



# **FORT PIERCE**

## **2024 STRATEGIC PLAN**



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serve

# ACTION ITEM 1 : Comprehensive Ordinance Review and Update: Completion and Adoption

## KEY ISSUES

- Outdated Ordinances
- Language Clarification
- Streamlining Processes
- P-Card
- Construction Manager-at-Risk
- Time for Legal Review
- Establishment Veterinary Clinic
- Noise Impact on Current Development Project(s)
- Liens Issues
- First Contact for Nuisance Violations
- Sign Attached to Poles/Signals/ Stop Signs
- Timely Disposal of Pick-Up Signs
- Signs Associated with City-Support Events

### APRIL 2024 UPDATE

All action items are progressing as planned

## MILESTONES

A. PLANNING AND ZONING ORDINANCE – DEFINITIONS, USE TABLE AND CONDITIONAL USES		
1.	Prepare final drafts	6/24
2.	Complete legal review	7/24
3.	Planning Board: Review and Recommendations	9/24
4.	DECISION: Planning and Zoning Ordinance Adoption	11/24
B. PARKS ORDINANCE		
1.	Complete legal review	6/24
2.	DECISION: Park Ordinance Adoption	7/24
C. PURCHASING ORDINANCE		
1.	Complete legal review	7/24
2.	DECISION: Purchasing Ordinance Adoption	11/24
D. NUISANCE ORDINANCE		
1.	COMMISSION DAY MEETING: Nuisance Ordinance Review and Discussion	2/24
2.	Prepare final draft	4/24
3.	Complete legal review	5/24
4.	DECISION: Nuisance Ordinance Adoption	6/24
E. ANIMAL CONTROL ORDINANCE		
1.	Finalize ordinance with St. Lucie County	7/24
2.	DECISION: Animal Control Ordinance Adoption	9/24
F. NOICE ORDINANCE		
1.	Final legal review	8/24
2.	DECISION: Noise Ordinance Adoption	9/24

**Responsibility: City Manager**

## ACTION ITEM 2 : City Services and Staffing Plan for Growth - Direction and Funding

### KEY ISSUES

- Standardized Job Descriptions
- Homestead Cap Growth: 2%
- Millage Rate
- Increasing Operating Costs
- Population Growth
- Growth in Demands for Service
- Average Households: \$300Annual Contribution to Ad Valorem Taxes
- Finding Quality City Workforce
- Very Competitive Labor Market
- Limited Organization Capacity for Additional Work
- Changing Workforce Expectations
- Future Use of AI by City
- Residents Lack of Understanding City Services, Finances and Taxes, Growth Impact
- Contracting for City Services
- Link to Boundary Discussion

### MILESTONES

1.	Administrative Service Director provides structure for Department Director Reports	5/24
2.	Department Director Report to City Manager – Service Levels, Staffing Needs and Salary Markets	5/24
3.	Prepare proposed Budget FY2025	7/24
4.	BUDGET WORKSHOP: Budget FY2025 Presentation, Discussion and Direction	7/24
5.	DECISION: Budget FY2025 Adoption	9/24

*Responsibility: City Manager*

### APRIL 2024 UPDATE

Progressing as planned



**ACTION ITEM 3 : Major Road Improvement Strategy - Outcomes, Report with Options, Funding Mechanism, Direction and City Actions/Project Priority**

**KEY ISSUES**

- Growth
- Increasing Traffic Volume
- Working with St. Lucie County
- Working with FDOT
- Identification of Roads
- Funding Mechanism for Projects
- Project Timing
- County CIP for Roads and ROW

**MILESTONES**

1.	Identify roads – major corridors	5/24
2.	Review current projects and plans	5/24
3.	Review funding mechanisms	5/24
4.	Prepare Report	6/24
5.	CIP WORKSHOP: CIP Budget FY2025 Road Report Presentation, Discussion and Direction	7/24

*Responsibility:* Deputy City Manager - Public Services

**APRIL 2024 UPDATE**

Major corridors are being identified, jurisdiction is being determined and future projects are being categorized to aid in developing strategies and direction for improved roadway capacity and safety. Preliminary report on schedule for first week of June 2024.



## ACTION ITEM 4 : Street Lights - Services Level, Direction, Funding and City Actions

### KEY ISSUES

- Dark Areas in Community – Lights Out – Noticed by our Residents
- Decorative Lighting – Procurement 8-12 months Delays
- Requests for Replacement Lights
- Enhanced Coordination: UA and Public Works
- Revised Replacement Process
- Follow-Up: Work Completed
- Timely Repair and Replacement
- Regular Nightly Street Light Inspections
- Street Light Design Alternatives
- FDOT Lighting Requirements
- Community Dialog and Explanation to Residents
- Street Light Inventory
- Street Light Inventory Space
- Additional Cost for Inventory
- Funding

### MILESTONES

1.	Prepare Report on Updated Process between FPUA and Public Works	6/24
2.	COMMISSION DAY MEETING: Street Light Report Presentation and Discussion	6/24
3.	Prepare budget proposal for inventory and inventory space	7/24
4.	BUDGET WORKSHOP: Budget FY2025 Street Light Inventory and Inventory Space	7/24
5.	DECISION: Budget FY2025 Adoption Funding for Street Lights	9/24

**Responsibility: FPUA Utilities Director**



## ACTION ITEM 5 : Five-Year Financial Plan - Development (including Projections)

### KEY ISSUES

- Population Growth
- Growing Demands for City Services
- Dynamic Economic Environment
- Interest Rates
- Increasing Operating Costs
- Increasing Project Costs

MILESTONES		
1.	Prepare 5-Year Financial Plan	6/24
2.	BUDGET WORKSHOP: Budget FY2025 Financial Plan Presentation and Discussion	7/24
<i>Responsibility: Finance Director</i>		

### APRIL 2024 UPDATE

The process for the budget preparation begins in May. The proposed budget meetings and workshop schedule dates will be provided to the City Manager no later than Friday, May 10th.

