

City of Ramsey
Agenda
Park and Recreation Commission
Thursday, November 14, 2019
6:30 pm
Council Chambers, 7550 Sunwood Drive NW

1. **Call to Order**
2. **Citizen Input**
3. **Approve Agenda**
4. **Approve Minutes**
 1. Approve the following meeting minutes.
 1. Park and Recreation Commission Meeting Minutes dated October 10, 2019.
5. **Commission Business**
 1. Draft Recreation Policy Plan
 2. **Acknowledge Phasing Plan for Public Realm Improvements in The COR**
6. **Commission/Staff Input**
 1. Commission/Staff Input
 - 2.
7. **Adjournment**

Park and Recreation Commission

4. 1.

Meeting Date: 11/14/2019

Submitted For: Mark Riverblood, Engineering/Public Works

By: MaryJo Warner, Engineering/Public Works

Information

Title:

Approve the following meeting minutes.

1. Park and Recreation Commission Meeting Minutes dated October 10, 2019.

Purpose/Background:

Purpose: To review and approve meeting minutes.

Background: Attached are the meeting minutes for review.

Notification:

Observations/Alternatives:

Funding Source:

n/a

Recommendation:

To review and approve meeting minutes dated October 10, 2019.

Action:

Motion to approve meeting minutes dated October 10, 2019.

Attachments

Minutes

Form Review

Inbox

Grant Riemer

Form Started By: MaryJo Warner

Final Approval Date: 11/04/2019

Reviewed By

Grant Riemer

Date

11/04/2019 10:03 AM

Started On: 11/01/2019 11:05 AM

**PARK AND RECREATION COMMISSION
CITY OF RAMSEY
ANOKA COUNTY
STATE OF MINNESOTA**

The Ramsey Park and Recreation Commission conducted a regular meeting on October 10, 2019, at the City Council chambers, 7550 Sunwood Drive NW.

Commission Members Present: Chair Shane Bennett
 Vice Chair Brandon Sis
 Commissioner Trixy Barnes
 Commissioner Nathan Barten
 Commissioner Jennifer Leistico

Commission Members Absent: Commissioner Russell Bayer (excused)
 Commissioner Jennifer Shoemaker

Also Present: Parks & Asst. Public Works Superintendent Mark Riverblood
 Recreation Specialist Abby Proulx

1. CALL TO ORDER

Chair Bennett called the Park and Recreation Commission meeting to order at 6:30 p.m.

2. CITIZEN INPUT

None.

3. APPROVE AGENDA

Motion by Commissioner Leistico, seconded by Commissioner Barnes, to approve the Park and Recreation Commission meeting agenda as presented.

Motion carried. Voting Yes: Chair Bennett; Commissioners Leistico, Barnes, Barten, Sis. Voting No: None. Absent: Bayer, Shoemaker.

4. APPROVE MINUTES

4.01: Approve Park and Recreation Commission Meeting Minutes

Motion by Commissioner Barnes, seconded by Commissioner Sis, to approve the September 12, 2019, Park and Rec Commission meeting minutes as presented.

Motion carried. Voting Yes: Chair Bennett; Commissioners Barnes, Sis, Barten, Leistico. Voting No: None. Absent: Bayer, Shoemaker.

5. COMMISSION BUSINESS

5.01: 2019 Summer Event Series Review

Parks & Assistant Public Works Superintendent Riverblood pointed out that this summer was the ninth year of the concert series, and staff will be planning something special for the tenth year next summer. He then invited Park Recreation Specialist Proulx to review the concert series.

Recreation Specialist Proulx provided an overview of the summer concert series, which included such performers as Roadhouse Blue, Darlene and the Boys, Rhino, Revolution, Skirts and Skins, Free and Easy, A Girls Journey, The Holy Rocka Rollaz, Church of Cash, and The Crown Jewels for last concert of the year.

Parks & Assistant Public Works Superintendent Riverblood commented on the many local partnerships and sponsors who make this concert series a success each summer.

5.02: Consider the 2020 – 2029 Parks Five-Year Capital Improvement Plan

Parks & Assistant Public Works Superintendent Riverblood noted the Park and Recreation Commission will provide a recommendation to the City Council. Each project under the Commission's charge then comes forward as an individual project with more specificity on things like operational costs and any implications for other aspects of the organization. Most projects are funded from the Park Trust Fund, which is funded through new developments in Ramsey.

Parks & Assistant Public Works Superintendent Riverblood contrasted the Supplemental CIP plan, noting those are the projects not programmed specifically within the next ten years. But tonight's presentation will focus primarily on those projected to happen within the next ten years, and more specifically, for 2020. The Elmcrest Park and the Draw monument and sign are the first projects under view. Ford Brook Park playground renovation is also under consideration. The Commission previously met with residents in that neighborhood, and those discussion and priorities will be culminating into an RFP. There is a placeholder budget of \$50,000-\$70,000 for Ford Brook. Also, on the list are an observation boardwalk at Lake Itasca, trail connections, park development in The COR, a dog park shelter at Alpine Park, Northfork north trail connection, Amphitheater lighting and audio enhancements, and aeration for Sunfish Lake and the Draw.

Parks & Assistant Public Works Superintendent Riverblood also clarified that new park improvements are usually funded by the Park Trust Fund, whereas maintenance is provided through the General Fund. Occasionally the lawful gambling funds can be used when youth are the primary audience of the park improvements, as is the case with Ford Brook.

Commissioner Leistico asked about park development within The COR, specifically whether there may be advantages to breaking up the dollar amount and the time frame.

Parks & Assistant Public Works Superintendent Riverblood responded that staff is working on a staging and phasing plan for the park improvements in Ramsey's down town. He noted it is important to work on the splash pad, which takes a lot of project development. Another element of the staging plan is identifying funding sources. A lot of development in The COR has provided park development fees that will be re-invested. Private development follows public investment downtown.

Commissioner Sis asked about the Mississippi observation deck.

Parks & Assistant Public Works Superintendent Riverblood responded that the land around it is vacant. He does not know the exact zoning around it, though it is some level of residential.

Chair Bennett commented this list includes a really good mix of projects and also includes important elements like monuments and wayfinding. The equipment at Ford Brook is definitely needed. He expressed appreciation for the list for the 2020 projects, stating it is a good combination of diverse elements needed in the City.

Parks & Assistant Public Works Superintendent Riverblood thanked Chair Bennet for that observation and responded that the geographical spread and the diversity make this a good plan.

Motion by Commissioner Sis, seconded by Commissioner Leistico, to move ahead with the CIP plan as presented.

Motion carried. Voting Yes: Chair Bennett; Commissioners Sis, Leistico, Barnes, Barten. Voting No: None. Absent: Bayer, Shoemaker.

5.03: Recommend Cash Contribution Rates for Park Dedication and Trail Fees for 2020

Parks & Assistant Public Works Superintendent Riverblood explained how the Park Dedication and Trail Fees are gathered and noted the modest increase that occurred last year. Because there have not been substantial increases in development activity nor substantive changes to the CIP, staff is recommending no change in any park or trail fees for 2020 over and above the 2019 rates.

Chair Bennett noted staff has illustrated in the past how the Ramsey fees compare to other communities of similar size. This fee structure allows Ramsey to remain competitive and not stifle appropriate development.

Commissioner Sis asked if the current fees would allow all the CIP projects to be built.

Parks & Assistant Public Works Superintendent Riverblood responded that is not possible, as the full CIP would be over \$30 million. There are usually \$2 or \$3 million available in any given year. However, there is a diversity of opinions on the level of development in Ramsey, and the park dedication fee rate attempts to balance out the competing aspects of thoughts on how Ramsey develops. It is a complex topic. The fees allow Ramsey to remain competitive and also attract quality development, while serving the needs of both existing residents and new residents.

Motion by Commissioner Leistico, seconded by Commissioner Sis, to recommend to the City Council maintaining each of the 2019 cash Park Dedication and Trail Fees for 2020, to include the residential per unit fees - and including the per acre rates for the commercial/industrial subdivision of land.

Motion carried. Voting Yes: Chair Bennett; Commissioners Leistico, Sis, Barnes, Barten. Voting No: None. Absent: Bayer, Shoemaker.

5.04: Introduce Recreation Policy Plan

Parks & Assistant Public Works Superintendent Riverblood stated that he and Recreation Specialist Proulx will be working on a draft recreation plan, which will be presented to the Commission no later than January.

Commissioner Barten asked about Ramsey staff working with other communities, as it relates to Park and Rec programming.

Parks & Assistant Public Works Superintendent Riverblood responded that back in 2013/2014, staff identified what was currently available in terms of programming and then looked at what is available within approximately a 15-minute drive. Staff is looking for low-hanging fruit and also to partner with any and all manner of organizations. One goal is also to partner with private businesses to help them do what they do best.

6. COMMISSION/STAFF INPUT

Parks & Assistant Public Works Superintendent Riverblood provided updates on park shelter reservations.

Recreation Specialist Proulx also provided several updates on programming this fall including the photo contest, a star watch party, and line dancing,

7. ADJOURNMENT

Motion by Commissioner Barten, seconded by Commissioner Leistico, to adjourn the meeting.

Motion carried. Voting Yes: Chair Bennett; Commissioners Barten, Leistico, Barnes, Sis. Voting No: None. Absent: Bayer, Shoemaker.

The Park and Recreation Commission meeting adjourned at 7:34 p.m.

Respectfully submitted,

Mark Riverblood
Parks & Assistant Public Works Superintendent

Drafted by Allison Burr
TimeSaver off Site Secretarial, Inc.

Meeting Date: 11/14/2019

By: Mark Riverblood, Engineering/Public Works

Information

Title:

Draft Recreation Policy Plan

Purpose/Background:

Purpose:

A subset of the Park System Plan (under development) are the recreational components which is entitled within this case; *Recreation Policy Plan*—as it will also define the policy and theory for recreational programming. This policy development corresponds to City Council's adopted Strategic Plan Strategy to ***"Connect the community both physically and socially to destinations, services, and activities."*** and more specifically, the Action item ***"Update the Recreation Programming Work Plan—Deliver a diversity of programs that finds a balance of revenue and access."***

Background:

Formalizing recreation programming goes back approximately one half decade ago as part of the city's [then] strategic plan goal of 'creating a diverse and robust system of recreation services.' One significant step in that process was to inventory recreation opportunities available within a 15 minute drive from Ramsey. That 2015 analysis (of 134 categories) found that there was a void in Ramsey for recreational opportunity with many different offerings unavailable from neither the private or public sector.

The various attachments following the adopted Strategic Plan (below) track the above mentioned planning analysis and survey of residents' desire for recreation and enrichment programming. Attachments 2 and 3 are related to the 2018 Citizen Survey and include valuable insights in to residents view of the park system.

In terms of addressing the strategic plan action item to *Update the Recreation Programming Work Plan—Deliver a diversity of programs that finds a balance of revenue and access*, this case and plan discussion by the Commission continues this endeavor.

Notification:

Observations/Alternatives:

Recreation Specialist Abby Proulx will highlight this first draft plan at the meeting. Staff will be requesting detailed feedback on the first portions of the draft plan (pages 1 - 6), and any high level comment and input on the later rough draft portions (pages 7 - 24). (The various paragraphs that are 'blacked out' are staff's place-holder notes and are obscured so as to not confuse reviewers of these rough draft portions)

The plan when approved by the Commission (projected for January 2020), would advance for Council consideration thereafter, or available leading up to City Council's strategic planning in early Winter of 2020.

Funding Source:

This topic does not not authorize funding per se, however the resultant Recreation Program Policy may yield a modest increase in the revenue side of recreation and enrichment programming for 2020.

Recommendation:

Staff requests feedback on the draft plan's content (pages 1 - 6) and any other input Commissioners may have.

Action:

Consensus input on Draft Recreation Policy Plan.

Attachments

[draft Rec Plan](#)

[2018 Citizen Survery results](#)

[Citizen Survey trends](#)

[Strategic Plan](#)

[Inventory](#)

[Summary Survey](#)

[Rec Program Update](#)

Form Review

Inbox

Grant Riemer

Form Started By: Mark Riverblood

Final Approval Date: 11/08/2019

Reviewed By

MaryJo Warner

Date

11/08/2019 01:47 PM

Started On: 11/08/2019 09:49 AM

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Executive Summary

[In Progress]

[Will be populated when document content is at 90%]

CHAPTER 1: Introduction

Purpose

There are many reasons Ramsey is a remarkable city to reside: agricultural roots which provide a sense of authenticity, growing opportunities spurred by new development, extensive parks and trails system to connect residents, and a sense of community drawn from shared experiences. Uniqueness can even be found in the physical shape of Ramsey. Within the winding boundaries formed by the Mighty Mississippi and Wild and Scenic Rum River, a diversity of residents can be found— each with their own individual identity, background, family, means of living, and interests that influenced their reason for calling Ramsey home.

Parks and recreation agencies offer the ability to positively impact their respective communities through safe and accessible ways to recreate. Departments in this capacity work to increase economic value in their city and simultaneously provide ways to improve quality of life for residents. An established parks and recreation department increases the value of property, attracts business opportunities, and reduces costs of health care, costs of social services, and serve as a crime prevention strategy ([source to be cited](#)). On the individual basis, participants in recreation programs gain substantial benefits in both their physical and social health: reduces self-destructive behavior, lowers risk of diseases, improves longevity of life, builds strong bonds within a community and enhances overall wellbeing ([source to be cited](#)). Services from parks and recreation departments are vital to achieve well-balanced human development, further discussed in [Section X]

As Ramsey continues to grow and change, the Parks and Recreation Department is placed in an opportune position to use the momentum to [provide quality services] [build best community it can]. As a city that encompasses 29 square miles, [recent % breakdown of residential vs commercial], and 15% of the area is protected wetlands. The City boasts 500 acres of municipal parkland which contains, [x miles of trails], [x miles of river on the border] and [X program offerings]. With [natural spaces as such], Ramsey is an attractive place to [*In progress: statement in regards to parks system attracting residents/businesses*].

The Recreation Plan will assess current recreation programs in Ramsey, identify the need for future programs, and recommend best implementation practices. [*In progress: hold for information on newness of programming in the city and the framework this document will provide to help shape it for the future and frame the direction we should go*] This document is designed to interconnect with the 2040 Comprehensive Plan and Park System Plan. Additionally, it will support and respond to [initiatives, tactics] from the 2019 approved Strategic Action Plan.

Mission and Core Values

Mission

The City has adopted a mission to work together to responsibly grow our community, and to provide quality, cost-effective, and efficient government services. The Recreation Plan will describe how the Parks and Recreation Department will implement this mission through robust recreation programming in the City.

Core Values

The Parks and Recreation Department will utilize all of the City's Core values in regards to program development, with a focus on the following:

Fiscal Responsibility

The Department will evaluate current and future programs for cost efficiency. Section x will highlight the framework for [program funds allocation/spending].

Cooperation and Teamwork

The Department takes great pride in our partners. We will continue to partner with local public, private and non-profit entities to provide robust programs to residents and promote the local economy. Section x will go into detail on collaborations with other entities.

Excellence and Quality in the Delivery of Services

The Department will study the needs of residents to ensure that programs provided offer benefits on both the individual and community levels. Framework for how these services will be provided can be found in section X.

Adaptability and Continuous Learning

The Department is proud to promote continuous learning for all demographics. We will be adaptable to the needs of residents and trends in recreation to ensure the programs we offer are beneficial to all. Programs will be offered to keep participants engaged encourage new users who may otherwise not participate. The impact of parks and recreation on continuous learning can be found X. Details on integration of adaptability and continuous learning can be found in section Y.

History of Recreation in Ramsey

[Hold for timeline and background of recreation in Ramsey]

[Influence/significance/benefits] of Recreation in Ramsey

Parks and recreation services are not only an important aspect of life in Ramsey, but are among the essential elements for quality of life for residents. Residents interact with the Parks and Recreation Department on a daily basis, directly and indirectly. [Footsteps found on walking paths year round], [greenspaces filled residents making memories], [park facility rentals filled with celebration of life milestones], and [participation in a variety of programs such as yoga, Zumba, line dancing, canoeing, art in the park- just to name a few, provides something for everybody]. The Department provides inviting and safe spaces for residents to [promote active living, spend time in nature, and build strong community bonds].

The Summer Draw Series is just one example of a recreation program that has become a staple of summers in Ramsey. Residents converge in the downtown [describe setting of concert, art in the park, opportunity for businesses, reason to reside in Ramsey/show their friends & family the City]. [Programs such as these create a deeper importance/value to the City and its residents, as all recreation programs can]

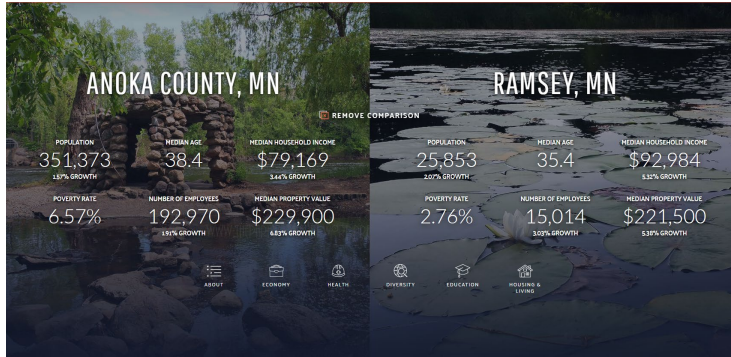


CHAPTER 2: Trends

Demographics

Introduction

Introduction text



Demographics in Ramsey

As of 2016, 26,251 people in 8,973 different households called Ramsey home. Steady growth can be seen since the year 2000, when the population was under 20,000 people (Metropolitan Council, 2016). The Council projects this trend to continue through 2020, and a population increase to 34,700 by the year 2040.

Within the 26,251 residents: 31.51% are households of married families with children, 9.06% are unmarried families with children, 39.58% are families without children, 15.4% lived alone, and the remaining 4.45% are non-family households. (The American Communities Survey, U.S. Census Bureau, 2015). [Hold for state/county comparison]

Age is dynamic, yet insightful look into the population of a city. It is essential for city planners across the board to understand how a population ages in order to offer appropriate and relevant services. [Hold for state/county comparison]



Needs and development of people change over time, to account for these differences, age groups are frequently used to classify programs. Age categories can be broken down into the following: 1-5 years, preschool; 6-12, youth; 13-18, teen; 19-54 adult; and 55+, senior. [could break down and state needs/development for each group, build a case for necessity of parks & rec for all, reinforce benefits, careful to not be redundant with benefits section]

In Ramsey over 40% of households have children. With a significant proportion of the population raising their young, the need for youth development and family programs is reinforced.

"Using recreation areas and park land as a medium for learning creates a fun and relaxed atmosphere where students want to participate. Children have a natural affinity for environmental education, making it an effective springboard for the inclusion of many other areas of study, according to biologist E. O. Wilson, who notes that children are naturally "biophilic" - or drawn towards wildlife and to the outdoors. (Mann & Hensley, 2004)"

[\(source\)](#)

"Recreation and the Adolescent Brain There was a time when researchers thought the brain ceased to develop after childhood. But more recent evidence suggests that the brain continues to develop throughout adolescence. Knowing how the brain develops during adolescence has implications for understanding some of the ways adolescents approach participation in recreation activities. These include:

- Young to middle adolescents' brains promote a tendency for participation in intense and exciting situations.
- Adolescent brains propel them toward liking novelty and seeking out multiple forms of simultaneous stimuli.
- Young and middle adolescents' brains are still developing the capacity for good decision-making and planning skills (sometimes known as executive functioning).

• By virtue of the ways their brains are developing, adolescents are particularly vulnerable to threats, emotions, and misinterpretation of other's intentions and emotions.

The adolescent brain is primed for youth to develop enduring habits. It calls for a "shaping" process of learning through experience, direct interaction, self-reflection, evaluation, and critical thinking skills and peers.

The early activation of emotions and passions can be harnessed for positive ends. A variety of new recreational experiences and opportunities can be directed by youth to enjoy doing this time and are often manifested by developing passions in leisure and hobbies. These changes leading to increased sensation seeking can promote risk taking behaviors and dangerous behaviors. Executive functioning skills such as good decision-making and problem solving evolve a bit after the emotion center in the brain is highly activated. The misinterpretation of social cues, poor emotional regulation and executive functioning explains to some degree why youth often make poor judgments in emotionally charged situations, and why they are prone to risk behaviors will occur. [\(source\)](#)

Adult programs are targeted to a range of ages and interests, as these opportunities are typically available to anyone ages 18 years and older. People aged 65 and older, which was 16.64% of Ramsey residents in 2015, are the target market for senior programming. However, some parks and recreation agencies are beginning to classify the 50 plus age group as "[adults and seniors](#)."

As the Baby Boomer generation (born between 1946 and 1964) ages, there will be a greater need for senior programming and services as well as changes in promotion methods.

"Supports Seniors: The number of citizens over 65 is increasing. More than ten percent of California's population is 65 or older (CSDC, 2002). Life expectancy in the early 1900s was 47 years and today is 75 years. More than 80% of us will live past 65. With this increased life expectancy comes a longer retirement. Seventy-five percent of males and 64% of women aged 65-69 are not in the work force (Monroe, 1999). Inactivity also increases with age. By age 75, about 1 in 3 men and 1 in 2 women engage in no physical activity at all (CDC, n.d.b). Recreation can enhance active living, helping limit the onset of disease and impairment normally associated with the aging process."

