

City of Ramsey
Agenda
City Council Work Session
Tuesday, November 26, 2019
5:30 pm
Lake Itasca Room, 7550 Sunwood Drive NW

- 1. Call to Order**
- 2. Topics for Discussion**
 1. Youth First Presentation
 2. Fire Service Joint Powers Agreement Update
 3. Discussion of 2020 Budget/Levy and Review of 5-Year Budget (2020-2024)
- 3. Topics for Future Discussion**
 1. Review Future Topics/Calendar
- 4. Mayor/Council/Staff Input**
- 5. Adjournment**

Meeting Date: 11/26/2019

Information

Title:

Youth First Presentation

Purpose/Background:

Youth First is an organization that operates under a 4-City Joint Powers Agreement known as the Northwestern Anoka County Community Consortium (NWACCC). Currently, the City contributes \$15,000 per year to the organization, which is scheduled to come from the Charitable Gambling Fund (note: previous year's have funded Youth First with General Fund dollars).

Ms. Devin Hanson, Executive Director of Youth First will be present to describe and explain the Youth First organization. She has been asked to provide:

- Mission/brief history
- Clients served and how many are Ramsey residents
- Success stories
- Structure and governance of the organization
- Revenue sources
- Contributions from each of the four JPA communities

Timeframe:

30 minutes

Funding Source:

The Youth First organization is proposed to be funded through the Charitable Gambling Fund in 2020 Budget.

Responsible Party(ies):

Kurt Ulrich, City Administrator

Outcome:

Increased understanding of the purpose and benefits of participating in the Youth First organization.

Attachments

2019 Community Programs

Youth First Joint Powers Agreement

Form Review

| Inbox | Reviewed By | Date |
|---------------------------------|-------------|---------------------------------|
| Kurt Ulrich | Kurt Ulrich | 11/21/2019 03:56 PM |
| Form Started By: Colleen Lasher | | Started On: 11/21/2019 03:21 PM |
| Final Approval Date: 11/21/2019 | | |

CITY OF RAMSEY

| Event/Donation Recipient | Program Type | 2015 Actual | 2016 Actual | 2017 Actual | 2018 Actual | 2019 Adopted Budget | 2020 Proposed Budget | 2020 Budget Fund |
|--|----------------------|-------------|--------------|--------------|-------------|---------------------|----------------------|--------------------|
| Youth First Community of Promise | Donation | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | Gambling |
| Family Promise In Anoka County | Donation | - | 3,000 | 3,000 | - | - | - | General |
| Juvenile Diversion | Donation | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | Gambling |
| Alexandra House | Donation | 5,000 | 5,000 | 5,000 | 5,000 | 10,000 | 5,000 | Gambling |
| Anoka County Mediation Services | Donation | 2,604 | 2,604 | 2,604 | 2,883 | 2,900 | - | General |
| Ramsey Foundation - Draw Park Summer Concert Series | Donation | | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | Gambling-2020 |
| North Metro Mayors Association | Membership | 10,576 | 11,396 | 11,810 | 12,008 | 12,200 | 12,200 | General |
| LRRWMO | Membership | 40,227 | 37,136 | 20,965 | 20,000 | 21,000 | 21,000 | Stormwater Utility |
| North Metro Chamber | Membership | 368 | 350 | 359 | 370 | 450 | 450 | EDA-2020 |
| Anoka Area Chamber | Membership | 410 | 410 | 410 | 410 | 450 | 600 | EDA-2020 |
| Association of Metro Municipalities | Membership | - | - | - | 4,155 | - | - | General |
| Mississippi River Cities & Towns Initiatives (MRCTI) | Membership | - | - | 3,000 | 3,000 | 3,000 | - | General |
| Metro Cities | Membership | - | - | - | - | 4,200 | 8,412 | General |
| National League of Cities | Membership | - | - | - | 1,861 | 1,861 | 1,975 | General |
| MN Mayors Associatiion | Membership | - | - | 30 | 30 | - | 30 | General |
| LMC | Membership | 18,480 | 19,279 | 19,672 | 19,765 | 20,575 | 21,000 | General |
| Anoka Area Chamber Manufacturing CoHort | Membership | 5,000 | - | 5,000 | 5,000 | 5,000 | 5,000 | EDA |
| Business Appreciation Day | Internal Event | | | | | | 4,000 | EDA |
| Business Networking Event | Internal Event | | | | | | 3,000 | EDA |
| Business Expo | Internal Event | | | | | | 7,000 | EDA |
| Holiday Party/Commissioner Appreciation | Internal Event | 2,684 | 3,091 | 3,200 | 3,200 | 3,200 | 2,750 | General |
| Tree Lighting | Internal Event | | | | | | 750 | General |
| Employee Appreciation Events (2/yr.)Includes Years of Service Awards | Internal Event | 1,926 | 1,983 | 1,978 | 2,810 | 2,700 | 2,900 | General |
| Happy Days | City Sponsored Event | 10,000 | 10,000 | 11,250 | 11,750 | 12,000 | 12,000 | General |
| Totals | | 117,275 | 124,249 | 118,278 | 122,242 | 129,536 | 138,067 | |
| | | | | | | | (8,412) | |
| | | | | | | | <u>129,655</u> | |

Other City Funded Events: Mostly Personnel Related Costs

- Happy Days
- Safety Camp
- Citizen Academy
- Draw Concerts
- Environmental Expo
- Fire Open House
- Galas
- Game Fair
- Golf Events
- Nite to Unite
- Pet Clinic
- Recycling Days
- Tree Sale

**JOINT POWERS AGREEMENT
NORTHWESTERN ANOKA COUNTY COMMUNITY CONSORTIUM
“NWACCC”**

The parties to this Agreement are Anoka County, City of Andover, City of Anoka, City of Coon Rapids, City of Ramsey, and Independent School District No. 11, all of which are governmental units of the State of Minnesota. This Agreement is made pursuant to Minnesota Statutes, Section 471.59.

ARTICLE I. GENERAL PURPOSE

The general purpose of this Agreement is to create an organization through which the parties may jointly and cooperatively create a community-wide vision for positive youth development which focuses on developing a detailed action plan to implement the results of the Search Institute Youth Needs Assessment Survey. The organization concentrates on encouraging community partnerships that improve the factors inhibiting healthy development identified in the aforementioned study. The organization works to promote both the internal and external assets identified in the study and assist youth in increasing their ability to make positive choices in their lives. The organization will continually assess progress toward meeting that detailed action plan to promote positive youth development and attempt to diminish or eliminate influences that limit healthy youth development. The organization serves as a formal structure to assemble a permanent Child and Youth Task Force that is responsible for implementing this action plan on a permanent basis. The NWACCC has created a 501 (c)(3) corporation, Youth First, as an organization to implement the goals and desires of the NWACCC. The NWACCC may create additional 501 (c)(3) corporations as needed.

ARTICLE II. PARTIES

Section 1. The governmental units eligible to become parties to this Agreement are Anoka County, City of Andover, City of Anoka, City of Ramsey, City of Coon Rapids, Independent School District No. 11, and such other governmental units sharing common concerns and designated by the Board from time to time.

Section 2. Any governmental unit desiring to enter into this Agreement may do so by the duly authorized execution of a copy of this Agreement by its proper officers. Thereupon, the clerk or other corresponding officer of the governmental unit shall file a duly executed copy of the Agreement, together with a certified copy of the authorizing resolution or other action, with the Board of Directors. The resolution authorizing the execution of the Agreement shall also designate the first directors and alternate director.

ARTICLE III. BOARD OF DIRECTORS

Section 1. The governing and policy-making responsibilities of Northwest Anoka County Community Consortium (NWACCC) shall be vested in its Board of Directors, which shall control its property, be responsible for its finances, and direct its administrative affairs.

Section 2. Each party shall be entitled to two directors, who shall have one vote each. Each party shall also be entitled to one alternate director, who shall be entitled to attend to meetings of the Board, but may only vote in the absence of one of the party's two directors.

Section 3. The two directors and one alternate director shall be appointed by resolution of the governing body of each party. When the governing party of a body appoints a director or alternate director, it shall give notice to the NWACCC of such appointment in writing with a certified copy of the resolution making the appointment. The two directors and alternate director serve at the pleasure of the governing body of the appointed party. Finally, the two directors and alternate director of each party shall be appointed to serve until their successors are appointed and qualified.

Section 4. The two directors and alternate director of each party shall not receive any compensation from the NWACCC for their services.

Section 5. There shall be no voting by proxy; all votes must be cast in person at the Board meetings by the two directors or alternate director.

Section 6. A majority of the votes attributable to the parties constitute a quorum of the Board.

Section 7. The Board by majority vote may designate ex-officio members, who shall be entitled to attend and participate in meetings, but shall not be entitled to vote.

ARTICLE IV. POWERS AND DUTIES OF THE BOARD

Section 1. The powers and duties of the Board shall include the powers set forth in this Article.

Section 2. The Board may appoint an executive director, who shall perform the duties and responsibilities assigned by the Board and whose compensation shall be fixed by the Board.

Section 3. The Board may enter into such contracts as necessary to carry out the general purposes of this organization. No contract on behalf of the organization may be entered into or executed until the Board has approved such action. The Board may authorize any officer or officers, agent or agents, to enter into a contract or execute and deliver an instrument in the name of and on behalf of the organization.

Section 4. It shall establish an annual budget. It may invest or reinvest funds not needed for current operating expenses, if any, in the manner applicable by laws to cities. It shall not at any time incur obligations in excess of funds then available to it. Organization funds may be expended by the Board in accordance with procedure established by laws for the expenditure of funds by statutory cities. Orders, checks and drafts shall be signed by the chair and countersigned by the vice chair. Other legal instruments shall be executed on behalf of the Board by the chair and vice chair.

Section 5. It shall make a financial accounting and report to the parties at least once each year and its books and records shall be audited annually and be available for and open to examination by the parties at all reasonable times.

Section 6. It may accept gifts, apply for and use grants of money or other property from the state, Anoka County, or any other governmental or private organization, and may enter into agreements required in connection therewith and may hold, use, and dispose of such monies or property in accordance with the terms of the gift, grant, loan, or agreement relating thereto.

Section 7. Parties to this agreement will make annual contributions to NWACCC as determined appropriate by their governing Boards.

Section 8. It shall indemnify directors, officers, and employees against claims for damages, costs, and expenses incurred by any of such persons in connection with any action, suit, or proceeding in which he may be involved by reason of his having been a director, officer, or employee, and may obtain liability insurance therefore. Such indemnification need not be exclusive of other rights to which any such person would otherwise be entitled as a matter of law.

Section 9. It may exercise any other power necessary and incidental to the implementation of its powers and duties under the provisions of this Agreement.

Section 10. It may create legal corporations or entities to implement the goals and desires of the NWACCC. Currently the NWACCC has created Youth First, a 501 (c) (3) corporation.

ARTICLE V. MEETINGS, ELECTIONS, AND DUTIES OF OFFICERS

Section 1. Anoka County agrees to convene the organization meeting of NWACCC.

Section 2. At the first meeting of the Board of Directors of NWACCC, the Board shall elect from its members a chair and vice chair. The new officers shall take office for a period of one year after the date on which they are elected.

Section 3. At the organizational meeting, or as soon thereafter as may reasonably be done, the Board shall determine its procedures, including the time, place, frequency, and notice of its regular meetings and the manner of calling special meetings.

Section 4. A vacancy shall immediately occur in the office of any officer upon resignation or death, or otherwise upon such officer ceasing to be a representative of a governmental unit. Upon vacancy occurring in any office, the Board shall fill such position at its next meeting.

ARTICLE VI. WITHDRAWAL

Section 1. Any member party may at any time give written notice of withdrawal from NWACCC. A party withdrawing from membership at a time when such withdrawal does not result in dissolutions of the organization shall forfeit its claim to any assets of the organization.

ARTICLE VII. DISSOLUTION

Section 1. The organization shall be dissolved whenever (a) aggregate withdrawals of member parties representing more than one-half of the area population occurs, or (b) by a majority vote of all members of the Board.

Section 2. Upon dissolution, the remaining assets of the organization, after payment of all obligations, shall be distributed among the parties as determined by the Board.

ARTICLE VIII. DURATION

This Agreement shall continue in effect until dissolved according to Article VII.

ARTICLE IX. EFFECTIVE DATE

This Agreement shall become effective upon its execution by the parties hereto. This Agreement may be signed in counterparts.

IN WITNESS WHEREOF, the undersigned parties have caused this Agreement to be executed on their behalf.

ATTEST:

COUNTY OF ANOKA

By: _____

By: _____

Jerry Soma
County Administrator

Title: _____

Date: _____

ATTEST:

CITY OF ANDOVER

By: _____

By: _____

Title: _____

Date: _____

ATTEST:

CITY OF ANOKA

By: _____

By: _____

Title: _____

Date: _____

ATTEST:

CITY OF COON RAPIDS

By: _____

By: _____

Title: _____

Date: _____

ATTEST:

CITY OF RAMSEY

By: _____

By: _____

Title: _____

Date: _____

ATTEST:

INDEPENDENT SCHOOL DISTRICT #11

By: _____

By: _____

Title: _____

Date: _____

Meeting Date: 11/26/2019

Information

Title:

Fire Service Joint Powers Agreement Update

Purpose/Background:

The purpose of this case is to present an update of the current Ramsey Fire Department Joint Powers Agreement with the City of Nowthen.

This meeting will review the funding and fees for fire services (attached) and discuss the future Joint Powers Agreement direction.

Timeframe:

20 minutes

Funding Source:

N/A

Responsible Party(ies):

Matt Kohner, Fire Chief

Outcome:

Informational only

Attachments

[Nowthen Fire proposal 2019](#)

Form Review

Inbox

Kurt Ulrich

Form Started By: Matt Kohner

Final Approval Date: 11/21/2019

Reviewed By

Kurt Ulrich

Date

11/21/2019 03:08 PM

Started On: 11/21/2019 11:42 AM

Ramsey Fire Services Proposal 11-20-2019

Personnel rates include 2.3X multiplier for overhead

% of Nowthen Firefighters/Total Firefighters 30.00%
 Nowthen: 15 FF Total: 50 FF
 Other operational charges per funding formula 16.00%

| Personnel & Administrative Costs: | | 2020 Rate | 2020 Expense |
|-----------------------------------|-------|-----------|------------------|
| Finance: | | | |
| Audit-MMKR | | \$ 4,100 | \$ 1,230 |
| Auto Liability | | \$ 4,089 | \$ 691 ** |
| LOGIS Software:Finance | | \$ 26,906 | \$ 646 |
| LOGIS Software:Payroll | | \$ 27,330 | |
| Fire 12 p/r @ 50 FF | | 50 FF | \$ 1,693 |
| Reg Empl: 26 P/R | | 94 Empl | |
| Finance Staff: | | | |
| Finance Director | Hours | | |
| Finance Audit Workpapers | 40 | \$ 143 | \$ 1,721 |
| Prepare Audit Report | 4 | \$ 143 | \$ 172 |
| File Tax Forms | 4 | \$ 143 | \$ 172 |
| Accountant 2 (Payroll Clerk) | | | |
| Payroll | 120 | \$ 81 | \$ 2,925 |
| Senior Accounting Clerk | | | |
| Invoicing | 12 | \$ 66 | \$ 236 |
| Accounts Payable | 48 | \$ 66 | \$ 945 |
| Total Finance Services | | | \$ 10,431 |

| | | | |
|-----------------------|-----|--------|-----------------|
| IT: | | | |
| Support: | | | |
| IT Manager | 7.5 | \$ 107 | \$ 803 |
| IT Support Specialist | 7.5 | \$ 67 | \$ 500 |
| Total IT | | | \$ 1,304 |

| | | | |
|-----------------------------|-----|--------|-----------------|
| Admin | | | |
| Human Resources: | | | |
| Admin. Services/HR Director | 7.5 | \$ 119 | \$ 895 |
| Admin. Asst. | 7.5 | \$ 65 | \$ 484 |
| Total Admin | | | \$ 1,379 |

| | | | |
|-------------------------|-----------------------------|------------------|-------------------|
| Fire | | | |
| Personnel: | | | |
| Fire Chief | 2,080 | \$ 134 | \$ 47,093 ** |
| Fire Marshal | 2,080 | \$ 100 | \$ 35,317 ** |
| Fire Inspector | 2,080 | \$ 75 | \$ 26,448 ** |
| Fire Technician | 1,456 | \$ 59 | \$ 25,863 |
| Training-Annual Average | | \$ 28,000 | \$ 8,400 |
| Fire Duty Vehicles: 3 | 40,524 Average annual miles | \$ 0.58 IRS rate | \$ 3,972 ** |
| Total Fire | | | \$ 147,094 |

TOTAL FINANCE, IT, ADMIN, AND FIRE SERVICES PROVIDED NOWTHEN **\$ 160,207**

| | | | |
|---|-----------------|----------------|-----------------|
| Hard Costs To Be Billed Separately at Actual Costs: | | | |
| Verizon Cellular for Tablets | 3 Tablets | \$ 34.99 Month | \$ 1,260 |
| Med Compass Physicals | 15 Firefighters | \$ 70.00 | \$ 1,050 |
| Active911 Phone Dispatch | 15 Firefighters | \$ 12.00 | \$ 180 |
| Communication Station Software | | \$ 20.00 Month | \$ 240 |
| MN State Fire Board Recertifications(every 3 years) | 5 Firefighters | \$ 25.00 | \$ 125 |
| Total Hard Costs: | | | \$ 2,855 |

Grand Total All Costs **\$ 163,062**

**Based on Funding Share Formula-16.9%

Additional Expenses Will Be Directly Billed at Actual Costs:

Legal: Direct billing for any legal expenses incurred by City of Ramsey on behalf of any Nowthen related issue

Worker's Comp: Direct billing for worker's comp deductible fees up to \$2,500 per accepted claim/injury

Medical & psychological fees will be direct billed.

Recruitment Fee per fire fighter (\$2596)

Meeting Date: 11/26/2019

Information

Title:

Discussion of 2020 Budget/Levy and Review of 5-Year Budget (2020-2024)

Purpose/Background:

Purpose: To determine a final budget and levy for adoption at the December 10, 2019 City Council meeting.

Background: The preliminary budget and levy was adopted at the regular City Council meeting of September 24, 2019. The preliminary levy adopted was \$12,541,709 or a 6% increase over the 2019 adopted levy of \$11,831,336.

Since the September 24 adoption, the city has received its preliminary tax capacity rate from the County 39.304% (previously estimated at 39.563%).

For the November 26 work session the 2020 budget and levy have been amended to reflect the following:

1. \$9,870 reduction in Personnel related costs due to changes in health insurance coverage
2. \$8,412 reduction due to removing membership in the Metro Cities
3. \$13,295 increase in revenue due to the estimate amount of reimbursement for the presidential primary election
4. \$900 increase in park maintenance revenue from ARAA

The above reflected a net decrease in levy of \$32,477 or a new revised levy amount of \$12,509,232 or a 5.73% increase over 2019 and a proposed tax capacity rate of 39.184%.

The following attachments are presented for review of the 2020 budget & levy:

1. Tax Capacity Rate Calculation
2. 2020 Personnel Requests
3. 2020 Capital Requests
4. 2020 Proposed General Fund Budget updated to reflect reductions noted above
5. 2020 Proposed EDA Budget

Attached are several documents related to not only 2020 but also for years 2021-2024 (Five-Year Budget) to reflect the effect on budget, tax rates and levies for these years in response to personnel requests and debt related to roads, capital equipment and the public works campus. The 2021-2024 numbers are strictly assumptions.

1. 2020-2024 Personnel Requests with annual costs
2. 2020-2024 Capital Equipment Requests
3. 2020-2024 Estimated Debt Levy
4. 2020-2024 Tax Capacity Tables (All new positions requested are included)
5. 2020-2024 General Fund Budget Summary (All new positions requested are included).

A summary of the budget assumptions used to complete the 5-year budget will be handed out at the worksession.

Timeframe:

30-60 minutes

Funding Source:

Responsible Party(ies):

Finance Director

Outcome:

Determine a final 2020 Property Tax Levy and 2020 General Fund Budget.

Attachments

[Tax Capacity Rate Calculation](#)

[2020 Personnel Requests](#)

[2020 Capital Equipment Requests](#)

[2020 Proposed General Fund Budget](#)

[2020 Proposed EDA Budget](#)

[2020-2024 Personnel Requested with annual costs](#)

[2020-2024 Capital Equipment Requests](#)

[2020-2024 Estimated Debt Service Levy](#)

[2020-2024 Tax Capacity Tables with all Personnel requested](#)

[2020-2024 General Fund Budget Summary-all positions requested included](#)

Form Review

Inbox

Kurt Ulrich

Form Started By: Diana Lund

Final Approval Date: 11/21/2019

Reviewed By

Kurt Ulrich

Date

11/21/2019 03:26 PM

Started On: 11/21/2019 06:46 AM

2020 Preliminary adoption 50% of Road Debt Funded via PIR Fund

With County #'s as of 11-5-19

8.99% Increase

| | Certified | Fiscal Disp | Local Levy | County #'s Taxable Value | Estimated Tax Capacity |
|-----------------|------------|-------------|------------|-----------------------------|---------------------------|
| General | 10,670,932 | 1,604,896 | 9,066,036 | 27,083,029 | 33.475% |
| EDA | 91,413 | 16,219 | 75,194 | 27,083,029 | 0.278% |
| Bonds | 1,746,887 | 276,055 | 1,470,832 | 27,083,029 | 5.432% |
| Total Levy | 12,509,232 | 1,897,170 | 10,612,062 | | 39.184% |
| PIR Funded | 241,263 | | | | |
| Levy Increase | 677,896 | | | | |
| Levy Increase % | 5.73% | | | | |

2020 Preliminary adoption 50% of Road Debt Funded via PIR Fund

With County #'s as of 11-5-19

8.99% Increase

| | Certified | Fiscal Disp | Local Levy | County #'s Taxable Value | Estimated Tax Capacity |
|-----------------|------------|-------------|------------|-----------------------------|---------------------------|
| General | 10,703,409 | 1,604,896 | 9,098,513 | 27,083,029 | 33.595% |
| EDA | 91,413 | 16,219 | 75,194 | 27,083,029 | 0.278% |
| Bonds | 1,746,887 | 276,055 | 1,470,832 | 27,083,029 | 5.432% |
| Total Levy | 12,541,709 | 1,897,170 | 10,644,539 | | 39.304% |
| PIR Funded | 241,263 | | | | |
| Levy Increase | 710,373 | | | | |
| Levy Increase % | 6.00% | | | | |

2019 Adopted Levy

50% of Road Debt Funded via PIR Fund - \$236,831 _FINAL #'s

8.26% Increase

| | Certified | Fiscal Disp | Local Levy | County #'s Taxable Value | Estimated Tax Capacity |
|------------|-------------|-------------|------------|-----------------------------|---------------------------|
| General | 9,972,432 | 1,489,352 | 8,483,080 | 24,849,839 | 34.137% |
| EDA | 101,663 | 16,035 | 85,628 | 24,849,839 | 0.345% |
| Bonds | 1,757,241 * | 298,225 | 1,459,016 | 24,849,839 | 5.872% |
| Total Levy | 11,831,336 | 1,803,612 | 10,027,724 | | 40.354% |

* Reduced by \$75,000 from remaining debt service funds from Fire#1 & \$236,831 From PIR Fund for Road Debt

\$247,996 Total New Personnel Requests Less Police Officer (includes add'l hours & training & Uniforms)

Need to cut \$0 to get to last years rate of 41.73%

Levy Increase of \$532,155 or 4.68% Increase

2018 Adopted Levy

10.46% Increase

| | Certified | Fiscal Disp** | Local Levy | Final 2018 Taxable Value | Estimated Tax Capacity |
|-------------------|-------------------|------------------|------------------|-----------------------------|---------------------------|
| General | 9,395,242 | 1,485,814 | 7,909,428 | 22,953,761 | 34.458% |
| EDA | 103,981 | 18,956 | 85,025 | 22,953,761 | 0.371% |
| Bonds | 1,875,172 * | 291,527 | 1,583,645 | 22,953,761 | 6.900% |
| Total Levy | 11,374,395 | 1,796,297 | 9,578,098 | | 41.730% |

*reduced by excess fire bond proceeds of \$60,000

Total Levy Increase of \$895,337 (8.54%) over 2017: General Levy Increase: \$724,607 (8.36%)/ Debt Levy Increase: \$170,730 (10.02%)

2017 Adopted Levy

5.97% Increase

| | Certified | Fiscal Disp | Local Levy | Final 2017 Taxable Value | Estimated Tax Capacity |
|-------------------|-------------------|------------------|------------------|-----------------------------|---------------------------|
| General | 8,670,635 | 1,373,708 | 7,296,927 | 20,779,674 | 35.116% |
| EDA | 103,981 | 10,905 | 93,076 | 20,779,674 | 0.449% |
| Bonds | 1,704,442 * | 272,867 | 1,431,575 | 20,779,674 | 6.890% |
| Total Levy | 10,479,058 | 1,657,480 | 8,821,578 | | 42.455% |

*reduced by excess fire bond proceeds of \$125,000

Total Levy Increase 2016 to 2017: \$507,983 (5.09%)

General Fund Levy Increase: 382,914 (4.62%) Debt Levy: 94,706 (5.88%)

2016 Adopted Levy

5.39% Increase

| | Certified | Fiscal Disp | Local Levy | Final 2016 Taxable Value | Estimated Tax Capacity |
|-------------------|------------------|------------------|------------------|-----------------------------|---------------------------|
| General | 8,287,721 | 1,248,188 | 7,039,533 | 19,609,016 | 35.899% |
| EDA | 73,618 | 17,761 | 55,857 | 19,609,016 | 0.285% |
| Bonds | 1,609,736 | 211,563 | 1,398,173 | 19,609,016 | 7.130% |
| Total Levy | 9,971,075 | 1,477,512 | 8,493,563 | | 43.315% |

| 2020 PERSONNEL REQUESTS | | REPLACEMENT | RECLASS | RECLASS | RECLASS | RECLASS | TOTALS |
|---|--|---|---|---|---|---|---------------|
| 2020 | Cost Center | Community Development 191 Full-Time | Administration 130 | Community Development 191 | Fire 220 | Engineering 301 | |
| Budget | | Planning Technician | Administrative Assistant to HR Generalist | Community Development Director to Deputy City Administrator | Fire Marshall to Assistant Chief/Fire Marshall | Engineering Tech III to Civil Engineer II | |
| 6102 | Full-Time Regular | 59,496 | 1,225 | 3,712 | 6,273 | 1,820 | 72,526 |
| 6104 | Part-Time Regular | - | - | - | - | - | - |
| 6121 | Pera | 4,463 | 92 | 279 | 1,110 | 135 | 6,079 |
| 6122 | FICA/Medicare | 5,462 | 96 | 284 | 91 | 144 | 6,077 |
| 6131 | Group Insurance | 11,904 | - | - | - | - | 11,904 |
| 6151 | Workers Comp | 476 | 10 | 30 | 488 | 14 | 1,018 |
| 6105 | Current Rec & Summer Interns) | | | | | | - |
| | Total Funding Required | 81,801 | 1,423 | 4,305 | 7,962 | 2,113 | 97,604 |
| | Additional Expense: | | | | | | - |
| | Other Revenue (funding) | | | | | | - |
| | Annual Stipend | | | | (4,565) | | (4,565) |
| | Enterprise (Utility Funded) | | | | | (628) | (628) |
| | Phased Retirement of Comm Dev Asst. | (56,873) | | | | | (56,873) |
| | Add'l Net Funding Required | 24,928 | 1,423 | 4,305 | 3,397 | 1,485 | 35,538 |
| STATUS OF REQUEST | | REPLACEMENT | Position Reclass | Position Reclass | Position Reclass | Position Reclass | |
| | | (Step 1) | (Step 3) | (Step 6) | (Step 3) | (Step 4) | |
| | | 2088 Hours | 2088 hours | 2088 hours | 2088 hours | 2088 hours | |
| | | \$28.494 /hr | \$28.062/hr | \$62.355/hr | \$43.679/hr | \$36.195/hr | |
| | Full-Time Equivalent | 1 | Currently FT | Currently FT | Currently FT | Currently FT | |
| PERSONNEL JUSTIFICATION for Reclassifications, New Positions, Additional Hours | | This is a replacement position to be phased over the next 24 months. The current Community Development Assistant will begin phased retirement 2/1/2020. This position was presented at a council worksession on June 11, 2019. Position will split their time between coordinating land use applications and key contact for code enforcement management. | Current position has taken on more independent HR work including assisting employees with benefits and benefit changes, collaborating with payroll, overseeing city's employee FMLA administration, serving as point of contact for Injury/workers compensation interactions as well as managing all on-line NeoGov recruitments. | This position was upgraded in 2018 to add additional responsibilities as Acting City Administrator. As part of this upgrade, the position assumed a greater role in supporting the City Administrator. The proposed position provides a role that develops skillsets and experiences in line with City Administration and creates a succession planning opportunity. New duties are to include, but not limited to: cross functional administrative project leadership, capital development project administration, and management analysis for the organization. | Current full-time Fire Marshall also has paid on-call responsibility as Assistant Chief. This request will combine both positions and eliminate paid on-call position. The additional responsibilities of the position are to assist in the overall planning, implementation, supervision and direction of the Fire Department along with the development, coordinating and scheduling of fire/EMS training. This position will also assist the Fire Chief in implementing policy and direction to improve operational readiness and support responding firefighters. | This position reclassification recognizes the achievement of successfully passing the Professional Engineer's examination and achieving a license to practice as a Professional Engineer under the laws of the State of MN. Obtaining a PE license will allow the employee to legally sign engineering studies, reports, plans and documents on behalf of the city. The primary duties of the employee generally remain the same, except the employee is now eligible to sign off on behalf of the city those documents noted above, which will also enable the employee to assume additional duties with added responsibilities over time. | |

| ITEM # | COST CNTR | DESCRIPTION | ESTIMATED PURCHASE PRICE | 2020 Capital USEFUL LIFE | TOTAL OF PURCH PRC | NOTES | OTHER FUND AVAILABLE 12/31/XX | Net 2020 FUNDING REQUIRED |
|---|-----------|--|--------------------------|--------------------------|--------------------|-------------------------------|-------------------------------|---------------------------|
| 2020 CAPITAL OUTLAY | | | | | | | | |
| POLICE PROTECTION #211 | | | | | | | | |
| 6550 | 211 | Replace Lincoln MKZ (Seized) | 30,000.00 | 4 | 30,000.00 | Replace #376 -2007 Lincoln | | 30,000.00 |
| 6580 | 211 | Replace ATV | 12,000.00 | 10 | 12,000.00 | Replace 2004 Polaris | | 12,000.00 |
| Total Police Protection #211 | | | 42,000.00 | | 42,000.00 | | 0.00 | 42,000.00 |
| FIRE #220 | | | | | | | | |
| 6540 | 220 | Replace Fire Engine 11(2 Year Funding) | 325,000.00 | 20 | 325,000.00 | Replace #556-1999 HME | | 325,000.00 |
| 6550 | 220 | Replace Fire Prevention Vehicle | 40,000.00 | 20 | 40,000.00 | Replace #386 -2008 Chev Tahoe | | 40,000.00 |
| Total Fire #220 | | | 365,000.00 | | 365,000.00 | | 0.00 | 365,000.00 |
| PARK & RECREATION #452 | | | | | | | | |
| 6580 | 452 | New attachment for Kubota Tractor | 31,000.00 | 12 | 31,000.00 | | | 31,000.00 |
| 6550 | 452 | Replace 3/4 Ton Truck | 38,000.00 | 12 | 38,000.00 | Replace #664-2007 Chevy | 5,000.00 | 33,000.00 |
| 6550 | 601/602 | Replace 3/4 Ton Truck | 43,000.00 | 15 | 43,000.00 | Replace #667-2007 Chevy | 43,000.00 | 0.00 |
| Total Park & Recreation #452 | | | 112,000.00 | | 112,000.00 | | 48,000.00 | 64,000.00 |
| TOTAL GENERAL FUND - 2020 | | | 519,000.00 | | 519,000.00 | | 48,000.00 | 471,000.00 |

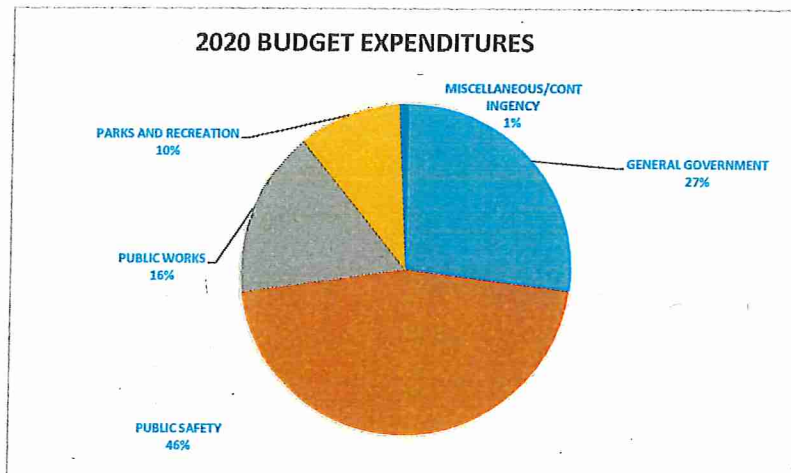
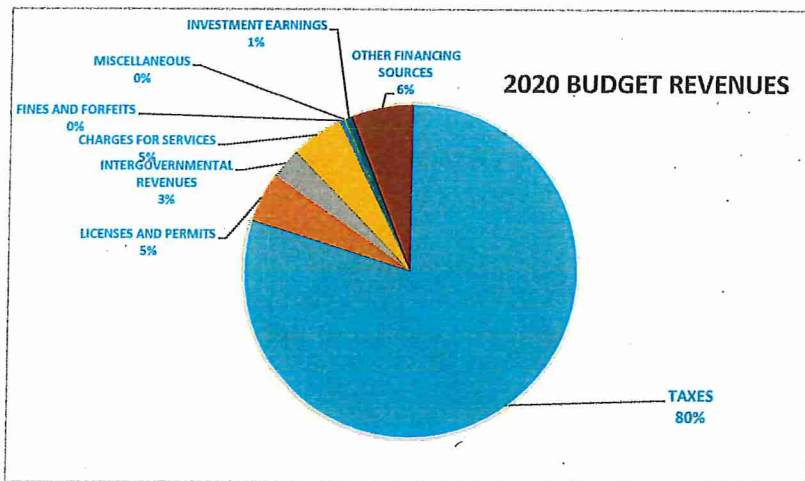
GENERAL FUND 101 - BUDGET SUMMARY

REVENUES

| | -2016 Actual- | -2017 Actual- | -2018 Actual- | -2019 Adopted- | -2020 Proposed- |
|----------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| TAXES | 9,378,873 | 8,594,144 | 9,411,418 | 9,927,432 | 10,625,932 |
| LICENSES AND PERMITS | 784,954 | 732,129 | 1,031,944 | 532,300 | 633,300 |
| INTERGOVERNMENTAL REVENUES | 470,713 | 375,045 | 418,106 | 375,800 | 405,595 |
| CHARGES FOR SERVICES | 836,603 | 711,805 | 815,127 | 703,600 | 666,162 |
| FINES AND FORFEITS | 60,236 | 59,701 | 46,651 | 61,500 | 55,500 |
| MISCELLANEOUS | 28,776 | 21,726 | 21,873 | 15,700 | 21,100 |
| INVESTMENT EARNINGS | 76,953 | 81,962 | 104,401 | 90,000 | 100,000 |
| OTHER FINANCING SOURCES | 890,248 | 762,812 | 936,450 | 1,132,450 | 796,000 |
| TOTAL REVENUES | 12,527,356 | 11,339,323 | 12,785,969 | 12,838,782 | 13,303,589 |

EXPENDITURES

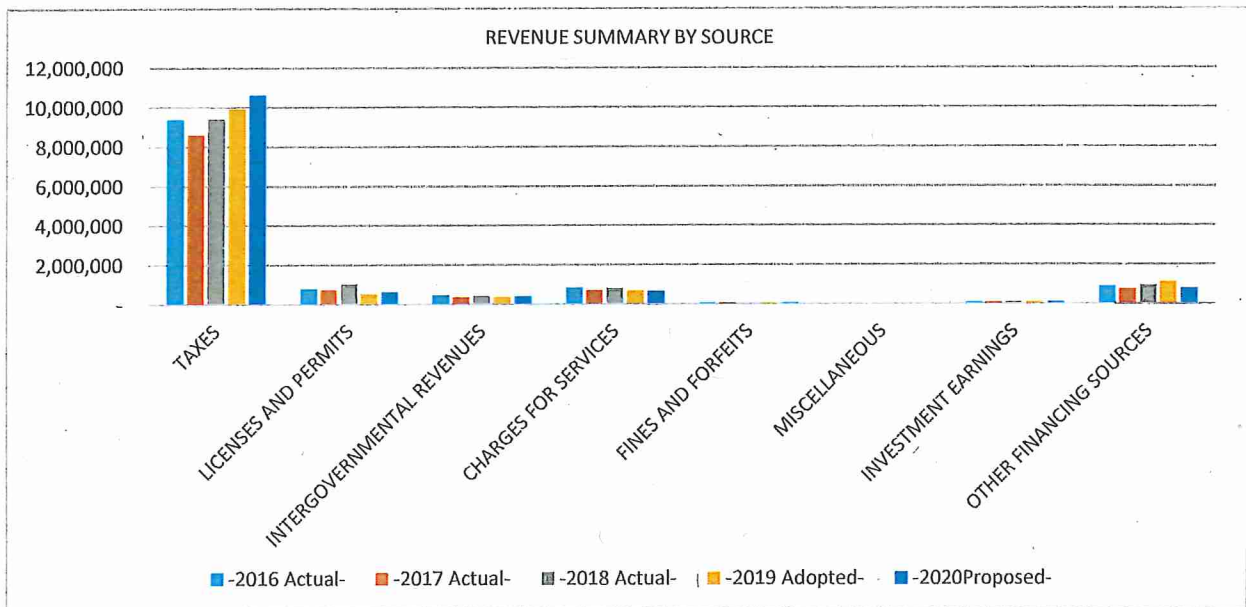
| | -2016 Actual- | -2017 Actual- | -2018 Actual- | -2019 Adopted- | -2020 Proposed- |
|---------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| GENERAL GOVERNMENT | 2,553,779 | 3,039,414 | 3,292,678 | 3,648,224 | 3,600,556 |
| PUBLIC SAFETY | 4,179,687 | 4,686,345 | 5,103,105 | 5,460,045 | 6,075,072 |
| PUBLIC WORKS | 1,846,843 | 1,716,067 | 2,005,043 | 2,302,113 | 2,176,741 |
| PARKS AND RECREATION | 990,300 | 1,170,597 | 1,307,547 | 1,297,027 | 1,329,847 |
| MISCELLANEOUS/CONTINGENCY | 1,370,784 | 682,284 | 763,287 | 131,373 | 121,373 |
| TOTAL EXPENDITURES | 10,941,393 | 11,294,708 | 12,471,660 | 12,838,782 | 13,303,589 |



| GENERAL FUND 101 - REVENUE SUMMARY | -2016 Actual- | -2017 Actual- | -2018 Actual- | -2019 Adopted- | -2020Proposed- |
|------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| TAXES | 9,378,873 | 8,594,144 | 9,411,418 | 9,927,432 | 10,625,932 |
| LICENSES AND PERMITS | 784,954 | 732,129 | 1,031,944 | 532,300 | 633,300 |
| INTERGOVERNMENTAL REVENUES | 470,713 | 375,045 | 418,106 | 375,800 | 405,595 |
| CHARGES FOR SERVICES | 836,603 | 711,805 | 815,127 | 703,600 | 666,162 |
| FINES AND FORFEITS | 60,236 | 59,701 | 46,651 | 61,500 | 55,500 |
| MISCELLANEOUS | 28,776 | 21,726 | 21,873 | 15,700 | 21,100 |
| INVESTMENT EARNINGS | 76,953 | 81,962 | 104,401 | 90,000 | 100,000 |
| OTHER FINANCING SOURCES | 890,248 | 762,812 | 936,450 | 1,132,450 | 796,000 |
| TOTAL REVENUES | 12,527,356 | 11,339,323 | 12,785,969 | 12,838,782 | 13,303,589 |