## ACTION ITEM 6 : St. Lucie County - Key Issues, Direction and City Actions

### KEY ISSUES

- Homeless
- Harbor Point/Park Point Park Plan
- Row Management and Maintenance
- Annexation
- Delaware Avenue Update
- TRC Development Process
- Opioid Abatement Strategy
- Quiet Zones

MILESTONES		
1.	JOINT MEETING WITH BOARD OF COUNTY COMMISSIONERS	5/24
<i>Responsibility: City Clerk</i>		

### APRIL 2024 UPDATE

Awaiting possible meeting dates from the County



## ACTION ITEM 7 : Law Enforcement Impact Fees - Review, Refinement and Expenditure Direction (with St. Lucie County)

### KEY ISSUES

- Legal Framework
- Coordination with St. Lucie County
- Use of Funds
- Capital Needs of Police Department
- 90 Day Notification Requirement

### APRIL 2024 UPDATE

Addendum to final report - working with consultant regarding statutory requirements and reporting standards

### MILESTONES

1.	Develop proposal for Law Enforcement Impact Fees	3/24
2.	Finalize Report	4/24
3.	DECISION: Law Enforcement Impact Fee Adoption	6/24
4.	Notification to community	7/24
5.	Date: Implementation	10/24

*Responsibility:* Planning Director

## ACTION ITEM 8 : Management Succession Plan and Preparedness - Update Report and Next Steps

### KEY ISSUES

- City Engineer
- Police Chief
- Marina Director
- City Manager with Plan

### APRIL 2024 UPDATE

The City Manager met individually with members of the City Commission to provide an update on the current reorganization strategy. Updates will be provided as the reorganization strategy evolves.

### MILESTONES

1.	BRIEFING REPORT: Update on Management Succession Status and Upcoming Next Steps	5/24
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*Responsibility:* City Manager



## ACTION ITEM 9 : Traffic Signal Intersections Maintenance - Report with Options, Direction and Actions

### KEY ISSUES

- Equipment for Maintenance
- Temporary Solution with Private Sector
- Significant Maintenance Needs
- No Bids on RFP – Little Interest in Private Sector

MILESTONES		
1.	Implement Temporary Solution	2/24
2.	Prepare 6-Month Evaluation Report	9/24
3.	Present Report to City Manager	10/24

*Responsibility: Deputy City Manager - Public Services*

### APRIL 2024 UPDATE

A time and material contract has been entered into with Econolite Systems, for traffic signal maintenance services. The agreement began on March 5, 2024 on a month-to-month basis. Positive results have been observed since the inception of this agreement. Data is being compiled for the 6-month evaluation report.



**ACTION ITEM 10 : Labor Negotiations and Contracts - Approval**

**KEY ISSUES**

- Wages
- Benefits
- Guidelines for Negotiation
- Compensation Market

**APRIL 2024 UPDATE**

**TEAMSTERS**

- Met on May 9th. Conducted first negotiations meeting.
- Teamsters have until May 30th to file their recertification application and provide a copy to the City.

**PBA OFFICERS**

- Initial negotiations to be scheduled in late May or early June.

**PBA SERGEANTS & LIEUTENANTS**

- Initial negotiations to be scheduled in late May or early June.

**MILESTONES**

**A. TEAMSTERS**

1.	Meet with Union	5/24
2.	Union Re-Certification	6/24
3.	Negotiations	7/24
4.	DECISION: Teamster Labor Contract	9/24

**B. PBA OFFICERS**

1.	Negotiation	6/24
2.	DECISION: PBA Officers Contract	9/24

**C. PBA SERGEANTS & LIEUTENANTS**

1.	Negotiation	6/24
2.	DECISION: PBA Sergeants & Lieutenants Contract	9/24

**Responsibility: Deputy City Manager - Administrative Services**



## ACTION ITEM 11 : Street Sweeping Service Level - Report, Direction and Funding

### KEY ISSUES

- Equipment Order Time and Delivery
- Parking Regulations
- Alternative Schedule
- Resource Needs
- Service Level(s)
- Link to Beauty Community
- Community Expectations

MILESTONES		
1.	Prepare report on equipment, alternative schedule and resources needs	2/24
2.	COMMISSION DAY MEETING: Street Sweeping Report Presentation and Discussion	8/24

**Responsibility:** Deputy City Manager - Public Services

### APRIL 2024 UPDATE

The new street sweeper arrival has been delayed once again. Estimated delivery date is expected by the end of June 2024. A meeting is scheduled with the vendor for the second week of May to try and expedite delivery.

