

SECTION 9

ACTION AGENDA 2019

[UPDATED: 3/24/19]

Definitions of Terms

POLICY –

is an issue that needs direction or a policy decision by the Commission; or needs a major funding decision by the Commission; or an issue that needs Commission leadership by the governing body in the community; or with other governmental bodies (city government, other city governments, state government, federal government) – questions of “WHAT: IS THE DIRECTION; IS THE GOAL; IS THE BUDGET OR RESOURCES; IS THE CITY'S POLICY OF REGULATION?”

MANAGEMENT –

a management action which the Commission has set the overall direction and provided initial funding (e.g. phased project), may require further Commission action on funding; or a major management project particularly multiple years (e.g. upgrade to the information system)-questions of “HOW: DO WE ADDRESS THE ISSUE, MANAGE THE CITY; IMPLEMENT A DECISION OR PROGRAM; CAN WE IMPROVE THE MANAGEMENT OR ORGANIZATIONAL PROCESS?”

MANAGEMENT IN PROGRESS –

a management or organization action which Commission has set the direction, needs staff work before going to Commission for direction next year or beyond, no choice mandated by an outside governmental agency or institution, management process improvement budgeted or funded by the Commission.

MAJOR PROJECT –

a capital project funded in the CIP or by Commission action which needs design or to be constructed (e.g. Road project, city facility project, park project, etc.).

ON THE HORIZON –

an issue or project that will not be addressed during the year by management or the Commission but should be addressed in the next five years; it could become an action item for this year if another party moves the issue or project forward-it depends on them.

GOAL

ACTIONS

**Policy: M/CC Actions Needed,
Direction, Funding, Policy Adoption,
Message to Others**

**Management May Require Some
M/CC Action/Funding; M/CC Set
Direction, Management Focus**

**Management in Progress
Implementation, Internal/
Administrative, Compliance,
Study – Funded**

**Major Projects
Construction, Physical Project
CIP**

ON THE HORIZON

**Not This Year, Others May Pursue This Year, Wait and See, Other Actions
Must Come First.**

**Policy Agenda 2019
City of Fort Pierce
Targets for Action**

TOP PRIORITY

HIGH PRIORITY

Policy Agenda 2019 City of Fort Pierce

► Targets for Action	PRIORITY		
	PRIORITY	TOP	HIGH
1. City – FPUA Strategy: Key Issues and Direction		✓	
2. Code of Ordinances: Update			
3. Police Retention and Compensation: Study, Direction and Funding		✓	
4. St. Lucie County – FPUA – City Agreement on Water Utility: Completion			
5. Road Conditions and Resurfacing: Report, Direction and Funding (including Oversight Committee)		✓	
6. Annexation: Interlocal Service Boundary Agreement a. Interlocal Service Boundary Agreement with St. Lucie Property b. Agreements on Commercial Corridors Execution			✓
7. King Plant Redevelopment Project: Development Agreement		✓	
8. ... Tie Breaker 1 5 6 11 23		Tie Breaker	4 13 19 23
A 6,7,9,11,12,23,24 3 1 5 6,11,12,23,24,29 13 19 23 19 23 13			
S 1,3,5,7,13,22,26 1 5 4 6 11 13 17 19 21 10 13 14 4 19 13			
P 3,6,7,9,10,22,26 4 5 6 4 6 11,15,15,24,23 17 4 23 4 23 4			
H 1,3,5,7,9,22,26 11 1 5 6 10 11 12 13 15 24 25 19 13 13 19 13			

Policy Agenda 2019

City of Fort Pierce

► Targets for Action	PRIORITY		
	PRIORITY	TOP	HIGH
9. Passenger Rail Station: Development		✓	
10. Development Consultant for City: Definition, Scope of Work, Direction and Funding			✓
11. Economic Development Action Plan/Incentive Policy <ul style="list-style-type: none"> a. Downtown b. Peacock Arts District c. Lincoln Park 			✓
12. Sports Tourism Strategy and Action Plan (with TDC)			
13. Neighborhood Revitalization and Engagement: Input Meetings			✓
14.			
15. Community Events and Festivals Enhancements: Inventory, Report with Options and Direction			
16.			

