





Agenda

Background & Previous Actions

Five-Year Forecast and Funding Assumptions

Supplemental Recommendations

Capital Improvement Program (CIP)



Background & Previous Actions



Background & Previous Actions

Budget Process Timeline

- **November:** Meetings with CMO
- **December:** Budget Request Submittal
- **January:** Review of Budget Requests
- **February 17th:** 5yr General Fund Forecast Presentation to Council



Background & Previous Actions

Budget Process Timeline

- **March:** Finalize Funding Recommendations
- **April 6th & 13th:** Reserved for CMO Recommended Budget Presentation
- **May 18th:** Tentative Budget Adoption
- **June 8th & 22nd:** Final Budget Adoption / Truth in Taxation, & Property Tax Levy Adoption



Background & Previous Actions

Five-Year General Fund Forecast Recap

- **Economy- Being Stressed Tested**
 - United States ✓
 - Arizona ✓
 - Goodyear ✓



Background & Previous Actions

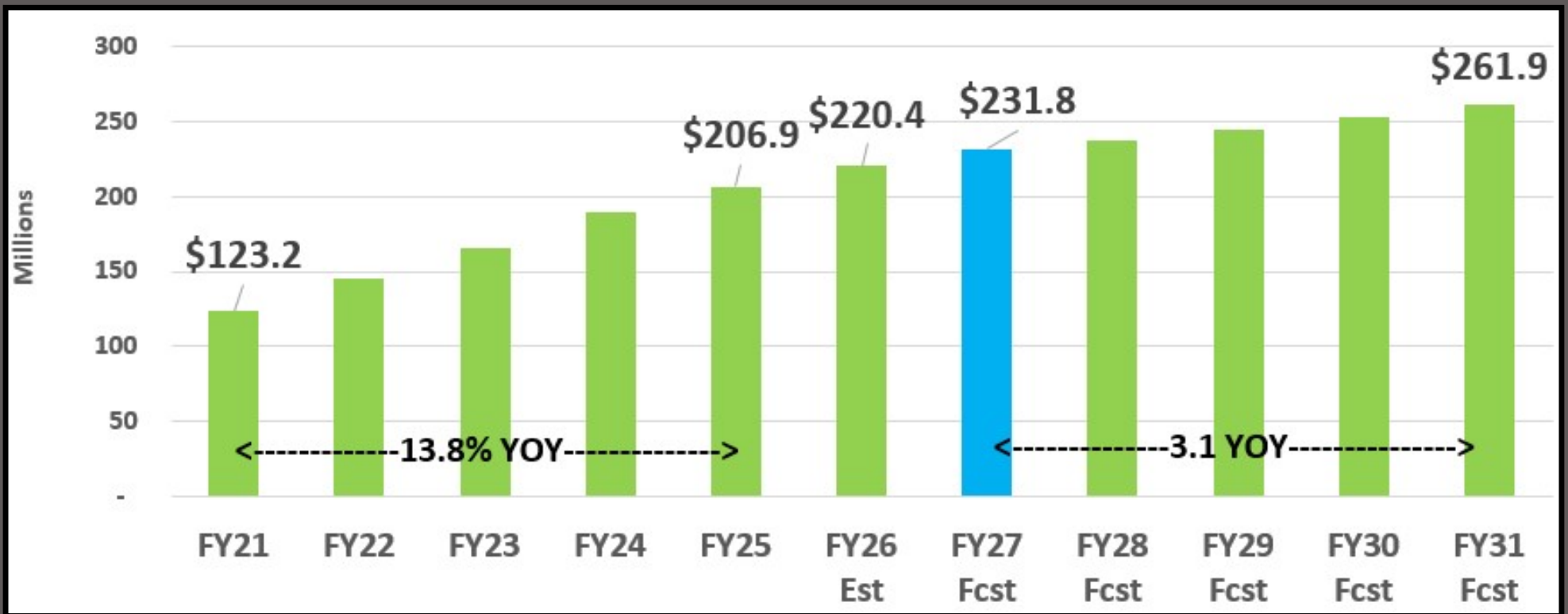
Five-Year General Fund Forecast Recap

- **Economy Risk- Policy**
 - Geopolitical
 - State of Arizona Legislation



Background & Previous Actions

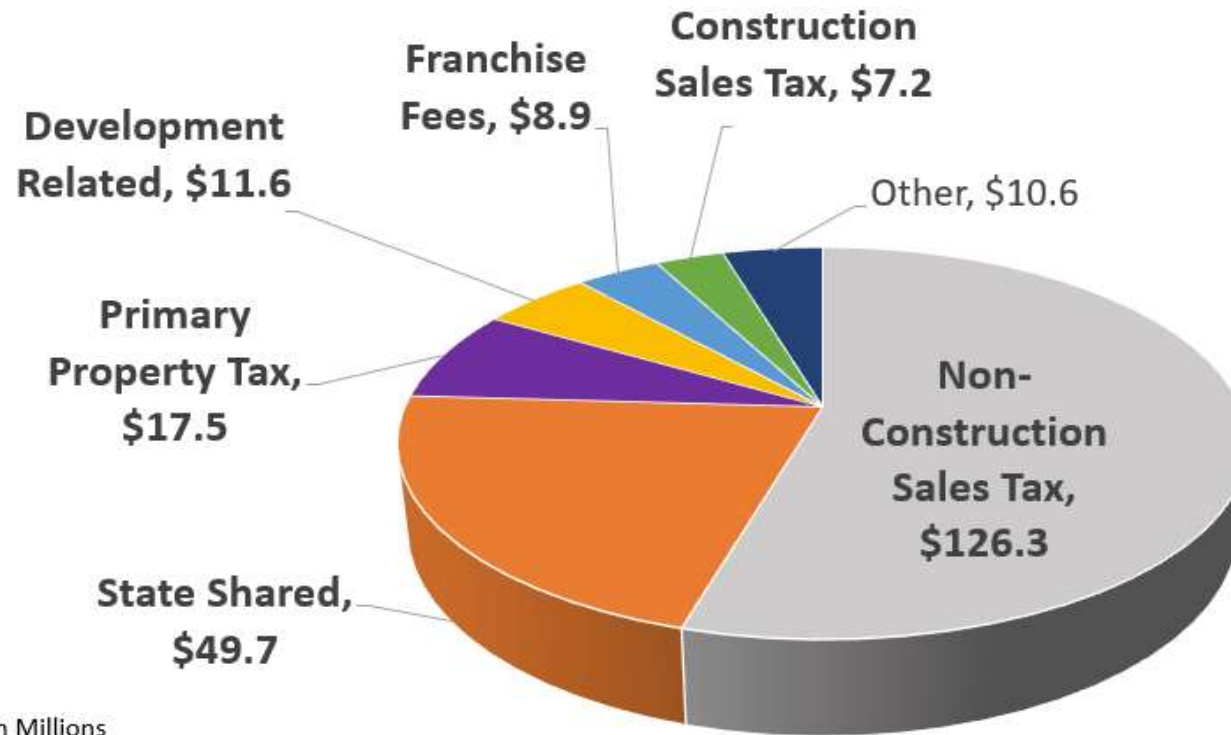
Five-Year General Fund Forecast Recap





Background & Previous Actions

Five-Year General Fund Forecast Recap



*In Millions

FY2027:
\$231.8M



Background & Previous Actions

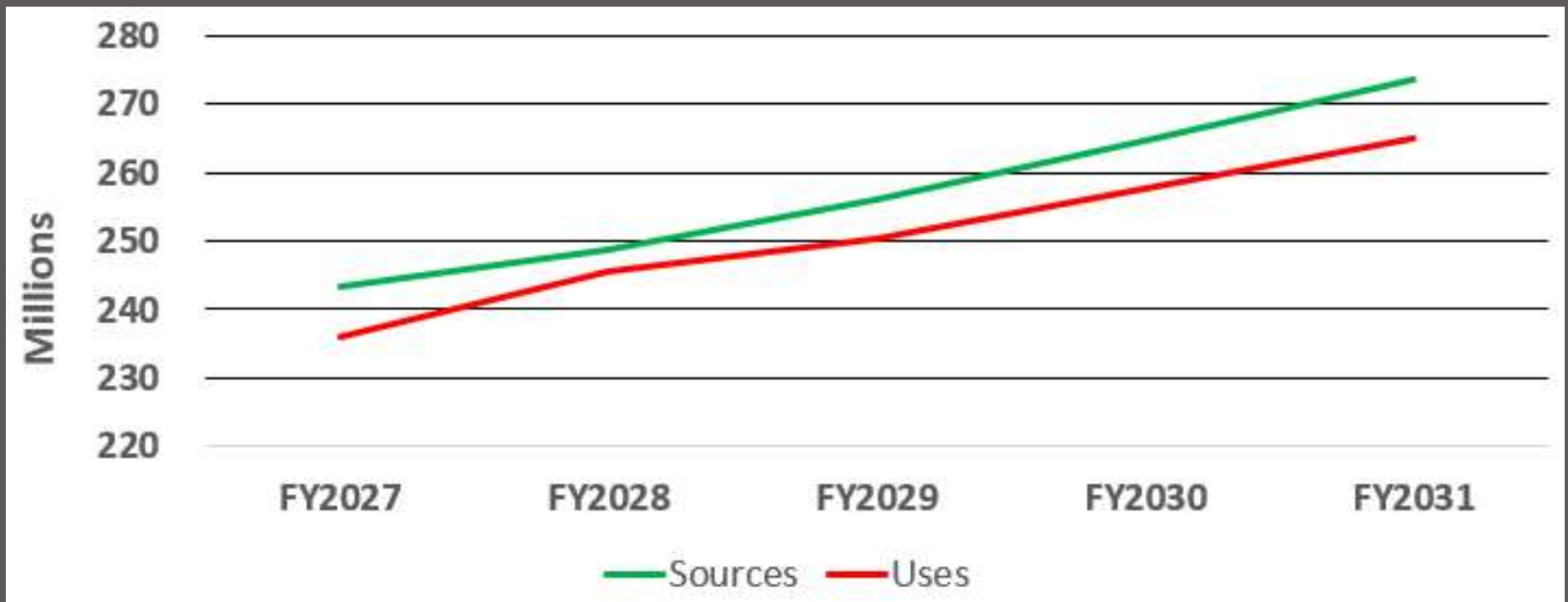
Five-Year General Fund Forecast Recap

- **FY2027 Important Themes**
 - Prioritize & Deliver Strategic Plan
 - Maintain current levels of service
 - Ongoing vs 1-time
 - Conservative Forecasting