Recreation activities that include physical activity help the aging population lead independent and satisfied lives helping them remain mobile, flexible and maintaining their cognitive abilities." [\(source\)](#)

Economy

Introduction

[Introduction text]

State of the Economy in Ramsey [HOLD FOR UPDATED STATS]

In 2016, 6,334 people held jobs in the City of Ramsey. The jobs breakdown is as follows: 34 % manufacturing, 9% retail, 6% accommodation and food services, 6% administrative and waste service, 6% educational services, 6% wholesale trade, and 33% remaining in all other trades (Metropolitan Council, 2016).



Recreation

Introduction

[Introduction text]

Recreation Trends in Ramsey

The 2016 Community Livability Report (NCS, 2016) included a representative sample of 462 Ramsey residents. Some of the key findings:

- While 87% of residents rated the City as an excellent or good place to live, a little over half of residents gave the overall image a positive rating (lower than results from comparison communities).
- Only 50% rated recreation opportunities and 55% of fitness opportunities within the City as positive.
- Just 52% of residents rated education and enrichment activities as positive,
 - while cultural, arts, and music activities were much lower at only 37% giving a positive report.
- In regards to governance, 77% of citizens rated City parks as positive, but only 53% rated recreation centers as positive.
 - *As there is not a City-owned recreation center in Ramsey, respondents may have been referring to school facilities or private businesses.*
- Around 40% of citizens stated they had attended a City-sponsored event and only
 - 17% have volunteered in the community, which are both lower than comparable communities.
 - Major City-sponsored events prior to 2017 include Safety Camp, The Draw Summer Event Series, Happy Days, pet clinics, recycling events, Nite to Unite, and the spring business expo.

[Statewide/national trends in rec]

CHAPTER 3: (Necessity of Parks/Programs)

Introduction

[Text]

Recreation Needs Survey

Summary

Surveys provide a valuable tool for parks and recreation to appropriately assess current operations, determine the direction they are headed and quantify the need for services [REDACTED]

[REDACTED] Public and private entities from the following areas were included: Anoka County Parks, Andover, Blaine, Champlin, Coon Rapids, Elk River, Maple Grove, Nowthen, Ramsey, Rogers, Three Rivers Park District, Elk River School District 728, and Anoka-Hennepin School District 11. The survey highlights recreation opportunities offered, and exposed areas lacking.

Project initiation

Who should be involved? What is the scope of the assessment?

Inventory

Demographics, health, safety, and environmental data for the community (*could be broken down by recreation district*)

- This data may demonstrate the need for specific programs in some areas of the City

Current parks and recreation opportunities offered in, around, and by the City, as well as potential opportunities to be offered by the City

Analysis

Analysis of inventory results used to guide community engagement and determine current state of parks and recreation system

Community engagement

Gather community input through questionnaires, interviews, focus groups, workshops, etc.

Promote engagement opportunities to gain awareness and increase participation

Results used to determine what types of programs are most needed, for which age groups, and in which areas

Needs framework

Develop a framework for recreation program needs based on results of inventory and community engagement phases

Cost estimates

Develop estimates of expenses and revenue for offering range of programs

Final report

Results and recommendations reported to Parks and Recreation Commission, City Council, and the community (*Los Angeles County, 2016*)

Findings

[text]

[what this means for Ramsey]

[text]

Promoting Personal Health

Introduction

[text]

Physical Health


Fitness


Parks and recreation departments provide opportunities for physical activity. Physical activity can reduce the risk of numerous health issues, ranging from diabetes and heart disease to osteoporosis and obesity. The American Planning Association states that exposure to nature can result in lowered blood pressure and cholesterol levels, enhanced survival after a heart attack, and improved recovery after surgery. The US Centers for Disease Control found that creating places and opportunities for physical activity could lead to a 25% increase in the number of people who exercise at least three days a week ([Recreation Management, 2007](#)).




Income Low-income respondents have different community concerns compared with moderate/high-income respondents.

Moderate/high-income respondents are concerned about:


 unhealthy eating

 lack of physical activity or exercise

 obesity

Low-income respondents are concerned about:

 affordability of health care and dental services

 smoking

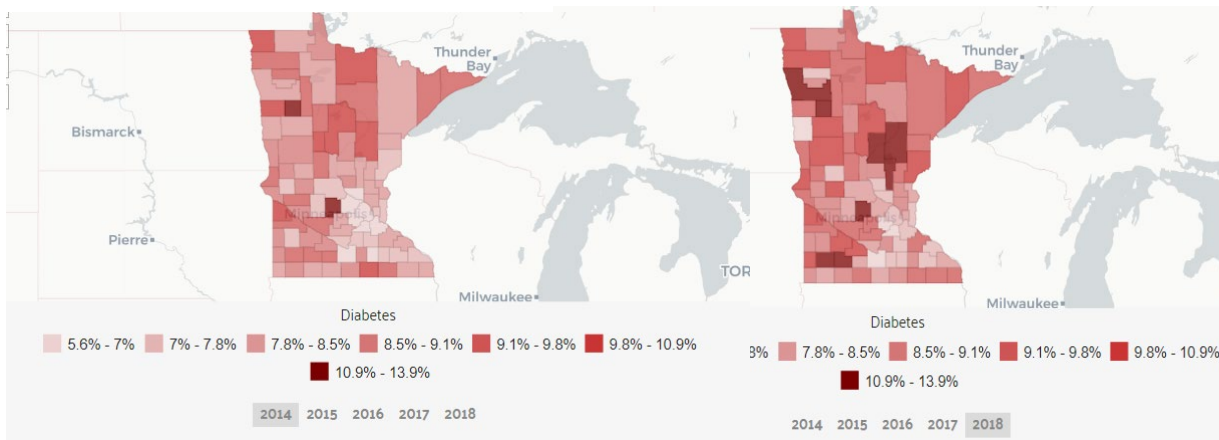
Age Many community concerns are shared across age, however, there are some differences.

Young respondents are concerned about:  mental health problems

Older respondents are concerned about:  drinking and driving and illegal drug use

Chronic Disease/Immune

[text]



2014 anoka county @ 8.3% ->
8.5% prevalence of diabetes in 2018 .

Independent Living/Life Expectancy

* Improvements in cognitive performance, balance and body sway following participation in a general exercise program emphasizing have been documented in several well controlled studies of (Chodzko-Zajko, 2003)

* An association between regular physical activity and lowered risks of cognitive impairment was suggested in a study of elderly persons. Researchers concluded that regular physical activity may protect elderly populations against Alzheimer's disease and dementia. Community-based physical activities provide socialization opportunities and help keep seniors active. Seniors who live alone are often cut off from the community mainstream, losing their ability to go out and recreating into their homes, thus increasing their health risks. Seniors who are isolated are at risk of depression, increases with age (Chodzko-Zajko, 2003). Community-based exercise programs have reduced feelings of alienation and loneliness, increased self-esteem and self-understanding. Activity can have beneficial effects on cognitive function, memory, and mood (Chodzko-Zajko, 2003). Studies confirm that recreation and physical activity help seniors maintain independence and improve lives.

* A possible association between physical activity and well-being is reported by a review of 38 studies of older adults. The review found a positive relationship between regular physical activity and psychological functioning, including mood, self-efficacy, and general well-being (Chodzko-Zajko, 2003).

* By tracking the activities in journals, participants of the Merry Widders senior walking program reported increases in knowledge of neighborhood resources, ownership of personal behavior, socialization and friendship, optimism for the future, goal achievement, and conflict resolution. They also reported decreases in alienation, depression and loneliness. More than 80% of the participants reported improved limb and muscular activity, indicating they could move around the house better and lift their arms higher (Exchart & Aven, 2001).

Older adults involved in an organizational/recreation activity scored significantly better on the happiness scale than those who were not involved (PRFO, 1992). Benefits such as having fun, feeling less lonely, reduced depression, fewer doctor visits, less medications, decreased pain, having more energy, generally feeling better, sleeping better at night, reduced medical costs, making friends, and having something to look forward to were identified through participant's personal testimonies of "Active Options", a fitness and recreation program for persons over 62 years of age (Katzenmeyer, 1997).[\(source\)](#)

Mental Health

Depression/Stress

"One-quarter of Anoka County residents have been told by a health care professional that they have anxiety (24%) or depression (23%). Female respondents were twice as likely to report having depression



Quality of life/self-esteem/growth/satisfaction

[text]

[job/life productivity]

[text]

Promoting Community Health

Introduction

Livability

Safer Neighborhoods

Many local officials rate preventing youth crime as a top priority for their community. Providing youth with positive ways to fill their free time can reduce their risk to commit a crime (NRPA, 2017). Parks and programs serve students to provide safe places to go and engage in stimulating activities when school is not in session. Parks staff ensure parks and public spaces are properly maintained for safe use and provide an additional figure outside of home and school for developing youth to look up to.

Parks and recreation systems can be key players in successfully addressing and preventing small crimes. For example, burglaries and thefts dropped 90% in a Philadelphia precinct after police helped neighborhood volunteers clean up vacant lots and plant gardens (California State Parks, 2005). Before the improvements, the precinct experienced an average of 40 crimes per month, but that fell to just four per month after the community was involved in beautifying the area. By offering trail or land clean-up programs, agencies can aid in reducing crime and improving the areas image.

[safety camp] [home alone safety]

Community Pride/Identity

Public parks and recreation agencies ensure community members have equal access to recreation opportunities, regardless of gender, socioeconomic status, ability, ethnicity, or age. Agencies have the ability to create community “buy-in” and bring people together through nature (NRPA, 2017). Parks and recreation systems foster social interactions, which aid in developing a sense of belonging (Bradley, 2013). Whether visiting a neighborhood park or attending an art class, residents have the chance to meet new people in an inviting setting. This can create community ties and make living in the area more desirable.

Family Development Parks often serve as places for families and friends to enjoy public spaces in each other’s company (Bradley, 2013). Playgrounds may serve as a meeting place for young families, and as a family develops, they are able to use other park amenities, such as sports fields, trails, and open spaces. Families that recreate together tend to be closer and more cohesive, and have a greater chance of staying together (California State Parks, 2005). A very important aspect of parks and recreation programs is that children and families can create lasting memories in these spaces. By providing the opportunity to create those special memories, recreation agencies create a positive relationship between people and parks and often encourage future participation.

[parks as valuable spaces for families in just green spaces, making memories and rentals for larger occasions]

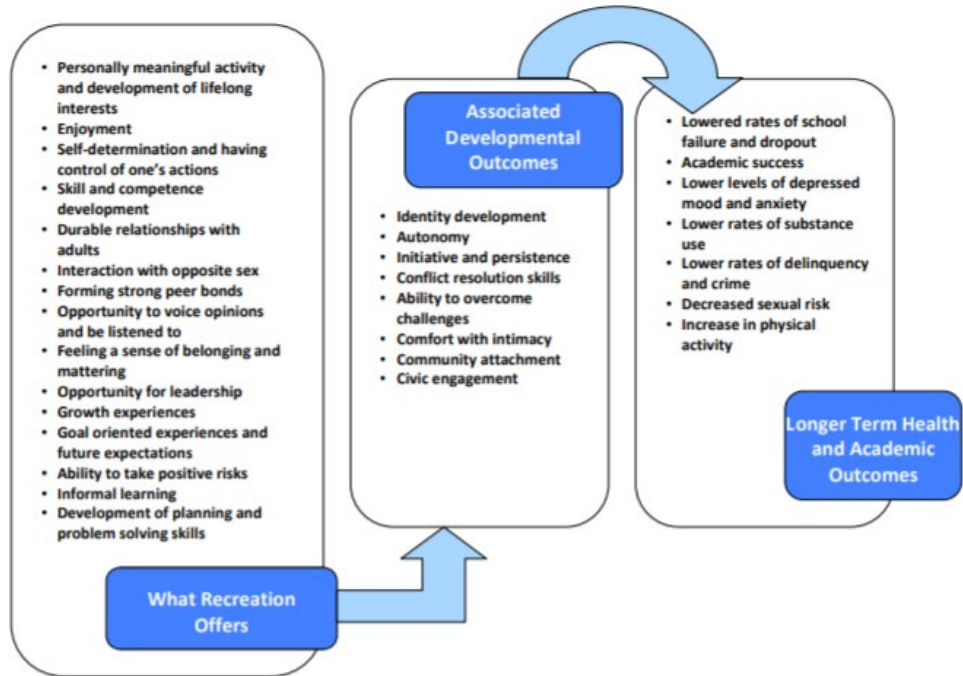
Youth Engagement/“Smart Learning”

(nature deficit disorder) (smart learning)

Nine outcomes are particularly important results of participation in our at-risk-of-time (OSI) program. These outcomes occur for park users, families, and the wider community and include: 1. reducing juvenile delinquency 2. contribute to increasing positive and reduce negative behaviors 3. expose youth to less violence 4. improve children’s educational performance 5. help youth of the future work force and the national economy 6. increase the number of youth who become adults 7. help youth develop self-esteem 8. help youth and recreation departments have a positive impact on the community 9. “streets in a safe environment” (2011)

[IN PROGRESS]

Figure 3-1: Recreation Influences on Developmental, Health, and Academic Outcomes



Economic Development

Economic Growth and Value Operations and capital spending pertaining to parks and recreation created \$2,834,173,626 in economic activity, and supported 22,411 jobs in Minnesota in 2013 (The [Economic Impact..., 2015](#)). Nationally, parks and recreation created nearly \$140 billion in economic impact, added \$68 billion in GDP, and one million jobs. The National Association of Home Builders reports that the presence of parks seriously influences 65% of homebuyers. A 2001 study conducted by

the National Association of Home Builders found that 60% of survey respondents would be more likely to choose a neighborhood near parks or open spaces, and are willing to pay more to live near a park.

Municipalities with strong parks and recreation systems benefit from improved health and a greater sense of community. This all leads to lower healthcare costs, higher property values, and a higher standard of living. Research shows that areas with a high quality of life attract and retain high quality workers, and that cities with high quality parks and recreation programs can have a major impact on quality of life.

[IN PROGRESS]

Encourages Investment

[text]

Property Values

[text]

CHAPTER 4: (Current State of Parks/Programs)



Goals and Strategies

Initiative: Offer a diverse and robust offering of recreational opportunities to engage the entire community and satisfy wants and needs, as well as promote community health and wellness.

Goal 1: Offer numerous recreational opportunities for all ages and abilities.

Strategies:

1. Inventory existing recreation programs, services, infrastructure, and trends at the local, regional, and national level
2. Understand local demographic and recreation trends

3. Understand community wants and needs – through questionnaires, observation, focus groups, open house events, etc.
4. Provide a range of formal and informal opportunities for the community to enjoy outdoor space and build connections with their community
5. Offer diverse recreation and leisure programs for people of all ages and abilities to promote health and wellness
6. Develop partnerships with local schools, nonprofits, businesses, and government entities to offer expanded recreation programs in varied facilities
7. Improve current and future program offerings through detailed planning, implementation, and evaluation

Goal 2: *Expand senior programming as baby-boomers age.*

Strategies:

1. Understand size and location(s) of aging population
2. Gather community input on wants and needs for recreation opportunities that is targeted for seniors (ages 55+), both formal and informal
3. Monitor local, regional, and national trends regarding senior recreation programs
4. Develop multi-faceted groups and clubs with a social aspect, in areas such as the arts, physical activity, volunteering, hobbies, and education
5. Provide low-impact activities to promote health and wellness

Goal 3: *Ensure equitable access to recreation programs.*

Strategies:

1. Develop fee setting policy based on community vs. individual benefit and funding sources
2. Implement formal fee assistance policy and application process for Ramsey residents and have this information readily available to public
3. Appropriate funds for scholarship program, whether through general budget, grants, donations, sponsorships, or local philanthropic organizations
4. Ensure reasonable accommodations are available upon request in all recreation programs and services, as mandated by the ADA
5. Develop an adaptive recreational sports program for activities where integration actions would change the fundamental nature of the program

Program Philosophy

Summary The program philosophy determines the City’s role in providing recreation programs and services. The mission, vision, and goals shape this philosophy to ensure proper use of resources when prioritizing future programs. As the program philosophy is developed, various evaluation factors must be understood:

Cost recovery

Facilities
text

Staffing
text

Administrative Support
text

Funding
text

Demand
text

[IN PROGRESS]

[IN PROGRESS]

CHAPTER 6: Plan

[IN PROGRESS]

Program categories – determines priority and funding/fee setting

- Community events – one-time events, little to no fees, some recovery via sponsorships or additional sales
- Parks & Recreation Department – essential to recreation and community needs, direct costs subsidized
- Partnership – beyond basic programs and directed at audience with greater ability to pay, usually recover direct costs
- Contracted – very specialized, fees based on market rate but should require coverage of direct/indirect costs

Evaluation

[IN PROGRESS]

Partnerships

Partnerships are opportunities to expand recreation programming while devoting less resources. Partnerships may be with schools, other recreation agencies, or private businesses. However, for any partnership to be successful, both parties must receive equal value in the exchange.

Facilities

Facilities are one of the most important components of offering programs, as they can limit or expand opportunities. Currently, programs are held at Ramsey City Hall, Elmcrest Park, and Central Park, which are all high-use spaces. Fitness classes have been held at PACT Charter School, but school programs take priority and the school year is their high-volume season. Eventually having facilities dedicated to parks and recreation will improve the quality and quantity of program offerings.

Marketing

Program promotion must be greatly improved if this is to grow and be well known by the community. The largest issue in 2017 was that many residents did not know about program opportunities. There must be a method to mass-distribute information in a reliable manner.

Social media posts should be made further in advance, especially if it is a higher-cost event or if registration closes early. People typically interact with posts and events on Facebook, but it may be too late. For example, a post was made for a senior day trip the week registration closed and a couple registered the evening before registration closed. Due to low enrollment, the trip was cancelled; if the social media post was made earlier, the event may have been able to continue.

Yard signs are another effective method. In 2017, they were used for the Bob Hope High School film festival and the summer adventure program. They were used in City Hall and throughout Ramsey. A general "Ramsey Parks & Recreation" sign would be best. Yard signs used last year had a QR code that does not include time-sensitive information.

Future Programs

Traditional programs are great opportunities as they can typically yield high attendance. It is recommended that low-maintenance programs continue to be available, such as yoga, etc., and other contracted services. They require little City resources outside of facilities and funding.

Inclusion

The greatest program area lacking in and around Ramsey is adaptive and inclusive recreation. Title II of the Americans with Disabilities Act outlines program access obligations, which states that recreation programs and facilities must be accessible to people with disabilities (Great Plains ADA Center).

How does a public entity meet this obligation? The best way is to have all facilities, equipment, and outdoor areas fully compliant with accessibility standards. In the real world, however, this can't always be the case. Limited budgets, lack of resources, and technical infeasibility can make bringing existing facilities and equipment into compliance difficult, if not impossible. The ADA regulations provide flexibility for this reality by providing exceptions for actions that cause "undue hardship." Public entities are also not required to take actions that change the "fundamental nature" of an activity or service. There is no exemption, however, for the obligation to provide program access to individuals with disabilities. This obligation is more than just "getting people in the door." Program Access requires that use of facilities and services be equal to what other individuals receive, and it must be provided in an integrated setting with other members of the community.

While some agencies may have an Inclusion/Adaptive Recreation Specialist who develops access plans for participants with disabilities, there are not many options for adaptive recreation in the cities I've visited. Anska-

- **Considerable individual benefit** – Specialized services that are targeted to specific groups who have the ability to pay for them. Some programs may be competitive, and fees are set to recover 100% of direct and indirect costs
- **Mostly individual benefit** – These program have profit center potential and may be in the same market as the private sector. These programs are designed to recover all direct and indirect costs, as well as a profit margin

Once programs and services are assigned a location on the pyramid, cost recovery goals must be established. Community needs and policy maker perspectives must be accounted for, but the organizations overarching financial goals and objectives must be understood. Besides the benefits filter, there are other influential factors to be considered:

- **Commitment** – what is the intensity of the program, what is the commitment of the participant?
- **Trends** – is the program traditional or is it a fad?
- **Marketing** – what is the effect of the program in attracting customers?
- **Relative cost to provide** – what is the cost per participant?
- **Economic conditions** – what are the financial conditions of the community?
- **Financial goals** – what are the financial goals? Fully subsidized programs or generate excess revenue?

Non-residents

It is common for parks and recreation agencies to offer a reduced rate for their residents. This encourages residents to participate in activities where they live, which helps develop community identity and increase engagement. For example, Elk River Parks & Recreation adds a \$5 non-resident fee to programs under \$49 and a \$10 fee for programs \$50 and over. [St. Paul Parks & Recreation](#) adds a 50% surcharge to the regular resident rate, which is much greater than other agencies. St. Paul has such a drastic difference due to the high demand of their programs and the fact they recently began allowing non-residents to participate in youth sports.

Evaluation

Revenue and expenses should be recorded and analyzed regularly. This allows for comparison of budgeted and actual cash flows so that future budgets can be planned accordingly. For program fees that are set at the market rate, competitors' prices should be tracked accordingly.

Fee Assistance

Many agencies offer financial assistance to those who qualify, but there is not a uniform policy as communities have varying needs and available resources. Fee assistance is necessary to allow all users who want to participate in a program do so. Eliminating economic barriers is key to growing an involved community, as well as enriching people's lives through parks and recreation. Communities may fund these programs through community foundations, grants, sponsors, or other program revenues. Information on fee assistance programs in surrounding communities is below:

[Anoka-Hennepin Community Education](#) – Apply by calling the community education office of the desired program.

- Youth – families who qualify for free or reduced-price meals may request fee assistance.
- Adult – contact adult learning registration line to request assistance and eligibility information.
- Early learners – ECFE activities, classes, and tuition are based on a sliding scale.

[Elk River Parks & Recreation](#) – Fee assistance is available for Elk River residents. Please inquire when registering for more information.

