



City Council Special Meeting
City Hall - Council Chambers
1900 N. Civic Square
Goodyear, AZ 85395
Monday, June 12, 2023
Immediately following the Regular Meeting

Mayor
Joe Pizzillo

Vice Mayor
Laura Kaino

Councilmember
Sheri Lauritano

Councilmember
Wally Campbell

Councilmember
Bill Stipp

Councilmember
Brannon Hampton

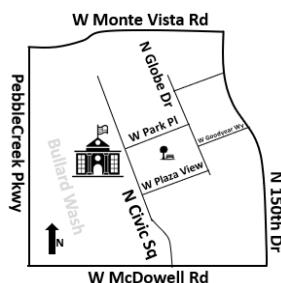
Councilmember
Vicki Gillis

PROCEDURES

Pursuant to A.R.S. § 38-431.02, notice is hereby given to the members of the Goodyear City Council and to the general public that the Council of the city of Goodyear will hold a meeting open to the public. Public body members of the city of Goodyear will attend either in person or by telephone conference call and/or video communication. The Goodyear City Council may vote to go into Executive Session, pursuant to A.R.S. § 38-431.03(A)(3), which will not be open to the public, to discuss certain matters. Meetings are conducted in accordance with the City Council Meetings Council Rules of Procedure adopted by Resolution No.2018-1879.



City Clerk's Office: 1900 N. Civic Square, Goodyear, AZ 85395 (623) 882-7830
www.goodyearaz.gov/cityclerk
City Council Meeting Live Broadcast:
<https://www.facebook.com/goodyearazgov/videos>



Immediately following the Regular Meeting

CALL TO ORDER

ROLL CALL

BUSINESS

**1. FINAL ADOPTION OF THE FY2024 BUDGET
RECOMMENDATION**

ADOPT RESOLUTION NO. 2023-2318 DETERMINING AND ADOPTING THE FINAL ESTIMATES OF PROPOSED REVENUES AND EXPENDITURES FOR THE CITY OF GOODYEAR FOR FY2024 BEGINNING JULY 1, 2023 AND ENDING JUNE 30, 2024.
(Ryan Bittle, Finance Manager)

WORK SESSION

ALL ITEMS LISTED ARE FOR DISCUSSION ONLY. NO ACTION CAN NOR WILL BE TAKEN.

**2. DEVELOPMENT SERVICES DEPARTMENT – CONTINUOUS IMPROVEMENT
UPDATE**

Summary

The purpose of this work session is to provide an update of the Continuous Improvement efforts taking place in the Development Services Department. (Katie Wilken, Deputy Director of Planning; Christopher Baker, Development Services Director)

BUSINESS CONTINUED

A VOTE MAY BE HELD TO CALL AN EXECUTIVE SESSION FOR THE FOLLOWING:

3. Pursuant to A.R.S. §38-431.03(A) (3) (4): Discussion and consultation with the City Attorney for legal advice to consider its position and instruct its attorneys regarding the City's position regarding contracts that are the subject of negotiations related to the possible development agreement regarding King Ranch.

ADJOURNMENT OF EXECUTIVE SESSION

RECONVENING OF SPECIAL MEETING

ADJOURNMENT

THE CITY OF GOODYEAR ENDEAVORS TO MAKE ALL PUBLIC MEETINGS ACCESSIBLE TO PERSONS WITH DISABILITIES. With 48-hour advance notice, special assistance can be provided for sight and/or hearing-impaired persons at this meeting. Reasonable accommodations will be made upon request for persons with disabilities or non-English speaking residents. Please call the City Clerk (623) 882-7830 or Arizona Relay (TDD) 7-1-1 to request an accommodation to participate in this public meeting.

LA CIUDAD DE GOODYEAR PROCURA HACER TODA JUNTA PUBLICA ACCESIBLE A PERSONAS CON DISCAPACIDADES. Con un aviso de 48 horas por adelantado se puede proveer asistencia especial a personas con discapacidades visuales o auditivas durante la junta. Se harán adaptaciones razonables con previa solicitud para personas con discapacidades o para residentes que no hablan inglés. Favor de llamar a la Secretaria Municipal al (623) 882-7830 o Retransmisión de Arizona (TDD) 7-1-1 para solicitar adaptaciones para participar en la junta pública.

POSTING VERIFICATION

This agenda was posted on 6/07/2023 at 5:00 p.m. by PP.

ITEM #: 1.
DATE: 06/12/2023
AI #:1537



CITY COUNCIL ACTION REPORT

SUBJECT: FINAL ADOPTION OF THE FY2024 BUDGET

STAFF PRESENTER(S): Ryan Bittle, Finance Manager

SUMMARY

The \$806,949,000 FY2024 budget is unchanged from the Tentative Budget approved by City Council on May 22, 2023. A public hearing was held today (June 12, 2023) consistent with requirements of state law.

Adoption of the Final Budget must occur in a special meeting of the council as prescribed by A.R.S. §42-17105(A).

STRATEGIC PLAN ALIGNMENT



Fiscal Resource
Management

RECOMMENDATION

ADOPT RESOLUTION NO. 2023-2318 DETERMINING AND ADOPTING THE FINAL ESTIMATES OF PROPOSED REVENUES AND EXPENDITURES FOR THE CITY OF GOODYEAR FOR FY2024 BEGINNING JULY 1, 2023 AND ENDING JUNE 30, 2024. (Ryan Bittle, Finance Manager)

FISCAL IMPACT

The FY2024 Final Budget totals \$806,949,000. It is balanced for the General Fund and within resources for Asset Management, Enterprise, Special Revenue, Capital, and Debt Service funds. The use of utility revenue, impact fee and excise tax, and/or property tax supported bond funding is anticipated for capital projects and to provide upfront financing for impact fee projects that must be constructed prior to the full revenue stream.

The primary property tax levy, including the \$258,247 increase to capture the permitted 2% growth in the levy, is used in the balanced FY2024 General Fund budget. Final budget adoption must occur two weeks prior to the adoption of the property tax levy.

BACKGROUND AND PREVIOUS ACTIONS

Overview of the process to date and a public hearing on Truth-in-Taxation and on the Final Budget was conducted as part of the regular council meeting held today June 12, 2023.

STAFF ANALYSIS

The FY2024 Final Budget has not changed from the Tentative Budget presented and adopted on May 22, 2023 and is compliant with adopted financial policies.

Attachments

Resolution No. 2023-2318

FY2024 State Forms

RESOLUTION NO. 2023-2318

A RESOLUTION OF THE MAYOR AND COUNCIL OF THE CITY OF GOODYEAR, MARICOPA COUNTY, ARIZONA, DETERMINING AND ADOPTING THE FINAL ESTIMATES OF PROPOSED REVENUES AND EXPENDITURES FOR THE CITY OF GOODYEAR FOR FY2024 BEGINNING JULY 1, 2023 AND ENDING JUNE 30, 2024.

WHEREAS, in accordance with the provisions of Title 42, Chapter 17, Articles 1-5, Arizona Revised Statutes (A.R.S.), the City Council did, on May 22, 2023, make an estimate of the different amounts required to meet the public expenditures for the ensuing year, also an estimate of revenues from sources other than direct taxation, and the amount to be raised by taxation upon real and personal property of the city of Goodyear; and

WHEREAS, it appears that publication has been duly made, as required by law, of said estimates together with a notice that the City Council would meet on June 12, 2023 at 5:00 p.m. at the Goodyear City Hall Council Chambers, at 1900 N Civic Square, Goodyear, AZ 85395, for the purpose of holding a public hearing on the 2023-2024 (FY2024) budget and the truth in taxation increase in the primary property tax levy;

WHEREAS, in accordance with said chapter of said title, and following due public notice, the Council met on June 12, 2023, at which meeting any taxpayer was privileged to appear and be heard in favor of or against any of the proposed expenditures or tax levies; and

NOW, THEREFORE, BE IT RESOLVED BY THE MAYOR AND COUNCIL OF THE CITY OF GOODYEAR, MARICOPA COUNTY, ARIZONA, AS FOLLOWS:

SECTION 1. That the said estimates of revenues and expenditures shown on the accompanying schedules as now increased, reduced, or changed, are hereby adopted as the budget of the city of Goodyear, Maricopa County, Arizona for FY2024 beginning July 1, 2023 and ending June 30, 2024.