HISTORICAL LEVY AMOUNTS

| | | |
|-----------|---------------|--------|
| 2016 LEVY | \$ 8,287,716 | 15.08% |
| 2017 LEVY | \$ 8,670,635 | 4.62% |
| 2018 LEVY | \$ 9,395,242 | 8.36% |
| 2019 LEVY | \$ 9,972,432 | 6.14% |
| 2020 LEVY | \$ 10,670,932 | 7.00% |



| GENERAL FUND 101 - REVENUE BY SOURCE | | -2016 Actual- | -2017 Actual- | -2018 Actual- | -2019 Adopted- | -2020 Proposed- |
|--------------------------------------|-------------------------------|------------------|------------------|------------------|------------------|-------------------|
| TAXES | | | | | | |
| 4011 | CURRENT-AD VALOREM TAXES | 7,961,871 | 7,198,095 | 7,821,806 | 8,488,432 | 9,172,932 |
| 401A | CURRENT-UNCOLLECTED ALLOWANCE | | | 49,426 | (100,000) | (100,000) |
| 4012 | DELINQUENT-AD VALOREM TAXES | 119,331 | 45,765 | 57,625 | 50,000 | 50,000 |
| 4014 | FISCAL DISPARITIES | 1,268,926 | 1,345,826 | 1,472,625 | 1,484,000 | 1,498,000 |
| 4015 | EXCESS TAX INCREMENTS | 856 | - | 16 | - | - |
| 4018 | PENALTY/INT-AD VALOREM TAXES | 27,889 | 4,457 | 9,921 | 5,000 | 5,000 |
| TAXES Total | | 9,378,873 | 8,594,144 | 9,411,418 | 9,927,432 | 10,625,932 |

LICENSES AND PERMITS

- BUSINESS LICENSES/PERMITS

| | | | | | | |
|------|--------------------------------|----------|----------|----------|----------|---------|
| 4140 | CREDIT CARD PROCESSING FEES | (12,280) | (37,600) | (11,494) | (45,000) | (5,000) |
| 4155 | LIQUOR-ON SALE | 43,400 | 43,680 | 55,500 | 42,000 | 55,000 |
| 4156 | LIQUOR-OFF SALE | 740 | 560 | 740 | 1,000 | 1,000 |
| 4159 | MECHANICAL LICENSE | 11,950 | 12,450 | 12,200 | 11,000 | 11,000 |
| 4163 | PAWNSHOP LICENSE | 6,695 | 6,122 | 5,891 | 6,000 | 6,000 |
| 4164 | CIGARETTE SALES LICENSE | 2,675 | 2,350 | 550 | 2,500 | 2,500 |
| 4165 | REFUSE HAULERS LICENSE | 350 | 400 | 200 | 400 | 400 |
| 4166 | MOTOR VEHICLES LICENSE | 3,850 | - | - | - | - |
| 4168 | PEDDLERS LICENSE | 1,520 | 2,060 | 2,535 | 1,500 | 1,500 |
| 4169 | GASOLINE SALES LICENSE | 2,042 | - | - | - | - |
| 4170 | OTHER BUSINESS LICENSES & PERM | 2,115 | 850 | 1,125 | 1,000 | 1,000 |
| 4171 | INVESTIGATIVE FEES | 4,326 | 4,845 | 414 | 3,000 | 3,000 |

- NON-BUSINESS LICENSES/PERMITS

| | | | | | | |
|------|-------------------------------|---------|---------|---------|---------|---------|
| 4205 | BUILDING PERMIT | 472,551 | 444,873 | 626,166 | 310,000 | 350,000 |
| 4206 | PLUMBING PERMIT | 56,197 | 50,846 | 64,517 | 35,000 | 40,000 |
| 4207 | ANIMAL LICENSE | 1,280 | 1,480 | 2,590 | 1,200 | 1,200 |
| 4208 | HEATING PERMIT | 42,417 | 44,644 | 96,141 | 40,000 | 40,000 |
| 4209 | CONDITIONAL USE PERMIT | 6,550 | 13,019 | 3,006 | 6,000 | 6,000 |
| 4211 | SIGN PERMITS | 2,650 | 2,650 | 2,101 | 2,500 | 2,500 |
| 4212 | RENTAL LICENSE | 8,475 | 13,700 | 6,275 | 5,000 | 5,000 |
| 4213 | FIRE PERMIT | 9,066 | 11,101 | 10,160 | 11,000 | 11,000 |
| 4214 | ELECTRICAL INSPECTION PERMIT | 63,012 | 59,502 | 100,338 | 55,000 | 55,000 |
| 4220 | SEPTIC SYSTEM PERMIT | 33,648 | 30,966 | 32,409 | 27,000 | 30,000 |
| 4221 | URBAN SEWER PERMIT | 8,700 | 10,425 | 8,855 | 7,500 | 7,500 |
| 4222 | URBAN WATER PERMIT | 9,800 | 11,045 | 8,855 | 7,500 | 7,500 |
| 4230 | OTHER NON-BUSINESS LIC & PERM | 3,225 | 2,161 | 2,870 | 1,200 | 1,200 |

| | | | | | | |
|-----------------------------------|--|----------------|----------------|------------------|----------------|----------------|
| LICENSES AND PERMITS Total | | 784,954 | 732,129 | 1,031,944 | 532,300 | 633,300 |
|-----------------------------------|--|----------------|----------------|------------------|----------------|----------------|

INTERGOVERNMENTAL REVENUES

- FEDERAL INTERGOVERNMENTAL

| | | | | | | |
|------|---------------------------|-------|-------|-------|-------|-------|
| 4253 | FEDERAL EXCISE TAX REFUND | 8,379 | 7,773 | 8,409 | 8,000 | 8,000 |
| 4252 | FEDERAL GRANTS | - | - | - | - | - |

- STATE INTERGOVERNMENTAL

| | | | | | | |
|------|--------------------------------|---------|---------|---------|---------|---------|
| 4262 | LOCAL GOVERNMENT AID | 110,352 | - | - | - | - |
| 4263 | MARKET VALUE HOMESTEAD CREDIT | 3,338 | 3,115 | 2,902 | - | - |
| 4268 | MSA FOR STREETS | 140,000 | 140,000 | 140,000 | 150,000 | 150,000 |
| 4269 | POLICE - INSURANCE PREMIUM TAX | 179,451 | 197,336 | 207,352 | 195,000 | 205,000 |
| 4271 | POST BOARD REIMBURSEMENT | 7,330 | 7,577 | 22,968 | 7,500 | 9,000 |
| 4272 | STATE EXCISE TAX REFUND | 277 | 316 | 337 | 300 | 300 |
| 4273 | OTHER STATE GRANTS & AIDS | 21,586 | 18,928 | 36,139 | 15,000 | 20,000 |

- LOCAL INTERGOVERNMENTAL

| | | | | | | |
|------|-------------------------------|---|---|---|---|--------|
| 4287 | OTHER LOCAL GOVERNMENT GRANTS | - | - | - | - | 13,295 |
|------|-------------------------------|---|---|---|---|--------|

| | | | | | | |
|---|--|----------------|----------------|----------------|----------------|----------------|
| INTERGOVERNMENTAL REVENUES Total | | 470,713 | 375,045 | 418,106 | 375,800 | 405,595 |
|---|--|----------------|----------------|----------------|----------------|----------------|

| CHARGES FOR SERVICES | | | | | | |
|--------------------------------------|--------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| 4304 | RENTAL FEES - REAL PROPERTY | 6,378 | 138,377 | 149,819 | 142,000 | 145,000 |
| 4305 | RENTAL FEES | 137,528 | 11,885 | 9,739 | 12,000 | 12,000 |
| 4306 | ZONING & SUBDIVISION FEES | 2,325 | 3,000 | 3,739 | 3,000 | 3,000 |
| 4307 | PLAN CHECKING FEES | 233,584 | 198,320 | 296,301 | 150,000 | 160,000 |
| 4308 | SALES OF MAPS & PUBLICATIONS | 1,381 | 925 | 499 | 1,000 | 1,000 |
| 4309 | ASSESSMENT SEARCHES | 720 | 90 | 840 | - | - |
| 4312 | GENERAL GOVERNMENT STAFF TIME | 6,806 | 35,309 | 33,889 | 25,000 | 25,000 |
| 4326 | SPECIAL POLICE SERVICES | 38,781 | 22,887 | 16,645 | 15,000 | 15,000 |
| 4327 | SPECIAL FIRE PROTECTION SERVIC | 45,945 | 46,436 | 55,953 | 55,000 | 55,000 |
| 4328 | ACCIDENT REPORTS | 2,254 | 2,319 | 1,657 | 2,000 | 2,000 |
| 4329 | OPEN BURN PERMIT FEES | 1,025 | 700 | 675 | 1,000 | 1,000 |
| 4330 | OTHER PUBLIC SAFETY | 3,977 | 7,820 | 6,995 | 5,000 | 5,000 |
| 4337 | ENGINEERING | 334,033 | 225,730 | 214,693 | 272,600 | 221,262 |
| 4338 | PLAN & SPECIFICATION FEES | - | - | - | - | - |
| 4339 | OTHER PUBLIC WORKS | 13,951 | 9,290 | 14,862 | 12,000 | 12,000 |
| 4347 | OTHER CULTURE-RECREATION | 7,915 | 8,718 | 8,821 | 8,000 | 8,900 |
| CHARGES FOR SERVICES Total | | 836,603 | 711,805 | 815,127 | 703,600 | 666,162 |
| FINES AND FORFEITS | | | | | | |
| 4452 | COURT FINES | 57,780 | 59,001 | 44,569 | 61,000 | 55,000 |
| 4453 | OTHER FINES & FORFEITS | 669 | - | 33 | - | - |
| 4454 | ADMINISTRATIVE FINES | 1,787 | 699 | 2,049 | 500 | 500 |
| FINES AND FORFEITS Total | | 60,236 | 59,701 | 46,651 | 61,500 | 55,500 |
| MISCELLANEOUS | | | | | | |
| 4604 | SURCHARGES | 913 | 550 | 689 | 700 | 700 |
| 4605 | ELECTION FILING FEES | - | 175 | 55 | - | - |
| 4609 | OTHER MISCELLANEOUS REVENUES | 27,863 | 21,001 | 21,129 | 15,000 | 20,400 |
| 4608 | CONTRIBUTIONS & DONATIONS | - | - | - | - | - |
| MISCELLANEOUS Total | | 28,776 | 21,726 | 21,873 | 15,700 | 21,100 |
| INVESTMENT EARNINGS | | | | | | |
| 4701 | INTEREST ON INVESTMENTS | 76,953 | 81,962 | 104,401 | 90,000 | 100,000 |
| INVESTMENT EARNINGS Total | | 76,953 | 81,962 | 104,401 | 90,000 | 100,000 |
| OTHER FINANCING SOURCES | | | | | | |
| TRANSFERS IN | | | | | | |
| 4901 | TRANSFER IN FROM OTHER FUNDS | 890,248 | 762,812 | 936,450 | 1,132,450 | 796,000 |
| OTHER FINANCING SOURCES Total | | 890,248 | 762,812 | 936,450 | 1,132,450 | 796,000 |
| TOTAL REVENUE | | 12,527,356 | 11,339,323 | 12,785,969 | 12,838,782 | 13,303,589 |

GENERAL FUND 101 - LINE ITEM DETAIL

-2016 Actual- -2017 Actual- -2018 Actual- -2019 Adopted- -2020Proposed-

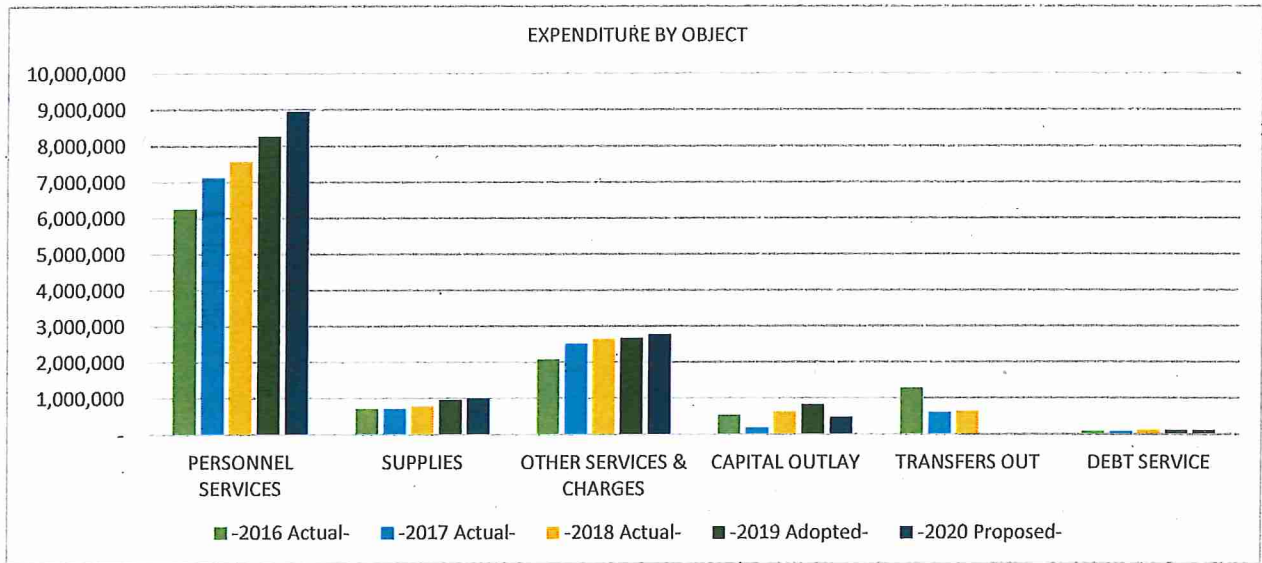
4337 Engineering

| | | | | | |
|----------------------------------|---------|---------|---------|---------|---------|
| 2019-Road Reconstructions : | | | | | |
| Bond Fund: 8% of \$1,679,000 | | | | 134,320 | - |
| 2019-Overlays: | | | | | |
| Bond Fund: 8 of % 541,000 | | | | 43,280 | - |
| 2020-Road Reconstructions : | | | | | |
| Bond Fund: 8% of \$2,328,270 | | | | | 186,262 |
| Sealcoats (Est 12% of \$500,000) | | | | 60,000 | - |
| Private Funded Projects | | | | 35,000 | 35,000 |
| | 334,033 | 225,730 | 214,693 | 272,600 | 221,262 |

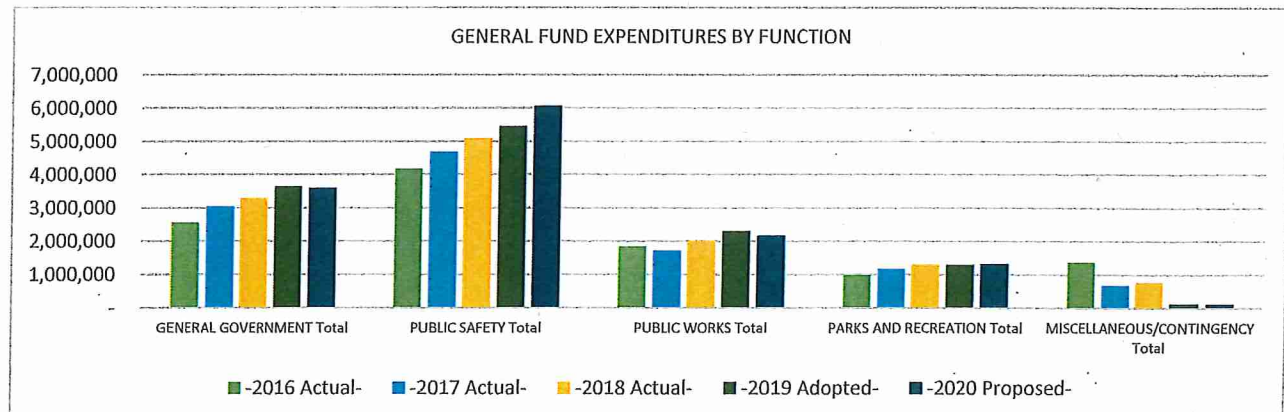
4901 Other Finance Sources

| | | | | | |
|--|---------|---------|---------|-----------|---------|
| Water Fund Administrative Transfer | 39,000 | 40,000 | 41,000 | 43,000 | 45,000 |
| Sewer Fund Administrative Transfer | 33,000 | 34,000 | 35,000 | 37,000 | 39,000 |
| St. Lighting Fund Administrative Transfer | 18,000 | 19,000 | 20,000 | 21,000 | 22,000 |
| Recycling Fund Administrative Transfer | 10,500 | 11,000 | 11,500 | - | - |
| Storm Water Utility Fund Administrative Transfer | 28,000 | 29,000 | 30,000 | 32,000 | 34,000 |
| HRA Fund Closed to General | 230,000 | - | - | - | - |
| Equipment Certificate Fund | 254,378 | 302,406 | - | - | - |
| Capital Maintenance Fund - For Trail Maintenance | - | - | - | 50,000 | 60,000 |
| Insurance Fund | - | - | 22,588 | - | - |
| Fleet Vehicle Fnd | - | - | - | 87,000 | - |
| PIR Fund-Street Maintenance | 25,000 | 125,000 | 100,000 | 125,000 | 125,000 |
| Equipment Revolving Fund | 258,474 | 202,406 | 710,510 | 737,450 | 563,000 |
| | 896,352 | 762,812 | 970,598 | 1,132,450 | 888,000 |

| EXPENDITURE BY OBJECT SUMMARY | -2016 Actual- | -2017 Actual- | -2018 Actual- | -2019 Adopted- | -2020 Proposed- |
|------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| PERSONNEL SERVICES | 6,250,991 | 7,114,863 | 7,572,499 | 8,271,485 | 8,947,160 |
| SUPPLIES | 711,546 | 705,224 | 789,128 | 961,795 | 1,004,500 |
| OTHER SERVICES & CHARGES | 2,073,959 | 2,510,980 | 2,643,676 | 2,674,679 | 2,774,556 |
| CAPITAL OUTLAY | 530,688 | 186,663 | 620,446 | 824,450 | 471,000 |
| TRANSFERS OUT | 1,291,936 | 606,393 | 643,832 | - | - |
| DEBT SERVICE | 82,273 | 75,892 | 119,455 | 106,373 | 106,373 |
| TOTAL EXPENDITURE BY OBJECT | 10,941,393 | 11,200,014 | 12,389,037 | 12,838,782 | 13,303,589 |



| EXPENDITURE BY OBJECT RECAP ALL SUB-FUNCTIONS | | -2016 Actual- | -2017 Actual- | -2018 Actual- | -2019 Adopted- | -2020 Proposed- |
|---|--------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| GENERAL GOVERNMENT | | | | | | |
| 0111 | MAYOR AND COUNCIL | 131,549 | 112,481 | 125,889 | 123,808 | 131,847 |
| 0114 | CHARTER/PLAN/HORSE COMMISSIONS | 4,979 | 5,510 | 4,141 | 9,467 | 5,483 |
| 0130 | ADMINISTRATION | 720,608 | 897,042 | 862,799 | 828,355 | 834,618 |
| 0141 | ELECTIONS | 7,792 | 5,767 | 59,959 | 36,445 | 72,729 |
| 0153 | FINANCE | 328,942 | 331,891 | 350,532 | 371,002 | 379,624 |
| 0155 | ASSESSING | 136,517 | 168,629 | 140,246 | 142,000 | 147,000 |
| 0161 | LEGAL | 127,726 | 116,661 | 121,965 | 123,300 | 131,300 |
| 0191 | PLANNING & ZONING | 201,297 | 472,925 | 583,331 | 660,795 | 723,848 |
| 0192 | DATA PROCESSING | 423,219 | 440,168 | 505,957 | 718,201 | 571,552 |
| 0194 | GENERAL GOVERNMENT BUILDINGS | 440,198 | 444,677 | 483,815 | 581,419 | 545,378 |
| 0195 | NEWSLETTER | 30,952 | 43,663 | 54,043 | 53,432 | 57,177 |
| GENERAL GOVERNMENT Total | | 2,553,779 | 3,039,414 | 3,292,678 | 3,648,224 | 3,600,556 |
| PUBLIC SAFETY | | | | | | |
| 0211 | POLICE PROTECTION | 3,027,457 | 3,323,510 | 3,502,113 | 3,796,496 | 4,118,778 |
| 0220 | FIRE PROTECTION | 758,147 | 846,201 | 999,255 | 1,040,085 | 1,331,268 |
| 0240 | PROTECTIVE INSPECTIONS | 306,871 | 424,406 | 450,223 | 484,061 | 468,390 |
| 0250 | CIVIL DEFENSE | 4,728 | 5,729 | 11,627 | 8,800 | 12,325 |
| 0260 | TRAFFIC ENGINEERING | 71,868 | 67,670 | 124,516 | 108,128 | 125,786 |
| 0270 | ANIMAL CONTROL | 4,408 | 9,517 | 4,381 | 9,250 | 4,750 |
| 0280 | COMMUNITY ORIENTING POLICING | 6,208 | 9,313 | 10,990 | 13,225 | 13,775 |
| PUBLIC SAFETY Total | | 4,179,687 | 4,686,345 | 5,103,105 | 5,460,045 | 6,075,072 |
| PUBLIC WORKS | | | | | | |
| 0301 | ENGINEERING | 355,495 | 310,698 | 229,140 | 411,775 | 420,950 |
| 0311 | STREET MAINTENANCE | 1,294,881 | 1,233,580 | 1,474,670 | 1,601,323 | 1,436,508 |
| 0312 | SNOW & ICE REMOVAL | 196,467 | 171,789 | 301,233 | 289,015 | 319,283 |
| PUBLIC WORKS Total | | 1,846,843 | 1,716,067 | 2,005,043 | 2,302,113 | 2,176,741 |
| PARKS AND RECREATION | | | | | | |
| 0452 | PARK & RECREATION | 901,623 | 1,079,455 | 1,292,547 | 1,277,027 | 1,329,847 |
| 0455 | COMMUNITY PROGRAMS | 5,556 | 13,000 | 15,000 | 20,000 | - |
| 0461 | ENVIRONMENTAL SERVICES | 83,121 | 78,142 | - | - | - |
| PARKS AND RECREATION Total | | 990,300 | 1,170,597 | 1,307,547 | 1,297,027 | 1,329,847 |
| MISCELLANEOUS/CONTINGENCY | | | | | | |
| 0892 | EXPENDITURE RESERVE | 1,370,784 | 682,284 | 763,287 | 131,373 | 121,373 |
| MISCELLANEOUS/CONTINGENCY Total | | 1,370,784 | 682,284 | 763,287 | 131,373 | 121,373 |
| TOTAL EXPENDITURES & OTHER FINANCING | | 10,941,393 | 11,294,708 | 12,471,660 | 12,838,782 | 13,303,589 |



| EXPENDITURE BY OBJECT RECAP ALL SUB-FUNCTIONS | | -2016 Actual- | -2017 Actual- | -2018 Actual- | -2019 Adopted- | -2020 Proposed- |
|---|--------------------------------|------------------|------------------|------------------|------------------|------------------|
| PERSONNEL SERVICES | | | | | | |
| WAGES AND SALARIES | | | | | | |
| 6102 | F.T. REGULAR-WAGES & SALARIES | 4,191,438 | 4,836,539 | 5,118,209 | 5,602,481 | 5,982,625 |
| 6103 | FULL TIME-REGULAR-OVERTIME | 79,743 | 112,492 | 123,989 | 101,282 | 109,000 |
| 6104 | PART TIME-WAGES & SALARIES | 353,891 | 492,693 | 462,115 | 454,877 | 474,410 |
| 6105 | TEMPORARY-WAGES & SALARIES | 158,776 | 135,290 | 152,872 | 236,016 | 271,185 |
| 6106 | OVERTIME-TEMPORARY | 1,620 | 1,981 | 1,404 | - | - |
| 6107 | OVERTIME-PART TIME | - | - | - | - | - |
| WAGES AND SALARIES | | 4,785,468 | 5,578,995 | 5,858,590 | 6,394,656 | 6,837,220 |
| OTHER GROSS EARNINGS | | | | | | |
| 6108 | SEVERANCE PAY | 69,136 | 6,655 | 33,314 | - | - |
| OTHER GROSS EARNINGS | | 69,136 | 6,655 | 33,314 | - | - |
| EMPLOYER CONTRIBUTIONS | | | | | | |
| 6121 | PERA CONTRIBUTIONS | 523,345 | 576,685 | 607,458 | 686,847 | 757,531 |
| 6122 | FICA/MEDICARE CONTRIBUTIONS | 256,498 | 285,345 | 293,342 | 334,727 | 357,635 |
| 6123 | ICMA RETIREMENT TRUST | 2,032 | 2,000 | 2,000 | 2,000 | 2,000 |
| 6131 | GROUP INSURANCE | 513,515 | 523,352 | 597,620 | 664,303 | 770,903 |
| 6132 | DISABILITY INSURANCE | 1,284 | 1,344 | 1,284 | 1,300 | 1,300 |
| 6133 | WORKERS COMP INSURANCE PREMIUM | 99,713 | 140,486 | 178,892 | 187,652 | 220,571 |
| EMPLOYER CONTRIBUTIONS | | 1,396,387 | 1,529,212 | 1,680,595 | 1,876,829 | 2,109,940 |
| PERSONNEL SERVICES Total | | 6,250,991 | 7,114,863 | 7,572,499 | 8,271,485 | 8,947,160 |

SUPPLIES

| | | | | | | |
|--|---------------------------------|----------------|----------------|----------------|----------------|----------------|
| OFFICE SUPPLIES | | | | | | |
| 6203 | DUPLICATING SUPPLY & COPY PAPER | 3,299 | 3,299 | 3,596 | 3,300 | 3,600 |
| 6204 | STATIONERY, ENVELOPES & FORMS | 5,776 | 5,672 | 4,764 | 6,100 | 6,100 |
| 6205 | DRAFTING SUPPLIES | 200 | - | - | 250 | 200 |
| 6206 | FILM, MICROFILM, TAPES, DISKS | 566 | 1,045 | 1,150 | 1,300 | 1,300 |
| 6207 | TRAINING SUPPLIES | 3,365 | 1,449 | 1,951 | 2,500 | 2,500 |
| 6208 | MISCELLANEOUS OFFICE SUPPLIES | 12,728 | 11,190 | 15,723 | 15,150 | 16,100 |
| OFFICE SUPPLIES | | 25,934 | 22,656 | 27,184 | 28,600 | 29,800 |
| OPERATING SUPPLIES | | | | | | |
| 6221 | CLEANING SUPPLIES | 963 | 809 | 1,946 | 2,500 | 2,500 |
| 6223 | GASOLINE | 91,228 | 90,117 | 108,942 | 113,000 | 114,300 |
| 6225 | DIESEL FUEL | 30,022 | 32,662 | 44,225 | 45,500 | 46,800 |
| 6227 | LUBRICANTS & ADDITIVES | 3,046 | 3,560 | 4,011 | 5,100 | 5,100 |
| 6229 | SHOP MATERIALS | 4,849 | 3,582 | 4,008 | 7,000 | 7,000 |
| 6231 | UNIFORMS & TURN-OUT GEAR | 59,558 | 56,593 | 56,745 | 68,600 | 75,300 |
| 6233 | BATTERIES | 1,131 | 1,226 | 1,105 | 1,500 | 1,500 |
| 6235 | AMMUNITION | 11,715 | 8,883 | 7,135 | 8,500 | 8,500 |
| 6237 | CRIME SCENE KIT MATERIALS | 1,107 | 822 | 894 | 1,000 | 1,000 |
| 6239 | FIRST AID SUPPLIES | 1,956 | 2,749 | 17,964 | 3,000 | 4,500 |
| 6241 | COMMUNITY POLICING SUPPLIES | 4,298 | 6,501 | 4,880 | 7,000 | 7,000 |
| 6247 | HAPPY DAYS SUPPLIES | 10,000 | 11,250 | 11,750 | 12,000 | 12,000 |
| 6249 | MISCELLANEOUS OPERATING SUPPLY | 116,043 | 102,145 | 114,827 | 133,025 | 132,450 |
| 6246 | MARKETING | - | 3,110 | 1,391 | 5,000 | 3,000 |
| OPERATING SUPPLIES | | 335,916 | 324,009 | 379,822 | 412,725 | 420,950 |
| REPAIR AND MAINTENANCE SUPPLIES | | | | | | |
| 6251 | BATTERIES | 106 | 1,573 | 2,051 | 3,500 | 3,000 |
| 6253 | BRAKES | 1,824 | 2,998 | 2,281 | 3,000 | 3,000 |
| 6255 | TIRES | 8,906 | 5,897 | 6,427 | 7,500 | 7,500 |
| 6257 | OTHER VEHICLE PARTS | 80,091 | 90,283 | 99,426 | 93,500 | 104,000 |
| 6259 | BUILDING MAINT/REPAIR SUPPLIES | 4,513 | 5,191 | 3,852 | 19,000 | 8,500 |
| 6261 | SAND & GRAVEL | 1,951 | 2,096 | 2,355 | 4,000 | 4,000 |
| 6263 | SALT | 72,561 | 44,124 | 72,544 | 93,600 | 94,200 |
| 6265 | ASPHALT | 31,610 | 55,446 | 53,060 | 111,000 | 121,000 |
| 6266 | SCBA-PARTS | 9,370 | 5,071 | 2,292 | 5,000 | 5,000 |
| 6267 | OTHER STREET MAINTENANCE SUPPL | 1,933 | 1,678 | 4,279 | 5,700 | 5,700 |
| 6269 | LANDSCAPE MATERIALS | 26,670 | 26,932 | 28,460 | 25,500 | 27,500 |

| | | | | | | |
|--|--------------------------------|----------------|----------------|----------------|----------------|------------------|
| 6271 | SIGN REPAIR MATERIALS | - | 712 | - | 3,000 | 3,000 |
| 6275 | OTHER EQUIPMENT PARTS | 2,301 | 3,099 | 4,362 | 3,500 | 5,100 |
| 6268 | IRRIGATION SUPPLIES | - | 9,707 | 15,111 | 15,000 | 15,000 |
| REPAIR AND MAINTENANCE SUPPLIES | | 241,836 | 254,809 | 296,500 | 392,800 | 406,500 |
| SMALL TOOLS AND MINOR EQUIPMENT | | | | | | |
| 6281 | SMALL TOOLS & MINOR EQUIPMENT | 107,860 | 103,750 | 85,622 | 127,470 | 147,050 |
| SMALL TOOLS AND MINOR EQUIPMENT | | 107,860 | 103,750 | 85,622 | 127,470 | 147,050 |
| MERCHANDISE FOR RESALE | | | | | | |
| 6291 | CULVERTS, SIGNS, STREET SUPPLY | - | - | - | 200 | 200 |
| MERCHANDISE FOR RESALE | | - | - | - | 200 | 200 |
| SUPPLIES Total | | 711,546 | 705,224 | 789,128 | 961,795 | 1,004,500 |

OTHER SERVICES & CHARGES

PROFESSIONAL SERVICES

| | | | | | | |
|------------------------------|--------------------------------|----------------|----------------|----------------|----------------|----------------|
| 6302 | AUDITING & ACCOUNTING SERVICES | 31,100 | 35,610 | 34,235 | 37,600 | 37,600 |
| 6304 | LEGAL FEES | 126,355 | 115,526 | 120,873 | 122,000 | 130,000 |
| 6305 | MEDICAL/PSYCHOLOGICAL FEES | 10,304 | 9,785 | 9,391 | 18,000 | - |
| 6306 | PERSONNEL TESTING & RECRUITMT | 1,497 | 1,903 | 1,598 | 2,500 | 12,000 |
| 6315 | MISCELLANEOUS PROFESSIONAL SER | 200,196 | 389,632 | 435,732 | 366,000 | 382,000 |
| PROFESSIONAL SERVICES | | 369,452 | 552,455 | 601,829 | 546,100 | 561,600 |

COMMUNICATION

| | | | | | | |
|----------------------|-----------------------|---------------|---------------|---------------|---------------|---------------|
| 6321 | TELEPHONE | 17,767 | 18,109 | 18,190 | 21,500 | 19,400 |
| 6322 | POSTAGE | 14,851 | 18,031 | 18,564 | 23,150 | 24,050 |
| 6323 | CELLULAR PHONES | 24,303 | 27,187 | 34,945 | 34,800 | 39,700 |
| 6325 | LONG DISTANCE CHARGES | - | - | - | - | - |
| COMMUNICATION | | 56,921 | 63,326 | 71,699 | 79,450 | 83,150 |

EMPLOYEE REIMBURSEMENTS

| | | | | | | |
|--------------------------------|-----------------------|---------------|---------------|---------------|---------------|----------------|
| 6331 | TRAVEL & LODGING | 13,048 | 10,647 | 8,060 | 15,000 | 16,300 |
| 6334 | MILEAGE REIMBURSEMENT | 294 | 484 | 2 | 1,300 | 1,450 |
| 6335 | TRAINING | 60,686 | 79,280 | 76,282 | 83,500 | 97,200 |
| EMPLOYEE REIMBURSEMENTS | | 74,028 | 90,411 | 84,344 | 99,800 | 114,950 |

ADVERTISING AND PUBLISHING

| | | | | | | |
|-----------------------------------|-------------------------------|---------------|---------------|---------------|---------------|---------------|
| 6352 | GENERAL NOTICE & PUBLIC INFOR | 24,067 | 32,318 | 40,224 | 39,600 | 41,600 |
| 6353 | ORDINANCE PUBLICATION | 1,231 | 1,844 | 941 | 2,000 | 2,000 |
| 6354 | HELP WANTED ADVERTISEMENTS | 3,159 | 2,435 | 3,850 | 3,500 | 3,500 |
| ADVERTISING AND PUBLISHING | | 28,457 | 36,596 | 45,015 | 45,100 | 47,100 |

INSURANCE

| | | | | | | |
|------------------|--------------------------------|----------------|----------------|----------------|----------------|----------------|
| 6361 | GENERAL LIABILITY/PROPERTY INS | 141,088 | 120,736 | 127,215 | 147,025 | 145,635 |
| INSURANCE | | 141,088 | 120,736 | 127,215 | 147,025 | 145,635 |

UTILITIES

| | | | | | | |
|------------------|--------------------|----------------|----------------|----------------|----------------|----------------|
| 6371 | ELECTRIC UTILITIES | 160,186 | 163,763 | 161,824 | 173,700 | 168,700 |
| 6372 | WATER/IRRIGATION | 19,782 | 22,448 | 19,775 | 24,500 | 22,000 |
| 6373 | GAS | 37,945 | 38,439 | 44,072 | 42,000 | 44,000 |
| 6374 | REFUSE/RECYCLING | 8,903 | 11,159 | 12,728 | 11,100 | 12,300 |
| UTILITIES | | 226,816 | 235,809 | 238,398 | 251,300 | 247,000 |

REPAIRS AND MAINTENANCE - LABOR

| | | | | | | |
|--|------------------------------|---------------|----------------|----------------|----------------|----------------|
| 6381 | BUILDING & STRUCTURE REPAIR | 29,021 | 24,713 | 33,741 | 39,000 | 39,000 |
| 6382 | MACHINERY & EQUIPMENT REPAIR | 24,163 | 21,130 | 49,712 | 35,500 | 51,500 |
| 6383 | OFFICE EQUIPMENT REPAIR | - | - | - | 250 | - |
| 6386 | BRAKE REPAIR | - | - | - | 500 | - |
| 6387 | TIRE MOUNTING & BALANCING | - | 746 | 278 | 800 | 800 |
| 6388 | OTHER VEHICLE REPAIR | 30,541 | 56,211 | 71,178 | 68,000 | 67,500 |
| 6389 | TOWING SERVICES | 344 | 75 | 3,224 | 2,000 | 3,500 |
| REPAIRS AND MAINTENANCE - LABOR | | 84,069 | 102,876 | 158,134 | 146,050 | 162,300 |

REPAIRS AND MAINTENANCE - CONTRACTS

| | | | | | | |
|--|--------------------------------|----------------|----------------|----------------|----------------|----------------|
| 6404 | MACHINERY & EQUIPMENT | 1,348 | 1,332 | 1,221 | 1,500 | 1,500 |
| 6405 | OFFICE & DATA PROCESSING EQUIP | 230,001 | 302,549 | 336,747 | 322,129 | 376,387 |
| REPAIRS AND MAINTENANCE - CONTRACTS | | 231,349 | 303,881 | 337,968 | 323,629 | 377,887 |

RENTALS

| | | | | | | |
|------|-------------------------|--------|--------|--------|---------|---------|
| 6413 | OFFICE EQUIPMENT RENTAL | 5,170 | 5,912 | 5,966 | 6,000 | 6,000 |
| 6415 | OTHER EQUIPMENT RENTAL | 43,712 | 48,015 | 93,483 | 100,125 | 107,125 |
| 6416 | MACHINERY RENTAL | - | 63 | - | 500 | 300 |

| | | | | | | |
|---|-----------------------------|------------------|------------------|------------------|------------------|------------------|
| 6417 | UNIFORM RENTAL | 5,423 | 1,532 | 1,530 | 3,000 | 2,200 |
| RENTALS | | 54,305 | 55,521 | 100,979 | 109,625 | 115,625 |
| DUES, SUBSCRIPTIONS, AND REGISTRATION FEES | | | | | | |
| 6451 | MEMBERSHIP DUES | 52,879 | 51,695 | 56,703 | 63,000 | 53,359 |
| 6452 | SUBSCRIPTIONS | 1,440 | 1,649 | 799 | 3,750 | 2,500 |
| DUES, SUBSCRIPTIONS, AND REGISTRATION FEES | | 54,319 | 53,344 | 57,502 | 66,750 | 55,859 |
| BOOKS AND PAMPHLETS | | | | | | |
| 6471 | BOOKS & PAMPHLETS | 1,616 | 560 | 3,055 | 2,850 | 4,450 |
| BOOKS AND PAMPHLETS | | 1,616 | 560 | 3,055 | 2,850 | 4,450 |
| CONTRACTED SERVICES | | | | | | |
| 6488 | STREET MAINTENANCE CONTRACT | 403,384 | 485,987 | 467,265 | 500,000 | 500,000 |
| 6489 | OTHER CONTRACTED SERVICES | 348,155 | 409,478 | 350,273 | 357,000 | 359,000 |
| CONTRACTED SERVICES | | 751,539 | 895,466 | 817,538 | 857,000 | 859,000 |
| OTHER SERVICES & CHARGES Total | | 2,073,959 | 2,510,980 | 2,643,676 | 2,674,679 | 2,774,556 |

CAPITAL OUTLAY

| | | | | | | |
|-----------------------------|----------------------------|----------------|----------------|----------------|----------------|----------------|
| CAPITAL OUTLAY | | | | | | |
| 6520 | BUILDINGS | - | - | - | 58,000 | - |
| 6540 | HEAVY MACHINERY | 178,973 | - | 292,211 | 179,250 | 33,000 |
| 6550 | MOTOR VEHICLES | 77,844 | 186,663 | 98,487 | 226,000 | 395,000 |
| 6580 | OTHER EQUIPMENT | 241,615 | - | 229,748 | 161,200 | 43,000 |
| 6585 | COMPUTER HARDWARE/SOFTWARE | 32,256 | - | - | 200,000 | - |
| CAPITAL OUTLAY | | 530,688 | 186,663 | 620,446 | 824,450 | 471,000 |
| CAPITAL OUTLAY Total | | 530,688 | 186,663 | 620,446 | 824,450 | 471,000 |

TRANSFERS OUT

| | | | | | | |
|----------------------------|--------------------------------|------------------|----------------|----------------|----------|----------|
| OPERATING TRANSFERS | | | | | | |
| 6820 | OPERATING TRANSFERS TO OTHER F | 1,291,936 | 606,393 | 643,832 | - | - |
| OPERATING TRANSFERS | | 1,291,936 | 606,393 | 643,832 | - | - |
| TRANSFERS OUT Total | | 1,291,936 | 606,393 | 643,832 | - | - |

DEBT SERVICE

| | | | | | | |
|---------------------------|--------------------------------|---------------|---------------|----------------|----------------|----------------|
| DEBT SERVICE | | | | | | |
| 6603 | OTHER L.T. OBLIGATION PRINCIPA | 82,273 | 75,892 | 119,455 | 106,373 | 106,373 |
| DEBT SERVICE | | 82,273 | 75,892 | 119,455 | 106,373 | 106,373 |
| DEBT SERVICE Total | | 82,273 | 75,892 | 119,455 | 106,373 | 106,373 |

| | | | | | | |
|---|--|-------------------|-------------------|-------------------|-------------------|-------------------|
| TOTAL EXPENDITURES & OTHER FINANCING | | 10,941,393 | 11,200,014 | 12,389,037 | 12,838,782 | 13,303,589 |
|---|--|-------------------|-------------------|-------------------|-------------------|-------------------|

FUND: GENERAL

| Business Unit | 2019 Adopted Budget | 2020 Proposed Budget |
|-----------------------------|------------------------|-------------------------|
| REVENUE | | |
| 9101 - GENERAL FUND REVENUE | 12,838,782 | 13,303,589 |
| TOTAL REVENUE | 12,838,782 | 13,303,589 |

