

SECTION 9

ACTION AGENDA 2022 [Updated: 1/25/22]

Definitions of Terms

POLICY –

is an issue that needs direction or a policy decision by the Commission; or needs a major funding decision by the Commission; or an issue that needs Commission leadership by the governing body in the community; or with other governmental bodies (city government, other city governments, state government, federal government) – questions of “WHAT: IS THE DIRECTION; IS THE GOAL; IS THE BUDGET OR RESOURCES; IS THE CITY'S POLICY OF REGULATION?”

MANAGEMENT –

a management action which the Commission has set the overall direction and provided initial funding (e.g., phased project), may require further Commission action on funding; or a major management project particularly multiple years (e.g., upgrade to the information system) – questions of “HOW: DO WE ADDRESS THE ISSUE, MANAGE THE CITY; IMPLEMENT A DECISION OR PROGRAM; CAN WE IMPROVE THE MANAGEMENT OR ORGANIZATIONAL PROCESS?”

MANAGEMENT IN PROGRESS –

a management or organization action which Commission has set the direction, needs staff work before going to Commission for direction next year or beyond, no choice mandated by an outside governmental agency or institution, management process improvement budgeted or funded by the Commission.

MAJOR PROJECT –

a capital project funded in the CIP or by Commission action, which needs design, or to be constructed (e.g., Road project, city facility project, park project, etc.).

ON THE HORIZON –

an issue or project that will not be addressed during the year by management or the Commission but should be addressed in the next five years; it could become an action item for this year if another party moves the issue or project forward-it depends on them.

GOAL

ACTIONS

**Policy: M/CC Actions Needed,
Direction, Funding, Policy Adoption,
Message to Others**

**Management May Require Some
M/CC Action/Funding; M/CC Set
Direction, Management Focus**

**Management in Progress
Implementation, Internal/
Administrative, Compliance,
Study – Funded**

**Major Projects
Construction, Physical Project
CIP**

ON THE HORIZON
**Not This Year, Others May Pursue This Year, Wait and See, Other Actions
Must Come First.**

City of Fort Pierce Goals 2027

SERVE OUR COMMUNITY



BEAUTIFY OUR COMMUNITY



DEVELOP OUR COMMUNITY



ENGAGE OUR COMMUNITY



ENJOY OUR COMMUNITY

**Policy Agenda 2022
Targets for Action
City of Fort Pierce**

TOP PRIORITY

HIGH PRIORITY

Policy Agenda 2022

City of Fort Pierce

► Targets for Action		PRIORITY		
		PRIORITY	TOP	HIGH
1	1. Police Retention and Compensation Police Services and Staffing: Report, Direction and Funding			
1	2. City – FPUA Strategy: Key Issues and Discussion			
1	3. City Legislative Advocacy and Agenda: Goals, Report, Advocacy Options, Direction and Funding			
1	4. Regional Homeless Strategy: Goals/Outcomes, Community Problem Analysis and Development			
1	5. Street Condition and Funding: Direction, Funding Level and Projects for 2022			
1	6. Planning and Development Process Refinement/Streamlining			
2	7. Entrances/Gateways/Community Beautification Plan: Direction and Funding			
2	8. Greenways Trail: Development			

Policy Agenda 2022

City of Fort Pierce

► Targets for Action		PRIORITY		
		PRIORITY	TOP	HIGH
2	9. Parks and Playground Upgrade:, Direction, Funding and City Actions			
2	10. Fort Pierce Corridor Streetscape and Beautification Project: Action Plan			
3	11. Parking Strategy: Study and Direction			
3	12. Annexations Strategy/Service Boundary Agreement: Direction and City Next Steps			
3	13. South Beach Overlay Plan: Direction			
3	14. Island Reclamation Plant Relocation: Design			
3	15. Neighborhood Identity and Branding: Direction and Funding			
3	16. Housing Authority Strategy: Key Issues, Direction and City Actions			

Policy Agenda 2022

City of Fort Pierce

► Targets for Action		PRIORITY		
		PRIORITY	TOP	HIGH
3	17. 13 th Street Upgrade: Direction and Funding (North and South)			
3	18. 17 th Upgrade: Review, Direction and Funding (North and South)			
3	12. Downtown Development Master Plan: Development			
4	20. Community Outreach with Faith Community: Direction and Actions			
4	21. Community Engagement Strategy and Action Plan: Update, Direction and City Actions			
4	22. Community and City Equity Policy and Action Plan: Training, Champions and Actions			
5	23. Mental Health Strategy and City Actions: Direction and City Actions			
5	24. Smart City Initiative (Kiosks) Development: Direction and Actions			

Policy Agenda 2022

City of Fort Pierce

► Targets for Action		PRIORITY		
		PRIORITY	TOP	HIGH
5	25. Recreational Programs Expansion: Needs Assessment, Report with Option, Funding and Direction			
5	26. Sunrise Theatre Future: Update Report, Direction and City Actions			
	27.			
	28.			
	29.			
	30.			
	31.			
	32.			

