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January 18, 2022

Millennium Engineers Group  
Attn: Juan Borjon  
5804 N Gumwood Ave,  
Pharr, Texas 78577

**RE: Project: North Alamo Rd. Realignment Project  
Project Number: 0921-02-311**

A large, semi-transparent watermark of the Texas Cordia Construction logo is centered on the page, behind the main text.

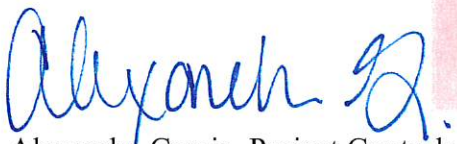
**NOTICE OF SUBSTANTIAL COMPLETION**

Mr. Juan Borjon,

We would like to inform you that Texas Cordia Construction has achieved substantial completion for the North Alamo Rd. Project as of Thursday, January 6, 2022 as per plans and specifications. We respectfully request days to no longer be charged.

If you should have any questions please feel free to contact me (956) 627-6181.

Respectfully,



Alexandra Garcia, Project Controls  
Texas Cordia Construction, LLC