[Fridley Parks & Recreation](#) – Fee assistance is available to Fridley residents who meet the MN School District Free or Reduced Lunch Program guidelines. You must apply in person with proof of residency and Free/Reduced Lunch statement from the school. Call the Recreation office for more information.

[ISD 728 Community Education](#) – Fee assistance is available for most youth programs (except childcare, outings, some private lessons, and BTW training).

[Minneapolis Park & Recreation Board](#) – Minneapolis residents must meet the current Income Guidelines, complete an application, and provide additional documentation as outlined:

- City of Minneapolis proof of residency AND one of the following:
- Copy of the two most recent pay stubs of all income earners in your household
- Copy of your previous year's federal tax return
- If you have no income and do not file income taxes, attach a brief note explaining that you have no income

Income Eligibility Guidelines

| Full Leadership Fee Waiver Family Unit Max Income | | Half Leadership Fee Waiver Family Unit Max Income | |
|--|----------|--|----------|
| 1 | \$12,060 | 1 | \$18,090 |
| 2 | \$16,240 | 2 | \$24,360 |
| 3 | \$20,420 | 3 | \$30,630 |
| 4 | \$24,600 | 4 | \$36,900 |
| 5 | \$28,780 | 5 | \$42,260 |
| 6 | \$32,960 | 6 | \$49,440 |
| 7 | \$36,140 | 7 | \$55,710 |
| 8 | \$41,320 | 8 | \$61,980 |
| Each Additional Member \$4,180 | | Each Additional Member \$6,270 | |

Fee assistance is only for the instructional portion of fees and does not cover extra fees due to supplies, admission costs, or field trips. If the application is approved, register for classes at your local recreation center. Fee assistance is good for the calendar year applied for, and an application must be resubmitted every year.

[Saint Paul Parks & Recreation](#) – Helps pay for youth classes and activities. Can be requested by families who meet the following requirements:

- Youth must live in Saint Paul, be 18 years old or younger, and qualify for free/reduced lunches. Proof of residency must be demonstrated prior to final registration.
- Youth who qualify can receive up to \$100 in fee assistance per year. Parents may request up to 50% of the cost of an activity. Refunds will not be issued for unused credits. Cannot be used for facility memberships, season passes, or daycare fees.

Minnesota Free and reduced-price Lunch Benefits, Minnesota Department of Education

Schools that participate in School Nutrition Programs accept applications for free and reduced-price school meal benefits at any time. Approval is based on comparison of the household's income to current U.S. Department of Agriculture (USDA) household income guidelines. Schools send an Application for Educational Benefits form to the households of all enrolled students at the beginning of each school year. A letter accompanies the form and explains school meal benefits and how to apply.

Households that have already been approved for the following public assistance programs are not required to but can complete an Application for Educational Benefits using case number(s) instead of household income information:

- Supplemental Nutrition Assistance Program (SNAP)
- Minnesota Family Investment Program (MFIP)
- Food Distribution Program on Indian Reservations (FDPIR)

Children approved for these programs may be "directly certified" for free school meals based on data supplied to MDE by the Minnesota Department of Human Services. For more information, see Direct Certification.

2021-2025 Household Income Guidelines

For a household of four, free meals are provided for annual income up to \$31,980 per year or \$2,665 per month. Reduced-price meals (free for household of four) are provided for income between \$31,981 and \$45,510 per year or \$3,792 - \$3,791 per month. The income guidelines document outlines income thresholds for household sizes up to eight (plus an additional amount to add per person above eight) and various time measurements of income.

Proposed Fee Assistance Policy

The fee assistance policy should be clearly outlined on the website, as well as in major online or printed publications. An added barrier to participation may be the fact that those needing assistance must reach out to apply, which may be embarrassing. For youth scholarships, fee assistance should be based on qualifying for free or reduced-price lunches. If a uniform policy is desired for all types of programs, as sliding scale based on income and household size may be useful. Many agencies seem to forget about adults needing fee assistance as well, and

a sliding scale would make the application process easier. Similar to the Minneapolis Parks and Recreation Board, there could be two classes of scholarships – full fee waiver and half fee waiver, or other percentages based on current funding sources and community need.

Due to limited funding for scholarship programs, fee assistance is typically capped per individual or household. This could be determined by approximating the following way:

$$\begin{aligned} \# \text{ of people needing fee assistance} &= \text{Total customer base} \times \% \text{ of pop meeting fee requirements} \\ \text{Fee assistance cap per person} &= \text{Total scholarship funding} / \text{Number of people needing fee assistance} \end{aligned}$$

[IN PROGRESS]

Other program development practices that have been shown to be effective in achieving positive outcomes by incorporating eight standard characteristics that are equally important. These standards have been identified by the National Academy of Sciences (Lewin and Gootman, 2002) and address: 1. physical and psychological safety 2. structure that is developmentally appropriate 3. supportive relationships 4. opportunities to belong 5. positive social norms 6. support for efficacy and motivation 7. opportunities for skill building 8. integration of family, schools, and community efforts. Achieving these standards is also critical to recruiting and retaining program participants. Many of the reasons youth join and drop out of programs are related to the perceived presence or absence of these program characteristics. Due to their growing autonomy, adolescents have considerable say regarding whether they choose to join or leave a program. The negative experiences reported by program participants are indicative of how adult leaders fail to be effective in implementing youth development practices. Park and recreation departments can and should be important players in creating an overall youth development service system. Planned, purposeful programs need to be carefully crafted and efforts need to be more married to help young people develop the knowledge, values, attitudes, skills, and behaviors necessary to successfully transition to adulthood. The work done by park and recreation departments is critical in helping youth reach their full potential' (2006)

Park Systems Plan

Strategic Action Plan – Initiatives and Tactics

- **Increase economic growth and development:** Recruit new industry and market-ready major retail businesses to Ramsey
 - Improved parks and recreation opportunities build community identity and involvement, which can make it more appealing to potential businesses
- **Leverage outside funding sources:** Optimize use of non-city funding through joint projects, grants, and partnerships
 - Some third party organizations put their resources into offerings and do not require partner to have inputs. This allows for expanded opportunities with little financial investment. Professional organizations may offer grant funding. Recreation programs can also increase public and private partnerships that expand programming.
- **Improve and maintain the safety of the community:** Reduce illegal drug activity in the community
 - Recreation programs/facilities provide safe environments. By offering recreation opportunities relevant to the demographics, they are much more likely to take advantage of sponsored programs. Teen centers serve as a safe and productive space for out of school time activities.
- **Create a strong positive image for residential neighborhoods, business districts, and key corridors:** Improve the image of residential neighborhoods, business districts, and key corridors
 - Parks are often the heart of a community or neighborhood and, if properly maintained, create a strong positive image of the area. Hosting formal and informal activities and programs in parks shows they are well liked and the area is safe.
- **Enhance community engagement:** Identify opportunities for community volunteer work and citizen recognition

- Recreation centers, nature preserves, and other facilities often host volunteer programs. Agencies may utilize volunteer work to run programs and events planned by staff. As community members find something they are passionate about, they more are likely to volunteer for that cause.

CHAPTER 7: Conclusion

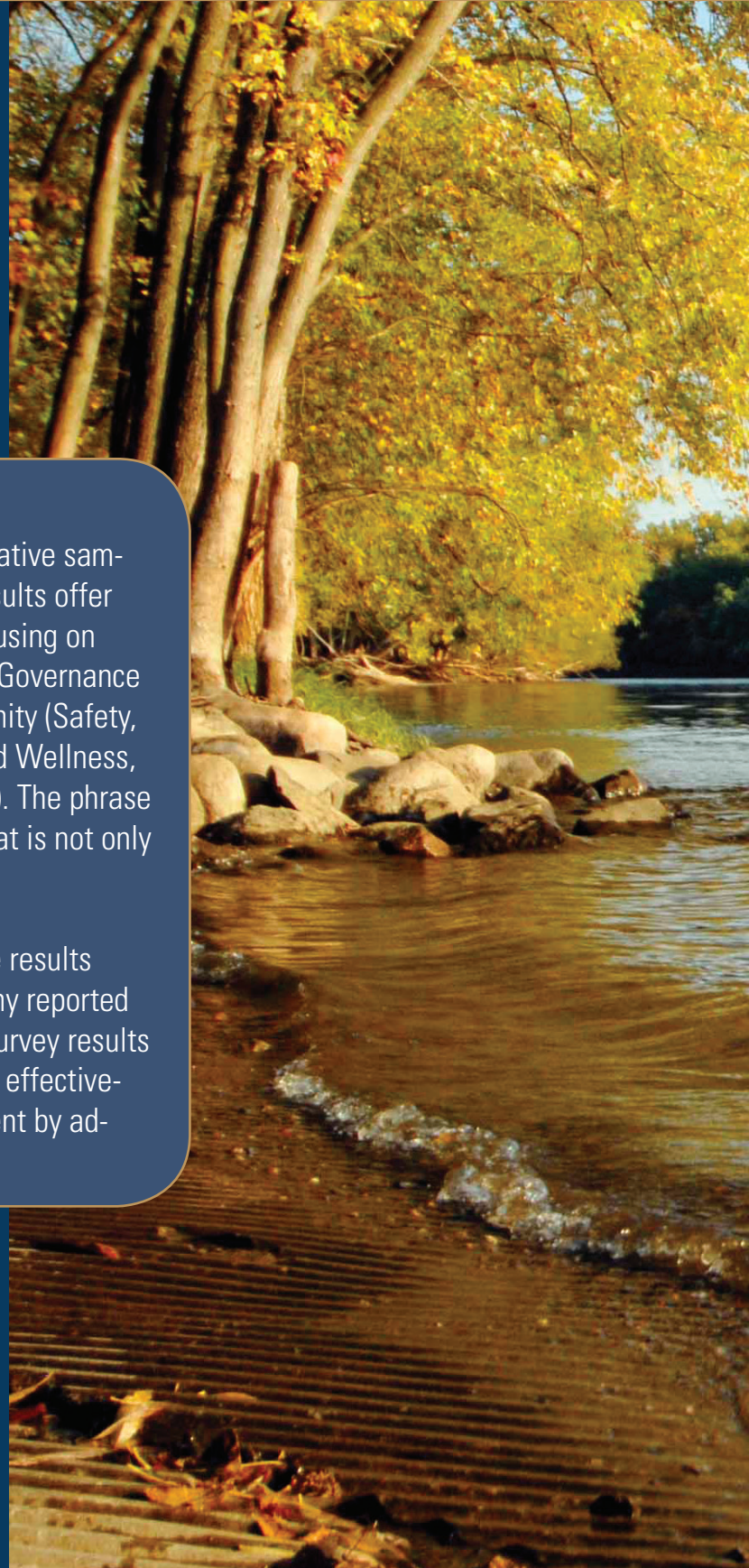
DRAFT



City of RAMSEY

2018 Citizen Survey Results

In August 2018, the City of Ramsey issued its third biannual Citizen Survey, gathering input from its residents on various City services, parks and trails, road and infrastructure, organizational direction, community events, property development and much more. The purpose of the survey was to provide feedback for Ramsey policymakers to consider as they prioritize the use of limited resources to meet the needs of Ramsey residents and businesses.



ABOUT THE CITIZEN SURVEY

The Citizen Survey captured the opinions of a representative sample of 465 randomly selected Ramsey residents. The results offer a report on the “livability” of the City of Ramsey, by focusing on three pillars of community (Community Characteristics, Governance and Participation) across eight central facets of community (Safety, Mobility, Natural Environment, Economy, Recreation and Wellness, Education and Enrichment and Community Engagement). The phrase “livable community” is used here to describe a place that is not only where people do live, but where they want to live.

Participants in this survey remained anonymous and the results are displayed collectively. The margin of error around any reported percentage is ± 5 percent for the entire sample. These survey results will be utilized by the City to evaluate its organizational effectiveness and to implement smart, citizen-focused government by addressing the needs identified.

IN THE REPORT

- * Quality of Life in Ramsey
- * Community Characteristics
- * Governance
- * Participation
- * Conclusions
- * Next Steps

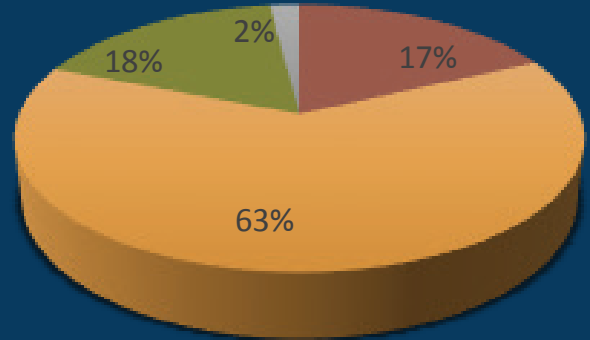




QUALITY OF LIFE

Eighty one percent of residents rated the overall quality of life in Ramsey as excellent or good. This rating was similar to the national benchmark and has increased from Ramsey's 2014 and 2016 ratings.

OVERALL QUALITY OF LIFE



■ Excellent ■ Good ■ Fair ■ Poor

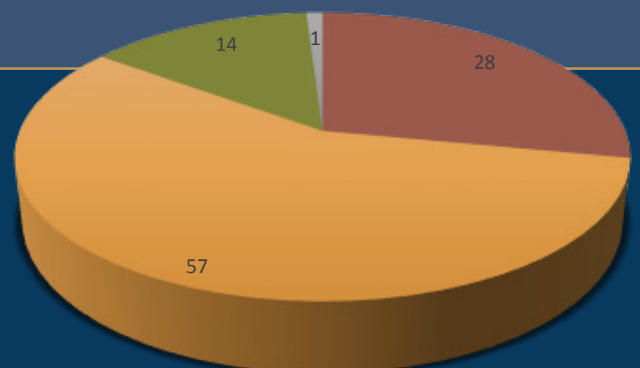
Of the eight facets of community (Safety, Mobility, Natural Environment, Built Environment, Economy, Recreation and Wellness, Education and Enrichment and Community Engagement) Ramsey residents identified Safety and Economy as community priorities in the next two years.

COMMUNITY CHARACTERISTICS

What makes a community livable, attractive and a place where people want to be?

Overall quality of community life represents the natural ambiance, services and amenities that make for an attractive community. Eighty five percent of residents surveyed rated the City of Ramsey as an excellent or good place to live. This was similar to ratings in other communities across the nation and similar to the City's 2014 and 2016 ratings.

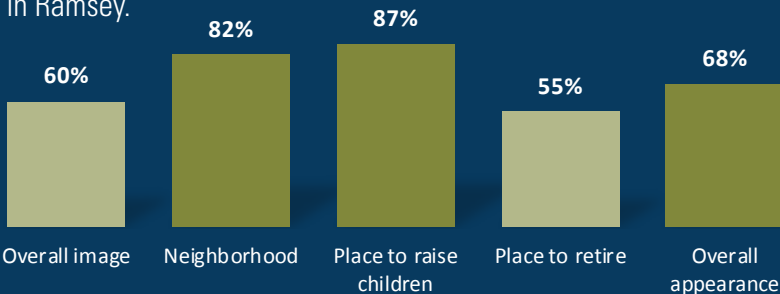
RAMSEY AS A PLACE TO LIVE



■ Excellent ■ Good ■ Fair ■ Poor

COMMUNITY RATINGS

About half, or more, of respondents also rated these aspects of community quality as being excellent or good in Ramsey.



GOVERNANCE

How well does Ramsey's government meet the needs and expectations of its residents?

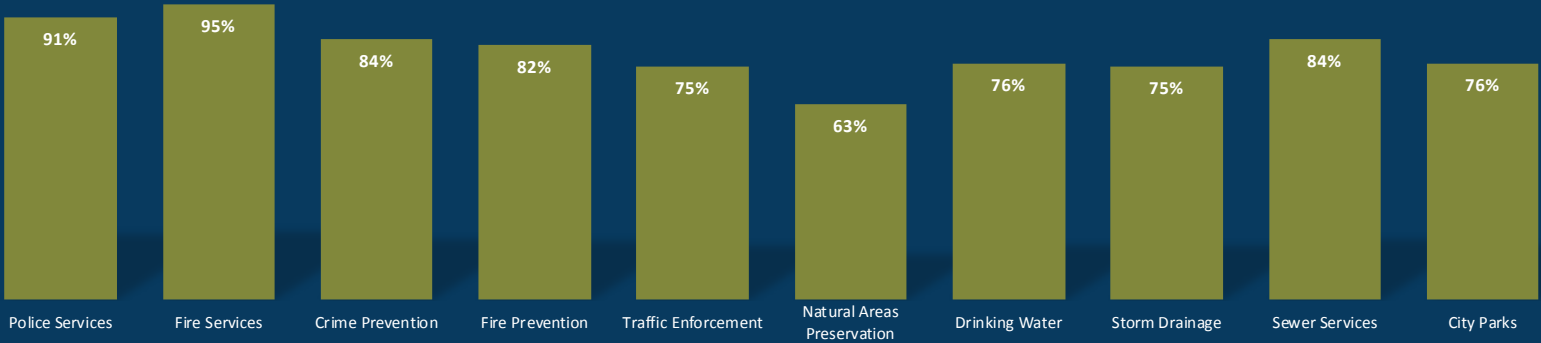
Seventy seven percent of Ramsey residents rated the overall quality of City services as excellent or good. This rating was similar to those observed elsewhere across the country.

TOP 10 CITY SERVICES

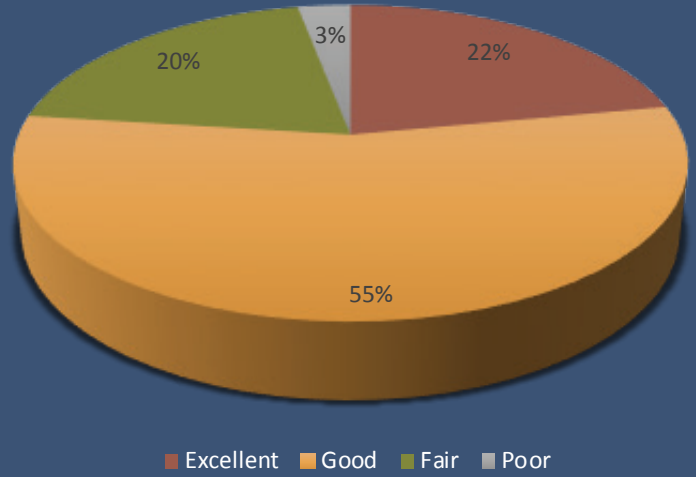
Respondents evaluated over 30 individual services and amenities available in Ramsey. The services shown in the graph below were the top 10 highest rated services. At least seven in ten residents rated these City services as excellent or good. This was similar to the national benchmark and several trended up since 2016.

OPPORTUNITIES FOR IMPROVEMENT

City services or amenities that were indicated by respondents as areas for improvement included street repair, traffic signal timing land use, planning and zoning, code enforcement and economic development. However, these ratings were still similar to ratings in other communities across the nation.



OVERALL QUALITY OF SERVICES



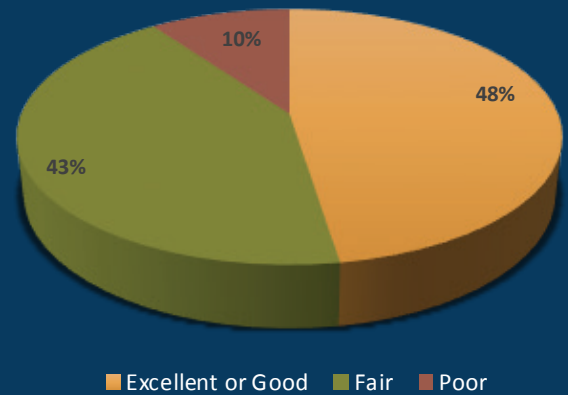
PARTICIPATION

Are the residents of Ramsey connected to the community and each other?

The connections and trust among residents, government, business and other organizations help to create a sense of community; a shared sense of membership, belonging and history.

About half of residents rated the sense of community in Ramsey as excellent or good. Compared to the 2014 and 2016 results, this rating has increased to be similar to the national benchmark. The majority of residents said that they would recommend living in Ramsey (84 percent) and had plans to remain living here (86 percent).

SENSE OF COMMUNITY





CONCLUSIONS

Resident satisfaction with City services and government performance is on the upswing.

When presented with a series of questions about leadership and governance in Ramsey, about 8 in 10 residents gave favorable marks to the customer service provided by the City, and roughly half were pleased with items related to local government performance. Most notably, ratings for welcoming citizen involvement, overall confidence in City government, government acting in the best interest of Ramsey and being honest improved since 2016, demonstrating a positive increase in public trust.

The economy remains a priority for residents.

Residents indicated that the facet of economy would be an important focus area for the City to address in the next two years. About half of residents gave favorable marks to the overall economic health of Ramsey, cost of living, the City as a place to work and economic development and these ratings were all similar to those given since 2016.

However, ratings for a vibrant downtown area, overall quality of business and service establishments, shopping opportunities and Ramsey as a place to visit were lower than those seen in other communities across the country. While these ratings might be indicative of community support for greater economic development, it is important to note that balancing rural character and urban growth was identified as a key priority for the City in the upcoming five years.

Residents support improvements to Mobility.

About six in ten residents gave positive ratings to most aspects of mobility. Road maintenance was important to residents with nearly 85 percent of respondents reporting they were interested in receiving information from the City about road work; the only type of information of greater interest was related to community events. When asked about street maintenance funding, about 8 in 10 residents supported the current method of funding for City street maintenance, which requires 25 percent of funding by special assessments of benefiting properties. Finally, connectivity is a priority for Ramsey residents. Seven in ten residents thought that creating a connected community (roads, trails, sidewalks, rail and transportation) was essential or very important to the future of the community.