Policy Agenda 2019

City of Fort Pierce

► Targets for Action	PRIORITY		
	PRIORITY	TOP	HIGH
17. Park Maintenance and Upgrade: Condition Assessment, Report, Direction, City Actions and Funding/Volunteers			
18. Wayfinding Signage: Report and Direction (Signs/Apps)			
19. Lincoln Park Revitalization Initiative: Annual Report			✓
20. Bond for Landscape Replacement: Direction and Enforcement			
21. City Street Sweeping Program Privatization: Report and Direction			
22. Sunrise Theatre: Structure, Marketing, Program		✓	
23. Historic St. Anastasia Building/Property Use: St. Lucie Historic Museum Relocation, Renovation Contract			
24. Sunrise Center Garage Office Development: Status and Direction			✓

Policy Agenda 2019

City of Fort Pierce

► **Targets for Action**

	PRIORITY	PRIORITY	
		TOP	HIGH
25. Edgartown Rebranding: Direction (including Street Name Changes)			
26. Recreation Program Expansion: Assessment, Report, Direction and Funding		✓	
27.			
28.			
29.			
30.			
31.			
32.			

**Management Agenda 2019
City of Fort Pierce
Targets for Action**

TOP PRIORITY

HIGH PRIORITY

Management Agenda 2019

City of Fort Pierce

► Targets for Action	PRIORITY	PRIORITY	
		TOP	HIGH
1. Compensation for "Targeted Positions"			✓
2. Permitting Hub for Development/Permitting		✓	
3. IT Comprehensive Plan, Project Completion and Funding			✓
4. <i>Impact Fees: Direction</i>		✓	
5. <i>Sea Plane Base and Service</i>			✓
6. Port Development: Next Steps (with St. Lucie County) <ul style="list-style-type: none"> • Site Development Plan • Street Policy: Direction 		✓	
7. EAR/Comprehensive Plan: Update		✓	
8. Development Review Task Force: Report and Policy Adoption T			✓
A 2 6 8 16 17 21 4	7 15 17	1,3,5,8,16,17	17
H 2 6 7 12 15 20 4	7	3,5,8,14,15,20	15
P 2 3 6 7 12 21 15	7	1,3,8,15,17,20	15
S 4 6 12 14 17 21 9	7	1,3,5,8,10,20	17

Management Agenda 2019

City of Fort Pierce

► Targets for Action	PRIORITY		
	PRIORITY	TOP	HIGH
9. CRA Plan: Update			
10. <i>Business Improvement District for Downtown - creation</i>			
11.			
12. Community Policing: Expansion and Report		✓	
13.			
14. Police Advisory Board: Report			
15. Older Development Regulations: Revised Ordinances (from Growth Management Task Force)			✓
16. Dumpster Solutions for Downtown			

Management Agenda 2019

City of Fort Pierce

▶ Targets for Action	PRIORITY		
	PRIORITY	TOP	HIGH
17. Entrance/Gateways Beautification: Plan and Funding (Low Cost Option)			✓
18. Mural Projects (3 – 4)			
19. Porpoise Park: Report and Direction			
20. Trolley/Tram Service: Report and Direction <ul style="list-style-type: none"> • Downtown • South Beach 			✓
21. Crime Reduction Action Plan: Specific Actions (Downtown – Visible Police Presence)		✓	
22.			
23.			
24.			

Action Outlines 2019

City of Fort Pierce

GOAL 1 SERVE OUR COMMUNITY

ACTION: CITY – FPUA STRATEGY: KEY ISSUES AND DIRECTION

PRIORITY

Policy

Key Issues

- Aligning Strategic Vision
- Business Friendly - Construction
- Coordinating Projects
 - "Missing Links" for Utilities
- Meeting Attendance

Activities/Milestones

1. Establish a strategic vision
2. Joint Meeting
3. Utility Coordination Meeting

Time

- 5/19
6/19
Monthly

Responsibility: *City Manager*

ACTION: CODE OF ORDINANCES: UPDATE

PRIORITY

Policy

Key Issues

Activities/Milestones

1. Evaluate Charter / Code of Ordinance with departments
2. Identify section priority
3. Re-write ordinance
4. Decision: Ordinance Revision