Report before City Commission at a Conference Agenda is requested to be delayed until August 2024 to have time to evaluate new equipment performance.



## ACTION ITEM 12 : Customer Service and Working Remotely/Flexible Hours - Update Report

### KEY ISSUES

- City Policy
- City Employee Expectations
- Emerging Workforce Expectations
- Consistency within City Government
- Impacts on City Operations and Processes

### MILESTONES

1.	Finalize policy changes and submit to City Manager	5/24
2.	Report to City Manager	5/24
3.	City Manager Decision	6/24

**Responsibility:** Deputy City Manager - Administrative Services

### APRIL 2024 UPDATE

#### REMOTE WORK/FLEX SCHEDULING

- In progress.
- New considerations have caused us to rethink our approach. We have discussed this internally and will make revisions to present it to the City Manager.



# Live Well Now



## ACTION ITEM 1 : Annexation Strategy and Action Plan - Overall Direction and Decision

### KEY ISSUES

- Focus on Commercial Areas
- Residential Areas not Cost Effective for the City
- Legal Restrictions
- Utilities as an Incentive
- Ability of City to Service
- Squaring City Boundaries
- Urban Services Boundary Review
- Voluntary Annexation

### MILESTONES

1.	Identify potential areas for annexation	3/24
2.	Develop Overall Strategy and Specific Action Plan	4/24
3.	COMMISSION DAY MEETING: Annexation Strategy and Action Plan Presentation, Discussion and Direction	7/24
4.	DECISION: Specific Annexation Agreement	7/24

*Responsibility: Planning Director*

### APRIL 2024 UPDATE

Will present a discussion of a potential annexation strategy at July 8th Commission Day meeting.

## ACTION ITEM 2 : 13th Street Improvements - Direction and Funding

### KEY ISSUES

- Funding Mechanism
- Overall Design
- Segment: Orange Avenue to Virginia

### MILESTONES

1.	Identify funding source(s)	6/24
2.	Prepare Report on 13th Street Improvements	6/24
3.	BUDGET WORKSHOP: Budget FY 25 Report on 13th Street Improvement Project	7/24
4.	Update Design Plan	9/24

*Responsibility: Deputy City Manager - Public Services*

### APRIL 2024 UPDATE

13th Street – Phase II (Georgia Avenue to Orange Avenue) plans are currently being revised and prepared for construction bidding. This work is being done in anticipation of a grant award from the state legislature in the amount of \$2,000,000.

### ACTION ITEM 3 : Lincoln Park Corridor Redevelopment/Zoning Code Revision - Update Report and Adoption

**KEY ISSUES**

- Entrance
- Lot Size
- Zoning Code Revision

**APRIL 2024 UPDATE**

The zoning code amendment is part of the 'innovative residential development' code - update at May AHAC, scheduled for May Technical Review Committee. On schedule for adoption in August.

**MILESTONES**

1.	Complete legal review of Zoning Code Revision	3/24
2.	Planning Board: Review	5/24
3.	DECISION: Lincoln Park Corridor Redevelopment/ Zoning Code Revision	8/24

*Responsibility: Planning Director*

### ACTION ITEM 4 : Neighborhood Identity and Branding - Consultant Selection and Neighborhood Identification

**KEY ISSUES**

- Outcomes
- Best Practices
- Neighborhoods
- Methodology
- Costs
- Funding

**APRIL 2024 UPDATE**

Progressing as planned

**MILESTONES**

1.	Identify consultant	3/24
2.	DECISION: Award Consulting Contract for Neighborhood Identity and Branding	6/24
3.	Develop comprehensive report	12/24
4.	COMMISSION DAY MEETING: Neighborhood Identity and Branding Report Presentation, Discussion and Direction	1/25

*Responsibility: City Manager*

## ACTION ITEM 5 : Port Development - Re-Zoning Direction

### KEY ISSUES

- Port Zoning
- Stakeholder Meeting
- Working with St. Lucie County

### APRIL 2024 UPDATE

Final draft approved by Legal, County and property owners – scheduled for final TRC and Planning Board in May – on schedule for adoption in August.

### MILESTONES

1.	Complete legal review of Port Re-Zoning	3/24
2.	Planning Board: Review	4/24
3.	DECISION: Port Zoning Revisions Adoption	8/24

*Responsibility:* Planning Director

## ACTION ITEM 6 : Downtown Development Master Plan Implementation - Direction and Funding

### KEY ISSUES

- U. S. 1 Pedestrian Crossing at Avenue "A"
- 2nd Street Festival Street
- Marina Square Improvements
- Veteran's Park Improvements

### APRIL 2024 UPDATE

Preparation of report to be presented at the CIP workshop in July.

### MILESTONES

1.	Update each project (4)	6/24
2.	CIP WORKSHOP: CIP Budget 25 Downtown Project Updates (4)	7/24

*Responsibility:* Deputy City Manager - Public Services



**ACTION ITEM 7 : Comprehensive Plan Update - Direction**

**KEY ISSUES**

- Legislative Changes
- Affordable Housing
- Accessory Dwelling Units
- Small Lots
- Transportation Concurrency
- Zoning Categories

**MILESTONES**

1.	DECISION: Award Contract Continuing Service for Comprehensive Plan Update	5/24
2.	Complete update	2/25
3.	Planning Board: Review	4/25
4.	DECISION: Comprehensive Plan Update Adoption	5/25

*Responsibility: Planning Director*

**APRIL 2024 UPDATE**

Continuing Services Agreement is being finalized.