NEXT STEPS

Substantial and valuable feedback was provided by Ramsey residents through this survey. This information will be used by elected officials as a tool for improvement to the City's operations and organizational direction. Survey results will provide a base of information to help guide the City Council's strategic planning, budgeting process, various policy discussions and more.

Moving forward, the City continues to gather one Resident Survey every two years. Now that the City has conducted three surveys, trending analysis of citizen feedback will be calculated.

For more information please visit: www.cityoframsey.com/performance/measurements or contact Kurt Ulrich at 763-433-9845.

The results and content featured in this article were provided by The National Research Center (NRC). National Citizen Survey (NCS).

 City of **RAMSEY**





THE NCSTM
The National Citizen SurveyTM

Ramsey, MN

Trends over Time

2018



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Leaders at the Core of Better Communities

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Summary

The National Citizen Survey™ (The NCS™) is a collaborative effort between National Research Center, Inc. (NRC) and the International City/County Management Association (ICMA). The survey and its administration are standardized to assure high quality research methods and directly comparable results across The NCS communities. The NCS captures residents' opinions within the three pillars of a community (Community Characteristics, Governance and Participation) across eight central facets of community (Safety, Mobility, Natural Environment, Built Environment, Economy, Recreation and Wellness, Education and Enrichment and Community Engagement). This report discusses trends over time, comparing the 2018 ratings for the City of Ramsey to its previous survey results in 2014 and 2016. Additional reports and technical appendices are available under separate cover.

Trend data for Ramsey represent important comparison data and should be examined for improvements or declines. Deviations from stable trends over time, especially, represent opportunities for understanding how local policies, programs or public information may have affected residents' opinions.

Meaningful differences between survey years have been noted within the following tables as being "higher" or "lower" if the differences are greater than six percentage points between the 2016 and 2018 surveys, otherwise the comparisons between 2016 and 2018 are noted as being "similar." Additionally, benchmark comparisons for all survey years are presented for reference. Changes in the benchmark comparison over time can be impacted by various trends, including varying survey cycles for the individual communities that comprise the benchmarks, regional and national economic or other events, as well as emerging survey methodologies.

Overall, ratings in Ramsey for 2018 generally remained stable. Of the 94 items for which comparisons were available, 78 items were rated similarly in 2016 and 2018 and 16 showed an increase in ratings; no items showed a decrease in ratings. Notable trends over time included the following:

- No items trended down from 2016 to 2018.
- In the pillar of Community Characteristics, Ramsey residents were more likely in 2018 than in 2016 to give positive ratings to the city as a place to retire as well as to employment, fitness and cultural/arts/music activities.
- Residents in 2018 tended to give higher ratings to Built Environment-related services than in 2016.
- Survey respondents were more likely in 2018 to favorably rate aspects of government performance such welcoming citizen involvement and overall confidence in City government.
- Respondents were more likely in 2018 than in 2016 to believe the economy would positively impact their income. They were also more likely to have attended a City-sponsored event.

The National Citizen Survey™

Table 1: Community Characteristics General

| | Percent rating positively (e.g., excellent/good) | | | 2018 rating compared to 2016 | Comparison to benchmark | | |
|-------------------------|--|------|------|------------------------------|-------------------------|---------|---------|
| | 2014 | 2016 | 2018 | | 2014 | 2016 | 2018 |
| Overall quality of life | 72% | 80% | 81% | Similar | Similar | Similar | Similar |
| Overall image | 51% | 56% | 60% | Similar | Lower | Lower | Similar |
| Place to live | 82% | 87% | 85% | Similar | Similar | Similar | Similar |
| Neighborhood | 84% | 87% | 82% | Similar | Similar | Similar | Similar |
| Place to raise children | 83% | 87% | 87% | Similar | Similar | Similar | Similar |
| Place to retire | 51% | 48% | 55% | Higher | Lower | Lower | Similar |
| Overall appearance | 77% | 73% | 68% | Similar | Similar | Similar | Similar |

Table 2: Community Characteristics by Facet

| | | Percent rating positively (e.g., excellent/good, very/somewhat safe) | | | 2018 rating compared to 2016 | Comparison to benchmark | | |
|---------------------|----------------------------------|--|------|------|------------------------------|-------------------------|------------|------------|
| | | 2014 | 2016 | 2018 | | 2014 | 2016 | 2018 |
| Safety | Overall feeling of safety | 90% | 90% | 90% | Similar | Similar | Similar | Similar |
| | Safe in neighborhood | 94% | 98% | 97% | Similar | Similar | Similar | Similar |
| | Safe downtown/commercial areas | 94% | 96% | 96% | Similar | Similar | Similar | Similar |
| Mobility | Overall ease of travel | 68% | 69% | 69% | Similar | Similar | Similar | Similar |
| | Paths and walking trails | 75% | 68% | 69% | Similar | Similar | Similar | Similar |
| | Ease of walking | 70% | 66% | 67% | Similar | Similar | Similar | Similar |
| | Travel by bicycle | 66% | 60% | 62% | Similar | Similar | Similar | Similar |
| | Travel by car | 64% | 67% | 69% | Similar | Similar | Similar | Similar |
| | Traffic flow | 55% | 56% | 59% | Similar | Similar | Similar | Similar |
| | Overall natural environment | 84% | 81% | 84% | Similar | Similar | Similar | Similar |
| Natural Environment | Cleanliness | 82% | 80% | 74% | Similar | Similar | Similar | Similar |
| | Overall built environment | 56% | 56% | 58% | Similar | Similar | Similar | Similar |
| Built Environment | New development in Ramsey | 48% | 47% | 42% | Similar | Similar | Similar | Similar |
| | Affordable quality housing | 69% | 67% | 64% | Similar | Higher | Higher | Higher |
| | Housing options | 75% | 73% | 68% | Similar | Higher | Similar | Similar |
| | Public places | 50% | 56% | 51% | Similar | Similar | Similar | Lower |
| | Overall economic health | 50% | 51% | 54% | Similar | Similar | Similar | Similar |
| | Vibrant downtown/commercial area | 21% | 20% | 20% | Similar | Lower | Lower | Much lower |
| Economy | Business and services | 49% | 43% | 46% | Similar | Lower | Lower | Lower |
| | Cost of living | 49% | 49% | 50% | Similar | Similar | Similar | Similar |
| | Shopping opportunities | 23% | 20% | 20% | Similar | Much lower | Much lower | Much lower |
| | Employment opportunities | 27% | 24% | 31% | Higher | Similar | Similar | Similar |
| | Place to visit | 35% | 35% | 39% | Similar | Lower | Lower | Lower |

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| | | Percent rating positively (e.g., excellent/good, very/somewhat safe) | | | 2018 rating compared to 2016 | Comparison to benchmark | | |
|--------------------------|---|--|------|------|------------------------------|-------------------------|---------|---------|
| | | 2014 | 2016 | 2018 | | 2014 | 2016 | 2018 |
| Recreation and Wellness | Place to work | 42% | 49% | 50% | Similar | Lower | Similar | Similar |
| | Health and wellness | 66% | 63% | 59% | Similar | Similar | Similar | Similar |
| | Recreational opportunities | 53% | 50% | 50% | Similar | Similar | Similar | Lower |
| | Fitness opportunities | 60% | 55% | 64% | Higher | Similar | Similar | Similar |
| Education and Enrichment | Education and enrichment opportunities | 54% | 52% | 53% | Similar | Lower | Similar | Lower |
| | Cultural/arts/music activities | 41% | 37% | 44% | Higher | Similar | Lower | Similar |
| | Adult education | 54% | 46% | 52% | Similar | Similar | Similar | Similar |
| | K-12 education | 75% | 72% | 71% | Similar | Similar | Similar | Similar |
| | Child care/preschool | 69% | 56% | 61% | Similar | Similar | Similar | Similar |
| Community Engagement | Opportunities to participate in community matters | 52% | 47% | 51% | Similar | Similar | Similar | Similar |
| | Opportunities to volunteer | 55% | 46% | 49% | Similar | Lower | Lower | Lower |

Table 3: Governance General

| | | Percent rating positively (e.g., excellent/good) | | | 2018 rating compared to 2016 | Comparison to benchmark | | |
|---|--|--|------|------|------------------------------|-------------------------|---------|---------|
| | | 2014 | 2016 | 2018 | | 2014 | 2016 | 2018 |
| Services provided by Ramsey | | 74% | 73% | 76% | Similar | Similar | Similar | Similar |
| Customer service | | 79% | 81% | 81% | Similar | Similar | Similar | Similar |
| Value of services for taxes paid | | 44% | 45% | 45% | Similar | Similar | Similar | Similar |
| Overall direction | | 48% | 46% | 49% | Similar | Similar | Similar | Similar |
| Welcoming citizen involvement | | 48% | 48% | 55% | Higher | Similar | Similar | Similar |
| Confidence in City government | | 43% | 45% | 51% | Higher | Similar | Similar | Similar |
| Acting in the best interest of Ramsey | | 43% | 48% | 56% | Higher | Similar | Similar | Similar |
| Being honest | | 47% | 50% | 60% | Higher | Similar | Similar | Similar |
| Treating all residents fairly | | 52% | 56% | 58% | Similar | Similar | Similar | Similar |
| Services provided by the Federal Government | | NA | 37% | 45% | Higher | NA | Similar | Similar |

Table 4: Governance by Facet

| | | Percent rating positively (e.g., excellent/good) | | | 2018 rating compared to 2016 | Comparison to benchmark | | |
|----------|---------------------|--|------|------|------------------------------|-------------------------|---------|---------|
| | | 2014 | 2016 | 2018 | | 2014 | 2016 | 2018 |
| Safety | Police | 86% | 90% | 91% | Similar | Similar | Similar | Similar |
| | Fire | 92% | 93% | 95% | Similar | Similar | Similar | Similar |
| | Crime prevention | 80% | 79% | 84% | Similar | Similar | Similar | Similar |
| | Fire prevention | 83% | 81% | 82% | Similar | Similar | Similar | Similar |
| | Animal control | 60% | 62% | 61% | Similar | Similar | Similar | Similar |
| Mobility | Traffic enforcement | 68% | 76% | 75% | Similar | Similar | Similar | Similar |
| | Street repair | 45% | 40% | 43% | Similar | Similar | Similar | Similar |

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| | | Percent rating positively (e.g., excellent/good) | | | 2018 rating compared to 2016 | Comparison to benchmark | | |
|-------------------------|-------------------------------|--|------|------|------------------------------|-------------------------|---------|---------|
| | | 2014 | 2016 | 2018 | | 2014 | 2016 | 2018 |
| | Street cleaning | 57% | 60% | 56% | Similar | Similar | Similar | Similar |
| | Street lighting | 55% | 57% | 59% | Similar | Similar | Similar | Similar |
| | Snow removal | 55% | 62% | 58% | Similar | Similar | Similar | Similar |
| | Sidewalk maintenance | 61% | 65% | 60% | Similar | Similar | Similar | Similar |
| | Traffic signal timing | 42% | 46% | 52% | Higher | Similar | Similar | Similar |
| Natural Environment | Drinking water | 72% | 72% | 76% | Similar | Similar | Similar | Similar |
| | Natural areas preservation | 69% | 57% | 63% | Similar | Similar | Similar | Similar |
| Built Environment | Storm drainage | 73% | 71% | 75% | Similar | Similar | Similar | Similar |
| | Sewer services | 81% | 78% | 84% | Higher | Similar | Similar | Similar |
| | Land use, planning and zoning | 43% | 37% | 44% | Higher | Similar | Similar | Similar |
| | Code enforcement | 40% | 44% | 50% | Higher | Similar | Similar | Similar |
| Economy | Economic development | 43% | 41% | 47% | Higher | Similar | Similar | Similar |
| Recreation and Wellness | City parks | 75% | 77% | 76% | Similar | Similar | Similar | Similar |
| | Recreation centers | 59% | 53% | 59% | Similar | Lower | Lower | Similar |
| Community Engagement | Public information | 58% | 57% | 61% | Similar | Similar | Similar | Similar |

Table 5: Participation General

| | Percent rating positively (e.g., always/sometimes, more than once a month, yes) | | | 2018 rating compared to 2016 | Comparison to benchmark | | |
|----------------------------|---|------|------|------------------------------|-------------------------|---------|---------|
| | 2014 | 2016 | 2018 | | 2014 | 2016 | 2018 |
| Sense of community | 45% | 51% | 48% | Similar | Lower | Similar | Similar |
| Recommend Ramsey | 82% | 86% | 84% | Similar | Similar | Similar | Similar |
| Remain in Ramsey | 85% | 86% | 86% | Similar | Similar | Similar | Similar |
| Contacted Ramsey employees | 44% | 40% | 38% | Similar | Similar | Similar | Similar |

Table 6: Participation by Facet

| | | Percent rating positively (e.g., always/sometimes, more than once a month, yes) | | | 2018 rating compared to 2016 | Comparison to benchmark | | |
|---------------------|---|---|------|------|------------------------------|-------------------------|---------|---------|
| | | 2014 | 2016 | 2018 | | 2014 | 2016 | 2018 |
| Safety | Did NOT report a crime | 90% | 85% | 81% | Similar | Higher | Similar | Similar |
| | Was NOT the victim of a crime | 94% | 92% | 94% | Similar | Similar | Similar | Similar |
| Mobility | Used public transportation instead of driving | 38% | 35% | 36% | Similar | Similar | Similar | Similar |
| | Walked or biked instead of driving | 56% | 65% | 63% | Similar | Similar | Similar | Similar |
| Natural Environment | Recycled at home | 95% | 96% | 97% | Similar | Higher | Higher | Higher |
| Built Environment | NOT under housing cost stress | 78% | 80% | 79% | Similar | Higher | Higher | Higher |
| Economy | Purchased goods or services in Ramsey | 95% | 90% | 88% | Similar | Similar | Similar | Similar |
| | Economy will have positive impact on income | 29% | 29% | 40% | Higher | Similar | Similar | Similar |

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| | | Percent rating positively (e.g., always/sometimes, more than once a month, yes) | | | 2018 rating compared to 2016 | Comparison to benchmark | | |
|--------------------------|---|---|------|------|------------------------------|-------------------------|------------|------------|
| | | 2014 | 2016 | 2018 | | 2014 | 2016 | 2018 |
| | Work in Ramsey | 20% | 24% | 22% | Similar | Much lower | Lower | Lower |
| Recreation and Wellness | Visited a City park | 83% | 88% | 87% | Similar | Similar | Similar | Similar |
| Education and Enrichment | Attended a City-sponsored event | 53% | 42% | 50% | Higher | Similar | Lower | Similar |
| Community Engagement | Campaigned for an issue, cause or candidate | 11% | 6% | 8% | Similar | Lower | Lower | Lower |
| | Contacted Ramsey elected officials | 11% | 10% | 11% | Similar | Similar | Similar | Similar |
| | Volunteered | 22% | 17% | 20% | Similar | Much lower | Much lower | Much lower |
| | Attended a local public meeting | 14% | 11% | 14% | Similar | Lower | Lower | Similar |
| | Watched a local public meeting | 26% | 21% | 17% | Similar | Similar | Similar | Similar |
| | Voted in local elections | 83% | 79% | 82% | Similar | Similar | Similar | Similar |

Strategic Plan Update

2019 Update – May 28 Version

ABOUT RAMSEY

Ramsey is a suburban city located in the northwestern part of Anoka County, with a population of approximately 26,500. Two rivers dominate its borders, the Rum River and the Mississippi River.

The first settlement in Ramsey began because of trading along the banks of the Mississippi. Many settlers came here on a steamboat called *The Governor Ramsey* named after our first territorial governor, from which the City reportedly acquired the name.

Only a few of the first houses and structures built in Ramsey remain today. The most notable structure of historic significance is on the National Register of Historic Places, the Old Ramsey Town Hall, located west of Highway 47 (Saint Francis Boulevard) just north of County Road 116 (Bunker Lake Boulevard). This 19th century structure was originally used as a schoolhouse. The building is a community landmark and the City is working on a long term plan for the structure.

Two school districts now serve Ramsey - Elk River #728, and Anoka-Hennepin #11. Students from both districts regularly exceed the state average on the Minnesota Basic Standards in math, reading, and writing, and score well above the national average on college entrance exams.

Many people have chosen to live in Ramsey because of its rural character, wetlands, wildlife, parks, recreation and the housing choices. Ramsey is a mixture of farms, large-lot single family, urban single-family, and multi-family with a range of prices that appeals to a wide variety of families and individuals. The City is expected to grow by approximately 10,000 people over the next 20 years. Economic Development continues to be a priority for our City. With nearly 7,000 employees working in Ramsey everyday, new industrial and retail growth may add an additional 5,000 employees over the next 20 years. We are proud of our commitment to attract economically and environmentally sound commercial development.

Ramsey is committed to manage future growth to provide a high quality of life, enhanced employment opportunities and a stable tax base. Looking ahead, our city is working toward retail and commercial growth that includes restaurants, shopping, entertainment and additional employment opportunities.

Please note: this document is a work in progress. Staff is still working on final formatting. Please focus on content over formatting at this stage.

VALUES

Ethics and Integrity

Fiscal Responsibility

Cooperation and Teamwork

Open and Honest Communications

Excellence and Quality in the Delivery of Service

Treating People with Respect and Fairness

Adaptability and Continuous Learning

VISION

Ramsey will be a secure, citizen-driven, collaborative community that respects the balance and connectivity between its unique urban, rural and natural environments.

MISSION

To work together to responsibly grow our community and to provide quality, cost-effective and efficient government services.

OBJECTIVES

Financial Stability

A Balance of Rural Character and Urban Growth

An Active and Connected Community

Smart, Citizen-Focused Government

An Effective Organization

STRATEGIES

Identify and implement operational efficiencies, cost savings and additional funding sources.

Promote economic growth and development.

Create a positive image for residential neighborhoods, business districts and key corridors.

Enhance Community Engagement in policy decision-making processes.

Strengthen and enhance our identity and brand.

Improve the safety and mobility of transportation corridors.

Connect the community both physically and socially to destinations, services and activities.

Enhance customer service through process improvements.

Enhance sustainability and efficiency through public facilities and infrastructure investments.

Improve City's communication.

Improve and sustain high organizational morale.

Strive to reflect the demographics of the community.

ACTION PLAN

| Action | Timeframe | Resources | Key Outcomes and Indicators | Responsible Party |
|--|-----------|--|--|-------------------|
| Strategy: Identify and implement operational efficiencies, cost savings and additional funding sources. | | | | |
| 1. Complete a Road Maintenance Funding Study and Public Engagement/Education Process. | Q3 2019 | Existing Staff WSB Contact Budget Impact = Medium | Updated policy on appropriate funding for long term maintenance of local roads. Results will influence future decision on road funding. | Bruce Westby |
| 2. Implement a Road Maintenance Funding Program. | Q1 2020 | Budget Impact = Medium | Retain existing program or choose a new program. | Diana Lund |
| 3. Identify and improve one organizational workflow process. | 2019 | Budget Impact = Low | Experienced cost savings as a result of improved workflow. Example: Purchasing Policy | Kurt Ulrich |
| 4. Create an Alternative Funding Toolkit. | 2019 | Budget Impact = Low | List of potential funding sources for capital improvements. Improved funding partnership and successful capital projects. | Diana Lund |
| 5. Evaluate Asset Management Options for Public Infrastructure. | 2019 | Budget Impact = Low RCP Report | Improved tracking of roads, utilities, etc. More efficient utilization of personnel resources. | Bruce Westby |
| Strategy: Promote economic growth and development. | | | | |
| 6. Expand Business Retention and Expansion efforts. | 2019 | Existing Staff: Budget Impact = Low | Stable base of local employers, representing the largest opportunity for future growth of jobs and tax base. Increase the number of business visits. Improve the quality and attendance at EDA events. | Sean Sullivan |
| 7. Expand recruitment process to secure new commercial (retail) users. | 2019 | Existing Staff: Real estate broker Budget Impact = Low RCP Report | Continued growth of jobs, tax base, and services. 5,000 square feet of new retail space. | Sean Sullivan |
| 8. Expand recruitment process to secure new industrial users. | | | Continued growth of jobs, tax base, and services. 50,000 square feet of new industrial space. | |
| 9. Complete Comprehensive Housing Study and recruit new residential neighborhoods. | Q3 2019 | Existing Staff: Budget Impact = Medium RCP Report | Plan for market relevant housing to jobs ratio (1 job per 1.5 household). | Tim Gladhill |
| Strategy: Create a positive image for residential neighborhoods, business districts and key corridors. | | | | |