5. Chapter 22 - Land Development
6. Decision: Ordinances (3)
7. Decision: Ordinance (1)

Time

- 10/19
12/19
TBD
TBD

4/19
4/19

Responsibility: *City Attorney*

8. Decision: Board of Adjustment / Historic Preservation

5/19

ACTION: POLICE RETENTION AND COMPENSATION: STUDY, DIRECTION AND FUNDING

PRIORITY
Policy

<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
• Funding	1. Complete compensation study	4/19
• Millage Rate	2. Workshop: Study and direction	4/19
• Equipment	3. Prepare budget proposal	5/19
• Recruitment in a competitive environment	4. Decision: Budget FY '20 Funding	9/19

Responsibility: *Police Chief*

ACTION: ST. LUCIE COUNTY – FPUA – CITY AGREEMENT ON WATER UTILITY: COMPLETION

PRIORITY
Policy

<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
	1. FPUA: Approval	10/19
	2. County Commission Approval	TBD

Responsibility: *City Manager*

**ACTION: ROAD CONDITIONS AND RESURFACING: REPORT,
DIRECTION AND FUNDING
(INCLUDING OVERSIGHT COMMITTEE)**

PRIORITY
Policy

Key Issues

- Funding \$500,000
- Project Priorities

Activities/Milestones

1. Monitor income from 1/2¢ Sale tax
2. Determine street project
3. Decision: Direction and Funding
4. Initiate road projects
5. Decision: Appointment of Oversight Committee

Time

- 10/19
- 11/19
- 1/20
- 5/19

Responsibility: *City Engineer*

ACTION: COMPENSATION FOR "TARGETED POSITIONS"

PRIORITY
Mgmt

Key Issues

- Target
- Funding Sources
- Working with Union
- City wide Problem

Activities/Milestones

2. Identify Targeted Positions
1. Presentation: Building Awareness
3. Develop budget proposal
4. Decision: Budget FY '20 Funding

Time

- Ongoing
- 4/19
- 6/19
- 9/19

Responsibility: *Human Resources Director*
All Departments

ACTION: PERMITTING HUB FOR DEVELOPMENT/PERMITTING

PRIORITY
Mgmt

Key Issues

- Construction: \$1 million
- Utility Costs

Activities/Milestones

1. Finalize plans
2. Issue RFP
3. Prepare recommendation
4. Decision: Award Contract
5. Construction

Time

- 3/19
- 4/19
- 7/19
- 8/19 - 3/20

Responsibility: Building Official

ACTION: IT COMPREHENSIVE PLAN, PROJECT COMPLETION AND FUNDING

PRIORITY
Mgmt

Key Issues

- \$200,000 Annually
- Project Priority
- Useful Life

Activities/Milestones

1. Complete Parking Garage
2. Complete Security Upgrades - Phase 2
3. Complete email
4. Complete Click-to-Gov
5. Complete wiring/Hardware
6. Complete Paperless P.O.
7. Meet with Departments
8. Decision: Budget FY'20 - Annual

Time

- 7/19
- 7/19
- 4/19
- 1/20
- 5/19
- 1/20
- Ongoing
- 9/19

Responsibility: IT Director

9. Complete File Bound 1/20
10. Develop Comprehensive IT Master Plan 10/19

ACTION: PURCHASING ORDINANCE: REVISION/UPDATE

PRIORITY

Mgmt

Key Issues

Activities/Milestones

Time

[COMPLETED]

Responsibility:

**ACTION: EMERGENCY MANAGEMENT/DISASTER PLAN:
UPDATE (INCLUDING COLD WEATHER SHELTER)**

PRIORITY

Mgmt

Key Issues

Activities/Milestones

Time

[COMPLETED]