Background & Previous Actions

Five-Year General Fund Forecast Recap



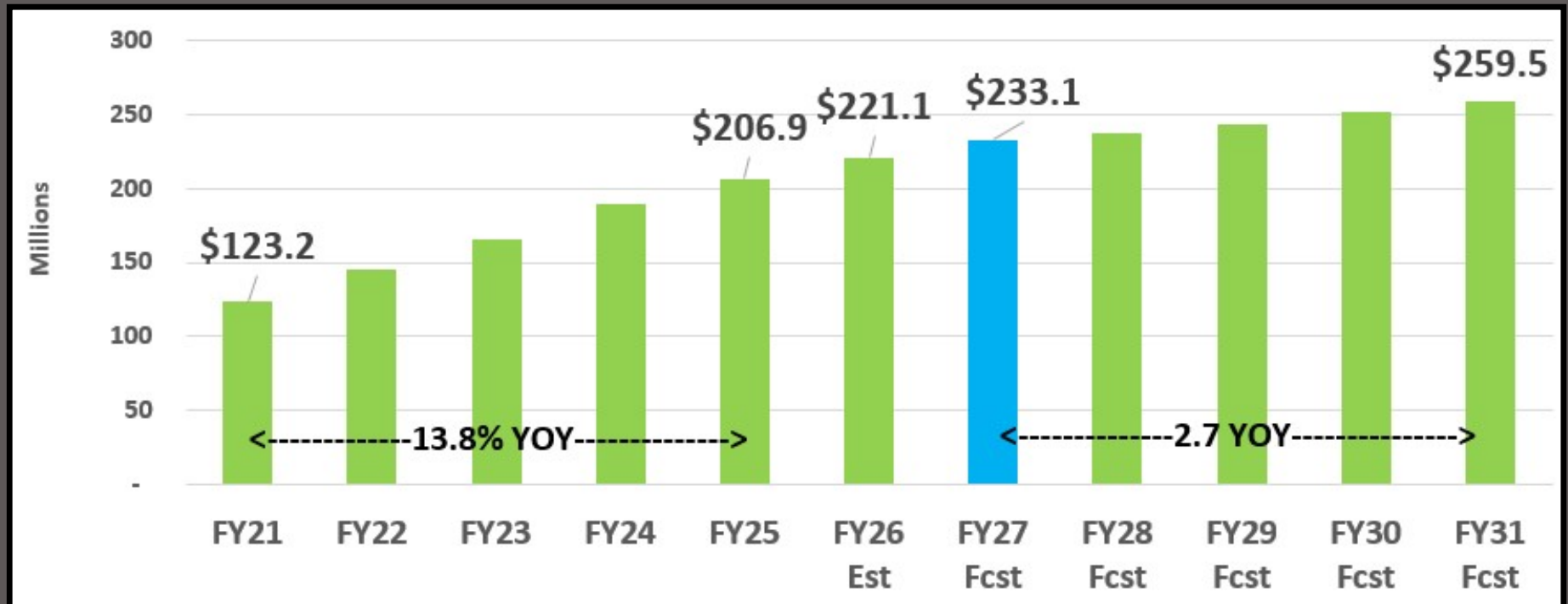


Five-Year Forecast & Funding Assumptions



Five-Year Forecast & Funding Assumptions

Updated Ongoing Revenues Forecast





Five-Year Forecast & Funding Assumptions

Reconciliation of Available Money

	<u>Amount Available</u>
Preliminary Available	3,724,900
+ Callable Debt	(3,774,100)
<u>5yr General Fund Forecast Presentation</u>	<u>7,499,000</u>
+ Revenue Updates	774,600
+ Expenditure Updates	(330,000)
<u>= Available for Recommendations</u>	<u>7,943,600</u>



Five-Year Forecast & Funding Assumptions

Breakdown of General Fund Budget

General Fund Ongoing

Revenue & Transfers In	244,638,200
Base Budget	202,947,200
Ongoing Supplementals	7,379,200
Transfers Out	18,373,400
Contingency	15,938,400
Remaining Balance	-

General Fund One-Time

Beginning Balance	169,309,900
Revenue & Transfers In	34,302,800
Base Budget	43,284,600
Capital Projects	49,212,700
1-Time Supplementals	10,483,100
Transfers Out	63,775,000
Contingency	450,000
Policy Reserve	34,958,800
Remaining Balance	1,448,500
To CIP Reserve	1,448,500



Five-Year Forecast & Funding Assumptions

Personnel- Employee Compensation

- **Police Represented (Per Adopted MOU)**
 - 4.0% market adjustment
 - 5.0% step increase
- **Fire Represented (Per Adopted MOU)**
 - 3.5% market adjustment
 - 5.0% step increase
- **Non-Represented Employees**
 - 3.0% market adjustment
 - 2.0% merit adjustment
- **Retiree Healthcare**
 - 5yr forecast includes annual contributions of \$3.5M through FY29
- **Other Benefits**
 - 19% Health Insurance premium increase factored into the budget



Five-Year Forecast & Funding Assumptions

Personnel- 57.5 FTE Recommendations

City Manager's Office	-
Legal Services	2
Municipal Court	5
City Clerk's Office	1
Finance	1
Human Resources	1
Information Technology	1
Digital Communications	0.5
Fire	7
Police	24
Development Services	2
Economic Development	-
Engineering	1
Parks and Recreation	1
Public Works	1
Water Services	10
FY27 Recommendations	57.5