**ACTION ITEM 8 : Delaware Avenue Corridor Development - Update Report, Direction and City Actions**

**KEY ISSUES**

- Link to Joint Meeting with St. Lucie County Commission
- Outcomes
- Options
- City Actions
- County Project
- Segment: 17th to Hartman

MILESTONES		
1.	Prepare Report	5/24
2.	REPORT: Delaware Avenue Corridor Development	6/24
<i>Responsibility: FPUA Utilities Director</i>		

**ACTION ITEM 9 : On-Demand Public Transportation - Direction and City Actions**

**KEY ISSUES**

- Service Level
- Contract
- Implementation
- Service Boundary Expansion
- 7 Day a Week Services

MILESTONES		
1.	FPRA DECISION	2/24
2.	Negotiate contract	5/24
3.	DECISION: Award Contract for On-Demand Transportation	5/24
4.	Implementation: On-Demand Service	7/24
<i>Responsibility: City Manager</i>		

**APRIL 2024 UPDATE**

Progressing as planned



## ACTION ITEM 10 : Seaplanes Facility and Service - Permitting, Design and Construction

### KEY ISSUES

- Permitting
- Construction

### APRIL 2024 UPDATE

Plans have been submitted to the Florida Department of Environmental Protection (FDEP) and the Army Corp of Engineers (ACOE) for approval. We are anticipating final review and approval by December 2024.

### MILESTONES

1.	Complete Permitting - Receive Permits	12/24
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*Responsibility:* Deputy City Manager - Public Services

## ACTION ITEM 11 : Resilient City Strategy/Action Plan Implementation - Report, Direction on Next Steps and City Actions

### KEY ISSUES

- Definition
- Projects
- Funding Mechanism
- Resiliency Framework
- Resiliency Study
- Stormwater Master Plan

### APRIL 2024 UPDATE

The Building Director is in the process of hiring of a Resiliency Manager,

### MILESTONES

1.	Hire Resiliency Manager/Coordinator	6/24
2.	Establish Resiliency Framework	12/24
3.	Identify CIP Projects	6/24
4.	CIP WORKSHOP: CIP Budget 25 Resiliency Projects Presentation and Discussion	7/24
5.	Complete Resiliency Study and Stormwater Master Plan	1/25
6.	COMMISSION DAY MEETING: Resiliency Study and Stormwater Master Plan Presentation and Discussion	2/25

*Responsibility:* Deputy City Manager - Public Services

**ACTION ITEM 12 : Beachside Parking Pilot Study - Implementation, Evaluation and Future Direction**

**KEY ISSUES**

- Outcomes
- Parking Pilot
- Jetty Park
- South Causeway Park

**MILESTONES**

1.	Presentation to Committee	2/24
2.	DECISION: Parking Pilot Study Direction	4/24

*Responsibility: Community Response Director*

**APRIL 2024 UPDATE**

Recommendation from evaluation committee complete and being presented to the City Commission 5/6/2024.

**ACTION ITEM 13 : Short-Term Rental Regulations- Legal Update, Direction and City Actions**

**KEY ISSUES**

- Fee Schedule

**MILESTONES**

1.	Prepare Annual Fee update	5/24
2.	COMMISSION DAY MEETING: Short-Term Rental Fee Update Discussion and Direction	6/24

*Responsibility: City Clerk*

**APRIL 2024 UPDATE**

Progressing as planned



**ACTION ITEM 14 : Agricultural Zoning: Concept, Direction and Ordinance Amendments**

**KEY ISSUES**

- Zoning Changes
- Link to Comprehensive Planning Update

**APRIL 2024 UPDATE**

Advised to combine with Comprehensive Plan Update

**MILESTONES**

1.	Complete update	11/24
2.	Planning Board: Review	12/24
3.	DECISION: Comprehensive Plan Update/Agricultural Zoning Adoption	2/25

*Responsibility: Planning Director*



# engage



**ACTION ITEM 1 : Proactive City/Community Marketing Strategy Expansion - Outcomes, Report with Options, Direction and City Actions**

**KEY ISSUES**

- Proactive Marketing
- Telling the City’s Story
- Continue to Enhance the Image of Fort Pierce
- Promoting “Small Town Feeling”
- Showcasing City Government
- Showcasing Fort Pierce Community
- Need for Community Market Analysis – More Informed Community
- Marketing beyond Departmental Capacity
- Best Practices – Public and Private
- Message for our Community
- Changing Perceptions/ Misperceptions of Fort Pierce
- Ad Agency to Market Fort Pierce
- Marketing: to our Community and Outside World
- Major Topics
- Partnership with FPUA
- Community Partners