Responsibility: *Police Chief*

ACTION

IMPACT FEES: DIRECTION

MGMT

1. Evaluate impact fees for Targeted Redevelopment Area 8/19
2. Prepare report 9/19
3. Decision: Direction 9/19


City Manager

1

► Management in Progress 2019		TIME
1. Labor Negotiations and Contracts a. Teamsters b. PBA c. IPUA	MIP	5/19 5/19 5/19
2. City Attorney's Office: Staffing Assessment	MIP	7/19
3. ProjectDox: Building Department	MIP	4/19
4. Parking Enforcement Software for Mobile Parking Enforcement	MIP	1/20
5. Paperless Purchases Order System	MIP	2/20
6. Click-2-Gov	MIP	1/20
7. Citywide Payment Card Policy (online)	MIP	10/19
8. Wide Area Network (WAN)/Local Area Network (LAN) Infrastructure Upgrade	MIP	Ongoing

► Management in Progress 2019		TIME
10. Online Searchable Portal: Development	MIP	1/20
11. Comprehensive Employee Wellness Policy and Program	MIP	10/20
12. Vehicle/Equipment Replacement Plan: Year 2	MIP	7/19
13. Building Department Cross Training and Internship Program Approval	Bldg	Completed
14. Deputy City Clerk: Certification	City Clerk	2021
15. Small Business Guide	City Clerk	1/20

► Management in Progress 2019		TIME
17. City Facilities Security: Video Surveillance		7/19
18. Migration to Cloud (Office 365)	City Clerk	5/19
20. Community Response Rules and Policy Manual	Comm. Response	9/19
21. Parking Counter in City Garage: <i>Implementation</i>	Comm. Response	3/20
23. Indian Hills Golf Course: Marketing/Advertisement Enhancements	Golf	Ongoing
24. CSAB Election	HR	5/19

▶ Management in Progress 2019		TIME
26. PAL Park Infrastructure and On Boarding	IT	10/19
27. Sunrise Theatre Integration and Services	IT	Completed
28. Marina Application to Cloud	IT	7/19
29. Public Works Work Order	IT	3/20
30. Police Vehicle Replacement	Police	2/20
31. Police  Parking Lot Lights	Police	6/19
32. Rich House: Open	Police	6/19

► **Management in Progress 2019**

		TIME
33.	Police Public Record Request: Process Improvements	Police 3/20
34.	Advanced Metering Infrastructure (AMI)	FPUA 3/20
35.		
36.		
37.		
38.		
39.		
40.		

▶ Major Projects 2019		TIME
1. City Facilities Access Control and Security Upgrade	MP	3/20
2. City Hall Waterproofing	MP	OTH
3. City Hall: Covered Walkway for Pedestrians (Parking Garage and City Hall)	MP	3/20
4. Building Department Relocation/Buildout	Bldg	3/20
5. Police Carpet Replacement	Police	6/19
6. WRF Backup Generator	FPUA	
7. Underground Conversions	FPUA	
8. Natural Gas Loop Project	FPUA	

► Major Projects 2019			TIME
9. Avenue "M" Water/Wastewater Restoration	FPUA		
10. Orange Avenue Forcemain	FPUA		
11. Savannah Road Re-pump Facility	FPUA		
12. Electric Pole Replacement	FPUA		
13. Di Giorgio Industrial Area Wastewater Infrastructure Project	FPUA		
14.			
15.			
16.			

GOAL 2 DEVELOP OUR COMMUNITY

ACTION: ANNEXATION: INTERLOCAL SERVICE BOUNDARY AGREEMENT

PRIORITY
Policy

Key Issues

Activities/Milestones

Time

- | | |
|-------------------------------|------|
| 1. Finalize draft agreement | 5/19 |
| 2. Decision: Direction | 6/19 |
| 3. Submit to St. Lucie County | 7/19 |
| 4. County Decision: Direction | 9/19 |

Responsibility: **Planning Director**

ACTION: KING PLANT REDEVELOPMENT PROJECT: DEVELOPMENT AGREEMENT

PRIORITY
Policy

Key Issues

Activities/Milestones

Time

- | | | |
|-------------|-----------------------------------|-------|
| • Agreement | 1. Review bids | 7/19 |
| | 2. Prepare recommendation | 7/19 |
| | 3. FPPA Board: Direction | 8/19 |
| | 4. Negotiate agreement | 11/19 |
| | 5. FPPA Board: Agreement Approval | 1/20 |

Responsibility: **City Manager**

ACTION:

