

Ramsey will evolve through citizen-driven, collaborative processes that respect the balance and connectivity between its unique urban, rural, and natural environment for current and future generations.

City of Ramsey 2040 Comprehensive Plan Update

Land Use Plan

Background on this Document

This document is a draft of the narrative to be used in the 2040 Comprehensive Plan Update. This is not a final version or actual layout. This document will be reviewed and revised multiple times. The City will try to add additional maps and figures to better tell the story of this vision.

2030 Land Use Plan Accomplishments

The last plan was adopted in 2010. While a number of factors changed since the last plan was adopted, the City can celebrate a number of successes as it relates to our land use vision. Subsequent chapters of the 2040 Comprehensive Plan will celebrate their own successes.

- Created a collaborative development review process for land use plans and project review.
- Implemented meaningful density transition into projects that are located adjacent to existing residential neighborhoods.
- Protected Ramsey's rural character in many areas of the community, representing the largest land area category in the community.
- Responded to changing market conditions to provide a variety of housing types and prices.
- Concentrated more dense developments in or near The COR to protect the City's rural character, create walkability, and create a unique identity for the community.
- Re-assessed the effectiveness of rural reserve and rural preserve practices and policies.
- Implemented design standards for walkable streets into review practices.
- Mitigated City's financial risks associated by new developments by encouraging new development to focus near existing infrastructure.
- Developed incentives for The COR to enhance its marketability.
- Maintained high quality design standards in The COR.
- Planned for adequate retail and commercial services.
- Expanded employment and industrial opportunities by facilitating a new, private business park.
- Ensured new development protected natural resources, made trail connections, and blended in with surrounding development.
- Employed conservation subdivision practices aimed to protect existing neighborhoods and natural resources.
- Struck a balance between land use planning, policy development, natural resource protection, and private property rights.

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Goals and Strategies

The following represents goals and strategies for future land uses. Subsequent chapters will include their own goals and strategies that integrate with the above. Resources above and beyond current budget approvals are indicated in the 'Additional Resources' column.

Comprehensive Plan Strategic Imperatives

- A Balance of Rural Character and Urban Growth
- An Active Community (Parks, Recreation, and Open Space)
- A Connected Community (Transportation)
- A Positive Learning Environment

Land Use Strategic Initiatives

A Balance of Rural Character and Urban Growth

- Maintain and Expand the Rural Character of Ramsey.
- Balance vision with market forces.
- Ensure a sense of place (public art)

An Active Community

- Create a diverse and robust offering of recreation opportunities.
- Create a healthy community

A Connected Community

- Improve the safety and mobility of major corridors.

A Positive Learning Environment

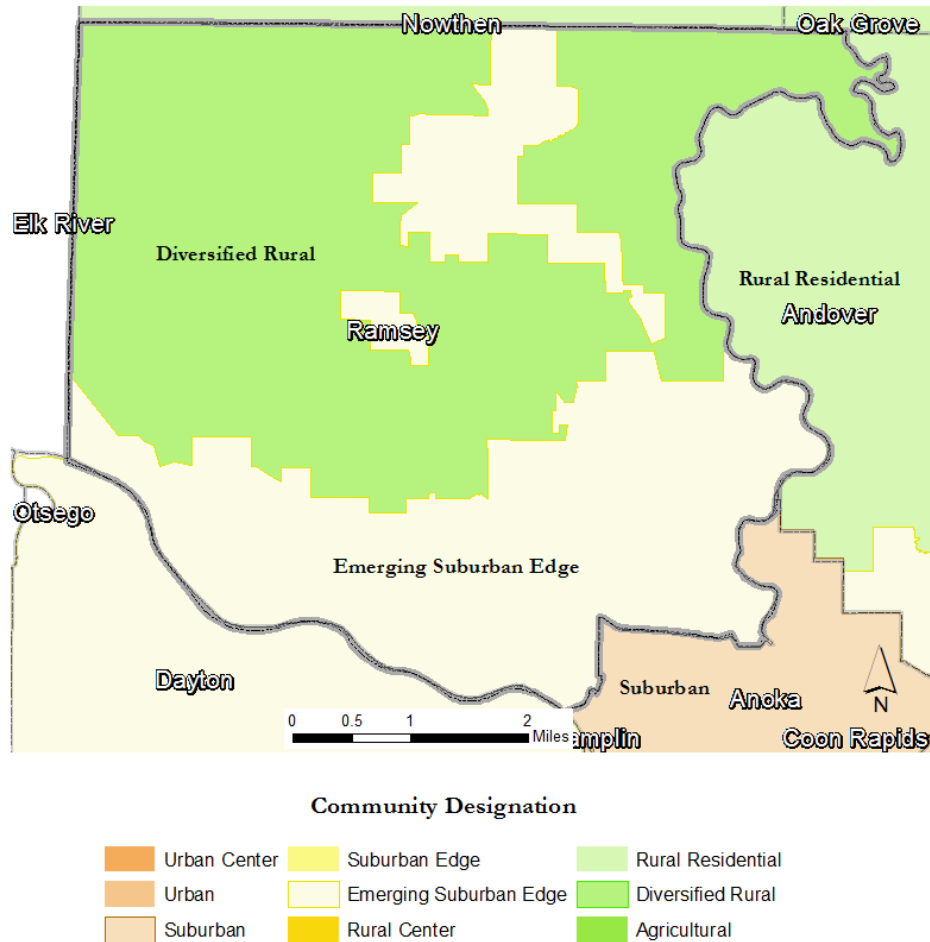
- Plan for future educational needs
- Ensure an Adequate Workforce for Business Community and Economic Development Goals

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Community Designation: Balancing Rural Character and Urban Growth

A primary theme from Ramsey public engagement and outreach efforts was the need to better plan for and communicate our vision for a balanced approach of rural preservation and urban growth. Ramsey supports continued urban growth in areas planned for growth, all while preserving some of the Rural Character that makes Ramsey unique. By guiding Ramsey in two categories, land use policies better reflect our overall vision.

Figure 1: Ramsey Community Designation



The Metropolitan Council uses community designations to group communities with similar characteristics in order to more effectively target its policies, similar to Ramsey’s Future Land Use Categories and Zoning Districts. The Metropolitan Council uses these community designations to:

- Guide regional growth and development to areas that have urban infrastructure in place and the capacity to accommodate development and redevelopment.
- Establish land use expectations, including overall densities and development patterns, for different community designations.
- Outline the respective roles of the Metropolitan Council and Ramsey along with strategies for planning for forecasted growth.

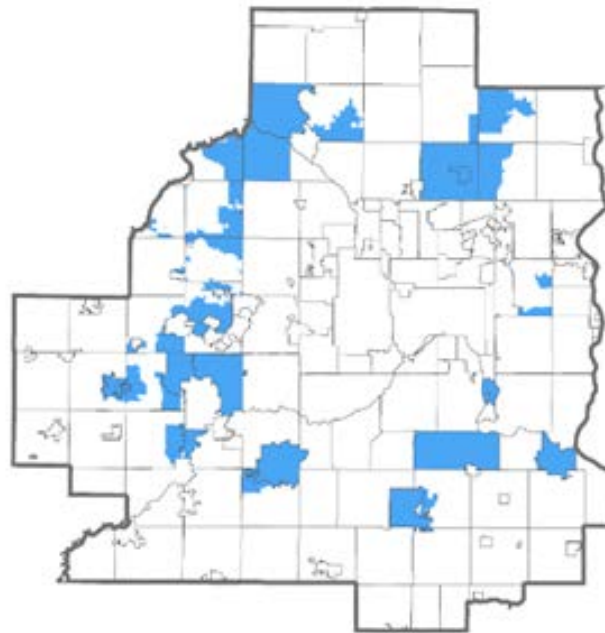
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Emerging Suburban Edge

An Emerging Suburban Edge Community is characterized as transitioning from rural to developed. It should be noted that although a portion of Ramsey certainly is transition in this manner, a significant portion of the community remains guided for larger-lot, single-family development on private well and septic along with goals to protect a significant amount of exceptional quality ecological resources.