FTE Funding Source Breakdown

General Fund
46.5 FTE's

HURF
1.0 FTE

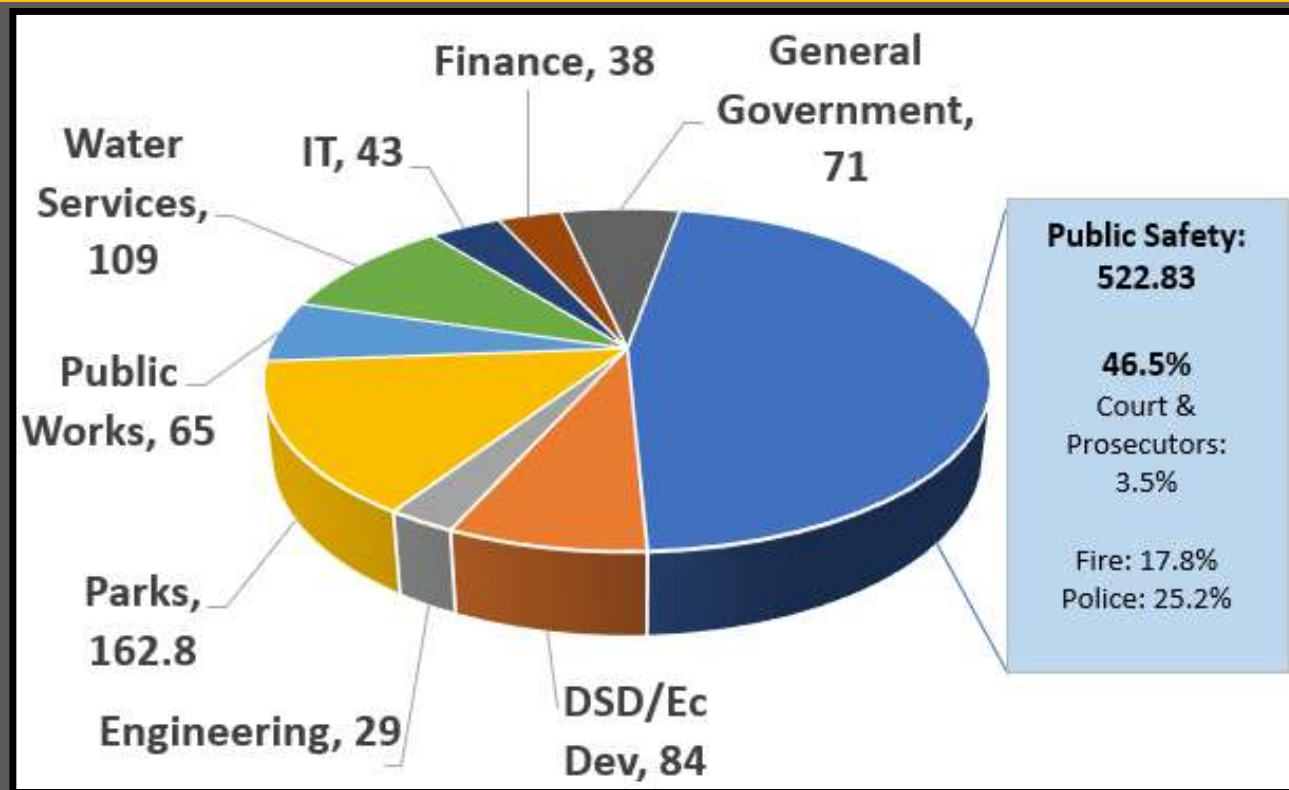
CFD
1.0 FTE

Water
3.5 FTE's

Wastewater
5.5 FTE's

Five-Year Forecast & Funding Assumptions

Personnel- FY27 Proposed FTE Totals: 1,124.63





Five-Year Forecast & Funding Assumptions

Supplemental Allocation

Fund	Ongoing	1-Time	FTE's	Total
General	\$ 7,379,200	\$ 10,483,100	46.5	\$ 17,862,300
GF Subsidized	\$ 564,400	\$ 4,723,900	1.0	\$ 5,288,300
Other	\$ 154,900	\$ -	1.0	\$ 154,900
Enterprise	\$ 1,329,200	\$ 1,162,300	9.0	\$ 2,491,500
	\$ 9,427,700	\$ 16,369,300	57.5	\$ 25,797,000



Questions?



Supplemental Recommendations

^ Denotes Strategic Plan Action Item

*** Denotes Transition from 1-Time to Ongoing Funding**



Supplemental Recommendations Mayor & Council

General Fund Budget: \$0.6M

- Base Budget Increase: \$21k

FY2027 Supplementals

- none



Supplemental Recommendations City Manager's Office

General Fund Budget: \$4.6M

- Base Budget Increase: \$1.1k

CDBG Fund: \$426k

FTE Total

- 19.0 positions

FY2027 Supplementals

- City-Wide Continuous Improvement Pilot ^
- Internal Audit- Other Professional Services
- Consultant Services *
- Host a Marvin Andrews Fellow *
- Mailroom Vendor Contract *

New FTE's

- none



Supplemental Recommendations Legal Services

General Fund Budget: \$3.3M

- Base Budget Increase: none

FTEs

- 18 positions

FY2027 Supplementals

- Assistant City Prosecutor- 1 FTE
- Victim Services Advocate- 1 FTE

New FTE's

- 2.0



Supplemental Recommendations Municipal Court

General Fund Budget: \$3.4M

- Base Budget Increase: \$39.0k

FTEs

- 29.3 positions

FY2027 Supplementals

- Court Facility Assessment ^
- Sr Court Specialist- 1 FTE
- Courtroom Specialist- 1 FTE
- Court Records Specialist- 1 FTE
- Court Compliance Officer- 1 FTE
- Court System Engineer- 1 FTE

New FTE's

- 5.0



Supplemental Recommendations City Clerk's Office

General Fund Budget: \$1.0M

- Base Budget Increase: \$200

FTEs

- 8 positions

FY2027 Supplementals

- Management Assistant- 1 FTE
- Public Records Request System

New FTE's

- 1.0



Supplemental Recommendations Finance

General Fund Budget: \$6.8M

- Base Budget Increase: \$101.5k

FTEs

- 38 positions

FY2027 Supplementals

- CFD Accountant- 1 FTE
- User Fee Review
- Sales Tax Auditing Contract
- Munis Contract Module

New FTE's

- 1.0



Supplemental Recommendations Human Resources

General Fund Budget: \$5.0M

- Base Budget Increase: \$101.2k

Risk Fund: \$4.3M

- Base Budget Increase: \$276k

Health Trust Fund: \$35.4M

FTEs

- 22.5 positions

FY2027 Supplementals

- HR Business Partner II (Public Safety)- 1 FTE
- Class & Comp Study ^
- Tuition Assistance UofA Pilot ^

New FTE's

- 1.0



Supplemental Recommendations Information Technology

General Fund Budget: \$15.7M

- Base Budget Increase: \$1.1M

FTEs

- 44 positions

FY2027 Supplementals

- Open Data Portal ^
- Deputy Chief Information Officer- 1 FTE
- AV (Audio Visual) Updates
- Professional Services
- Digital Media Storage
- Cyber Security Compliance Assessment
- Public Safety Secure Access Improvements