SECTION 2. Resolution 2023-2318 shall be effective upon the date of its adoption.

PASSED AND ADOPTED by the Mayor and Council of the City of Goodyear, Maricopa County, Arizona, by a _____ vote, this _____ day of _____, 2023.

Joe Pizzillo, Mayor

Date: _____

ATTEST:

APPROVED AS TO FORM:

Darcie McCracken, City Clerk

Roric Massey, City Attorney

City/Town of Goodyear
Summary Schedule of estimated revenues and expenditures/expenses
Fiscal year 2024

Fiscal year		S c h		Funds							
				General Fund	Special Revenue Fund	Debt Service Fund	Capital Projects Fund	CFD & Trust Funds	Enterprise Funds	Internal Service Funds	Total all funds
2023	Adopted/adjusted budgeted expenditures/expenses*	E	1	303,793,900	35,630,300	14,829,600	153,663,400	40,936,000	94,167,300	0	643,020,500
2023	Actual expenditures/expenses**	E	2	155,393,400	29,551,400	14,765,400	35,406,200	31,253,600	58,624,400	0	324,994,400
2024	Beginning fund balance/(deficit) or net position/(deficit) at July 1***		3	187,474,800	11,111,200	971,100	133,228,000	15,876,100	37,800,300	0	386,461,500
2024	Primary property tax levy	B	4	13,923,866							13,923,866
2024	Secondary property tax levy	B	5			11,196,100					11,196,100
2024	Estimated revenues other than property taxes	C	6	187,341,400	15,499,700	3,937,800	145,206,600	42,541,100	70,535,800	0	465,062,400
2024	Other financing sources	D	7	0	0	0	0	0	0	0	0
2024	Other financing (uses)	D	8	0	0	0	0	0	0	0	0
2024	Interfund transfers in	D	9	25,400,500	17,482,200	0	7,924,300	9,100	35,877,100	0	86,693,200
2024	Interfund Transfers (out)	D	10	34,076,200	560,000	0	12,045,800	9,100	40,002,100	0	86,693,200
2024	Line 11: Reduction for fund balance reserved for future budget year expenditures		11								
	Maintained for future debt retirement										0
	Maintained for future capital projects										0
	Maintained for future financial stability										0
2024	Total financial resources available		12	380,064,366	43,533,100	16,105,000	274,313,100	58,417,200	104,211,100	0	876,643,866
2024	Budgeted expenditures/expenses	E	13	380,064,400	42,022,800	14,406,000	209,910,400	58,400,100	102,145,300	0	806,949,000

Expenditure limitation comparison

1	Budgeted expenditures/expenses
2	Add/subtract: estimated net reconciling items
3	Budgeted expenditures/expenses adjusted for reconciling items
4	Less: estimated exclusions
5	Amount subject to the expenditure limitation
6	EEC expenditure limitation

	2023	2024
1	\$ 643,020,500	\$ 806,949,000
2		
3	643,020,500	806,949,000
4	127,004,800	199,455,116
5	\$ 516,015,700	\$ 607,493,884
6	\$ 555,220,547	\$ 622,516,993

☐ The city/town does not levy property taxes and does not have special assessment districts for which property taxes are levied. Therefore, Schedule B has been omitted.

* Includes expenditure/expense adjustments approved in the current year from Schedule E.

** Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.

*** Amounts on this line represent beginning fund balance/(deficit) or net position/(deficit) amounts except for nonspendable amounts (e.g., prepaids and inventories) or amounts legally or contractually required to be maintained intact (e.g., principal of a permanent fund).

City/Town of Goodyear
Tax levy and tax rate information
Fiscal year 2024

	<u>2023</u>	<u>2024</u>
1. Maximum allowable primary property tax levy. A.R.S. §42-17051(A)	\$ 12,882,853	\$ 13,923,866
2. Amount received from primary property taxation in the current year in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18)	\$	
3. Property tax levy amounts		
A. Primary property taxes	\$ 12,882,853	\$ 13,923,866
Property tax judgment		
B. Secondary property taxes	9,565,400	11,196,100
Property tax judgment		
C. Total property tax levy amounts	\$ 22,448,253	\$ 25,119,966
4. Property taxes collected*		
A. Primary property taxes		
(1) Current year's levy	\$	
(2) Prior years' levies		
(3) Total primary property taxes	\$	
B. Secondary property taxes		
(1) Current year's levy	\$ 9,565,400	
(2) Prior years' levies		
(3) Total secondary property taxes	\$ 9,565,400	
C. Total property taxes collected	\$ 9,565,400	
5. Property tax rates		
A. City/Town tax rate		
(1) Primary property tax rate	0.9957	0.9617
Property tax judgment		
(2) Secondary property tax rate	0.7393	0.7733
Property tax judgment		
(3) Total city/town tax rate	1.7350	1.7350
B. Special assessment district tax rates		
Secondary property tax rates—As of the date the proposed budget was prepared, the city/town was operating <u>10</u> special assessment districts for which secondary property taxes are levied. For information pertaining to these special assessment districts and their tax rates, please contact the city/town.		

* Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.

City/Town of Goodyear
Revenues other than property taxes
Fiscal Year 2024

Source of revenues	Estimated revenues 2023	Actual revenues* 2023	Estimated revenues 2024
General Fund			
Local taxes			
Sales	\$ 78,435,900	\$ 85,834,100	\$ 88,737,900
Construction	19,038,600	20,978,300	16,782,600
Franchise	3,818,500	4,209,300	4,278,300
Licenses and permits			
License and Registration	\$ 419,500	\$ 389,100	\$ 398,800
Intergovernmental			
Urban Revenue Sharing (Income Tax)	\$ 18,392,600	\$ 19,298,900	\$ 27,281,300
Auto Lieu (VLT)	4,512,000	5,194,800	5,211,800
State Shared Sales Tax	13,639,900	14,311,800	15,314,700
Charges for services			
General Government-Reimbursements	\$ 11,814,300	\$	\$ 11,850,300
Arizona Tourism Reimbursement	2,445,500	2,553,400	2,431,400
Rentals	547,900	575,000	592,300
Parks, Recreation and Aquatics	916,700	1,491,800	1,836,700
Development Related	13,376,200	13,800,000	9,405,500
Fines and forfeits			
Fines	\$ 1,041,800	\$ 1,042,300	\$ 1,068,200
Interest on investments			
Investment Income	\$ 317,300	\$ 1,100,000	\$ 1,389,600
Miscellaneous			
Development Agreement Proceeds	\$ 2,025,000	\$ 2,260,800	\$
Miscellaneous Revenue	1,657,300	751,000	73,000
Risk Reserve			689,000
Total General Fund	\$ 172,399,000	\$ 173,790,600	\$ 187,341,400
Special revenue funds			
Ballpark Operating	\$ 3,665,300	\$ 3,529,000	\$ 3,539,000
Ballpark Capital Replacement Fund	115,000	115,000	115,000
Highway User Revenue Fund (HURF)	7,559,200	7,931,800	7,898,900
Impound Fund	105,000	105,000	100,000
Arizona Lottery Funds (ALF)	325,800	325,800	325,800
Park and Ride Marquee Fund	112,000	112,000	114,800
AZ Smart & Safe Fund	500,000	500,000	560,000
Court Enhancement Fund	70,000	70,000	80,000
Judicial Collection Enhancement Fund (JCEF)	13,500	13,500	13,500
Fill the Gap	6,000	6,000	6,000
Officer Safety Equipment	20,000	20,000	20,000
CBDG Entitlement	422,800	60,700	801,900
American Rescue Plan		2,792,500	
Ambulance	281,700		281,700
Miscellaneous Grants	2,603,100	1,902,800	1,566,200
Opioid Settlement Fund		76,900	76,900
Total special revenue funds	\$ 15,799,400	\$ 17,561,000	\$ 15,499,700