The Emerging Suburban Edge includes cities, townships, and portions of both that are in the early stages of transitioning into urbanized levels of development. Strategically located between Suburban Edge and Rural communities, the Emerging Suburban Edge communities offer both connections to urban amenities and the proximity to open spaces that characterizes a rural lifestyle. Often, the cities and townships in the Emerging Suburban Edge are in more than one Community Designation. In the majority of Emerging Suburban Edge communities, less than 40% of the land has been developed. Communities designated as Emerging Suburban Edge communities are expected to plan for forecasted population and household growth at average densities of at least 3-5 units per acre for new development and redevelopment. In addition, Emerging Suburban Edge communities are expected to target opportunities for more intensive development near regional transit investments at densities and in a manner articulated in the 2040 Transportation Policy Plan.

Figure 2: Emerging Suburban Edge Communities



Communities in the Emerging Suburban Edge have a mix of residential, rural, and agricultural areas, often including lower-density single-family neighborhoods and small downtown service centers. The growth patterns in these communities demonstrate the challenges of changing from rural to suburban. New developments are typically built in a traditional suburban pattern, characterized by large curving streets, limited through-roadways, and auto-oriented street design. Emerging Suburban Edge communities have

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access to regional wastewater services (either municipally owned or regional services), access to the metropolitan highway system, and include existing or planned Regional Parks System facilities.

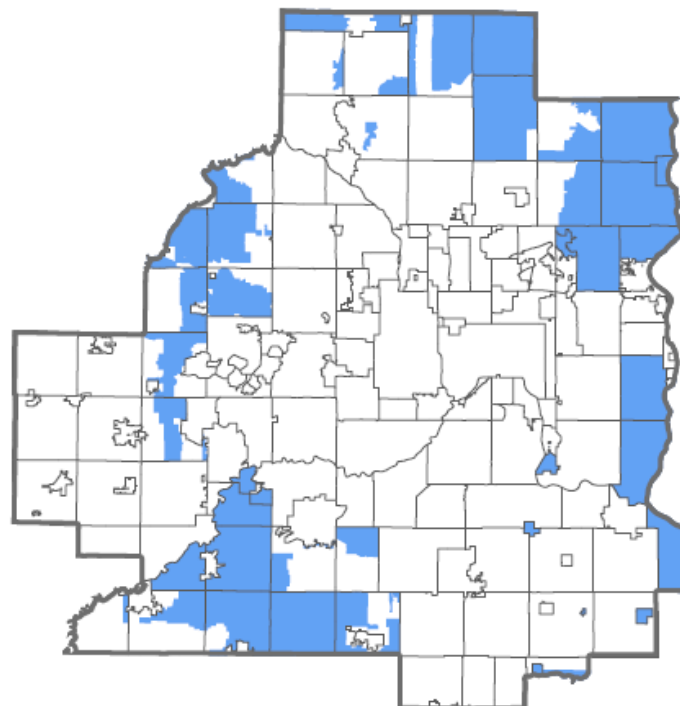
The Emerging Suburban Edge communities provide a variety of commercial activities along the main transportation corridors, and most encompass historic small downtowns with small town characteristics. These communities benefit from their proximity to more developed areas while retaining their local rural character and protecting natural resources. Commercial areas in the Emerging Suburban Edge tend to be individual large employers and smaller-scale commercial centers serving the local population.

Although these communities have some redevelopment potential in older areas such as historic downtown districts, the focus in the Emerging Suburban Edge is on greenfield development. Greenfields present opportunities to integrate natural resource preservation into site planning prior to development. Some of these communities have land available within their jurisdiction staged for future development, while others are expanding through orderly annexation agreements with neighboring townships. This mix of uses, availability of undeveloped land, and rich access to natural resources is a characteristic unique to Emerging Suburban Edge communities.

As of May 2014, the Metropolitan Council forecasts that the Emerging Suburban Edge area will add 201,000 residents, 93,000 households, and 58,000 jobs between 2010 and 2040. This represents growth of 66% in population, 87% in households, and 66% in employment over the three decades. Because most Emerging Suburban Edge communities also have areas designated as rural, these numbers are approximations. These numbers may change during the current comprehensive planning process, which will more precisely delineate how much community growth belongs inside the Metropolitan Urban Service Area.

Diversified Rural

Figure 3: Diversified Rural Communities



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Diversified Rural communities are home to a variety of farm and non-farm land uses including very large-lot residential, clustered housing, hobby farms and agricultural uses. Located adjacent to the Emerging Suburban Edge of the Metropolitan Urban Service Area, the Diversified Rural Area protects rural land for rural lifestyles today and potential urbanized levels of development sometime after 2040. Areas identified as Diversified Rural are to plan for average densities of no more than one (1) housing unit per ten (10) acres.

Large areas of high-quality natural resources are located in these communities with some of these natural areas protected in state lands and regional parks, like Carlos Avery Wildlife Management Area in Anoka County and Carver Park Reserve in Carver County.

While these communities contain a mix of uses, large portions of communities in the Diversified Rural area contain prime agricultural soils, located primarily in Scott and Washington counties. Although these communities are not designated Agricultural communities, the Council supports the preservation of agricultural land in these areas.

Agricultural uses in Diversified Rural communities benefit from their proximity to the Metropolitan Urban Service Area and Rural Centers, but face challenges to their long-term continued use, including incompatible uses developing nearby and increased development pressures.

The Council discourages urbanized levels of residential development in Diversified Rural communities to avoid the premature demand for expansion of metropolitan systems and other urban public services.

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Forecasted Growth

Table 1: Forecasted Growth

	2016	2020	2030	2040
Households	8,973	9,500	11,500	13,500
Population	26,251	27,550	33,350	39,150
Employment	6,334	6,900	7,800	8,400

Ramsey acknowledges that these forecasts deviate from the approved 2040 forecasts for Ramsey. After careful consultation and analysis of recent growth trends, Ramsey requests these modifications to our 2040 Forecasts. For assistance in reviewing requested changes, the series of tables below are offered.

Requested Household Forecast Amendment

	2020	2030	2040
Published Forecast	9,400	11,300	13,000
Requested Amendment	9,600	11,500	13,500
Difference	+200	+200	+500