New FTE's

- 1.0



Supplemental Recommendations

Digital Communications

General Fund Budget: \$2.9M

- Base Budget Increase: \$17.5k

FTEs

- 14.5 positions

FY2027 Supplementals

- Social Media Care Specialist- 0.5 FTE
- Temp Employee

New FTE's

- 0.5



Supplemental Recommendations

Fire

General Fund Budget: \$40.3M

- Base Budget Increase: \$724k
- 170 full time positions
- 0.48 part time positions

Ambulance Fund: \$6.1M

- Base Budget Increase: \$81.1k
- 31 full time positions

FY2027 Supplementals

- Medical Billing Specialist- 1 FTE ^
- Reserve Ambulance ^
- Rover Positions- 6 FTE's
- Decontamination Truck Equipment
- Deputy Chief Conversion
- Crisis Response Van & Therapy Dog
- Advanced Turnout Inspection & Cleaning
- SAU Medic Overtime

New FTE's

- 7.0



Supplemental Recommendations Police

General Fund Budget: \$62.5M

- Base Budget Increase: \$918.6k

FTEs

- 283.05 positions

FY2027 Supplementals

- Police Squad- 15 FTE's
- Traffic Officers- 8 FTE's
- Digital Forensics Examiner- 1 FTE
- Criminal Investigation Software Enhancement
- Spare Vehicle Support
- Less Lethal Expansion & Armory/Range Enhancements
- Community Safety Equipment
- Records Buildout
- Retirement Payouts
- City Hall Security Screening Equipment

New FTE's

• 24.0



Supplemental Recommendations Development Services

General Fund Budget: \$11.9M

- Base Budget Increase: \$50.6k

FTEs

- 73 positions

FY2027 Supplementals

- City Code & Program Evaluation ^
- Contractual Employees
- Planning Supervisor- 1 FTE
- Permit Administrator- 1 FTE
- Accela Support
- GIS Benchmarks

New FTE's

- 2.0



Supplemental Recommendations Economic Development

General Fund Budget: \$3.7M

- Base Budget Increase: \$200

FTEs

- 9 positions

FY2027 Supplementals

- Tourism Program Contract Support
- Innovation Hub *
- Department Vehicle
- Business Attraction Funding *
- Business Retention & Expansion *

New FTE's

- none



Supplemental Recommendations Engineering

General Fund Budget: \$2.0M

- Base Budget Increase: \$50.2k
- 18 full time positions

HURF Fund: \$5.3M

- Base Budget Increase: \$352.9k
- 11 full time positions

Transit Funds: \$3.1M

- Base Budget Increase: \$114.4k

FY2027 Supplementals

- CIP Support & Contract Services
- Real Estate Services Specialist- 1 FTE
- Service Truck Upgrade
- Transportation Infrastructure Maintenance

New FTE's

- 1.0



Supplemental Recommendations Parks & Recreation

General Fund Budget: \$26.1M

- Base Budget Increase: \$1.6M
- 82 full time positions
- 32.87 part time/seasonal positions

Ballpark Fund Budget: \$8.3M

- Base Budget Increase: \$182.6k
- 28 full time positions
- 19.93 part time/seasonal positions

FY2027 Supplementals

- Equipment Mechanic- 1 FTE
- Support for GRC and Rec Programs
- Community Funding Program Support
- Maricopa County IGA Workforce Development *
- Senior Services Funding
- Star Spangled 4th Drone Show *
- Support for 3rd Party Events
- Calle Del Pueblo Improvements
- Pop Ups in the Park *
- Civic Square Artificial Ice Rink *

New FTE's
• 1.0



Supplemental Recommendations Public Works

General Fund Budget: \$6.7M

- Base Budget Increase: \$183.4k
- 35.5 full time positions

HURF Fund: \$8.0M

- Base Budget Increase: none
- 14.25 full time positions

FY2027 Supplementals

- Pavement Management Program Funding
- Streets Maintenance Worker II- 1 FTE
- Pavement Management Inspection Support
- ADA Program Funding
- Portable Vehicle Lift
- Facilities Project Manager Contract Support
- Bridge Maintenance Program Funding

New FTE's

- 1.0



Supplemental Recommendations

Water Services- Stormwater

General Fund Budget: \$3.0M

- Base Budget Increase: none

FTEs

- 4.1 positions

FY2027 Supplementals

- Stormwater Specialist- 1 FTE

New FTE's

- 1.0



Supplemental Recommendations

Public Works- Solid Waste Fund

Budget: \$11.7M

- Base Budget Increase: \$369.6k

FTEs

- 15.25 positions

FY2027 Supplementals

- Routeware Smart City Software

New FTE's

- none



Supplemental Recommendations Water Services- Water Fund

Budget: \$48.9M

- Base Budget Increase: \$1.0M

FTEs

- 53.45 positions

FY2027 Supplementals

- Deputy Director- 0.5 FTE
- Arc Flash Assessments
- Water Treatment Operator II- 1 FTE
- Distribution Utility Technician- 2 FTE's
- Water Conservation Programs

New FTE's

- 3.5



Supplemental Recommendations

Water Services- Wastewater Fund

Budget: \$30.3M

- Base Budget Increase: \$620.6k

FTEs

- 51.45 positions

FY2027 Supplementals

- Deputy Director- 0.5 FTE
- Arc Flash Assessments
- Utilities Electrician- 1 FTE
- Senior Wastewater Treatment Operator- 1 FTE
- Wastewater Treatment Operator II- 1 FTE
- Sewer Camera Truck & Staffing- 2 FTE's

New FTE's

- 5.5



Questions?