City/Town of Goodyear
Revenues other than property taxes
Fiscal Year 2024

Source of revenues	Estimated revenues 2023	Actual revenues* 2023	Estimated revenues 2024
Debt service funds			
McDowell Improvement District	\$ 3,799,200	\$ 4,300,800	\$ 3,937,800
Total debt service funds	\$ 3,799,200	\$ 4,300,800	\$ 3,937,800
Capital projects funds			
Budget Authority	\$ 15,000,000		\$ 15,000,000
G.O. Bonds			40,000,000
Enterprise Capital - Wastewater Bonds	31,000,000		31,000,000
Non-Utility Impact Fees	19,366,100	23,382,900	21,704,700
Utility Impact Fees	15,876,300	7,551,900	37,501,900
Total capital projects funds	\$ 81,242,400	\$ 30,934,800	\$ 145,206,600
Enterprise funds			
Water	\$ 36,656,200	\$ 31,085,400	\$ 39,493,000
Wastewater	20,978,000	22,183,200	23,070,500
Solid Waste	8,369,700	7,972,300	7,972,300
	\$ 66,003,900	\$ 61,240,900	\$ 70,535,800
Total enterprise funds	\$ 66,003,900	\$ 61,240,900	\$ 70,535,800
CFD & Trust Funds			
Community Facilities Districts	\$ 11,683,800	\$ 16,817,100	\$ 28,357,000
Trust Funds	13,701,000	13,218,700	14,184,100
	\$	\$	\$
Total CFD & Trust funds	\$ 25,384,800	\$ 30,035,800	\$ 42,541,100
Total all funds	\$ 364,628,700	\$ 317,863,900	\$ 465,062,400

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

City/Town of Goodyear
Other financing sources/(uses) and interfund transfers
Fiscal year 2024

Fund	Other financing 2024		Interfund transfers 2024	
	Sources	(Uses)	In	(Out)
General Fund				
General Fund	\$	\$	\$ 11,243,200	\$ 34,076,200
Risk Reserve			2,076,800	
Asset Management Reserve			12,080,500	
Total General Fund	\$	\$	\$ 25,400,500	\$ 34,076,200
Special revenue funds				
Ballpark Operating	\$	\$	\$ 15,434,100	\$
Highway User Revenue (HURF)			1,015,600	
AZ Smart & Safe				560,000
Ambulance			1,032,500	
Total special revenue funds	\$	\$	\$ 17,482,200	\$ 560,000
Debt service funds				
	\$	\$	\$	\$
Total debt service funds	\$	\$	\$	\$
Capital projects funds				
Non-Utility Impact Fees			7,924,300	
Construction Sales Tax				7,924,300
Utility Impact Fees				4,121,500
Total capital projects funds	\$	\$	\$ 7,924,300	\$ 12,045,800
Permanent funds				
	\$	\$	\$	\$
Total permanent funds	\$	\$	\$	\$
Enterprise funds				
	\$	\$	\$	\$
Water			17,914,300	18,124,600
Wastewater			17,512,800	20,047,700
Solid Waste			450,000	1,829,800
Total enterprise funds	\$	\$	\$ 35,877,100	\$ 40,002,100
Community Facilities Districts funds				
Community Facilities Districts Funds	\$	\$	\$ 9,100	\$ 9,100
Total Community Facilities Districts funds	\$	\$	\$ 9,100	\$ 9,100
Total all funds	\$	\$	\$ 86,693,200	\$ 86,693,200

City/Town of Goodyear
Expenditures/expenses by fund
Fiscal year 2024

	Adopted budgeted expenditures/ expenses	Expenditure/ expense adjustments approved	Actual expenditures/ expenses*	Budgeted expenditures/ expenses
Fund/Department	2023	2023	2023	2024
General Fund				
Mayor and Council	\$ 497,300	\$	\$ 475,700	\$ 491,600
City Manager	8,351,000	(1,065,200)	6,290,300	6,185,700
Legal Services	2,769,300		2,613,100	3,021,700
Municipal Court	2,187,200		1,731,500	2,418,600
City Clerk	1,162,000	60,000	987,900	1,317,200
Finance	5,151,800	(52,500)	4,904,300	33,249,700
Human Services	5,453,900	592,000	5,100,100	3,938,000
Information Technology	8,526,000	(167,000)	7,764,000	11,009,800
Digital Communications	1,631,700	30,900	1,577,600	1,834,700
Fire	29,682,400	946,500	27,096,900	39,912,600
Police	40,561,200	(177,600)	35,215,300	47,171,700
Development Services	17,139,400	33,300	11,896,400	16,467,100
Economic Development	5,633,100	1,648,300	4,632,900	4,410,100
Engineering	54,083,400	4,050,000	7,808,400	68,932,200
Parks & Recreation	22,126,000	(588,200)	18,537,700	26,669,800
Public Works	16,060,500	(151,900)	7,114,900	15,969,400
Water Services			903,100	5,069,400
Debt Service	1,155,000		1,155,000	
Non-Departmental	1,738,200	1,761,800	3,500,000	3,500,000
Contingency	600,000	(67,500)	600,000	600,000
Reserves	59,674,300	(7,215,100)		47,159,100
Fire Asset Management	1,069,600	189,300	1,207,200	1,431,000
Fleet Asset Management	8,918,700	488,100	31,900	17,209,400
Parks Asset Management	3,050,000	235,500	1,484,400	7,021,200
Risk Reserve	750,000		280,000	3,235,800
Traffic Signals Asset Management	1,003,700		756,800	2,662,000
Technology Asset Management	2,234,900	387,000	1,083,500	4,082,300
Facilities Asset Management	1,528,400	117,200	644,500	5,094,300
Total General Fund	\$ 302,739,000	\$ 1,054,900	\$ 155,393,400	\$ 380,064,400
Special revenue funds				
Highway User Revenue Fund (HURF)	\$ 9,957,400	\$ (586,500)	\$ 8,944,500	\$ 10,573,800
Arizona Lottery Funds	1,032,500	110,100	393,500	918,800
Park and Ride Marquee	1,478,500		349,300	1,429,900
Court Enhancement Fund	350,900		50,900	404,500
Fill the Gap	75,200			81,100
Judicial Collection Enhancement Fund (JCEF)	142,100			162,400
Impound Fund	376,700		82,900	380,700
Opioid Settlement			76,900	76,900
Officer Safety Equipment	85,300		12,000	93,500
Ambulance	1,596,900	1,900	1,146,400	1,483,000
Ballpark Operating	17,048,000	(35,700)	16,848,700	18,688,500
Ballpark Capital Replacement Fund	670,000	163,000	455,000	4,335,800
Prop 302 Funds (Tourism)	300,000		300,000	464,100
American Rescue Plan	2,534,700	(2,219,300)	315,400	
CBDG Entitlement	798,800	(334,000)	60,700	801,900
Miscellaneous Grants	3,068,400	(984,600)	515,200	2,127,900
Total special revenue funds	\$ 39,515,400	\$ (3,885,100)	\$ 29,551,400	\$ 42,022,800
Debt service funds				
Secondary Property Tax	\$ 9,897,600	\$ 566,000	\$ 10,463,600	\$ 10,467,200
McDowell Improvement District	3,799,200	566,800	4,301,800	3,938,800
Total debt service funds	\$ 13,696,800	\$ 1,132,800	\$ 14,765,400	\$ 14,406,000