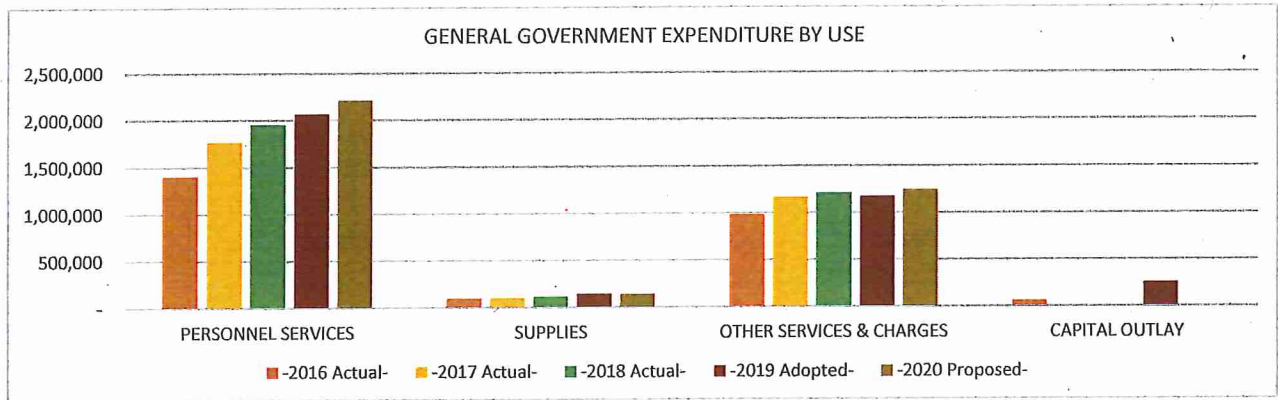
| | | |
|------------------------------------|-------------------|-------------------|
| EXPENDITURES | | |
| 111 - MAYOR AND COUNCIL | 123,808 | 131,847 |
| 114 - COMMISSIONS | 9,467 | 5,483 |
| 130 - ADMINISTRATION | 828,355 | 834,618 |
| 141 - ELECTIONS | 36,445 | 72,729 |
| 153 - FINANCE | 371,002 | 379,624 |
| 155 - ASSESSING | 142,000 | 147,000 |
| 161 - LEGAL SERVICES | 123,300 | 131,300 |
| 191 - PLANNING AND ZONING | 660,795 | 723,848 |
| 192 - DATA PROCESSING | 718,201 | 571,552 |
| 194 - GENERAL GOVERNMENT BUILDINGS | 581,419 | 545,378 |
| 195 - NEWSLETTER | 53,432 | 57,177 |
| 211 - POLICE PROTECTION | 3,796,496 | 4,118,778 |
| 220 - FIRE PROTECTION | 1,040,085 | 1,331,268 |
| 240 - BUILDING INSPECTION | 484,061 | 468,390 |
| 250 - CIVIL DEFENSE | 8,800 | 12,325 |
| 260 - TRAFFIC ENGINEERING | 108,128 | 125,786 |
| 270 - ANIMAL CONTROL | 9,250 | 4,750 |
| 280 - COMMUNITY ORIENTING POLICING | 13,225 | 13,775 |
| 301 - ENGINEERING | 411,775 | 420,950 |
| 311 - STREET MAINTENANCE | 1,601,323 | 1,436,508 |
| 312 - SNOW AND ICE REMOVAL | 289,015 | 319,283 |
| 452 - PARK AND RECREATION | 1,277,027 | 1,329,847 |
| 455 - COMMUNITY PROGRAMS | 20,000 | - |
| 461 - ENVIRONMENTAL SERVICES | - | - |
| 892 - MISCELLANEOUS/CONTINGENCY | 131,373 | 121,373 |
| TOTAL EXPENDITURES | 12,838,782 | 13,303,589 |

Excess (deficiency) of revenue over expenditures

GENERAL FUND 101 - GENERAL GOVERNMENT

| | |
|--------------------|---------|
| GENERAL GOVERNMENT | 111-195 |
|--------------------|---------|

| EXPENDITURE BY OBJECT SUMMARY | -2016 Actual- | -2017 Actual- | -2018 Actual- | -2019 Adopted- | -2020 Proposed- |
|------------------------------------|------------------|------------------|------------------|------------------|------------------|
| PERSONNEL SERVICES | 1,404,069 | 1,766,344 | 1,955,642 | 2,068,999 | 2,212,322 |
| SUPPLIES | 98,796 | 102,714 | 115,396 | 143,800 | 139,100 |
| OTHER SERVICES & CHARGES | 987,521 | 1,169,871 | 1,212,768 | 1,177,425 | 1,249,134 |
| CAPITAL OUTLAY | 63,393 | - | - | 258,000 | - |
| TOTAL EXPENDITURE BY OBJECT | 2,553,779 | 3,038,929 | 3,283,805 | 3,648,224 | 3,600,556 |



LINE ITEM DETAIL BY COST CENTER OR SUB-FUNCTION

GENERAL GOVERNMENT

111-195

| EXPENDITURE BY OBJECT RECAP ALL SUB-FUNCTIONS | | -2016 Actual- | -2017 Actual- | -2018 Actual- | -2019 Adopted- | -2020 Proposed- |
|---|---------------------------------|------------------|------------------|------------------|------------------|------------------|
| PERSONNEL SERVICES | | | | | | |
| WAGES AND SALARIES | | | | | | |
| 6102 | F.T. REGULAR-WAGES & SALARIES | 968,935 | 1,242,238 | 1,362,167 | 1,427,502 | 1,498,374 |
| 6103 | FULL TIME-REGULAR-OVERTIME | 299 | 3,810 | 5,289 | 1,000 | - |
| 6104 | PART TIME-WAGES & SALARIES | 90,128 | 136,715 | 110,163 | 130,207 | 128,522 |
| 6105 | TEMPORARY-WAGES & SALARIES | 29,115 | 25,708 | 55,266 | 78,351 | 116,123 |
| 6107 | OVERTIME-PART TIME | - | - | - | - | - |
| TOTAL WAGES AND SALARIES | | 1,088,477 | 1,408,470 | 1,532,885 | 1,637,060 | 1,743,019 |
| OTHER GROSS EARNINGS | | | | | | |
| 6108 | SEVERANCE PAY | 6,762 | - | 22,741 | - | - |
| TOTAL OTHER GROSS EARNINGS | | 6,762 | - | 22,741 | - | - |
| EMPLOYER CONTRIBUTIONS | | | | | | |
| 6121 | PERA CONTRIBUTIONS | 80,460 | 100,224 | 105,289 | 115,238 | 121,660 |
| 6122 | FICA/MEDICARE CONTRIBUTIONS | 86,873 | 104,764 | 110,784 | 130,181 | 139,255 |
| 6123 | ICMA RETIREMENT TRUST | 2,032 | 2,000 | 2,000 | 2,000 | 2,000 |
| 6131 | GROUP INSURANCE | 130,817 | 140,044 | 168,445 | 167,081 | 186,136 |
| 6133 | WORKERS COMP INSURANCE PREMIUM | 8,648 | 10,841 | 13,498 | 17,439 | 20,252 |
| TOTAL EMPLOYER CONTRIBUTIONS | | 308,830 | 357,874 | 400,016 | 431,939 | 469,303 |
| Total PERSONNEL SERVICES | | 1,404,069 | 1,766,344 | 1,955,642 | 2,068,999 | 2,212,322 |
| SUPPLIES | | | | | | |
| OFFICE SUPPLIES | | | | | | |
| 6203 | DUPLICATING SUPPLY & COPY PAPER | 3,299 | 3,299 | 3,596 | 3,300 | 3,600 |
| 6204 | STATIONERY, ENVELOPES & FORMS | 2,557 | 2,836 | 2,870 | 3,100 | 3,100 |
| 6206 | FILM, MICROFILM, TAPES, DISKS | - | - | - | - | - |
| 6208 | MISCELLANEOUS OFFICE SUPPLIES | 5,402 | 4,425 | 10,084 | 7,300 | 8,250 |
| TOTAL OFFICE SUPPLIES | | 11,258 | 10,560 | 16,550 | 13,700 | 14,950 |
| OPERATING SUPPLIES | | | | | | |
| 6221 | CLEANING SUPPLIES | 963 | 809 | 1,946 | 2,500 | 2,500 |
| 6223 | GASOLINE | 2,201 | 1,598 | 3,111 | 3,000 | 3,000 |
| 6225 | DIESEL FUEL | 52 | 608 | 978 | 2,000 | 2,000 |
| 6231 | UNIFORMS & TURN-OUT GEAR | 1,710 | 1,665 | 2,278 | 1,850 | 1,850 |
| 6247 | HAPPY DAYS SUPPLIES | 10,000 | 11,250 | 11,750 | 12,000 | 12,000 |
| 6249 | MISCELLANEOUS OPERATING SUPPLY | 29,167 | 28,807 | 42,942 | 36,250 | 46,300 |
| 6246 | MARKETING | - | 3,110 | 1,391 | 5,000 | 3,000 |
| TOTAL OPERATING SUPPLIES | | 44,093 | 47,847 | 64,396 | 62,600 | 70,650 |
| REPAIR AND MAINTENANCE SUPPLIES | | | | | | |
| 6257 | OTHER VEHICLE PARTS | 367 | 668 | 1,168 | 1,500 | 1,500 |
| 6259 | BUILDING MAINT/REPAIR SUPPLIES | 2,419 | 2,419 | 3,067 | 5,000 | 5,000 |
| TOTAL REPAIR AND MAINTENANCE SUPPLIES | | 2,786 | 3,088 | 4,236 | 6,500 | 6,500 |
| SMALL TOOLS AND MINOR EQUIPMENT | | | | | | |
| 6281 | SMALL TOOLS & MINOR EQUIPMENT | 40,659 | 41,219 | 30,214 | 61,000 | 47,000 |
| TOTAL SMALL TOOLS AND MINOR EQUIPMENT | | 40,659 | 41,219 | 30,214 | 61,000 | 47,000 |
| Total SUPPLIES | | 98,796 | 102,714 | 115,396 | 143,800 | 139,100 |
| OTHER SERVICES & CHARGES | | | | | | |
| PROFESSIONAL SERVICES | | | | | | |
| 6302 | AUDITING & ACCOUNTING SERVICES | 27,650 | 32,010 | 30,485 | 34,000 | 34,000 |
| 6304 | LEGAL FEES | 126,355 | 115,526 | 120,873 | 122,000 | 130,000 |
| 6305 | MEDICAL/PSYCHOLOGICAL FEES | 10,304 | 9,785 | 9,391 | 18,000 | - |
| 6306 | PERSONNEL TESTING & RECRUITMT | 1,497 | 1,903 | 1,598 | 2,500 | 12,000 |
| 6315 | MISCELLANEOUS PROFESSIONAL SER | 67,545 | 195,691 | 198,252 | 130,000 | 145,000 |
| TOTAL PROFESSIONAL SERVICES | | 233,351 | 354,915 | 360,599 | 306,500 | 321,000 |
| COMMUNICATION | | | | | | |
| 6321 | TELEPHONE | 10,827 | 10,834 | 10,829 | 13,600 | 11,600 |
| 6322 | POSTAGE | 9,599 | 14,433 | 15,031 | 17,000 | 17,800 |
| 6323 | CELLULAR PHONES | 4,112 | 4,232 | 6,878 | 5,300 | 7,300 |
| 6325 | LONG DISTANCE CHARGES | - | - | - | - | - |
| TOTAL COMMUNICATION | | 24,538 | 29,499 | 32,738 | 35,900 | 36,700 |

| | | | | | | |
|---|--------------------------------|------------------|------------------|------------------|------------------|------------------|
| EMPLOYEE REIMBURSEMENTS | | | | | | |
| 6331 | TRAVEL & LODGING | 9,397 | 5,265 | 2,700 | 9,000 | 8,000 |
| 6334 | MILEAGE REIMBURSEMENT | - | 190 | 2 | 700 | 700 |
| 6335 | TRAINING | 11,207 | 11,636 | 12,513 | 17,000 | 22,900 |
| TOTAL EMPLOYEE REIMBURSEMENTS | | 20,604 | 17,091 | 15,215 | 26,700 | 31,600 |
| ADVERTISING AND PUBLISHING | | | | | | |
| 6352 | GENERAL NOTICE & PUBLIC INFOR | 24,067 | 32,318 | 40,224 | 39,600 | 41,600 |
| 6353 | ORDINANCE PUBLICATION | 1,231 | 1,844 | 941 | 2,000 | 2,000 |
| 6354 | HELP WANTED ADVERTISEMENTS | 3,159 | 2,435 | 3,850 | 3,500 | 3,500 |
| TOTAL ADVERTISING AND PUBLISHING | | 28,457 | 36,596 | 45,015 | 45,100 | 47,100 |
| INSURANCE | | | | | | |
| 6361 | GENERAL LIABILITY/PROPERTY INS | 35,146 | 28,451 | 29,491 | 39,275 | 33,610 |
| TOTAL INSURANCE | | 35,146 | 28,451 | 29,491 | 39,275 | 33,610 |
| UTILITIES | | | | | | |
| 6371 | ELECTRIC UTILITIES | 94,023 | 100,082 | 98,140 | 106,000 | 102,000 |
| 6372 | WATER/IRRIGATION | 3,451 | 2,920 | 3,044 | 4,000 | 4,000 |
| 6373 | GAS | 23,917 | 25,262 | 28,789 | 26,000 | 28,000 |
| 6374 | REFUSE/RECYCLING | 3,621 | 3,824 | 3,882 | 4,500 | 4,500 |
| TOTAL UTILITIES | | 125,012 | 132,088 | 133,854 | 140,500 | 138,500 |
| REPAIRS AND MAINTENANCE - LABOR | | | | | | |
| 6381 | BUILDING & STRUCTURE REPAIR | 5,967 | 4,816 | 12,463 | 8,000 | 15,000 |
| 6382 | MACHINERY & EQUIPMENT REPAIR | 8,720 | 7,206 | 12,587 | 10,000 | 15,000 |
| 6388 | OTHER VEHICLE REPAIR | 178 | 1,395 | 1,771 | 2,000 | 2,000 |
| TOTAL REPAIRS AND MAINTENANCE - LABOR | | 14,865 | 13,417 | 26,821 | 20,000 | 32,000 |
| REPAIRS AND MAINTENANCE - CONTRACTS | | | | | | |
| 6405 | OFFICE & DATA PROCESSING EQUIP | 211,392 | 266,376 | 295,378 | 276,000 | 324,415 |
| TOTAL REPAIRS AND MAINTENANCE - CONTRACTS | | 211,392 | 266,376 | 295,378 | 276,000 | 324,415 |
| RENTALS | | | | | | |
| 6415 | OTHER EQUIPMENT RENTAL | 811 | - | - | 1,000 | - |
| TOTAL RENTALS | | 811 | - | - | 1,000 | - |
| DUES, SUBSCRIPTIONS, AND REGISTRATION FEES | | | | | | |
| 6451 | MEMBERSHIP DUES | 44,373 | 43,380 | 49,518 | 52,850 | 42,209 |
| 6452 | SUBSCRIPTIONS | 1,440 | 1,005 | 799 | 2,750 | 1,500 |
| TOTAL DUES, SUBSCRIPTIONS, AND REGISTRATION FEES | | 45,813 | 44,384 | 50,317 | 55,600 | 43,709 |
| BOOKS AND PAMPHLETS | | | | | | |
| 6471 | BOOKS & PAMPHLETS | 47 | - | - | 350 | - |
| TOTAL BOOKS AND PAMPHLETS | | 47 | - | - | 350 | - |
| CONTRACTED SERVICES | | | | | | |
| 6489 | OTHER CONTRACTED SERVICES | 247,485 | 247,055 | 223,340 | 230,500 | 240,500 |
| TOTAL CONTRACTED SERVICES | | 247,485 | 247,055 | 223,340 | 230,500 | 240,500 |
| Total OTHER SERVICES & CHARGES | | 987,521 | 1,169,871 | 1,212,768 | 1,177,425 | 1,249,134 |
| CAPITAL OUTLAY | | | | | | |
| CAPITAL OUTLAY | | | | | | |
| 6520 | BUILDINGS | - | - | - | 58,000 | - |
| 6550 | MOTOR VEHICLES | - | - | - | - | - |
| 6580 | OTHER EQUIPMENT | 31,137 | - | - | - | - |
| 6585 | COMPUTER HARDWARE/SOFTWARE | 32,256 | - | - | 200,000 | - |
| TOTAL CAPITAL OUTLAY | | 63,393 | - | - | 258,000 | - |
| Total CAPITAL OUTLAY | | 63,393 | - | - | 258,000 | - |
| TOTAL EXPENDITURES & OTHER FINANCING | | 2,553,779 | 3,038,929 | 3,283,805 | 3,648,224 | 3,600,556 |

FUND GENERAL

DEPARTMENT: MAYOR AND COUNCIL

FUNCTION: GENERAL GOVERNMENT

BUDGET SUMMARY:

| Business Unit | Object Account | Description | 2017 Actual | 2018 Actual | 2019 Adopted Budget | 2020 Proposed Budget |
|--------------------------|----------------|--------------------------------|----------------|----------------|---------------------|----------------------|
| 0111 | 6104 | PART TIME-WAGES & SALARIES | 44,958 | 31,412 | 44,000 | 44,000 |
| 0111 | 6121 | PERA CONTRIBUTIONS | 600 | 600 | 900 | 900 |
| 0111 | 6122 | FICA/MEDICARE CONTRIBUTIONS | 3,452 | 2,403 | 3,366 | 3,366 |
| 0111 | 6131 | GROUP INSURANCE | 486 | 3,171 | - | - |
| 0111 | 6133 | WORKERS COMP INSURANCE PREMIUM | 137 | 98 | 242 | 242 |
| 0111 | 6247 | HAPPY DAYS | 11,250 | 11,750 | 12,000 | 12,000 |
| 0111 | 6249 | MISCELLANEOUS OPERATING SUPPLY | 9,061 | 12,698 | 11,000 | 13,000 |
| 0111 | 6315 | MISCELLANEOUS PROFESSIONAL SER | - | 16,740 | - | 17,000 |
| 0111 | 6322 | POSTAGE | - | - | - | - |
| 0111 | 6331 | TRAVEL & LODGING | 1,570 | 1,331 | 3,000 | 3,000 |
| 0111 | 6335 | TRAINING | 1,646 | 56 | 2,000 | 1,500 |
| 0111 | 6361 | GENERAL LIABILITY/PROPERTY INS | 1,103 | 1,148 | 1,300 | 1,300 |
| 0111 | 6451 | MEMBERSHIP DUES | 38,219 | 44,482 | 46,000 | 35,539 |
| Total Expenditure | | | 112,481 | 125,889 | 123,808 | 131,847 |

PERSONNEL COMPLEMENT

| | | | | |
|--------------------------------|-------------|-------------|-------------|-------------|
| Mayor | 1.00 | 1.00 | 1.00 | 1.00 |
| Council | 6.00 | 6.00 | 6.00 | 6.00 |
| Mayor and Council Total | 7.00 | 7.00 | 7.00 | 7.00 |

6249 Miscellaneous Operating Supplies

| | | | | |
|---------------------------------|--------------|---------------|---------------|---------------|
| Mayor's Prayer Breakfast | 420 | 400 | 400 | 400 |
| Meals for Council Work sessions | 2,112 | 3,491 | 4,000 | 4,000 |
| Anoka Area Chamber of Commerce | 1,000 | 600 | 600 | 600 |
| Holiday Party | 1,818 | 2,439 | 3,200 | 2,750 |
| Tree Lighting | 1,121 | 750 | - | 750 |
| Gala/Fundraising Events | 970 | 2,000 | 300 | 2,000 |
| Miscellaneous | 1,620 | 3,018 | 2,500 | 2,500 |
| | 9,061 | 12,698 | 11,000 | 13,000 |

6315 Miscellaneous Professional Services

| | | | | |
|----------------|---|---------------|---|---------------|
| Citizen Survey | - | 16,740 | - | 17,000 |
| | - | 16,740 | - | 17,000 |

6451 Dues

| | | | | |
|--|---------------|---------------|---------------|---------------|
| Anoka County Mediation Services | 2,604 | 2,883 | 2,900 | - |
| Mississippi River Cities & Towns Initiatives (MRCTI) | 3,000 | 3,000 | 3,000 | - |
| North Metro Mayors Association | 11,810 | 12,008 | 12,200 | 12,200 |
| North Metro Chamber (EDA) | 359 | 370 | 450 | - |
| Mississippi/Champlin Streamgagge Agreement | 334 | - | 334 | 334 |
| Anoka Area Chamber of Commerce (EDA) | 410 | 410 | 450 | - |
| Association of Metro Municipalities | - | 4,155 | - | - |
| League of Minnesota Cities | 19,672 | 19,765 | 20,575 | 21,000 |
| MN Mayors Assoc | 30 | 30 | 30 | 30 |
| Metro Cities | - | - | 4,200 | - |
| National League of Cities | - | 1,861 | 1,861 | 1,975 |
| | 38,219 | 44,482 | 46,000 | 35,539 |

DESCRIPTION OF SERVICES:

The Mayor and Council budget provides for legislative and policy making activities of the city on behalf of the citizens of Ramsey. They provide for the planning and control of all financial activities including approving the tax levy, rates and charges, and approval of expenditures.

BUDGET HIGHLIGHTS

- Citizen Survey - \$18,000 (line item 6315)
- Full dues for Association of Metro Municipalities - 50% discount first year (line item 6451)

GOALS OF CURRENT YEAR BUDGET:

- Establish and implement a Strategic Action Plan
- Establish legislative priorities for the City
- Maintain a stable tax levy rate
- Advocate for Highway 10 Improvements at the State and Federal Level

Performance Measurements:

| | | 2018 Actual | 2019 Estimate | 2020 Projected |
|---------------|--|-------------|---------------|----------------|
| Tax Levy Rate | | 41.73% | 40.35% | 42.40% |

FUND GENERAL

DEPARTMENT: COMMISSIONS

FUNCTION: GENERAL GOVERNMENT

| Business Unit | Object Account | Description | 2017 Actual | 2018 Actual | 2019 Adopted Budget | 2020 Proposed Budget |
|--------------------------|----------------|--------------------------------|--------------|--------------|---------------------|----------------------|
| 0114 | 6105 | TEMPORARY-WAGES & SALARIES | 5,050 | 3,785 | 8,660 | 5,000 |
| 0114 | 6122 | FICA/MEDICARE CONTRIBUTIONS | 386 | 300 | 663 | 383 |
| 0114 | 6133 | WORKERS COMP INSURANCE PREMIUM | 20 | 18 | 69 | 40 |
| 0114 | 6322 | POSTAGE | - | - | - | - |
| 0114 | 6361 | GENERAL LIABILITY/PROPERTY INS | 54 | 38 | 75 | 60 |
| Total Expenditure | | | 5,510 | 4,141 | 9,467 | 5,483 |

PERSONNEL COMPLEMENT

| | | | | |
|-----------------------------|--------------|--------------|--------------|--------------|
| Charter Commission Members | 9.00 | 9.00 | 9.00 | 9.00 |
| Planning Commission Members | 7.00 | 7.00 | 7.00 | 7.00 |
| Commission Total | 16.00 | 16.00 | 16.00 | 16.00 |

DESCRIPTION OF SERVICES:

The Commissions budget provides council-appointed committee members tasked to review and provide feedback on city plans, initiatives, and policies. Commissions include: Charter Commission, Economic Development Authority Commission, Environmental Policy Board Commission, Parks and Recreation Commission, and Planning Commission.

BUDGET HIGHLIGHTS

- No Major Changes

GOALS OF CURRENT YEAR BUDGET:

- Assist the City Council in the implementation of the City's 3-Year Strategic Action Plan
- Implement individual commissions' work plans and missions
- Implement and manage individual commissions' budgets

Performance Measurements:

| | 2017 Actual | 2018 Estimated | 2019 Projected |
|--|-------------|----------------|----------------|
| # of Meetings: Charter Commission | 1 | 2 | 2 |
| # of Meetings: Economic Development Authority Commission | 12 | 12 | 12 |
| # of Meetings: Environmental Policy Board Commission | 11 | 11 | 11 |
| # of Meetings: Parks and Recreation Commission | 9 | 10 | 10 |
| # of Meetings: Planning Commission | 19 | 17 | 17 |
| # of Meetings: City Council Regular Session | 23 | 23 | 23 |
| # of Meetings: City Council Work Session | 24 | 24 | 23 |
| # of Meetings: Public Works Committee | 8 | 8 | 8 |

FUND GENERAL

DEPARTMENT: ADMINISTRATION
 FUNCTION: GENERAL GOVERNMENT

| Business Unit | Object Account | Description | 2017 Actual | 2018 Actual | 2019 Adopted Budget | 2020 Proposed Budget |
|--------------------------|----------------|--------------------------------|----------------|----------------|---------------------|----------------------|
| 0130 | 6102 | F.T. REGULAR-WAGES & SALARIES | 588,309 | 512,646 | 487,208 | 525,235 |
| 0130 | 6103 | FULL TIME-REGULAR-OVERTIME | 2,870 | 1,116 | - | - |
| 0130 | 6104 | PART TIME-WAGES & SALARIES | 15,629 | 30,124 | 34,950 | - |
| 0130 | 6105 | TEMPORARY-WAGES & SALARIES | 8,653 | 9,685 | 14,560 | 14,560 |
| 0130 | 6108 | SEVERANCE PAY | | 22,741 | | |
| 0130 | 6121 | PERA CONTRIBUTIONS | 44,981 | 37,440 | 37,578 | 40,485 |
| 0130 | 6122 | FICA/MEDICARE CONTRIBUTIONS | 45,361 | 40,475 | 43,743 | 44,761 |
| 0130 | 6123 | ICMA RETIREMENT TRUST | 2,000 | 2,000 | 2,000 | 2,000 |
| 0130 | 6131 | GROUP INSURANCE | 67,262 | 62,195 | 55,872 | 67,989 |
| 0130 | 6133 | WORKERS COMP INSURANCE PREMIUM | 2,887 | 3,144 | 4,294 | 4,318 |
| 0130 | 6203 | DUPLICATING SUPPLY & COPY PAPE | 3,299 | 3,596 | 3,300 | 3,600 |
| 0130 | 6204 | STATIONERY, ENVELOPES & FORMS | 1,981 | 2,240 | 2,100 | 2,300 |
| 0130 | 6208 | MISCELLANEOUS OFFICE SUPPLIES | 3,996 | 8,934 | 5,000 | 6,000 |
| 0130 | 6246 | MARKETING | 3,110 | 1,391 | 5,000 | 3,000 |
| 0130 | 6249 | MISCELLANEOUS OPERATING SUPPLY | 3,506 | 6,115 | 5,250 | 6,000 |
| 0130 | 6305 | MEDICAL/PSYCHOLOGICAL FEES | 9,785 | 9,391 | 18,000 | - |
| 0130 | 6306 | PERSONNEL TESTING | 1,903 | 1,598 | 2,500 | 12,000 |
| 0130 | 6315 | MISCELLANEOUS PROFESSIONAL SER | 45,305 | 66,292 | 50,000 | 48,000 |
| 0130 | 6321 | TELEPHONE | 1,399 | 1,518 | 1,600 | 1,600 |
| 0130 | 6322 | POSTAGE | 644 | 391 | 1,200 | 1,000 |
| 0130 | 6323 | CELLULAR PHONES | 1,537 | 2,566 | 2,000 | 2,500 |
| 0130 | 6331 | TRAVEL & LODGING | 3,007 | 975 | 4,500 | 3,500 |
| 0130 | 6334 | MILEAGE REIMBURSEMENT | - | - | 200 | 200 |
| 0130 | 6335 | TRAINING | 7,932 | 9,877 | 10,000 | 15,000 |
| 0130 | 6352 | GENERAL NOTICE & PUBLIC INFOR | 387 | 495 | 1,000 | 1,000 |
| 0130 | 6353 | ORDINANCE PUBLICATION | 1,844 | 941 | 2,000 | 2,000 |
| 0130 | 6354 | HELP WANTED ADVERTISEMENTS | 2,435 | 3,850 | 3,500 | 3,500 |
| 0130 | 6361 | GENERAL LIABILITY/PROPERTY INS | 8,825 | 7,876 | 9,500 | 9,000 |
| 0130 | 6405 | OFFICE & DATA PROCESSING EQUIP | 14,729 | 9,792 | 16,000 | 11,000 |
| 0130 | 6451 | MEMBERSHIP DUES | 3,139 | 3,053 | 3,750 | 3,570 |
| 0130 | 6452 | SUBSCRIPTIONS | 328 | 343 | 1,750 | 500 |
| 0130 | 6489 | OTHER CONTRACTED SERVICES | - | - | - | - |
| Total Expenditure | | | 897,042 | 862,799 | 828,355 | 834,618 |

PERSONNEL COMPLEMENT

| | | | | |
|---|-------------|-------------|-------------|-------------|
| City Administrator | 1.00 | 1.00 | 1.00 | 1.00 |
| Assistant City Administrator/Econ Dev Dir | 1.00 | 1.00 | - | - |
| Human Resources Manager | 1.00 | 1.00 | - | - |
| Director of Administrative Services | - | - | 1.00 | 1.00 |
| City Clerk | 1.00 | 0.50 | 0.50 | - |
| HR Generalist | - | - | - | 1.00 |
| Administrative Clerks | 1.00 | 1.00 | 1.00 | 1.00 |
| Mgmt Intern | 0.50 | 0.50 | 0.50 | 0.50 |
| Administrative Assistant | 1.50 | 1.50 | 1.73 | 1.00 |
| Public Information & Events Specialist | 1.00 | 1.00 | 1.00 | 1.00 |
| Receptionist | 1.00 | 1.00 | 1.00 | 1.00 |
| Administration Total | 9.00 | 8.50 | 7.73 | 7.50 |

6249 Miscellaneous Operating Supplies

| | | | | |
|---|--------------|--------------|--------------|--------------|
| Employee Recognition | 1,978 | 2,810 | 2,700 | 2,900 |
| Flowers for illnesses, expenses for staff workshops, thank-you cards, and other miscellaneous operating supplies. | 1,528 | 3,305 | 2,550 | 3,100 |
| | <u>3,506</u> | <u>6,115</u> | <u>5,250</u> | <u>6,000</u> |

6315 Miscellaneous Professional Services

| | | | | |
|---|---------------|---------------|---------------|---------------|
| Insurance Agent of Record Annual Fee | 6,200 | 6,400 | 6,400 | 7,000 |
| Excess Liability Insurance Coverage -\$1M for total of \$3M | - | 22,848 | | |
| Flex Spending(admin & deposit) | 3,520 | 4,248 | 3,200 | 4,500 |
| Employee Assistance Program | - | 1,300 | 1,300 | 1,300 |
| City Code Codification | 4,464 | 3,609 | 7,400 | 3,500 |
| Miscellaneous department charges | 4,530 | 4,324 | 6,800 | 6,800 |
| Recruiting Software | 3,000 | 3,000 | 3,000 | 3,000 |
| Health admin/enrollment | 4,450 | 2,900 | 2,900 | 2,900 |
| Minute Taking | 19,141 | 17,663 | 19,000 | 19,000 |
| | <u>45,305</u> | <u>66,292</u> | <u>50,000</u> | <u>48,000</u> |

6451 Dues

| | | | | |
|-----------------------|--------------|--------------|--------------|--------------|
| IPMA - National | 194 | | 150 | 150 |
| ICMA | 1,200 | 1,152 | 1,100 | 1,200 |
| MCCMA | 375 | 168 | 375 | 375 |
| MAMA | 45 | 45 | 45 | 45 |
| Miscellaneous | 875 | 1,088 | 1,480 | 1,200 |
| HR organizations-misc | | | | |
| Rotary | 450 | 600 | 600 | 600 |
| | <u>3,139</u> | <u>3,053</u> | <u>3,750</u> | <u>3,570</u> |

DESCRIPTION OF SERVICES:

The Administration Department is generally responsible for the execution of city policy/ strategic plan as adopted by the City Council, prepares and maintains official records, provides for the licensing of local businesses and activities as required by state law or city ordinance, provides Human Resource services, and generally oversees the coordination of events and communications for the City.

BUDGET HIGHLIGHTS

- City Clerk phased retirement over - decrease of 20 hours week
- Administrative Assistant Hours increased from 29 hours week to 40 hours week/now full time w/ health benefits
- Reclass Administrative Asst to HR Generalist - \$1,423
- Increase trainings for all staff - \$5,000 (line item 6335)

GOALS OF CURRENT YEAR BUDGET:

- Oversee implementation of the Council Strategic Action Plan and Legislative Priorities
- Optimize use of non-city funding through joint projects, grants, and partnerships
- Actively participate in effort to secure funding for U.S. Highway 10

Performance Measurements:

| | 2017 Estimate | 2018 Estimate | 2019 Projected |
|---|---------------|---------------|----------------|
| Strategic action plan items completed (all departments) | 15 of 35 | 25 of 35 | 25 of 35 |

FUND GENERAL

DEPARTMENT: ELECTIONS
 FUNCTION: GENERAL GOVERNMENT

| Business Unit | Object Account | Description | 2017 Actual | 2018 Actual | 2019 Adopted Budget | 2020 Proposed Budget |
|--------------------------|----------------|--------------------------------|--------------|---------------|---------------------|----------------------|
| 0141 | 6102 | F.T. REGULAR-WAGES & SALARIES | - | 7,550 | 8,198 | |
| 0141 | 6103 | FULL TIME-REGULAR-OVERTIME | - | 2,189 | 1,000 | |
| 0141 | 6104 | PART TIME-WAGES & SALARIES | - | 1,615 | - | - |
| 0141 | 6105 | TEMPORARY-WAGES & SALARIES | - | 34,516 | 15,000 | 53,600 |
| 0141 | 6121 | PERA CONTRIBUTIONS | - | 730 | - | - |
| 0141 | 6122 | FICA/MEDICARE CONTRIBUTIONS | - | 843 | 1,851 | 4,100 |
| 0141 | 6133 | WORKERS COMP INSURANCE PREMIUM | - | 213 | 296 | 429 |
| 0141 | 6208 | MISCELLANEOUS OFFICE SUPPLIES | - | 176 | - | - |
| 0141 | 6249 | MISCELLANEOUS OPERATING SUPPLY | - | 5,371 | 500 | 6,500 |
| 0141 | 6281 | SMALL TOOLS & MINOR EQUIPMENT | 5,485 | 5,949 | 9,000 | 7,000 |
| 0141 | 6322 | POSTAGE | 25 | 60 | 100 | 100 |
| 0141 | 6361 | GENERAL LIABILITY/PROPERTY INS | 58 | 547 | 200 | 700 |
| 0141 | 6451 | MEMBERSHIP DUES | 200 | 200 | 300 | 300 |
| 0141 | 6580 | OTHER EQUIPMENT | - | - | - | - |
| Total Expenditure | | | 5,767 | 59,959 | 36,445 | 72,729 |

DESCRIPTION OF SERVICES:
 The Elections budget provides funds needed to conduct the national, state, and local elections in accordance with statutory requirements.

BUDGET HIGHLIGHTS

- Election Year

Performance Measurements:

| | 2014 | 2016 | 2018 |
|---|--------|--------|------|
| Number of Votes | 9097 | 16927 | |
| Number of Voters registered Eletion Day | 15130 | 17280 | |
| Percent (votes/registered) | 60.13% | 97.96% | |
| Number of Wards | 4 | 4 | 4 |
| Number of Precincts | 8 | 8 | 8 |

FUND GENERAL

DEPARTMENT: FINANCE
 FUNCTION: GENERAL GOVERNMENT

| Business Unit | Object Account | Description | 2017 Actual | 2018 Actual | 2019 Adopted Budget | 2020 Proposed Budget |
|--------------------------|----------------|--------------------------------|----------------|----------------|---------------------|----------------------|
| 0153 | 6102 | F.T. REGULAR-WAGES & SALARIES | 230,333 | 246,595 | 252,925 | 261,490 |
| 0153 | 6108 | SEVERANCE PAY | - | - | - | - |
| 0153 | 6121 | PERA CONTRIBUTIONS | 17,258 | 18,175 | 18,969 | 19,612 |
| 0153 | 6122 | FICA/MEDICARE CONTRIBUTIONS | 17,201 | 17,834 | 20,421 | 21,169 |
| 0153 | 6131 | GROUP INSURANCE | 23,659 | 26,524 | 28,901 | 27,900 |
| 0153 | 6133 | WORKERS COMP INSURANCE PREMIUM | 1,065 | 660 | 1,986 | 2,053 |
| 0153 | 6204 | STATIONERY, ENVELOPES & FORMS | 855 | 630 | 1,000 | 800 |
| 0153 | 6208 | MISCELLANEOUS OFFICE SUPPLIES | 125 | 112 | 500 | 300 |
| 0153 | 6302 | AUDITING & ACCOUNTING SERVICES | 32,010 | 30,485 | 34,000 | 34,000 |
| 0153 | 6321 | TELEPHONE | 358 | 343 | 500 | 500 |
| 0153 | 6322 | POSTAGE | 1,794 | 1,910 | 2,200 | 2,200 |
| 0153 | 6335 | TRAINING | 213 | - | 1,000 | 1,000 |
| 0153 | 6352 | GENERAL NOTICE & PUBLIC INFOR | 231 | 527 | 600 | 600 |
| 0153 | 6361 | GENERAL LIABILITY/PROPERTY INS | 3,250 | 3,200 | 3,700 | 3,700 |
| 0153 | 6451 | MEMBERSHIP DUES | 679 | 659 | 800 | 800 |
| 0153 | 6489 | OTHER CONTRACTED SERVICES | 2,861 | 2,877 | 3,500 | 3,500 |
| Total Expenditure | | | 331,891 | 350,532 | 371,002 | 379,624 |

PERSONNEL COMPLEMENT

| | | | | |
|------------------------|-------------|-------------|-------------|-------------|
| Finance Director | 1.00 | 1.00 | 1.00 | 1.00 |
| Asst. Finance Director | 1.00 | 1.00 | 1.00 | 1.00 |
| Accountant I | 1.00 | - | - | - |
| Accountant II | - | 1.00 | 1.00 | 1.00 |
| Accounting Clerk | 1.00 | - | - | - |
| Sr. Accounting Clerk | - | 1.00 | 1.00 | 1.00 |
| Finance Total | 4.00 | 4.00 | 4.00 | 4.00 |

DESCRIPTION OF SERVICES:

The Finance Department is responsible for financial reporting and budgeting, assessments, cash receipts, accounts receivable, accounts payable, payroll processing, debt service management and investment of all city funds.

BUDGET HIGHLIGHTS

- No Major Changes

GOALS OF CURRENT YEAR BUDGET:

- Continued long-term financial planning (5-Year Budget & CIP)
- Continued CAFR award recognition
- Ensure compliance with state and federal laws

Performance Measurements:

| | 2018 Actual | 2019 Estimate | 2020 Projected |
|-------------------------------------|-------------|---------------|----------------|
| Average Rate of Return | 2.10% | 2.30% | 2.40% |
| Bond Rating | AA+ | AA+ | AA+ |
| Vendor Checks Issued - Net of EFT's | 3,070 | 2,380 | 2,100 |

FUND GENERAL

DEPARTMENT: **ASSESSING**

FUNCTION: GENERAL GOVERNMENT

| Business Unit | Object Account | Description | 2017 Actual | 2018 Actual | 2019 Adopted Budget | 2020 Proposed Budget |
|--------------------------|----------------|---------------------------|----------------|----------------|---------------------|----------------------|
| 0155 | 6489 | OTHER CONTRACTED SERVICES | 168,629 | 140,246 | 142,000 | 147,000 |
| Total Expenditure | | | 168,629 | 140,246 | 142,000 | 147,000 |

DESCRIPTION OF SERVICES:
 The Assessing budget provides contractual assessing services provided by Anoka County.

BUDGET HIGHLIGHTS

- No Major Changes

GOALS OF CURRENT YEAR BUDGET:

- Increase number of in-person assessment appraisals to better reflect market values

Performance Measurements:

| | 2018 Actual | 2019 Actual | 2020 Projected |
|---|-------------|-------------|----------------|
| Number of Assessed Parcels - Residential Properties | 8,717 | 8,856 | 9,000 |
| Number of Assessed Parcels - Commercial Properties | 356 | 378 | 384 |

FUND GENERAL

DEPARTMENT: LEGAL

FUNCTION: GENERAL GOVERNMENT

| Business Unit | Object Account | Description | 2017 Actual | 2018 Actual | 2019 Adopted Budget | 2020 Proposed Budget |
|--------------------------|----------------|--------------------------------|----------------|----------------|---------------------|----------------------|
| 0161 | 6304 | LEGAL FEES | 115,526 | 120,873 | 122,000 | 130,000 |
| 0161 | 6361 | GENERAL LIABILITY/PROPERTY INS | 1,135 | 1,092 | 1,300 | 1,300 |
| Total Expenditure | | | 116,661 | 121,965 | 123,300 | 131,300 |

DESCRIPTION OF SERVICES:

The Legal budget provides for legal counsel to the City Council and city staff, reviews ordinances, resolutions, contracts and other legal documents. The budget also provides for prosecution services. The City's prosecution services are provided by Eckberg, Lammers Attorneys at Law and other legal services are provided by Ratwik, Roszak & Maloney, P.A.