| Action | Timeframe | Resources | Key Outcomes and Indicators | Responsible Party |
|--|---|---|---|---------------------|
| 10. Create baseline metrics to track and evaluate effectiveness of changes to Code Enforcement Program and use to track future trends. | Q4 2019 | Existing Staff: Budget Impact = Low | Reduced blight and public nuisance. Improved responsiveness of neighborhood concerns. Improved empathy to private property rights and complex regulations. Improved aesthetics and reduced blight along Highway 10 and Highway 47. | Tim Gladhill |
| 11. Create a coalition of local multifamily (apartments, condos, etc.) property managers. | 2019 | Budget Impact = Low RCP Report | Ensure that multifamily properties maintain high quality. Consider HOAs | Chloe McGuire Brigl |
| Strategy: Enhance Community Engagement in policy decision-making processes. | | | | |
| 12. Create Public Engagement Toolkit/Manual. | Q1 2020 | Existing Staff: Budget Impact = Low RCP Report | New and improved engagement with the community on all key policy topics. | Tim Gladhill |
| Strategy: Strengthen and enhance our identity and brand. | | | | |
| 13. Complete a feasibility study for a future Postal Facility to obtain a Ramsey ZIP Code. | 2020 | Existing Staff Budget Impact = Medium RCP Report (community identity) | ZIP Code will identify itself as Ramsey. Take a step forward in achieving a Ramsey ZIP Code. Seek third-party funding to assist. | Kurt Ulrich |
| 14. Install and/or replace signs at Highway 10/Ramsey Boulevard, Highway 10/Rail Station. | Q3 2019 | Budget Impact = Medium to High RCP Report | Unified community brand for key nodes. | Chloe McGuire Brigl |
| 15. Develop a plan for Historic Town Hall. | Q3 2019 | Budget Impact = Low RCP Report | Adaptive reuse and tax base generation of historic town hall. Consider other buyers. | Kurt Ulrich |
| Strategy: Improve the safety and mobility of transportation corridors. | | | | |
| 16. Complete County Road 5 Corridor Study. | Future Parking Lot List Revisit adding | Budget Impact = Medium | Unified vision for Nowthen Boulevard. Improved safety and reduced congestion. | Bruce Westby |
| 17. Complete State Highway 47 Study Update. | Q1 2020 | Existing Staff: Budget Impact = Medium | Unified vision for Highway 47. Improved safety and reduced congestion. | Bruce Westby |
| 18. Complete the Ramsey Gateway Study. | Q4 2019 | Existing Staff/Resources Budget Impact = High RCP Report | Unified vision for Highway 10. Improved safety and reduced congestion. | Tim Gladhill |

| Action | Timeframe | Resources | Key Outcomes and Indicators | Responsible Party |
|--|-----------|--|---|-------------------|
| Strategy: Connect the community both physically and socially to destinations, services, and activities. | | | | |
| 19. Complete the Master Parks and Trail Plan/Capital Improvement Program Update. | 2019 | Existing Staff/Resources Budget Impact = Medium RCP Report | Adequate parks, trails and public spaces, both future and existing. Unique recreation destinations. | Mark Riverblood |
| 20. Update Recreation Programming Work Plan | 2019 | Budget Impact = Low | Deliver a diversity of programs that finds a balance of revenue and access. | Mark Riverblood |
| Strategy: Enhance customer service through process improvements. | | | | |
| 21. Complete snow removal study and alternatives analysis. | 2019 | Budget Impact = Low | Ensure process and staffing for snow removal meets community expectations. | Grant Riemer |
| Strategy: Enhance sustainability and efficiency through public facilities and infrastructure investments. | | | | |
| 22. Complete Regional Surface Water Supply Feasibility Study. | Q1 2020 | Study funded by Metropolitan Council. Budget Impact = Low | Adequate supply of water to supply community's future vision. Ensure that groundwater is the most appropriate source for the future. | Bruce Westby |
| 23. Explore Water Supply Treatment Options | | | Reduce levels of manganese in municipal water supply. | |
| 24. Complete Plans and Specifications for Future Public Works Campus. | 2019 | Budget Impact = High | Adequate space to effectively maintain public infrastructure. Savings of time and money in operational efficiencies. | Grant Riemer |
| 25. Consider smart irrigation rebate program. | 2019 | Budget Impact = Medium | Reduced demand on public water supply and avoid/delay of infrastructure investments. | Chris Anderson |
| Strategy: Improve City's communication. | | | | |
| 26. Update Communications Plan. | 2019 | Existing Staff Budget Impact = Low RCP Report | Improved external communication. Provide more information of interest to residents in multiple formats. New and more effective ways to reach the community, including but not limited to social media. Talking Points for Key Projects. Policy, process, and timing for communicating key topics. Improved administration of Ramsey Resident Newsletter. | Megan Thorstad |
| 27. Enhance Employee Intranet. | Q4 2019 | Budget Impact = Low | Enhanced access for personnel policies and resources for existing and future Councilmembers, Employees, and Commissioners. Improved internal communication. | Colleen Lasher |

| Action | Timeframe | Resources | Key Outcomes and Indicators | Responsible Party |
|--|-----------|-----------|-----------------------------|-------------------|
| Strategy: Improve and sustain high organizational morale. | | | | |
| This remains a high priority for the community and is addressed in multiple actions above. | | | | |
| Strategy: Strive to reflect the demographics of the community. | | | | |
| This remains a high priority for the community and is addressed in multiple actions above. | | | | |

Budget Impact Key; Low = Existing Staff/thousands of dollars; Medium = Additional Staff/Consultants/tens of thousands of dollars; High = capital improvement/hundreds of thousands of dollars.

RCP Report = Partnership with the University of Minnesota completed in 2018. This partnership created a library of resources and policy alternatives. A full list of completed reports can be found online at rcp.umn.edu/ramsey-projects.

PARKING LOT LIST

| Action | Strategy |
|--|---|
| Complete a Development Fee Impact Study. | Identify and implement operational efficiencies, cost savings and additional funding sources. |
| Complete Comprehensive Streetscape and Greenway Manual. | Create a positive image for residential neighborhoods, business districts and key corridors. |
| Complete Neighborhood Plans for Pearson Properties and Makowsky Farms. | Create a positive image for residential neighborhoods, business districts and key corridors. |
| Remodel 2 nd Floor of City Hall for additional collaboration and meeting space. | Enhance Community Engagement in policy decision-making processes. |
| Complete a Fire Department Duty Crew Analysis. | Enhance customer service through process improvements. |
| Complete Organization Staffing Plan. | Improve and sustain high organizational morale. |

CULTURE

- Utilize Strategic Plan to prioritize budget requests.
- Leverage additional funding sources.
- Seek grants to do high priority projects.
- Seek public and private partnerships.
- Improve Park and Recreation revenue through user fees and sponsorships.
- Provide adequate public safety staffing based upon common metrics (i.e., calls for service, time of day caseload, land use and population, citizen expectations).
- Continue Staff Recognition Programs.
- Increase awareness of various employee resources.

| | | | | | |
|---|--|--|--|--|--|
| Survey of Recreational Offerings Within a 15 Minute Drive of Ramsey | | | | | |
|---|--|--|--|--|--|

City/ District Codes : Ra- Ramsey
 AC- Anoka County
 Ad- Andover
 An- Anoka
 Bl- Blaine
 Ch- Champlin
 CR- Coon Rapids
 ER- Elk River
 MG- Maple Grove
 No- Nowthen
 Ro- Rogers
 3R- 3 Rivers Park District
 11- District 11
 728- District 728

Green= non-athletic activity Blue= non-competitive athletic activity Red= competitive athletic activity Orange= Ramsey
 Purple= Dist. 11

| Activity | Age Group | | | | | | | | |
|---|-----------------------------|-------------------------------------|-------------------------------------|---------------------|---------------------|----------------------|----------------------|--|--|
| | 0 to 6 | 7 to 12 | 13 to 18 | 19 to 54 | | 55+ | | | |
| Aerobics Class | | | MG | 11 | 11w | Ch | An | | |
| | | | | 728 | Ch | MG | Ro | | |
| | | | | MG | | 11 | 11w | | |
| Aerobics Class, Adults With Special Needs | Ra , Ad, CR | Ra , Ad, CR | Ra , Ad, CR | | | 11 , | 11 , | | |
| Agriculture Club | 728 | Ad, 3R, 11 , 728 | Ad, 3R, 11 , 728 | | | | | | |
| Archery | | | Ad | | | Ad, 3R | Ad, 3R | | |

| | | | | | | | | | | |
|---|---------------------|---------------------|-------------|--|--|-----------------|---------------------|--|--|--|
| Archery League | An, ER, MG, 11, 728 | An, ER, MG, 11, 729 | An, 11, 728 | | | Ad | Ad | | | |
| Art Class | | | | | | AC, MG, 11, 728 | AC, Ad, MG, 11, 728 | | | |
| Astronomy/ Stargazing Class | | An, Ra, 11, | An, Ra, 11, | | | 11 | 11 | | | |
| Baseball, Rec League Program | Ra, An, 11, 728 | | | | | | | | | |
| Baseball, T-Ball | | | | | | | | | | |
| Baseball, T-Ball, Adults with Special Needs | | Ra, An, | Ra, An | | | 11, | 11, | | | |
| Baseball Traveling Program | 11, | Ra, An, 11, 728 | Ra, An, 728 | | | | | | | |
| Basketball, Clinic | Ad, | Ad | Ad | | | | | | | |
| Basketball, Open Play | | | | | | Ad, 11 | Ad, 11 | | | |
| Basketball, Open Play for Adults with Special Needs | Ra, An | Ra, An, 11 | Ra, An, 11 | | | 11 | 11 | | | |
| Basketball, Rec League Program | | Ra, An | Ra, An | | | | | | | |
| Basketball, Travelling Program | | 3R | 3R | | | | | | | |
| Bicycling | | 11 | 11 | | | Ad, 3R | Ad, 3R | | | |
| Bicycle, Repair Clinic | AC | AC, 3R | AC | | | 11 | 11, | | | |
| Birding/ Ornithology Class | | | | | | AC, 11 | AC, 11 | | | |
| Book Club | | | | | | ER | Ad, CR, ER, MG | | | |

| | | | | | | | | | | |
|---|----------------------------|----------------------------|----------------------------|--|--|----------------------------|----------------------------|--|--|--|
| Craft Making Class, Adults with Special Needs | | | | | | 11, 728 | 11, 728 | | | |
| Curling Clinic | An, Ad, Ch, 11, 728 | An, Ad, Ch, 11, 728 | An, Ad, Ch, 11, 728 | | | 11 | 11 | | | |
| Dance Class | Ad, Ch | An, Ad, Ch, 11 | An, Ad, Ch, 11 | | | An, Ad, Ch, MG, 11 | An, Ad, CR, ER, MG, 11 | | | |
| Dance Team | | | | | | Ad, Ch | Ad, Ch | | | |
| Driving class | An, Bl, Ch, CR, ER, MG, Ra | An, Bl, Ch, CR, ER, MG, Ra | An, Bl, Ch, CR, ER, MG, Ra | | | | Ch, CR, MG, Ro | | | |
| Farmers Market | | | MG | | | An, Bl, Ch, CR, ER, MG, Ra | An, Bl, Ch, CR, ER, MG, Ra | | | |
| Fashion Design | 728 | Ch, 11, MG, 728 | Ch, 11, 728 | | | | | | | |
| Fencing | | | | | | | | | | |
| First Aid | | | MG | | | 728 | 728 | | | |
| Fishing Class | Ra, An | Ra, An | | | | 11 | 11 | | | |
| Football, Flag & Instructional | | Ra, An | Ra, An | | | | | | | |
| Football, Tackle | AC | AC | AC | | | | | | | |
| Frisbee, Disc Golf | | Ch | Ch | | | AC | AC | | | |
| Frisbee, Ultimate | | MG | | | | | | | | |
| Games, Misc. | 11 | 11 | | | | | CR, | | | |
| Gardening Class | 11, 728 | 11, 728 | | | | 11 | 11 | | | |
| Golf Camp/Class | | 11 | 11 | | | 11 | 11 | | | |
| Golf Tournament | | An, Ch | An, Ch | | | | | | | |
| Gymnastics, Competitive | An, Ch, MG, 11, 728 | An, Ch, MG, 11, 728 | An, Ch, 11, 728 | | | | | | | |
| Gymnastics Instruction | | | AC | | | | | | | |
| Hiking | Ra, An | Ra, An | Ra, An | | | AC | AC | | | |

| | | | | | | | | | | |
|--|-----------------------------------|---------------------------|--------|--|--|-----------------|----|-----------------|----|--|
| Hockey, Camp/ Skills Development | | | | | | | | | | |
| Hockey, Floor, Adults with Special Needs | Ra, An | Ra, An | Ra, An | | | | 11 | | 11 | |
| Hockey, Rec League | Ad, 728 | Ad, MG, 728 | Ad, | | | | | | | |
| Horseback Riding | | 728 | 728 | | | Ad | | Ad | | |
| Improv | Ad, Ch, Ra, 11 | Ad, Ra, 11 | Ad, Ra | | | | | | | |
| Karate/ Martial Arts | | | | | | Ad, Ch, Ra, 728 | | Ad, Ch, Ra, 728 | | |
| Karate, Adults with Special Needs | | | | | | | 11 | | 11 | |
| Kickball | | | | | | Ch | | Ch | | |
| Kickball, Adults With Special Needs | | | | | | | 11 | | 11 | |
| Knitting/ Needlework Class | | Ra, An | Ra, An | | | MG, 11 | | CR, ER, MG, 11 | | |
| LaCrosse, Box | Ra, An | Ra, An | Ra, An | | | | | | | |
| Lacrosse, In- House | | MG | MG | | | | | | | |
| Magician Class | | | MG | | | | | | | |
| Movie Club | Ro, Ch | Ro, Ch | Ro, Ch | | | | | | | |
| Movies in the Park | Ch, 728 | Ch, 11, 728 | MG, 11 | | | Ro, Ch | | Ro, Ch | | |
| Movie Making Class | Ch, CR, ER, MG, Ro, 11, 728 | Ch, CR, ER, Ro, 728 | CR, | | | | | | | |

| | | | | | | | | | | |
|---|---------------------|-----------------|-------------|--|--|-----------------|---------------------|--|--|--|
| Misc. Recreation | 11, 728 | 11, MG, 728 | 728 | | | | | | | |
| Multi-Sport, Camp | An, Ch, MG, 11, 728 | Ch, MG, 728 | Ch, MG, 729 | | | | | | | |
| Musical Instrument Class | | | | | | Ch, MG, 11, 728 | Ch, Ad, MG, 11, 728 | | | |
| Musical Instrument Class, Adults with Special Needs | ER, 3R, 11, 728 | ER, MG, 3R, 11 | ER, 3R, 11 | | | 11 | 11 | | | |
| Outdoor Exploration/ Nature Interpretation/ Historic Interpretation | 3R, 728 | 3R, 728 | 3R | | | ER, 3R, 11 | ER, 3R, 11 | | | |
| Outings/ Field Trips | | | | | | 3R, MG | Ch, CR, MG, Ro, 3R | | | |
| Outings for Adults With Special Needs | | | | | | 11, 728 | 11, 728 | | | |
| Paddleboarding, Stand Up | | | | | | ER, 11, 728 | ER, 11, 728 | | | |
| Photography Class | Ad | Ad | Ad | | | 11 | 11 | | | |
| Pickleball | | | | | | Ad, CR, MG, 11 | Ad, CR, ER, MG, 11 | | | |
| Pool | An, 728 | An, 728 | An, 728 | | | MG | MG, Ro | | | |
| Pottery Class | | | | | | | | | | |
| Rubber Stamping | ER, 728 | ER, MG, 728 | ER | | | | CR | | | |
| Running | 11, 728 | An, MG, 11, 728 | An | | | 11, 728 | 11, 728 | | | |

| | | | | | | | | | | |
|--|----------------------------|------------------------|------------------------|--|--|-------------------|-------------------|--|--|--|
| Science/ Engineering Exploration | | 728 | 728 | | | | | | | |
| SCUBA Diving Class | CR, | CR, | CR, | | | 728 | 728 | | | |
| Skating, Roller | Ch, CR, MG, 728 | Ch, CR, MG, 728 | Ch, CR, MG, 728 | | | CR, | CR, | | | |
| Skating Lessons, Ice | Ch, MG | Ch, MG | Ch, MG | | | Ch, CR, MG, 728 | Ch, CR, MG, 728 | | | |
| Skating, Ice, Open Skate | | AC | AC | | | Ch, MG | Ch, MG | | | |
| Skiing Class, Nordic | | | MG | | | AC, 11 | AC, 11 | | | |
| Skateboarding | AC | AC, 3R | AC, 3R | | | | | | | |
| Snowshoeing | Minneapolis | Minneapolis | Minneapolis | | | AC, 3R, 11 | AC, 3R, 11 | | | |
| Soccer, Bubble | Minneapolis | Minneapolis | Minneapolis | | | Minneapolis | Minneapolis | | | |
| Soccer, Bubble Rec League | Ra , An, 11, 728 | Ra , An, 728 | | | | Minneapolis | Minneapolis | | | |
| Soccer, Clinics | Ra , An, | Ra , An | Ra , An | | | | | | | |
| Soccer, Rec League | | Ra , An | Ra , An | | | | | | | |
| Soccer, Travelling | Ra , An | Ra , An | Ra , An | | | | | | | |
| Softball, Clinic | Ra , An | Ra , An | | | | | | | | |
| Softball, Rec. League | | Ra , An | Ra , An | | | CR, | CR, | | | |
| Softball, Travelling | | | Ra , An | | | | | | | |
| Softball, Fastpitch | An, CR, ER, 3R | | | | | | | | | |
| Storytelling | | Ra , An | Ra , An, 728 | | | | | | | |

| | | | | | | | | | | |
|------------------------------------|-------------------------|-------------------------|---------------------|--|--|---------------------|--|-------------------------|--|--|
| Swimming, Competitive | | | 728 | | | | | | | |
| Swimming, Laps | An, Ch, MG, Bl, 11, 728 | An, Ch, MG, Bl, 11, 728 | An, Ch, MG, Bl, 11, | | | 728 | | 728 | | |
| Swimming, Lessons | | | | | | An, Ch, MG, Bl, 11, | | An, Ch, MG, Bl, 11, | | |
| Swimming, Water Aerobics | | Ro | Ro, MG | | | 11 | | 11 | | |
| Teen Hangout | 11, 728 | 728 | | | | | | | | |
| Tennis, Lessons | Ra, An, | Ra, An, 11 | Ra, An | | | MG | | MG | | |
| Tennis, In-House | Ra, An | Ra, An, 11 | Ra, An, 11 | | | | | | | |
| Tennis, Travelling | 11, 728 | MG, 11, 728 | MG, 11, 728 | | | | | | | |
| Theater Class | 728 | | | | | | | | | |
| Tours, Local | | 11 | 11 | | | 728 | | An, 728 | | |
| Track | Ch | An, Ch | An, Ch | | | | | | | |
| Video Game Club | | Ra, An | Ra, An | | | | | | | |
| Volleyball, Rec League | | MG, 11 | | | | | | | | |
| Volleyball, Camp | Ad | Ad | Ad | | | | | | | |
| Volleyball, Open Play | | | | | | Ad, 11 | | Ad, 11 | | |
| Walking, Adults with Special Needs | Ad | Ad | Ad | | | 11 | | 11 | | |
| Walking Club | | | | | | Ad | | Ad, Ro | | |
| Wood Carving | Ra, An | Ra, An | Ra, An | | | MG | | CR, ER, MG | | |
| Wrestling | | 11 | 11 | | | | | | | |
| Writing Class | 728 | 728 | MG | | | 11 | | An, CR, Ro, 11 | | |
| Yoga/ Qigong/ Tai' Chi Class | | | | | | Ad, Ch, MG, 11, 728 | | Ad, Ch, CR, MG, 11, 728 | | |



RAMSEY PARKS & RECREATION

Summary of Recreation Opportunities Survey

April 2018

Tillery Bailey, Recreation Program Intern
tbailey@cityoframsey.com

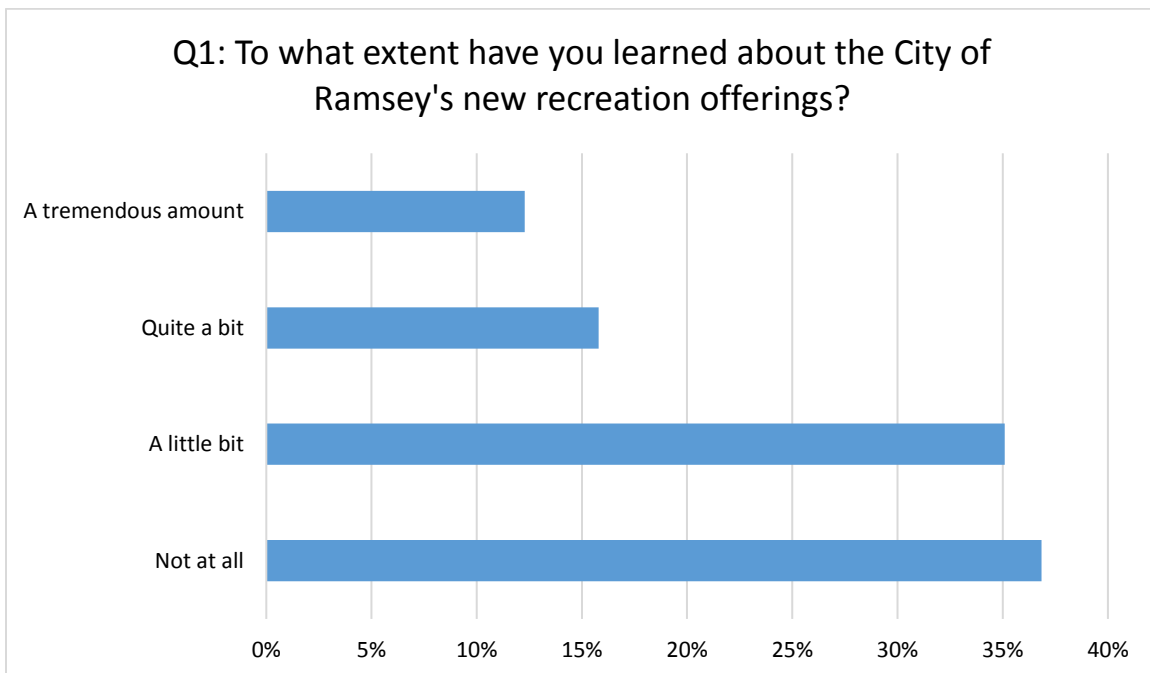
BACKGROUND

A general questionnaire was created to determine the types of recreation programs community members would like to see the City of Ramsey offer. The survey was administered via the online website SurveyMonkey and was posted on the City website on the park events page. A total of 57 respondents completed the questionnaire between March and November 2017, with a majority of responses collected in March 2017. This response rate is approximately 3% of the total program participants in 2017.