Requested Population Forecast Amendment

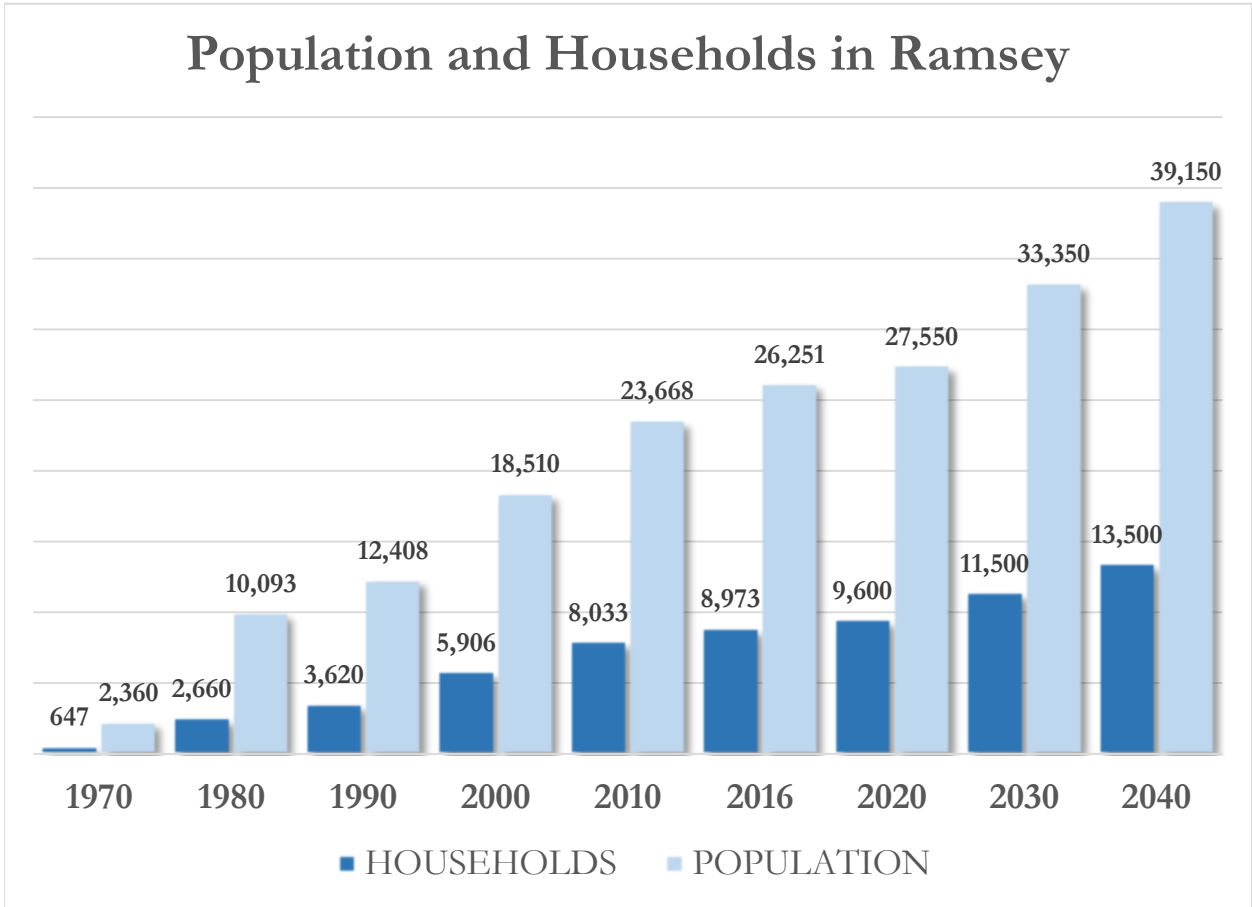
	2020	2030	2040
Published Forecast	26,400	30,700	34,700
Requested Amendment	27,550	33,350	39,150
Difference	+1,150	+2,650	+4,450

Requested Employment Forecast Amendment

	2020	2030	2040
Published Forecast	6,200	7,000	7,600
Requested Amendment	6,900	7,800	8,400
Difference	+700	+800	+800

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Figure 4: Forecasted Household and Population Growth

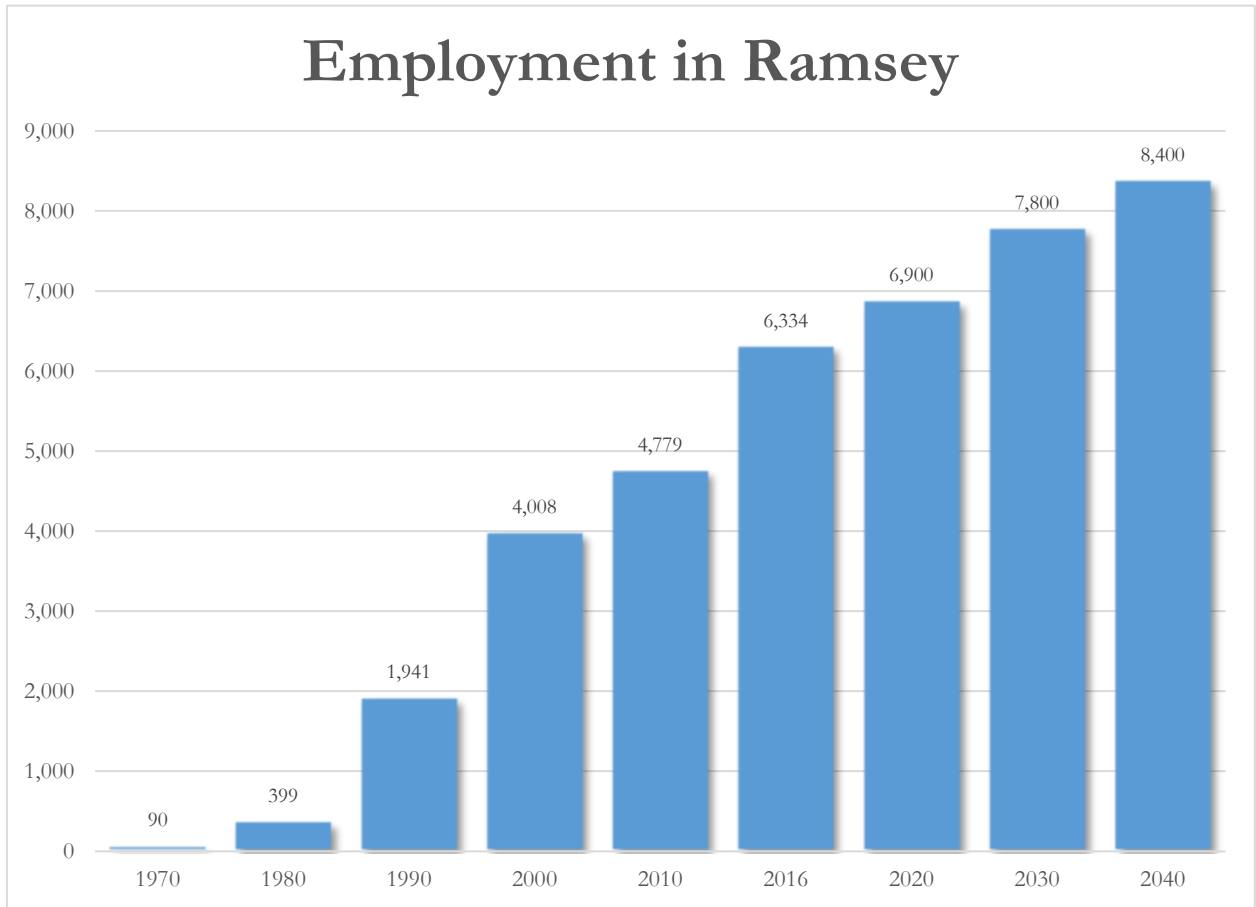


Planned Intensity of Employment

Ramsey plans for forecasting future employment growth by a metric of 45% building coverage of a parcel.