BUDGET HIGHLIGHTS

- No Major Changes

GOALS OF CURRENT YEAR BUDGET:

- Ensure city compliance with all laws

FUND GENERAL

DEPARTMENT: PLANNING AND ZONING
 FUNCTION: GENERAL GOVERNMENT

| Business Unit | Object Account | Description | 2017 Actual | 2018 Actual | 2019 Adopted Budget | 2020 Proposed Budget |
|--------------------------|----------------|--------------------------------|----------------|----------------|---------------------|----------------------|
| 0191 | 6102 | F.T. REGULAR-WAGES & SALARIES | 233,800 | 342,845 | 405,112 | 424,508 |
| 0191 | 6104 | PART-TIME WAGES & SALARIES | - | 8,873 | - | 30,297 |
| 0191 | 6105 | TEMPORARY-WAGES & SALARIES | 12,005 | 7,280 | 40,131 | 42,963 |
| 0191 | 6121 | PERA CONTRIBUTIONS | 17,453 | 25,938 | 33,393 | 35,060 |
| 0191 | 6122 | FICA/MEDICARE CONTRIBUTIONS | 18,287 | 26,675 | 35,252 | 39,362 |
| 0191 | 6131 | GROUP INSURANCE | 21,840 | 35,865 | 38,195 | 40,976 |
| 0191 | 6133 | WORKERS COMP INSURANCE PREMIUM | 1,131 | 2,006 | 3,562 | 3,982 |
| 0191 | 6208 | MISCELLANEOUS OFFICE SUPPLIES | 304 | 803 | 1,500 | 1,500 |
| 0191 | 6249 | MISCELLANEOUS OPERATING SUPPLY | 3,564 | 1,091 | 4,000 | 4,000 |
| 0191 | 6315 | MISCELLANEOUS PROFESSIONAL SER | 150,386 | 115,220 | 80,000 | 80,000 |
| 0191 | 6321 | TELEPHONE | 390 | 432 | 500 | 500 |
| 0191 | 6322 | POSTAGE | 2,583 | 2,598 | 2,500 | 2,500 |
| 0191 | 6323 | CELLULAR PHONES | 1,310 | 2,607 | 1,500 | 3,000 |
| 0191 | 6325 | LONG DISTANCE CHARGES | - | - | - | - |
| 0191 | 6331 | TRAVEL & LODGING | 687 | 394 | 1,500 | 1,500 |
| 0191 | 6334 | MILEAGE REIMBURSEMENT | 190 | 2 | 500 | 500 |
| 0191 | 6335 | TRAINING | 1,756 | 2,581 | 3,000 | 3,000 |
| 0191 | 6352 | GENERAL NOTICE & PUBLIC INFOR | 805 | 1,252 | 2,000 | 2,000 |
| 0191 | 6361 | GENERAL LIABILITY/PROPERTY INS | 4,613 | 5,289 | 4,800 | 5,200 |
| 0191 | 6451 | MEMBERSHIP DUES | 1,143 | 1,124 | 2,000 | 2,000 |
| 0191 | 6452 | SUBSCRIPTIONS | 677 | 456 | 1,000 | 1,000 |
| 0191 | 6471 | BOOKS & PAMPHLETS | - | - | 350 | - |
| Total Expenditure | | | 472,925 | 583,331 | 660,795 | 723,848 |

PERSONNEL COMPLEMENT

| | | | | |
|------------------------------------|-------------|-------------|-------------|-------------|
| City Planner | 1.00 | 2.00 | 2.00 | 1.00 |
| Senior Planner | - | - | - | 1.00 |
| Community Development Director | 1.00 | 1.00 | 1.00 | 1.00 |
| Planning Technician | - | - | - | 1.00 |
| Economic Development Manager | - | - | 1.00 | 1.00 |
| Community Development Assistant | 1.00 | 1.00 | 1.00 | 0.40 |
| Planning Intern | 0.50 | 0.50 | 0.50 | 0.50 |
| Administrative Assistant | - | - | 0.73 | 0.73 |
| Planning & Zoning Total | 3.50 | 4.50 | 6.23 | 6.63 |

DESCRIPTION OF SERVICES:

The mission of the Community Development Department is to guide residential and commercial growth through comprehensive planning processes and administer the city's building and zoning codes in a equitable and professional manner to promote and sustain public safety, quality of life, and the health and well being of the whole community.

The Planning Division's function is to prepare and implement the City's Comprehensive Plan (the City's land use guide) and comprises of two (2) major functions: long-range land use planning and zoning administration.

BUDGET HIGHLIGHTS

- New Full-Time Planning Technician - \$81,801
- Reclass Community Development Director to Deputy City Administrator - \$3,677
- Community Development Assistant - Phased Retirement - 16 hours week (\$56,873)

GOALS OF CURRENT YEAR BUDGET:

- All Land Use Applications processed with 60 days.
- Standard plan review completed within 5 business day (previously 10 business days).
- Improve Responsiveness to Code Violation Complaints
- Improve the image of key nodes and corridors and clean up Highway 10.
- Improve the application process for land use applications.

Performance Measurements:

| | | 2017 Actual | 2018 Estimate | 2019 Projected |
|----------------------------------|--|-------------|---------------|----------------|
| Number of Land Use Applications | | 29 | 30 | 30 |
| Number of Permits | | 2,200 | 2,250 | 2,250 |
| Number of Code Enforcement Cases | | 75 | 100 | 100 |

FUND GENERAL

DEPARTMENT: DATA PROCESSING
 FUNCTION: GENERAL GOVERNMENT

| Business Unit | Object Account | Description | 2017 Actual | 2018 Actual | 2019 Adopted Budget | 2020 Proposed Budget |
|--------------------------|----------------|--------------------------------|----------------|----------------|---------------------|----------------------|
| 0192 | 6102 | F.T. REGULAR-WAGES & SALARIES | 78,825 | 138,336 | 148,923 | 157,777 |
| 0192 | 6104 | PART TIME-WAGES & SALARIES | 36,769 | 1,004 | - | |
| 0192 | 6121 | PERA CONTRIBUTIONS | 8,657 | 10,384 | 11,169 | 11,833 |
| 0192 | 6122 | FICA/MEDICARE CONTRIBUTIONS | 8,586 | 10,084 | 11,392 | 12,070 |
| 0192 | 6131 | GROUP INSURANCE | 9,896 | 21,240 | 20,326 | 22,745 |
| 0192 | 6133 | WORKERS COMP INSURANCE PREMIUM | 532 | 812 | 1,191 | 1,262 |
| 0192 | 6206 | FILM, MICROFILM, TAPES, DISKS | | - | - | |
| 0192 | 6208 | MISCELLANEOUS OFFICE SUPPLIES | - | 59 | 300 | 450 |
| 0192 | 6249 | MISCELLANEOUS OPERATING SUPPLY | 362 | 2,353 | 500 | 800 |
| 0192 | 6281 | SMALL TOOLS & MINOR EQUIPMENT | 32,011 | 22,974 | 48,000 | 35,000 |
| 0192 | 6321 | TELEPHONE | 8,687 | 8,536 | 11,000 | 9,000 |
| 0192 | 6335 | TRAINING | 89 | - | 1,000 | 2,400 |
| 0192 | 6361 | GENERAL LIABILITY/PROPERTY INS | 4,108 | 4,590 | 4,400 | 4,800 |
| 0192 | 6374 | REFUSE/RECYCLING | | - | | |
| 0192 | 6405 | OFFICE & DATA PROCESSING EQUIP | 251,647 | 285,585 | 260,000 | 313,415 |
| 0192 | 6580 | OTHER EQUIPMENT | - | - | | |
| 0192 | 6585 | COMPUTER HARDWARE/SOFTWARE | - | - | 200,000 | - |
| Total Expenditure | | | 440,168 | 505,957 | 718,201 | 571,552 |

PERSONNEL COMPLEMENT

| | | | | |
|------------------------------|-------------|-------------|-------------|-------------|
| IT Manager | 1.00 | 1.00 | 1.00 | 1.00 |
| IT Tech | 0.73 | 0.73 | 1.00 | 1.00 |
| Data Processing Total | 1.73 | 1.73 | 2.00 | 2.00 |

6405 Office Equipment Contracts

| | | | | |
|--|----------------|----------------|----------------|----------------|
| Support | 10,000 | 10,000 | 10,000 | 12,000 |
| Financial Support(General Ledger,P/R, S/A, F/A & System Dev) | 76,881 | 93,222 | 92,057 | 100,741 |
| PIMS System Support | 31,955 | 35,169 | 36,105 | 44,271 |
| GIS | 35,000 | 38,500 | 41,960 | 42,753 |
| Laser Fiche Licensing | 7,000 | 7,000 | 7,000 | 8,000 |
| Licensing/maintenance | 44,170 | 62,287 | 54,783 | 58,783 |
| Internet (Included in LOGIS Support) | 12,466 | 12,344 | 13,095 | 15,219 |
| Server Backup/Hosting LOGIS | | | | 26,648 |
| Printer Support | 4,660 | 4,000 | 5,000 | 5,000 |
| Website Redesign | 29,515 | 23,063 | | |
| | 251,647 | 285,585 | 260,000 | 313,415 |

6585 Computer Hardware / Software

| | | | | |
|-----------------------|---|---|---------|---|
| Server Virtualization | - | - | 200,000 | - |
| | - | - | 200,000 | - |

DESCRIPTION OF SERVICES:

The Information Technology Department manages and maintains all voice, network and data systems for the city. They also handle long-term project planning, technology implementations and helpdesk support for city staff.

BUDGET HIGHLIGHTS

- Annual Cost of Server Hosting/Backup (off-site backups) - \$26,648

GOALS OF CURRENT YEAR BUDGET:

- Ensure all city staff have the technology resources available to them to provide efficient service.
- Maintain and implement current technologies into the existing work environments and infrastructure.
- Identify any opportunities for improvement and seek out solutions to improve city services.

Performance Measurements:

| | 2017 Actual | 2018 Estimate | 2019 Projected |
|----------------------------------|--------------------|----------------------|-----------------------|
| Number of Physical Servers | 9 | 8 | 4 |
| Number of Virtualized Servers | 0 | 0 | 7 |
| Number of Desktop PCs / Laptops | 155 | 160 | 162 |
| Number of Phones | 102 | 104 | 105 |
| Number of Mobile Phones | 59 | 61 | 62 |
| Number of Tablets | 15 | 16 | 18 |
| Number of Wireless Access Points | 8 | 8 | 8 |

FUND GENERAL

DEPARTMENT: GENERAL GOVERNMT. BUILDINGS
 FUNCTION: GENERAL GOVERNMENT

| Business Unit | Object Account | Description | 2017 Actual | 2018 Actual | 2019 Adopted Budget | 2020 Proposed Budget |
|--------------------------|----------------|--------------------------------|----------------|----------------|---------------------|----------------------|
| 0194 | 6102 | F.T. REGULAR-WAGES & SALARIES | 108,437 | 109,443 | 119,588 | 123,649 |
| 0194 | 6103 | FULL TIME-REGULAR-OVERTIME | 940 | 1,985 | | |
| 0194 | 6104 | PART TIME-WAGES & SALARIES | 39,359 | 46,008 | 51,257 | 54,225 |
| 0194 | 6107 | OVERTIME-PART TIME | - | | | |
| 0194 | 6121 | PERA CONTRIBUTIONS | 11,086 | 11,666 | 12,813 | 13,341 |
| 0194 | 6122 | FICA/MEDICARE CONTRIBUTIONS | 11,281 | 11,775 | 13,069 | 13,607 |
| 0194 | 6131 | GROUP INSURANCE | 17,388 | 19,450 | 23,787 | 26,526 |
| 0194 | 6133 | WORKERS COMP INSURANCE PREMIUM | 5,059 | 6,523 | 5,755 | 7,880 |
| 0194 | 6221 | CLEANING SUPPLIES | 809 | 1,946 | 2,500 | 2,500 |
| 0194 | 6223 | GASOLINE | 1,598 | 3,111 | 3,000 | 3,000 |
| 0194 | 6225 | DIESEL FUEL | 608 | 978 | 2,000 | 2,000 |
| 0194 | 6231 | UNIFORMS & TURN-OUT GEAR | 1,665 | 2,278 | 1,850 | 1,850 |
| 0194 | 6249 | MISCELLANEOUS OPERATING SUPPLY | 12,314 | 15,313 | 15,000 | 16,000 |
| 0194 | 6257 | OTHER VEHICLE PARTS | 668 | 1,168 | 1,500 | 1,500 |
| 0194 | 6259 | BUILDING MAINT/REPAIR SUPPLIES | 2,419 | 3,067 | 5,000 | 5,000 |
| 0194 | 6275 | OTHER EQUIPMENT PARTS | | - | | |
| 0194 | 6281 | SMALL TOOLS & MINOR EQUIPMENT | 3,723 | 1,291 | 4,000 | 5,000 |
| 0194 | 6323 | CELLULAR PHONES | 1,385 | 1,705 | 1,800 | 1,800 |
| 0194 | 6361 | GENERAL LIABILITY/PROPERTY INS | 4,869 | 5,217 | 14,000 | 7,000 |
| 0194 | 6371 | ELECTRIC UTILITIES | 100,082 | 98,140 | 106,000 | 102,000 |
| 0194 | 6372 | WATER/IRRIGATION | 2,920 | 3,044 | 4,000 | 4,000 |
| 0194 | 6373 | GAS | 25,262 | 28,789 | 26,000 | 28,000 |
| 0194 | 6374 | REFUSE/RECYCLING | 3,824 | 3,882 | 4,500 | 4,500 |
| 0194 | 6381 | BUILDING & STRUCTURE REPAIR | 4,816 | 12,463 | 8,000 | 15,000 |
| 0194 | 6382 | MACHINERY & EQUIPMENT REPAIR | 7,206 | 12,587 | 10,000 | 15,000 |
| 0194 | 6388 | OTHER VEHICLE REPAIR | 1,395 | 1,771 | 2,000 | 2,000 |
| 0194 | 6415 | OTHER EQUIPMENT RENTAL | - | - | 1,000 | - |
| 0194 | 6417 | UNIFORM RENTAL | - | - | | |
| 0194 | 6489 | OTHER CONTRACTED SERVICES | 75,566 | 80,216 | 85,000 | 90,000 |
| 0194 | 6520 | BUILDINGS | - | - | - | - |
| 0194 | 6550 | MOTOR VEHICLES | - | - | 58,000 | - |
| Total Expenditure | | | 444,677 | 483,815 | 581,419 | 545,378 |

PERSONNEL COMPLEMENT

Gen. Gov't. Bldgs.

| | | | | |
|----------------------|------|------|------|------|
| Building Maintenance | 2.63 | 3.13 | 3.13 | 3.13 |
| Gen Govt Bldgs Total | 2.63 | 3.13 | 3.13 | 3.13 |

DESCRIPTION OF SERVICES:

The General Government Buildings Department is responsible for cleaning city buildings and the repair and maintenance of all building systems.

BUDGET HIGHLIGHTS

- No major changes

GOALS OF CURRENT YEAR BUDGET:

- Clean and maintain our municipal buildings to the highest level possible
- Continue to prepare and support voting precincts during elections
- Respond to all maintenance requests in a timely manner

Performance Measurements:

| | 2017 Actual | 2018 Estimate | 2019 Projected |
|--------------------------------------|-------------|---------------|----------------|
| Buildings Maintained | 12 | 12 | 12 |
| Rooms Prepared for Meetings Annually | 1175 | 1210 | 1210 |
| Maintenance Request Cleared | 40 | 40 | 40 |
| | | | |

FUND GENERAL

DEPARTMENT: NEWSLETTER

FUNCTION: GENERAL GOVERNMENT

| Business Unit | Object Account | Description | 2017 Actual | 2018 Actual | 2019 Adopted Budget | 2020 Proposed Budget |
|--------------------------|----------------|--------------------------------|---------------|---------------|---------------------|----------------------|
| 0195 | 6102 | F.T. REGULAR-WAGES & SALARIES | 2,533 | 4,751 | 5,548 | 5,715 |
| 0195 | 6121 | PERA CONTRIBUTIONS | 190 | 356 | 416 | 429 |
| 0195 | 6122 | FICA/MEDICARE CONTRIBUTIONS | 212 | 395 | 424 | 437 |
| 0195 | 6133 | WORKERS COMP INSURANCE PREMIUM | 11 | 25 | 44 | 46 |
| 0195 | 6322 | POSTAGE | 9,388 | 10,072 | 11,000 | 12,000 |
| 0195 | 6352 | GENERAL NOTICE & PUBLIC INFOR | 30,895 | 37,951 | 36,000 | 38,000 |
| 0195 | 6361 | GENERAL LIABILITY/PROPERTY INS | 436 | 493 | - | 550 |
| Total Expenditure | | | 43,663 | 54,043 | 53,432 | 57,177 |

DESCRIPTION OF SERVICES:
 The community newsletter, The Ramsey Resident, is distributed to residential homes every two months. It is intended to provide public information about community events and local government.

BUDGET HIGHLIGHTS

- No Major Changes

GOALS OF CURRENT YEAR BUDGET:

- Implement refreshed Ramsey branding items into the newsletter

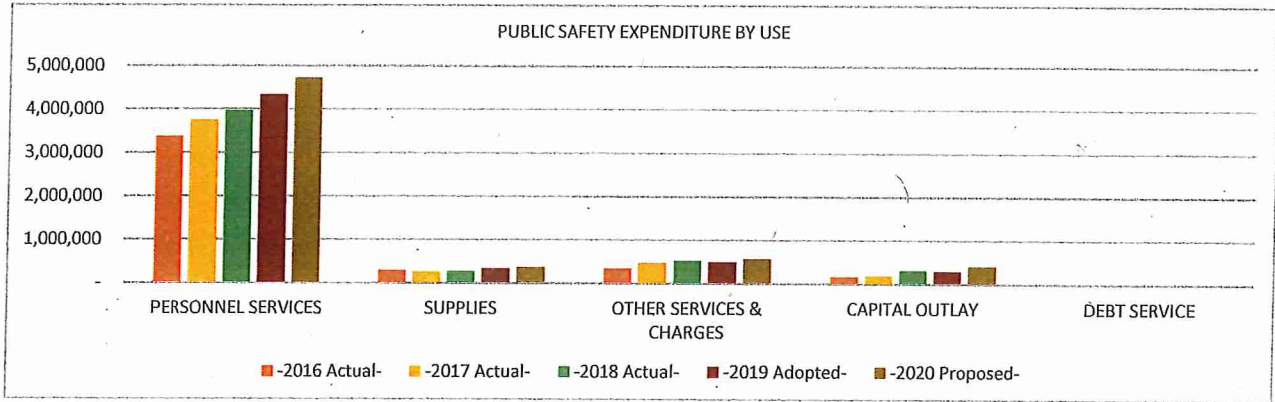
Performance Measurements:

| | 2017 Actual | 2018 Estimate | 2019 Projected |
|---|-------------|---------------|----------------|
| Number of newsletters completed annually | 6 | 6 | 6 |
| Number of full color newsletters completed annually | 6 | 6 | 6 |
| Number of pages published annually | 80 | 100 | 100 |
| Annual quantity of paid ads | 50 | 60 | 60 |

GENERAL FUND 101 - GENERAL GOVERNMENT

PUBLIC SAFETY 211-280

| EXPENDITURE BY OBJECT SUMMARY | -2016 Actual- | -2017 Actual- | -2018 Actual- | -2019 Adopted- | -2020 Proposed- |
|------------------------------------|------------------|------------------|------------------|------------------|------------------|
| PERSONNEL SERVICES | 3,372,310 | 3,753,481 | 3,970,489 | 4,338,746 | 4,728,900 |
| SUPPLIES | 296,136 | 269,254 | 283,527 | 334,045 | 366,950 |
| OTHER SERVICES & CHARGES | 343,427 | 476,948 | 530,344 | 497,754 | 572,222 |
| CAPITAL OUTLAY | 163,289 | 186,663 | 314,203 | 289,500 | 407,000 |
| DEBT SERVICE | 4,525 | - | - | - | - |
| TOTAL EXPENDITURE BY OBJECT | 4,179,687 | 4,686,345 | 5,098,563 | 5,460,045 | 6,075,072 |



LINE ITEM DETAIL BY COST CENTER OR SUB-FUNCTION

PUBLIC SAFETY 211-280

| EXPENDITURE BY OBJECT RECAP ALL SUB-FUNCTIONS | | -2016 Actual- | -2017 Actual- | -2018 Actual- | -2019 Adopted- | -2020 Proposed- |
|---|--------------------------------|------------------|------------------|------------------|------------------|------------------|
| PERSONNEL SERVICES | | | | | | |
| WAGES AND SALARIES | | | | | | |
| 6102 | F.T. REGULAR-WAGES & SALARIES | 2,234,989 | 2,494,105 | 2,629,530 | 2,933,552 | 3,170,530 |
| 6103 | FULL TIME-REGULAR-OVERTIME | 55,708 | 93,783 | 94,925 | 82,282 | 90,000 |
| 6104 | PART TIME-WAGES & SALARIES | 263,763 | 355,978 | 351,953 | 324,670 | 345,888 |
| 6105 | TEMPORARY-WAGES & SALARIES | 25,088 | 140 | - | - | - |
| 6107 | OVERTIME-PART TIME | - | - | - | - | - |
| TOTAL WAGES AND SALARIES | | 2,579,548 | 2,944,005 | 3,076,408 | 3,340,504 | 3,606,418 |
| OTHER GROSS EARNINGS | | | | | | |
| 6108 | SEVERANCE PAY | 62,374 | 5,398 | 6,894 | - | - |
| TOTAL OTHER GROSS EARNINGS | | 62,374 | 5,398 | 6,894 | - | - |
| EMPLOYER CONTRIBUTIONS | | | | | | |
| 6121 | PERA CONTRIBUTIONS | 361,593 | 391,409 | 418,119 | 475,892 | 532,481 |
| 6122 | FICA/MEDICARE CONTRIBUTIONS | 81,684 | 87,515 | 87,930 | 94,968 | 102,576 |
| 6131 | GROUP INSURANCE | 228,347 | 240,701 | 273,027 | 323,533 | 362,321 |
| 6132 | DISABILITY INSURANCE | 1,284 | 1,344 | 1,284 | 1,300 | 1,300 |
| 6133 | WORKERS COMP INSURANCE PREMIUM | 57,480 | 83,109 | 106,826 | 102,549 | 123,804 |
| TOTAL EMPLOYER CONTRIBUTIONS | | 730,388 | 804,078 | 887,186 | 998,242 | 1,122,482 |
| Total PERSONNEL SERVICES | | 3,372,310 | 3,753,481 | 3,970,489 | 4,338,746 | 4,728,900 |
| SUPPLIES | | | | | | |
| OFFICE SUPPLIES | | | | | | |
| 6204 | STATIONERY, ENVELOPES & FORMS | 3,219 | 2,836 | 1,894 | 3,000 | 3,000 |
| 6206 | FILM, MICROFILM, TAPES, DISKS | 566 | 1,045 | 1,150 | 1,300 | 1,300 |
| 6207 | TRAINING SUPPLIES | 3,365 | 1,449 | 1,951 | 2,500 | 2,500 |
| 6208 | MISCELLANEOUS OFFICE SUPPLIES | 4,696 | 4,859 | 3,335 | 5,950 | 5,450 |
| TOTAL OFFICE SUPPLIES | | 11,846 | 10,189 | 8,330 | 12,750 | 12,250 |
| OPERATING SUPPLIES | | | | | | |
| 6223 | GASOLINE | 63,169 | 63,790 | 73,963 | 80,000 | 78,500 |
| 6225 | DIESEL FUEL | 2,853 | 2,862 | 3,617 | 3,500 | 3,800 |
| 6227 | LUBRICANTS & ADDITIVES | 1,010 | 899 | 939 | 1,100 | 1,100 |
| 6229 | SHOP MATERIALS | 837 | 782 | 647 | 1,000 | 1,000 |
| 6231 | UNIFORMS & TURN-OUT GEAR | 49,973 | 48,735 | 45,597 | 58,750 | 64,750 |
| 6233 | BATTERIES | 1,131 | 1,226 | 1,105 | 1,500 | 1,500 |
| 6235 | AMMUNITION | 11,715 | 8,883 | 7,135 | 8,500 | 8,500 |
| 6237 | CRIME SCENE KIT MATERIALS | 1,107 | 822 | 894 | 1,000 | 1,000 |
| 6239 | FIRST AID SUPPLIES | 1,956 | 2,749 | 17,964 | 3,000 | 4,500 |
| 6241 | COMMUNITY POLICING SUPPLIES | 4,298 | 6,501 | 4,880 | 7,000 | 7,000 |
| 6249 | MISCELLANEOUS OPERATING SUPPLY | 48,411 | 34,205 | 43,103 | 51,275 | 47,350 |
| TOTAL OPERATING SUPPLIES | | 186,460 | 171,453 | 199,844 | 216,625 | 219,000 |
| REPAIR AND MAINTENANCE SUPPLIES | | | | | | |
| 6251 | BATTERIES | 106 | 1,573 | 2,051 | 3,500 | 3,000 |
| 6253 | BRAKES | 1,824 | 2,998 | 2,281 | 3,000 | 3,000 |
| 6255 | TIRES | 8,906 | 5,897 | 6,427 | 7,500 | 7,500 |
| 6257 | OTHER VEHICLE PARTS | 22,352 | 21,836 | 19,638 | 23,000 | 26,000 |
| 6259 | BUILDING MAINT/REPAIR SUPPLIES | 136 | 495 | 118 | 8,000 | 500 |
| 6266 | SCBA-PARTS | 9,370 | 5,071 | 2,292 | 5,000 | 5,000 |
| 6271 | SIGN REPAIR MATERIALS | - | 712 | - | 3,000 | 3,000 |
| 6275 | OTHER EQUIPMENT PARTS | 2,301 | 3,099 | 4,362 | 3,500 | 5,100 |
| TOTAL REPAIR AND MAINTENANCE SUPPLIES | | 44,995 | 41,681 | 37,168 | 56,500 | 53,100 |
| SMALL TOOLS AND MINOR EQUIPMENT | | | | | | |
| 6281 | SMALL TOOLS & MINOR EQUIPMENT | 52,835 | 45,931 | 38,186 | 47,970 | 82,400 |
| TOTAL SMALL TOOLS AND MINOR EQUIPMENT | | 52,835 | 45,931 | 38,186 | 47,970 | 82,400 |
| MERCHANDISE FOR RESALE | | | | | | |
| 6291 | CULVERTS, SIGNS, STREET SUPPLY | - | - | - | 200 | 200 |
| TOTAL MERCHANDISE FOR RESALE | | - | - | - | 200 | 200 |
| Total SUPPLIES | | 296,136 | 269,254 | 283,527 | 334,045 | 366,950 |
| OTHER SERVICES & CHARGES | | | | | | |
| PROFESSIONAL SERVICES | | | | | | |
| 6302 | AUDITING & ACCOUNTING SERVICES | 3,450 | 3,600 | 3,750 | 3,600 | 3,600 |
| 6315 | MISCELLANEOUS PROFESSIONAL SER | 83,693 | 143,511 | 160,494 | 122,000 | 158,000 |
| TOTAL PROFESSIONAL SERVICES | | 87,143 | 147,111 | 164,244 | 125,600 | 161,600 |

| | | | | | | |
|---|--------------------------------|------------------|------------------|------------------|------------------|------------------|
| COMMUNICATION | | | | | | |
| 6321 | TELEPHONE | 4,034 | 4,351 | 4,395 | 4,900 | 4,700 |
| 6322 | POSTAGE | 3,478 | 2,705 | 2,118 | 3,850 | 3,450 |
| 6323 | CELLULAR PHONES | 11,859 | 13,450 | 17,080 | 19,500 | 22,400 |
| TOTAL COMMUNICATION | | 19,371 | 20,506 | 23,594 | 28,250 | 30,550 |
| EMPLOYEE REIMBURSEMENTS | | | | | | |
| 6331 | TRAVEL & LODGING | 3,111 | 4,962 | 5,216 | 5,000 | 7,800 |
| 6334 | MILEAGE REIMBURSEMENT | - | - | - | 600 | 750 |
| 6335 | TRAINING | 40,990 | 58,064 | 55,005 | 54,000 | 64,100 |
| TOTAL EMPLOYEE REIMBURSEMENTS | | 44,101 | 63,026 | 60,221 | 59,600 | 72,650 |
| INSURANCE | | | | | | |
| 6361 | GENERAL LIABILITY/PROPERTY INS | 60,643 | 59,257 | 60,944 | 63,050 | 69,025 |
| TOTAL INSURANCE | | 60,643 | 59,257 | 60,944 | 63,050 | 69,025 |
| UTILITIES | | | | | | |
| 6371 | ELECTRIC UTILITIES | 34,302 | 31,295 | 31,589 | 35,200 | 34,200 |
| 6372 | WATER/IRRIGATION | 37 | 4,223 | 4,994 | 4,000 | 4,000 |
| 6373 | GAS | 7,343 | 5,594 | 6,077 | 7,000 | 7,000 |
| 6374 | REFUSE/RECYCLING | 704 | 1,014 | 1,122 | 1,200 | 1,200 |
| TOTAL UTILITIES | | 42,386 | 42,127 | 43,782 | 47,400 | 46,400 |
| REPAIRS AND MAINTENANCE - LABOR | | | | | | |
| 6382 | MACHINERY & EQUIPMENT REPAIR | 10,438 | 10,005 | 26,808 | 17,500 | 26,500 |
| 6383 | OFFICE EQUIPMENT REPAIR | - | - | - | 250 | - |
| 6386 | BRAKE REPAIR | - | - | - | 500 | - |
| 6388 | OTHER VEHICLE REPAIR | 18,002 | 36,715 | 45,129 | 42,000 | 38,000 |
| 6389 | TOWING SERVICES | 344 | 75 | 3,224 | 2,000 | 3,500 |
| TOTAL REPAIRS AND MAINTENANCE - LABOR | | 28,784 | 46,796 | 75,161 | 62,250 | 68,000 |
| REPAIRS AND MAINTENANCE - CONTRACTS | | | | | | |
| 6405 | OFFICE & DATA PROCESSING EQUIP | 12,424 | 34,424 | 41,370 | 42,629 | 50,072 |
| TOTAL REPAIRS AND MAINTENANCE - CONTRACTS | | 12,424 | 34,424 | 41,370 | 42,629 | 50,072 |
| RENTALS | | | | | | |
| 6413 | OFFICE EQUIPMENT RENTAL | 5,170 | 5,912 | 5,966 | 6,000 | 6,000 |
| 6415 | OTHER EQUIPMENT RENTAL | 22,660 | 36,471 | 31,613 | 30,125 | 35,125 |
| TOTAL RENTALS | | 27,830 | 42,383 | 37,578 | 36,125 | 41,125 |
| DUES, SUBSCRIPTIONS, AND REGISTRATION FEES | | | | | | |
| 6451 | MEMBERSHIP DUES | 5,848 | 5,760 | 5,421 | 8,100 | 9,000 |
| 6452 | SUBSCRIPTIONS | - | 645 | - | 1,000 | 1,000 |
| TOTAL DUES, SUBSCRIPTIONS, AND REGISTRATION FEES | | 5,848 | 6,405 | 5,421 | 9,100 | 10,000 |
| BOOKS AND PAMPHLETS | | | | | | |
| 6471 | BOOKS & PAMPHLETS | 1,569 | 468 | 3,020 | 2,250 | 4,300 |
| TOTAL BOOKS AND PAMPHLETS | | 1,569 | 468 | 3,020 | 2,250 | 4,300 |
| CONTRACTED SERVICES | | | | | | |
| 6489 | OTHER CONTRACTED SERVICES | 13,328 | 14,447 | 15,010 | 21,500 | 18,500 |
| TOTAL CONTRACTED SERVICES | | 13,328 | 14,447 | 15,010 | 21,500 | 18,500 |
| Total OTHER SERVICES & CHARGES | | 343,427 | 476,948 | 530,344 | 497,754 | 572,222 |
| CAPITAL OUTLAY | | | | | | |
| CAPITAL OUTLAY | | | | | | |
| 6540 | HEAVY MACHINERY | - | - | - | - | - |
| 6550 | MOTOR VEHICLES | 42,673 | 186,663 | 98,487 | 194,500 | 395,000 |
| 6580 | OTHER EQUIPMENT | 120,616 | - | 215,716 | 95,000 | 12,000 |
| TOTAL CAPITAL OUTLAY | | 163,289 | 186,663 | 314,203 | 289,500 | 407,000 |
| Total CAPITAL OUTLAY | | 163,289 | 186,663 | 314,203 | 289,500 | 407,000 |
| DEBT SERVICE | | | | | | |
| DEBT SERVICE | | | | | | |
| 6603 | OTHER L.T. OBLIGATION PRINCIPA | 4,525 | - | - | - | - |
| TOTAL DEBT SERVICE | | 4,525 | - | - | - | - |
| Total DEBT SERVICE | | 4,525 | - | - | - | - |
| TOTAL EXPENDITURES & OTHER FINANCING | | 4,179,687 | 4,686,345 | 5,098,563 | 5,460,045 | 6,075,072 |

FUND GENERAL

DEPARTMENT: POLICE PROTECTION
 FUNCTION: PUBLIC SAFETY

| Business Unit | Object Account | Description | 2017 Actual | 2018 Actual | 2019 Adopted Budget | 2020 Proposed Budget |
|--------------------------|----------------|--------------------------------|------------------|------------------|---------------------|----------------------|
| 0211 | 6102 | F.T. REGULAR-WAGES & SALARIES | 2,090,756 | 2,226,750 | 2,424,441 | 2,619,059 |
| 0211 | 6103 | FULL TIME-REGULAR-OVERTIME | 93,298 | 94,598 | 82,282 | 90,000 |
| 0211 | 6104 | PART TIME-WAGES & SALARIES | 72,868 | 86,060 | 71,193 | 89,203 |
| 0211 | 6105 | TEMPORARY-WAGES & SALARIES | - | - | - | - |
| 0211 | 6108 | SEVERANCE PAY | 5,398 | 6,894 | - | - |
| 0211 | 6121 | PERA CONTRIBUTIONS | 344,743 | 369,085 | 410,368 | 459,624 |
| 0211 | 6122 | FICA/MEDICARE CONTRIBUTIONS | 48,120 | 50,348 | 53,590 | 58,813 |
| 0211 | 6131 | GROUP INSURANCE | 197,416 | 226,600 | 267,262 | 298,275 |
| 0211 | 6133 | WORKERS COMP INSURANCE PREMIUM | 59,625 | 79,187 | 68,815 | 87,754 |
| 0211 | 6204 | STATIONERY, ENVELOPES & FORMS | 1,858 | 911 | 1,800 | 1,500 |
| 0211 | 6206 | FILM, MICROFILM, TAPES, DISKS | 764 | 1,150 | 1,000 | 1,000 |
| 0211 | 6207 | TRAINING SUPPLIES | 1,449 | 1,951 | 2,500 | 2,500 |
| 0211 | 6208 | MISCELLANEOUS OFFICE SUPPLIES | 3,634 | 2,579 | 4,000 | 3,500 |
| 0211 | 6223 | GASOLINE | 51,302 | 58,811 | 65,000 | 63,000 |
| 0211 | 6227 | LUBRICANTS & ADDITIVES | 899 | 939 | 1,100 | 1,100 |
| 0211 | 6229 | SHOP MATERIALS | 782 | 647 | 1,000 | 1,000 |
| 0211 | 6231 | UNIFORMS & TURN-OUT GEAR | 20,822 | 18,878 | 30,000 | 34,000 |
| 0211 | 6233 | BATTERIES | 1,226 | 1,105 | 1,500 | 1,500 |
| 0211 | 6235 | AMMUNITION | 8,883 | 7,135 | 8,500 | 8,500 |
| 0211 | 6237 | CRIME SCENE KIT MATERIALS | 822 | 894 | 1,000 | 1,000 |
| 0211 | 6239 | FIRST AID SUPPLIES | 1,588 | 15,719 | 1,500 | 2,500 |
| 0211 | 6249 | MISCELLANEOUS OPERATING SUPPLY | 7,988 | 5,742 | 9,025 | 9,100 |
| 0211 | 6251 | BATTERIES | 1,495 | 961 | 2,500 | 2,000 |
| 0211 | 6253 | BRAKES | 2,998 | 2,281 | 3,000 | 3,000 |
| 0211 | 6255 | TIRES | 5,897 | 6,427 | 7,500 | 7,500 |
| 0211 | 6257 | OTHER VEHICLE PARTS | 12,377 | 10,986 | 13,000 | 14,000 |
| 0211 | 6259 | BUILDING MAINT/REPAIR SUPPLIES | 495 | 118 | 8,000 | 500 |
| 0211 | 6275 | OTHER EQUIPMENT PARTS | 1,068 | 964 | 1,000 | 1,100 |
| 0211 | 6281 | SMALL TOOLS & MINOR EQUIPMENT | 31,523 | 17,568 | 22,370 | 37,300 |
| 0211 | 6315 | MISCELLANEOUS PROFESSIONAL SER | 12,029 | 3,444 | 12,000 | 8,000 |
| 0211 | 6321 | TELEPHONE | 2,212 | 2,233 | 2,300 | 2,300 |
| 0211 | 6322 | POSTAGE | 1,089 | 1,020 | 1,300 | 1,100 |
| 0211 | 6323 | CELLULAR PHONES | 7,205 | 10,166 | 9,700 | 12,500 |
| 0211 | 6331 | TRAVEL & LODGING | 4,035 | 4,716 | 4,000 | 4,500 |
| 0211 | 6334 | MILEAGE REIMBURSEMENT | - | - | 100 | 250 |
| 0211 | 6335 | TRAINING | 23,450 | 24,495 | 28,000 | 30,000 |
| 0211 | 6361 | GENERAL LIABILITY/PROPERTY INS | 37,871 | 42,787 | 40,000 | 45,000 |
| 0211 | 6382 | MACHINERY & EQUIPMENT REPAIR | 150 | 373 | 500 | 500 |
| 0211 | 6383 | OFFICE EQUIPMENT REPAIR | - | - | 250 | - |
| 0211 | 6386 | BRAKE REPAIR | - | - | 500 | - |
| 0211 | 6388 | OTHER VEHICLE REPAIR | 17,129 | 7,904 | 15,000 | 10,000 |
| 0211 | 6389 | TOWING SERVICES | 75 | 3,224 | 2,000 | 3,500 |
| 0211 | 6405 | OFFICE & DATA PROCESSING EQUIP | 2,957 | 2,830 | 3,500 | 8,800 |
| 0211 | 6413 | OFFICE EQUIPMENT RENTAL | 5,912 | 5,966 | 6,000 | 6,000 |
| 0211 | 6415 | OTHER EQUIPMENT RENTAL | 36,162 | 30,485 | 30,000 | 35,000 |
| 0211 | 6451 | MEMBERSHIP DUES | 3,639 | 2,422 | 3,100 | 3,500 |
| 0211 | 6489 | OTHER CONTRACTED SERVICES | 3,227 | 7,467 | 4,000 | 7,500 |
| 0211 | 6550 | MOTOR VEHICLES | 96,275 | 57,293 | 71,000 | 30,000 |
| 0211 | 6580 | OTHER EQUIPMENT | - | - | - | 12,000 |
| Total Expenditure | | | 3,323,510 | 3,502,113 | 3,796,496 | 4,118,778 |

PERSONNEL COMPLEMENT

| | | | | |
|----------------------------|--------------|--------------|--------------|--------------|
| Police Chief | 1.00 | 1.00 | 1.00 | 1.00 |
| Captain | 2.00 | 2.00 | 2.00 | 2.00 |
| Sergeant | 4.00 | 4.00 | 4.00 | 4.00 |
| Drug Task Force Officer | 1.00 | 1.00 | 1.00 | 1.00 |
| Patrol Officer | 17.00 | 17.00 | 19.00 | 19.00 |
| Community Service Officer | 1.26 | 1.26 | 1.26 | 1.26 |
| Police Office Supervisor | 1.00 | 1.00 | 1.00 | 1.00 |
| Clerical/Support Personnel | 2.00 | 2.50 | 2.50 | 2.63 |
| Code Enforcement Intern | - | - | - | - |
| Public Safety Total | 29.26 | 29.76 | 31.76 | 31.89 |

6550 Motor Vehicles

| | | | | |
|------------------|---------------|---------------|---------------|---------------|
| Ford Interceptor | 58,975 | 28,646 | 30,500 | 30,000 |
| Tahoe | 37,300 | 28,647 | 40,500 | |
| | 96,275 | 57,293 | 71,000 | 30,000 |

6580 Other Equipment

| | | | | |
|-----|---|---|---|---------------|
| ATV | - | - | - | 12,000 |
| | - | - | - | - |
| | - | - | - | 12,000 |

DESCRIPTION OF SERVICES:

The Police Department is responsible for the protection of life and property and an atmosphere of community security through the deterrence of criminal activity by visible patrols; the enforcement of traffic laws; the apprehension of criminal offenders; emergency response services; and the delivery of other community services such as animal control and school liaison. The department provides for the investigation of criminal incidents and the apprehension of criminal offenders through the gathering, analysis, preservation and presentation of evidence.