**Management Agenda 2022
Targets for Action
City of Fort Pierce**

TOP PRIORITY

HIGH PRIORITY

Management Agenda 2022

City of Fort Pierce

► Targets for Action		PRIORITY		
		PRIORITY	TOP	HIGH
1	1. City Surplus Properties: Review Inventory and Direction			
1	2. City Compensation Policy: Salary Study for Critical Positions and Funding			
1	3. Enterprise Resource Planning Software (ERP): Implementation			
1	13. COVID Action Plan: Monitoring Reports and City Responses {DROP}			
1	5. American Rescue Program: Update and Project Direction			
1	6. Federal Infrastructure Program Preparation: Guidelines, Projects and Funding			
2	7. Foreclosures Program/Process: Implementation			
2	8. Wayfinding Signage: Upgraded Design and Funding			

Management Agenda 2022

City of Fort Pierce

► Targets for Action		PRIORITY		
		PRIORITY	TOP	HIGH
2	9. Clean and Safe Program Building Demolition: Update,			
3	10. Wave Garden Construction: Permitting and Construction			
3	11. Port Development: Re-Zoning			
3	12. Landscape Code: Revision			
3	13. Mobility Action Plan and Impact Fee: Direction			
3	14. City Economic Incentives Policy: Review and Direction			
3	15. King's Landing Development: Site Plan and Preparation			
3	16. Seaplanes: Facility and Service			

Management Agenda 2022

City of Sunland Fort Pierce

► Targets for Action		PRIORITY		
		PRIORITY	TOP	HIGH
3	17. Fisherman’s Wharf Development: Direction and Next Steps			
3	18. Vacant Parcels: Identification, Direction and City Actions			
4	19. Community Policing Expansion: Actions 2022			
5	20. Lincoln Theatre Restoration Plan/Program Development: Update Report, Direction and City Actions			
5	21. Sunrise Theatre Plan for 2022: Direction and Actions			
	22.			
	23.			
	24.			

**City of Fort Pierce
Action Outlines 2022**

GOAL 1	SERVE OUR COMMUNITY
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ACTION:	Police Retention and Compensation Police Services and Staffing: Report, Direction and Funding	<table border="1" style="width: 100%;"> <tr> <td style="text-align: center;">PRIORITY</td> </tr> <tr> <td style="text-align: center;"><i>Policy</i></td> </tr> </table>	PRIORITY	<i>Policy</i>			
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<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>					
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Responsibility: Police Chief							

ACTION: City – FPUA Strategy: Key Issues and Joint Action Plan

PRIORITY
<i>Policy</i>

<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
<ul style="list-style-type: none"> • Development Process Streamlining • Street Lights • Wastewater Treatment Plant Re-location • Support for Sunrise Theatre, Marina, etc. 	<ol style="list-style-type: none"> 1. City Manager-FPUA Director prepare a "To Do List" 2. JOINT MEETING– Mayor and City Commission and FPUA Board 3. DECISION: Street Lights Maintenance Agreement 	<p>4/22</p> <p>5/22</p> <p>12/22</p>

Responsibility: City Manager/FPUA Director
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ACTION: City Legislative Advocacy and Agenda: Goals, Advocacy Options, Direction and Funding

PRIORITY
<i>Policy</i>

<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
<ul style="list-style-type: none"> • Goals • Lobbying Options • Critical Issues • Reports on Proposed Legislation • Funding 	<ol style="list-style-type: none"> 1. Continue discussion with St Lucie County on future relationship and direction 2. REPORT: Status Update and Options <p>If advocacy does not continue with St. Lucie County,</p> <ol style="list-style-type: none"> 3. Research potential collaboration with other cities and lobbying groups 4. CONFERENCE AGENDA: Presentation and Direction 5. DECISION: Advocacy Direction and Funding 	<p>Ongoing</p> <p>4/22</p> <p>7/22</p> <p>8/22</p> <p>9/22</p>

Responsibility: City Manager

ACTION: Regional Homeless Strategy: Goals/Outcomes,
Community Problem Analysis and Development

PRIORITY
<i>Policy</i>

Key Issues

- Goals
- Future Direction
- City Role and Level of Participation
- Problem Analysis for Our Community
- Facility(ies)
- Services
- Partners

Activities/Milestones

1. Continue discussion with One St. Lucie Homeless Task Force
2. Prepare Update Report
3. **REPORT:** Update, Discussion and Next Steps

Time

Ongoing
5/22
7/22

Responsibility: Commissioner Gaines

ACTION: Street Condition and Funding: Direction, Funding Level and Projects for 2022

PRIORITY
<i>Policy</i>

Key Issues

- Annual Funding Level: \$800,000 from Surtax Revenues
- Projects

Activities/Milestones

1. Prepare update to Street Conditions Report
2. Coordinate projects with FPUA Utility Projects
3. Present Report to City Manager
4. **DECISION:** Award Contract for Construction

Time

- 3/22
- Ongoing
- 4/22
- 5/22

Responsibility: City Engineer

ACTION: Planning and Development Policies and Process:
Refinement/Streamlining

PRIORITY
<i>Policy</i>

<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
<ul style="list-style-type: none"> • State Regulations and Requirements • Potential Impact: Slow the Process • Development Flow Chart • Staff Capacity • Developers/Builders Perception and Expectations • Development Process Streamlining • Alignment of City-FPUA 	<ol style="list-style-type: none"> 1. Develop Development Process Flow Chart 2. Seek input from participants and stakeholders 3. Revise development policies and processes 4. Prepare Report 5. REPORT: Presentation and Discussion 6. Implement Tyler System for Development Process – Go Live 	<p>2/22</p> <p>6/22</p> <p>8/22</p> <p>10/22</p> <p>12/22</p> <p>1/23</p>