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Figure 5: Forecasted Employment Growth



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Existing Land Uses

Figure 6: Existing Land Use Map

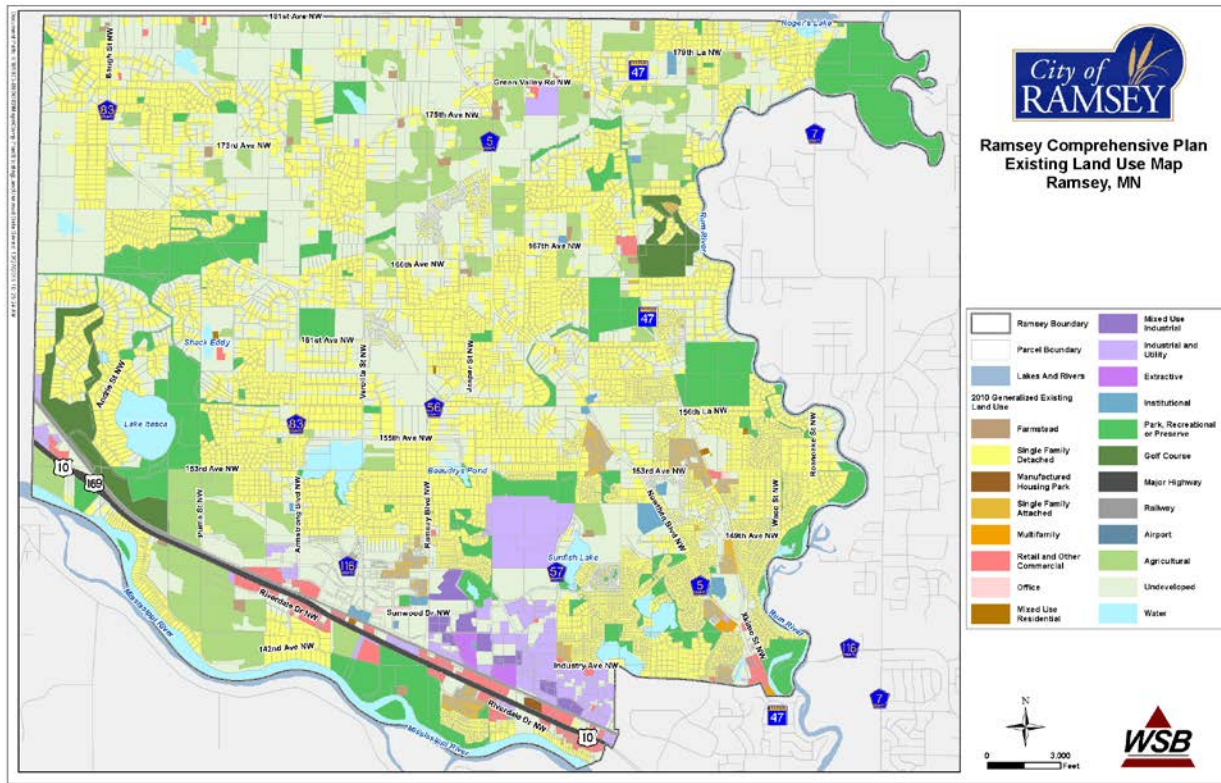


Table 2: 2010 Existing Land Use Categories

Land Use	Acres	Percentage of Total
Agriculture	1,659	9%
Airport	0	0%
Extractive	40	0%
Farmstead	65	0%
Golf Course	332	2%
Industrial and Utility	561	3%
Institutional	92	0%
Major Highway	144	1%
Manufactured Housing Park	7	0%
Mixed Use Industrial	107	1%
Mixed Use Residential	8	0%
Multifamily	12	0%
Office	14	0%
Open Water	753	4%
Park, Recreational or Preserve	1,960	10%
Railway	67	0%
Retail and Other Commercial	254	1%
Single Family Attached	227	1%
Single Family Detached	6,837	36%
Undeveloped Land	5,957	31%

Note: over 8,000 acres of Ramsey is already developed.

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Future Land Uses

Figure 7: Future Land Use Map

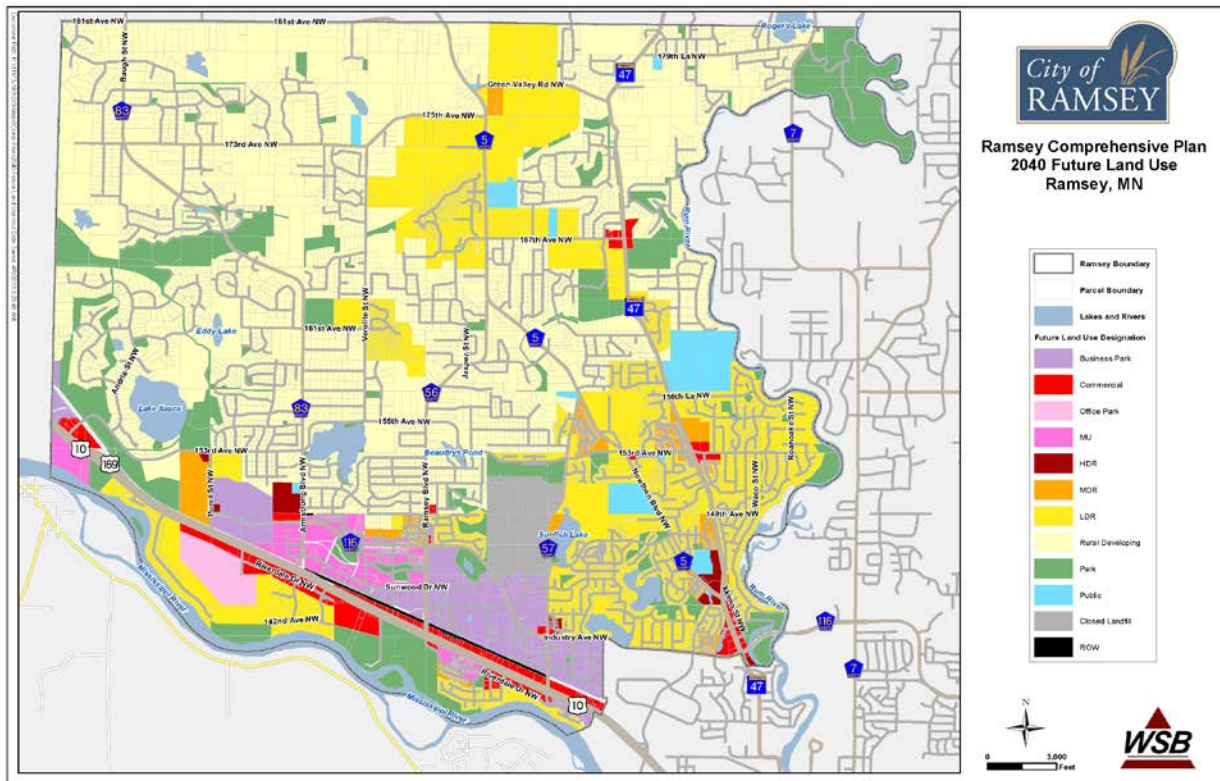


Table 3: Future Land Use Categories

To be tabulated later	
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Future Land Use Descriptions

Lakes and Rivers

Low Density Residential

Areas guided Low Density Residential must have urban services before development can take place. These areas are expected to develop at a minimum of 2.5 units per acre and a maximum of 4 units per acre for an average of 3.25 units per acre and contain single family, detached dwellings.

Where Low Density Residential is directly adjacent to areas guided Rural Developing that contain 2.5 acre lots, strategies for density transitioning will be employed. This means that while an area of Low Density Residential may average three (3) units per acre, those lots directly adjacent to 2.5 acre lots will be closer in size to 2.5 acres in order to provide an effective transition that maintains the existing character of the neighborhood. Screening methods, such as landscaping must also be employed to transition between very low density areas and urban lots.

Medium Density Residential

These areas are within the MUSA and intended to receive medium density housing including lower density multi-family housing and higher density single-family housing. These areas are expected to develop at a minimum of three (3) units per acre and a maximum of seven (7) units per acre. Average density will be five (5) units per acre. Medium density detached single-family is becoming an increasingly popular development pattern for Ramsey.

High Density Residential

These areas are within the MUSA and intended to accommodate multi-family housing such as townhomes and apartment buildings. These areas are expected to develop at a minimum of eight (8) units per acre and a maximum of fifteen (15) units per acre. The average density will be 11.5 units per acre.

Business Park

Areas guided Business Park are reserved for office and industrial development.

Commercial

Areas guided Commercial may include a range of neighborhood and community commercial/retail development.