City/Town of Goodyear
Expenditures/expenses by fund
Fiscal year 2024

Fund/Department	Adopted budgeted expenditures/ expenses	Expenditure/ expense adjustments approved	Actual expenditures/ expenses*	Budgeted expenditures/ expenses
	2023	2023	2023	2024
Capital projects funds				
General Obligations Bonds	\$ 25,099,000	\$ (1,912,300)	\$ 6,210,500	\$ 20,291,100
Budget Authority	15,000,000	(14,711,700)		15,000,000
General Government Capital Projects	10,778,800	7,534,700	13,543,900	40,000,000
Water Bonds	2,751,800	(1,799,600)		
Wastewater Bonds	31,000,000		868,500	30,527,900
Water Capital Projects	445,300	(7,000)	438,300	
Wastewater Capital Projects				
Non-Utility Impact Fees	59,298,100	2,645,300	9,573,600	51,720,400
Construction Sales Tax - Impact Fee	2,150,800	1,738,200	3,709,000	10,689,000
Utility Impact Fees	8,322,100	5,329,900	1,062,400	41,682,000
Total capital projects funds	\$ 154,845,900	\$ (1,182,500)	\$ 35,406,200	\$ 209,910,400
Community facility districts funds				
Community Facility Districts (CFD)	\$ 17,626,200	\$	\$ 17,683,300	\$ 35,434,700
Total CFD funds	\$ 17,626,200	\$	\$ 17,683,300	\$ 35,434,700
Enterprise funds				
Water	\$ 63,036,600	\$ (6,877,800)	\$ 34,367,200	\$ 52,544,200
Wastewater	26,743,800	2,161,300	16,919,800	39,823,300
Solid Waste	8,954,800	148,600	7,337,400	9,777,800
Total enterprise funds	\$ 98,735,200	\$ (4,567,900)	\$ 58,624,400	\$ 102,145,300
Trust Funds				
Self Insurance Trust Fund	\$ 22,532,400	\$	\$ 13,193,700	\$ 22,672,000
Volunteer Firefighter Trust Fund	740,800		377,900	242,200
Other Trust Funds		36,600	(1,300)	51,200
Total trust funds	\$ 23,273,200	\$ 36,600	\$ 13,570,300	\$ 22,965,400
Total all funds	\$ 650,431,700	\$ (7,411,200)	\$ 324,994,400	\$ 806,949,000

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

City/Town of Goodyear
Expenditures/expenses by department
Fiscal year 2024

Department/Fund	Adopted budgeted expenditures/ expenses 2023	Expenditure/ expense adjustments approved 2023	Actual expenditures/ expenses* 2023	Budgeted expenditures/ expenses 2024
Mayor and Council:				
General Fund	\$ 497,300	\$	\$ 375,700	\$ 391,600
Mayor and Council Total	\$ 497,300	\$	\$ 375,700	\$ 391,600
City Manager:				
General Fund	\$ 8,351,000	\$ (1,065,200)	\$ 3,443,500	\$ 6,185,700
CBDG Entitlement	460,600	4,200	60,700	483,700
Grant		2,000		
City Manager Total	\$ 8,811,600	\$ (1,059,000)	\$ 3,504,200	\$ 6,669,400
Legal Services:				
General Fund	\$ 2,769,300	\$	\$ 2,613,100	\$ 3,021,700
Legal Services Total	\$ 2,769,300	\$	\$ 2,613,100	\$ 3,021,700
Municipal Court:				
General Fund	\$ 2,187,200	\$	\$ 1,731,500	\$ 2,223,600
Court Enhancement Fund	50,300		50,900	54,600
Fill the Gap Fund				
Municipal Court Total	\$ 2,237,500	\$	\$ 1,782,400	\$ 2,278,200
City Clerk:				
General Fund	\$ 1,162,000	\$ 60,000	\$ 987,900	\$ 1,317,200
City Clerk Total	\$ 1,162,000	\$ 60,000	\$ 987,900	\$ 1,317,200
Finance:				
General Fund	\$ 5,011,800	\$ 87,500	\$ 4,904,300	\$ 5,749,700
Community Facilities District (CFD)	6,943,500	(334,500)	6,248,600	8,281,600
Non-Utility Impact Fees	4,300	103,100	107,400	107,400
Utility Impact Fees	10,700	254,900	265,600	265,600
Other			76,900	6,876,900
Finance Total	\$ 11,970,300	\$ 111,000	\$ 11,602,800	\$ 21,281,200
Human Resources:				
General Fund	\$ 5,453,900	\$ 592,000	\$ 5,100,100	\$ 3,938,000
Risk Reserve	750,000		280,000	3,235,800
Self Insurance Trust Fund	22,532,400		13,193,700	14,572,700
Enterprise Fund - Water	42,400	45,000	42,400	43,200
Enterprise Fund - Wastewater	96,600	(45,000)	96,600	96,600
Enterprise Fund - Solid Waste	10,000		10,000	10,000
Fill a Need Fund		17,600		13,000
Human Resources Total	\$ 28,885,300	\$ 609,600	\$ 18,722,800	\$ 21,909,300
Information Technology:				
General Fund	\$ 8,326,000	\$ 33,000	\$ 7,764,000	\$ 11,009,800
Technology Asset Management	1,115,900	387,000	1,072,700	1,072,700
Enterprise	160,800		161,800	344,300
Special Revenue		70,000	70,000	70,000
Information Technology Total	\$ 9,602,700	\$ 490,000	\$ 9,068,500	\$ 12,496,800
Digital Communications:				
General Fund	\$ 1,631,700	\$ 30,900	\$ 1,577,600	\$ 1,834,700
Digital Communications Total	\$ 1,631,700	\$ 30,900	\$ 1,577,600	\$ 1,834,700