Responsibility: City Clerk

ACTION: City Surplus Properties: Review Inventory and Direction

PRIORITY
<i>Mgmt</i>

Key Issues

- City Properties
- Uses/Potential Uses
- Developer Interests

Activities/Milestones

1. Identify potential properties – City and FPUA
2. Review by City Boards
3. **DECISION:** Annual List Direction

Time

Ongoing

Ongoing
3/22

Responsibility: City Manager

ACTION: City Compensation Policy: Salary Study for Critical Positions and Funding

PRIORITY
<i>Mgmt</i>

<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
<ul style="list-style-type: none"> • Competitive Employment Market • Some Positions Behind Current Market • Critical Positions: Mechanics, Planners, Engineers, Skilled Labor, Marina. Inspectors and others 	<ol style="list-style-type: none"> 1. Complete market analysis 2. Prepare FY 23 budget proposal 3. BUDGET WORKSHOP: Budget FY 23 Presentation and Direction 4. DECISION: Budget FY 23 Funding 	<p>Ongoing</p> <p>5/22</p> <p>7/22</p> <p>9/22</p>

Responsibility: Human Resources Director

ACTION: Enterprise Resource Planning Software (ERP):
Implementation

PRIORITY
<i>Mgmt</i>

Key Issues

- Installation Process
- • Processes Evaluation

Activities/Milestones

1. Complete ERP Financial System
Module installation
2. Complete ERP Building and
Development Module installation
3. Complete ERP Human
Capital/Human Resources Module
installation

Time

10/22
1/23
12/22

Responsibility: Information Technology Director

ACTION: COVID Action Plan: Monitoring Reports and City Responses
a. City Government
b. Our Community

PRIORITY
<i>Mgmt</i>

Key Issues

Activities/Milestones

Time

-

[Recommendation:
Drop]

Responsibility:

ACTION: American Rescue Program: Update and Project Direction

PRIORITY
<i>Mgmt</i>

<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
<ul style="list-style-type: none"> • Total: \$13.5 million • Project Completion • Future Projects 	<p>A. ARP Projects</p> <ol style="list-style-type: none"> 1. NW 16th Street: Construction 2. Atlantic Avenue (5th to 7th){ Design and Construction 3. Avenue “Q” (14th -17th): Construction 4. Surfside Improvement Project; Design 5. Little Jim Septic to Sewer Project: Design and Construction 6. Refuse Collection Trucks Purchase and Operational 7. Police Technology <ol style="list-style-type: none"> a. Vehicles b. Cameras c. Tasers <p>B. Future Projects</p> <ol style="list-style-type: none"> 1. DECISION: Project Direction 	<p>8/22</p> <p>6/22</p> <p>8/22</p> <p>12/22</p> <p>4/22</p> <p>2023</p> <p>2023</p> <p>12/22</p> <p>12/22</p> <p>6/22</p>

Responsibility: Finance Director/City Engineer/Police Chief/Public Works Director

ACTION: Federal Infrastructure Program Preparation:
Guidelines, Projects and Funding

PRIORITY
<i>Mgmt</i>

Key Issues

- Dollars Available
- Federal Guidelines
- Potential Projects
- 13th Street

Activities/Milestones

1. Monitor Federal actions and guidelines

Time

Ongoing

Responsibility: City Manager

► **Management in Progress 2022**

			TIME
1	1. Department Head Training Program: Completion	HR	Ongoing
1	2. HR Records Scanning	HR	Ongoing
1	3. Cyber Security Training/Penetration Testing	IT	Ongoing
1	4. Recycling Public Awareness/Education Campaign	PW	11/22
1	5. GIS Initiative: City and FPUA	IT	Ongoing
1	6. Police Strategic Plan: Annual Update	POLICE	Ongoing
1	7. ACH Payments: Vendor Participation	FIN	2023
1	8. Online Payment for All City Fees and Charges: Migration	FIN/IT	6/22
1	9. Parking Enforcement Software for Mobile Parking	IT	1/23
1	10. Online Searchable Portal for Ordinances, Resolutions and Minutes: Creation	CC/IT	4/22
1	11. New Fuel Software: Implementation	IT	3/22
1	12. CivicHR Applicant Tracking System	HR/IT	4/22
1	13. Recreation Center and Park Renaming (Youth Council)	PW	8/22
1	14. Police Vehicles Replacement: Acquisition		
	a. 20 Patrol Vehicles Delivery		6/22
	b. 50 Vehicles Order		TBD
1	15. Supervisor Handbook: Completion	HR	4/22
1	16. CivicHR Performance/Evaluations: Launch	HR/IT	7/22
1	17. Records Manager: Hiring	CC	2/22
1	18. CivicHR Onboarding: Launch	HR/IT	7/22
1	19. Rich House 2: Development	POLICE	7/22
1	20. Guide for Potential Developers: Development	CC	2/22
1	21. Police Leadership Program and Succession Plan: Development	POLICE	Ongoing
1	22. Animal Shelter and Control: Monitoring	CODE	Ongoing

► **Management in Progress 2022 (continued)**

			TIME	
1	23.	Labor Negotiations and Contracts: Teamster	PW	10/22
1	24.	City Commission Districts/Re-Districting) and Compensation	CC	5/22