Mixed Use

Mixed Use areas may include a combination of residential, commercial, light industrial, open space, and a transit hub and are broken into the following three categories:

Mixed Use (Low). Areas guided as Mixed Use (Low) are expected to develop at a minimum of five (5) units per acre and a maximum of seven (7) units per acre. It is expected that 50% of the land area will be developed as residential.

Mixed Use (Medium). Areas guided as Mixed Use (Medium) are expected to develop at a minimum of eight (8) units per acre and a maximum of twenty-five (25) units per acre. It is expected that 50% of the land area will be developed as residential.

Mixed Use (High). Areas guided as Mixed Use (High) are expected to develop at a minimum of fifteen (15) units per acre and a maximum of seventy-five (75) units per acre. It is expected that 50% of the land area will be developed as residential.

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Public/Quasi-Public

This category generally includes city offices, public works facilities, churches, schools, other non-profit or government facilities, and bridges/major rights-of-way.

Park

Parks, trails and open space include the City Park and trail system, golf courses, regional parks, wetlands, and the greenway. Lands in this category are intended to preserve the natural resource base and provide an adequate supply of active and passive recreational lands in Ramsey.

Closed Landfill

The risk to public health and safety associated with the closed landfill in Ramsey is mitigated by implementing land-use controls that minimize public exposure to landfill hazards and protect the state's response action equipment. In other words, future use of land at and around closed landfills needs to be planned carefully and responsibly. The purpose, then, for preparing a Closed Landfill Use Plan (CLUP) for each landfill is to protect the integrity of the landfill's remediation and monitoring systems, protect human health and public safety at each landfill, and accommodate local government needs and desires for land use at the qualified facility with consideration for health and safety requirements.

Right of Way (ROW)

Right of way identifies area designated for public roadways.

Metropolitan Council Approved Master Plans

The Metropolitan Council has approved Master Plans for Rum River Central Regional Park and Mississippi West Regional Park (future). These Master Plan Boundaries are reflected in the Future Land Use Map and within the Parks and Recreation Plan.

Figure 8: Master Plan Boundaries

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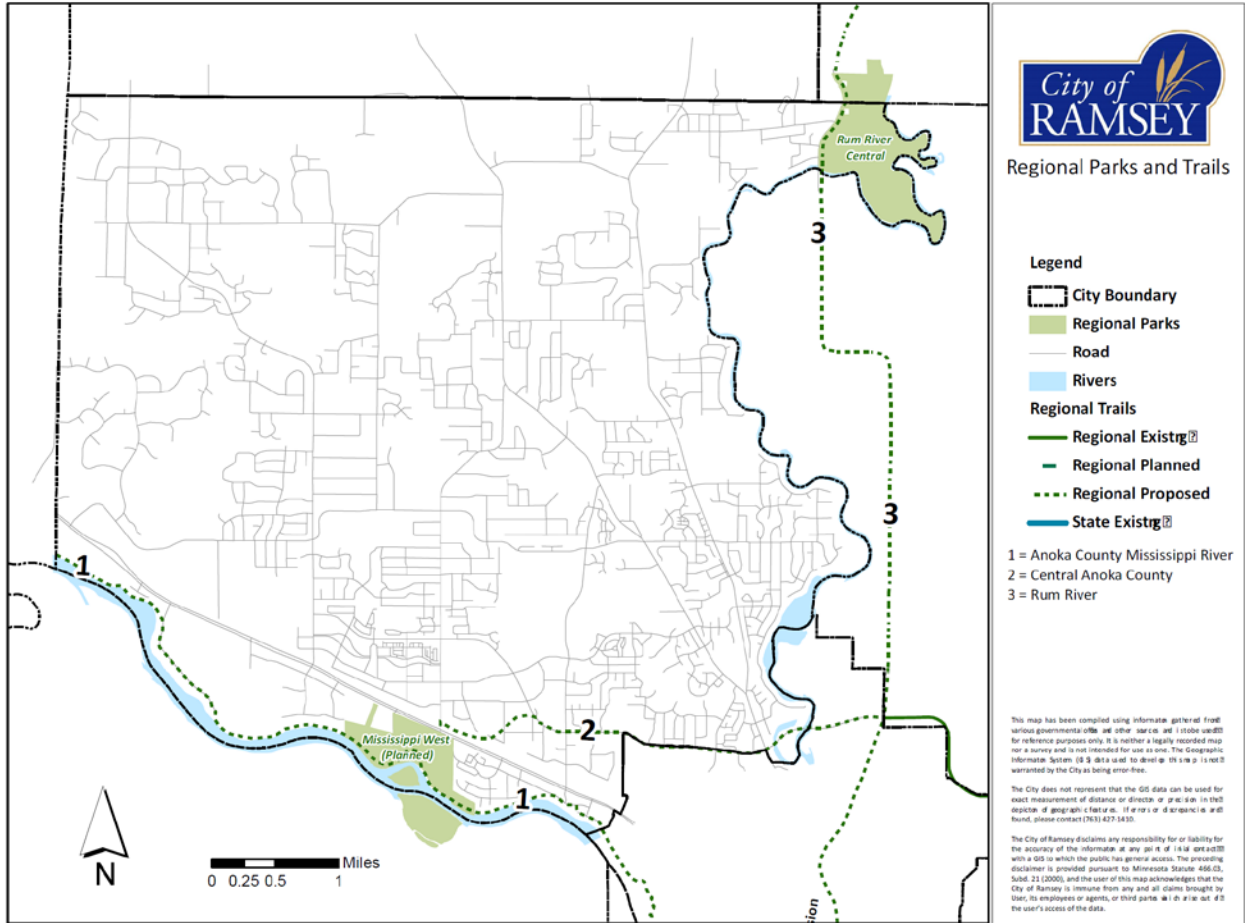


Figure 9: Local Parks

Local Park Map

Figure 10: Circle of Ramsey

Circle of Ramsey Map

Figure 11: Natural Resources

Natural Resource Inventory Map

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Expected Density of Future Development

Figure 12: Expected Growth Areas (this map will be updated for better readability)