City/Town of Goodyear
Expenditures/expenses by department
Fiscal year 2024

Department/Fund	Adopted budgeted expenditures/ expenses 2023	Expenditure/ expense adjustments approved 2023	Actual expenditures/ expenses* 2023	Budgeted expenditures/ expenses 2024
Fire:				
General Fund	\$ 28,011,900	\$ 956,500	\$ 27,036,900	\$ 31,721,200
Fire Asset Management	248,800	189,300	438,100	186,500
Volunteer Firefighter Trust Fund	740,800		377,900	242,200
Grants	1,007,700	(932,100)	75,900	
Ambulance	1,596,900	1,900	1,146,400	1,083,000
Fire Total	\$ 31,606,100	\$ 215,600	\$ 29,075,200	\$ 33,232,900
Police:				
General Fund	\$ 37,078,000	\$ (80,900)	\$ 34,646,700	\$ 43,499,800
Impound Fund	87,100		82,900	102,400
Officer Safety Equipment Fund	12,000		12,000	65,000
Grants	398,600	255,000	159,400	496,200
DIF Police 18				1,642,200
CFD Trust		19,000	(1,300)	38,200
Police Total	\$ 37,575,700	\$ 193,100	\$ 34,899,700	\$ 45,843,800
Development Services:				
General Fund	\$ 12,881,400	\$ 33,300	\$ 11,559,200	\$ 12,546,300
Development Services Total	\$ 12,881,400	\$ 33,300	\$ 11,559,200	\$ 12,546,300
Economic Development:				
General Fund	\$ 3,945,500	\$ 662,700	\$ 4,436,600	\$ 4,161,600
American Rescue Plan	2,534,700	(2,219,300)	315,400	
Economic Development Total	\$ 6,480,200	\$ (1,556,600)	\$ 4,752,000	\$ 4,161,600
Engineering:				
General Fund	\$ 2,568,500	\$	\$ 2,506,200	\$ 2,804,600
Traffic Signals Asset Management	966,700		966,700	997,600
Highway User Revenue Fund (HURF)	9,370,900		3,047,400	3,694,700
Grants	500,000			1,000,000
Arizona Lottery Fund (ALF)	283,400	110,100	393,500	364,900
Park and Ride Marquee	500,000	50,000	349,300	750,700
Other	4,777,100	(1,020,000)		
Engineering Total	\$ 18,966,600	\$ (859,900)	\$ 7,263,100	\$ 9,612,500
Parks and Recreation:				
General Fund	\$ 18,677,800	\$ 7,800	\$ 18,448,600	\$ 21,568,500
Parks Asset Management	944,900	58,100	1,003,000	1,367,600
Ballpark Operating Fund	6,059,000	204,300	6,099,700	7,214,200
Ballpark Capital Replacement Fund	180,000	163,000	295,000	420,000
Grants		11,000		
Prop 302	300,000		300,000	300,000
Other		20,000		
Parks and Recreation Total	\$ 26,161,700	\$ 464,200	\$ 26,146,300	\$ 30,870,300
Public Works:				
General Fund	\$ 5,394,600	\$ (166,600)	\$ 5,008,500	\$ 5,875,400
Fleet Asset Management	2,997,200	(13,000)	27,400	5,567,000
Facilities Asset Management	696,900	(48,000)	66,900	1,032,600
Enterprise Fund - Solid Waste	7,389,300	(1,400)	7,327,400	8,110,900
HURF			5,897,100	6,879,100
Public Works Total	\$ 16,478,000	\$ (229,000)	\$ 18,327,300	\$ 27,465,000

City/Town of Goodyear
Expenditures/expenses by department
Fiscal year 2024

Department/Fund	Adopted budgeted expenditures/ expenses 2023	Expenditure/ expense adjustments approved 2023	Actual expenditures/ expenses* 2023	Budgeted expenditures/ expenses 2024
Water Services:				
General Fund	\$ 926,000	\$	\$ 903,100	\$ 1,565,200
Enterprise Fund - Water	25,812,900	(25,000)	22,694,600	25,254,400
Enterprise Fund - Wastewater	11,489,800	(64,200)	11,006,900	13,076,800
Water Services Total	\$ 38,228,700	\$ (89,200)	\$ 34,604,600	\$ 39,896,400
Debt Service:				
General Fund	\$ 1,155,000	\$	\$ 1,155,000	\$
Special Revenue Funds	9,999,000		9,999,000	9,996,800
Debt Service Funds	13,696,800	1,132,800	14,765,400	14,406,000
Enterprise - Water/Wastewater	12,306,000	1,077,300	12,306,000	14,507,100
CFD- Trust Funds	10,682,700	334,500	11,434,700	11,653,100
Debt Services Total	\$ 47,839,500	\$ 2,544,600	\$ 49,660,100	\$ 50,563,000
Non-Departmental:				
General Fund	\$ 1,738,200	\$ 1,761,800	\$ 3,500,000	\$ 3,500,000
Other Capital	1,970,800	1,738,200	3,709,000	3,709,000
Non-Departmental Total	\$ 3,709,000	\$ 3,500,000	\$ 7,209,000	\$ 7,209,000
Capital Projects:				
General Fund	\$ 76,142,300	\$ 4,007,600	\$ 8,659,800	\$ 128,359,700
Asset Management	10,834,900	843,700	1,633,500	12,663,300
Special Revenue	3,566,800	(1,555,200)	1,119,900	6,673,200
Debt Service		\$		
Enterprise Fund - Water	22,862,400	(7,578,800)	2,809,200	13,444,100
Enterprise Fund - Wastewater	8,364,400	1,874,200	2,169,500	17,214,200
Enterprise Fund - Solid Waste	300,000	150,000		450,000
General Obligations Bonds	25,099,000	(1,912,300)	6,210,500	60,291,100
Water & Wastewater Bonds	33,751,800	(1,799,600)	868,500	30,527,900
Non-Utility Impact Fees	59,293,800	2,542,200	9,466,200	49,970,800
Utility Impact Fee	8,311,400	5,075,000	796,800	41,416,400
Other Capital	6,627,000	8,527,700	13,982,200	180,000
Capital Projects Total	\$ 255,153,800	\$ 10,174,500	\$ 47,716,100	\$ 361,190,700
Contingency:				
General Fund	\$ 60,274,300	\$ (7,282,600)	\$ 3,546,800	\$ 48,054,100
Asset Management				14,612,900
Special Revenue	2,608,400	(50,000)		2,297,400
Enterprise	9,900,600			9,593,700
CFD- Trust Funds				23,599,300
Other Capital	15,000,000	(14,711,700)		15,000,000
Contingency Total	\$ 87,783,300	\$ (22,044,300)	\$ 3,546,800	\$ 113,157,400
Department total	\$ 650,431,700	\$ (7,411,200)	\$ 324,994,400	\$ 806,949,000

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

City/Town of Goodyear
Full-time employees and personnel compensation
Fiscal year 2024

	Full-time equivalent (FTE)	Employee salaries and hourly costs	Retirement costs	Healthcare costs	Other benefit costs	Total estimated personnel compensation
Fund	2024	2024	2024	2024	2024	2024
General Fund	768.11	\$ 77,638,600	\$ 12,855,100	\$ 12,309,000	\$ 9,684,700	\$ 112,487,400
Special revenue funds						
Highway User Revenue Fund	24.00	\$ 2,027,300	\$ 248,700	\$ 452,500	\$ 319,400	\$ 3,047,900
Ballpark Operating Fund	48.00	2,712,800	261,800	418,400	335,700	
Impound Fund	0.60	50,800	6,300	10,500	6,000	
Court Enhancement Fund	0.57	31,300	3,900	5,200	4,200	
Ambulance	7.00	556,400	68,100	121,800	79,600	
Grants						
Total special revenue funds	80.17	\$ 5,378,600	\$ 588,800	\$ 1,008,400	\$ 744,900	\$ 3,047,900
Enterprise funds						
Water	42.45	\$ 3,520,700	\$ 432,100	\$ 724,700	\$ 470,700	\$ 5,148,200
Wastewater	43.45	3,429,000	422,000	728,100	469,000	5,048,100
Solid Waste	13.00	911,700	111,300	223,300	145,600	1,391,900
Total enterprise funds	98.90	\$ 7,861,400	\$ 965,400	\$ 1,676,100	\$ 1,085,300	\$ 11,588,200
Total all funds	947.18	\$ 90,878,600	\$ 14,409,300	\$ 14,993,500	\$ 11,514,900	\$ 127,123,500

ITEM #: 2.
DATE: 06/12/2023
AI #:1421



CITY COUNCIL ACTION REPORT

SUBJECT: DEVELOPMENT SERVICES DEPARTMENT – CONTINUOUS IMPROVEMENT UPDATE

STAFF PRESENTER(S): Katie Wilken, Deputy Director of Planning and
Christopher Baker, Development Services Director

Summary

The purpose of this work session is to provide an update of the Continuous Improvement efforts taking place in the Development Services Department. (Katie Wilken, Deputy Director of Planning; Christopher Baker, Development Services Director)

FISCAL IMPACT

There is no direct budget impact associated with this update.

BACKGROUND AND PREVIOUS ACTIONS

The City Manager has a goal of continued focus on lean process improvements to the Development Continuum which also requires status updates to Council in June 2023 and December 2023.

STAFF ANALYSIS

Development Services has been implementing Continuous Improvement since 2015. Staff will provide an update on the ongoing and upcoming efforts of the department.