PRIORITY

Key Issues

Activities/Milestones

Time

Responsibility:

ACTION: PASSENGER RAIL STATION: DEVELOPMENT

PRIORITY

Key Issues

Activities/Milestones

Policy

Time

1. Monitor status
2. FPRA: Submit Proposal

Ongoing
4/19

Responsibility: *City Manager*

ACTION: DEVELOPMENT CONSULTANT FOR CITY: DEFINITION, SCOPE OF WORK, DIRECTION AND FUNDING

PRIORITY
Policy

Key Issues

Activities/Milestones

Time

- | | |
|-----------------------------------|------|
| 1. Define scope of work | 6/19 |
| 2. Develop budget | 7/19 |
| 3. Decision: Budget FY'20 Funding | 9/19 |

Responsibility: Planning Director

ACTION: ECONOMIC DEVELOPMENT ACTION PLAN/INCENTIVE POLICY
A. DOWNTOWN
B. PEACOCK ARTS DISTRICT
C. LINCOLN PARK

PRIORITY
Policy

Key Issues

Activities/Milestones

Time

- | | |
|-------------------------------------|------|
| 1. Complete plan/policy | 5/19 |
| 2. Presentation/Decision: Direction | 6/19 |
| 3. Prepare budget proposal | 7/19 |
| 4. Decision: Budget FY20 Funding | 9/19 |

Responsibility: City Manager

**ACTION: SPORTS TOURISM STRATEGY AND ACTION PLAN
(WITH TDC)**

PRIORITY
Policy

Key Issues

Activities/Milestones

Time

- | | |
|---|-------|
| 1. Meet with TDC | 7/19 |
| 2. Identify funding source for plan development | 10/19 |
| 3. Decision: Direction | 1/20 |

Responsibility: Finance ^{Director} / Public Works

**ACTION: PORT DEVELOPMENT: NEXT STEPS
(WITH ST. LUCIE COUNTY)**

PRIORITY
Mgmt

Key Issues

Activities/Milestones

Time

- | | |
|--|-------|
| 1. Monitor County owned land lease | TBD |
| 2. Develop strategy for Fisherman Wharf Area | 7/19 |
| 3. FRA: Concept Presentation and Direction | 7/19 |
| 4. Issue RFP for Developer | 10/19 |
| 5. Negotiate agreement | 3/20 |
| 6. FRA Decision: Development Agreement | 6/20 |

Responsibility: City Manager / Planning

ACTION: EAR/COMPREHENSIVE PLAN: UPDATE

PRIORITY
Mgmt

Key Issues

Activities/Milestones

Time

1. Initiate update 3/19
2. Decision: Initial Approval 7/19
3. Submit State Review and Comments 8/19
4. Decision: Update Adoption 9/19

Responsibility: Planning Director

ACTION: DEVELOPMENT REVIEW TASK FORCE: REPORT AND POLICY ADOPTION

PRIORITY
Mgmt

Key Issues

Activities/Milestones

Time

1. Decision: Land Use - Permitted Site Plan Administrative Approval 4/19
2. Revise Chapter 18 - Subdivision of Land 7/19
3. Decision: Subdivision of Land 8/19

Responsibility: Planning Director

ACTION: CRA PLAN: UPDATE

PRIORITY
Mgmt

Key Issues

Activities/Milestones

Time

1. Finalize scope of service
2. Initiate update
3. Complete update
4. FPUA: Approval

4/19

5/19

12/19

1/20

Responsibility: **Planning**

ACTION:

PRIORITY

Key Issues

Activities/Milestones

Time

Responsibility:

ACTION: INFILL DEVELOPMENT ORDINANCE

PRIORITY

Mgmt

Key Issues

Activities/Milestones

Time

[COMPLETED]

Responsibility:

ACTION

SEAPLANE BASE AND SERVICE

MMMT

1. Receive proposal
2. Decision: Direction and Funding
3. Complete application
4. Receive permits/licenses

4/19
5/19

9/19
9/20

City Engineer

ACTION

BUSINESS IMPROVEMENT DISTRICT
FOR DOWNTOWN: CREATION

1. Prepare presentation
2. Presentation: Direction

6/19

6/19

city manager

► Management in Progress 2019			TIME
1. Business Retention and Expansion Program (BRE)	MIP		6/19
2. Television Commercial Campaign in Miami, Florida	CM		5/19
3. Citywide Marketing Plan	CM		Completed
4. National Events – National Firefighters Combat Challenge	CM		Ongoing
5.			
6.			
7.			
8.			