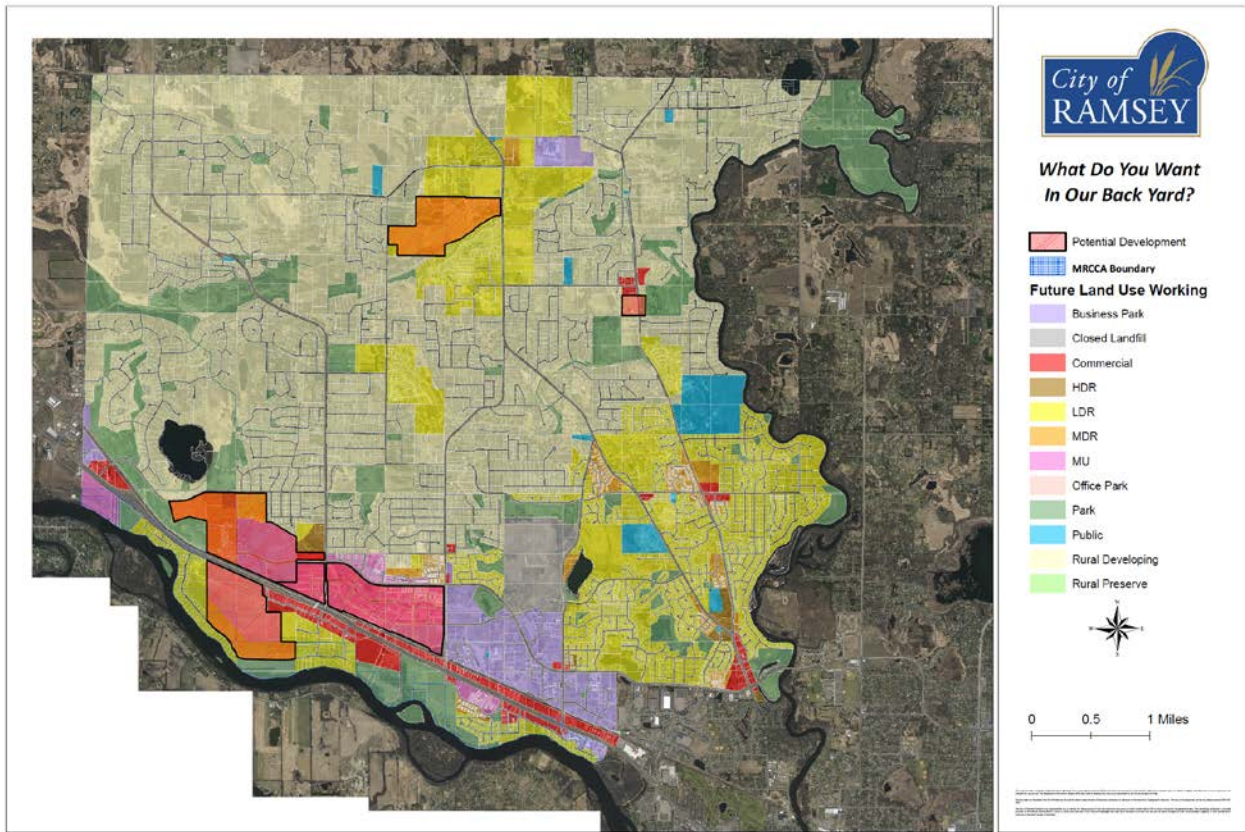


Table 4: Planned Density Ranges

	Minimum Density	Maximum Density	Average Density
Low Density Residential	2	4	3
Medium Density Residential	3	7	6
High Density Residential	7	15	10

Affordable Housing Allocation

The City participates in the Livable Communities Program of the Metropolitan Council, which provides access to a number of funding opportunities. As part of said participation, the City plans for an allocation of affordable housing. The City has confirmed that the Future Land Use Map/Plan is acceptable for anticipated affordable housing need.

The Comprehensive Plan Steering Committee should add some messaging here about what is defined as affordable housing, what is the need, and what is the benefit.

Affordable Housing Need	
At or Below 30% AMI	292
31% to 50% AMI	167
51% to 80% AMI	40
Total Units	499

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AMI = Area Median Income

Staged Development Plan

Ramsey will need to complete this section on the final draft. The City needs further policy direction on the underlying assumptions before preparing a staging plan for future development. Future Development and supporting infrastructure shall be forecasted in the following periods.

- 2020
- 2030
- 2040

Planned Density

Table 5: Density Table

Land Use Category	Minimum Density	Maximum Density	Average Density
Rural Developing		0.4 units/acre	
Low Density Residential	2.5 units/acre	4 units/acre	3.25 units/acre
Medium Density Residential	3 units/acre	7 units/acre	5 units/acre
High Density Residential	8 units/acre	15 units/acre	11.5 units/acre
The COR – Low Density	5 units/acre	15 units/acre	10 units/acre
The COR – Medium Density	8 units/acre	25 units/acre	16.5 units/acre
The COR – High Density	15 units/acre	75 units/acre	45 units/acre

Table 6: Mixed Use Densities

Land Use Category	% Residential	% Commercial	% Office	Residential Density Range
The COR - Low	50%	25%	25%	5 - 15 units/acre
The COR – Med	50%	25%	25%	8 – 25 units/acre
The COR - High	50%	25%	25%	15 – 75 units/acre

Staged Development and Redevelopment

Development and Redevelopment is likely to focus on the following areas.

- Armstrong West/COR West
 - Bunker Lake Industrial Park
 - Future Business Park
 - Riverstone
- Mississippi West
 - Pearson Agricultural Area
 - Riverside Farms
- Rum River Retail Node
 - Rum River Hills
 - Retail Node Revitalization
- The COR
- Trott Brook

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Armstrong West/COR West

Armstrong West is a planning area generally north of Highway 10 and west of Armstrong Boulevard. This area is approximately 350 acres and is current a mix of agricultural land, vacant land, and industrial land. Planned future land uses include a retail redevelopment area of the current industrial park, business park, low density residential, medium density residential, high density residential, and rural developing. Development is expected to commence in 2018. Full build out is expected in the next ten (10) to fifteen (15) years.

Mississippi West

Mississippi West is a planning area generally south of Highway 10 between Armstrong Boulevard and Bowers Drive. This area is predominantly agricultural.

Planned land use within this area is predominantly low density residential, with an area of natural resource protection along the Mississippi River. Development of this area is likely ten (10) to fifteen (years) in the future due to availability of infrastructure (2015 to 2025 timeframe).

Connexus Energy is planning a nineteen (19) acre solar farm within this planning district in 2018.

This area is also the location of a potential extension of Armstrong Boulevard to serve as a future river crossing to the City of Dayton. This improvement is not currently in official regional planning documents and is likely at least twenty (20) years away, if not longer. The cities of Dayton and Ramsey choose to plan for this long-term improvements to protect the necessary corridor.

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Rum River Retail Node/Rum River Hills

The Rum River Retail Node is a 1970s area rural commercial node. This node has shown evidence of blight and vacancy, with some recent renovations of existing structures. The City has excess land for sale, remnant from the construction of Water Tower #3. Rum River Hills Golf Course desires redevelop a portion of their property (two holes only) and reconfigure the two (2) holes displaced by redevelopment.

Background

The retail node located at 167th Avenue and Trunk Highway 47 has been a topic of discussion with City Councils and EDA boards for several years (“167/47 Node”). The 167/47 Node has struggled to become economically viable for some time, is experiencing high vacancy rates, an increase of blighted building conditions and escalating crime.

Goal

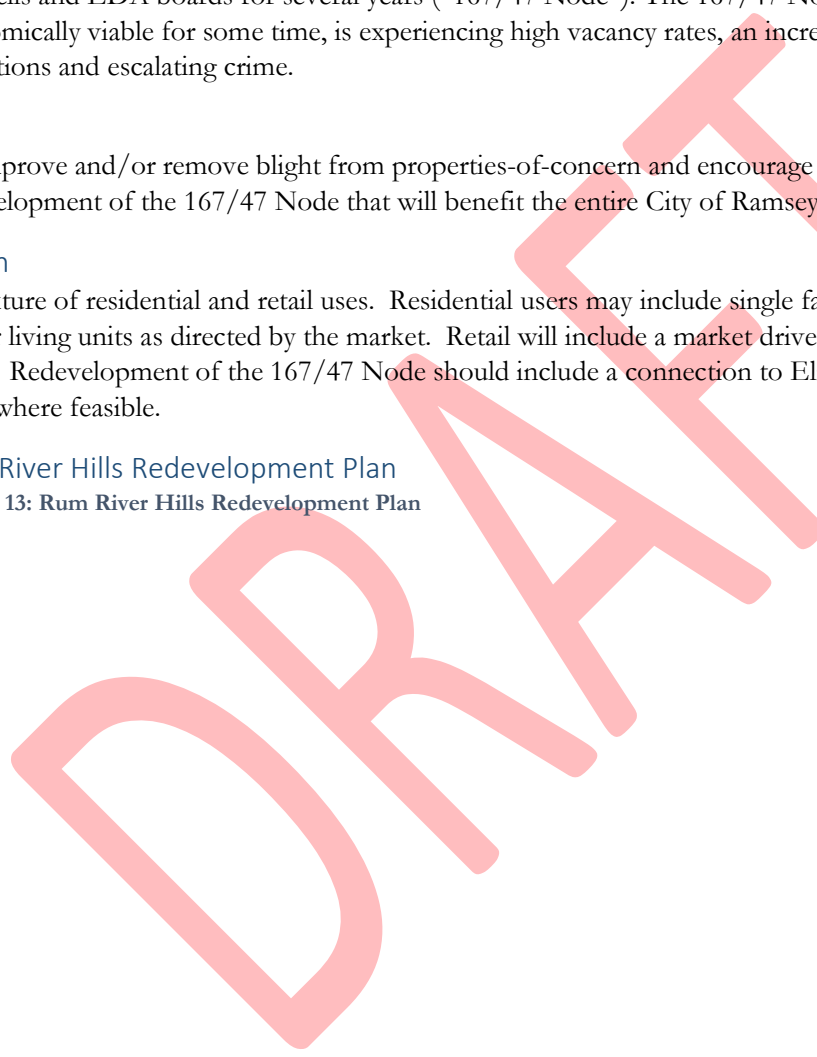
To improve and/or remove blight from properties-of-concern and encourage sustainable market-driven redevelopment of the 167/47 Node that will benefit the entire City of Ramsey.