Attachments

Staff Presentation



Development Services

Continuous Improvement Update

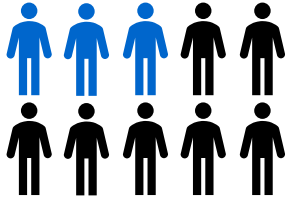
June 12, 2023



National Context



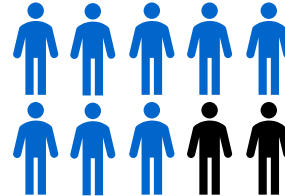
OPENGOV – STATE OF LOCAL GOVERNMENT SURVEY 2023



“Less than 1 in 3 residents are satisfied with the permitting and licensing process”

CITY OF GOODYEAR SURVEY

Customers range from highly sophisticated developers to homeowners to contractors



83% of customers said they would choose to do business again with DSD

- per COG customer survey, March 2023

National Survey Results



Internal Challenges

Top four internal challenges to starting development projects ranked by survey respondents.

- 01 Trying to complete projects on time with limited staff
- 02 Collaborating across departments and government entities
- 03 Attracting or educating developers on codes or what to build
- 04 Managing permitting with paper processes or outdated software

“Only 1 in 2 agencies allow online fee payment”
(OpenGov)

Development Services Strategic Approach & Alignment



Strategic Plan



INTEGRATED RELATIONSHIP TO DSD

FISCAL & RESOURCE MANAGEMENT



ORGANIZATIONAL ALIGNMENT

**TAKING CARE OF OUR
WORKFORCE**

MAINTAINING TRANSPARENCY

**NEVER STOP IMPROVING
SERVICES**

FOCUSING ON PROCESSES

KEEPING UP WITH TECHNOLOGY

SENSE OF COMMUNITY



**RESPECTING ALL
INDIVIDUALS**

ENGAGING OUR RESIDENTS

BUILDING PARTNERSHIPS

ECONOMIC VITALITY



**FOSTERING RELATIONSHIPS
WITH BUSINESSES**

**STRENGTHENING OUR LOCAL
ECONOMY**

**MAINTAINING AND
INVESTING IN
INFRASTRUCTURE**

**FOCUSING ON JOBS AND
QUALITY OF LIFE**

QUALITY OF LIFE



**KEEPING OUR COMMUNITY
SAFE**

**PROMOTING HEALTH AND
WELLNESS**

**TAKING CARE OF OUR
ENVIRONMENT**

Hello – To - CO

Collaborative Team



DSD's Philosophy

Customer Defines Value
Engaged Employees Deliver Excellent Service
To Accomplish This, The System Incorporates:

Predictability

Flexibility

Consistency



Who are our Customers?



Our Customers



2022 BREAKDOWN

~7,000 Projects and Permits

**DID YOU
KNOW?** 

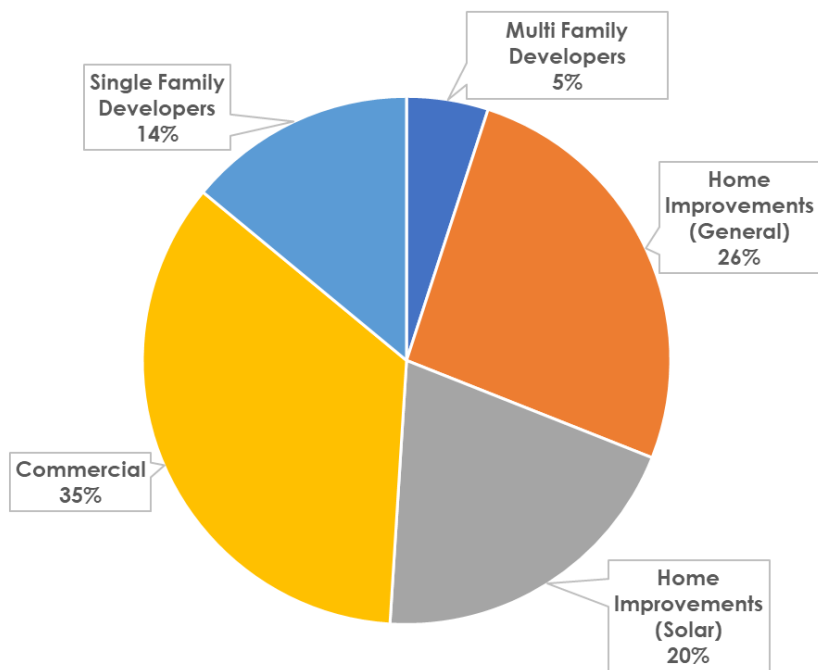
Council acts on less
than 2% of
applications

Residential &
Commercial
Development
54%



Home
Improvements
46%

Our Customers



DSD Customer Survey Data



Customer Feedback



2023 SURVEY



Customer Survey Results

- 74% = experience was easy
- 67% = working with the DSD added value
- 79% = communication met their needs
- 83% = would choose to do business again with the DSD

Feedback for Improvement

- Simplify online submittal process
- Clarity of process
- Staff availability
- Online Payments

Continuous Improvement



Continuous Improvement (CI)

APPROACHES

System /Tool Improvement

Process Improvement

Policy/Council Driven

CI = Building Blocks

CULTURE

Psychological safety

+

Change how we work

+

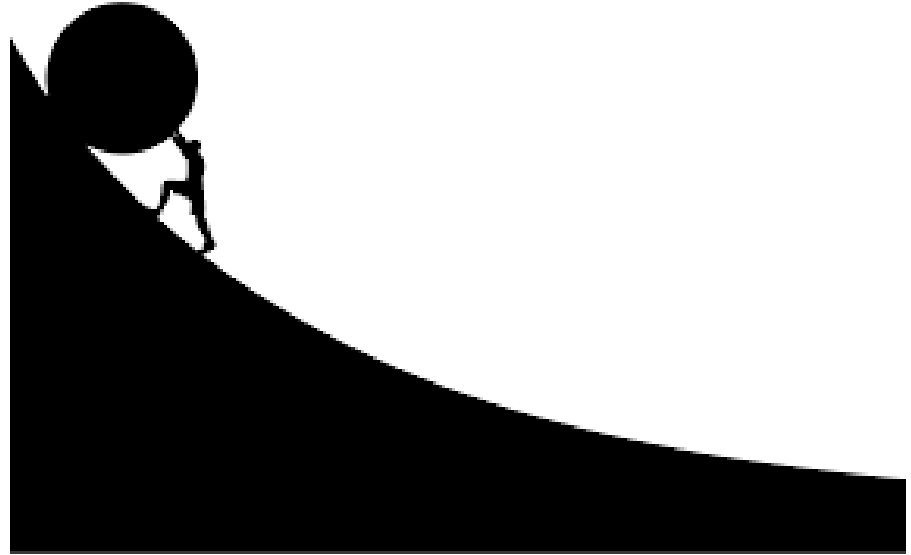
Implement Lean tools

+

Change behavior

A yellow ribbon graphic with a banner in the center containing the word "RESULTS".

RESULTS



ProjectDox Implementation

CI: SYSTEM / TOOL IMPROVEMENT – EXAMPLE 1

Goals of Project

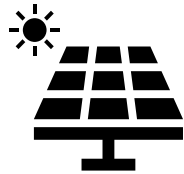
- Online Applications
- Improve Data Analytics
- Identify CI Opportunities



Express Lane

CI: PROCESS – EXAMPLE 2

- 55% reduction in time to permit



Express Lane Time to Permit
(95% predictability)



“Review times are by far much faster than any other city I’ve worked with to date. Over 10 years’ experience thru-out greater Maricopa.