Capital Improvement Program (CIP)



Capital Improvement Program Overview

- Definition: >\$500k excluding vehicles, reimbursements, & Asset Management
- CIP Categories
 - Transportation
 - Enterprise
 - General Government
 - Parks & Ballpark
 - Public Safety



Capital Improvement Program Funding Assumptions

- Fully Funded
 - Use of restricted funding first (financial policy)
- Maintain 5-10year forecasts for all Capital Funds (costs are in today's dollars)



Capital Improvement Program Funding Assumptions

- Unallocated FY2027 fund balances are needed to fund future years of the CIP and are programmed as CIP reserves



Capital Improvement Program Funding Assumptions

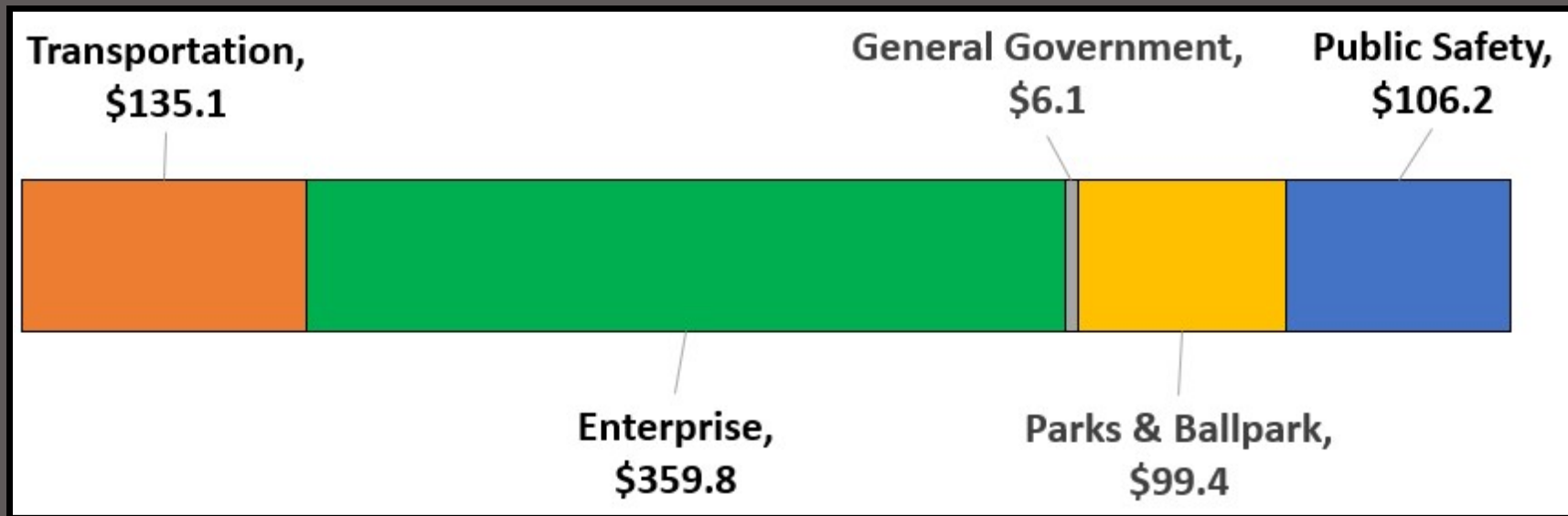
Projected Debt Issuances

Fiscal Year	General Obligation	Revenue (Enterprise)	Excise (General Fund)
FY26	\$90M	-	-
FY27		\$160M	-
FY28	\$75M	-	\$67M
FY29	-	\$239M	-
FY30	-	-	-
FY31	-	-	-
TOTAL:	\$165M	\$399M	\$67M



Capital Improvement Program 5-Year CIP

\$706.6 Million





Capital Improvement Program Transportation: 5-Year CIP: \$135.1M

“Tasked with maintaining and enhancing our transportation system”





Capital Improvement Program Transportation- FY2026 Success Story

- I-10 Estrella Pkwy Widening





Capital Improvement Program Transportation- Key Projects

Estrella Pkwy: Vineyard Rd to MC85 (Estrella Bridge) (CIP #42026)

- Total Project Budget: \$114.4M
- Scheduled Completion: FY2029





Capital Improvement Program Transportation- Key Projects

Cotton Lane: Estrella Pkwy to Cotton Ln Bridge (CIP #42046)

- Total Project Budget: \$21.7M
- Scheduled Completion: FY2028





Capital Improvement Program Transportation- Key Projects

Estrella Pkwy: Hadley St to Goodyear Blvd North (CIP #42069)

- Total Project Budget: \$6.3M
- Scheduled Completion: FY2029





Capital Improvement Program Transportation- Key Projects

Indian School Rd: Perryville Rd to Citrus Rd (CIP #42089)