Vision

A mixture of residential and retail uses. Residential users may include single family residential, townhomes, or senior living units as directed by the market. Retail will include a market driven neighborhood commercial node. Redevelopment of the 167/47 Node should include a connection to Elmcrest Park and/or nearby trails where feasible.

Rum River Hills Redevelopment Plan

Figure 13: Rum River Hills Redevelopment Plan



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The COR

The COR is a 320-acre master-planned community located adjacent to the Northstar Commuter Rail – Ramsey Station (The COR plus surrounding developable area is over 400 acres). Together with adjacent developed and developable area, there are approximately 400 acres of development of a mix of uses. Goals for this development include an identity for the community, a destination for retail to support the local community, walkability, and supportive of commuter-rail transit.

As an implementation strategy of this Comprehensive Plan Update, Ramsey will be updating the land use plans for The COR. To frame said update, the vision of the COR is as follows.

The COR will serve as a City Center primarily to bring people of Ramsey together that embraces natural market opportunities. The COR will also attract energy from the surrounding region. It will be a unique destination, technology-accessible, and serve as a gathering place. It will feature unique architecture stressing historical feel and function.

The COR is approximately 50% complete, and is likely to experience substantial completion in the next ten (10) years. Ramsey is updating this plan as a separate planning document known as The COR Development Plan Update.

Table 7: Development Progress in The COR

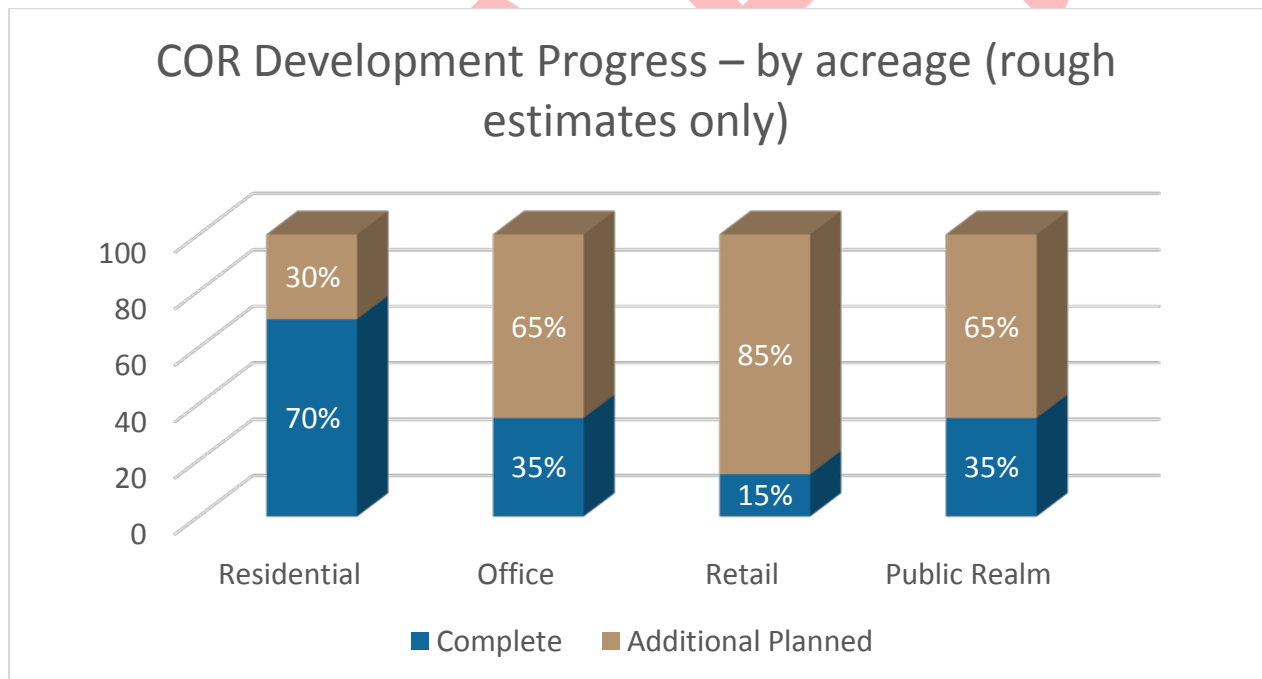
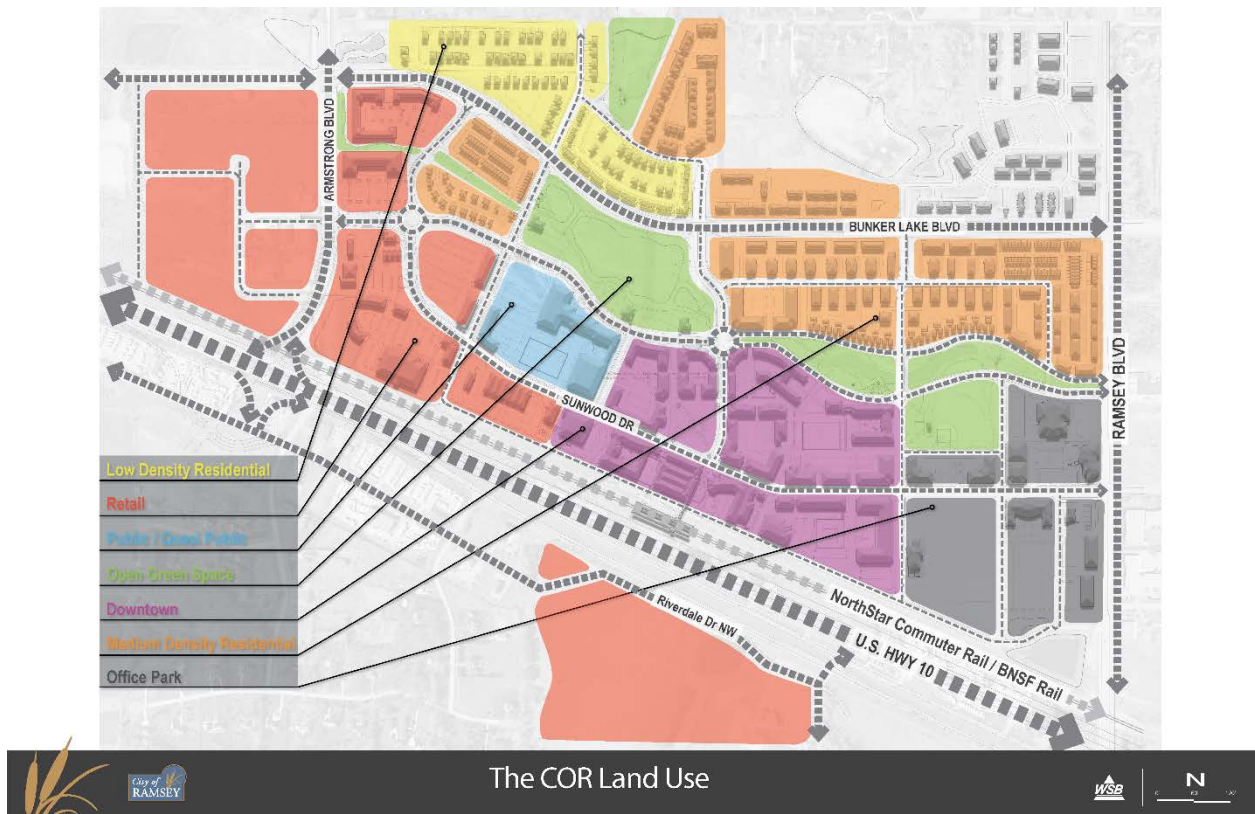