The system is user friendly and makes turn around time amazingly fast. Even when additional information is need, it's a simple and quick Q&A.” -BB Living

“Incredibly fast. Permits are issued 1-2 days 99% of the time and email responses are prompt as well. The process is consistent which is really great.” –Our World Energy

“Working with your team as been very pleasant! Only a few jurisdictions have "Express" channels, but Goodyear is ahead of most of them. We'd just like to thank the City and the Development Service department, for the cooperation and support and for making Goodyear a leader in clean energy.” -Argent Solar Electric

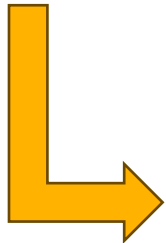
“Goodyear has one of the fastest turnaround times.” - Rider Permit Services

How we Work



CI: PROCESS IMPROVEMENT – EXAMPLE 3

- Use data to adjust
- Huddle 3X Daily
 - Goal of day and apps
 - Any problems / help
 - Get done what we thought



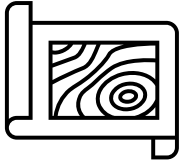
SOLVES PROBLEMS FOR CUSTOMERS IN REAL TIME



PRELIMINARY PLATS: <10 LOTS

CI: POLICY/COUNCIL DRIVEN – EXAMPLE 4

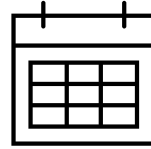
2022 Savings



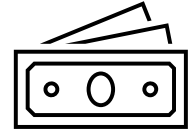
11 Pre-plats



~660 staff hours



~280 days

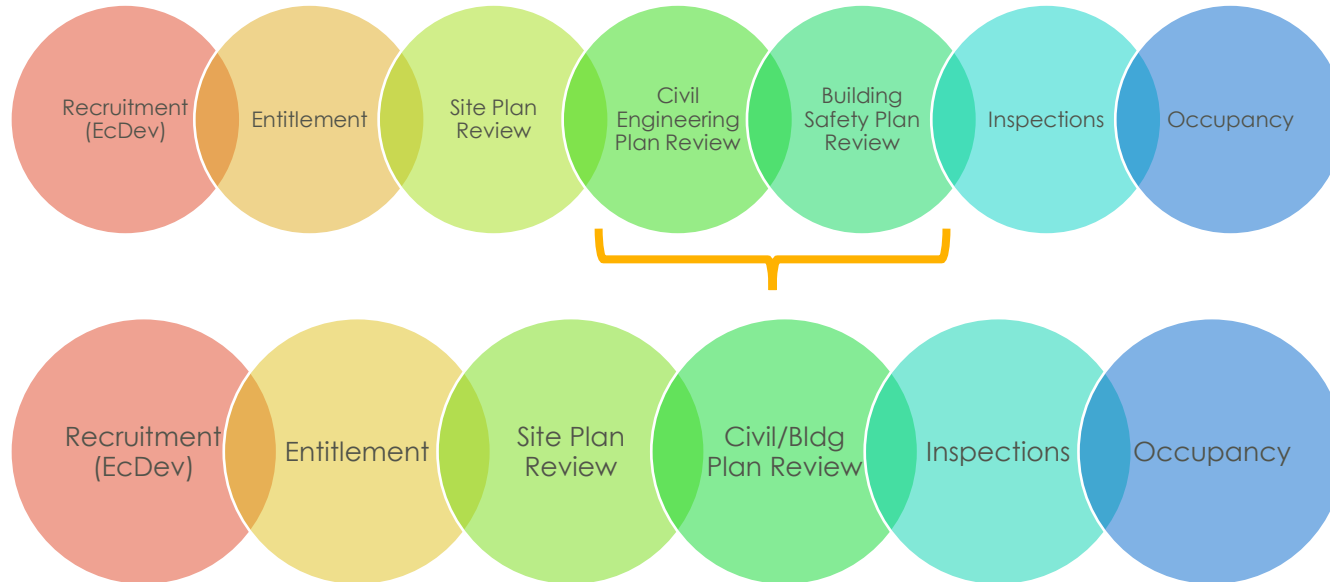


\$13,200
customer savings



Combined Permit

CI: SYSTEM IMPROVEMENT – EXAMPLE 5



Projects

- Denny's
- GSQ Pads
- FS 188
- EMR Starbucks
- 5 more with customer

~50 days
savings per
project

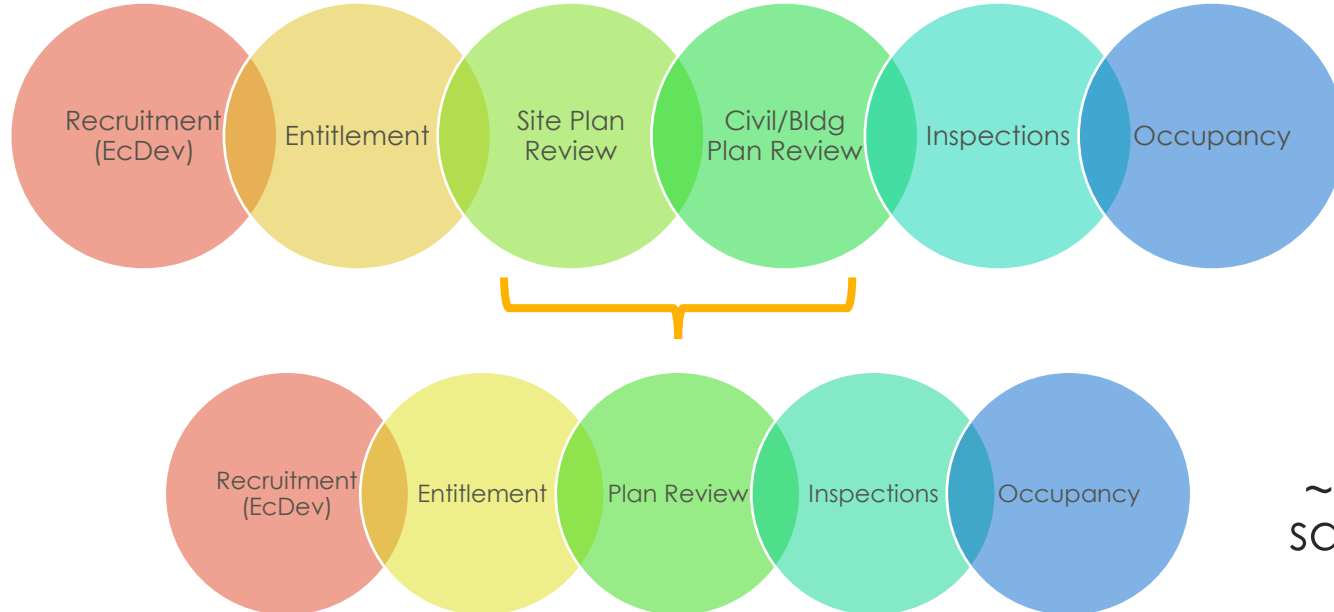
Upcoming



New Process



CI: COM, MF, IND GROUND UP – MAY 2023



~168 days
savings per
project

New Process



CI: NEW GROUND UP – MAY 2023

- Feedback VERY positive
- Published info to website
- Pre-apps
 - Leadership in pre-apps
 - Frees up staff