BUDGET HIGHLIGHTS

- Pera: Change in rate from 16.95% to 17.7% - \$18,360
- Rifle Replacement (6) - \$17,300 (line item 6281) Total of 17 rifles to be purchased over 3 years 2020-2022
- Smartphone App for transcription - replace obsolete transcription software/digital recorders - \$5,300 (6405)
- Capital Equipment: Replace Chief's Car (2007 Lincoln MKZ-orig seized) with State Bid Car - \$30,000
- Capital Equipment: ATV replacement of 2004 Polaris - \$12,000

GOALS OF CURRENT YEAR BUDGET:

- Reduce illegal drug activity in the community
- Adequately staff public safety based on changing demographics
- Leverage technology to create operational efficiencies
- Enhance traffic safety in the community

Performance Measurements:

| Police Department Activity | 2018 Actual | 2019 Estimate | 2020 Projected |
|--|-------------|---------------|----------------|
| Dispatched Calls for Service | 12102 | 12800 | 12800 |
| Motor Vehicle Accidents | 466 | 450 | 480 |
| Citations and Warnings | 1812 | 2000 | 2000 |
| Criminal | 1257 | 1500 | 1400 |
| Non-Criminal | 7413 | 5400 | 7500 |
| State CPM Performance Measurement Results | 2016 | 2017 | 2018 |
| Part 1 and Part 2 Crime Rates (per 1000) | 13.47/24.21 | 16.25/23.72 | 1 yr lag |
| Part 1 and Part 2 Crime Clearance Rates (per 1000) | 52% | 46% | 1 yr lag |
| Average police response times | 3:23 | 4:25 | 5:42 |

FUND GENERAL

DEPARTMENT: FIRE PROTECTION
 FUNCTION: PUBLIC SAFETY

| Business Unit | Object Account | Description | 2017 Actual | 2018 Actual | 2019 Adopted Budget | 2020 Proposed Budget |
|--------------------------|----------------|--------------------------------|----------------|----------------|---------------------|----------------------|
| 0220 | 6102 | F.T. REGULAR-WAGES & SALARIES | 178,271 | 192,691 | 267,950 | 287,632 |
| 0220 | 6103 | FULL TIME-REGULAR-OVERTIME | 485 | 327 | | |
| 0220 | 6104 | PART TIME-WAGES & SALARIES | 283,110 | 260,022 | 253,477 | 256,685 |
| 0220 | 6105 | TEMPORARY-WAGES & SALARIES | | | | |
| 0220 | 6108 | SEVERANCE PAY | | | | |
| 0220 | 6121 | PERA CONTRIBUTIONS | 30,651 | 32,865 | 47,437 | 53,069 |
| 0220 | 6122 | FICA/MEDICARE CONTRIBUTIONS | 21,917 | 21,170 | 22,929 | 23,579 |
| 0220 | 6131 | GROUP INSURANCE | 16,824 | 18,479 | 30,627 | 40,488 |
| 0220 | 6132 | DISABILITY INSURANCE | 1,344 | 1,284 | 1,300 | 1,300 |
| 0220 | 6133 | WORKERS COMP INSURANCE PREMIUM | 20,840 | 24,715 | 28,720 | 30,143 |
| 0220 | 6206 | FILM, MICROFILM, TAPES, DISKS | - | - | | |
| 0220 | 6208 | MISCELLANEOUS OFFICE SUPPLIES | 1,014 | 356 | 1,200 | 1,200 |
| 0220 | 6223 | GASOLINE | 10,266 | 12,220 | 12,000 | 12,500 |
| 0220 | 6225 | DIESEL FUEL | 2,862 | 3,617 | 3,500 | 3,800 |
| 0220 | 6231 | UNIFORMS & TURN-OUT GEAR | 27,493 | 26,159 | 28,000 | 30,000 |
| 0220 | 6233 | BATTERIES | - | - | | |
| 0220 | 6239 | FIRST AID SUPPLIES | 1,162 | 2,245 | 1,500 | 2,000 |
| 0220 | 6249 | MISCELLANEOUS OPERATING SUPPLY | 13,850 | 14,171 | 24,000 | 20,000 |
| 0220 | 6255 | TIRES | - | - | | |
| 0220 | 6257 | OTHER VEHICLE PARTS | 9,459 | 8,652 | 10,000 | 12,000 |
| 0220 | 6266 | SCBA-PARTS | 5,071 | 2,292 | 5,000 | 5,000 |
| 0220 | 6275 | OTHER EQUIPMENT PARTS | - | - | | |
| 0220 | 6281 | SMALL TOOLS & MINOR EQUIPMENT | 14,301 | 20,561 | 25,000 | 45,000 |
| 0220 | 6302 | AUDITING & ACCOUNTING SERVICES | 3,600 | 3,750 | 3,600 | 3,600 |
| 0220 | 6315 | MISCELLANEOUS PROFESSIONAL SER | - | - | | |
| 0220 | 6321 | TELEPHONE | 1,748 | 1,772 | 2,000 | 1,800 |
| 0220 | 6322 | POSTAGE | 267 | 251 | 500 | 300 |
| 0220 | 6323 | CELLULAR PHONES | 5,590 | 6,256 | 6,000 | 6,200 |
| 0220 | 6335 | TRAINING | 29,809 | 27,695 | 22,000 | 28,000 |
| 0220 | 6361 | GENERAL LIABILITY/PROPERTY INS | 16,203 | 12,402 | 18,000 | 18,000 |
| 0220 | 6371 | ELECTRIC UTILITIES | 17,814 | 18,308 | 21,000 | 20,000 |
| 0220 | 6372 | WATER/IRRIGATION | 4,223 | 4,994 | 4,000 | 4,000 |
| 0220 | 6373 | GAS | 5,594 | 6,077 | 7,000 | 7,000 |
| 0220 | 6374 | REFUSE/RECYCLING | 1,014 | 1,122 | 1,200 | 1,200 |
| 0220 | 6388 | OTHER VEHICLE REPAIR | 19,586 | 37,225 | 27,000 | 28,000 |
| 0220 | 6405 | OFFICE & DATA PROCESSING EQUIP | 6,983 | 14,056 | 14,645 | 16,272 |
| 0220 | 6451 | MEMBERSHIP DUES | 1,566 | 2,035 | 2,500 | 2,000 |
| 0220 | 6452 | SUBSCRIPTIONS | 645 | - | 1,000 | 1,000 |
| 0220 | 6471 | BOOKS & PAMPHLETS | 379 | 95 | 1,000 | 1,000 |
| 0220 | 6489 | OTHER CONTRACTED SERVICES | 1,870 | 3,038 | 6,000 | 3,500 |
| 0220 | 6550 | MOTOR VEHICLES | 90,388 | 41,195 | 45,000 | 365,000 |
| 0220 | 6580 | OTHER EQUIPMENT | - | 177,160 | 95,000 | |
| Total Expenditure | | | 846,201 | 999,255 | 1,040,085 | 1,331,268 |

PERSONNEL COMPLEMENT

| | | | | |
|-------------------|--------------|--------------|--------------|--------------|
| Fire Chief | 1.00 | 1.00 | 1.00 | 1.00 |
| Fire Secretary | 0.70 | 0.70 | 0.70 | 0.70 |
| Fire Inspector | | | 1.00 | 1.00 |
| Fire Marshall | 1.00 | 1.00 | 1.00 | 1.00 |
| Firefighters | 7.58 | 7.58 | 7.58 | 7.58 |
| Fire Total | 10.28 | 10.28 | 11.28 | 11.28 |

6550 Motor Vehicles

| | | | | |
|--|---------------|---------------|---------------|----------------|
| Duty Officer Truck | 43,236 | - | - | - |
| 1st half funding Replace 1999 Fire Engine #556 | | | | 325,000 |
| Replace Fire Prevention Veh #386 | | | | 40,000 |
| Replace Grass Truck #21 | | 41,195 | - | - |
| Replace Fire Prevention Veh #566 | | | 45,000 | - |
| Replace Fire Chief Vehicle | 47,152 | - | - | - |
| | 90,388 | 41,195 | 45,000 | 365,000 |

6580 Other Equipment

| | | | | |
|--------------------------------|---|----------------|---------------|---|
| 800 MHZ Radio - 3 Year Funding | - | - | - | - |
| SCBA's - 28 | - | 177,160 | - | - |
| Thermal Imaging Camera | | | 30,000 | - |
| Bullex Attack Training Prop | | | 15,000 | - |
| Extrication Tools | | | 50,000 | - |
| Rescue Truck #1. Box | - | - | - | - |
| | - | 177,160 | 95,000 | - |

BUDGET HIGHLIGHTS

- Replace 5-years old Getec Tablets in all emergency vehicles - \$20,000
- Capital Equipment: Replace 1999 Fire Engine over 2 years: \$325,000 annually
- Capital Equipment: Replace 2008 Chev. Tahoe Fire Prevention Vehicle - \$40,000
-

GOALS OF CURRENT YEAR BUDGET:

- Increase resident safety and fire prevention education through a community outreach program
- Revise and update emergency operations plan
- Develop and execute action plan for conducting pre-incident planning of structures
- Establish and maintain programs that enhance the health and fitness of all department employees
- Ensure adequate staff numbers to meet increased demand of calls for service

Performance Measurements:

| | 2018 Actual | 2019 Estimate | 2020 Projected |
|--|-------------|---------------|----------------|
| Number of Calls for Service | 821 | 900 | 1000 |
| Mutual Aid | 44 | 40 | 40 |
| Given | 33 | 25 | 25 |
| Received | 11 | 15 | 15 |
| Number of firefighters | 52 | 55 | 55 |
| Prevention: | | | |
| # of Public Education contacts | 62 | 70 | 75 |
| # of commercial property inspections | 194 | 200 | 250 |
| # of permits issued | 90 | 140 | 150 |
| State CPM Performance Measurement Results | 2016 | 2017 | 2018 |
| Insurance industry rating of fire services | 5/7 | 4/7 | 4/7 |
| Fire calls per 1,000 population | 11.7 | 14.56 | 16.7 |
| Average response times | 8:27 | 8:23 | 8:16 |
| EMS calls per 1,000 population | 7.6 | 13 | 14.85 |

FUND GENERAL

DEPARTMENT: PROTECTIVE INSPECTIONS
 FUNCTION: PUBLIC SAFETY

| Business Unit | Object Account | Description | 2017 Actual | 2018 Actual | 2019 Adopted Budget | 2020 Proposed Budget |
|--------------------------|----------------|--------------------------------|----------------|----------------|---------------------|----------------------|
| 0240 | 6102 | F.T. REGULAR-WAGES & SALARIES | 195,266 | 185,628 | 192,180 | 206,669 |
| 0240 | 6103 | FULL TIME-REGULAR-OVERTIME | - | - | | |
| 0240 | 6104 | PART TIME-WAGES & SALARIES | - | 5,871 | | |
| 0240 | 6105 | TEMPORARY-WAGES & SALARIES | - | - | | |
| 0240 | 6108 | SEVERANCE PAY | - | 4,541 | | |
| 0240 | 6121 | PERA CONTRIBUTIONS | 14,627 | 14,291 | 14,413 | 15,500 |
| 0240 | 6122 | FICA/MEDICARE CONTRIBUTIONS | 14,524 | 14,566 | 14,702 | 15,810 |
| 0240 | 6131 | GROUP INSURANCE | 26,461 | 27,948 | 25,644 | 23,558 |
| 0240 | 6133 | WORKERS COMP INSURANCE PREMIUM | 935 | 1,133 | 1,538 | 1,653 |
| 0240 | 6204 | STATIONERY, ENVELOPES & FORMS | 528 | 983 | 800 | 1,000 |
| 0240 | 6208 | MISCELLANEOUS OFFICE SUPPLIES | 211 | 400 | 750 | 750 |
| 0240 | 6223 | GASOLINE | 2,221 | 2,932 | 3,000 | 3,000 |
| 0240 | 6231 | UNIFORMS & TURN-OUT GEAR | 420 | 560 | 750 | 750 |
| 0240 | 6249 | MISCELLANEOUS OPERATING SUPPLY | 1,686 | 1,093 | 2,500 | 2,500 |
| 0240 | 6315 | MISCELLANEOUS PROFESSIONAL SER | 131,482 | 157,050 | 110,000 | 150,000 |
| 0240 | 6321 | TELEPHONE | 390 | 390 | 600 | 600 |
| 0240 | 6322 | POSTAGE | 1,345 | 847 | 2,000 | 2,000 |
| 0240 | 6323 | CELLULAR PHONES | 655 | 658 | 2,500 | 2,500 |
| 0240 | 6331 | TRAVEL AND LODGING | | | | 2,000 |
| 0240 | 6334 | MILEAGE REIMBURSEMENT | - | - | 500 | 500 |
| 0240 | 6335 | TRAINING | 4,365 | 1,945 | 3,000 | 5,000 |
| 0240 | 6361 | GENERAL LIABILITY/PROPERTY INS | 4,372 | 4,468 | 4,200 | 4,600 |
| 0240 | 6405 | OFFICE & DATA PROCESSING EQUIP | 24,484 | 24,484 | 24,484 | 25,000 |
| 0240 | 6451 | MEMBERSHIP DUES | 435 | 435 | 1,000 | 2,000 |
| 0240 | 6471 | BOOKS & PAMPHLETS | - | - | 1,000 | 3,000 |
| 0240 | 6550 | MOTOR VEHICLES | - | - | 78,500 | |
| Total Expenditure | | | 424,406 | 450,223 | 484,061 | 468,390 |

PERSONNEL COMPLEMENT

| | | | | |
|-----------------------------|------|------|------|------|
| Building Official | 1.00 | 1.00 | 1.00 | 1.00 |
| Building Inspections Intern | 0.50 | - | - | - |
| Permit Technician - | 2.00 | 2.00 | 1.81 | 1.81 |
| Inspectors | 0.25 | 0.25 | 0.25 | 0.25 |
| Building Inspection Total | 3.75 | 3.25 | 3.06 | 3.06 |

6550 Motor Vehicles

| | | | | |
|------------------|---|---|--------|---|
| Replace Veh #401 | - | - | 22,500 | |
| Replace Veh #405 | | | 29,000 | |
| Replace Veh #406 | | | 27,000 | |
| | | | 78,500 | - |

DESCRIPTION OF SERVICES:

The mission of the Community Development Department is to guide residential and commercial growth through comprehensive planning processes and administer the city's building and zoning codes in a equitable and professional manner to promote and sustain public safety, quality of life, and the health and well being of the whole community.

The purpose of the Building Division is to help ensure all your construction projects meet the requirements of both the Minnesota State Building Code and the City Zoning regulations.

BUDGET HIGHLIGHTS

- Contracted Services based on recent growth history - \$40,000 (line item 6315)

GOALS OF CURRENT YEAR BUDGET:

- Complete standard residential plan review within 10 business days.
- Complete standard commercial plan review within 30 business days.
- Allow for inspection availability within 48 hours.

| Performance Measurements: | | 2017 Actual | 2018 Estimate | 2019 Projected |
|----------------------------------|--|--------------------|----------------------|-----------------------|
| New Residential Units | | 175 | 75 | 150 |
| Total Permits | | 2,200 | 2,250 | 2,250 |
| Number of Inspections | | 6,200 | 6,250 | 6,250 |

FUND GENERAL

DEPARTMENT: CIVIL DEFENSE

FUNCTION: PUBLIC SAFETY

| Business Unit | Object Account | Description | 2017 Actual | 2018 Actual | 2019 Adopted Budget | 2020 Proposed Budget |
|--------------------------|----------------|--------------------------------|--------------|---------------|---------------------|----------------------|
| 0250 | 6251 | BATTERIES | 78 | 1,090 | 1,000 | 1,000 |
| 0250 | 6275 | OTHER EQUIPMENT PARTS | 2,031 | 3,398 | 2,500 | 4,000 |
| 0250 | 6361 | GENERAL LIABILITY/PROPERTY INS | 57 | 106 | 100 | 125 |
| 0250 | 6371 | ELECTRIC UTILITIES | 935 | 1,020 | 1,200 | 1,200 |
| 0250 | 6382 | MACHINERY & EQUIPMENT REPAIR | 2,627 | 6,013 | 4,000 | 6,000 |
| Total Expenditure | | | 5,729 | 11,627 | 8,800 | 12,325 |

DESCRIPTION OF SERVICES:
 The Civil Defence budget funds expenditures related to the city-wide emergency siren notification system.

BUDGET HIGHLIGHTS

- No Major Changes

GOALS OF CURRENT YEAR BUDGET:

- Maintain infrastructure of siren warning system

Performance Measurements:

| | 2017 Actual | 2018 Estimate | 2019 Projected |
|------------------|-------------|---------------|----------------|
| Number of Sirens | 17 | 17 | 17 |

FUND GENERAL

DEPARTMENT: TRAFFIC ENGINEERING
 FUNCTION: PUBLIC SAFETY

| Business Unit | Object Account | Description | 2017 Actual | 2018 Actual | 2019 Adopted Budget | 2020 Proposed Budget |
|--------------------------|----------------|--------------------------------|---------------|----------------|---------------------|----------------------|
| 0260 | 6102 | F.T. REGULAR-WAGES & SALARIES | 29,811 | 24,461 | 48,981 | 57,170 |
| 0260 | 6103 | FULL TIME-REGULAR-OVERTIME | - | - | | |
| 0260 | 6105 | TEMPORARY-WAGES & SALARIES | 140 | - | | |
| 0260 | 6121 | PERA CONTRIBUTIONS | 1,388 | 1,878 | 3,674 | 4,288 |
| 0260 | 6122 | FICA/MEDICARE CONTRIBUTIONS | 2,954 | 1,845 | 3,747 | 4,374 |
| 0260 | 6133 | WORKERS COMP INSURANCE PREMIUM | 1,708 | 1,790 | 3,476 | 4,254 |
| 0260 | 6249 | MISCELLANEOUS OPERATING SUPPLY | 10,120 | 21,921 | 15,000 | 15,000 |
| 0260 | 6271 | SIGN REPAIR MATERIALS | 712 | - | 3,000 | 3,000 |
| 0260 | 6361 | GENERAL LIABILITY/PROPERTY INS | 668 | 1,081 | 750 | 1,200 |
| 0260 | 6371 | ELECTRIC UTILITIES | 12,546 | 12,261 | 13,000 | 13,000 |
| 0260 | 6382 | MACHINERY & EQUIPMENT REPAIR | 7,228 | 20,422 | 13,000 | 20,000 |
| 0260 | 6489 | CONTRACTED SERVICES | 395 | 300 | 3,500 | 3,500 |
| 0260 | 6580 | OTHER EQUIPMENT | - | 38,556 | | |
| Total Expenditure | | | 67,670 | 124,516 | 108,128 | 125,786 |

DESCRIPTION OF SERVICES:

The Traffic Engineering budget funds the installation and maintenance of traffic signage on, above, and/or near city streets.

BUDGET HIGHLIGHTS

- No major changes. Staff time redistributed between streets, traffic engr & snow plowing

GOALS OF CURRENT YEAR BUDGET:

- Continue to meet FHWA guidelines for traffic signage
- Replace damaged or defective signs within 48 hours
- Bring signage up to current standards on all reconstruct and overlay projects
- Continue to support Engineering and Community Development departments with traffic issues

Performance Measurements:

| | 2017 Actual | 2018 Estimate | 2019 Projected |
|------------------------------------|-------------|---------------|----------------|
| Total Hours | 650 | 610 | 610 |
| Number of Traffic Signs in System | 2360 | 2390 | 2390 |
| Number of Traffic Counts Performed | 90 | 15 | 15 |

FUND GENERAL

DEPARTMENT: ANIMAL CONTROL

FUNCTION: PUBLIC SAFETY

| Business Unit | Object Account | Description | 2017 Actual | 2018 Actual | 2019 Adopted Budget | 2020 Proposed Budget |
|--------------------------|----------------|--------------------------------|--------------|--------------|---------------------|----------------------|
| 0270 | 6249 | MISCELLANEOUS OPERATING SUPPLY | 562 | 176 | 750 | 750 |
| 0270 | 6281 | SMALL TOOLS & MINOR EQUIPMENT | - | - | 500 | - |
| 0270 | 6489 | OTHER CONTRACTED SERVICES | 8,955 | 4,205 | 8,000 | 4,000 |
| Total Expenditure | | | 9,517 | 4,381 | 9,250 | 4,750 |

DESCRIPTION OF SERVICES:
 This fund covers expenditures related to animal control which is provided on a contractual basis with North Metro Animal Care.

BUDGET HIGHLIGHTS

- No Major Changes

GOALS OF CURRENT YEAR BUDGET:

- Provide animal containment services to residents

Performance Measurements:

| | 2017 Actual | 2018 Estimate | 2019 Projected |
|--------------------------------------|-------------|---------------|----------------|
| Animal Complaints | 434 | 456 | 456 |
| Number of Animals Impounded | 62 | 70 | 70 |
| Number of Animals Released to Owners | 55 | 59 | 59 |
| Number of Euthanizations | 2 | 0 | 0 |

FUND GENERAL

DEPARTMENT: COMMUNITY ORIENTATING POLICE

FUNCTION: PUBLIC SAFETY

| Business Unit | Object Account | Description | 2017 Actual | 2018 Actual | 2019 Adopted Budget | 2020 Proposed Budget |
|--------------------------|----------------|--------------------------------|--------------|---------------|---------------------|----------------------|
| 0280 | 6204 | STATIONERY, ENVELOPES & FORMS | 451 | - | 400 | 500 |
| 0280 | 6206 | FILM, MICROFILM, TAPES, DISKS | 281 | - | 300 | 300 |
| 0280 | 6241 | COMMUNITY POLICING SUPPLIES | 6,501 | 4,880 | 7,000 | 7,000 |
| 0280 | 6281 | SMALL TOOLS & MINOR EQUIPMENT | 107 | 56 | 100 | 100 |
| 0280 | 6291 | CULVERTS, SIGNS, STREET SUPPLY | - | - | 200 | 200 |
| 0280 | 6322 | POSTAGE | 3 | 1 | 50 | 50 |
| 0280 | 6323 | CELL PHONES | | | 1,300 | 1,200 |
| 0280 | 6331 | TRAVEL & LODGING | 927 | 500 | 1,000 | 1,300 |
| 0280 | 6335 | TRAINING | 440 | 870 | 1,000 | 1,100 |
| 0280 | 6361 | GENERAL LIABILITY/PROPERTY INS | 85 | 100 | | 100 |
| 0280 | 6415 | OTHER EQUIPMENT RENTAL | 309 | 1,127 | 125 | 125 |
| 0280 | 6451 | MEMBERSHIP DUES | 120 | 530 | 1,500 | 1,500 |
| 0280 | 6471 | BOOKS & PAMPHLETS | 89 | 2,925 | 250 | 300 |
| Total Expenditure | | | 9,313 | 10,990 | 13,225 | 13,775 |

DESCRIPTION OF SERVICES:

The Community Orientating Policing funds expenditures related to community programs such as: Kids Safety Camp, Car Seat Inspections, Night to Unite, Pet Clinics, Bike Helmet Fitting and Sale, Police Explorers, and Drug Take Back Program

BUDGET HIGHLIGHTS

- No Major Changes

GOALS OF CURRENT YEAR BUDGET:

- Increase participation in community based programs

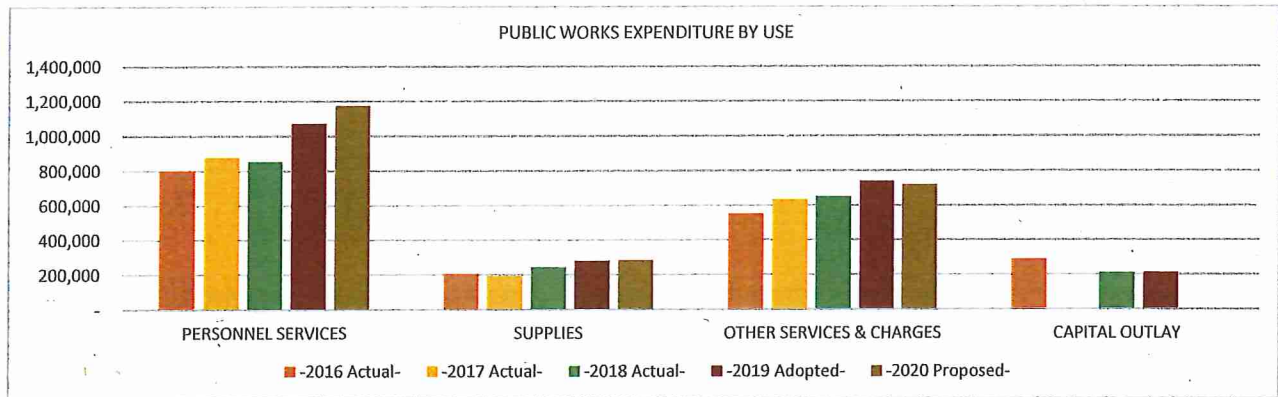
Performance Measurements:

| | 2017 Actual | 2018 Estimate | 2019 Projected |
|--|-------------|---------------|----------------|
| # of participants attending Kids Safety Camp | 126 | 125 | 125 |
| # of car seat inspections | 32 | 50 | 50 |
| Night to Unite - # of Parties | 44 | 45 | 45 |
| # of animals served at Pet Clinics | 125 | 231 | 231 |

GENERAL FUND 101 - GENERAL GOVERNMENT

PUBLIC WORKS 301-312

| EXPENDITURE BY OBJECT SUMMARY | -2016 Actual- | -2017 Actual- | -2018 Actual- | -2019 Adopted- | -2020 Proposed- |
|------------------------------------|------------------|------------------|------------------|------------------|------------------|
| PERSONNEL SERVICES | 800,870 | 876,691 | 851,970 | 1,072,463 | 1,174,591 |
| SUPPLIES | 206,416 | 192,321 | 241,961 | 279,450 | 282,350 |
| OTHER SERVICES & CHARGES | 551,129 | 633,736 | 649,658 | 739,450 | 719,800 |
| CAPITAL OUTLAY | 288,428 | - | 211,093 | 210,750 | - |
| TOTAL EXPENDITURE BY OBJECT | 1,846,843 | 1,702,747 | 1,954,682 | 2,302,113 | 2,176,741 |



LINE ITEM DETAIL BY COST CENTER OR SUB-FUNCTION

PUBLIC WORKS **301-312**

| EXPENDITURE BY OBJECT RECAP ALL SUB-FUNCTIONS | | -2016 Actual- | -2017 Actual- | -2018 Actual- | -2019 Adopted- | -2020 Proposed- |
|---|--------------------------------|----------------|----------------|----------------|------------------|------------------|
| PERSONNEL SERVICES | | | | | | |
| WAGES AND SALARIES | | | | | | |
| 6102 | F.T. REGULAR-WAGES & SALARIES | 544,621 | 619,386 | 594,983 | 734,383 | 781,477 |
| 6103 | FULL TIME-REGULAR-OVERTIME | 22,263 | 14,264 | 22,650 | 17,000 | 18,000 |
| 6105 | TEMPORARY-WAGES & SALARIES | 22,725 | 24,491 | 19,178 | 52,320 | 51,095 |
| 6106 | OVERTIME-TEMPORARY | 1,620 | 1,981 | 1,404 | - | - |
| TOTAL WAGES AND SALARIES | | 591,229 | 660,122 | 638,215 | 803,703 | 850,572 |
| OTHER GROSS EARNINGS | | | | | | |
| 6108 | SEVERANCE PAY | - | 1,258 | 3,678 | - | - |
| TOTAL OTHER GROSS EARNINGS | | - | 1,258 | 3,678 | - | - |
| EMPLOYER CONTRIBUTIONS | | | | | | |
| 6121 | PERA CONTRIBUTIONS | 45,260 | 46,123 | 43,216 | 56,429 | 62,145 |
| 6122 | FICA/MEDICARE CONTRIBUTIONS | 46,267 | 49,548 | 47,778 | 62,654 | 67,057 |
| 6131 | GROUP INSURANCE | 96,182 | 90,290 | 87,178 | 105,186 | 148,601 |
| 6133 | WORKERS COMP INSURANCE PREMIUM | 21,932 | 29,350 | 31,905 | 44,491 | 46,216 |
| TOTAL EMPLOYER CONTRIBUTIONS | | 209,641 | 215,310 | 210,077 | 268,760 | 324,019 |
| Total PERSONNEL SERVICES | | 800,870 | 876,691 | 851,970 | 1,072,463 | 1,174,591 |
| SUPPLIES | | | | | | |
| OFFICE SUPPLIES | | | | | | |
| 6205 | DRAFTING SUPPLIES | 200 | - | - | 250 | 200 |
| 6208 | MISCELLANEOUS OFFICE SUPPLIES | 1,899 | 1,079 | 1,803 | 1,400 | 1,800 |
| TOTAL OFFICE SUPPLIES | | 2,099 | 1,079 | 1,803 | 1,650 | 2,000 |
| OPERATING SUPPLIES | | | | | | |
| 6221 | CLEANING SUPPLIES | - | - | - | - | - |
| 6223 | GASOLINE | 10,862 | 10,261 | 13,235 | 13,000 | 13,800 |
| 6225 | DIESEL FUEL | 21,068 | 25,095 | 34,393 | 33,000 | 34,000 |
| 6227 | LUBRICANTS & ADDITIVES | 2,036 | 2,662 | 3,072 | 4,000 | 4,000 |
| 6229 | SHOP MATERIALS | 910 | 1,378 | 2,588 | 4,000 | 4,000 |
| 6231 | UNIFORMS & TURN-OUT GEAR | 4,506 | 3,275 | 4,582 | 4,500 | 4,700 |
| 6249 | MISCELLANEOUS OPERATING SUPPLY | 9,923 | 8,974 | 6,769 | 10,500 | 8,800 |
| TOTAL OPERATING SUPPLIES | | 49,305 | 51,644 | 64,639 | 69,000 | 69,300 |
| REPAIR AND MAINTENANCE SUPPLIES | | | | | | |
| 6257 | OTHER VEHICLE PARTS | 46,423 | 50,771 | 63,272 | 55,000 | 60,500 |
| 6259 | BUILDING MAINT/REPAIR SUPPLIES | 1,958 | 2,277 | 667 | 6,000 | 3,000 |
| 6261 | SAND & GRAVEL | 1,951 | 2,096 | 2,355 | 4,000 | 4,000 |
| 6263 | SALT | 72,561 | 44,124 | 72,544 | 93,600 | 94,200 |
| 6265 | ASPHALT | 13,489 | 21,053 | 11,129 | 21,000 | 21,000 |
| 6267 | OTHER STREET MAINTENANCE SUPPL | 1,933 | 1,678 | 4,279 | 5,700 | 5,700 |
| 6269 | LANDSCAPE MATERIALS | 5,361 | 2,296 | 5,929 | 7,500 | 7,500 |
| 6275 | OTHER EQUIPMENT PARTS | - | - | - | - | - |
| TOTAL REPAIR AND MAINTENANCE SUPPLIES | | 143,676 | 124,296 | 160,176 | 192,800 | 195,900 |
| SMALL TOOLS AND MINOR EQUIPMENT | | | | | | |
| 6281 | SMALL TOOLS & MINOR EQUIPMENT | 11,336 | 15,302 | 15,343 | 16,000 | 15,150 |
| TOTAL SMALL TOOLS AND MINOR EQUIPMENT | | 11,336 | 15,302 | 15,343 | 16,000 | 15,150 |
| Total SUPPLIES | | 206,416 | 192,321 | 241,961 | 279,450 | 282,350 |
| OTHER SERVICES & CHARGES | | | | | | |
| PROFESSIONAL SERVICES | | | | | | |
| 6315 | MISCELLANEOUS PROFESSIONAL SER | 17,921 | 23,209 | 21,585 | 54,000 | 29,000 |
| TOTAL PROFESSIONAL SERVICES | | 17,921 | 23,209 | 21,585 | 54,000 | 29,000 |
| COMMUNICATION | | | | | | |
| 6321 | TELEPHONE | 2,122 | 2,140 | 2,182 | 2,200 | 2,300 |
| 6322 | POSTAGE | 1,558 | 812 | 1,221 | 2,200 | 2,700 |
| 6323 | CELLULAR PHONES | 5,468 | 5,944 | 6,662 | 6,500 | 6,500 |
| TOTAL COMMUNICATION | | 9,148 | 8,896 | 10,065 | 10,900 | 11,500 |

| | | | | | | |
|---|--------------------------------|------------------|------------------|------------------|------------------|------------------|
| EMPLOYEE REIMBURSEMENTS | | | | | | |
| 6331 | TRAVEL & LODGING | 184 | 64 | 145 | 1,000 | 500 |
| 6335 | TRAINING | 6,950 | 8,039 | 8,236 | 10,500 | 7,700 |
| TOTAL EMPLOYEE REIMBURSEMENTS | | 7,134 | 8,103 | 8,380 | 11,500 | 8,200 |
| INSURANCE | | | | | | |
| 6361 | GENERAL LIABILITY/PROPERTY INS | 33,342 | 21,384 | 22,473 | 30,700 | 28,000 |
| TOTAL INSURANCE | | 33,342 | 21,384 | 22,473 | 30,700 | 28,000 |
| UTILITIES | | | | | | |
| 6371 | ELECTRIC UTILITIES | 6,386 | 7,480 | 7,422 | 8,500 | 8,500 |
| 6372 | WATER/IRRIGATION | 1,315 | 2,552 | 2,677 | 3,500 | 3,000 |
| 6373 | GAS | 3,654 | 4,549 | 5,304 | 5,000 | 5,000 |
| 6374 | REFUSE/RECYCLING | 1,791 | 2,409 | 3,912 | 2,400 | 2,800 |
| TOTAL UTILITIES | | 13,146 | 16,990 | 19,317 | 19,400 | 19,300 |
| REPAIRS AND MAINTENANCE - LABOR | | | | | | |
| 6381 | BUILDING & STRUCTURE REPAIR | 3,956 | 3,719 | 2,102 | 10,000 | 3,000 |
| 6382 | MACHINERY & EQUIPMENT REPAIR | 1,780 | 591 | 6,704 | 3,000 | 5,000 |
| 6387 | TIRE MOUNTING & BALANCING | - | 746 | 278 | 800 | 800 |
| 6388 | OTHER VEHICLE REPAIR | 8,804 | 13,744 | 19,809 | 20,000 | 23,000 |
| TOTAL REPAIRS AND MAINTENANCE - LABOR | | 14,540 | 18,800 | 28,894 | 33,800 | 31,800 |
| REPAIRS AND MAINTENANCE - CONTRACTS | | | | | | |
| 6404 | MACHINERY & EQUIPMENT | 1,348 | 1,332 | 1,221 | 1,500 | 1,500 |
| 6405 | OFFICE & DATA PROCESSING EQUIP | 6,185 | 1,750 | - | 3,500 | 1,900 |
| TOTAL REPAIRS AND MAINTENANCE - CONTRACTS | | 7,533 | 3,082 | 1,221 | 5,000 | 3,400 |
| RENTALS | | | | | | |
| 6415 | OTHER EQUIPMENT RENTAL | 9,825 | 9,946 | 60,355 | 60,000 | 70,000 |
| 6417 | UNIFORM RENTAL | 4,787 | 1,255 | 1,268 | 2,500 | 1,800 |
| TOTAL RENTALS | | 14,612 | 11,201 | 61,623 | 62,500 | 71,800 |
| DUES, SUBSCRIPTIONS, AND REGISTRATION FEES | | | | | | |
| 6451 | MEMBERSHIP DUES | 1,119 | 999 | 1,484 | 1,400 | 1,650 |
| TOTAL DUES, SUBSCRIPTIONS, AND REGISTRATION FEES | | 1,119 | 999 | 1,484 | 1,400 | 1,650 |
| BOOKS AND PAMPHLETS | | | | | | |
| 6471 | BOOKS & PAMPHLETS | - | 92 | 35 | 250 | 150 |
| TOTAL BOOKS AND PAMPHLETS | | - | 92 | 35 | 250 | 150 |
| CONTRACTED SERVICES | | | | | | |
| 6488 | STREET MAINTENANCE CONTRACT | 403,384 | 485,987 | 467,265 | 500,000 | 500,000 |
| 6489 | OTHER CONTRACTED SERVICES | 29,250 | 34,993 | 7,316 | 10,000 | 15,000 |
| TOTAL CONTRACTED SERVICES | | 432,634 | 520,981 | 474,582 | 510,000 | 515,000 |
| Total OTHER SERVICES & CHARGES | | 551,129 | 633,736 | 649,658 | 739,450 | 719,800 |
| CAPITAL OUTLAY | | | | | | |
| CAPITAL OUTLAY | | | | | | |
| 6540 | HEAVY MACHINERY | 178,973 | - | 197,061 | 179,250 | - |
| 6550 | MOTOR VEHICLES | 35,171 | - | - | 31,500 | - |
| 6580 | OTHER EQUIPMENT | 74,284 | - | 14,032 | - | - |
| TOTAL CAPITAL OUTLAY | | 288,428 | - | 211,093 | 210,750 | - |
| Total CAPITAL OUTLAY | | 288,428 | - | 211,093 | 210,750 | - |
| TOTAL EXPENDITURES & OTHER FINANCING | | 1,846,843 | 1,702,747 | 1,954,682 | 2,302,113 | 2,176,741 |

FUND GENERAL

DEPARTMENT: ENGINEERING
 FUNCTION: PUBLIC WORKS

| Business Unit | Object Account | Description | 2017 Actual | 2018 Actual | 2019 Adopted Budget | 2020 Proposed Budget |
|--------------------------|----------------|--------------------------------|----------------|----------------|---------------------|----------------------|
| 0301 | 6102 | F.T. REGULAR-WAGES & SALARIES | 185,098 | 132,852 | 215,232 | 263,174 |
| 0301 | 6103 | FULL TIME-REGULAR-OVERTIME | 10,526 | 6,020 | 5,000 | 6,000 |
| 0301 | 6104 | PART TIME-WAGES & SALARIES | 13,320 | 12,784 | | |
| 0301 | 6105 | TEMPORARY-WAGES & SALARIES | 13,320 | 10,046 | 29,120 | 29,120 |
| 0301 | 6106 | OVERTIME-TEMPORARY | 1,981 | 1,404 | | |
| 0301 | 6121 | PERA CONTRIBUTIONS | 13,159 | 7,989 | 17,195 | 22,372 |
| 0301 | 6122 | FICA/MEDICARE CONTRIBUTIONS | 15,833 | 11,695 | 19,076 | 22,819 |
| 0301 | 6131 | GROUP INSURANCE | 27,360 | 19,753 | 28,235 | 44,806 |
| 0301 | 6133 | WORKERS COMP INSURANCE PREMIUM | 742 | 687 | 2,117 | 2,009 |
| 0301 | 6205 | DRAFTING SUPPLIES | - | - | 250 | 200 |
| 0301 | 6208 | MISCELLANEOUS OFFICE SUPPLIES | 809 | 1,706 | 1,000 | 1,500 |
| 0301 | 6223 | GASOLINE | 3,608 | 3,540 | 4,000 | 3,800 |
| 0301 | 6231 | UNIFORMS & TURN-OUT GEAR | 1,661 | 1,711 | 2,000 | 2,000 |
| 0301 | 6249 | MISCELLANEOUS OPERATING SUPPLY | 260 | 98 | 2,000 | 300 |
| 0301 | 6257 | OTHER VEHICLE PARTS | 936 | 1,436 | 1,000 | 500 |
| 0301 | 6281 | SMALL TOOLS & MINOR EQUIPMENT | 130 | 144 | 1,000 | 150 |
| 0301 | 6315 | MISCELLANEOUS PROFESSIONAL SER | 6,813 | 4,730 | 30,000 | 5,000 |
| 0301 | 6321 | TELEPHONE | 1,106 | 1,140 | 1,100 | 1,200 |
| 0301 | 6322 | POSTAGE | 730 | 980 | 2,000 | 2,500 |
| 0301 | 6323 | CELLULAR PHONES | 2,778 | 3,268 | 3,000 | 3,000 |
| 0301 | 6331 | TRAVEL & LODGING | 64 | 145 | 1,000 | 500 |
| 0301 | 6335 | TRAINING | 4,282 | 3,148 | 6,500 | 3,200 |
| 0301 | 6361 | GENERAL LIABILITY/PROPERTY INS | 3,682 | 2,593 | 4,700 | 3,500 |
| 0301 | 6405 | OFFICE & DATA PROCESSING EQUIP | 1,750 | - | 3,500 | 1,900 |
| 0301 | 6451 | MEMBERSHIP DUES | 662 | 1,239 | 1,000 | 1,250 |
| 0301 | 6471 | BOOKS & PAMPHLETS | 92 | 35 | 250 | 150 |
| 0301 | 6550 | MOTOR VEHICLES | - | - | 31,500 | - |
| Total Expenditure | | | 310,698 | 229,140 | 411,775 | 420,950 |

PERSONNEL COMPLEMENT

| | | | | |
|--------------------------|-------------|-------------|-------------|-------------|
| City Engineer | 1.00 | 1.00 | 1.00 | 1.00 |
| Engineering Tech IV | 1.00 | 1.00 | 0.50 | 1.00 |
| Engineering Tech II | 1.00 | 1.00 | 1.00 | 1.00 |
| Engineering Tech III | 1.00 | 1.00 | 1.00 | - |
| Civil Engineer IV | 1.00 | 1.00 | 1.00 | 1.00 |
| Civil Engineer II | - | - | - | 1.00 |
| Secretary (Moved to PW) | 1.00 | 1.00 | - | - |
| Administrative Assistant | - | - | 0.50 | 1.00 |
| Interns | 1.00 | 1.00 | 1.00 | 1.00 |
| Engineering Total | 7.00 | 7.00 | 6.00 | 7.00 |

6550 Motor Vehicles

| | | | | |
|------------------|---|---|--------|---|
| Replace Veh #402 | - | - | 31,500 | - |
|------------------|---|---|--------|---|

DESCRIPTION OF SERVICES:

The Engineering budget covers engineering functions not charged to specific projects. The City Engineer oversees all engineering including working with the Minnesota Department of Transportation, Anoka County, other cities and regulating agencies, maintaining mapping and GIS data, managing stormwater runoff, responding to citizen and staff requests, and general engineering functions.