► **Major Projects 2022**

			TIME	
1	1.	Fuel Island: Repairs	PW	10/22
1	2.	City Hall Covered Walkway for Pedestrians (Parking Garage and City Hall); CIP FY 2021 Fund and Implementation	PW	10/22
1	3.	Annual Road Resurfacing Projects	CE	10/22

GOAL 2	BEAUTIFY OUR COMMUNITY
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<p>ACTION: Entrances/Gateways/Community Beautification Plan: Plan and Funding</p>	<table border="1" style="margin: auto;"> <tr> <td style="padding: 2px;">PRIORITY</td> </tr> <tr> <td style="padding: 2px;"><i>Policy</i></td> </tr> </table>	PRIORITY	<i>Policy</i>
PRIORITY			
<i>Policy</i>			
<p><u>Key Issues</u></p> <ul style="list-style-type: none"> • Outcomes • First Impression • Best Practices • Creating a “Sense of Place” • Design Standards • Public Art Policy • Gateways Definition • Public Input 	<p><u>Activities/Milestones</u></p> <ol style="list-style-type: none"> 1. Define the scope and projects 2. Identify and review gateways 3. Develop plan with options 4. CONFERENCE AGENDA: Presentation and Direction 5. DECISION: Funding Direction 		
	<p><u>Time</u></p> <p style="text-align: right;">4/22</p> <p style="text-align: right;">6/22</p> <p style="text-align: right;">8/22</p> <p style="text-align: right;">10/22</p> <p style="text-align: right;">11/22</p>		
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ACTION: Greenway Trail: Development

PRIORITY
<i>Policy</i>

<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
<ul style="list-style-type: none">• Link to Sun Trail• Goals• Options• Funding• Route through Downtown• FEC Land Acquisition (Small Parcel)	<ol style="list-style-type: none">1. Complete Highwaymen Trail Gap Design2. Solidify Historic Downtown route3. CONFERENCE AGENDA: Presentation and Direction4. DECISION: Historic Downtown Route	<p>6/22</p> <p>8/22</p> <p>9/22</p> <p>12/22</p>

Responsibility: City Engineer

ACTION: Parks and Playgrounds Upgrade: Direction, Funding and City Actions

PRIORITY
<i>Policy</i>

<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
• Goals	1. Prepare Report with Projects, Options, Costs and Funding	4/22
• Projects	2. CONFERENCE AGENDA: Report Presentation and Direction	6/22
• Project Costs	3. Prepare FY 23 budget proposal	6/22
• Funding Mechanism	4. BUDGET WORKSHOP: Budget FY 23 Presentation and Direction	7/22
• Grant Opportunities for Shovel Ready Projects	5. DECISION: Budget FY 23 Funding	9/22

Responsibility: Public Works Director

ACTION: Fort Pierce Corridor Streetscape and Beautification
Projects: Action Plan

PRIORITY
<i>Policy</i>

<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
<ul style="list-style-type: none"> • Economic Development Incentives for Private Sector • Façade Improvement Grants • Streetscape Designs • Projects • Funding Mechanism • Grant Opportunities • Complete Streets Concept • Indian River Drive Bridge Condition 	<ul style="list-style-type: none"> A. Orange Corridor (FDOT) <ul style="list-style-type: none"> 1. Complete Resurfacing Design for 33rd to U.S. 1(FDOT) 2. Complete construction B. Avenue “D” Corridor (29th to Indian River) <ul style="list-style-type: none"> 1. Complete design 2. Complete construction C. Indian River Drive Corridor <ul style="list-style-type: none"> 1. DECISION: Interlocal Agreement with St. Lucie County 2. Hire consultant 3. Develop streetscape plan 	<ul style="list-style-type: none"> 7/22 2023 9/22 6/23 7/22 8/22 8/23

Responsibility: City Engineer/FPUA

ACTION: Foreclosures Program/Process: Implementation

PRIORITY
<i>Mgmt</i>

Key Issues

- Properties
- Actions

Activities/Milestones

1. Resolve litigation
2. Identify properties
3. **REPORT:** Update

Time

7/22
Ongoing
TBD

Responsibility: City Attorney/Code Compliance Manager

ACTION: Wayfinding Signage: Upgraded Design and Funding

PRIORITY
<i>Mgmt</i>

<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
• Design	1. Prepare plan and finalize design options	3/22
• Themes	2. Finalize Report	4/22
• Colors	3. FPRA DECISION: Presentation, Direction and Funding	5/22
• Locations	4. Mobilize project	8/22
	5. Complete installation	12/22

Responsibility: City Manager

ACTION: Clean and Safe Program Building Demolition: Update

PRIORITY
<i>Mgmt</i>

Key Issues

- Demolition

Activities/Milestones

1. Prepare Annual Report
2. **REPORT:** Presentation

Time

6/22

7/22

Responsibility: Code Compliance Manager

► **Management in Progress 2022**

			TIME
2	1. Recycling Campaign: Implementation	PW	8/22
2	2. Main Street: Annual Report	CMO	7/22
2	3. Code Enforcement/Compliance: Report	CCM	7/22
2	4. Highwaymen Museum Development: Update Report and Application for Improvement – Florida		8/22