MILESTONES		
<b>A. MAJOR ATTRACTION MARKETING</b>		
1.	Team develops proposal for marketing major Fort Pierce attractions	5/24
2.	Proposal presented to City Manager	5/24
3.	REPORT: Major Attraction Marketing	6/24
<b>B. MARKETING CITY SUCCESSES</b>		
1.	Prepare Action Plan	5/24
2.	REPORT: City Successes Marketing	6/24
<b>C. COMPREHENSIVE PROACTIVE MARKETING PROGRAM - COMMUNITY AND OUTSIDE WORLD</b>		
1.	Issue RFQ	5/24
2.	Review proposal - scope, costs	6/24
3.	Develop budget proposal	6/24
4.	BUDGET WORKSHOP: Budget FY2025 City Marketing Presentation, Discussion and Direction	7/24
5.	DECISION: Budget FY2025 Adoption	9/24

*Responsibility: Deputy City Manager - Administrative Services*

**APRIL 2024 UPDATE**

**MAJOR ATTRACTION MARKETING**

- In progress.

**MARKETING CITY SUCCESSES**

- In progress.

**ISSUE RFQ**

- In progress.

**ACTION ITEM 2 : “One Fort Pierce” Community – Strengthening - Next Steps**

**KEY ISSUES**

- What Does “One Fort Pierce” Mean to You?
- Incorporate in City Website – Personal Link to Residents

**MILESTONES**

1.	<del>Complete “One Fort Pierce” community Mural on Solid Waste Truck</del>	Complete
2.	Link to Community Marketing Action	Ongoing

*Responsibility:* Deputy City Manager - Administrative Services

**APRIL 2024 UPDATE**

Completed and sent to Public Works on 4/2/2024

**ACTION ITEM 3 : Community Listening Action Plan**

**KEY ISSUES**

- Town Hall Meeting – Unstructured Agenda
- Outreach to Residents

**MILESTONES**

1.	Conduct Town Hall Meeting	TBD
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*Responsibility:* Mayor and City Commissioners

**ACTION ITEM 4 : Community Survey - Development, Completion and Report to City Commission**

**KEY ISSUES**

- Findings
- Learning Points
- Potential Actions
- Use Technology for Feedback and Emergency Management – Texting and Social Media
- Reaching out to Youth

**MILESTONES**

1.	Complete survey and prepare report	4/24
2.	CONFERENCE AGENDA: Community Survey Presentation and Discussion	5/24

*Responsibility:* City Manager

**APRIL 2024 UPDATE**

Progressing as planned

## ACTION ITEM 5 : Community Events and Festivals - Permitting Fee, Quality Control, Evaluation and Direction

### KEY ISSUES

- Increasing Costs
- Expectations of City Government
- Cost Recovery
- Parking
- Fee Structure
- Types of Events
- City Role
- City Degree of Support
- Funding Mechanisms
- Impacts on Daily Operations
- Community Building – Residents Involved and Meeting Residents
- Market Analysis: City Fee Structure
- Facility: Size, Needs, Renovation or New
- Link to Downtown Master Plan
- Fort Pierce Yacht Club Lease of City Building
- Link to Seaplane Facility
- Location with Water View

### MILESTONES

1.	Update and revise presentation	6/24
2.	COMMISSION DAY MEETING: Community Events and Festivals Presentation, Discussion and Direction	7/24

**Responsibility:** Deputy City Manager - Administrative Services

### APRIL 2024 UPDATE

In progress

## ACTION ITEM 6 : Celebrating Community Heroes Implementation: Next Steps

### KEY ISSUES

- Resolution for Program
- Costs/Fees
- Criteria: Heroes

### MILESTONES

1.	Prepare final draft resolution	4/24
2.	DECISION: Resolution for Celebrating Community Heroes – Banners Program	5/24

**Responsibility:** Deputy City Manager - Public Services

### APRIL 2024 UPDATE

Anticipating resolution to be adopted in July 2024.



# Beauty

**ACTION ITEM 1 : City Beautification Strategy and Action Plan - Goals/ Outcomes, Best Practices, Report with Options, Direction, Funding and City Actions**

**KEY ISSUES**

- Desired Outcomes
- Problems/Opportunities
- Best Practices
- Program Options
- City Role
- Costs
- Funding Mechanism
- Foreclosed Property and Direction

MILESTONES		
1.	Prepare update Report on Foreclosed Properties	3/24
2.	CONFERENCE AGENDA: Foreclosed Property Inventory and Direction	3/24
3.	Complete Community Beautification Code Report	3/24
4.	Complete update of current City Beautification Program/Strategy and Actions for next year	5/24
5.	CONFERENCE AGENDA: City Beautification Strategy/ Program Presentation and Discussion	6/24

**APRIL 2024 UPDATE**

- Currently 7 properties were forwarded to the foreclosure attorney, 3 properties settled prior to being sent to the attorney with 2 in the process of being complied/settled.
- The City Attorney’s office is reviewing the current foreclosure process with recommended changes to be considered for approval on 5/20/2024 by the City Commission.
- The May meeting of the Keep Fort Pierce Beautiful has been cancelled. The committee is trying to schedule a meeting for July 2024.
- Community Clean-up scheduled for June 1, 2024.