3 New Projects

Guidance Documents >

Permits / Development & Impact Fees >

Payment Options >

Fire Sprinklers and Alarms >



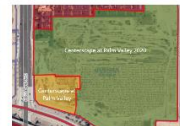
AIRPORT
COMMONS



BALLPARK
VILLAGE



CANYON TRAILS
TOWNE CENTER



CENTER SCAPE



CIVIC SQUARE



COTTON FLOWER



CP LAKIN PARK

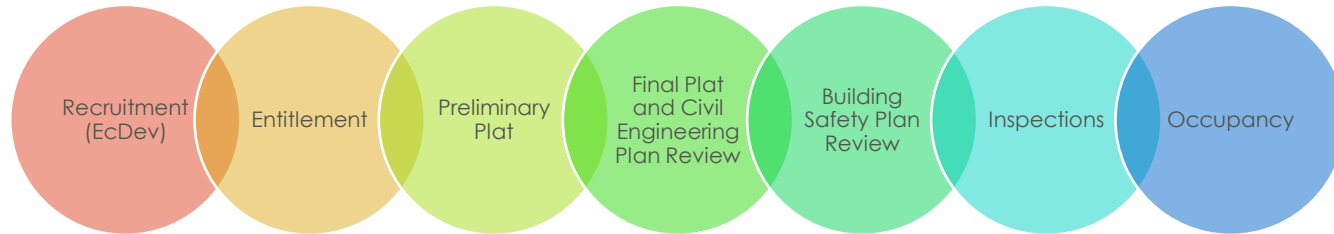


MARKET AT
ESTRELLA FALLS

Next Steps/Actions

CI: PROCESS IMPROVEMENT - SINGLE FAMILY RESIDENTIAL

- Fall – Single Family Residential Process



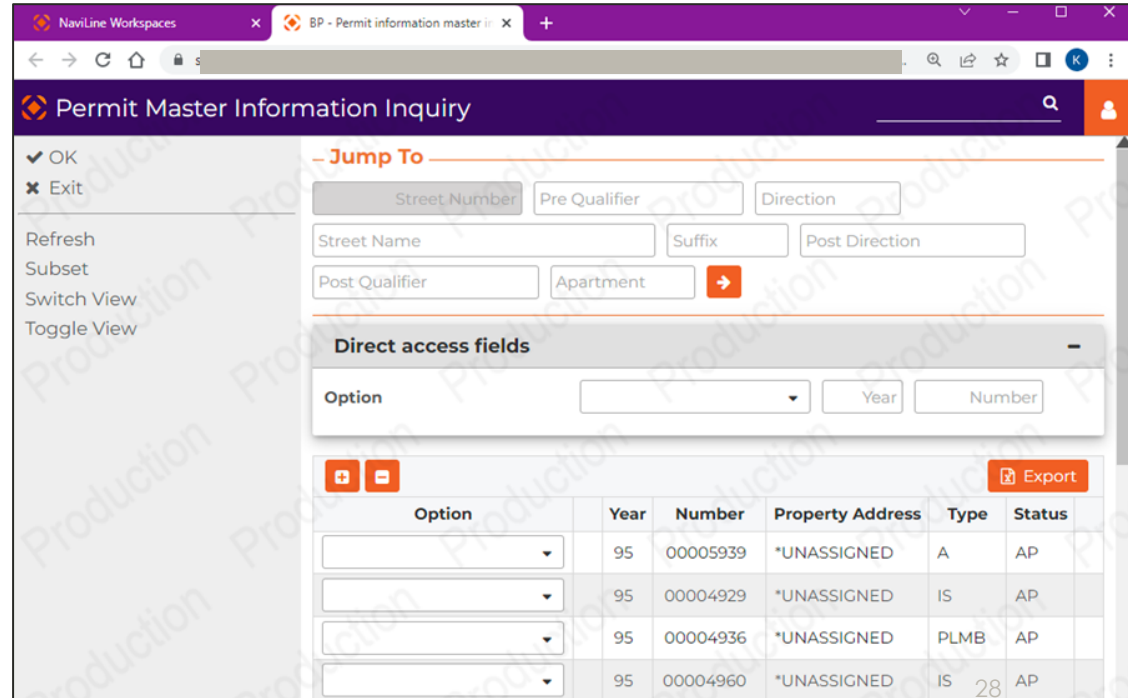
?

Next Steps/Actions

CI: SYSTEM IMPROVEMENT – ACCELA IMPLEMENTATION

- Accela replaces 1998 permit system
- Customer Transparency
- Integrated with Plan Review and Finance Software
- Take Online Payments

Old HTE System



The screenshot shows a web application titled "Permit Master Information Inquiry". It features a sidebar with navigation options: OK, Exit, Refresh, Subset, Switch View, and Toggle View. The main content area includes a "Jump To" section with input fields for Street Number, Pre Qualifier, Direction, Street Name, Suffix, Post Direction, Post Qualifier, and Apartment. Below this is a "Direct access fields" section with a dropdown for Option, and input fields for Year and Number. At the bottom is a table with columns: Option, Year, Number, Property Address, Type, and Status. The table contains four rows of data, all with "95" in the Year column and "*UNASSIGNED" in the Property Address column. An "Export" button is located in the top right corner of the table area.

Option	Year	Number	Property Address	Type	Status
	95	00005939	*UNASSIGNED	A	AP
	95	00004929	*UNASSIGNED	IS	AP
	95	00004936	*UNASSIGNED	PLMB	AP
	95	00004960	*UNASSIGNED	IS	AP

Next Steps/Actions

CI: PROCESS IMPROVEMENT - CUSTOMER SERVICE (PHONE CALLS)

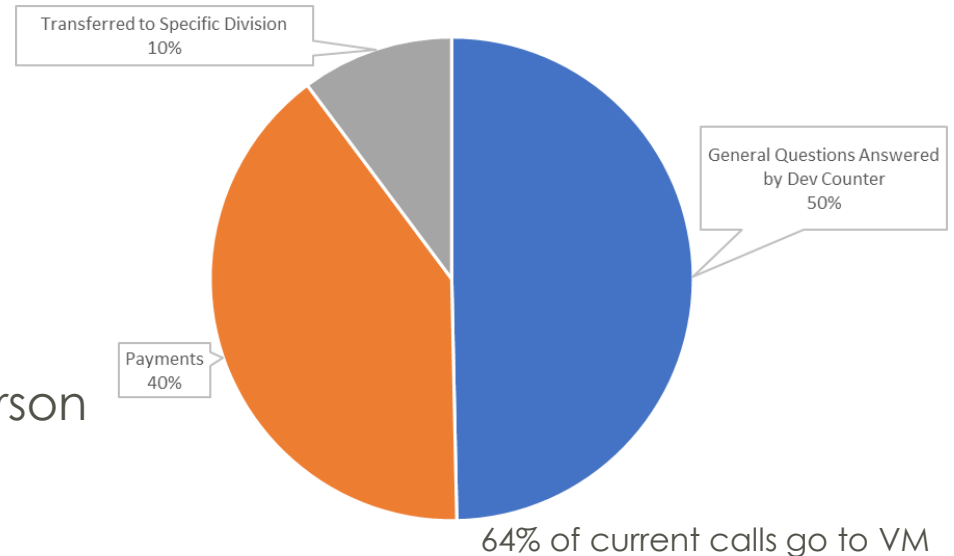
Feedback for Improvement

- Simplify online submittal process
- Staff availability
- Clarity of process
- Online Payments

GOAL:

- 90% of calls answered by live person
- All calls returned within 24 hours
- Implemented ASAP or July 5

Phone Calls Received Sept 1, 2022 - May 18, 2023



Next Steps/Actions

CI: POLICY/ COUNCIL DRIVEN – ZOTA

Text Amendments:

- Noise revision: Sept/ Oct
- Use Permits & Churches: Oct/ Nov
- Business Park: Dec/ Jan
- Mobile Overlay: Jan/ Feb



Summary/Q&A



Accomplished

- 74% of customer found our process easy
- Data driven decision making
- 55% reduction in time to permit on highest volume of permits
- 280 days & \$13k customer savings on Preliminary Plats <10 lots

Now

- New Ground Up Process expected to save 168 days
- Accela testing
- Customer Service / Phone Response
- ZOTA

Next

- Single Family Residential Process
- Accela Implementation