► **Major Projects 2022**

			TIME
2	1. Annual Banner Replacement (Citywide) (150 Replacements)		7/22
2	2. Annual Beach Re-nourishment: St. Lucie County and U. S. Army Corps of Engineers		OTH

GOAL 3	DEVELOP OUR COMMUNITY
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<p>ACTION: Parking Strategy: Study and Direction</p>	<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="text-align: center;">PRIORITY</td> </tr> <tr> <td style="text-align: center;"><i>Policy</i></td> </tr> </table>	PRIORITY	<i>Policy</i>				
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Responsibility: City Manager							

ACTION: Annexations Strategy/Service Boundary Agreement:
Direction and City Next Steps

PRIORITY
<i>Policy</i>

<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
• New Approach	1. Prepare proposal	2/22
• Service Boundary	2. DECISION: Presentation and Direction	3/22
• Service Boundary Agreement	3. Develop and finalize Service Boundary Agreement with St. Lucie County	8/22
• Pre-Annexation Agreements		
• Link to Major Development Project		
• City Service Capacity	4. DECISION: Service Boundary Agreement Approval	10/22
• Working with St. Lucie County		

Responsibility: Planning Director/City Manager

ACTION: South Beach Overlay Plan: Development

PRIORITY
<i>Policy</i>

Key Issues

- Scope
- Land Use
- Zoning
- Development Standards

Activities/Milestones

1. Finalize scope of project
2. Kick-off planning effort
3. Develop initial Plan
4. **CONFERENCE AGENDA:**
Presentation and Direction

Time

- 3/22
4/22
11/22
12/22

Responsibility: Planning Director

ACTION: Island Reclamation Plant Relocation: Design

PRIORITY
<i>Policy</i>

<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
• Target Date: 12/25	1. Complete 30% design	4/22
• Grants and Outside Funding Sources	2. Prepare report with recommendations	5/22
• Debt Restructure	3. DECISION: Debt Restructure and Rate Approval	5/22
• Rate Structure	4. Complete 50% design	6/22
• Use of Property	5. Complete 90-100% design	12/22
• Plant Design	6. Begin construction	2023

Responsibility: FPUA

ACTION: Neighborhood Identity and Branding: Direction and Funding

PRIORITY
<i>Policy</i>

<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
<ul style="list-style-type: none"> • Goals • Methods • Funding 	<ol style="list-style-type: none"> 1. Keep Fort Pierce Beautiful prepare report on vision and background information 2. CONFERENCE: Presentation and Direction 3. Prepare FY 23 budget proposal 4. BUDGET WORKSHOP: Budget FY 23 Presentation and Direction 5. DECISION: Budget FY 23 Funding 6. Complete public engagement 	<p>3/22</p> <p>4/22</p> <p>5/22</p> <p>7/22</p> <p>9/22</p> <p>9/22</p>

Responsibility: Public Works Director

ACTION: Housing Authority Strategy: Key Issues, Direction and City Actions

PRIORITY
<i>Policy</i>

Key Issues

Activities/Milestones

Time

- Development Working Relations
- Goals
- Partnership
- Actions

1.

Responsibility: City Manager

ACTION: 13th Street Upgrade: Direction and Funding (North and South)

PRIORITY
<i>Policy</i>

<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
• Project Costs: \$10 million	1. Identify initial funding option	6/22
• Funding Source	2. Incorporate in CIP Update	7/22
• Grant Opportunities	3. Update Plan to be shovel ready	12/22
•		

Responsibility: City Engineer

ACTION: 17th Upgrade: Direction and Funding (North to Graveyard and South to Okeechobee)

PRIORITY
<i>Policy</i>

Key Issues

- Streetscape
- Complete Streets Concepts
- Sidewalk

Activities/Milestones

1. Complete sidewalk project

Time

12/22

Responsibility: City Engineer

ACTION: Downtown Development Master Plan: Development

PRIORITY
<i>Policy</i>

<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
• Vision	1. Finalize scope of project	3/22
• Boundary	2. CBD data collection	3/22
• Projects	3. DECISION: Funding Direction	3/22
• Land Uses	4. Complete development of Plan	9/22
• Development Standards	5. CONFERENCE AGENDA: Presentation and Direction	11/22

Responsibility: City Manager/Planning Director

ACTION: Wave Garden Construction: Permitting and Construction

PRIORITY
<i>Mgmt</i>

Key Issues

- Site Plan
- Permitting

Activities/Milestones

1. **DECISION:** Final Adoption
2. Issue permits
3. Begin construction

Time

- 2/22
5/22
6/22

Responsibility: Planning Director/Building Official

ACTION: Port Development: Re-Zoning Direction

PRIORITY
<i>Mgmt</i>

<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
<ul style="list-style-type: none">• Land Use• Project Direction• Timing	<ol style="list-style-type: none">1. Continue discussion with property owner(s)2. Review draft proposal3. Finalize proposal and land use changes4. Planning Board: Review5. DECISION: 1st Reading6. Submit to State7. DECISION: 2nd Reading – Final Approval	<p>Ongoing</p> <p>3/22</p> <p>4/22</p> <p>9/22</p> <p>10/22</p> <p>11/22</p> <p>12/22</p>