▶ Major Projects 2019		TIME
1. City Parking Garage: Sealing	MP	12/19
2.		
3. Citrus Bridge Overpass: Design; <i>Construction</i>	MP	6/19 12/19
4. Surfside Park Residential Street Drainage Improvements: Construction	MP	10/19
5. Melody Lane Seawall	MP	9/19
7. Ohio Avenue and U.S. 1 Signalization Upgrade	MP	1/20
8. Pumpout System – Northside	MP	3/20

► Major Projects 2019			TIME
9.	7 th Street Roadway Reconstruction (Wendell Road to 10 th Street)	MP	12/19
10.	17 th Street Reconstruction (Avenue "D" to Orange Avenue)	MP	9/20
11.	Avenue "B" ROW Designation	OTH	Completed
14.	Visitor Center: Parking Garage	PW	7/20
15.	Marina Square Sail Shade Structure	PW	7/19
16.			

GOAL 3 ENGAGE OUR COMMUNITY

**ACTION: NEIGHBORHOOD REVITALIZATION AND
 ENGAGEMENT: INPUT MEETINGS**

PRIORITY
<i>Policy</i>

Key Issues

Activities/Milestones

Time

- | | |
|-----------------------------------|-------|
| 1. Lincoln Park Community Meeting | 4/19 |
| 2. Edgartown Community Meeting | 12/19 |

Responsibility: **Finance**

ACTION:

PRIORITY

Key Issues

Activities/Milestones

Time

Responsibility:

ACTION: COMMUNITY EVENTS AND FESTIVALS
ENHANCEMENTS: INVENTORY, REPORT WITH
OPTIONS AND DIRECTION

PRIORITY
Policy

- Key Issues
- Activity
 - Partners

- | <u>Activities/Milestones</u> | <u>Time</u> |
|---|-------------|
| 1. Complete inventory | 8/19 |
| 2. Identify enhancements and resources/costs/partners | 10/19 |
| 3. Finalize report | 10/19 |
| 4. Decision: Presentation and Future Direction | 10/19 |

Responsibility: Public Works Director

ACTION: COMMUNITY POLICING: EXPANSION AND REPORT

PRIORITY
Mgmt

Key Issues

- | <u>Activities/Milestones</u> | <u>Time</u> |
|---|-------------|
| 1. Prepare report | 3/19 |
| 2. Decision: Presentation and Direction | 3/19 |

Responsibility: Police Chief

ACTION:

PRIORITY

Key Issues

Activities/Milestones

Time

Responsibility:

ACTION: POLICE ADVISORY BOARD: REPORT

PRIORITY

Key Issues

Activities/Milestones

Mgmt

Time

1. Board report

4/19

Responsibility: *Police Chief*

► **Management in Progress 2019**

1. 3rd Unity in Our Community

Police

TIME

7/19

2.

3.

4.

5.

6.

7.

8.

▶ Major Projects 2019		TIME
1.		
2.		
3.		
4.		
5.		
6.		
7.		
8.		

GOAL 4 BEAUTIFY OUR COMMUNITY

ACTION: CODE ENFORCEMENT: PERFORMANCE ASSESSMENT, REPORT, DIRECTION AND CITY ACTIONS

PRIORITY

Policy

Key Issues

Activities/Milestones

Time

[COMPLETED]

Responsibility:

ACTION:

PRIORITY

Policy

Key Issues

Activities/Milestones

Time

Responsibility:

**ACTION: WAYFINDING SIGNAGE: REPORT AND DIRECTION
(SIGNS/APPS)**

PRIORITY
Policy

Key Issues

Activities/Milestones

Time

- | | |
|-----------------------------------|------|
| 1. Finalize colours | 5/19 |
| 2. Replace Downtown sign | 3/20 |
| 3. Prepare budget proposal | 7/19 |
| 4. Decision: Budget FY 20 Funding | 9/19 |