- Total Project Budget: \$56.4M
- Scheduled Completion: FY2031

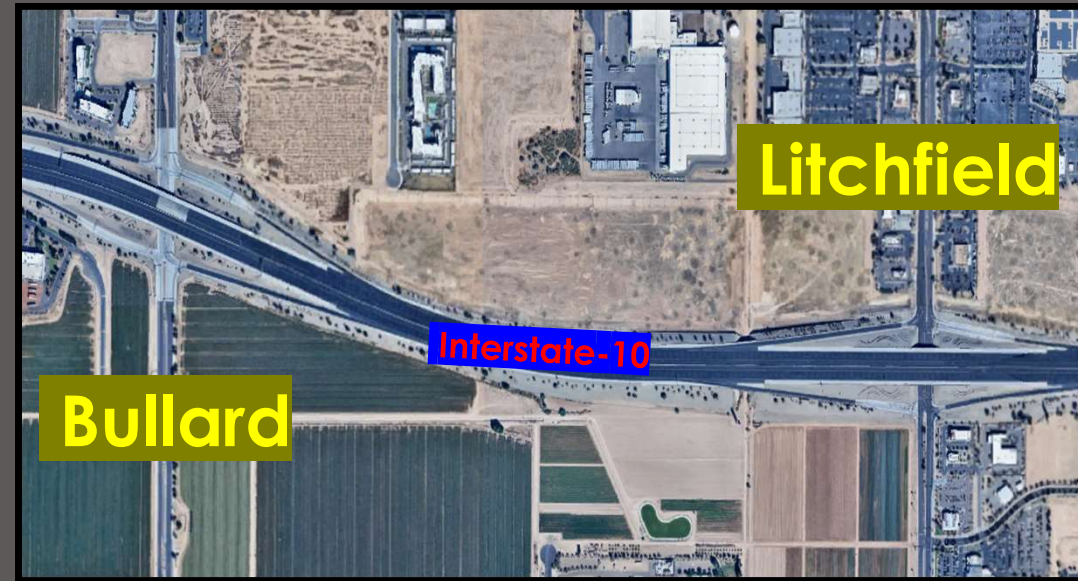




Capital Improvement Program Transportation- Key Projects

FY27 Design Concept Reports

1. I-10 & Bullard Interchange
CIP #42-27-504
2. I-10 & Litchfield Interchange
CIP #42-27-505





Transportation CIP Questions?



Capital Improvement Program Enterprise: 5-Year CIP: \$359.8M

“Through the Capital Improvement Program (CIP), the Water Services Department addresses current and future infrastructure needs to deliver excellent services to our residents and businesses”





Capital Improvement Program Enterprise- FY2026 Success Story

Rainbow Valley Water Reclamation Facility Update





Capital Improvement Program Enterprise- Key Projects

Rainbow Valley WRF Plant Design & Expansion (CIP #60077 & #60110)

- Total Project Budget: \$69.0M
- Scheduled Completion: FY2027





Capital Improvement Program Enterprise- Key Projects

Goodyear WRF Plant Design & Expansion (CIP #60112 #60109 & #61014)

- Total Project Budget: \$146.7M
- Scheduled Completion: FY2030





Capital Improvement Program Enterprise- Key Projects

Surface Water Treatment Plant Expansion (CIP #61-27-523)

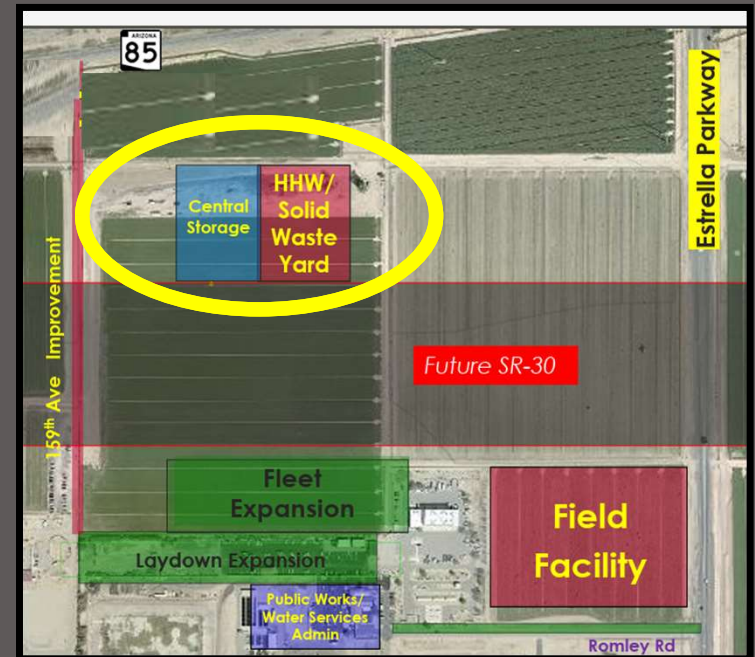
- Total Project Budget: \$226.2M
- Scheduled Completion: FY2031



Capital Improvement Program Enterprise- Key Projects

Municipal Ops Complex- Solid Waste Portion (CIP #60-27-502)

- Total Project Budget: \$30.2M
- Scheduled Completion: FY2029





Enterprise CIP Questions?



Capital Improvement Program

General Government : 5-Year CIP: \$6.1M

Projects related to city operations & city staff. Includes major system installations/upgrades, municipal facilities and the surrounding areas.





Capital Improvement Program **General Gov't- FY2026 Success Story**

- Temporary GSQ Overflow Parking Lot

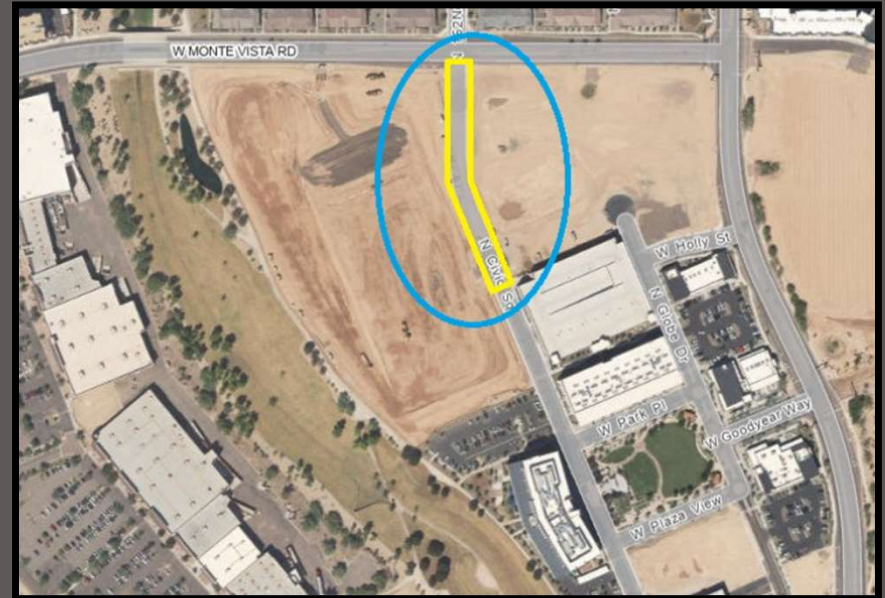




Capital Improvement Program General Government- Key Projects

Civic Square- Cul De Sac to Monte Vista Rd (CIP #42104)

- Total Project Budget: \$3.4M
- Scheduled Completion: FY2028





General Government CIP Questions?