Responsibility: Planning Director

ACTION: Landscape Code: Revision

PRIORITY
<i>Mgmt</i>

Key Issues

- Code Modifications

Activities/Milestones

1. Finalize draft code revisions
2. Planning Board: Review
3. **DECISION:** 1st Reading
4. **DECISION:** 2nd Reading - Approval

Time

- 3/22
4/22
5/22
6/22

Responsibility: Planning Director

ACTION: Mobility Action Plan and Impact Fee: Direction

PRIORITY
<i>Mgmt</i>

<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
• Goals	1. DECISION: Final Proposal and Contract	2/22
• Mobility Trends	2. Complete initial plan draft	10/22
• Micro-Mobility	3. CONFERENCE AGENDA: Draft Plan Presentation and Direction	11/22
• Complete Streets Concept	4. Incorporate in CIP FY 24	2023

Responsibility: Planning Director

ACTION: City Economic Incentives Policy: Review and Direction

PRIORITY
<i>Mgmt</i>

Key Issues

-

Activities/Milestones

1. **FPRA DECISION:** Award Grant

Time

3/22

Responsibility: City Manager

ACTION: King's Landing Development: Site Plan and Preparation

PRIORITY
<i>Mgmt</i>

Key Issues

- Site Plan

Activities/Milestones

1. **DECISION:** Site Plan Approval
2. **DECISION:** Land Conveyance
3. Initiate site preparation work

Time

2/22
4/22
2023

Responsibility: Planning Director

ACTION: Seaplanes: Facility and Service

PRIORITY
<i>Mgmt</i>

<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
• Design	1. Obtain permits	4/22
• Funding	2. DECISION: Funding and Design	4/22
• Construction	3. Complete construction	7/22
	4. Ribbon-cutting and 1 st Flight	1/23

Responsibility: City Engineer

ACTION: Fisherman’s Wharf Development: Next Steps

PRIORITY
<i>Mgmt</i>

<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
• Site Plan	1. Complete “do-diligence”	4/22
• Land Conveyance	2. Review land uses	4/22
	3. Submit Site Plan	5/22
	4. TRC Review	6/22
	5. Planning Board: Review	8/22
	6. DECISION: 1 st Reading	9/22
	7. DECISION: 2 ND Reading and Approval	10/22
	8. DECISION: Land Conveyance	1/23

Responsibility: Planning Director

ACTION: Vacant Parcels: Identification, Direction and City Actions

PRIORITY
<i>Mgmt</i>

Key Issues

- Development Initiatives

Activities/Milestones

1. Establish Incentives for Development

Time

6/22

Responsibility: City Manager

► Management in Progress 2022		TIME
3	1. Business Retention and Expansion Program (BRE): Assistance/ Education	Ongoing
3	2. Annual Job Fair 2022	2/22
3	3. 1 st Floor Utilization Sunrise Center Use Direction/Tenant: Decision on Direction (MAYOR AND CITY COMMISSION)	9/22
3	4. Edgartown Code Revisions: Completion (MAYOR AND CITY COMMISSION)	7/22

► Major Projects 2022		TIME
3	1. Septics to Sewers Program: Report and Direction (with FPUA) CE	Ongoing
3	2. Street Resurfacing Projects: 2022 CE	7/22
3	3. Georgia Avenue Outfall Nutrient Removal: Design and Construction CE	4/22 9/22-5/23
3	4. Beach Court (Easter Avenue to Florida Avenue) Stormwater Infrastructure Replacement: Design and Construction CE	7/22-12/22
3	5. Ohio Avenue (US 1 to Sunrise Boulevard) Roadway Improvements Project: Design and Construction CE	5/22 8/22-3/23
3	6. 8 th Street (Avenue D to Avenue E) Street Improvements: Construction CE	2/22-7/22
3	7. Avenue B (8 th Street to 13 th Street) Street Improvements: Construction CE	8/22-8/23

GOAL 4	ENGAGE OUR COMMUNITY
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ACTION:	Community Outreach with Faith Community: Direction and Actions	<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="text-align: center;">PRIORITY</td> </tr> <tr> <td style="text-align: center;"><i>Policy</i></td> </tr> </table>	PRIORITY	<i>Policy</i>
PRIORITY				
<i>Policy</i>				
	<u>Activities/Milestones</u>	<u>Time</u>		
<u>Key Issues</u> <ul style="list-style-type: none"> • 	<ol style="list-style-type: none"> 1. Refine list of pastors 2. Reach out to pastors 	6/22 7/22		
<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="padding: 5px;">Responsibility: City Clerk</td> </tr> </table>			Responsibility: City Clerk	
Responsibility: City Clerk				

ACTION: Community Engagement Strategy and Action Plan:
Report and Direction

PRIORITY
<i>Policy</i>

<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
• Goals	1. Review current activities	3/22
• Best Practices	2. Investigate “best practices” from other cities	6/22
• Social Media	3. Prepare Report with options	9/22
• Pastors Communications	4. CONFERENCE AGENDA: Report Presentation and Direction	10/22
• Trust in City Government		

Responsibility: City Clerk

ACTION: Community and City Equity Policy and Action Plan:
 Training, Champions and Actions

PRIORITY
<i>Policy</i>

<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
<ul style="list-style-type: none"> • City Focus First • Training • Departmental Champions 	<ol style="list-style-type: none"> 1. Complete Mandatory Training for City Managers and Supervisors 2. Identify departmental “Champions” 3. Initiate “best practices” 	<p>3/22</p> <p>4/22</p> <p>6/22</p>