Figure 14: Land Use Plan for The COR

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Trott Brook

A significant area for future development of primarily Low Density Residential uses is planned for north of Trott Brook. Trott Brook is a significant ecological resource for the City to protect, and also serves as an important recreational corridor. This development area will represent the first area in the community north of Trott Brook to receive municipal services (water and sanitary sewer).

Immediately adjacent to this area is the site of a planned second elementary school operated by Anoka Hennepin School District #11.

Table XX: Development Staging by Planning Period

Land Use Type	Dev. Acres	2020	2030	2040	Density Range			Yield %	Minimum Units 2020	Minimum Units 2030	Minimum Units 2040	Midpoint Unit 2020	Midpoint Unit 2030	Midpoint Unit 2040
					Min	Mid	Max							
LDR					2.5	3.25	4	100%						
MDR					3	5	7	100%						
HDR					8	11.5	15	100%						
MU-Low					5	10	15	50%						
MU-Low					8	16.5	25	50%						
MU-High					15	45	75	50%						

Natural Resources

Ramsey has established a number of land use goals focused on natural resources.

- Enhanced Protection of Natural Resources
- Enhanced Recreation Opportunities in Natural Resource Areas
- Clean Water and Clean Air
- Reduced Waste Stream in Landfills

These goals are defined within the Natural Resources Plan

There are no known aggregate resources within the community.

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Special Resources Plan

Ramsey has two (2) special resources within the community.

1. Mississippi River Corridor Critical Area
2. Old Town Hall

Figure 15: Special Resources

To be added later.

Mississippi River Corridor Critical Area

The Minnesota Department of Natural Resources has adopted new rules for the Mississippi River Corridor Critical Area. Ramsey is awaiting guidance from the DNR before updating our Comprehensive Plan for this section. The City will prepare this plan as a separate chapter.

Old Town Hall

The former Ramsey Township Town Hall is the only structure within Ramsey on the National Historic Database. Ramsey is working with the Anoka County Historical Society to develop a long-term plan for this facility.

Other Opportunities

The City has partnered with the University of Minnesota through its Resilient Communities Project (RCP). One of these projects is evaluating other cultural and historical resources that may exist within the community.

Mississippi River Corridor Critical Area

Portions of Ramsey are located within the Mississippi River Corridor Critical Area (MRCCA). Ramsey acknowledges the requirement to update MRCCA Plans based on new State of Minnesota Rules. Said Plan Amendment will be added to this document either as a section within this Chapter or as a separate chapter of the Comprehensive Plan.

Land Use Implementation

The Metropolitan Council's Regional Development Framework, ThriveMSP 2040, outlines roles for the Metropolitan Council and Ramsey for land use policy. Specific to land use policy, the Metropolitan Council has set a goal for the region to achieve Orderly and Efficient Land Use.

Action	Priority	Timeframe
Amend Official Zoning Map	Required	June 1, 2019
Amend Zoning Code	Required	December 31, 2019
Update The COR Development Plan	Immediate	December 31, 2018

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Land Use Implementation Plan

Imperative #1: A Balance of Rural Character and Urban Growth

Initiative #1.1: Maintain and Expand the Rural Character of Ramsey

Tactic	Priority	Responsible Party	Resources
<u>LU 1</u> Update Community Designation to Include Diversified Rural for Non-Urban Service Areas	Immediate Term	Community Development	Normal Staff Duties
<u>LU 2</u> Establish a Policy for Urban Service Boundary Extensions	Immediate Term	Community Development	Normal Staff Duties
Update the Density Transitioning Ordinance	Immediate Term	Community Development	Normal Staff Duties

Initiative #1.2: Balance Land Use Vision with Market Realities

Tactic	Priority	Responsible Party	Resources
<u>LU 3</u> Complete the Development Plan Update for The COR	Immediate Term	Community Development	Normal Staff Duties
<u>LU 4</u> Create a Neighborhood Plan for Green Valley Greenhouse Area	Immediate Term	Community Development	\$25,000
<u>LU 5</u> Create a Neighborhood Plan for Mississippi West Neighborhood	Long Term	Community Development	\$25,000
<u>LU 6</u> Create a Neighborhood Plan for the Rum River Hills Neighborhood	Opportunity Driven	Community Development	\$25,000
Complete a Comprehensive Plan Amendment/Refresh Prior to Completion of the Regional Development Framework	Long Term	Community Development	\$25,000

Initiative #1.3: Ensure a Sense of Place

Tactic	Priority	Responsible Party	Resources
<u>LU 7</u> Create a Public Art Plan	Long Term	Parks and Recreation	\$25,000
<u>LU 8</u> Complete the Community Identity and Streetscape Plan	Immediate Term	Community Development	\$7,500 (already approved)

Ramsey will evolve through citizen-driven, collaborative processes that respect the balance and connectivity between its unique urban, rural, and natural environment for current and future generations.

Imperative#2: An Active Community

Initiative #2.1: Create a Diverse and Robust Offering of Recreation Opportunities

Tactic	Priority	Responsible Party	Resources
<u>LU 9</u> Complete the Master Park and Recreation Plan	Immediate Term	Parks and Recreation	\$50,000 (already approved)

Initiative #2.2: Ensure a Healthy Community

Tactic	Priority	Responsible Party	Resources
<u>LU 10</u> Ensure all Comprehensive Plan Chapters are reviewed through the lens of Healthy Communities	Long Term	Community Development	Normal Staff Duties

Imperative #3: A Connected Community

Initiative #3.1: Improve the Safety and Mobility of Major Corridors

Tactic	Priority	Responsible Party	Resources
<u>LU 11</u> Create a Corridor Plan for Highway 10	Immediate Term	Community Development and Engineering	\$500,000
<u>LU 12</u> Update Corridor Plan for Highway 47	Immediate Term	Community Development and Engineering	\$75,000
<u>LU 13</u> Create a Corridor Plan for Highway 5	Immediate Term	Engineering	\$50,000
<u>LU 14</u> Create a Corridor Plan for Green Valley Road	Long Term	Engineering	\$50,000
<u>LU 15</u> Create a Corridor Plan for Mississippi River Crossing	Opportunity Driven	Engineering	\$250,000

Imperative #4: A Positive Learning Environment

Initiative #4.1: Plan for Future Educational Needs

Tactic	Priority	Responsible Party	Resources
<u>LU 16</u> Advocate for a new Middle School and third Elementary School	Opportunity Driven	Administration	Normal Staff Duties
Encourage Updates to District Boundaries to	Long Term	Administration	Normal Staff Duties

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reflect neighborhood boundaries			
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Initiative #4.2: Ensure an Adequate Workforce for Business Community and Economic Development Goals

Tactic	Priority	Responsible Party	Resources
<u>LU 17</u> Create a Workforce Development Plan	Immediate Term	Economic Development	Normal Staff Duties

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