Capital Improvement Program **Parks & Ballpark: 5-Year CIP: \$99.4M**

“Goodyear Parks and Recreation manages and maintains public parks and rights-of-way while providing arts, recreation, library, and neighborhood services, and operates the state-of-the-art Goodyear Ballpark and its premier baseball facilities”





Capital Improvement Program Parks & Ballpark FY2026 Success Story

- Ballpark Seating Renovation



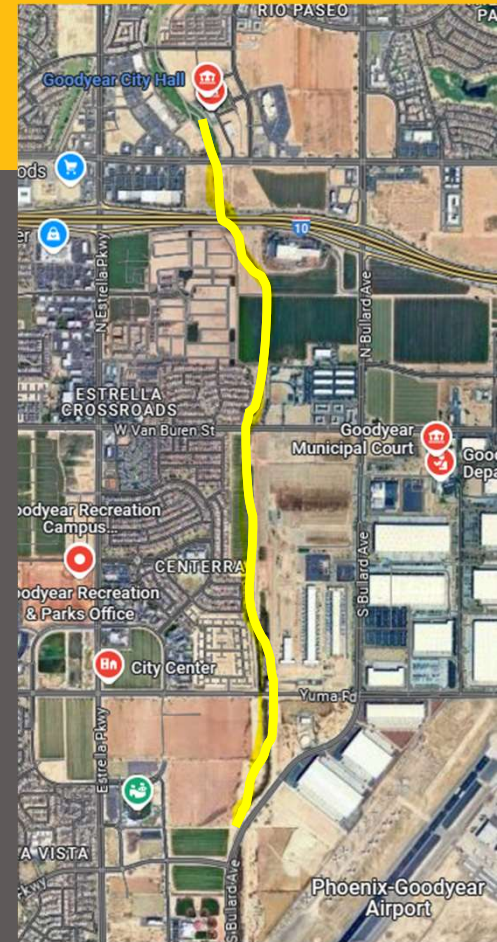


Capital Improvement Program Parks & Ballpark- Key Projects

Bullard Wash-Ballpark to McDowell Rd: Improvements (CIP #50059)



- Total Project Budget: \$32.3M
- Scheduled Completion: FY2029





Capital Improvement Program Parks & Ballpark- Key Projects

Goodyear Recreation Campus: Expansion Phase 2 (CIP #50063)

- Total Project Budget: \$66.6M
- Scheduled Completion: FY2030





Capital Improvement Program Parks & Ballpark- Key Projects

Ballpark Improvement Projects

Lighting conversion, turf replacement, irrigation replacement, tankless water heater conversion

(Various CIP Projects)

- 5yr CIP Total: \$8.5M





Parks & Ballpark CIP Questions?



Capital Improvement Program

Public Safety: 5-Year CIP: \$106.2M

“Goodyear Public Safety takes pride in and is committed to providing excellent customer service & improving the quality of life in our community”





Capital Improvement Program Public Safety FY2026 Success Story

- Fire Station 182 Remodel





Capital Improvement Program Public Safety Key Projects

Fire Station 184: Remodel (CIP #30016)



- Total Project Budget: \$10.0M
- Scheduled Completion: FY2027



Capital Improvement Program Public Safety Key Projects

Fire Station 189: New Facility (CIP #30017)

- Total Project Budget: \$25.2M
- Scheduled Completion: FY2028





Capital Improvement Program Public Safety Key Projects

Fire Station 1810: New Facility (CIP #30-27-521)

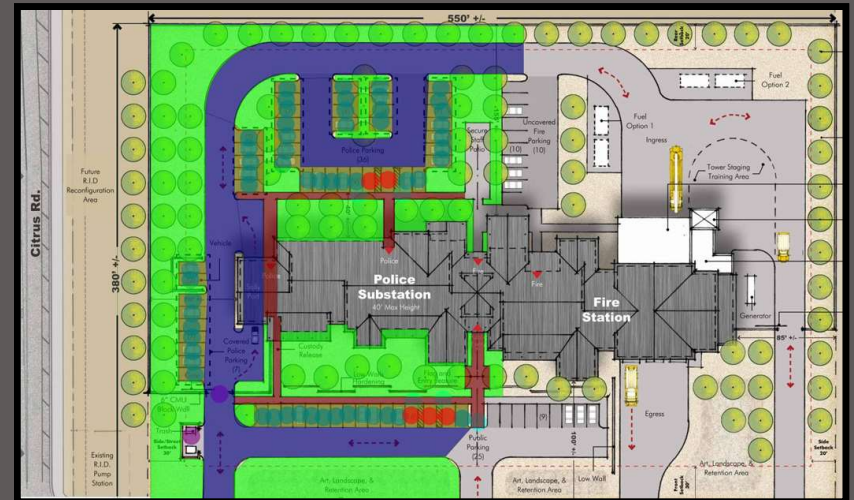
- Total Project Budget: \$27.2M
- Scheduled Completion: FY2032



Capital Improvement Program Public Safety Key Projects

Police Substation at Fire Station 188: New Facility (CIP #35-25-450)

- Total Project Budget: \$31.6M
- Scheduled Completion: FY2030





Public Safety CIP Questions?



Next Steps

- **May 18th:** Tentative Budget Adoption
- **June 8th:** Final Budget Adoption / Truth in Taxation Property Tax Levy Adoption
- **June 22nd:** Property Tax Levy Adoption