Responsibility: City Manager

ACTION: Community Policing Expansion: Actions 2022

PRIORITY
<i>Mgmt</i>

Key Issues

-

Activities/Milestones

1. **REPORT:** Update

Time

4/22

Responsibility: Police Chief

► **Management in Progress 2022**

			TIME
4	1. Courageous Kids Program (COVID)	POLICE	2022
4	2. Boys and Girls Club Programs	PW	Ongoing
4	3. Outreach Vehicle "Classroom": Implementation (COVID)	POLICE	7/22
4	4. City Marketing Program Development Direction	CMO	11/22

GOAL 5	ENJOY OUR COMMUNITY
---------------	----------------------------

ACTION:	Mental Health Strategy and City Actions: Direction and City Actions	<table border="1"> <tr> <td style="text-align: center;">PRIORITY</td> </tr> <tr> <td style="text-align: center;"><i>Policy</i></td> </tr> </table>	PRIORITY	<i>Policy</i>																			
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	5. BUDGET WORKSHOP: Budget FY 23 Presentation and Direction	7/22																					
	6. DECISION: Budget FY 23 Funding	9/22																					
Responsibility: Police Chief																							

ACTION: Smart City Initiative 2Development: Direction and Actions

PRIORITY
<i>Policy</i>

Key Issues

- Downtown Kiosk
- Community Connectivity

Activities/Milestones

1. **DECISION:** Agreement with FPUA

Time

6/22

Responsibility: FPUA

ACTION: Recreational Programs Expansion: Needs Assessment, Report with Option, Funding and Direction

PRIORITY
<i>Policy</i>

<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
• Youth Recreation Programs	1. Prepare Report	4/22
• Senior Programs	2. CONFERENCE AGENDA: Report Presentation and Direction	5/22
• Adult Programs	3. Prepare FY 23 budget proposal	5/22
• Link to Arts and Culture	4. BUDGET WORKSHOP: Budget FY 23 Presentation and Direction	7/22
• Link to Marina		
• Link to Golf		
• Link to Sunrise Theatre	5. DECISION: Budget FY 23 Funding	9/22

Responsibility: Public Works Director

ACTION: Sunrise Theatre Future: Update Report, Direction and City Actions

PRIORITY
<i>Policy</i>

Key Issues

- Goals
- Options
- City Role
- Building Responsibilities
- Programming
- Funding Mechanism

Activities/Milestones

1. Prepare initial Report of Sunrise Theatre future with options
2. **CONFERENCE AGENDA:** Report Presentation, Goals and Direction
3. Finalize Report
4. **CONFERENCE AGENDA:** Direction
5. **DECISION:** Sunrise Theatre Future Direction

Time

- 2/22
- 2/22
- 4/22
- 5/22
- 6/22

Responsibility: Sunrise Theatre Executive Director

ACTION: Lincoln Theatre Restoration Plan/Program
Development: Update Report

PRIORITY
<i>Mgmt</i>

Key Issues

-

Activities/Milestones

1. Private Responsibility: Design and Funding

Time

Responsibility:

ACTION: Sunrise Theatre Plan for 2022: Direction

PRIORITY
<i>Mgmt</i>

Key Issues

- Programs
-

Activities/Milestones

1. Prepare Report on Next Year 5/22
2. Prepare FY 23 budget proposal 5/22
3. **BUDGET WORKSHOP:** Budget FY 23 Presentation and Direction 7/22
4. **DECISION:** Budget FY 23 Funding 9/22

Time

Responsibility: Sunrise Theatre Executive Director

► **Management in Progress 2022**

			TIME
5	1. SHIP Home Rehabilitations	FIN	Ongoing
5	2. Allegany Franciscan Ministries Collaboration	FIN	Ongoing
5	3. Sunrise Theatre Corporate Sponsorships, Donors and Members: Increase	SR	Ongoing
5	4. Sunrise Theatre Marketing: Expansion	SR	Ongoing
5	5. Sunrise Theatre: Grants	SR	Ongoing
5	6. Sunrise Theatre Foundation: Fund Raising Event (2)	SR	Ongoing
5	7. SHIP/First Time Homebuyers Down Payment Assistance Program	FIN	Ongoing
5	8. Sunrise Theatre New Website: Development	SR	6/22
5	9. Sunrise Theatre Volunteer Program: Expansion	SR	Ongoing
5	10. Marina Security: Installation	M	11/22
5	11. Annual Highwaymen Heritage Trail Art Show and Festival 2023	FIN	2/23

► **Major Projects 2022**

			TIME
5	1. Indian Hills Golf Course Projects	GOLF	
	a. Final Site Plan for Clubhouse		9/22
	b. Pickle Ball		12/22
	c. Palm Tree Clean-Up		Ongoing
5	2. Fenn Park Reconstruction Project – Phase 2: Construction	PW	6/22-4/23
5	3. Pickleball Courts at Jaycee Park: Construction	PW	6/22
5	4. Porpoise Park: Construction	CE	5/22
5	5. Jaycee Park Connectivity Improvements: Design	PW	12/22
5	6. Savannah Recreation Trail Connectivity to Indian Hills Recreation Area: Design	PW	1/23
5	7. Youth Recreation Programs Expansion	PW	10/22
5	8. Community Broadband Access/Digital Divide: Report from FPUA	FPUA	[]

Policy Calendar 2022

MONTH

February 2022

1. **DECISION:** Wave Garden Final Adoption
2. **DECISION:** Mobility Action Plan Final Proposal and Contract
3. **DECISION:** King's Landing Site Plan Approval
4. **CONFERENCE AGENDA:** Sunrise Theatre Future Report Presentation, Goals and Direction
- 5.
- 6.
- 7.
- 8.
- 9.
- 10.

