



# Community Development Advisory Committee – FY 2022-23 Goal Setting





# Session Overview

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- Current goals and accomplishments
- Department Strategic Objectives
- CDAC Functions
- Quiet Reflection
- Sharing
- Prioritizing
- Recap/Consensus



# Increase Affordable Housing

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- Project Based Vouchers
  - HUD approved action plan in July
  - Expect to make awards this year
- Affordable Developments (1,269)
  - Dominion, 605 units
  - Gorman, 368 units
  - Mercy, 144 units
  - Cielo Apartments, 80 units
  - Bethany Crossing, 72 units



# Improve New Member Orientation

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- Subcommittee discussions:
  - Focus on CDAC purpose/role, less city processes
  - Overview of all funding sources
  - Individual division contributions
  - Review planning documents (the CDAC “road map”)
  - High level accomplishments
  - Varied educational opportunities



# Improve Grant Process

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- Glendale Connect implementation underway
- Council-approved Grant Investment Policies:
  1. Apply future CDBG program income or remnant funding to sustain Physical Improvement Program
  2. Apply future HOME program income or remnant funding to sustain Tenant Based Rental Assistance
  3. Apply future CARES Act program income or remnant funding to Public Services for Vulnerable Populations
  4. Limit annual grant applications to Public Services for Vulnerable Populations (15% CDBG allocation)
  5. Utilize solicitations, cooperative purchasing, or IGAs for all other investments



# Improve Performance Reporting

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- Focus has been on implementation of Glendale Connect
  - Dashboard KPIs in progress to cover subrecipient management, program outcomes and regulatory compliance
- Continued use of CAP dashboard for internal monitoring
- Intend to scope some projects with Organizational Performance for public-facing dashboards



# Community Services

**Mission:** We build community through impactful services.

**Vision:** We are the national model for innovative community services.



## Our Community

Improve  
Community  
Outcomes

### Intended Results

- Services match community need
- More internal/external collaboration
- Increased community satisfaction
- Reduce poverty



## Our Finances

Increase  
Flexible  
Funding

Improve &  
Increase  
Partnerships

- Increase funding diversity
- Increase program sustainability
- Bridge service gaps
- Minimize administrative burden
- Decrease reliance on federal funding



## Our Processes

Improve  
Policies &  
Procedures

Decrease  
Processing  
Time

Increase  
Community  
Education

- Updated processes & procedures
- Reduced red tape
- Increased engagement
- Increased productivity
- Time saved
- Increased accessibility to programs/services
- Share lived experiences



## Our Organization

Increase  
Staff  
Training

- Improved succession planning
- Optimize staff strengths
- Decreased silos



# CDAC Functions

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The community development advisory committee shall have the following powers and duties:

- a) To advise, counsel and aid the city in developing, implementing, and evaluating the city's community development block program; and
- (b) To advise, counsel and aid the city regarding rules, regulations and policies governing the maintenance and operation of housing programs and proposals for development of additional housing.
- (c) To advise, counsel and aid the city in developing, implementing, and evaluating the city's Community Action Program and community needs assessment.



# Quiet Reflection

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- What do you want to accomplish as a member of CDAC?
- Why is this important to you?
- Is it aligned with the purview of CDAC?
- **What does success look like?**
- What is the timeframe in which this can be accomplished?