BUDGET HIGHLIGHTS

- Reclass Engineering Tech III to Civil Engineer II - \$1,485

GOALS OF CURRENT YEAR BUDGET:

- Develop and implement a long-term trail maintenance program
- Develop and implement a long-term stormwater pond maintenance program
- Conduct CSAH 5/Nowthen Blvd. transportation corridor study and develop improvements program
- Conduct TH 47/St. Francis Blvd. transportation corridor study and develop improvements program
- Develop and plan for key infrastructure improvements (AUAR, utilities, transportation)
- Work with other cities/regulating agencies to identify sustainable regional water supply solutions
- Implement Infrastructure Asset Management System Upgrades

Performance Measurements:

| | | 2018 Estimate | 2019 Projected | 2020 Projected |
|---|--|----------------------|-----------------------|-----------------------|
| Active Engineering Projects | | 12 | 12 | 11 |
| Completed Engineering Projects | | 9 | 10 | 10 |
| Infrastructure Asset Management System Upgrades | | 1 | | 1 |

FUND GENERAL

DEPARTMENT: STREET MAINTENANCE
 FUNCTION: PUBLIC WORKS

| Business Unit | Object Account | Description | 2017 Actual | 2018 Actual | 2019 Adopted Budget | 2020 Proposed Budget |
|--------------------------|----------------|--------------------------------|------------------|------------------|---------------------|----------------------|
| 0311 | 6102 | F.T. REGULAR-WAGES & SALARIES | 372,845 | 367,183 | 434,348 | 419,208 |
| 0311 | 6103 | FULL TIME-REGULAR-OVERTIME | 331 | 810 | 2,000 | 2,000 |
| 0311 | 6105 | TEMPORARY-WAGES & SALARIES | 9,070 | 2,888 | 13,200 | 13,200 |
| 0311 | 6108 | SEVERANCE PAY | 1,258 | 3,678 | | |
| 0311 | 6121 | PERA CONTRIBUTIONS | 28,040 | 27,316 | 32,124 | 31,591 |
| 0311 | 6122 | FICA/MEDICARE CONTRIBUTIONS | 28,593 | 27,607 | 35,560 | 35,221 |
| 0311 | 6131 | GROUP INSURANCE | 62,930 | 67,425 | 76,951 | 103,795 |
| 0311 | 6133 | WORKERS COMP INSURANCE PREMIUM | 24,770 | 21,034 | 37,090 | 33,893 |
| 0311 | 6208 | MISCELLANEOUS OFFICE SUPPLIES | 270 | 97 | 400 | 300 |
| 0311 | 6221 | CLEANING SUPPLIES | - | - | | |
| 0311 | 6223 | GASOLINE | 6,653 | 9,695 | 9,000 | 10,000 |
| 0311 | 6225 | DIESEL FUEL | 15,503 | 12,992 | 15,000 | 15,000 |
| 0311 | 6227 | LUBRICANTS & ADDITIVES | 2,662 | 3,072 | 4,000 | 4,000 |
| 0311 | 6229 | SHOP MATERIALS | 1,297 | 2,377 | 3,500 | 3,500 |
| 0311 | 6231 | UNIFORMS & TURN-OUT GEAR | 1,614 | 2,871 | 2,500 | 2,700 |
| 0311 | 6249 | MISCELLANEOUS OPERATING SUPPLY | 8,715 | 6,671 | 8,500 | 8,500 |
| 0311 | 6257 | OTHER VEHICLE PARTS | 21,514 | 22,718 | 25,000 | 25,000 |
| 0311 | 6259 | BUILDING MAINT/REPAIR SUPPLIES | 2,277 | 667 | 6,000 | 3,000 |
| 0311 | 6261 | SAND & GRAVEL | - | - | 1,000 | 1,000 |
| 0311 | 6265 | ASPHALT | 21,053 | 11,129 | 21,000 | 21,000 |
| 0311 | 6267 | OTHER STREET MAINTENANCE SUPPL | 1,506 | 418 | 2,000 | 2,000 |
| 0311 | 6269 | LANDSCAPE MATERIALS | 2,296 | 5,929 | 7,500 | 7,500 |
| 0311 | 6275 | OTHER EQUIPMENT PARTS | - | - | - | |
| 0311 | 6281 | SMALL TOOLS & MINOR EQUIPMENT | 15,172 | 15,199 | 15,000 | 15,000 |
| 0311 | 6315 | MISCELLANEOUS PROFESSIONAL SER | 16,396 | 16,855 | 24,000 | 24,000 |
| 0311 | 6321 | TELEPHONE | 1,033 | 1,042 | 1,100 | 1,100 |
| 0311 | 6322 | POSTAGE | 82 | 241 | 200 | 200 |
| 0311 | 6323 | CELLULAR PHONES | 3,167 | 3,394 | 3,500 | 3,500 |
| 0311 | 6335 | TRAINING | 3,758 | 5,088 | 4,000 | 4,500 |
| 0311 | 6361 | GENERAL LIABILITY/PROPERTY INS | 16,018 | 17,130 | 22,000 | 21,000 |
| 0311 | 6371 | ELECTRIC UTILITIES | 7,480 | 7,422 | 8,500 | 8,500 |
| 0311 | 6372 | WATER/IRRIGATION | 2,552 | 2,677 | 3,500 | 3,000 |
| 0311 | 6373 | GAS | 4,549 | 5,304 | 5,000 | 5,000 |
| 0311 | 6374 | REFUSE/RECYCLING | 2,409 | 3,912 | 2,400 | 2,800 |
| 0311 | 6381 | BUILDING & STRUCTURE REPAIR | 3,719 | 2,102 | 10,000 | 3,000 |
| 0311 | 6382 | MACHINERY & EQUIPMENT REPAIR | 591 | 6,704 | 3,000 | 5,000 |
| 0311 | 6387 | TIRE MOUNTING & BALANCING | 746 | 278 | 800 | 800 |
| 0311 | 6388 | OTHER VEHICLE REPAIR | 8,861 | 4,400 | 8,000 | 8,000 |
| 0311 | 6404 | MACHINERY & EQUIPMENT | 1,332 | 1,221 | 1,500 | 1,500 |
| 0311 | 6415 | OTHER EQUIPMENT RENTAL | 9,946 | 60,355 | 60,000 | 70,000 |
| 0311 | 6417 | UNIFORM RENTAL | 1,255 | 1,268 | 2,500 | 1,800 |
| 0311 | 6451 | MEMBERSHIP DUES | 338 | 245 | 400 | 400 |
| 0311 | 6488 | STREET MAINTENANCE CONTRACT | 485,987 | 467,265 | 500,000 | 500,000 |
| 0311 | 6489 | OTHER CONTRACTED SERVICES | 34,993 | 7,316 | 10,000 | 15,000 |
| 0311 | 6540 | HEAVY MACHINERY | - | 197,061 | 179,250 | |
| 0311 | 6550 | MOTOR VEHICLES | | 37,577 | | |
| 0311 | 6580 | OTHER EQUIPMENT | - | 14,032 | | |
| Total Expenditure | | | 1,233,580 | 1,474,670 | 1,601,323 | 1,436,508 |

PERSONNEL COMPLEMENT

| | | | | |
|--|------|------|-------|-------|
| Public Works Superintendent | 1.00 | 1.00 | 1.00 | 1.00 |
| Secretary (Formerly under Engineering) | - | 1.00 | 1.00 | 1.00 |
| Heavy Equipment Operator | - | - | - | - |
| Mechanic | 2.00 | 2.00 | 2.00 | 2.00 |
| Streets Lead Worker | 1.00 | 1.00 | 1.00 | 1.00 |
| PW Maintenance Worker | 4.00 | 4.00 | 5.00 | 5.00 |
| Temporary - Streets | 0.50 | 0.50 | 0.50 | 0.50 |
| Street Maintenance Total | 8.50 | 9.50 | 10.50 | 10.50 |

6488/6489 Other Contracted Services

| | | | | |
|-------------------------------|---------|---------|---------|---------|
| Street Maintenance Program | - | - | - | - |
| Long term road reconstruction | 485,987 | 467,265 | 500,000 | 500,000 |
| Curb Repair/Tree Removal | 34,993 | 7,316 | 10,000 | 15,000 |
| | 520,980 | 474,581 | 510,000 | 515,000 |

6540 - Heavy Machinery

| | | | | |
|---|---|---------|---------|---|
| F350 truck with plow | - | 197,061 | - | - |
| 1-Ton Truck | - | 37,577 | - | - |
| Sidewalk Machine | - | - | 139,000 | - |
| Tractor Backhoe (\$84,000 total remainder utility funded) | - | - | 40,250 | - |
| Loader | - | - | - | - |
| | - | 234,638 | 179,250 | - |

6580 - Other Equipment

| | | | | |
|--|-------|--------|---|---|
| Sidewalk Machine | - | - | - | - |
| 800 MHZ Radio - 3 Year Funding | 5,100 | - | - | - |
| Kubota Tractor | - | - | - | - |
| ATV Athletic Field Maintenance Machine | - | 14,032 | - | - |
| | 5,100 | 14,032 | - | - |

DESCRIPTION OF SERVICES:

The Street Maintenance Department is responsible for maintaining city streets, sidewalks, traffic signs, boulevards, ROW mowing and the storm water collection system.

BUDGET HIGHLIGHTS

- Patching machine rental - \$10,000 increase (Line item 6415)

GOALS OF CURRENT YEAR BUDGET:

- Maintain and improve city's rating of 7.0 average of road condition
- Increase use of contracted services on pothole repair (velocity patching)
- Increase prevenative maintenance to prolong the life of our public streets
- Maintain our city vehicles and equipment to the highest level possible

Performance Measurements:

| | 2017 Actual | 2018 Actual | 2019 Projected |
|-------------------------|-------------|-------------|----------------|
| Crack filling (miles) | 12.8 | 7.95 | 7 |
| Sealcoating (miles) | 7.73 | 7.5 | 7.5 |
| Asphalt patching (tons) | 180 | 150 | 150 |

FUND GENERAL

DEPARTMENT: SNOW & ICE REMOVAL
 FUNCTION: PUBLIC WORKS

| Business Unit | Object Account | Description | 2017 Actual | 2018 Actual | 2019 Adopted Budget | 2020 Proposed Budget |
|--------------------------|----------------|--------------------------------|----------------|----------------|---------------------|----------------------|
| 0312 | 6102 | F.T. REGULAR-WAGES & SALARIES | 61,444 | 94,947 | 84,803 | 99,095 |
| 0312 | 6103 | FULL TIME-REGULAR-OVERTIME | 3,406 | 15,820 | 10,000 | 10,000 |
| 0312 | 6105 | TEMPORARY-WAGES & SALARIES | 2,102 | 6,244 | 10,000 | 8,775 |
| 0312 | 6121 | PERA CONTRIBUTIONS | 4,924 | 7,911 | 7,110 | 8,182 |
| 0312 | 6122 | FICA/MEDICARE CONTRIBUTIONS | 5,123 | 8,476 | 8,018 | 9,017 |
| 0312 | 6133 | WORKERS COMP INSURANCE PREMIUM | 3,837 | 10,184 | 5,284 | 10,314 |
| 0312 | 6223 | GASOLINE | - | - | - | - |
| 0312 | 6225 | DIESEL FUEL | 9,592 | 21,401 | 18,000 | 19,000 |
| 0312 | 6229 | SHOP MATERIALS | 81 | 211 | 500 | 500 |
| 0312 | 6251 | BATTERIES | - | - | - | - |
| 0312 | 6257 | OTHER VEHICLE PARTS | 28,321 | 39,117 | 29,000 | 35,000 |
| 0312 | 6261 | SAND & GRAVEL | 2,096 | 2,355 | 3,000 | 3,000 |
| 0312 | 6263 | SALT | 44,124 | 72,544 | 93,600 | 94,200 |
| 0312 | 6267 | OTHER STREET MAINTENANCE SUPPL | 172 | 3,861 | 3,700 | 3,700 |
| 0312 | 6361 | GENERAL LIABILITY/PROPERTY INS | 1,684 | 2,750 | 4,000 | 3,500 |
| 0312 | 6388 | OTHER VEHICLE REPAIR | 4,882 | 15,410 | 12,000 | 15,000 |
| 0312 | 6489 | OTHER CONTRACTED SERVICES | - | - | - | - |
| Total Expenditure | | | 171,789 | 301,233 | 289,015 | 319,283 |

DESCRIPTION OF SERVICES:

The Snow and Ice Removal budget provides for snow removal and for ice control on city streets, parking lots, and pathways.

BUDGET HIGHLIGHTS

No major changes. Staff time redistributed between streets, traffic engr & snow plowing

GOALS OF CURRENT YEAR BUDGET:

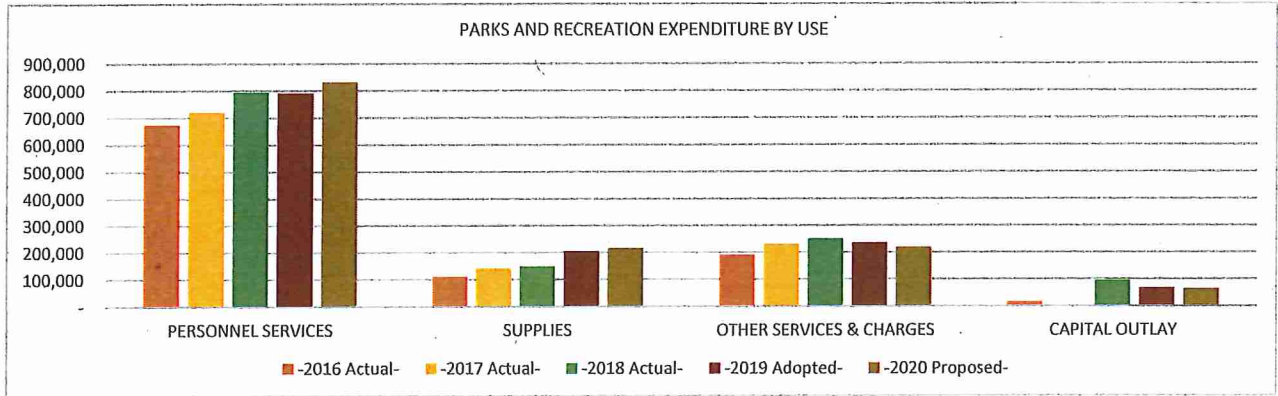
- Clearing of parking ramp utilizing PW Staff (full time, temp on call, & seasonal staff) See PUMA Budget
- Continue to monitor and reduce salt usage
- Continue to complete citywide plowing in 8 hours or less
- Upgrade weather service to MDSS (maintenance decision support software)
- Equip cul-de-sac trucks and sidewalk plowing equipment with AVL to track snow removal operations

Performance Measurements:

| | 2017 Actual | 2018 Estimate | 2019 Projected |
|----------------------------|-------------|---------------|----------------|
| Miles of Streets Plowed | 175 | 175 | 181 |
| Cul-de-sacs | 271 | 275 | 280 |
| Salt/Sand Purchased (tons) | 960 | 1200 | 1200 |
| Snow Removal Hours | 4000 | 4000 | 4000 |
| Full Scale Plowing Events | 8 to 12 | 8 to 12 | 8 to 12 |

PARKS AND RECREATION 452-461

| EXPENDITURE BY OBJECT SUMMARY | -2016 Actual- | -2017 Actual- | -2018 Actual- | -2019 Adopted- | -2020 Proposed- |
|------------------------------------|----------------|------------------|------------------|------------------|------------------|
| PERSONNEL SERVICES | 673,742 | 718,347 | 794,399 | 791,277 | 831,347 |
| SUPPLIES | 110,198 | 140,936 | 148,244 | 204,500 | 216,100 |
| OTHER SERVICES & CHARGES | 190,782 | 230,425 | 250,907 | 235,050 | 218,400 |
| CAPITAL OUTLAY | 15,578 | - | 95,150 | 66,200 | 64,000 |
| TOTAL EXPENDITURE BY OBJECT | 990,300 | 1,089,708 | 1,288,699 | 1,297,027 | 1,329,847 |



LINE ITEM DETAIL BY COST CENTER OR SUB-FUNCTION

PARKS AND RECREATION 452-461

| EXPENDITURE BY OBJECT RECAP ALL SUB-FUNCTIONS | | -2016 Actual- | -2017 Actual- | -2018 Actual- | -2019 Adopted- | -2020 Proposed- |
|---|--------------------------------|----------------|----------------|----------------|----------------|-----------------|
| PERSONNEL SERVICES | | | | | | |
| WAGES AND SALARIES | | | | | | |
| 6102 | F.T. REGULAR-WAGES & SALARIES | 442,893 | 480,811 | 531,530 | 507,044 | 532,244 |
| 6103 | FULL TIME-REGULAR-OVERTIME | 1,473 | 636 | 1,124 | 1,000 | 1,000 |
| 6105 | TEMPORARY-WAGES & SALARIES | 81,848 | 84,951 | 78,428 | 105,345 | 103,967 |
| TOTAL WAGES AND SALARIES | | 526,214 | 566,397 | 611,082 | 613,389 | 637,211 |
| EMPLOYER CONTRIBUTIONS | | | | | | |
| 6121 | PERA CONTRIBUTIONS | 36,032 | 38,929 | 40,833 | 39,288 | 41,245 |
| 6122 | FICA/MEDICARE CONTRIBUTIONS | 41,674 | 43,517 | 46,849 | 46,924 | 48,747 |
| 6131 | GROUP INSURANCE | 58,169 | 52,317 | 68,971 | 68,503 | 73,845 |
| 6133 | WORKERS COMP INSURANCE PREMIUM | 11,653 | 17,186 | 26,663 | 23,173 | 30,299 |
| TOTAL EMPLOYER CONTRIBUTIONS | | 147,528 | 151,949 | 183,316 | 177,888 | 194,136 |
| Total PERSONNEL SERVICES | | 673,742 | 718,347 | 794,399 | 791,277 | 831,347 |
| SUPPLIES | | | | | | |
| OFFICE SUPPLIES | | | | | | |
| 6208 | MISCELLANEOUS OFFICE SUPPLIES | 731 | 828 | 501 | 500 | 600 |
| TOTAL OFFICE SUPPLIES | | 731 | 828 | 501 | 500 | 600 |
| OPERATING SUPPLIES | | | | | | |
| 6223 | GASOLINE | 14,996 | 14,469 | 18,633 | 17,000 | 19,000 |
| 6225 | DIESEL FUEL | 6,049 | 4,097 | 5,237 | 7,000 | 7,000 |
| 6229 | SHOP MATERIALS | 3,102 | 1,423 | 773 | 2,000 | 2,000 |
| 6231 | UNIFORMS & TURN-OUT GEAR | 3,369 | 2,918 | 4,287 | 3,500 | 4,000 |
| 6249 | MISCELLANEOUS OPERATING SUPPLY | 28,542 | 30,159 | 22,014 | 35,000 | 30,000 |
| TOTAL OPERATING SUPPLIES | | 56,058 | 53,066 | 50,943 | 64,500 | 62,000 |
| REPAIR AND MAINTENANCE SUPPLIES | | | | | | |
| 6257 | OTHER VEHICLE PARTS | 10,949 | 17,008 | 15,348 | 14,000 | 16,000 |
| 6265 | ASPHALT | 18,121 | 34,393 | 41,931 | 90,000 | 100,000 |
| 6269 | LANDSCAPE MATERIALS | 21,309 | 24,636 | 22,531 | 18,000 | 20,000 |
| 6268 | IRRIGATION SUPPLIES | - | 9,707 | 15,111 | 15,000 | 15,000 |
| TOTAL REPAIR AND MAINTENANCE SUPPLIES | | 50,379 | 85,745 | 94,921 | 137,000 | 151,000 |
| SMALL TOOLS AND MINOR EQUIPMENT | | | | | | |
| 6281 | SMALL TOOLS & MINOR EQUIPMENT | 3,030 | 1,298 | 1,878 | 2,500 | 2,500 |
| TOTAL SMALL TOOLS AND MINOR EQUIPMENT | | 3,030 | 1,298 | 1,878 | 2,500 | 2,500 |
| Total SUPPLIES | | 110,198 | 140,936 | 148,244 | 204,500 | 216,100 |
| OTHER SERVICES & CHARGES | | | | | | |
| PROFESSIONAL SERVICES | | | | | | |
| 6315 | MISCELLANEOUS PROFESSIONAL SER | 29,937 | 27,221 | 55,401 | 35,000 | 35,000 |
| TOTAL PROFESSIONAL SERVICES | | 29,937 | 27,221 | 55,401 | 35,000 | 35,000 |
| COMMUNICATION | | | | | | |
| 6321 | TELEPHONE | 784 | 784 | 784 | 800 | 800 |
| 6322 | POSTAGE | 216 | 81 | 194 | 100 | 100 |
| 6323 | CELLULAR PHONES | 2,864 | 3,561 | 4,325 | 3,500 | 3,500 |
| TOTAL COMMUNICATION | | 3,864 | 4,426 | 5,303 | 4,400 | 4,400 |

| | | | | | | |
|---|--------------------------------|----------------|------------------|------------------|------------------|------------------|
| EMPLOYEE REIMBURSEMENTS | | | | | | |
| 6331 | TRAVEL & LODGING | 356 | 356 | - | - | - |
| 6334 | MILEAGE REIMBURSEMENT | 294 | 294 | - | - | - |
| 6335 | TRAINING | 1,539 | 1,541 | 528 | 2,000 | 2,500 |
| TOTAL EMPLOYEE REIMBURSEMENTS | | 2,189 | 2,191 | 528 | 2,000 | 2,500 |
| ADVERTISING AND PUBLISHING | | | | | | |
| 6352 | GENERAL NOTICE & PUBLIC INFOR | - | - | - | - | - |
| TOTAL ADVERTISING AND PUBLISHING | | - | - | - | - | - |
| INSURANCE | | | | | | |
| 6361 | GENERAL LIABILITY/PROPERTY INS | 11,957 | 11,644 | 14,308 | 14,000 | 15,000 |
| TOTAL INSURANCE | | 11,957 | 11,644 | 14,308 | 14,000 | 15,000 |
| UTILITIES | | | | | | |
| 6371 | ELECTRIC UTILITIES | 25,475 | 24,906 | 24,672 | 24,000 | 24,000 |
| 6372 | WATER/IRRIGATION | 14,979 | 12,752 | 9,060 | 13,000 | 11,000 |
| 6373 | GAS | 3,031 | 3,035 | 3,902 | 4,000 | 4,000 |
| 6374 | REFUSE/RECYCLING | 2,787 | 3,912 | 3,812 | 3,000 | 3,800 |
| TOTAL UTILITIES | | 46,272 | 44,604 | 41,445 | 44,000 | 42,800 |
| REPAIRS AND MAINTENANCE - LABOR | | | | | | |
| 6381 | BUILDING & STRUCTURE REPAIR | 19,098 | 16,178 | 19,176 | 21,000 | 21,000 |
| 6382 | MACHINERY & EQUIPMENT REPAIR | 3,225 | 3,328 | 3,612 | 5,000 | 5,000 |
| 6388 | OTHER VEHICLE REPAIR | 3,557 | 4,357 | 4,470 | 4,000 | 4,500 |
| TOTAL REPAIRS AND MAINTENANCE - LABOR | | 25,880 | 23,864 | 27,259 | 30,000 | 30,500 |
| RENTALS | | | | | | |
| 6415 | OTHER EQUIPMENT RENTAL | 10,416 | 1,598 | 1,515 | 9,000 | 2,000 |
| 6416 | MACHINERY RENTAL | - | 63 | - | 500 | 300 |
| 6417 | UNIFORM RENTAL | 636 | 277 | 263 | 500 | 400 |
| TOTAL RENTALS | | 11,052 | 1,937 | 1,777 | 10,000 | 2,700 |
| DUES, SUBSCRIPTIONS, AND REGISTRATION FEES | | | | | | |
| 6451 | MEMBERSHIP DUES | 1,539 | 1,556 | 280 | 650 | 500 |
| TOTAL DUES, SUBSCRIPTIONS, AND REGISTRATION FEES | | 1,539 | 1,556 | 280 | 650 | 500 |
| CONTRACTED SERVICES | | | | | | |
| 6489 | OTHER CONTRACTED SERVICES | 58,092 | 112,982 | 104,607 | 95,000 | 85,000 |
| TOTAL CONTRACTED SERVICES | | 58,092 | 112,982 | 104,607 | 95,000 | 85,000 |
| Total OTHER SERVICES & CHARGES | | 190,782 | 230,425 | 250,907 | 235,050 | 218,400 |
| CAPITAL OUTLAY | | | | | | |
| CAPITAL OUTLAY | | | | | | |
| 6540 | HEAVY MACHINERY | - | - | 95,150 | - | 33,000 |
| 6580 | OTHER EQUIPMENT | 15,578 | - | - | 66,200 | 31,000 |
| TOTAL CAPITAL OUTLAY | | 15,578 | - | 95,150 | 66,200 | 64,000 |
| Total CAPITAL OUTLAY | | 15,578 | - | 95,150 | 66,200 | 64,000 |
| TOTAL EXPENDITURES & OTHER FINANCING | | 990,300 | 1,089,708 | 1,288,699 | 1,297,027 | 1,329,847 |

FUND GENERAL

DEPARTMENT: PARK & RECREATION

FUNCTION: PARKS AND RECREATION

| Business Unit | Object Account | Description | 2017 Actual | 2018 Actual | 2019 Adopted Budget | 2020 Proposed Budget |
|--------------------------|----------------|--------------------------------|------------------|------------------|---------------------|----------------------|
| 0452 | 6102 | F.T. REGULAR-WAGES & SALARIES | 415,089 | 531,530 | 507,044 | 532,244 |
| 0452 | 6103 | FULL TIME-REGULAR-OVERTIME | 636 | 1,124 | 1,000 | 1,000 |
| 0452 | 6104 | PART TIME-WAGES & SALARIES | 84,951 | 1,550 | | |
| 0452 | 6105 | TEMPORARY-WAGES & SALARIES | 84,951 | 78,428 | 105,345 | 103,967 |
| 0452 | 6121 | PERA CONTRIBUTIONS | 33,765 | 40,833 | 39,288 | 41,245 |
| 0452 | 6122 | FICA/MEDICARE CONTRIBUTIONS | 38,605 | 46,849 | 46,924 | 48,747 |
| 0452 | 6131 | GROUP INSURANCE | 48,092 | 68,971 | 68,503 | 73,845 |
| 0452 | 6133 | WORKERS COMP INSURANCE PREMIUM | 16,898 | 26,663 | 23,173 | 30,299 |
| 0452 | 6208 | MISCELLANEOUS OFFICE SUPPLIES | 807 | 501 | 500 | 600 |
| 0452 | 6223 | GASOLINE | 14,469 | 18,633 | 17,000 | 19,000 |
| 0452 | 6225 | DIESEL FUEL | 4,097 | 5,237 | 7,000 | 7,000 |
| 0452 | 6229 | SHOP MATERIALS | 1,423 | 773 | 2,000 | 2,000 |
| 0452 | 6231 | UNIFORMS & TURN-OUT GEAR | 2,918 | 4,287 | 3,500 | 4,000 |
| 0452 | 6249 | MISCELLANEOUS OPERATING SUPPLY | 30,159 | 22,014 | 35,000 | 30,000 |
| 0452 | 6257 | OTHER VEHICLE PARTS | 17,008 | 15,348 | 14,000 | 16,000 |
| 0452 | 6265 | ASPHALT | 34,393 | 41,931 | 90,000 | 100,000 |
| 0452 | 6268 | IRRIGATION SUPPLIES | 9,707 | 15,111 | 15,000 | 15,000 |
| 0452 | 6269 | LANDSCAPE MATERIALS | 24,636 | 22,531 | 18,000 | 20,000 |
| 0452 | 6281 | SMALL TOOLS & MINOR EQUIPMENT | 1,298 | 1,878 | 2,500 | 2,500 |
| 0452 | 6315 | MISCELLANEOUS PROFESSIONAL SER | 27,221 | 55,401 | 35,000 | 35,000 |
| 0452 | 6321 | TELEPHONE | 784 | 784 | 800 | 800 |
| 0452 | 6322 | POSTAGE | 81 | 194 | 100 | 100 |
| 0452 | 6323 | CELLULAR PHONES | 3,561 | 4,325 | 3,500 | 3,500 |
| 0452 | 6335 | TRAINING | 1,225 | 528 | 2,000 | 2,500 |
| 0452 | 6361 | GENERAL LIABILITY/PROPERTY INS | 11,644 | 14,308 | 14,000 | 15,000 |
| 0452 | 6371 | ELECTRIC UTILITIES | 24,906 | 24,672 | 24,000 | 24,000 |
| 0452 | 6372 | WATER/IRRIGATION | 12,752 | 9,060 | 13,000 | 11,000 |
| 0452 | 6373 | GAS | 3,035 | 3,902 | 4,000 | 4,000 |
| 0452 | 6374 | REFUSE/RECYCLING | 3,912 | 3,812 | 3,000 | 3,800 |
| 0452 | 6381 | BUILDING & STRUCTURE REPAIR | 16,178 | 19,176 | 21,000 | 21,000 |
| 0452 | 6382 | MACHINERY & EQUIPMENT REPAIR | 3,328 | 3,612 | 5,000 | 5,000 |
| 0452 | 6388 | OTHER VEHICLE REPAIR | 4,357 | 4,470 | 4,000 | 4,500 |
| 0452 | 6415 | OTHER EQUIPMENT RENTAL | 1,598 | 1,515 | 9,000 | 2,000 |
| 0452 | 6416 | MACHINERY RENTAL | 63 | - | 500 | 300 |
| 0452 | 6417 | UNIFORM RENTAL | 277 | 263 | 500 | 400 |
| 0452 | 6451 | MEMBERSHIP DUES | 651 | 280 | 650 | 500 |
| 0452 | 6489 | OTHER CONTRACTED SERVICES | 99,982 | 89,607 | 75,000 | 85,000 |
| 0452 | 6540 | HEAVY MACHINERY | - | 95,150 | | 33,000 |
| 0452 | 6550 | MOTOR VEHICLES | - | 17,298 | | - |
| 0452 | 6580 | OTHER EQUIPMENT | - | | 66,200 | 31,000 |
| Total Expenditure | | | 1,079,455 | 1,292,547 | 1,277,027 | 1,329,847 |

PERSONNEL COMPLEMENT

| | | | | |
|--|--------------|--------------|--------------|--------------|
| Park Maintenance Worker | 4.00 | 5.00 | 4.00 | 4.00 |
| Utilities Maintenance Worker (Enterprise Funded) | 3.00 | 3.00 | 3.00 | 3.00 |
| Utilities Supervisor (Enterprise Funded) | 1.00 | 1.00 | 1.00 | 1.00 |
| Parks/Assistant PW Superintendent | 1.00 | 1.00 | 1.00 | 1.00 |
| Park Supervisor | 1.00 | 1.00 | 1.00 | 1.00 |
| Parks Lead Worker | - | - | 1.00 | 1.00 |
| Recreation Specialist | - | - | 0.50 | 0.50 |
| Temporary - Parks | 2.47 | 3.62 | 3.62 | 3.62 |
| Parks Intern | 0.50 | 0.34 | 0.34 | 0.34 |
| | <u>12.97</u> | <u>14.96</u> | <u>15.46</u> | <u>15.46</u> |

65406550 Heavy Machinery

| | | | | |
|---------------------------------------|---|---------------|---|---------------|
| 3/4 ton 4/4 Truck | | | | 33,000 |
| 3/4 Ton 4/4 Truck with plow equipment | - | 36,580 | - | - |
| 1-ton truck with plow equipment | - | 58,570 | - | - |
| | - | <u>95,150</u> | - | <u>33,000</u> |

6580 Other Equipment

| | | | | |
|--|---|---------------|---------------|----------------|
| ATV Athletic Field Maintenance Machine | - | 17,298 | - | - |
| Kubota Tractor Attachment | | | | 31,000 |
| Large Area Mower | | | | 92,000 |
| 3-Zero-Turn Mowers | - | - | 32,400 | |
| Chipper | - | - | 33,800 | |
| | - | <u>17,298</u> | <u>66,200</u> | <u>123,000</u> |

DESCRIPTION OF SERVICES:

The Park and Recreation Department is responsible for the maintenance of all city parks and facilities. These parks and facilities include playgrounds, shelters, ballfields, trails, public grounds and streetscapes.

BUDGET HIGHLIGHTS

- Asphalt: Additional \$50,000 to maintain trails (Capital Maintenance Fund funded)
- Capital Equipment: Kubota Tractor Attachment - New Item - \$31,000
- Capital Equipment: Replace Large Area Mower - \$92,000

GOALS OF CURRENT YEAR BUDGET:

- Begin implementation of new trail maintenance policy developed in 2015
- Continue to coordinate trail, sidewalk, parking lot and rink snow removal with city-wide snow plowing for
- Continue to work year-round with the athletic associations in the provision of youth recreation
- Complete a citizen survey to identify community need for recreation programming
- Following the conclusion of the 2018 comprehensive plan update and master park planning endeavor begin implementing the park and trail plan objectives
- Continue organizing a Master Park and Trail Plan, including cost estimates for the emerging future vision

Performance Measurements:

| | 2017 Actual | 2018 Estimate | 2019 Projected |
|--------------------------------------|-------------|---------------|----------------|
| Number of City Parks | 23 | 23 | 23 |
| Number of Athletic Fields Maintained | 42 | 42 | 42 |
| Number of Playgrounds Maintained | 17 | 17 | 17 |
| Miles of Trails Maintained | 39.5 | 41 | 41 |
| Total Acreage Mowed | 121.5 | 123 | 123 |

FUND GENERAL

DEPARTMENT: COMMUNITY PROGRAMS
 FUNCTION: PARKS AND RECREATION

| Business Unit | Object Account | Description | 2017 Actual | 2018 Actual | 2019 Adopted Budget | 2020 Proposed Budget |
|--------------------------|----------------|---------------------------|---------------|---------------|---------------------|----------------------|
| 0455 | 6489 | OTHER CONTRACTED SERVICES | 13,000 | 15,000 | 20,000 | - |
| Total Expenditure | | | 13,000 | 15,000 | 20,000 | - |

6489 Other Contracted Services

| | | | | |
|---|--------|--------|--------|---|
| Alexandra House (Gambling Funds) | 5,000 | 5,000 | 10,000 | - |
| Family Promise Donation | 3,000 | - | - | - |
| Ramsey Foundation - Draw Park Events (Gambling Funds) | 5,000 | 10,000 | 10,000 | - |
| | 13,000 | 15,000 | 20,000 | - |

DESCRIPTION OF SERVICES:

The Community Programs budget provides funding for those organizations that provide programs and support to Ramsey residents in need.

BUDGET HIGHLIGHTS

- No major changes

GOALS OF CURRENT YEAR BUDGET:

- Increase citizens knowledge of programs offered

Performance Measurements:

| | 2017 Actual | 2018 Estimate | 2019 Projected |
|--|-------------|---------------|----------------|
| Average Number of People at Concert Events at Draw | 205 | 300 | 500 |
| Number of Services Provided - Alexandra House | 1616 | 1648 | 1680 |

FUND GENERAL

DEPARTMENT:

ENVIRONMENTAL SERVICES

FUNCTION:

PARKS AND RECREATION

DON'T USE

| Business Unit | Object Account | Description | 2015 Actual | 2016 Actual | 2017 Adopted Budget |
|--------------------------|----------------|--------------------------------|---------------|---------------|---------------------|
| 0461 | 6102 | F.T. REGULAR-WAGES & SALARIES | 65,722 | 62,603 | |
| 0461 | 6121 | PERA CONTRIBUTIONS | 5,164 | 4,587 | |
| 0461 | 6122 | FICA/MEDICARE CONTRIBUTIONS | 4,912 | 4,381 | |
| 0461 | 6131 | GROUP INSURANCE | 4,225 | 4,379 | |
| 0461 | 6133 | WORKERS COMP INSURANCE PREMIUM | 288 | 276 | |
| 0461 | 6208 | MISCELLANEOUS OFFICE SUPPLIES | 21 | 12 | |
| 0461 | 6231 | UNIFORMS & TURN-OUT GEAR | - | - | |
| 0461 | 6249 | MISCELLANEOUS OPERATING SUPPLY | - | 140 | |
| 0461 | 6281 | SMALL TOOLS & MINOR EQUIPMENT | - | - | |
| 0461 | 6315 | MISCELLANEOUS PROFESSIONAL SER | - | 182 | |
| 0461 | 6321 | TELEPHONE | - | - | |
| 0461 | 6322 | POSTAGE | - | - | |
| 0461 | 6331 | TRAVEL & LODGING | 356 | 212 | |
| 0461 | 6334 | MILEAGE REIMBURSEMENT | 294 | 29 | |
| 0461 | 6335 | TRAINING | 316 | 565 | |
| 0461 | 6352 | GENERAL NOTICE & PUBLIC INFOR | - | - | |
| 0461 | 6361 | GENERAL LIABILITY/PROPERTY INS | 919 | - | |
| 0461 | 6451 | MEMBERSHIP DUES | 905 | 776 | |
| Total Expenditure | | | 83,122 | 78,142 | |

DESCRIPTION OF SERVICES:

The Environmental Services Department is responsible for promoting environmental awareness and conservation practice by citizens by advising the City Council on policy issues, review of new development proposals, communication and education.

GOALS OF CURRENT YEAR BUDGET:

- Assist in development review process related to natural resources.
- Complete update to natural resource component of the Comprehensive Plan.
- Complete communication plan for water resources.
- Improve review process for avoiding wetland impacts.
-
-

FUND GENERAL

DEPARTMENT: EXPENDITURE RESERVE
 FUNCTION: MISCELLANEOUS/CONTINGENCY

| Business Unit | Object Account | Description | 2017 Actual | 2018 Actual | 2019 Adopted Budget | 2020 Proposed Budget |
|--------------------------|----------------|--------------------------------|----------------|----------------|---------------------|----------------------|
| 0892 | 6105 | TEMPORARY-WAGES & SALARIES | - | - | - | - |
| 0892 | 6315 | MISCELLANEOUS PROFESSIONAL SER | - | - | 25,000 | 15,000 |
| 0892 | 6603 | OTHER L.T. OBLIGATION PRINCIPA | 75,892 | 119,455 | 106,373 | 106,373 |
| 0892 | 6820 | OPERATING TRANSFERS TO OTHER F | 606,393 | 643,832 | | |
| Total Expenditure | | | 682,284 | 763,287 | 131,373 | 121,373 |

6105 Temporary Wages & Salaries

| | | | | |
|--|--------|---------|---------|---------|
| Presidential Primary Election | - | - | - | 10,000 |
| Health Insurance Increases | - | - | - | - |
| | - | - | - | 10,000 |
| Muni Center Internal Loan (Sewer Fund) | 14,039 | 13,082 | - | - |
| Bury Carlson Internal Loan (PIR Fund)* | - | 44,520 | 44,520 | 44,520 |
| Minicipal Center debt transfer interfund | 61,853 | 61,853 | 61,853 | 61,853 |
| | 75,892 | 119,455 | 106,373 | 106,373 |

*Coded directly against property tax when collected

6820 Transfers to Other Funds

| | | | | |
|-------------------------|---------|---|---|---|
| Excess Revenue Transfer | 606,393 | - | - | - |
| | - | - | - | - |
| | 606,393 | - | - | - |

DESCRIPTION OF SERVICES:

The Contingency budget is to be used for unforeseen expenditures or for anticipated expenditures of uncertain amounts.