MONTH

March 2022

1. **DECISION:** PBA Contract
2. **DECISION:** City Surplus Properties Annual List Direction
3. **DECISION:** Annexation Strategy Presentation and Direction
4. **DECISION:** Downtown Development Master Plan Funding Direction
5. **FPRA DECISION:** Economic Incentives Award Grant
- 6.
- 7.
- 8.
- 9.
- 10.

MONTH

April 2022

1. **REPORT:** Legislative Advocacy Status Update and Options
2. **DECISION:** Parking Strategy Report Approval and Direction
3. **CONFERENCE:** Neighborhood Identity and Branding Presentation and Direction
4. **DECISION:** King's Landing Land Conveyance
5. **DECISION:** Seaplanes Facility Funding and Design
6. **REPORT:** Community Policing Expansion Update
7. **DECISION:** City Marketing Program Contract
- 8.
- 9.
- 10.

MONTH

May 2022

1. **JOINT MEETING**– Mayor and City Commission and FPUA Board
2. **DECISION:** Award Contract for Street Re-surfacing Construction
3. **FPRA DECISION:** Wayfinding Signage Presentation, Direction and Funding
4. **DECISION:** Island Reclamation Plant Relocation Debt Restructure and Rate Approval
5. **DECISION:** Landscape Code 1st Reading
6. **CONFERENCE AGENDA:** Recreation Programs Expansion Report Presentation and Direction
7. **CONFERENCE AGENDA:** Sunrise Theatre Future Direction
- 8.
- 9.
- 10.

MONTH

June 2022

1. **DECISION:** ARP Additional Project Direction
2. **CONFERENCE AGENDA:** Parks and Playgrounds Upgrade Report Presentation and Direction
3. **DECISION:** Landscape Code 1^{2nd} Reading
4. **DECISION:** Smart City Initiative Agreement with FPUA
5. **DECISION:** Sunrise Theatre Future Direction
- 6.
- 7.
- 8.
- 9.
- 10.

MONTH

July 2022

1. **BUDGET WORKSHOP:** Budget FY 23 Presentation and Direction
 - a. Police Staffing
 - b. City Compensation – Critical Positions
 - c. Parks and Playgrounds Upgrades
 - d. Neighborhood Identity and Branding
 - e. Police Psychologist
 - f. Recreation Programs Expansion
 - g. Sunrise Theatre Program Plan
2. **REPORT:** Homeless Update, Discussion and Next Steps
3. **DECISION:** Indian River Drive Interlocal Agreement with St. Lucie County
4. **REPORT:** Clean and Safe Building Demolition Update Presentation
5. **DECISION:** Edgartown Code Revisions
- 6.
- 7.
- 8.
- 9.
- 10.

MONTH

August 2022

1. **CONFERENCE AGENDA:** Legislative Advocacy Presentation and Direction
- 2.
- 3.
- 4.
- 5.
- 6.
- 7.
- 8.
- 9.
- 10.

MONTH

September 2022

1. **DECISION:** Budget FY 23 Funding
2. **DECISION:** Legislative Advocacy Direction and Funding
3. **CONFERENCE AGENDA:** Greenway Trail Development Presentation and Direction
4. **DECISION:** Fisherman's Wharf 1st Reading
5. **DECISION:** 1st Floor Utilization Sunrise Center: Use Direction/Tenant
- 6.
- 7.
- 8.
- 9.
- 10.

MONTH

October 2022

1. **CONFERENCE AGENDA:** Entrances and Gateways Beautification Presentation and Direction
2. **DECISION:** Service Boundary Agreement Approval with St. Lucie County
3. **DECISION:** Port Re-Zoning 1st Reading
4. **DECISION:** Fisherman's Wharf 2nd Reading
5. **CONFERENCE AGENDA:** Community Engagement Strategy Report Presentation and Direction
- 6.
- 7.
- 8.
- 9.
- 10.

MONTH

November 2022

1. **DECISION:** Entrances and Gateways Beautification Funding Direction
2. **CONFERENCE AGENDA:** Downtown Development Master Plan Presentation and Direction
3. **CONFERENCE AGENDA:** Mobility Action Plan Draft Plan Presentation and Direction
4. **CONFERENCE AGENDA:** City Marketing Plan Direction
- 5.
- 6.
- 7.
- 8.
- 9.
- 10.

MONTH

December 2022

1. **DECISION:** Street Lights Maintenance Agreement with FPUA
2. **REPORT:** Planning and Development Policies and Processes Presentation and Discussion
3. **DECISION:** Greenway Trail Historic Downtown Route
4. **CONFERENCE AGENDA:** South Beach Overlay Plan Presentation and Direction
5. **DECISION:** Port Re-Zoning 2nd Reading
- 6.
- 7.
- 8.
- 9.
- 10.