Ramp: Rebuild	MP		
7. Marina Fuel Dock/Dock Master Support Building	Marina		
8. Sunrise Theatre Black Box Floor	Sunrise		

Policy Calendar 2019
City of Fort Pierce

MONTH

FEBRUARY 2019

1.

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MONTH

MARCH 2018

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MONTH

APRIL 2019

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MONTH

MAY 2019

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MONTH

JUNE 2019

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MONTH

JULY 2019

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MONTH

AUGUST 2019

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MONTH

SEPTEMBER 2019

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MONTH

OCTOBER 2018

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MONTH

NOVEMBER 2018

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MONTH

DECEMBER 2018

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MONTH

JANUARY 2020

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