*Responsibility: Community Response Director;  
Deputy City Manager - Public Services*



## ACTION ITEM 2 : Housing Authority Property Maintenance/Condition - Discussion with FPHA and City Action

### KEY ISSUES

- Housing Authority Property Conditions and Appearance
- Property Management
- Compliance with City Codes
- City Role
- Lack of Maintenance

### MILESTONES

- |    |  |      |
|----|--|------|
| 1. | Identify problem areas – condition and appearance                              | 5/24 |
| 2. | Meeting with Mayor/City Manager and Housing Authority Chair/Executive Director | 6/24 |

*Responsibility:* Community Response Director

### APRIL 2024 UPDATE

Pending - work in progress

## ACTION ITEM 3 : Orange Avenue Beautification Action Plan (including Complete Streets)

### KEY ISSUES

- West of 33rd Street
- 17th Street to Kings Highway
- FDOT Control of Roads
- Outside City Limits
- Unattractive Corridor

### MILESTONES

- |    |                          |          |
|----|--------------------------|----------|
| 1. | <del>Approach FDOT</del> | Complete |
| 2. | Receive FDOT Response    | 10/24    |

*Responsibility:* Deputy City Manager - Public Services

### APRIL 2024 UPDATE

Orange Avenue, 32nd Street east to US 1 will be under construction beginning May 2024. The FDOT contractor will provide safety upgrades throughout the corridor to include ADA accessibility upgrades, lighting improvements and pavement resurfacing. The duration of construction will be 259 days, ending July 2025.

## ACTION ITEM 4 : Housing Minimum Living Standards Program and Enforcement Tools - Definition, Best Practices, Report with Options, Direction, Community Information/Education and Initial Implementation

### KEY ISSUES

- Concept Definition
- Desired Outcomes
- Major Problems
- Frequent “Flyers”
- Best Practices
- Compliance/Enforcement Tools
- Special Magistrate Expectations and Contract
- City Role
- Landlord Responsibilities
- Landlord Accountability
- Landlords Putting the Burden on Tenants
- Impacts on Renters
- Protection the Interests of Renter

MILESTONES		
1.	Investigate concept and best practices	6/24
2.	Identify major problems for our Fort Pierce community	6/24
3.	Prepare comprehensive report with options and recommendations, including an implementation plan	10/24
4.	COMMISSION DAY MEETING: Minimum Housing Living Standards and Tools Report Presentation, Discussion and Direction	11/24

*Responsibility: Building Director*

### APRIL 2024 UPDATE

We will be scheduling a meeting shortly with all pertinent departments to finalize the points for presentation to the Commission

## ACTION ITEM 5 : Entrances/Gateways Plan - Development and Adoption

### KEY ISSUES

### APRIL 2024 UPDATE

Progressing as planned

MILESTONES		
1.	Identify locations	Complete
2.	Complete permitting	5/24
3.	Complete installation	7/24

*Responsibility: City Manager*

**ACTION ITEM 6 : Mural Projects 2024 (2) - Direction**

**KEY ISSUES**

- Locations
- Artists
- Artist Agreement

**APRIL 2024 UPDATE**

Progressing as planned

**MILESTONES**

1.	Call for artists	5/24
2.	Identify artists	6/24
3.	DECISION: Award Contract for Mural Artists	6/24
4.	Start murals	7/24
5.	Complete murals	9/24

*Responsibility: City Manager*

**ACTION ITEM 7 : Annual Beach Renourishment - St. Lucie County and U. S. Army Corps of Engineers - Update**

**KEY ISSUES**

- St. Lucie County Project
- Bi-Annual Funding (2025)

**APRIL 2024 UPDATE**

City Manager’s Office to coordinate funding distribution schedule with Saint Lucie County staff

**MILESTONES**

<del>1.</del>	<del>FPRA Funding \$500,000</del>	Complete
2.	Complete Project	TBD

*Responsibility: City Manager*

## ACTION ITEM 8 : Landscape Code - Revision

### KEY ISSUES

- Code Revisions
- Maintenance Requirement
- Plants Surviving
- Natural Old Florida Feeling

### APRIL 2024 UPDATE

Preliminarily scheduled for Planning Board in July. On schedule for adoption in November.