BUDGET HIGHLIGHTS

- No Major Changes

GOALS OF CURRENT YEAR BUDGET:

- Minimize unbudgeted/unallocated expenses

Let
Blank

FUND

ECONOMIC DEVELOPMENT AUTHORITY

DEPARTMENT:

N/A

FUNCTION:

N/A

| Business Unit | Object Account | Description | 2017 Actual | 2018 Actual | 2019 Adopted Budget | 2020 Requested Budget |
|----------------------|----------------|------------------------------|----------------|----------------|---------------------|-----------------------|
| 9230 | 4011 | CURRENT-AD VALOREM TAXES | 92,287 | 84,583 | 101,663 | 91,413 |
| 9230 | 4012 | DELINQUENT-AD VALOREM TAXES | 467 | 919 | - | |
| 9230 | 4014 | FISCAL DISPARITIES | 10,591 | 18,824 | - | |
| 9230 | 4273 | OTHER STATE GRANTS & AIDS | | - | - | |
| 9230 | 4609 | OTHER MISCELLANEOUS REVENUES | 53,544 | 3,816 | - | |
| 9230 | 4701 | INTEREST ON INVESTMENTS | 11,899 | 16,059 | 7,500 | 7,500 |
| 9230 | 4901 | TRANSFER IN FROM OTHER FUNDS | 9,355 | - | - | |
| Total Revenue | | | 178,142 | 124,202 | 109,163 | 98,913 |

| Business Unit | Object Account | Description | 2017 Actual | 2018 Actual | 2019 Adopted Budget | 2020 Requested Budget |
|--------------------------|----------------|--------------------------------|----------------|---------------|---------------------|-----------------------|
| 9230 | 6102 | F.T. REGULAR-WAGES & SALARIES | - | - | - | |
| 9230 | 6105 | TEMPORARY-WAGES & SALARIES | 1,205 | 1,435 | 2,000 | 2,000 |
| 9230 | 6121 | PERA CONTRIBUTIONS | - | - | - | |
| 9230 | 6122 | FICA/MEDICARE CONTRIBUTIONS | 82 | 120 | 153 | 153 |
| 9230 | 6131 | GROUP INSURANCE | - | - | - | |
| 9230 | 6133 | WORKERS COMP INSURANCE PREMIUM | 4 | 7 | 10 | 10 |
| 0130 | 6246 | MARKETING | 6,495 | 4,150 | 30,000 | 30,000 |
| 9230 | 6249 | MISCELLANEOUS OPERATING SUPPLY | 13,307 | 15,261 | 19,000 | 19,000 |
| 9230 | 6304 | LEGAL FEES | - | - | - | |
| 9230 | 6315 | MISCELLANEOUS PROFESSIONAL SER | 60,658 | 27,889 | 53,000 | 43,000 |
| 9230 | 6322 | POSTAGE | 71 | - | - | |
| 9230 | 6323 | CELLULAR PHONES | - | - | - | |
| 9230 | 6331 | TRAVEL & LODGING | 126 | 347 | 1,000 | 1,000 |
| 9230 | 6335 | TRAINING | 89 | 511 | 1,000 | 1,000 |
| 9230 | 6361 | GENERAL LIABILITY/PROPERTY INS | 822 | 511 | 1,000 | 750 |
| 9230 | 6371 | ELECTRIC UTILITIES | - | - | - | |
| 9230 | 6439 | OTHER MISCELLANEOUS | 206,910 | - | - | - |
| 9230 | 6451 | MEMBERSHIP DUES | 1,370 | 1,370 | 2,000 | 2,000 |
| 9230 | 6452 | SUBSCRIPTIONS | - | - | - | - |
| Total Expenditure | | | 291,140 | 51,601 | 109,163 | 98,913 |

DESCRIPTION OF SERVICES:

The primary objective of the Economic Development Authority is to aid, assist and promote the growth and expansion of commercial, retail and industrial development in the City of Ramsey.

GOALS OF CURRENT YEAR BUDGET:

- Enhance Business Retention and Expansion Program
- Increase number of jobs
- Increase retail base
- Reduce the amount of land owned by City for development

| | 2016 | 2017 | 2018 | 2019 |
|-------------------------------------|-------|-------|------|-------|
| Sale of ALL City owned land (acres) | 32.87 | 3 | 8 | 3 |
| Employment | 6521 | 6,758 | 6900 | 7,100 |
| Unemployment Rates | 3.5% | 3.10% | 3.5% | 3.50% |

5-Year Staffing Requests Summary: 2020-2024

No Ranking Order. - Does not include position reclasses as no change in FTE

| Budget Year | Department | Position Request | Justification: Major Strategic Area | Annual Salary & Benefits | 2020 | 2021 | 2022 | 2023 | 2024 | 5 Year Totals |
|-------------|----------------|------------------------------------|---|--------------------------|------|-----------|------------|------------|------------|---------------|
| 2021 | Administration | .725 FTE Administrative Assistant | Provide general administrative support in Administrative Services allocating additional staff at the front desk, special projects, etc. This position will relieve experienced staff to provide assistance to the City Administrator and others. | \$ 39,490 | | \$ 39,490 | \$ 42,605 | \$ 45,860 | \$ 49,263 | \$ 177,218 |
| 2021 | Police | .627 FTE Police Records Technician | This position is the primary contact for customer service requests of the the police department office. The Police Records Technician processes and provides police reports to other criminal justice partners, insurance companies, and the public while complying with the MGDPA and other regulatory restrictions. The position compiles police statistical information/analysis and the duplication/dissemination of police squad videos. | \$ 32,750 | | \$ 32,750 | \$ 35,334 | \$ 38,033 | \$ 40,855 | \$ 146,972 |
| 2021 | Police | 1 FTE Patrol Officer | Assigned to patrol to continue level of basic services. Based on estimated growth and calls for service. Strategic Goals: Improve & maintain safety of community, create a strong positive image and enhance customer service. | \$ 87,102 | | \$ 87,102 | \$ 100,714 | \$ 115,016 | \$ 121,489 | \$ 424,321 |

| Budget Year | Department | Position Request | Justification: Major Strategic Area | Annual Salary & Benefits | 2020 | 2021 | 2022 | 2023 | 2024 | 5 Year Totals |
|-------------|--------------|-------------------------------|--|--------------------------|------|-----------|------------|------------|------------|---------------|
| 2021 | Fire | 1 FTE Firefighter/Inspector | With exception of the position authorized in 2019 (if approved) Fire Department staffing levels have not increased since 2004. Since that time, there have been increases in calls for service and city growth with the addition of residential/commercial properties. This position will assist with the City's strategic initiative of improving the safety of the community and also gain personnel credit to ultimately lower the ISO classification rating. This position will be responsible for responding to calls for service as a firefighter and conducting code compliance inspections and performing preplanning activities. This position will also be responsible for developing and implementing life safety education programs. This work will include preparing and presenting fire prevention and fire safety education programs, initiating and maintaining partnerships and communications with schools, community groups and businesses; developing brochures and educational materials for public distribution. | \$ 97,638 | | | | | | |
| | | | | | | \$ 97,638 | \$ 104,971 | \$ 112,637 | \$ 120,063 | \$ 435,309 |
| 2021 | Public Works | 1 FTE Park Maintenance Worker | Demand exists for more park maintenance activities, as well as snow removal activity to remain within acceptable levels of service. Strategic Goals: Improve & maintain safety, create positive image and enhance customer service. | \$ 74,095 | | | | | | |
| | | | | | | \$ 74,095 | \$ 79,575 | \$ 85,306 | \$ 91,300 | \$ 330,276 |
| 2021 | Bldg | 1 FTE Building Inspector | Average building permit levels continue to grow as population, household and employment continues to grow. The City currently maintains a balance of City and Contracted employees. Forecasted levels of permits circa 2021 will make it more cost effective to hire versus contract for inspections. Primary roles and duties include plan review, inspections and code enforcement. | \$ 90,116 | | | | | | |
| | | | | | | \$ 90,116 | \$ 96,861 | \$ 103,412 | \$ 111,286 | \$ 401,675 |

| Budget Year | Department | Position Request | Justification: Major Strategic Area | Annual Salary & Benefits | 2020 | 2021 | 2022 | 2023 | 2024 | 5 Year Totals |
|-------------|----------------------|---------------------------------------|--|--------------------------|------|------|-----------|------------|------------|---------------|
| 2022 | Data Processing (IT) | 1 FTE IT Support Tech | Technology continues to be added, and related demands continue to increase in supporting more critical systems and hardware. Need to provide proactive support, replacement, planning and training. Duties include, but not limited to: provide all levels of technical assistance and maintenance support for PC's, laptops, printers, business apps and other office equipment of the city. Assist with servers. | \$ 29,546 | | | \$ 29,546 | \$ 31,877 | \$ 34,313 | \$ 95,736 |
| 2022 | Police | 1 FTE Patrol Officer | Assigned to patrol to continue level of basic services. Based on estimated growth and calls for service. Strategic Goals: Improve & maintain safety of community, create a strong positive image and enhance customer service. | \$ 89,782 | | | \$ 89,782 | \$ 103,783 | \$ 118,493 | \$ 312,058 |
| 2022 | Public Works | 1 FTE Street Maintenance | Demand exists for more street maintenance activities, as well as snow removal activity to remain within acceptable levels of service. Strategic Goals: Improve & maintain safety, create positive image and enhance customer service. | \$ 76,415 | | | \$ 76,415 | \$ 82,060 | \$ 87,963 | \$ 246,438 |
| 2023 | Police | 1 FTE Patrol Officer | Assigned to patrol to continue level of basic services. Based on estimated growth and calls for service. Strategic Goals: Improve & maintain safety of community, create a strong positive image and enhance customer service. | \$ 92,548 | | | | \$ 92,548 | \$ 106,949 | \$ 199,497 |
| 2023 | Public Works | 1 FTE Public Works Street Maintenance | Demand exists for more street maintenance activities, as well as snow removal activity to remain within acceptable levels of service. Strategic Goals: Improve & maintain safety, create positive image and enhance customer service. | \$ 78,816 | | | | \$ 78,816 | \$ 82,404 | \$ 161,220 |

| Budget Year | Department | Position Request | Justification: Major Strategic Area | Annual Salary & Benefits |
|-------------|----------------|-----------------------------------|---|--------------------------|
| 2023 | Administration | .725 FTE Administrative Assistant | Provide general administrative support in Administrative Services to keep pace with the anticipated workload as the city grows. | \$ 41,692 |

| | 2020 | 2021 | 2022 | 2023 | 2024 | 5 Year Totals |
|------------------|------|------------|------------|------------|--------------|---------------|
| Yearly Totals \$ | - | \$ 421,191 | \$ 655,803 | \$ 931,040 | \$ 1,009,359 | \$ 3,017,393 |

BUDGET ASSUMPTIONS:

2020: 3.00% COLA; 2021-2024: 2.75% COLA. Health Insurance-All FTE's Budgeted with Single Insurance

| GENERAL FUND: | |
|---|---------|
| ADDITIONAL STAFFING (Salary & Benefits) REQUESTED BY YEAR: | |
| 2020 | - |
| 2021 | 347,096 |
| 2022 | 195,743 |
| 2023 | 213,056 |
| 2024 | 41,692 |

| GENERAL FUND: | | TOTAL ANNUAL | ADD'L STAFF |
|---------------------|-----------|-------------------|---------------------|
| ADDITIONAL STAFFING | | SALARY & BENEFITS | % Budget |
| CUMULATIVE TOTALS | | YEAR | Personnel Services |
| \$ | - | 2020 | \$ 8,947,160 0.00% |
| \$ | 421,191 | 2021 | \$ 9,760,506 4.32% |
| \$ | 655,803 | 2022 | \$ 10,379,451 6.32% |
| \$ | 931,040 | 2023 | \$ 10,968,231 8.49% |
| \$ | 1,009,359 | 2024 | \$ 11,408,269 8.85% |
| \$ | 3,017,393 | | |

| ITEM # | COST CNTR | DESCRIPTION | ESTIMATED PURCHASE PRICE | 2020 Capital USEFUL LIFE | TOTAL OF PURCH PRC | NOTES | OTHER FUND AVAILABLE 12/31/XX | Net 2020 FUNDING REQUIRED |
|---|-----------|--|--------------------------|--------------------------|--------------------|-------------------------------|-------------------------------|---------------------------|
| 2020 CAPITAL OUTLAY | | | | | | | | |
| POLICE PROTECTION #211 | | | | | | | | |
| 6550 | 211 | Replace Lincoln MKZ (Seized) | 30,000.00 | 4 | 30,000.00 | Replace #376 -2007 Lincoln | | 30,000.00 |
| 6580 | 211 | Replace ATV | 12,000.00 | 10 | 12,000.00 | Replace 2004 Polaris | | 12,000.00 |
| Total Police Protection #211 | | | 42,000.00 | | 42,000.00 | | 0.00 | 42,000.00 |
| FIRE #220 | | | | | | | | |
| 6540 | 220 | Replace Fire Engine 11(2 Year Funding) | 325,000.00 | 20 | 325,000.00 | Replace #556-1999 HME | | 325,000.00 |
| 6550 | 220 | Replace Fire Prevention Vehicle | 40,000.00 | 20 | 40,000.00 | Replace #386 -2008 Chev Tahoe | | 40,000.00 |
| Total Fire #220 | | | 365,000.00 | | 365,000.00 | | 0.00 | 365,000.00 |
| PARK & RECREATION #452 | | | | | | | | |
| 6580 | 452 | New attachment for Kubota Tractor | 31,000.00 | 12 | 31,000.00 | | | 31,000.00 |
| 6550 | 452 | Replace 3/4 Ton Truck | 38,000.00 | 12 | 38,000.00 | Replace #664-2007 Chevy | 5,000.00 | 33,000.00 |
| 6550 | 601/602 | Replace 3/4 Ton Truck | 43,000.00 | 15 | 43,000.00 | Replace #667-2007 Chevy | 43,000.00 | 0.00 |
| Total Park & Recreation #452 | | | 112,000.00 | | 112,000.00 | | 48,000.00 | 64,000.00 |
| TOTAL GENERAL FUND - 2020 | | | 519,000.00 | | 519,000.00 | | 48,000.00 | 471,000.00 |

| ITEM # | COST CNTR | DESCRIPTION | ESTIMATED PURCHASE PRICE | 2021 Capital USEFUL LIFE | TOTAL OF PURCH PRC | NOTES | OTHER FUND AVAILABLE 12/31/XX | Net 2021 FUNDING REQUIRED |
|---|-----------|--|--------------------------|-----------------------------|---------------------|-----------------------------------|-------------------------------|---------------------------|
| 2021 CAPITAL OUTLAY | | | | | | | | |
| Data Processing #192 | | | | | | | | |
| 6585 | 192 | Replace Police Copier - File Room | 14,000.00 | 8 | 14,000.00 | | 0.00 | 14,000.00 |
| 6585 | 192 | Replace Police Copier - Patrol Room | 10,000.00 | 8 | 10,000.00 | | 0.00 | 10,000.00 |
| Total Data Processing #192 | | | 24,000.00 | | 24,000.00 | | 0.00 | 24,000.00 |
| POLICE PROTECTION #211 | | | | | | | | |
| 6550 | 211 | Replace Tahoe | 37,000.00 | 4 | 37,000.00 | Replace #361-2016 Chev Tahoe | | 37,000.00 |
| 6550 | 211 | Replace Malibu police admin veh | 31,500.00 | 7 | 31,500.00 | Replace #334 - 2013 Chevy Malibu | | 31,500.00 |
| Total Police Protection #211 | | | 68,500.00 | | 68,500.00 | | 0.00 | 68,500.00 |
| FIRE #220 | | | | | | | | |
| 6540 | 220 | Replace Fire Engine 11(2 Year Funding) | 325,000.00 | 20 | 325,000.00 | Replace #556-1999 HME | | 325,000.00 |
| Total Fire #220 | | | 325,000.00 | | 325,000.00 | | 0.00 | 325,000.00 |
| PUBLIC WORKS #311 | | | | | | | | |
| 6540 | 311 | Replace 1-Ton Truck | 68,000.00 | 15 | 68,000.00 | Replace #675-2010 Chevy Silverad | 5,000.00 | 63,000.00 |
| 6540 | 311 | Replace Snowplow Truck | 196,000.00 | 15 | 196,000.00 | Replace #644-2005 International | 12,500.00 | 183,500.00 |
| 6550 | 311 | Replace 3/4 ton pickup | 35,000.00 | 12 | 35,000.00 | Replace #654-2006 Ford F250 | 4,000.00 | 31,000.00 |
| 6580 | 311 | Replace Tool Cat | 54,000.00 | 10 | 54,000.00 | Replace #645 2004 Tool Cat | | 54,000.00 |
| 6580 | 311 | Replace Sidewalk Machine | 99,000.00 | 15 | 99,000.00 | Replace #655-2005 Trackless | 2,000.00 | 97,000.00 |
| 6580 | 311 | Replace Skid Steer | 56,000.00 | 10 | 56,000.00 | Replace #671 - 2008 Bobcat Skidst | 5,000.00 | 51,000.00 |
| Total Public Works #311 | | | 508,000.00 | | 508,000.00 | | 28,500.00 | 479,500.00 |
| PARK & RECREATION #452 | | | | | | | | |
| 6550 | 452 | Replace 1/2 ton pickup | 32,000.00 | 12 | 32,000.00 | Replace #665-2007 Chevy | 5,000.00 | 27,000.00 |
| 6580 | 452 | Replace Bison Trailer | 9,200.00 | 7 | 9,200.00 | Replace #648 - 2006 Bison Trailer | | 9,200.00 |
| 6580 | 452 | Replace Large Area Mower | 102,000.00 | 7 | 102,000.00 | Replace #679 -2013 Toro | 10,000.00 | 92,000.00 |
| 6580 | 452 | Replace John Deere Mower | 25,000.00 | 12 | 25,000.00 | Replace #635- 2001 John Deere | 0.00 | 25,000.00 |
| Total Park & Recreation #452 | | | 168,200.00 | | 168,200.00 | | 15,000.00 | 153,200.00 |
| TOTAL GENERAL FUND - 2021 | | | 1,093,700.00 | | 1,093,700.00 | | 43,500.00 | 1,050,200.00 |

| ITEM # | COST CNTR | DESCRIPTION | ESTIMATED PURCHASE PRICE | 2022 Capital USEFUL LIFE | TOTAL OF PURCH PRC | NOTES | OTHER FUND AVAILABLE 12/31/XX | Net 2022 FUNDING REQUIRED |
|----------------------------------|-----------|--|--------------------------|-----------------------------|--------------------|---------------------------------|-------------------------------|---------------------------|
| 2022 CAPITAL OUTLAY | | | | | | | | |
| Data Processing #192 | | | | | | | | |
| 6585 | 192 | Replace Universal Power Supply | 30,000.00 | 15 | 30,000.00 | | | 30,000.00 |
| Total Data Processing #192 | | | 30,000.00 | | 30,000.00 | | 0.00 | 30,000.00 |
| Government Buildings #194 | | | | | | | | |
| 6580 | 194 | Replace Maintenance Utility Tractor | 55,000.00 | 40 | 55,000.00 | Replace #409 - 2000 Holder Side | 0.00 | 55,000.00 |
| Total Government Buildings #194 | | | 55,000.00 | | 55,000.00 | | 0.00 | 55,000.00 |
| POLICE PROTECTION #211 | | | | | | | | |
| 6550 | 211 | Replace Tahoe | 37,000.00 | 3 | 37,000.00 | Replace 2017 #373 Chev Tahoe | | 37,000.00 |
| 6550 | 211 | Replace 2017 Ford Explorer | 32,000.00 | 7 | 32,000.00 | Replace 2017 #372 Ford Explorer | | 32,000.00 |
| 6550 | 211 | Replace 2016 Ford Explorer | 32,000.00 | 7 | 32,000.00 | Replace 2016 #351 Ford Explorer | | 32,000.00 |
| 6550 | 211 | Replace 2018 Taurus | 33,000.00 | 5 | 33,000.00 | Replace #383 - 2018 Ford Taurus | | 33,000.00 |
| 6550 | 211 | Replace 2018 Taurus | 33,000.00 | 5 | 33,000.00 | Replace #384- 2018 Ford Taurus | | 33,000.00 |
| Total Police Protection #211 | | | 167,000.00 | | 167,000.00 | | 0.00 | 167,000.00 |
| FIRE #220 | | | | | | | | |
| 6580 | 220 | Replace Extrication Tools R-11 | 50,000.00 | 15 | 50,000.00 | Replace 2009 tools | | 50,000.00 |
| Total Fire #220 | | | 50,000.00 | | 50,000.00 | | 0.00 | 50,000.00 |
| ENGINEERING #301 | | | | | | | | |
| 6550 | 301 | Replace Engr Vehicle with Chevy Impala | 27,000.00 | 12 | 27,000.00 | Replace #407 -2006 Chevy Impa | 3,000.00 | 24,000.00 |
| Total Engineering #301 | | | 27,000.00 | | 27,000.00 | | 3,000.00 | 24,000.00 |
| PUBLIC WORKS #311 | | | | | | | | |
| 6540 | 311 | Replace Tandem Axle Plow Truck | 230,000.00 | 15 | 230,000.00 | Replace #662-2007 Sterling | 12,000.00 | 218,000.00 |
| 6540 | 311 | Replace 1-Ton Truck | 68,000.00 | 15 | 68,000.00 | Replace #680-2013 Ford F350 | 6,000.00 | 62,000.00 |
| Total Public Works #311 | | | 298,000.00 | | 298,000.00 | | 18,000.00 | 280,000.00 |
| PARK & RECREATION #452 | | | | | | | | |
| 6540 | 452 | Replace 1- ton with plow | 68,000.00 | 12 | 68,000.00 | Replace #678-2012 Ford F350 | 6,000.00 | 62,000.00 |
| 6540 | 452 | Replace watering truck | 148,000.00 | 15 | 148,000.00 | Replace 669-2008 International | 80,000.00 | 68,000.00 |
| 6550 | 452 | Replace 3/4 ton pickup | 43,000.00 | 20 | 43,000.00 | Replace #674-2009 Ford F250 | 3,000.00 | 40,000.00 |
| Total Park & Recreation #452 | | | 259,000.00 | | 259,000.00 | | 89,000.00 | 170,000.00 |
| TOTAL GENERAL FUND - 2022 | | | 886,000.00 | | 886,000.00 | | 110,000.00 | 776,000.00 |

| ITEM # | COST CNTR | DESCRIPTION | ESTIMATED PURCHASE PRICE | 2023 Capital USEFUL LIFE | TOTAL OF PURCH PRC | NOTES | OTHER FUND AVAILABLE 12/31/XX | Net 2023 FUNDING REQUIRED |
|---|-----------|--------------------------------|--------------------------|-----------------------------|--------------------|--------------------------------|-------------------------------|---------------------------|
| 2023 CAPITAL OUTLAY | | | | | | | | |
| Data Processing #192 | | | | | | | | |
| 6580 | 192 | Replace Engineering Plotter | 10,000.00 | | 10,000.00 | | | 10,000.00 |
| Total Data Processing #192 | | | 10,000.00 | | 10,000.00 | | 0.00 | 10,000.00 |
| POLICE PROTECTION #211 | | | | | | | | |
| 6550 | 211 | Replace Tahoe | 42,500.00 | 3 | 42,500.00 | Replace #392 - 2019 Chev Tahoe | | 42,500.00 |
| 6550 | 211 | Replace Ford 150 Admin veh | 37,000.00 | 4 | 37,000.00 | Replace #359-2005 Ford F150 | | 37,000.00 |
| 6550 | 211 | Replace Explorer | 34,000.00 | 7 | 34,000.00 | Replace #394 2019 Ford Taurus | | 34,000.00 |
| 6550 | 211 | Replace Tahoe | 42,500.00 | 5 | 42,500.00 | Replace #395 -2019 Chev Tahoe | | 42,500.00 |
| Total Police Protection #211 | | | 156,000.00 | | 156,000.00 | | 0.00 | 156,000.00 |
| FIRE #220 | | | | | | | | |
| 6540 | 220 | Replace Tanker II | 312,000.00 | 25 | 312,000.00 | Replace #501-1994 General | 12,000.00 | 300,000.00 |
| Total Fire #220 | | | 312,000.00 | | 312,000.00 | | 12,000.00 | 300,000.00 |
| PUBLIC WORKS #311 | | | | | | | | |
| 6540 | 311 | Replace Tandem Axle Plow Truck | 230,000.00 | 15 | 230,000.00 | Replace #668-2007 Sterling | 12,000.00 | 218,000.00 |
| 6580 | 311 | Replace Tree Space | 52,000.00 | 15 | 52,000.00 | Replace 2004 tree spade | 0.00 | 52,000.00 |
| Total Public Works #311 | | | 282,000.00 | | 282,000.00 | | 12,000.00 | 270,000.00 |
| PARK & RECREATION #452 | | | | | | | | |
| 6540 | 452 | Replace 1- ton with plow | 68,000.00 | 12 | 68,000.00 | Replace #676 2010 Chevy Silv | 6,000.00 | 62,000.00 |
| Total Park & Recreation #452 | | | 68,000.00 | | 68,000.00 | | 6,000.00 | 62,000.00 |
| TOTAL GENERAL FUND - 2023 | | | 828,000.00 | | 828,000.00 | | 30,000.00 | 798,000.00 |

| ITEM # | COST CNTR | DESCRIPTION | ESTIMATED PURCHASE PRICE | USEFUL LIFE | TOTAL OF PURCH PRC | NOTES | OTHER FUND AVAILABLE 12/31/XX | Net 2024 FUNDING REQUIRED |
|---|-----------|---|--------------------------|-------------|--------------------|-----------------------------------|-------------------------------|---------------------------|
| 2024 CAPITAL OUTLAY | | | | | | | | |
| Data Processing #192 | | | | | | | | |
| 6580 | 192 | Replace Council Chambers/Fire/Park Ramp/PW Sw | 30,000.00 | | 30,000.00 | | | 30,000.00 |
| 6580 | 192 | Replace PW Utilities Switch | 7,000.00 | | 7,000.00 | | | 7,000.00 |
| Total Data Processing #192 | | | 37,000.00 | | 37,000.00 | | 0.00 | 37,000.00 |
| POLICE PROTECTION #211 | | | | | | | | |
| 6550 | 211 | Replace 2016 Chev Impala | 35,000.00 | 3 | 35,000.00 | Replace #366 2016 Chev Impala | | 35,000.00 |
| 6550 | 211 | Replace 2016 Chev Impala | 35,000.00 | 4 | 35,000.00 | Replace #367 2016 GMC Acadia | | 35,000.00 |
| 6550 | 211 | Replace 2017 Explorer | 32,000.00 | 7 | 32,000.00 | Replace #363 - 2017 Ford Explorer | | 32,000.00 |
| 6550 | 211 | Replace 2020 Tahoe | 41,000.00 | 5 | 41,000.00 | Replace 2020 Chev Tahoe | | 41,000.00 |
| 6550 | 211 | Replace 2020 Tahoe | 43,000.00 | 5 | 43,000.00 | Replace 2020 Chev Tahoe | | 43,000.00 |
| Total Police Protection #211 | | | 186,000.00 | | 186,000.00 | | 0.00 | 186,000.00 |
| FIRE #220 | | | | | | | | |
| 6550 | 220 | Replace Grass 11 | 48,000.00 | 20 | 48,000.00 | Replace #562 -2003 Ford F350 | 3,000.00 | 45,000.00 |
| 6550 | 220 | Replace Chief Vehicle | 55,000.00 | 7 | 55,000.00 | Replace #569 - 2017 Ford Exp | 5,000.00 | 50,000.00 |
| 6540 | 220 | Replace Rescue II | 85,000.00 | 20 | 85,000.00 | Replace #559 - 2004 Ford F55 | 5,000.00 | 80,000.00 |
| Total Fire #220 | | | 188,000.00 | | 188,000.00 | | 13,000.00 | 175,000.00 |
| PUBLIC WORKS #311 | | | | | | | | |
| Total Public Works #311 | | | 0.00 | | 0.00 | | 0.00 | 0.00 |
| PARK & RECREATION #452 | | | | | | | | |
| 6580 | 452 | Replace 3 Zero Turn Mowers | 52,500.00 | 5 | 52,500.00 | Replace 2019 Mowers 683-683 | 7,500.00 | 45,000.00 |
| Total Park & Recreation #452 | | | 52,500.00 | | 52,500.00 | | 7,500.00 | 45,000.00 |
| TOTAL GENERAL FUND - 2024 | | | 463,500.00 | | 463,500.00 | | 20,500.00 | 443,000.00 |

Annual Levy with Existing Debt and Possible Future Debt (items in red)

2020 Debt Service Levy

Bonded Debt-Levied

| | Levy Amount |
|--|------------------|
| 2013 Capital Equipment Certificates(2023 Last Year) | 66,073 * |
| 2014 Capital Equipment Certificates (2024 last year) | 99,380 |
| Muni Center (2031 last Year) | 1,117,813 |
| Fire Station #2 (2033 last year) | 262,358 * |
| 2015 Road Improvement Debt (2025 last year) | 28,542 * |
| 2016 Road Improvement Debt (2026 last year) | 66,377 * |
| 2017 Road Improvement Debt (2027 last year) | 48,878 * |
| 2018 Road Improvement Debt (2028 last year) | 57,466 * |
| Total Bonded Debt Levied | 1,746,887 |

*Levy amounts reduced by PIR fund & Funds on hand

2021 Debt Service Levy

Bonded Debt-Levied

| | Levy Amount |
|--|-------------------|
| 2013 Capital Equipment Certificates(2023 Last Year) | 74,366 |
| 2014 Capital Equipment Certificates (2024 last year) | 103,157 |
| PW Building (2041 last year)-Issued Fall 2020 | 216,648 ** |
| Muni Center (2031 last Year) | 1,177,013 |
| Fire Station #2 (2033 last year) | 283,933 |
| 2015 Road Improvement Debt (2025 last year) | 114,563 |
| 2016 Road Improvement Debt (2026 last year) | 150,490 |
| 2017 Road Improvement Debt (2027 last year) | 96,768 |
| 2018 Road Improvement Debt (2028 last year) | 112,637 |
| Total Bonded Debt Levied | 2,329,575 |

**Interest only until Muni Center comes off in Dec 2031

2022 Debt Service Levy

Bonded Debt-Levied

| | Levy Amount |
|--|-------------------|
| 2013 Capital Equipment Certificates(2023 Last Year) | 77,910 |
| 2014 Capital Equipment Certificates (2024 last year) | 101,173 |
| PW Building (2041 last year)-Issued Fall 2020 | 216,648 ** |
| 2021 Capital Equipment Certificates (2031 last year)Issued 2021 | 361,250 |
| Muni Center (2031 last Year) | 1,199,213 |
| Fire Station #2 (2033 last year) | 280,153 |
| 2015 Road Improvement Debt (2025 last year) | 117,293 |
| 2016 Road Improvement Debt (2026 last year) | 153,477 |
| 2017 Road Improvement Debt (2027 last year) | 95,781 |
| 2018 Road Improvement Debt (2028 last year) | 110,340 |
| 2021 Road Improvement Debt (2041 last year) | 181,169 |
| Total Bonded Debt Levied | 2,894,407 |

**Interest only until Muni Center comes off in Dec 2031

Annual Levy with Existing Debt and Possible Future Debt (items in red)

2023 Debt Service Levy

Bonded Debt-Levied

| | Levy Amount |
|---|-------------------|
| 2013 Capital Equipment Certificates (2023 Last Year) | 75,705 |
| 2014 Capital Equipment Certificates (2024 last year) | 104,438 |
| PW Building (2041 last year)-Issued Fall 2020 | 216,648 ** |
| 2021 Capital Equipment Certificates (2031 last year) Issued 2021 | 361,250 |
| Muni Center (2031 last Year) | 1,217,963 |
| Fire Station #2 (2033 last year) | 281,623 |
| 2015 Road Improvement Debt (2025 last year) | 114,668 |
| 2016 Road Improvement Debt (2026 last year) | 151,108 |
| 2017 Road Improvement Debt (2027 last year) | 94,558 |
| 2018 Road Improvement Debt (2028 last year) | 108,042 |
| 2021 Road Improvement Debt (2041 last year) | 181,169 |
| 2022 Road Improvement Debt (2042 last year) | 193,963 |
| Total Bonded Debt Levied | 3,101,135 |

**Interest only until Muni Center comes off in Dec 2031

2024 Debt Service Levy

Bonded Debt-Levied

| | Levy Amount |
|---|-------------------|
| 2014 Capital Equipment Certificates (2024 last year) | 102,094 |
| PW Building (2041 last year)-Issued Fall 2020 | 216,648 ** |
| 2021 Capital Equipment Certificates (2031 last year) Issued 2021 | 361,250 |
| Muni Center (2031 last Year) | 1,235,363 |
| Fire Station #2 (2033 last year) | 282,988 |
| 2015 Road Improvement Debt (2025 last year) | 117,293 |
| 2016 Road Improvement Debt (2026 last year) | 148,740 |
| 2017 Road Improvement Debt (2027 last year) | 93,335 |
| 2018 Road Improvement Debt (2028 last year) | 110,996 |
| 2021 Road Improvement Debt (2041 last year) | 181,169 |
| 2022 Road Improvement Debt (2042 last year) | 193,963 |
| 2023 Road Improvement Debt (2043 last year) | 207,382 |
| Total Bonded Debt Levied | 3,251,221 |

**Interest only until Muni Center comes off in Dec 2031

CALCULATION OF ANNUAL TAX CAPACITY RATES WITH ALL POSITIONS REQUESTED

Per City's 2013 Strategic Plan, City has been striving to hold tax rate constant of prior years of 44.2%

| PROPOSED TAX CAPACITY RATES SUMMARY (full detail below): | |
|--|---------|
| 2020 | 39.183% |
| 2021 | 42.336% |
| 2022 | 44.835% |
| 2023 | 45.669% |
| 2024 | 45.349% |

| 2020 | | | | 8.99% Increase in value | | | |
|---------|------------|-------------|------------|---------------------------------|--------------|--|-------------------|
| | Certified | Fiscal Disp | Local Levy | Est County #'s Taxable Value | Tax Capacity | TAXABLE VALUE VALUATION | |
| General | 10,670,932 | 1,604,896 | 9,066,036 | 27,083,029 | 33.475% | Per County | |
| EDA | 91,413 | 16,219 | 75,194 | 27,083,029 | 0.278% | Tax Capacity-Commercial | 6,799,105 |
| Bonds | 1,746,887 | 276,055 | 1,470,832 | 27,083,029 | 5.431% | Tax Capacity-Residential | 23,956,404 |
| | 12,509,232 | 1,897,170 | 10,612,062 | | 39.183% | FD Contribution | (2,527,241) |
| | | | | | | TIF Captured | (1,145,239) |
| | | | | | | | 27,083,029 |
| | | | | | | Bonded Debt-Levied | |
| | | | | | | 2013 Capital Equipment Certificates(2023 Last Year) | 66,073 |
| | | | | | | 2014 Capital Equipment Certificates (2024 last year) | 99,380 |
| | | | | | | 2015 Road Improvement Debt (2025 last year) | 28,542 |
| | | | | | | Muni Center (2031 last Year) | 1,117,813 |
| | | | | | | Fire Station #2 (2033 last year) | 262,358 |
| | | | | | | 2016 Road Improvement Debt (2026 last year) | 66,377 |
| | | | | | | 2017 Road Improvement Debt (2027 last year) | 48,878 |
| | | | | | | 2018 Road Improvement Debt (2028 last year) | 57,466 |
| | | | | | | Total Bonded Debt Levied* | 1,746,887 |
| | | | | | | * Amounts were offset with PIR fund and accrued interest | |

CALCULATION OF ANNUAL TAX CAPACITY RATES WITH ALL POSITIONS REQUESTED

2021

5.35%

| | Certified | Fiscal Disp | Local Levy | Estimated 2019 Taxable Value | Tax Capacity |
|-----------------------|-------------------|-------------|------------|---------------------------------|----------------|
| General | 11,536,992 | 1,615,179 | 9,921,813 | 28,533,289 | 34.773% |
| EDA (3% inflationary) | 94,155 | 9,416 | 84,740 | 28,533,289 | 0.297% |
| Bonds | 2,329,575 | 256,253 | 2,073,322 | 28,533,289 | 7.266% |
| | 13,960,722 | 1,880,848 | 12,079,875 | | 42.336% |

TAXABLE VALUE VALUATION

| Staff Estimates Based on County Assessor Estimates: | |
|--|-------------------|
| Tax Capacity-Commercial (County Estimate 1-3% Increase) | 6,799,105 |
| Est Add'l Tax Cap-Commercial-Estimate-2.00% | 135,982 |
| Tax Capacity-Residential (County Estimate 4-7% Increase) | 23,956,404 |
| Est Add'l Tax Cap-Residential-Estimate-5.5% | 1,317,602 |
| Add'l MVHE on new growth | (164,700) |
| New Residential Growth Estimate: \$230,000 Sale Price | 345,000 |
| FD Contribution | (2,527,241) |
| Est Fiscal Disparity Contribution deduction of 5% | (126,362) |
| TIF Captured | (1,202,501) |
| Net Tax Capacity-Estimated | 28,533,289 |

Bonded Debt-Levied

| | |
|--|------------------|
| 2013 Capital Equipment Certificates(2023 Last Year) | 74,366 |
| 2014 Capital Equipment Certificates (2024 last year) | 103,157 |
| 2015 Road Improvement Debt (2025 last year) | 114,563 |
| Muni Center (2031 last Year) | 1,177,013 |
| Fire Station #2 (2033 last year) | 283,933 |
| 2016 Road Improvement Debt (2026 last year) | 150,490 |
| 2017 Road Improvement Debt (2027 last year) | 96,768 |
| 2018 Road Improvement Debt (2038 last year) | 112,637 |
| PW Campus (2041 last year) | 216,648 |
| Total Bonded Debt Levied | 2,329,575 |

New Debt Issued This Year

Debt service amounts are strictly estimates

CALCULATION OF ANNUAL TAX CAPACITY RATES WITH ALL POSITIONS REQUESTED

| 2022 | | | | 3.32% | | | TAXABLE VALUE VALUATION | |
|-----------------------|-------------------|------------------|-------------------|------------------------------|----------------|--|-------------------------|--|
| | Certified | Fiscal Disp | Local Levy | Estimated 2020 Taxable Value | Tax Capacity | Staff Estimates Based on County Assessor Estimates: | | |
| General | 12,201,423 | 1,647,192 | 10,554,231 | 29,480,211 | 35.801% | Tax Capacity-Commercial (County Estimate 1-2% Increase) | 6,935,087 | |
| EDA (3% inflationary) | 96,980 | 9,698 | 87,282 | 29,480,211 | 0.296% | Est Add'l Tax Cap-Commercial-Estimate-1.50% | 104,026 | |
| Bonds | 2,894,407 *** | 318,385 | 2,576,022 | 29,480,211 | 8.738% | Tax Capacity-Residential (County Estimate 2-4% Increase) | 25,454,306 | |
| | <u>15,192,810</u> | <u>1,975,275</u> | <u>13,217,535</u> | | <u>44.835%</u> | Est Add'l Tax Cap-Residential-Estimate-3.0% | 763,629 | |
| | | | | | | Add'l MVHE on new growth | (95,454) | |
| | | | | | | New Residential Growth Estimate: \$237,000 Sale Price | 355,500 | |
| | | | | | | FD Contribution | (2,653,603) | |
| | | | | | | Est Fiscal Disparity Contribution deduction of 5.0% | (132,680) | |
| | | | | | | TIF Captured | (1,250,601) | |
| | | | | | | Net Tax Capacity-Estimated | <u>29,480,211</u> | |
| | | | | | | Bonded Debt-Levied | | |
| | | | | | | 2013 Capital Equipment Certificates(2023 Last Year) | 77,910 | |
| | | | | | | 2014 Capital Equipment Certificates (2024 last year) | 101,173 | |
| | | | | | | 2015 Road Improvement Debt (2025 last year) | 117,293 | |
| | | | | | | Muni Center (2031 last Year) | 1,199,213 | |
| | | | | | | Fire Station #2 (2033 last year) | 280,153 | |
| | | | | | | 2016 Road Improvement Debt (2026 last year) | 153,477 | |
| | | | | | | 2017 Road Improvement Debt (2027 last year) | 95,781 | |
| | | | | | | 2018 Road Improvement Debt (2038 last year) | 110,340 | |
| | | | | | | PW Campus (2041 last year) | 216,648 | |
| | | | | | | 2021 Road Improvement Debt (2041 last year) | 181,169 | |
| | | | | | | 2021 Capital Equipment Certificates (2030 last year) | 361,250 | |
| | | | | | | Total Bonded Debt Levied | <u>2,894,407</u> | |
| | | | | | | New Debt Issued This Year | | |
| | | | | | | *** Debt service amounts are strictly estimates | | |