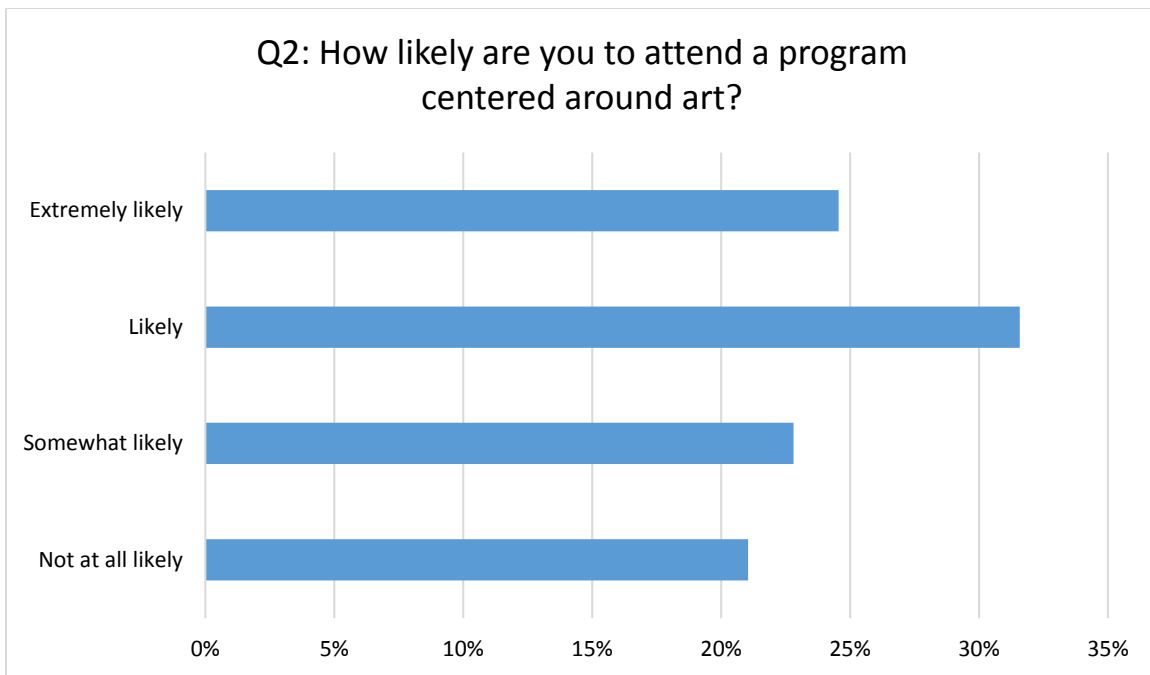
Although the results can be useful in planning the future of recreation programs in Ramsey, it must be taken into account that this data is not representative of the population as a whole. Since the questionnaire was posted on the park events webpage, most respondents were likely previous participants or those that had visited the website to learn about current offerings. All questionnaires were anonymous to aid in yielding honest responses.

The first portion of this report shows results for multiple choice questions, with the second portion being the open-ended question, “What would you like to see the City offer in terms of recreation programs?” Respondents were required to answer all 10 questions in the recreation opportunities survey and the open-ended question was also required for all post-event questionnaires.

When analyzing the open-ended question, key words were counted to determine the weight respondents put on various areas. The top ten recurring words were: yoga (23), kids (16), parks (14), fitness (12), outdoors (10), sports (10), activities (8), classes (8), art (8), and community (7). Results are visualized on the cover page, with larger words having greater weight. While this shouldn’t be a means to determine what to offer, it does provide insight into what people are looking for the City to offer.



With a majority of respondents completing the questionnaire in March 2017 (just two months after light programming began), it seems reasonable that just over 35% had learning “nothing at all” regarding recreation offerings, while 12% had learned “a tremendous amount.” In the future, it would be beneficial to determine which outlets people have learned about City offerings as well as their preferred outlets (i.e. Facebook, emails, Ramsey Resident, mailings, etc.). Staff could also benefit to see how this data changes over time, especially following various marketing initiatives or special events.



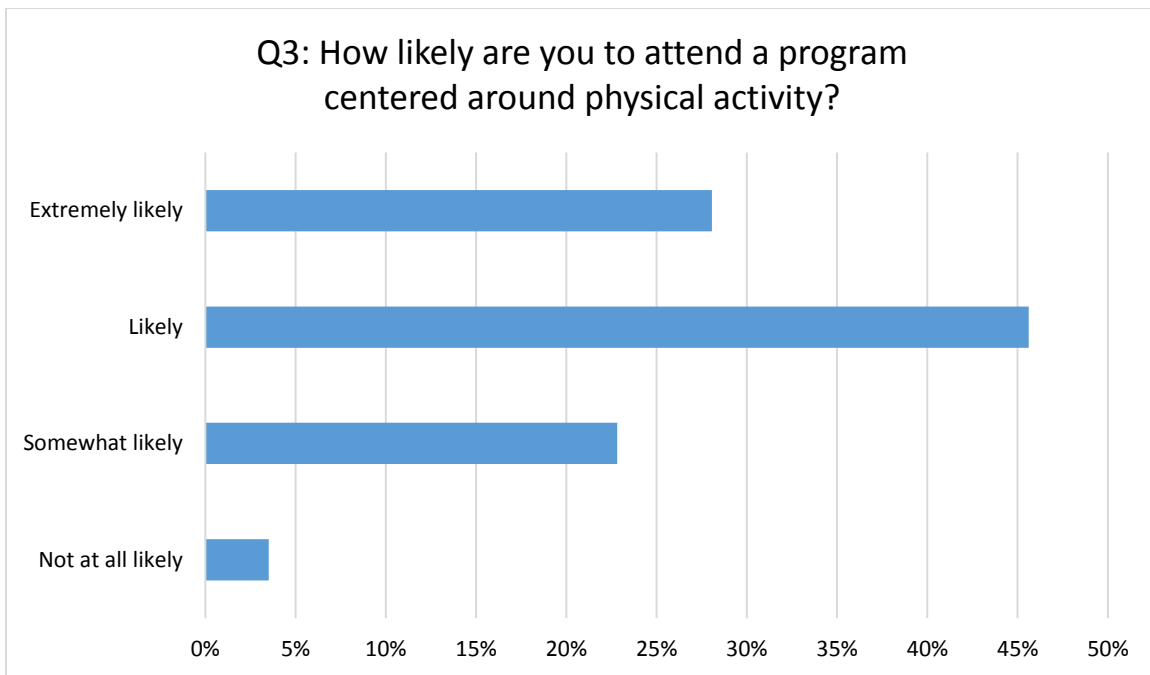
With over half of respondents saying they would be “likely” or “extremely likely” to attend an art program, it is worthwhile to offer various art classes for different ages. There are not many options for residents to pursue art in the area outside of school programs and personal endeavors.

Survey responses for individual Art in the Park classes show positive feedback for previous offerings. In 2017, free youth art classes were offered in conjunction with The Draw Sumer Event Series. Nearly 90% of respondents were “very satisfied” or “satisfied” with the program content. Feedback was very positive, with highlights included below:

- We love art in the park! Great way to learn and meet friends in our community! *BONUS* no cost! We are [grateful]!!!
- Excellent art project that taught us a new way to watercolor and was so easy for all ages
- This was a great project for a variety of ages. I wish that I could have done it with my daughters!
- We love all the art events at the Draw And, the free art in the park events are amazing!! Thank you!

Art classes were offered throughout the year and all but one (wine and canvas night) were open to people of all ages. One participant of the June plein air painting class remarked, “I have always been afraid to do some plein air painting but this little intro was perfect to get me started. Very low key relaxed atmosphere.” Survey results seem to show that people want introductory classes that require little to no previous experience. Participants are focused on learning something new and having fun, rather than creating a high quality piece of art. Family-based and youth classes are also popular options, as offerings are affordable and inclusive.

Some classes had lower attendance than others, showing which areas may be of less interest to the community. Classes that may seem intimidating or requiring skill (such as stained glass) were cancelled due to low registration. This was noted and similar classes are not being offered in 2018. But as programming expands, there may be a small market for unique, skills-based art classes.



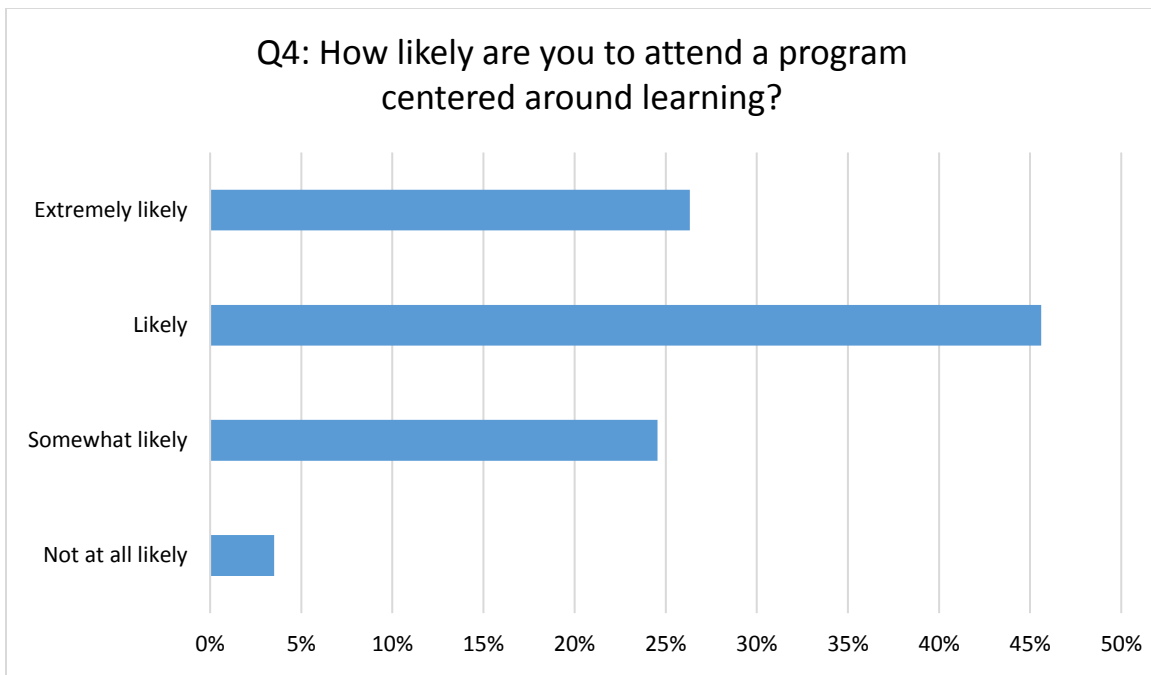
Without a public community or recreation center in Ramsey, residents have few options for formal fitness programming outside of the often specialized private sector. Every questionnaire includes the question, “What would you like to see the City offer in terms of recreation programs?” And many responses relate to formal physical activity, ranging from yoga and walking clubs to group fitness and a recreation center. This feedback shows the need to offer fitness programming, but finding a facility can be difficult. Realistically, only yoga and similar are the only classes that can be offered at City Hall due to carpeting. All other classes, such as Zumba or kickboxing, must be held at park buildings or school gyms with hard flooring.

In 2017-2018, yoga was offered for up to three days per week and had attendance from five to over 30 people per session. Feedback was very positive regarding instructors. One participant said “this instructor is awesome. She presents in such a welcoming and fun way.” Most yoga participants who also completed surveys repeatedly asked for continuing and adding more yoga classes. Another respondent had attended numerous programs and said, “I enjoyed the yoga. I also enjoyed the movie in the park recently. I think it's great to see the increase in community activities. I've participated in the bird watching, movie in the park, and yoga. All have been wonderful. Thank you!”

Another fitness opportunity in 2017 was a Zumba class held July – October at PACT Charter School. While attendance was lower (three to twelve participants per session) it was well received. The fee was \$5 per class, which is lower than most gym or recreation centers would offer for a drop-in class rate. Participants appreciated the ability to pay for one session at a time, either ahead via credit card or day-of by cash or check.

Physical activity programs can also include youth sports and recreational adult leagues. Although the Anoka-Ramsey Athletic Association has a large number of participants, they do not offer introductory preschool-age programs. This is a potential area of exploration, as there is limited staffing and equipment needs. Adult recreational leagues are an area that can be pursued in partnership with neighboring cities, but often require hiring and training referees/officials.

In the future, other fitness opportunities may include: Pilates, boot camps, strength, cardio kickboxing, aerobics, core, and senior-focused classes. Until there is a dedicated fitness/recreation facility, classes should require little to no equipment due to storage and transportation.

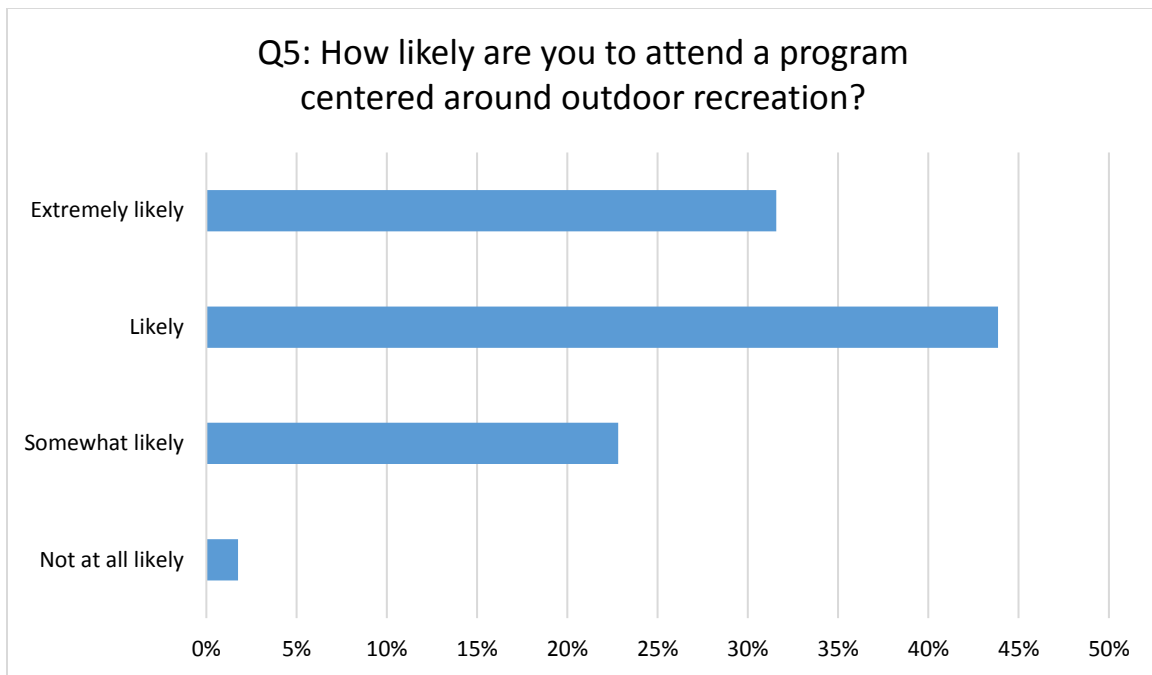


While opportunities for learning can include many different areas, most parks and recreation agencies focus learning/education-based programs on adults and seniors. When programs are catered to seniors or older adults, fees are often nominal to eliminate barriers to participation. One-fourth of survey respondents said they are “extremely likely” to attend a program centered on learning, which shows this could be a reasonable path to follow for future programs.

Senior or 55+ programs are a popular category to add for education and general programs, since that is a growing segment of the population that wants to stay active and involved in their community. Potential areas of education programs could include defensive driving, personal finance, a history series, nutrition, health and wellness, among others. Some senior centers offer programs for older adults and their care givers on topics such as offering care or a support group for those with memory loss.

Another avenue is outdoor or nature education. Offering a Lunch with a Naturalist series could be popular, as some cities or nature centers offer it on a monthly or even weekly basis. Wargo Nature Center offers this program and has a different topic for each session. The following is from their website:

Bring your lunch and join a naturalist for our Lunch with a Naturalist series. These monthly presentations will include local natural history information and possibly a relaxing stroll on the trails at Wargo. Any equipment that may be needed will be provided. Pre-registration is not required.



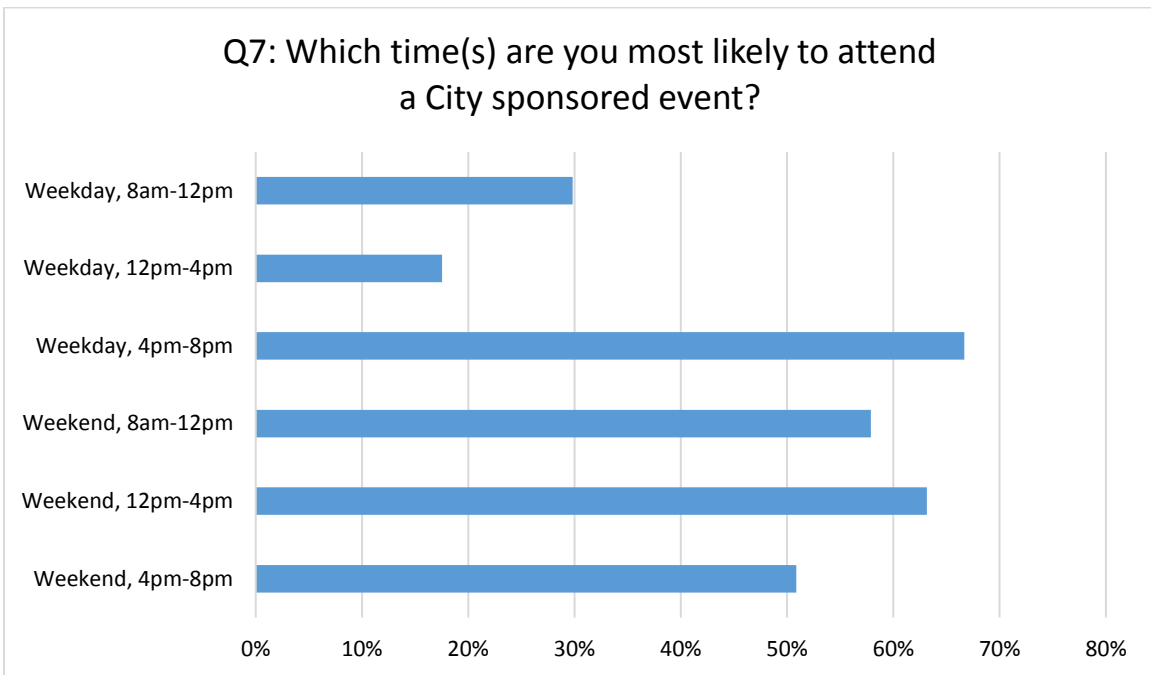
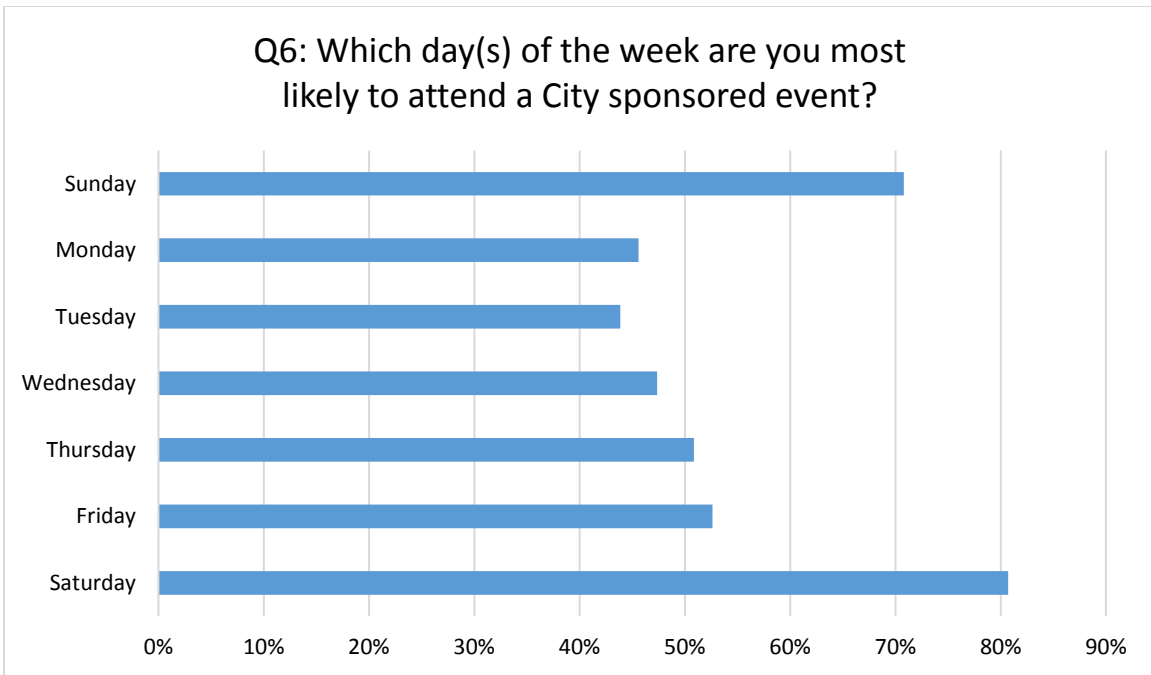
Outdoor recreation is a major program area for recreation agencies, especially in Minnesota. Over 70% of respondents say they are “likely” or “extremely likely” to attend an outdoor recreation program. Ramsey has ample parks and open space that can host such programs, but the difficult aspect is finding instructors and any potential equipment needs.