### MILESTONES

1.	Complete legal review	5/24
2.	Planning Board: Review	7/24
3.	DECISION: Landscape Code Adoption	11/24

*Responsibility:* Planning Director

## ACTION ITEM 9 : Architectural Design Standards Ordinance - Direction and Adoption

### KEY ISSUES

- Ordinance Revision
- Historic District

### APRIL 2024 UPDATE

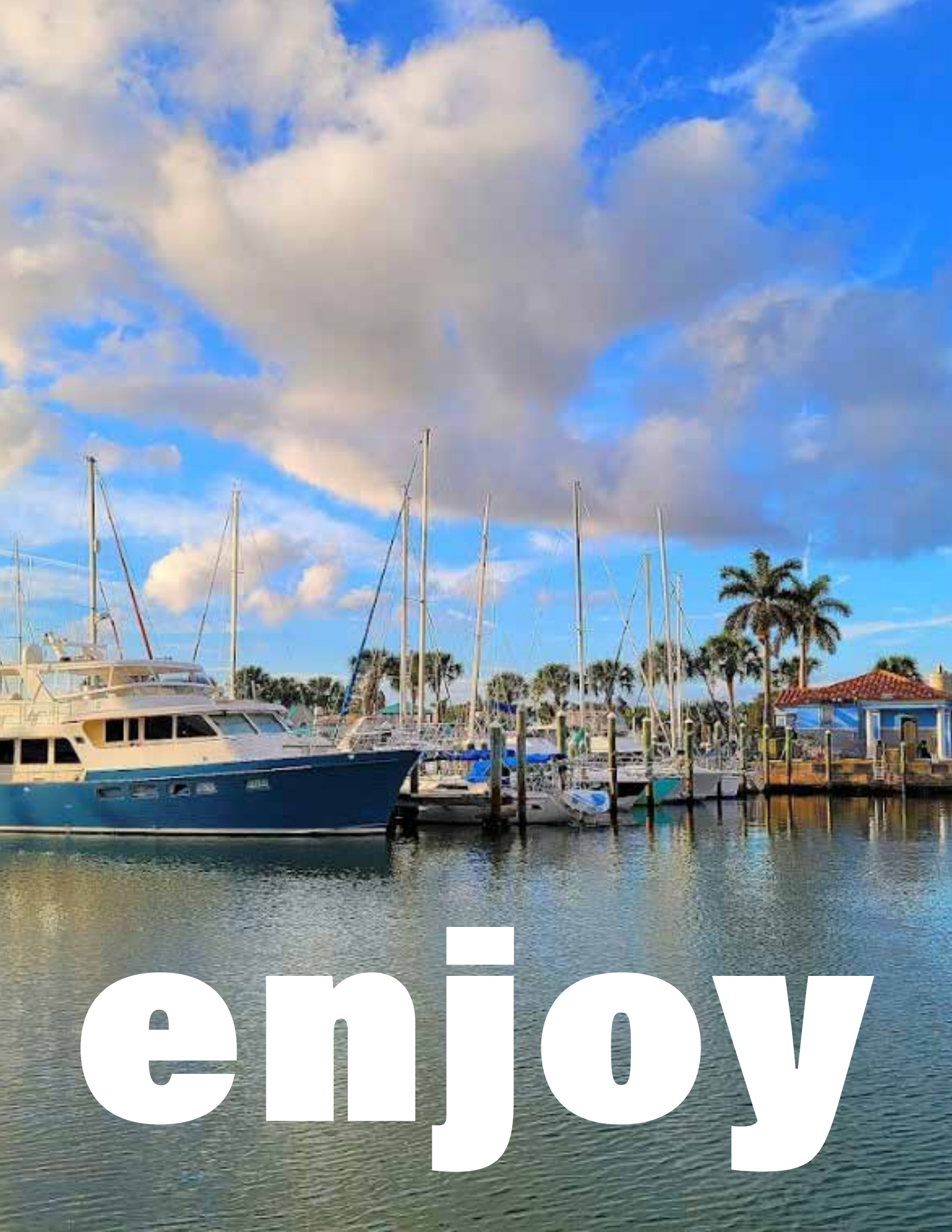
Preliminarily scheduled for Planning Board in July

### MILESTONES

1.	Complete legal review	5/24
2.	Planning Board: Review	7/24
3.	DECISION: Architectural Design Standards Ordinance Adoption	11/24

*Responsibility:* Planning Director





**enjoy**

**ACTION ITEM 1 : Homeless/Unhoused Residents Strategy: Goals/ Outcomes, Community Problem Analysis and Impacts, Best Service Needs, Report with Options, Direction and City Actions**

**KEY ISSUES**

- Resources for Daytime
- City Role
- St. Lucie County Role
- Community Needs
- Community Resources
- Scope of Services
- Partner: Operator
- Location
- Costs
- Funding Mechanism
- Facility Design
- Hotel/Motel Option and Purchase
- Mobile Unit: Scope of Services and Design
- One Centralized Location
- Homeless Veterans Housing Options
- Location: West Industrial Area

MILESTONES		
1.	Develop concept with a centralized facility and mobile unit	4/24
2.	Develop budget proposal	5/24
3.	BUDGET WORKSHOP: Budget FY 25 for Homeless Daytime Facility and Mobile Unit	7/24
4.	DECISION: Budget FY 25 Funding	9/24

*Responsibility: City Manager*

**APRIL 2024 UPDATE**

Progressing as planned



**ACTION ITEM 2 : Youth Recreational Programs and Activities Expansion - Needs, Report with Options, Direction and City Role/ Actions**

**KEY ISSUES**

- Community Needs
- Gaps
- Current Programs/Activities
- Level of Participation
- Locations
- Potential Additional Programs/ Activities
- Youth Recreational Trends
- Youth Recreational Realities
- City Role

**MILESTONES**

1.	Prepare youth recreation update	5/24
2.	COMMISSION DAY MEETING: Youth Recreation – What Has Been Done and Future Plan/Activities	7/24

*Responsibility: Deputy City Manager - Administrative Services*

**APRIL 2024 UPDATE**

In progress

**ACTION ITEM 3 : Sunrise Theatre Capital and Financial Plan - Development, Direction, Funding Mechanisms and City Actions**

**KEY ISSUES**

- Capital Needs
- Costs
- Funding Mechanism
- CIP Plan for Sunrise Theatre
- Sunrise Theatre Found Ownership of Building
- Major Facilities
- Sunrise Theatre Operating Model
- Marquee Upgrade
- Sunrise Theatre Foundation Fund Raising
- Operator Options