Responsibility: *Public Works Director*

**ACTION: LINCOLN PARK REVITALIZATION INITIATIVE: ANNUAL
REPORT**

PRIORITY
Policy

Key Issues

Activities/Milestones

Time

- | | |
|--------------------------|------|
| 1. Prepare Annual Report | 1/20 |
|--------------------------|------|

Responsibility: *Finance Director*

ACTION: BOND FOR LANDSCAPE REPLACEMENT: DIRECTION AND ENFORCEMENT

PRIORITY
Policy

Key Issues

- Appearance
- Private Property
- Level to Enforcement
- Bond
- Development Requirements

Activities/Milestones

1. Prepare paper: problems, requirement bond inventory, and enforcement 6/19
2. Develop action plan 7/19

Time

Responsibility: *City Manager*

ACTION: CITY STREET SWEEPING PROGRAM PRIVATIZATION: REPORT AND DIRECTION

PRIORITY
Policy

Key Issues

1. Prepare report with recommendations
2. Decision: Direction, Contract Award

Activities/Milestones

Time

6/19
7/19

Responsibility: *City Engineer*

ACTION: Dumpster Solutions for Downtown

PRIORITY
Mgmt

Key Issues

• \$1 million

Activities/Milestones

- | | <u>Time</u> |
|--|-------------|
| 1. Prepare bid documents | 7/19 |
| 2. Prepare recommendations | |
| 3. Decision: Contract Award | 9/19 |
| 4. Secure "Line of Credit" for Underground | 12/19 |
| 5. Installation: Underground | 12/20 |

Responsibility: Public Works Director

ACTION: Entrance/Gateways Beautification: Plan and Funding

PRIORITY
Mgmt

Key Issues

Activities/Milestones

- | | <u>Time</u> |
|--------------------------------|-------------|
| 1. Define scope and cost | 6/19 |
| 2. Prepare budget proposal | 7/19 |
| 3. Decision: Budget FY'20 Fund | 9/19 |

Responsibility: Public Works Director

ACTION: Mural Projects (3 – 4)

PRIORITY
Mgmt

Key Issues

Activities/Milestones

Time

1. complete ^{mural} projects

3/19

Responsibility: Finance Director

► Management in Progress 2019

1. Main Street: Annual Report

MIP

TIME

1/20

2.

3.

4.

5.

6.

7.

8.

▶ Major Projects 2019			TIME
1.	Banner Replacement (Citywide) <i>Assessment Plan</i>	<i>Public Works</i>	<i>8/19</i> <i>12/19</i>
2.	Islands: New Plantings	Marina	<i>7/19</i>
3.	<i>Downtown Lighting Report</i>	<i>Engineering</i>	<i>6/19</i>
4.			
5.			
6.			
7.			
8.			

GOAL 5 ENJOY OUR COMMUNITY

ACTION: SUNRISE THEATRE: STRUCTURE, MARKETING, PROGRAM

PRIORITY
<i>Policy</i>

Key Issues

Activities/Milestones

Time

- | | |
|-----------------------------------|------|
| 1. Complete operational analysis | 4/19 |
| 2. Finalize report | 4/19 |
| 3. Report: Information | 5/19 |
| 4. Management Decision: Direction | 6/19 |

Responsibility: *Sunrise Director*

ACTION: HISTORIC ST. ANASTASIA BUILDING/PROPERTY USE: ST. LUCIE HISTORIC MUSEUM RELOCATION, RENOVATION CONTRACT

PRIORITY
<i>Policy</i>

Key Issues

Activities/Milestones

Time

- | | |
|---|------|
| 1. FPRA Board: Decision on direction, Benchmarks | 4/19 |
| 2. Complete negotiation or... | 8/19 |

Responsibility: *Planning Director*

**ACTION: SUNRISE CENTER GARAGE OFFICE DEVELOPMENT:
STATUS AND DIRECTION**

PRIORITY
Policy

Key Issues
1st

- | <u>Activities/Milestones</u> | <u>Time</u> |
|--|-------------|
| 1. Complete 1st Floor Visitor | 4/20 |
| 2. Complete 3rd Floor -
Permitting | 4/20 |
| 3. 2nd ⁿ Floor -
Guardian Ad Litem - | 2021 |
| 4. 4th Floor - Conference
center | 2021 |