In 2017, a few outdoor recreation opportunities were offered in partnership with Anoka County Parks and staff at Wargo Nature Center. Classes offered included birding, canoeing, kayaking, and stand-up paddleboarding. The birding class was offered three times in the spring when there is minimal tree coverage. It was held at Lake Itasca trailhead, Rum River Central Park, and Sunfish Lake Park. While there was low attendance, it received very positive feedback. One participant said, “[the instructor’s] obvious personal interest in birding was inspiring,” while another said “staff was very personable and knowledgeable. He was patient considering my son (age 12) had to attend as well and was somewhat distracting. He was patient and shared relevant information.”

The stand-up paddleboarding class had full participation with seven people. It was held at Sunfish Lake Park and Anoka County Parks brought paddleboards, paddles, and life jackets. The instructor taught the basics and ensure all were comfortable on the water. They then moved into more free-time and exploring the lake. One person said it was “lots of fun. Two hours was just the perfect amount of time as was the Sunfish Lake location.” Numerous participants said the instructor was “terrific, knowledgeable, patient, and very helpful.” The kayaking class was cancelled due to weather.

Although Anoka County Parks received positive feedback, it was difficult to schedule and work with them as their programs must come first. Their staff was not always receptive on expanding programming to Ramsey parks. Due to this, they are not currently a 2018 partner and a new instructor was selected for the 2018 stand-up paddleboarding classes.

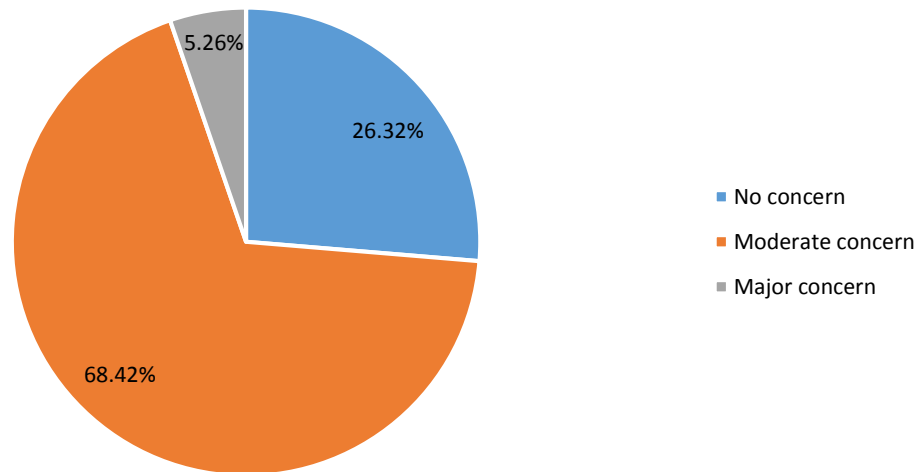
In the future, assuming instructor and equipment availability works out, potential outdoor recreation programs could include: canoeing/kayaking, camping, snowshoeing, cross country skiing, nature walks, fishing, birding, maple syruping, or full moon hikes. For some programs, it may be beneficial to structure it as a special event in order to increase attendance.



Although these responses can give some insight into which days and times may be best suited for programs, it will also depend on the target demographics and instructor/facility availability. Some programs will have a best suited time of day, such as mornings or evenings for outdoor summer sports and fitness. While others may have attendance vary based on the season.

Elmcrest Park is often unavailable on weekends in the summer due to soccer and graduation parties or other groups reserving the community building.

Q8: How much of a concern is program cost?

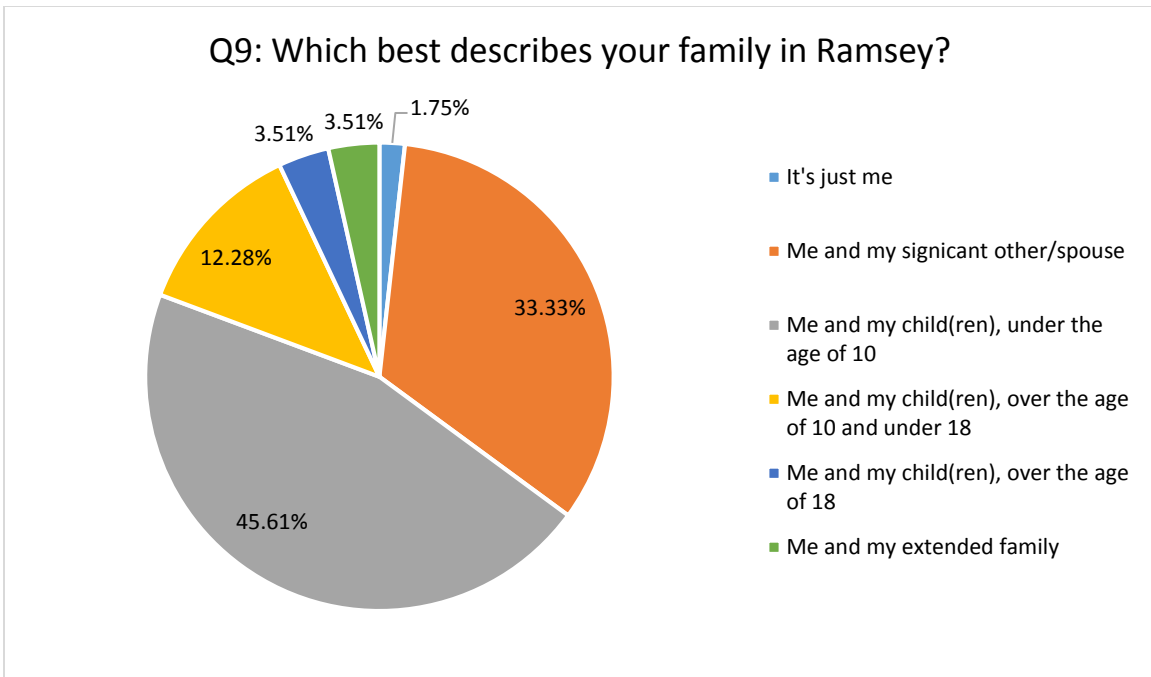


Fee-setting is another concern for future programming. In 2017, most programs were free or low cost compared to neighboring organizations. This was in hopes of increasing attendance for such new programs. Although 75% of respondents say program cost is a “moderate” or “major concern” this may be due to people not wanting to spend too much money on something when they don’t know what they will receive. This aspect of recreation programs should be continued to be evaluated, as fees can be a turning point or barrier for participation.

In 2016, annual wages in Ramsey was \$47,527, slightly under the average in Anoka County (\$49,918). Median household income was \$86,800 in Ramsey, compared to \$70,900 in Anoka County. In 2015, approximately 3.5% of Ramsey lived below the poverty level (income of \$24,250 per year for a family of four), 4.5% between 100% and 149%, and 5.2% between 150% and 184% of the poverty line. Overall, Ramsey residents are in a good financial position, which shows that people are more likely to participate in fee-based recreation programs.

The fee-setting pyramid is a tool to determine pricing, which includes the following factors: access, responsibility, anticipated impacts, social value, and benefit. Benefit is the largest consideration, with programs providing the most *community* benefit having the lowest fees and cost recovery and programs with the most *individual* benefit having highest fees and cost recovery.

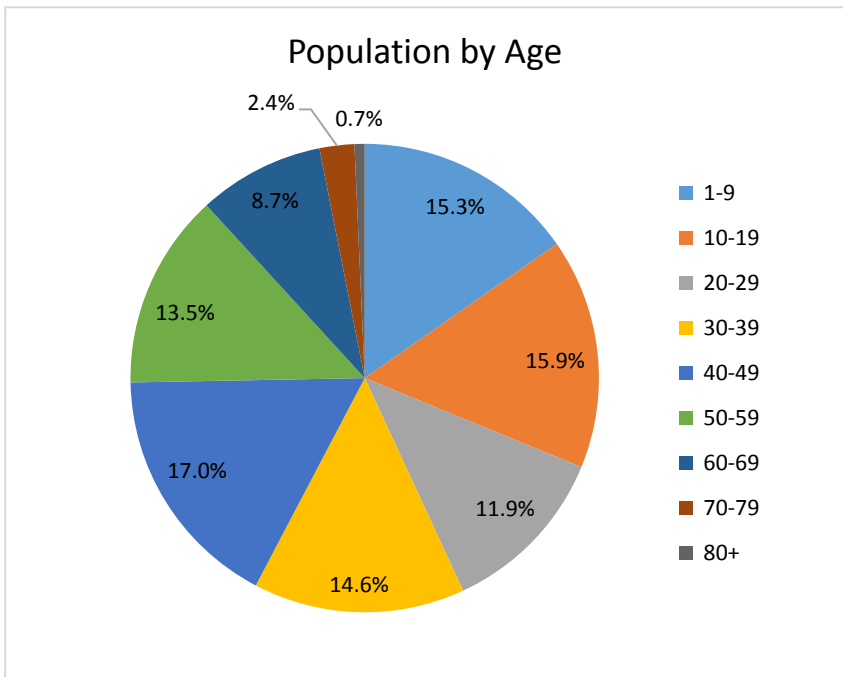
Another aspect to consider is establishing a fee-assistance program. Many agencies offer financial assistance to those who qualify, but there is not a uniform policy as communities have varying needs and available resources. Fee assistance is necessary to allow all users who want to participate in a program do so. Eliminating economic barriers is key to growing an involved community, as well as enriching people’s lives through parks and recreation. Communities may fund these programs through community foundations, grants, sponsors, or other program revenues.



Ramsey is the second fastest growing city in Anoka County and is increasingly becoming a place to call home for younger families. A majority (nearly 80%) of survey respondents describe their family as “me and my significant other/spouse” or “me and my child(ren), under the age of 10.” This shows there could be opportunities for family-based programs or community events, such as a summer or winter kids/family fest. A great number of survey respondents, both from the recreation opportunities and general program surveys, stated they wanted youth and family activities. One response that sticks out is from a parent expressing interest in “a recreational center (YMCA) as [they] currently drive to the Y in Elk River or Andover. [They] live in Ramsey, but unfortunately have to support businesses and programs in the other cities because Ramsey is so lacking in family/child oriented programs and facilities.”

Age groups often classify programs, as program categories can be standard throughout the lifespan. Preschool is typically ages 1-5 years, youth ages 5-12 years, and teen ages 12-18 years. Most recreation agencies seem to focus on preschool and youth programs, although teen programs may be offered if they have a teen center.

According to 2015 data from the U.S. Census Bureau, 29.95% of Ramsey’s population is under the age of 20. This is a large group that could benefit from recreation programming, as the primary recreation activities for youth in the area are private sports associations or school activities.





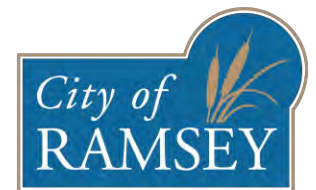
RECREATION PROGRAMMING UPDATE

Park & Recreation Commission

April 13, 2017

HIGHLIGHTS

- Yoga
- Mike Lynch Starwatch Party
- Art in the Park
- Programming questionnaire



YOGA FLOW

“I really think this is great! I have lived in Ramsey 37 years and work close. The timing is good. Wish it could be more days. Thanks so much for getting this together....”

“Class was relaxing and kept me challenged in a good way.”



Ramsey Parks & Recreation presents:

Yoga Flow

Yoga Flow with Barbara Sandarin, RYT

Yoga Flow is restorative, challenging, invigorating, and fun! It's Barbara's goal to introduce yoga in a safe, non-competitive, judgment-free way. Yoga is for EVERY BODY! Barbara will guide a Vinyasa style of yoga that focuses on breath and movement. All levels welcome, as modifications will be offered.

Event: Yoga Flow

Location:
Ramsey City Hall
Mississippi River Room, Annex
(2nd floor, east side)
7550 Sunwood Drive NW

Dates: Wednesday afternoons
April: 5, 12, 19 & 26
May: 3, 10, 17, 24, 31
(Additional classes will be scheduled pending interest)

Time: 12:05 - 12:50 pm

To register:
www.cityoframsey.com/ParkEvents

Contact:
tbailey@cityoframsey.com
763-576-4309

Prepare for class:

- Bring a yoga mat or towel, water, and a small hand towel
- Wear comfortable clothing and be prepared to practice barefoot
- Yoga is best done on a (nearly) empty stomach
- Flexibility NOT required!

Registration is requested. Please arrive 5-10 minutes early. Admittance to class closes at 12:10pm.

STARWATCH PARTY

“Good time...Even with the cloudy skies it was great.”

“Informative and interesting. Loved seeing the large telescopes.”

“It was Mike Lynch!
What else is there to say?!”



The poster features a green header with the Ramsey Parks & Recreation logo (a stylized plant) and the text "Ramsey Parks & Recreation presents:". Below the header are three images of celestial objects: a spiral galaxy, a star cluster, and a nebula. The text "Starwatch Party with Mike Lynch" is prominently displayed in the upper right. The main body of the poster is divided into two columns. The left column contains event details: "Join us for a night of starwatching with WCCO Radio's Mike Lynch!", a description of the event, and registration information. The right column contains event logistics: "Event: Starwatch Party with Mike Lynch", "Location: Elmcrest Park, 16603 Quicksilver St. NW", "Date: Thursday, March 23rd, 2017", "Time: 7:45-9:45 pm", "To register: www.cityoframsey.com/ParkEvents", and "Contact: tbailey@cityoframsey.com, 763-576-4309". The footer features the City of Ramsey logo.

Starwatch Party with Mike Lynch

Join us for a night of starwatching with WCCO Radio's Mike Lynch!

We will start our night with Mike's Minnesota Starwatch orientation at twilight. Once we learn the basics, we will go outside to see the constellations and hear some great stories. Using some of the largest telescopes in Minnesota, we will get up close views of planets, star clusters, galaxies and other wonders. Mike will even teach the basics of celestial photography.

All participants will receive a booklet of star maps and constellation charts, websites, a telescope buying guide and more.

Be ready to explore the stars and spend the evening outside!

Registration required—suggested donation of \$10 per participant. In case of clouds or rain, we will do a "virtual stargazing" program and participants will receive a "cloud check" to visit a future program (at any location) for free.

Event:
Starwatch Party with Mike Lynch

Location:
Elmcrest Park
16603 Quicksilver St. NW

Date:
Thursday, March 23rd, 2017

Time: 7:45-9:45 pm

To register:
www.cityoframsey.com/ParkEvents

Contact:
tbailey@cityoframsey.com
763-576-4309

City of RAMSEY

ART IN THE PARK

“I had no idea what a bee house was. So I went. Of course it was focused on younger people and all had a great time and learned about the importance of bees and how we can help.”
Staff was “extremely friendly and helpful”

ART IN THE PARK:

Mosaic Bee House



Help protect our pollinators at
Art in the Park

Presented by Ramsey Parks & Recreation
and the Rumriver Art Center

Did you know that bees and other pollinators play a critical role in the food supply for wildlife and people? Yet many species are suffering declines. The City of Ramsey is committed to incorporating pollinator-friendly practices into our community and to creating, restoring and protecting pollinator habitat.

You can help! Welcome pollinators into your yard with your very own bee house. Rumriver Art Center instructors will lead you step-by-step through this class, as you use broken china dishes to decorate a new home for these special pollinators in your garden or yard.

Registration is required. Suggested donation of \$10 per participant.

Event:

Create a Mosaic Bee House

Location:

Elmcrest Park
Meeting Room
16603 Quicksilver Street NW

Date: Monday, March 27, 2017

Time: 6:30 - 8:00 pm

To register: Visit our website
www.cityoframsey.com/ParkEvents

Contact:

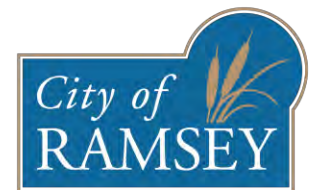
tbailey@cityoframsey.com
763-576-4309

ART IN THE PARK



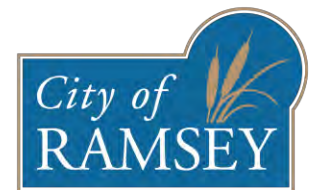
PROGRAMMING QUESTIONNAIRE

- To what extent have you learned about the City of Ramsey's new recreation offerings?
- How likely are you to attend a program center around....art, physical activity, learning, outdoor recreation?
- Which day(s) of the week are you most likely to attend a City sponsored event?
- Which time(s) are you most likely to attend a City sponsored event?
 - Weekday or weekend
 - 8am-12pm, 12pm-4pm, 4pm-8pm



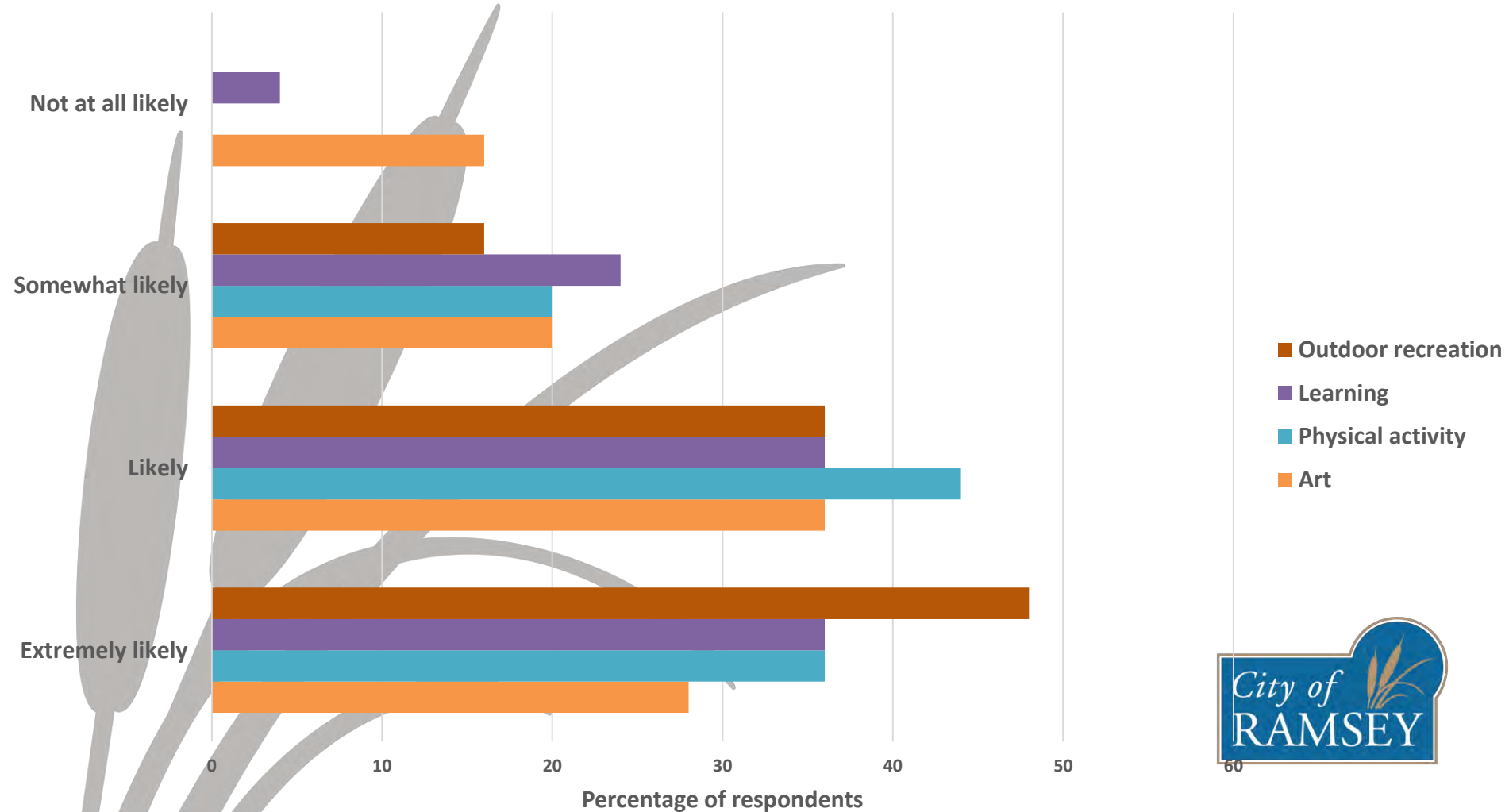
PROGRAMMING QUESTIONNAIRE

- How much of a concern is program cost?
- Which best describes your family in Ramsey?
- What would you like to see the City offer in terms of recreation programs?



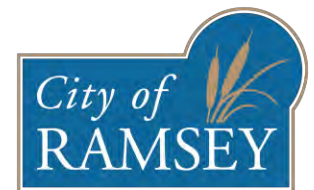
PROGRAMMING QUESTIONNAIRE

Likelihood of Attending a Program Centered Around...



PROGRAMMING QUESTIONNAIRE

- What would you like to see the City offer in terms of recreation programs?
 - “Introduction to _____ type sports programs. I'd like to introduce my young children to different sports without the long time commitment and expense that is found with the athletic associations...I have taken my children over to Andover previously, for these types of programs, but I would prefer to stay in my community.”
 - “Movies in the park and continued art in the park events (those are so fun!), pet friendly events would be nice, too.”
 - “I would like to see fitness and nutrition education classes offered. These classes are normally expensive at some of the big box fitness clubs.”
 - “Anything outdoors, yoga, exercise classes”
 - “What you have started with is awesome! Movies?”