***\$361,250 (2021 Capital Equipment Certificates issued to fund Capital Equipment Purchases in years 2021-2024)

CALCULATION OF ANNUAL TAX CAPACITY RATES WITH ALL POSITIONS REQUESTED

| 2023 | | | | 3.29% | | | TAXABLE VALUE VALUATION | |
|-----------------------|------------|-------------|------------|------------------------------|--------------|--|-------------------------|-------------|
| | Certified | Fiscal Disp | Local Levy | Estimated 2020 Taxable Value | Tax Capacity | Staff Estimates Based on County Assessor Estimates: | | |
| General | 12,782,621 | 1,725,654 | 11,056,967 | 30,451,506 | 36.310% | Tax Capacity-Commercial (County Estimate 1-2% Increase) | | 7,039,113 |
| EDA (3% inflationary) | 99,889 | 9,989 | 89,901 | 30,451,506 | 0.295% | Est Add'l Tax Cap-Commercial-Estimate-1.50% | | 105,587 |
| Bonds | 3,101,135 | 341,125 | 2,760,010 | 30,451,506 | 9.064% | Tax Capacity-Residential (County Estimate 2-4% Increase) | | 26,477,981 |
| | 15,983,645 | 2,076,768 | 13,906,878 | | 45.669% | Est Add'l Tax Cap-Residential-Estimate-3.0% | | 794,339 |
| | | | | | | Add'l MVHE on new growth | | (99,292) |
| | | | | | | New Residential Growth Estimate: \$244,000 Sale Price | | 360,000 |
| | | | | | | FD Contribution | | (2,786,283) |
| | | | | | | Est Fiscal Disparity Contribution deduction of 5.0% | | (139,314) |
| | | | | | | TIF Captured | | (1,300,625) |
| | | | | | | Net Tax Capacity-Estimated | | 30,451,506 |
| | | | | | | Bonded Debt-Levied | | |
| | | | | | | 2013 Capital Equipment Certificates(2023 Last Year) | | 75,705 |
| | | | | | | 2014 Capital Equipment Certificates (2024 last year) | | 104,438 |
| | | | | | | 2015 Road Improvement Debt (2025 last year) | | 114,668 |
| | | | | | | Muni Center (2031 last Year) | | 1,217,963 |
| | | | | | | Fire Station #2 (2033 last year) | | 281,623 |
| | | | | | | 2016 Road Improvement Debt (2026 last year) | | 151,108 |
| | | | | | | 2017 Road Improvement Debt (2027 last year) | | 94,558 |
| | | | | | | 2018 Road Improvement Debt (2038 last year) | | 108,042 |
| | | | | | | PW Campus (2041 last year) | | 216,648 |
| | | | | | | 2021 Road Improvement Debt (2041 last year) | | 181,169 |
| | | | | | | 2021 Capital Equipment Certificates (2030 last year) | | 361,250 |
| | | | | | | 2022 Road Improvement Debt (2042 last year) | | 193,963 |
| | | | | | | Total Bonded Debt Levied | | 3,101,135 |
| | | | | | | New Debt Issued This Year | | |
| | | | | | | *** Debt service amounts are strictly estimates | | |

CALCULATION OF ANNUAL TAX CAPACITY RATES WITH ALL POSITIONS REQUESTED

| 2024 | | | | 3.31% | | TAXABLE VALUE VALUATION | |
|-----------------------|------------|-------------|------------|------------------------------|--------------|--|-------------|
| | Certified | Fiscal Disp | Local Levy | Estimated 2020 Taxable Value | Tax Capacity | Staff Estimates Based on County Assessor Estimates: | |
| General | 13,041,146 | 1,760,555 | 11,280,591 | 31,459,614 | 35.857% | Tax Capacity-Commercial (County Estimate 1-2% Increase) | 7,144,700 |
| EDA (3% inflationary) | 102,886 | 10,289 | 92,598 | 31,459,614 | 0.294% | Est Add'l Tax Cap-Commercial-Estimate-1.50% | 107,171 |
| Bonds | 3,251,221 | 357,634 | 2,893,587 | 31,459,614 | 9.198% | Tax Capacity-Residential (County Estimate 2-4% Increase) | 27,533,028 |
| | 16,395,253 | 2,128,478 | 14,266,776 | | 45.349% | Est Add'l Tax Cap-Residential-Estimate-3.0% | 825,991 |
| | | | | | | Add'l MVHE on new growth | (103,249) |
| | | | | | | New Residential Growth Estimate: \$251,000 Sale Price | 376,500 |
| | | | | | | FD Contribution | (2,925,597) |
| | | | | | | Est Fiscal Disparity Contribution deduction of 5.0% | (146,280) |
| | | | | | | TIF Captured | (1,352,650) |
| | | | | | | Net Tax Capacity-Estimated | 31,459,614 |
| | | | | | | Bonded Debt-Levied | |
| | | | | | | 2014 Capital Equipment Certificates (2024 last year) | 102,094 |
| | | | | | | 2015 Road Improvement Debt (2025 last year) | 117,293 |
| | | | | | | Muni Center (2031 last Year) | 1,235,363 |
| | | | | | | Fire Station #2 (2033 last year) | 282,988 |
| | | | | | | 2016 Road Improvement Debt (2026 last year) | 148,740 |
| | | | | | | 2017 Road Improvement Debt (2027 last year) | 93,335 |
| | | | | | | 2018 Road Improvement Debt (2038 last year) | 110,996 |
| | | | | | | PW Campus (2041 last year) | 216,648 |
| | | | | | | 2021 Road Improvement Debt (2041 last year) | 181,169 |
| | | | | | | 2021 Capital Equipment Certificates (2030 last year) | 361,250 |
| | | | | | | 2022 Road Improvement Debt (2042 last year) | 193,963 |
| | | | | | | 2023 Road Improvement Debt (2043 last year) | 207,382 |
| | | | | | | Total Bonded Debt Levied | 3,251,221 |
| | | | | | | New Debt Issued This Year | |
| | | | | | *** | Debt service amounts are strictly estimates | |

FUND: GENERAL

| REVENUES | | | | | | | | | |
|-----------------------------|-----------------------------|---------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|-----------------------|
| Business Unit | 2017 Budget Final (Actuals) | 2018 Adopted Budget | 2019 Proposed Budget | 2020 Proposed Budget | 2021 Proposed Budget | 2022 Proposed Budget | 2023 Proposed Budget | 2024 Proposed Budget | % Change 2020 to 2024 |
| 9101 - GENERAL FUND REVENUE | \$ 11,339,323 | \$ 12,785,972 | \$ 12,838,782 | \$ 13,303,589 | \$ 14,803,722 | \$ 15,232,766 | \$ 15,875,282 | \$ 16,028,153 | 20.48% |
| TOTAL REVENUE | 11,339,323 | 12,785,972 | 12,838,782 | 13,303,589 | 14,803,722 | 15,232,766 | 15,875,282 | 16,028,153 | 20.48% |

| EXPENDITURES | | | | | | | | | |
|------------------------------------|-----------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|-----------------------|
| Business Unit | 2017 Budget Final (Actuals) | 2018 Adopted Budget | 2019 Proposed Budget | 2020 Proposed Budget | 2021 Proposed Budget | 2022 Proposed Budget | 2023 Proposed Budget | 2024 Proposed Budget | % Change 2020 to 2024 |
| 111 - MAYOR AND COUNCIL | 112,482 | 125,889 | 123,808 | 131,847 | 115,811 | 135,504 | 119,019 | 138,394 | 4.97% |
| 114 - COMMISSIONS | 5,510 | 4,141 | 9,467 | 5,483 | 5,484 | 5,485 | 5,487 | 5,487 | 0.07% |
| 130 - ADMINISTRATION | 897,043 | 862,800 | 828,355 | 834,618 | 929,429 | 967,900 | 1,048,459 | 1,084,363 | 29.92% |
| 141 - ELECTIONS | 5,768 | 59,959 | 36,445 | 72,729 | 8,100 | 47,258 | 10,100 | 50,411 | -30.69% |
| 153 - FINANCE | 331,892 | 350,531 | 371,002 | 379,624 | 390,081 | 401,281 | 412,806 | 424,624 | 11.85% |
| 155 - ASSESSING | 138,629 | 140,246 | 142,000 | 147,000 | 149,205 | 151,443 | 153,715 | 156,020 | 6.14% |
| 161 - LEGAL SERVICES | 116,661 | 121,965 | 123,300 | 131,300 | 133,939 | 136,631 | 139,378 | 142,179 | 8.29% |
| 191 - PLANNING AND ZONING | 472,924 | 583,331 | 660,795 | 723,848 | 750,001 | 753,362 | 780,127 | 802,753 | 10.90% |
| 192 - DATA PROCESSING | 440,169 | 505,957 | 718,201 | 571,552 | 618,264 | 658,159 | 644,909 | 678,836 | 18.77% |
| 194 - GENERAL GOVERNMENT BUILDINGS | 444,678 | 483,816 | 581,419 | 545,378 | 567,860 | 643,379 | 608,550 | 623,148 | 14.26% |
| 195 - NEWSLETTER | 43,664 | 54,043 | 53,432 | 57,177 | 58,635 | 60,114 | 61,615 | 63,137 | 10.42% |
| 211 - POLICE PROTECTION | 3,323,511 | 3,502,113 | 3,796,496 | 4,118,778 | 4,426,404 | 4,816,749 | 5,075,018 | 5,288,406 | 28.40% |
| 220 - FIRE PROTECTION | 846,201 | 999,257 | 1,040,085 | 1,331,268 | 1,426,044 | 1,188,250 | 1,478,370 | 1,389,707 | 4.39% |
| 240 - BUILDING INSPECTION | 424,406 | 450,223 | 484,061 | 468,390 | 568,429 | 560,741 | 576,143 | 591,851 | 26.36% |
| 250 - CIVIL DEFENSE | 5,729 | 11,627 | 8,800 | 12,325 | 12,730 | 13,065 | 13,406 | 13,603 | 10.37% |
| 260 - TRAFFIC ENGINEERING | 67,670 | 124,515 | 108,128 | 125,786 | 130,068 | 133,985 | 137,770 | 140,322 | 11.56% |
| 270 - ANIMAL CONTROL | 9,517 | 4,381 | 9,250 | 4,750 | 4,950 | 5,150 | 5,350 | 5,550 | 16.84% |
| 280 - COMMUNITY ORIENTING POLICING | 9,313 | 10,989 | 13,225 | 13,775 | 13,072 | 20,582 | 13,674 | 13,980 | 1.49% |
| 301 - ENGINEERING | 297,379 | 229,143 | 411,775 | 420,950 | 447,748 | 492,869 | 488,660 | 503,531 | 19.62% |
| 311 - STREET MAINTENANCE | 1,233,579 | 1,474,665 | 1,601,323 | 1,436,508 | 2,037,306 | 1,960,082 | 2,074,812 | 1,850,369 | 28.81% |
| 312 - SNOW AND ICE REMOVAL | 171,788 | 301,231 | 289,015 | 319,283 | 330,701 | 341,989 | 353,416 | 364,269 | 14.09% |
| 452 - PARK AND RECREATION | 994,504 | 1,292,549 | 1,277,027 | 1,329,847 | 1,548,087 | 1,607,416 | 1,543,126 | 1,565,840 | 17.75% |
| 455 - COMMUNITY PROGRAMS | 13,000 | 10,000 | 20,000 | - | - | - | - | - | |
| 892 - MISCELLANEOUS/CONTINGENCY | 682,285 | 763,287 | 131,373 | 121,373 | 131,373 | 131,373 | 131,373 | 131,373 | 8.24% |
| TOTAL EXPENDITURES | \$ 11,088,302 | \$ 12,466,658 | \$ 12,838,782 | \$ 13,303,589 | \$ 14,803,722 | \$ 15,232,766 | \$ 15,875,282 | \$ 16,028,153 | 20.48% |

FUND GENERAL

DEPARTMENT:

N/A

FUNCTION:

N/A

| REVENUES SUMMARY | 2017 Budget Final (Actuals) | 2018 Budget Final (Actuals) | 2019 Adopted Budget | 2020 Proposed Budget | 2021 Proposed Budget | 2022 Proposed Budget | 2023 Proposed Budget | 2024 Proposed Budget | % Change 2020 to 2024 |
|----------------------------|-----------------------------------|-----------------------------------|---------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|--------------------------|
| TAXES | 8,594,143 | 9,411,419 | 9,927,432 | 10,625,932 | 11,493,992 | 12,159,423 | 12,741,621 | 12,996,146 | 22.31% |
| LICENSES AND PERMITS | 732,129 | 1,031,944 | 532,300 | 633,300 | 638,150 | 638,850 | 639,550 | 634,600 | 0.21% |
| INTERGOVERNMENTAL REVENUES | 375,045 | 418,107 | 375,800 | 405,595 | 412,300 | 432,320 | 452,820 | 472,300 | 16.45% |
| CHARGES FOR SERVICES | 711,806 | 815,127 | 703,600 | 666,162 | 703,480 | 712,311 | 721,304 | 951,730 | 42.87% |
| FINES AND FORFEITS | 59,700 | 46,651 | 61,500 | 55,500 | 57,100 | 58,222 | 59,366 | 60,534 | 9.07% |
| MISCELLANEOUS | 21,726 | 21,873 | 15,700 | 21,100 | 17,500 | 18,600 | 19,500 | 20,600 | -2.37% |
| INVESTMENT EARNINGS | 81,962 | 104,401 | 90,000 | 100,000 | 102,000 | 104,040 | 106,121 | 108,243 | 8.24% |
| OTHER FINANCING SOURCES | 762,812 | 936,450 | 1,132,450 | 796,000 | 1,379,200 | 1,109,000 | 1,135,000 | 784,000 | -1.51% |
| TOTAL REVENUES | 11,339,323 | 12,785,972 | 12,838,782 | 13,303,589 | 14,803,722 | 15,232,766 | 15,875,282 | 16,028,153 | 20.48% |

| REVENUES | | | | | | | | | | | |
|---------------|----------------|--------------------------------|-----------------------------------|-----------------------------------|---------------------------|----------------------------|----------------------------|----------------------------|----------------------------|-------------------------|--------------------------|
| Business Unit | Object Account | Description | 2017 Budget Final (Actuals) | 2018 Budget Final (Actuals) | 2019 Adopted Budget | 2020 Proposed Budget | 2021 Proposed Budget | 2022 Proposed Budget | 2023 Proposed Budget | 2024 Proposed Budget | % Change 2020 to 2024 |
| 9101 | 4011 | CURRENT-AD VALOREM TAXES | \$ 7,198,095 | \$ 7,821,806 | \$ 8,488,432 | 9,172,932 | \$ 9,994,052 | \$ 10,612,195 | \$ 11,145,716 | \$ 11,355,134 | 23.79% |
| 9101 | 4012 | DELINQUENT-AD VALOREM TAXES | 45,765 | 107,051 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 0.00% |
| 9101 | 4014 | FISCAL DISPARITIES | 1,345,826 | 1,472,625 | 1,484,000 | 1,498,000 | 1,542,940 | 1,589,228 | 1,636,905 | 1,686,012 | 12.55% |
| 9101 | 4015 | EXCESS TAX INCREMENTS | - | 16 | - | - | - | - | - | - | - |
| 9101 | 4018 | PENALTY/INT-AD VALOREM TAXES | 4,457 | 9,921 | 5,000 | 5,000 | 7,000 | 8,000 | 9,000 | 5,000 | 0.00% |
| 9101 | 4011A | CURRENT-UNCOLLECTED ALLOWANCE | | | (100,000) | (100,000) | (100,000) | (100,000) | (100,000) | (100,000) | 0.00% |
| 9101 | 4140 | CREDIT CARD PROCESSING FEES | (37,600) | (11,494) | (45,000) | (5,000) | (6,000) | (6,500) | (7,000) | (7,500) | 50.00% |
| 9101 | 4155 | LIQUOR-ON SALE | 43,680 | 55,500 | 42,000 | 55,000 | 55,000 | 55,000 | 55,000 | 55,000 | 0.00% |
| 9101 | 4156 | LIQUOR-OFF SALE | 560 | 740 | 1,000 | 1,000 | 1,200 | 1,200 | 1,200 | 1,000 | 0.00% |
| 9101 | 4159 | MECHANICAL LICENSE | 12,450 | 12,200 | 11,000 | 11,000 | 12,000 | 12,500 | 13,000 | 11,000 | 0.00% |
| 9101 | 4163 | PAWNSHOP LICENSE | 6,122 | 5,891 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 0.00% |
| 9101 | 4164 | CIGARETTE SALES LICENSE | 2,350 | 550 | 2,500 | 2,500 | 3,000 | 3,000 | 3,000 | 2,500 | 0.00% |
| 9101 | 4165 | REFUSE HAULERS LICENSE | 400 | 200 | 400 | 400 | 250 | 250 | 250 | 400 | 0.00% |
| 9101 | 4166 | MOTOR VEHICLES LICENSE | - | - | - | - | - | - | - | - | - |
| 9101 | 4168 | PEDDLERS LICENSE | 2,060 | 2,535 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 0.00% |
| 9101 | 4169 | GASOLINE SALES LICENSE | - | - | - | - | - | - | - | - | - |
| 9101 | 4170 | OTHER BUSINESS LICENSES & PERM | 850 | 1,125 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 0.00% |
| 9101 | 4171 | INVESTIGATIVE FEES | 4,845 | 414 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 0.00% |
| 9101 | 4205 | BUILDING PERMIT | 444,873 | 626,166 | 310,000 | 350,000 | 350,000 | 350,000 | 350,000 | 350,000 | 0.00% |
| 9101 | 4206 | PLUMBING PERMIT | 50,846 | 64,517 | 35,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 0.00% |

FUND GENERAL

DEPARTMENT:

N/A

FUNCTION:

N/A

| REVENUES SUMMARY | 2017 Budget Final (Actuals) | 2018 Budget Final (Actuals) | 2019 Adopted Budget | 2020 Proposed Budget | 2021 Proposed Budget | 2022 Proposed Budget | 2023 Proposed Budget | 2024 Proposed Budget | % Change 2020 to 2024 |
|----------------------------|-----------------------------------|-----------------------------------|---------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|--------------------------|
| TAXES | 8,594,143 | 9,411,419 | 9,927,432 | 10,625,932 | 11,493,992 | 12,159,423 | 12,741,621 | 12,996,146 | 22.31% |
| LICENSES AND PERMITS | 732,129 | 1,031,944 | 532,300 | 633,300 | 638,150 | 638,850 | 639,550 | 634,600 | 0.21% |
| INTERGOVERNMENTAL REVENUES | 375,045 | 418,107 | 375,800 | 405,595 | 412,300 | 432,320 | 452,820 | 472,300 | 16.45% |
| CHARGES FOR SERVICES | 711,806 | 815,127 | 703,600 | 666,162 | 703,480 | 712,311 | 721,304 | 951,730 | 42.87% |
| FINES AND FORFEITS | 59,700 | 46,651 | 61,500 | 55,500 | 57,100 | 58,222 | 59,366 | 60,534 | 9.07% |
| MISCELLANEOUS | 21,726 | 21,873 | 15,700 | 21,100 | 17,500 | 18,600 | 19,500 | 20,600 | -2.37% |
| INVESTMENT EARNINGS | 81,962 | 104,401 | 90,000 | 100,000 | 102,000 | 104,040 | 106,121 | 108,243 | 8.24% |
| OTHER FINANCING SOURCES | 762,812 | 936,450 | 1,132,450 | 796,000 | 1,379,200 | 1,109,000 | 1,135,000 | 784,000 | -1.51% |
| TOTAL REVENUES | 11,339,323 | 12,785,972 | 12,838,782 | 13,303,589 | 14,803,722 | 15,232,766 | 15,875,282 | 16,028,153 | 20.48% |

| REVENUES | | | | | | | | | | | |
|---------------|----------------|--------------------------------|-----------------------------------|-----------------------------------|---------------------------|----------------------------|----------------------------|----------------------------|----------------------------|-------------------------|--------------------------|
| Business Unit | Object Account | Description | 2017 Budget Final (Actuals) | 2018 Budget Final (Actuals) | 2019 Adopted Budget | 2020 Proposed Budget | 2021 Proposed Budget | 2022 Proposed Budget | 2023 Proposed Budget | 2024 Proposed Budget | % Change 2020 to 2024 |
| 9101 | 4207 | ANIMAL LICENSE | 1,480 | 2,590 | 1,200 | 1,200 | 1,000 | 1,000 | 1,000 | 1,000 | -16.67% |
| 9101 | 4208 | HEATING PERMIT | 44,644 | 96,141 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 0.00% |
| 9101 | 4209 | CONDITIONAL USE PERMIT | 13,019 | 3,006 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 0.00% |
| 9101 | 4211 | SIGN PERMITS | 2,650 | 2,101 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 | 0.00% |
| 9101 | 4212 | RENTAL LICENSE | 13,700 | 6,275 | 5,000 | 5,000 | 6,000 | 6,000 | 6,000 | 6,000 | 20.00% |
| 9101 | 4213 | FIRE PERMIT | 11,101 | 10,160 | 11,000 | 11,000 | 12,000 | 12,500 | 13,000 | 11,000 | 0.00% |
| 9101 | 4214 | ELECTRICAL INSPECTION PERMIT | 59,502 | 100,338 | 55,000 | 55,000 | 55,000 | 55,000 | 55,000 | 55,000 | 0.00% |
| 9101 | 4220 | SEPTIC SYSTEM PERMIT | 30,966 | 32,409 | 27,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 0.00% |
| 9101 | 4221 | URBAN SEWER PERMIT | 10,425 | 8,855 | 7,500 | 7,500 | 8,500 | 8,500 | 8,500 | 8,500 | 13.33% |
| 9101 | 4222 | URBAN WATER PERMIT | 11,045 | 8,855 | 7,500 | 7,500 | 8,500 | 8,500 | 8,500 | 8,500 | 13.33% |
| 9101 | 4230 | OTHER NON-BUSINESS LIC & PERM | 2,161 | 2,870 | 1,200 | 1,200 | 1,700 | 1,900 | 2,100 | 2,200 | 83.33% |
| 9101 | 4253 | FEDERAL EXCISE TAX REFUND | 7,773 | 8,409 | 8,000 | 8,000 | 8,000 | 8,000 | 8,000 | 8,000 | 0.00% |
| 9101 | 4262 | LOCAL GOVERNMENT AID | - | - | - | - | - | - | - | - | |
| 9101 | 4263 | MARKET VALUE HOMESTEAD CREDIT | 3,115 | 2,902 | - | - | - | - | - | - | |
| 9101 | 4268 | MSA FOR STREETS | 140,000 | 140,000 | 150,000 | 150,000 | 170,000 | 180,000 | 190,000 | 200,000 | 33.33% |
| 9101 | 4269 | POLICE - INSURANCE PREMIUM TAX | 197,336 | 207,352 | 195,000 | 205,000 | 210,000 | 220,000 | 230,000 | 240,000 | 17.07% |
| 9101 | 4271 | POST BOARD REIMBURSEMENT | 7,577 | 22,968 | 7,500 | 9,000 | 9,000 | 9,000 | 9,500 | 9,000 | 0.00% |
| 9101 | 4272 | STATE EXCISE TAX REFUND | 316 | 337 | 300 | 300 | 300 | 320 | 320 | 300 | 0.00% |
| 9101 | 4273 | OTHER STATE GRANTS & AIDS | 18,928 | 36,139 | 15,000 | 20,000 | 15,000 | 15,000 | 15,000 | 15,000 | -25.00% |
| 9101 | 4287 | OTHER LOCAL GOVERNMENT GRANTS | - | - | - | 13,295 | - | - | - | - | -100.00% |

FUND GENERAL

DEPARTMENT:

N/A

FUNCTION:

N/A

| REVENUES SUMMARY | 2017 Budget Final (Actuals) | 2018 Budget Final (Actuals) | 2019 Adopted Budget | 2020 Proposed Budget | 2021 Proposed Budget | 2022 Proposed Budget | 2023 Proposed Budget | 2024 Proposed Budget | % Change 2020 to 2024 |
|----------------------------|-----------------------------------|-----------------------------------|---------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|--------------------------|
| TAXES | 8,594,143 | 9,411,419 | 9,927,432 | 10,625,932 | 11,493,992 | 12,159,423 | 12,741,621 | 12,996,146 | 22.31% |
| LICENSES AND PERMITS | 732,129 | 1,031,944 | 532,300 | 633,300 | 638,150 | 638,850 | 639,550 | 634,600 | 0.21% |
| INTERGOVERNMENTAL REVENUES | 375,045 | 418,107 | 375,800 | 405,595 | 412,300 | 432,320 | 452,820 | 472,300 | 16.45% |
| CHARGES FOR SERVICES | 711,806 | 815,127 | 703,600 | 666,162 | 703,480 | 712,311 | 721,304 | 951,730 | 42.87% |
| FINES AND FORFEITS | 59,700 | 46,651 | 61,500 | 55,500 | 57,100 | 58,222 | 59,366 | 60,534 | 9.07% |
| MISCELLANEOUS | 21,726 | 21,873 | 15,700 | 21,100 | 17,500 | 18,600 | 19,500 | 20,600 | -2.37% |
| INVESTMENT EARNINGS | 81,962 | 104,401 | 90,000 | 100,000 | 102,000 | 104,040 | 106,121 | 108,243 | 8.24% |
| OTHER FINANCING SOURCES | 762,812 | 936,450 | 1,132,450 | 796,000 | 1,379,200 | 1,109,000 | 1,135,000 | 784,000 | -1.51% |
| TOTAL REVENUES | 11,339,323 | 12,785,972 | 12,838,782 | 13,303,589 | 14,803,722 | 15,232,766 | 15,875,282 | 16,028,153 | 20.48% |

| REVENUES | | | | | | | | | | | |
|---------------|----------------|--------------------------------|-----------------------------------|-----------------------------------|---------------------------|----------------------------|----------------------------|----------------------------|----------------------------|-------------------------|--------------------------|
| Business Unit | Object Account | Description | 2017 Budget Final (Actuals) | 2018 Budget Final (Actuals) | 2019 Adopted Budget | 2020 Proposed Budget | 2021 Proposed Budget | 2022 Proposed Budget | 2023 Proposed Budget | 2024 Proposed Budget | % Change 2020 to 2024 |
| 9101 | 4304 | RENTAL FEES - REAL PROPERTY | 138,377 | 149,819 | 142,000 | 145,000 | 150,800 | 156,832 | 163,105 | 169,629 | 16.99% |
| 9101 | 4305 | RENTAL FEES | 11,885 | 9,739 | 12,000 | 12,000 | 12,480 | 12,979 | 13,498 | 14,038 | 16.99% |
| 9101 | 4306 | ZONING & SUBDIVISION FEES | 3,000 | 3,739 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 0.00% |
| 9101 | 4307 | PLAN CHECKING FEES | 198,320 | 296,301 | 150,000 | 160,000 | 160,000 | 160,000 | 160,000 | 160,000 | 0.00% |
| 9101 | 4308 | SALES OF MAPS & PUBLICATIONS | 925 | 499 | 1,000 | 1,000 | 1,000 | 1,100 | 1,100 | 1,100 | 10.00% |
| 9101 | 4309 | ASSESSMENT SEARCHES | 90 | 840 | - | - | - | - | - | - | |
| 9101 | 4312 | GENERAL GOVERNMENT STAFF TIME | 35,309 | 33,889 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 0.00% |
| 9101 | 4326 | SPECIAL POLICE SERVICES | 22,887 | 16,645 | 15,000 | 15,000 | 16,000 | 17,000 | 18,000 | 19,000 | 26.67% |
| 9101 | 4327 | SPECIAL FIRE PROTECTION SERVIC | 46,436 | 55,953 | 55,000 | 55,000 | 56,000 | 57,000 | 58,000 | 59,000 | 7.27% |
| 9101 | 4328 | ACCIDENT REPORTS | 2,319 | 1,657 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 0.00% |
| 9101 | 4329 | OPEN BURN PERMIT FEES | 700 | 675 | 1,000 | 1,000 | 1,200 | 1,300 | 1,400 | 1,400 | 40.00% |
| 9101 | 4330 | OTHER PUBLIC SAFETY | 7,820 | 6,995 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 0.00% |
| 9101 | 4337 | ENGINEERING | 225,730 | 214,693 | 272,600 | 221,262 | 250,000 | 250,000 | 250,000 | 250,000 | 12.99% |
| 9101 | 4338 | PLAN & SPECIFICATION FEES | - | - | - | - | - | - | - | 221,262 | |
| 9101 | 4339 | OTHER PUBLIC WORKS | 9,290 | 14,862 | 12,000 | 12,000 | 12,000 | 12,000 | 12,000 | 12,000 | 0.00% |
| 9101 | 4347 | OTHER CULTURE-RECREATION | 8,718 | 8,821 | 8,000 | 8,900 | 9,000 | 9,100 | 9,200 | 9,300 | 4.49% |
| 9101 | 4452 | COURT FINES | 59,001 | 44,569 | 61,000 | 55,000 | 56,100 | 57,222 | 58,366 | 59,534 | 8.24% |
| 9101 | 4453 | OTHER FINES & FORFEITS | - | 33 | - | - | - | - | - | - | |
| 9101 | 4454 | ADMINISTRATIVE FINES | 699 | 2,049 | 500 | 500 | 1,000 | 1,000 | 1,000 | 1,000 | 100.00% |
| 9101 | 4604 | SURCHARGES | 550 | 689 | 700 | | 500 | 500 | 500 | 500 | |

FUND GENERAL

DEPARTMENT:

N/A

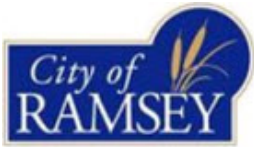
FUNCTION:

N/A

| REVENUES SUMMARY | 2017 Budget Final (Actuals) | 2018 Budget Final (Actuals) | 2019 Adopted Budget | 2020 Proposed Budget | 2021 Proposed Budget | 2022 Proposed Budget | 2023 Proposed Budget | 2024 Proposed Budget | % Change 2020 to 2024 |
|----------------------------|-----------------------------------|-----------------------------------|---------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|--------------------------|
| TAXES | 8,594,143 | 9,411,419 | 9,927,432 | 10,625,932 | 11,493,992 | 12,159,423 | 12,741,621 | 12,996,146 | 22.31% |
| LICENSES AND PERMITS | 732,129 | 1,031,944 | 532,300 | 633,300 | 638,150 | 638,850 | 639,550 | 634,600 | 0.21% |
| INTERGOVERNMENTAL REVENUES | 375,045 | 418,107 | 375,800 | 405,595 | 412,300 | 432,320 | 452,820 | 472,300 | 16.45% |
| CHARGES FOR SERVICES | 711,806 | 815,127 | 703,600 | 666,162 | 703,480 | 712,311 | 721,304 | 951,730 | 42.87% |
| FINES AND FORFEITS | 59,700 | 46,651 | 61,500 | 55,500 | 57,100 | 58,222 | 59,366 | 60,534 | 9.07% |
| MISCELLANEOUS | 21,726 | 21,873 | 15,700 | 21,100 | 17,500 | 18,600 | 19,500 | 20,600 | -2.37% |
| INVESTMENT EARNINGS | 81,962 | 104,401 | 90,000 | 100,000 | 102,000 | 104,040 | 106,121 | 108,243 | 8.24% |
| OTHER FINANCING SOURCES | 762,812 | 936,450 | 1,132,450 | 796,000 | 1,379,200 | 1,109,000 | 1,135,000 | 784,000 | -1.51% |
| TOTAL REVENUES | 11,339,323 | 12,785,972 | 12,838,782 | 13,303,589 | 14,803,722 | 15,232,766 | 15,875,282 | 16,028,153 | 20.48% |

| REVENUES | | | | | | | | | | | |
|----------------------|----------------|------------------------------|-----------------------------------|-----------------------------------|---------------------------|----------------------------|----------------------------|----------------------------|----------------------------|-------------------------|--------------------------|
| Business Unit | Object Account | Description | 2017 Budget Final (Actuals) | 2018 Budget Final (Actuals) | 2019 Adopted Budget | 2020 Proposed Budget | 2021 Proposed Budget | 2022 Proposed Budget | 2023 Proposed Budget | 2024 Proposed Budget | % Change 2020 to 2024 |
| 9101 | 4605 | ELECTION FILING FEES | 175 | 55 | - | 700 | | 100 | | 100 | -85.71% |
| 9101 | 4609 | OTHER MISCELLANEOUS REVENUES | 21,001 | 21,129 | 15,000 | 20,400 | 17,000 | 18,000 | 19,000 | 20,000 | -1.96% |
| 9101 | 4701 | INTEREST ON INVESTMENTS | 81,962 | 104,401 | 90,000 | 100,000 | 102,000 | 104,040 | 106,121 | 108,243 | 8.24% |
| 9101 | 4901 | TRANSFER IN FROM OTHER FUNDS | 762,812 | 936,450 | 1,132,450 | 796,000 | 1,379,200 | 1,109,000 | 1,135,000 | 784,000 | -1.51% |
| Total Revenue | | | \$ 11,339,323 | \$ 12,785,972 | \$ 12,838,782 | \$ 13,303,589 | \$ 14,803,722 | \$ 15,232,766 | \$ 15,875,282 | \$ 16,028,153 | 20.48% |

| | | | | | | | | | | |
|------|--------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|---------------|
| 6354 | HELP WANTED ADVERTISEMENTS | 2,435 | 3,850 | 3,500 | 3,500 | 3,900 | 4,100 | 4,300 | 4,300 | 22.86% |
| 6361 | GENERAL LIABILITY/PROPERTY INS | 120,734 | 127,215 | 147,150 | 145,635 | 149,720 | 155,010 | 159,233 | 164,542 | 12.98% |
| 6371 | ELECTRIC UTILITIES | 163,763 | 161,823 | 173,700 | 168,700 | 181,550 | 189,210 | 196,933 | 198,322 | 17.56% |
| 6372 | WATER/IRRIGATION | 22,447 | 19,775 | 24,500 | 22,000 | 22,940 | 23,696 | 24,469 | 25,059 | 13.91% |
| 6373 | GAS | 38,439 | 44,072 | 42,000 | 44,000 | 47,090 | 48,918 | 50,784 | 52,492 | 19.30% |
| 6374 | REFUSE/RECYCLING | 11,159 | 12,728 | 11,100 | 12,300 | 13,175 | 13,720 | 14,270 | 14,370 | 16.83% |
| 6381 | BUILDING & STRUCTURE REPAIR | 24,713 | 33,741 | 39,000 | 39,000 | 41,000 | 42,000 | 43,000 | 43,000 | 10.26% |
| 6382 | MACHINERY & EQUIPMENT REPAIR | 21,131 | 49,711 | 35,500 | 51,500 | 54,180 | 54,365 | 54,556 | 54,753 | 6.32% |
| 6383 | OFFICE EQUIPMENT REPAIR | - | - | 250 | - | 250 | 250 | 250 | 250 | |
| 6386 | BRAKE REPAIR | - | - | 500 | - | 1,000 | 1,000 | 1,000 | 1,000 | |
| 6387 | TIRE MOUNTING & BALANCING | 746 | 278 | 800 | 800 | 800 | 800 | 800 | 800 | 0.00% |
| 6388 | OTHER VEHICLE REPAIR | 56,211 | 71,180 | 68,000 | 67,500 | 69,000 | 70,525 | 72,076 | 72,655 | 7.64% |
| 6389 | TOWING SERVICES | 75 | 3,224 | 2,000 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 0.00% |
| 6404 | MACHINERY & EQUIPMENT | 1,332 | 1,221 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 0.00% |
| 6405 | OFFICE & DATA PROCESSING EQUIP | 302,550 | 336,747 | 322,129 | 376,387 | 393,567 | 366,669 | 364,085 | 360,621 | -4.19% |
| 6413 | OFFICE EQUIPMENT RENTAL | 5,912 | 5,966 | 6,000 | 6,000 | 6,400 | 6,600 | 6,800 | 6,800 | 13.33% |
| 6415 | OTHER EQUIPMENT RENTAL | 48,015 | 93,482 | 100,000 | 107,125 | 114,029 | 117,496 | 121,027 | 123,326 | 15.12% |
| 6416 | MACHINERY RENTAL | 63 | - | 500 | 300 | 600 | 600 | 600 | 600 | 100.00% |
| 6417 | UNIFORM RENTAL | 1,532 | 1,531 | 3,000 | 2,200 | 2,500 | 2,550 | 2,600 | 2,650 | 20.45% |
| 6451 | MEMBERSHIP DUES | 50,790 | 56,704 | 63,000 | 53,359 | 53,977 | 62,748 | 57,122 | 58,328 | 9.31% |
| 6452 | SUBSCRIPTIONS | 1,650 | 799 | 3,750 | 2,500 | 4,000 | 4,000 | 4,000 | 4,000 | 60.00% |
| 6471 | BOOKS & PAMPHLETS | 560 | 3,055 | 2,850 | 4,450 | 4,450 | 4,450 | 4,450 | 4,450 | 0.00% |
| 6488 | STREET MAINTENANCE CONTRACT | 485,987 | 467,265 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 0.00% |
| 6489 | OTHER CONTRACTED SERVICES | 379,477 | 345,272 | 357,000 | 359,000 | 366,505 | 374,268 | 382,301 | 390,616 | 8.81% |
| 6540 | HEAVY MACHINERY | - | 292,211 | 179,250 | 33,000 | 304,500 | 450,000 | 332,000 | 45,000 | 36.36% |
| 6550 | MOTOR VEHICLES | 186,663 | 98,488 | 226,000 | 395,000 | 393,500 | 246,000 | 456,000 | 361,000 | -8.61% |
| 6580 | OTHER EQUIPMENT | - | 284,623 | 219,200 | 43,000 | 328,200 | 50,000 | - | - | -100.00% |
| 6585 | COMPUTER HARDWARE/SOFTWARE | - | - | 200,000 | - | 24,000 | 30,000 | 10,000 | 37,000 | |
| 6820 | OPERATING TRANSFERS TO OTHER F | 606,393 | 643,832 | - | - | - | - | - | - | |
| 6603 | OTHER L.T. OBLIGATION PRINCIPA | 75,892 | 119,455 | 106,373 | 106,373 | 106,373 | 106,373 | 106,373 | 106,373 | 0.00% |
| | | \$ 11,088,302 | \$ 12,466,658 | \$ 12,838,782 | \$ 13,303,589 | \$ 14,803,722 | \$ 15,232,766 | \$ 15,875,282 | \$ 16,028,153 | 20.48% |



Our Mission: To work together to responsibly grow our community, and to provide quality, cost-effective, and efficient government services.

CC Work Session

3.1.

Meeting Date: 11/26/2019

By: Katie Schmidt, Administrative Services

Information

Title:

Review Future Topics/Calendar

Purpose/Background:

Attached is the current list of future topics for work session discussion. Items are drawn from Council requests at meetings, or are related to topics that have been identified in the City's strategic plan. Tentative dates have been assigned.

Recommendation:

N/A

Action:

For Council review - no formal action necessary.

Attachments

Future Topics List

Form Review

Inbox

Colleen Lasher

Kurt Ulrich

Form Started By: Katie Schmidt

Final Approval Date: 11/21/2019

Reviewed By

Colleen Lasher

Kurt Ulrich

Date

11/20/2019 12:11 PM

11/21/2019 09:50 AM

Started On: 11/05/2019 01:50 PM

City Council Future Topics – Work Session

(Draft)

| Date (proposed) | Topics for Discussion – Council Action | Time Est. (minutes) |
|----------------------------|--|--------------------------------|
| TBD | Local Road Funding - Ulrich | 30 |
| 2020 | Discuss Historic Town Hall – Ulrich | 30 |
| 2020 | Joint Meeting with the Council and Commissions & Other Cities | 90 |
| | | |
| Date | Topics for Discussion – Policy | |
| 12-10-19 | Council Committee Assignments Process | 20 |
| 12-10-19 | 2020 Legislative Platform – Invite legislators | 45 |
| 2020 | Discuss Section 2-156 of the City Code re Residency Requirement for Boards and Commissions, including the EDA. <div style="margin-left: 40px;"> Sec. 2-156. - Appointment of members, terms of office and removal. (a) <i>Voting members and residence requirement.</i> At least two-thirds of the members of each board or commission shall be residents of the city. Members shall represent a broad range of interest in functions of the city. </div> | 20 |
| 2020 | Discuss Balance of Planned Retail and Multifamily Housing and Interim Options - Gladhill | 45 |
| 2020 | Intersection Control Evaluation for Spot Improvements on Armstrong -- Westby | 30 |
| | | |
| Date | Topics for Discussion – Planning and Budget | |
| Jan. 2020 | Trail Maintenance Policy – Westby | 30 |
| Jan 2020 | Stormwater Pond Maintenance Policy -Westby | 30 |
| TBD | Accounting of City Engineering Staff Time for City Projects - Westby | 30 |