**MILESTONES**

1.	Develop a comprehensive CIP with projects and funding mechanism	5/24
2.	CIP WORKSHOP: CIP Budget FY 25 Sunrise Theatre CIP Presentation and Discussion	7/24
3.	DECISION: Budget FY 25 Funding for Sunrise Theatre CIP Projects	9/24

*Responsibility: City Manager*

**APRIL 2024 UPDATE**

Progressing as planned

**ACTION ITEM 4 : Cobb’s Landing - Report with Findings and Option, Direction, Issue RFP and Implementation**

**KEY ISSUES**

- City Retention of Land Ownership
- Building Condition
- Community Historic Traditions
- Development Options
- Length of Contract
- Contract End Date
- Financial Component

MILESTONES		
1.	Complete survey	4/24
2.	Complete building condition assessment and needs	7/24
3.	Prepare a comprehensive report with findings and options	9/24
4.	COMMISSION DAY MEETING: Cobb’s Landing Report Presentation, Discussion and Direction	10/24

*Responsibility: Marina Director*

**APRIL 2024 UPDATE**

As of 4/29/24 work in progress: Land survey report received from the Engineering Department that hired a surveyor to identify the property boundaries for Cobb’s Landing. A design consultant was hired to recreate the floor plan and document the condition of the facility, which includes the mechanical components. In addition, the design consultant has been tasked with identifying items that are needed to bring the building to current compliance.



**ACTION ITEM 5 : City Marina Expansion - Report with Options, Direction, Funding and City Actions**

**KEY ISSUES**

- Phase 1 – Marina Expansion
- Phase 2 – Internal Basin

**APRIL 2024 UPDATE**

As of 4/29/24, the City of Fort Pierce received the engineering contract from Tetra Tech for review. This contract includes dredging, permitting, environmental aspects, design and engineering of the dock expansion and replacement. It also includes the writing of 3 grants for future projects. Once reviewed by the Engineering Department and the final language is approved in the contract, it will be presented to the City Commission for approval.

**MILESTONES**

1.	Complete engineering design	2/25
2.	Complete permitting	2/25

*Responsibility: Marina Director*



## ACTION ITEM 6 : Indian Hills Clubhouse Facility/Pickleball Courts - Report with Options, Direction and Funding Mechanism

### KEY ISSUES

- Phase 1 Pickleball Courts
- Banquet Capacity Investigation
- Partnership Operator for Banquets
- City Role
- Cost
- Funding

**APRIL 2024 UPDATE**  
 Construction contract is currently being reviewed by legal. Final City Commission approval anticipated in June 2024. Improvements will include vehicular parking, golf cart parking and four (4) pickleball courts.

### MILESTONES

<del>1.</del>	<del>Conduct pre bid meeting</del>	Complete
<del>2.</del>	<del>Bid for Pickleball Courts</del>	Complete
<del>3.</del>	<del>DECISION: Award Contract for Pickleball Construction; Site Plan Approval</del>	Complete
4.	Open Pickleball Courts	10/24

*Responsibility: Deputy City Manager - Public Services*

## ACTION ITEM 7 : Little Jim Bait and Tackle Operations - RFP and Direction

### KEY ISSUES

- Services
- Contract

**APRIL 2024 UPDATE**  
 Final Draft of the RFP is being finalized.

### MILESTONES

1.	Issue RFP	5/24
2.	Evaluate responses and prepare recommendations	10/24
3.	DECISION: Little Jim Bait and Tackle Contract	12/24

*Responsibility: Marina Director*



## ACTION ITEM 8 : Animal Adoption Center Implementation - Next Steps (including Creation of 501c3 and Voucher Program Refinements)

### KEY ISSUES

- 501c3 Creation
- Park Yard Upgrade
- Clinic Opening
- Clinic Voucher Program
- Funding Mechanisms

### APRIL 2024 UPDATE

- Play yard fundraiser – raised \$3,000.00 for play yard upgrades. Obtaining prices for installing turf and a water feature.
- 501c3 – paperwork for Fort Pierce Paws for Progress, Inc. has been submitted. Will hopefully be able to start fundraising within the next 4 – 6 weeks. They have been meeting regularly and are making plans for several fundraising events.
- The bid for the proposed clinic is being presented for review and approval by the City Commission on 5/6/2024.
- Frank Valente, President and CEO of the Treasure Coast Humane Society, has indicated a willingness to share veterinarians to help staff the clinic. Future discussion to be had.

### MILESTONES

1.	<del>Initiate fund raising campaign for Play Yard</del>	Complete
2.	Create 501c3 organization	8/24
3.	Prepare report on clinic	8/24
4.	DECISION: Resolution on Clinic and Voucher Program	9/24
5.	Open Clinic	10/24

*Responsibility: Community Response Director*

## ACTION ITEM 9 : Smart City Initiative Development - Direction and Actions

### KEY ISSUES

- Downtown Fiber
- Airport Areas Fiber

### MILESTONES

1.	Prepare update report	11/24
2.	REPORT: Smart City Initiative Update	12/24

*Responsibility: FPUA Utilities Director*