Responsibility: Public Works Director

**ACTION: EDGARTOWN REBRANDING: DIRECTION
(INCLUDING STREET NAME CHANGES)**

PRIORITY
Policy

Key Issues

- | <u>Activities/Milestones</u> | <u>Time</u> |
|------------------------------|-------------|
| 1. Community Meeting | 12/19 |
| 2. Develop action plan | 4/20 |
| 3. Prepare budget proposal | 7/20 |
| 4. Decision: Budget FY'20 | 9/20 |

Responsibility: Planning Director

ACTION: RECREATION PROGRAM EXPANSION: ASSESSMENT, REPORT, DIRECTION AND FUNDING

PRIORITY
Policy

Key Issues

Activities/Milestones

Time

- | | |
|---|------|
| 1. Complete review of activity
revr. | 4/19 |
| 2. Presentation: Report, Direction | 5/19 |
| 3. Prepare budget proposal | 7/19 |
| 4. Decision: Budget FY'20 | 9/19 |

Responsibility: Public Works Director

ACTION: PORPOISE PARK: REPORT AND DIRECTION

PRIORITY
Mgmt

Key Issues

Activities/Milestones

Time

- | | | |
|--------------------------|------------------------------|------|
| \$200,000 -
\$300,000 | 1. Define scope | 6/19 |
| | 2. Prepare budget + proposal | 7/19 |
| | 3. Decision: Budget '20 | 8/19 |

Responsibility: City Engineer

ACTION: TROLLEY/TRAM SERVICE: REPORT AND DIRECTION

- DOWNTOWN
- SOUTH BEACH

PRIORITY
Mgmt

Key Issues

Activities/Milestones

Time

1. Complete report 7/19
2. Report: Discussion, Direction 7/19

Responsibility: *Public Works Director*

**ACTION: CRIME REDUCTION ACTION PLAN: SPECIFIC ACTIONS
(DOWNTOWN – VISIBLE POLICE PRESENCE)**

PRIORITY
Mgmt

Key Issues

Activities/Milestones

Time

1. Decision: Direction 4/19
2. Prepare budget proposal 7/19
3. Decision: Budget FY'20 Funding 9/19

Responsibility: *Police Chief*

► Management in Progress 2019		TIME
1. Gangs Action Plan: Annual Update	Police	12/19
2. Field Training Officer (FTO) Program: Revamp	Police	12/19
3. Zora Neale [^] Huston Trail Festival Day	Finance	4/19
4. SHIP Home Rehabs (3)	Finance	8/19
5. SHIP 1 st Time Homebuyers	Finance	8/19
7. 5 th Annual Highwaymen Heritage Trail Art Show and Festival	Fin	2/20
8. Allegany Franciscan Ministries Collaboration	Fin	Ongoing 2023

► Management in Progress 2019		TIME
9. Crabby's Restaurant Opening	Marina	3/20
10. Sunrise Theatre Corporate Sponsorships, Donors and Members Increase	Sunrise	Ongoing
11.		
12.		
13.		
14.		
15.		
16.		

▶ Major Projects 2019		TIME
1. Indian Hills Golf Course Improvement Projects: <i>Aeration of Fairway</i>	<i>GOLF</i>	<i>9/19</i>
2. Sunrise Theatre: Maintenance/New Roof Project	<i>SUNRISE</i>	<i>10/19</i>
3. MLK Dreamland Park: Construction	<i>Engineer</i>	<i>6/19</i>
4. Moore's Creek Boat Ramp Area Repairs	<i>Engineer</i>	<i>10/19</i>
5. Fenn Park <i>Reconstruction: DESIGN</i>	<i>Public Works</i>	<i>5/19</i>
6.		
7. Marina Fuel Dock/Dock Master Support Building	<i>Marina</i>	<i>3/20</i>
8. Sunrise Theatre Black Box Floor	<i>Sunrise</i>	<i>10/19</i>