PROGRAMMING QUESTIONNAIRE

- What would you like to see the City offer in terms of recreation programs?
 - “Family and child based programs! Ramsey is growing leaps and bounds, but unfortunately is very limited in it's parks and recreational activities. Variety of day Camps, family nights out in the park. Improvements on the park systems. A splash pad would be amazing (we frequent the Champlin or Otsego one)! A recreational center (YMCA) as I currently drive to the Y in Elk River or Andover. I live in Ramsey, but unfortunately have to support businesses and programs in the other cities because Ramsey is so lacking in family/child oriented programs and facilities.”



UPCOMING EVENTS

- Yoga Flow, ongoing
- Intro to Birding, Thursday 4/20 and Saturday 4/29
- Art in the Park, Friday 4/14
- Movie in the Park, Friday 5/5
- Learn to Garden, Thursday 5/11
- Art in the Park, Friday 5/12
- Kayaking with Anoka County Parks, Wednesday 5/17



Ramsey
Parks &
Recreation
presents:

Basics of Stand Up Paddle Boarding



 **Anoka County**
PARKS & RECREATION

Learn How to Paddle Board with the City of Ramsey and Anoka County Parks & Recreation

Stand up paddle boarding is easy, fun, and a great workout! This class is the perfect introduction for paddle board beginners. Class sizes are small and the instruction is quick and easy, which means most of your time will be spent out on the water exploring.

Prepare for class:

Dress in layers for the weather. Bring a hat, sunscreen, sunglasses, and shoes that can get wet. Equipment will be provided.

Registration is required- \$15 per person.

Class is limited to the first 8 registrants. Participants must be at least 15 years of age.

Event:

Basics of Stand Up Paddle
Boarding

Location:

Sunfish Lake Park
Pavilion
6330 Sunwood Drive NW
Ramsey, MN 55303

Date and time:

Thursday, June 22, 6:00 - 8:00 pm

Friday, July 7, 2:00 - 4:00 pm

Monday, August 28, 6:00 - 8:00 pm

To register:

cityoframsey.com/ParkEvents

For more information:

Todd Murawski, 651-429-8007

Todd.Murawski@co.anoka.mn.us



Ramsey
Parks &
Recreation
presents:

Introduction to Kayaking



 **Anoka County**
PARKS & RECREATION

Get outdoors, learn something new, and experience your parks!

Learn the basics of kayaking while you explore Sunfish Lake in Ramsey. Regardless of skill and comfort levels, participants will enjoy their kayaking experience. Class will cover basic strokes, boat safety, bracing, and determining which type of boat is best for you.

Prepare for class:

Dress in layers for the weather. Bring a hat, sunscreen, sunglasses, and shoes that can get wet. Equipment will be provided.

Registration is required- \$15 per person.

Class is limited to first 8 registrants. Participants must be at least 15 years of age.

Event:

Introduction to Kayaking

Location:

Sunfish Lake Park
Pavilion
6330 Sunwood Drive NW

Date:

Wednesday, May 17, 2017

Time:

5:30 - 7:30 pm

To register:

cityoframsey.com/ParkEvents

For more information:

Todd Murawski, 651-429-8007

Todd.Murawski@co.anoka.mn.us



MOVIES IN THE PARK



Ramsey
Parks &
Recreation
presents:

Movies In The Park

Enjoy a Movie under the Stars

Bring your friends and family to experience a movie at Elmcrest Park. Arrive before sunset to enjoy pre-movie music and concessions for sale. The movie will start soon after the sun is low in the sky.

When you register you will get to vote on the movie selection for May. If you attend the spring showing, you will get to vote for the fall movie.

Spring movie options include: Meet the Robinsons, Dumbo, The Karate Kid, Bolt, The Smurfs, Charlie and the Chocolate Factory.

Registration is encouraged but not required.

Event: Movies in the Park

Location:

Elmcrest Park
16603 Quicksilver Street NW

Date & Time:

Friday, May 5, 2017, 8:45 pm

Rain check: Friday, May 12, 8:45 pm

Friday, Sept. 8, 2017, 8:30 pm

Rain check: Friday, September 15, 8:30 pm

To register:

www.cityoframsey.com/ParkEvents

For more information:

tbaily@cityoframsey.com

763-576-4309



ART IN THE PARK

ART IN THE PARK: Wine and Canvas Painting



Ramsey Parks & Recreation and the Rumriver Art Center present Art in the Park

Spend your Friday night relaxing with friends, painting, and wine. You will create your own unique spring flower painting. Rumriver Art Center Instructors will lead participants step-by-step through this project, allowing you to understand the process of each technique and still be able to create your own version.

Registration is required. Suggested donation of \$20 per person. Fee includes cost of all materials.

Event:

Wine and Canvas
Spring Flower Painting

Location:

Elmcrest Park
Meeting Room
16303 Quicksilver Street NW

Date:

Friday, April 14, 2017

Time:

6:30 – 8:30 pm

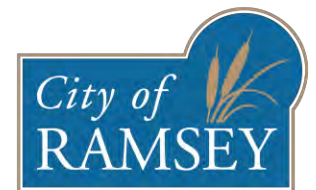
To register: Visit our website
www.cityoframsey.com/ParkEvents

Contact:

tbailey@cityoframsey.com
763-576-4309

IN PROGRESS

- 12 week summer program
- Summer Sports Sampler
- U of M Raptor Center program
- U of M Monarch Lab



Meeting Date: 11/14/2019

By: Mark Riverblood, Engineering/Public Works

Information

Title:

Acknowledge Phasing Plan for Public Realm Improvements in The COR

Purpose/Background:

The purpose of this case is to acknowledge the draft *Integrated Phasing Plan* (first attachment) for key public realm improvements in The COR—specifically, Municipal Plaza, The Waterfront, the Central Anoka County Regional Trail, the area around the pump house, and the greenway at the Northwest quadrant of The COR.

In August of 2018, the Commission reviewed the preliminary cost estimates for Municipal Plaza and The Waterfront. This followed the earlier July regular Park and Recreation Commission meeting, wherein the Commission approved the refined concept plans for the two parks. That August meeting stated that *"These cost estimates will be used to update the Capital Improvement Plan, and evaluate the feasibility of phased development of the parks as well."* The phasing plan this case discusses, breaks down the interrelated projects into the probable sequence over the next years for planning purposes—and as the next step in aligning available funding with the construction cost of the various improvements.

Notification:

Observations/Alternatives:

The following is the text from the aforementioned August 2018 case:

"In 2014 the earlier concept plans were developed with rough cost estimates based upon square footage of the two parks' anticipated development intensity. In the last 4+ years (and with a booming construction economy), a 20% increase in the earlier constructed cost estimates would seem reasonable to account for inflation—and these estimates do match up, and are shown below:

Municipal Plaza, 2014 est. \$3,510,000 20% inflationary est. \$4,212,000

Municipal Plaza 2018 est. \$4,125,600

The Waterfront, 2014 est. \$6,224,040 20% inflationary est. \$7,468,848

The Waterfront 2018 est \$8,676,700

It may be important to note that these preliminary numbers include design fees, testing and an approximate 8% contingency—additionally, the consistency supports that these are realistic, likely costs of construction."

As indicated, the purpose of this case is to acknowledge the draft *Integrated Phasing Plan* for park related improvements in The COR. The next action relating to this subject is likely to be identifying the sequence and source of revenue for the improvements as soon as the Commission's 2020 January regular meeting. Staff would note, that this topic, like much of the Commission's work in the last year is an important component of the on-going Park System Plan's development.

Funding Source:

No funding is authorized as part of this case.

Recommendation:

Action:

No Action required—informational only.

Attachments

[Integrated Phasing Plan](#)

[Parks in The COR](#)

[Municipal Plaza Key](#)

[Preliminary cost estimates](#)

[Waterfront Key](#)

Form Review

Inbox

Grant Riemer

Form Started By: Mark Riverblood

Final Approval Date: 11/08/2019

Reviewed By

MaryJo Warner

Date

11/08/2019 01:47 PM

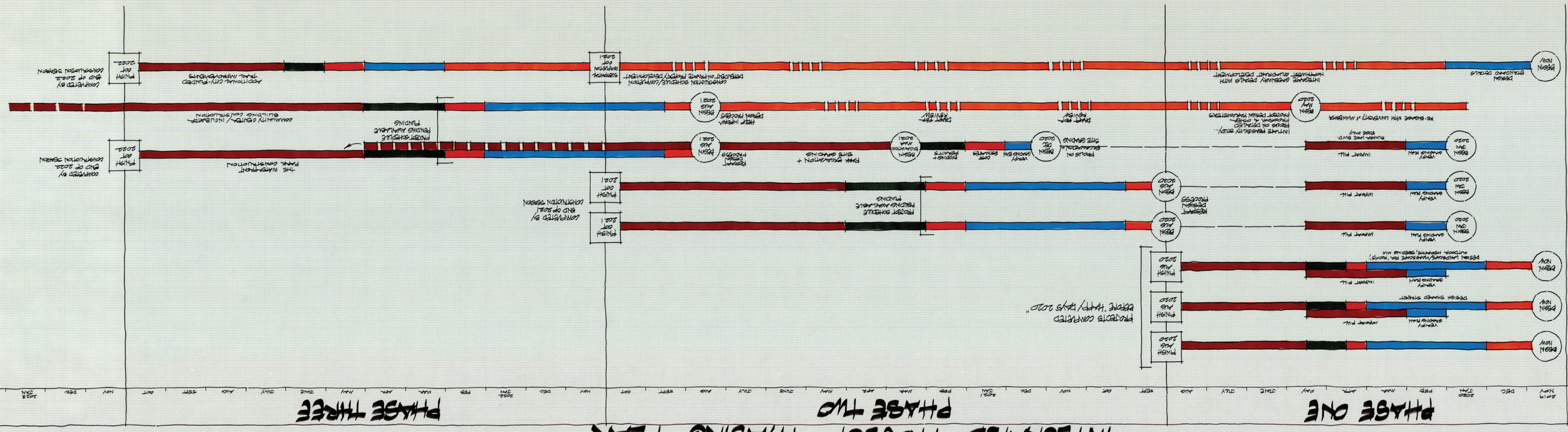
Started On: 11/08/2019 11:18 AM

PROJECT NAME

- PUMP HOUSE BUILDING/PUMP HOUSE PLAZA
- CENTRAL ANOKA COUNTY REGIONAL TRAIL + PERENNIAL BRIDGE
- MUNICIPAL PLAZA - NORTH HALF
- MUNICIPAL PLAZA - SOUTH HALF
- THE WATERFRONT - WATER PLAY AREA (WAGON RIND + GRASS PAD)
- THE WATERFRONT - KETTLE LAKE
- THE WATERFRONT - "COMMUNITY CENTER" + RESILIENT INFRASTRUCTURE
- THE GREENWAY TO LAKE TRICA



INTEGRATED PROJECT PHASING PLAN



PHASE ONE

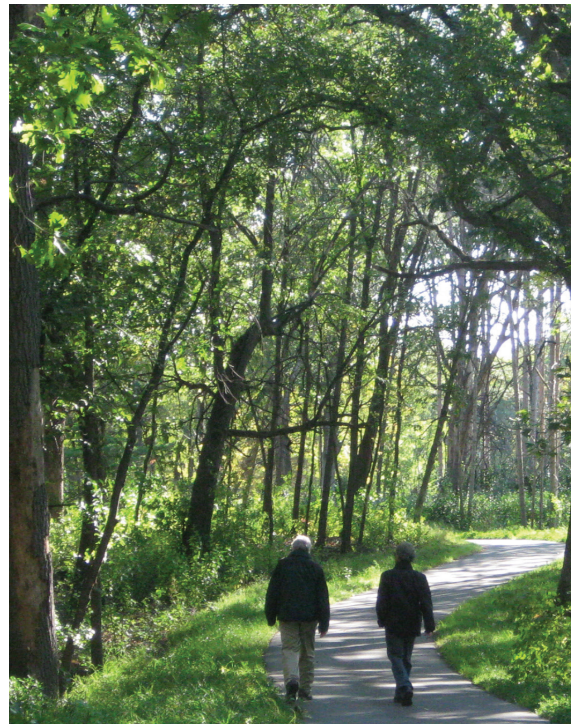
PHASE TWO

PHASE THREE

2018 JAN FEB MAR APR MAY JUN JUL AUG SEPT OCT NOV DEC 2019 JAN FEB MAR APR MAY JUN JUL AUG SEPT OCT NOV DEC 2020 JAN FEB MAR APR MAY JUN JUL AUG SEPT OCT NOV DEC 2021 JAN FEB MAR APR MAY JUN JUL AUG SEPT OCT NOV DEC 2022

CITY OF RAMSEY

Public Places + Vibrant Community



Multiple Initiatives and Measurable Benefits...
*Encourage Investment + Promote Healthy Living +
Connecting Natural Resources & People = QUALITY OF LIFE*



You Are Here...

The intersection of a desired rural character with inviting urban amenities.



An imperative for designing and implementing a variety of public spaces that offer basic people needs - places to sit, sun and shade, food and beverage, and a place to interact with neighbors.



Encourage private sector investment that meets The COR economic development objectives.

“An attractive public realm continues to be a major catalyst for private investment, creating signature addresses for a variety of new development projects.” - John LeTourneau, Mayor of Ramsey

Circle of Ramsey Greenway

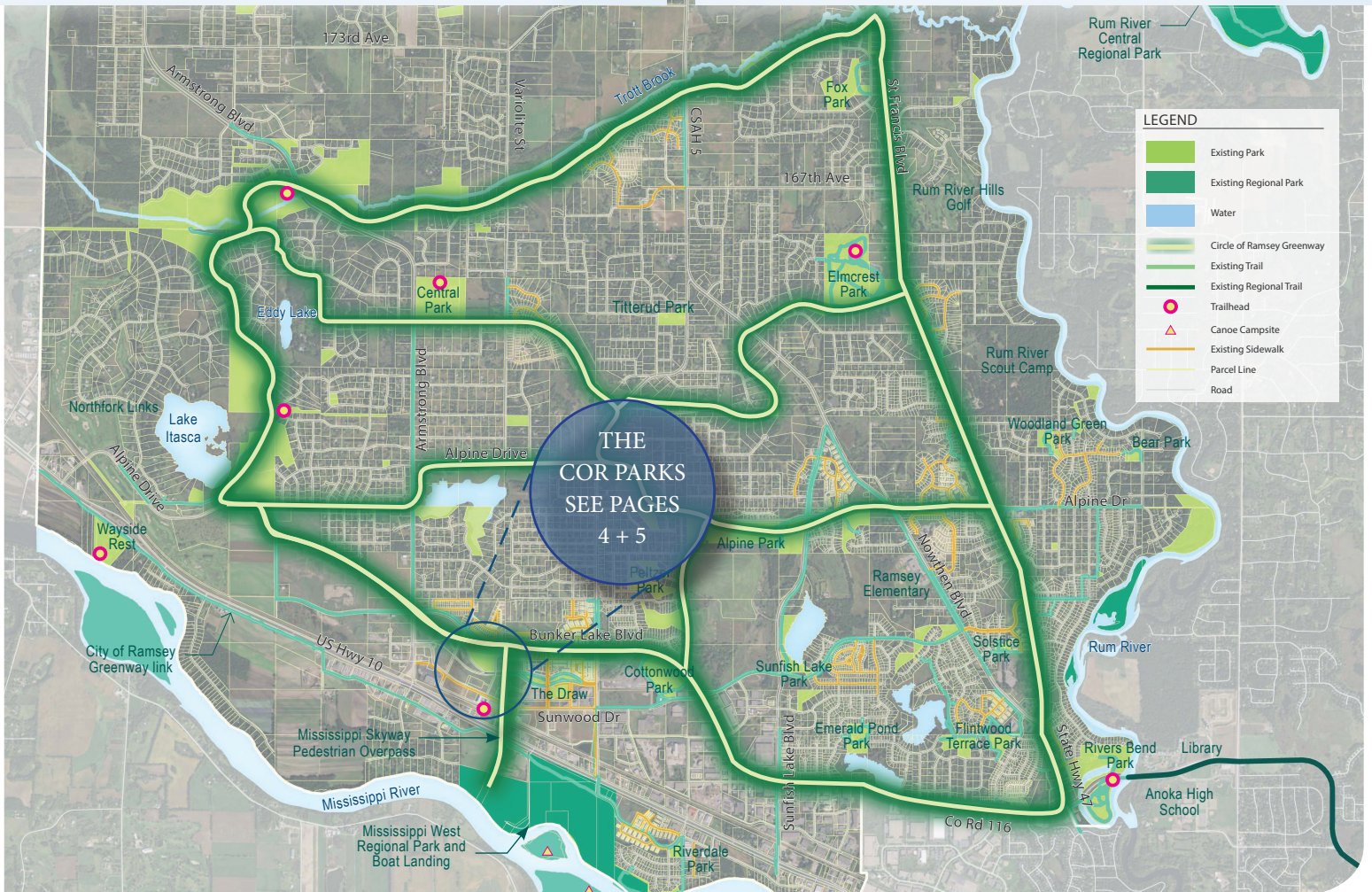
A continuous loop trail that connects neighborhoods to destinations, amenities and regional systems



Continue to build a connected network of local and regional trails



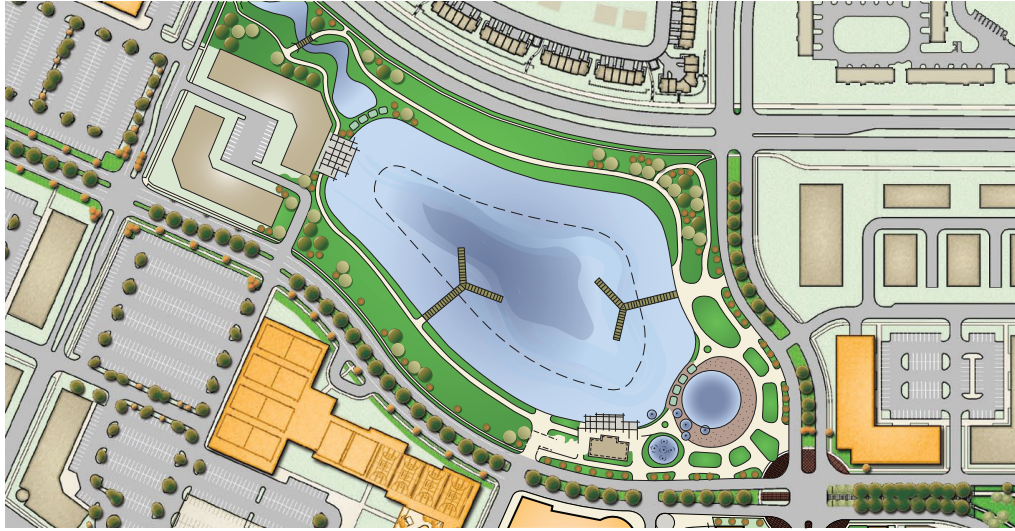
Respect for, and connections with, valued natural resources



“A mix of uses and quality amenities that serve residents will become a regional destination” - James Steffen, Economic Development Authority Chair

URBAN AMENITIES

The COR plan is built on recent success and future opportunity - creates great places for people!



The Waterfront

As the major public amenity illustrated in the Development Plan 6.0, Lake Ramsey Commons will become a spectacular water-centric addition to the emerging park and trail system that connects the whole community. It holds a key position as the connecting hub between The Draw to the east, the proposed Greenway Trail Connection to the west, the Municipal Plaza and Commuter Rail Station to the south, with the proposed Mississippi Skyway linking the regional park and trail to The COR.



Municipal Plaza

In each of the many different planning frameworks over the years, the Municipal Plaza has been identified as the primary civic space at the very heart of The COR. Located directly across Sunwood Drive from Ramsey City Hall, this crucial public amenity will serve as the central gathering space for day-to-day activities and will certainly attract heightened private sector interest in development of adjacent properties.



Lake Itasca and Greenway Connection

Various scenarios and alignments were studied and, each in their own way, serve to illustrate the strategic opportunity to connect amenities in The COR with Lake Itasca to the west via a public greenway trail. The greenway provides visual continuity east-west through The COR, and becomes the preferred access route for the hundreds of residential units between Lake Itasca and the retail destinations within The COR—strengthening the vitality of these commercial enterprises.

CONNECTING NEIGHBORHOODS

A Park System Plan built on a foundation of existing natural features integrated with a growing, connected system of public parks, trails and open space, including the following elements:

Mississippi Skyway

The Mississippi Skyway pedestrian bridge will provide a critical direct pedestrian and bicycle connection between the City of Ramsey's pedestrian-oriented COR development, the Ramsey Northstar Station, Ramsey Park & Ride and the resources associated with the Mississippi River and attendant regional amenities. The Mississippi Skyway project is about overcoming boundaries to safe bicycle and pedestrian circulation while expanding and enhancing multi-modal transportation, economic development and recreational options to promote a livable, vibrant region and community.



Amphitheater at The Draw

The Draw is a blend of natural and planned open space for programmed activities, hardscape, and passive uses. Located in the heart of The COR (acronym for City of Ramsey), park components include; recreational green space, natural stormwater filtration/reuse, established wildlife corridor and trail connections. The Draw provides an attractive combination of water and landscape as a welcome visual relief and aesthetic experience that contributes to the long-term livability and lasting vitality of the Downtown District and the City.



Trott Brook Greenway

Parks and natural open space are vital to the quality of life in Ramsey and in many ways define the community. Ramsey is fortunate to have retained many natural resources within its boundaries. One such example is Trott Brook with its associated wetlands and uplands, creating a natural greenway spanning the northern third of the City. Future completion of this important community amenity will provide a significant east/west connection in terms of trail use, but will also preserve, protect and enhance of the regions important natural areas.

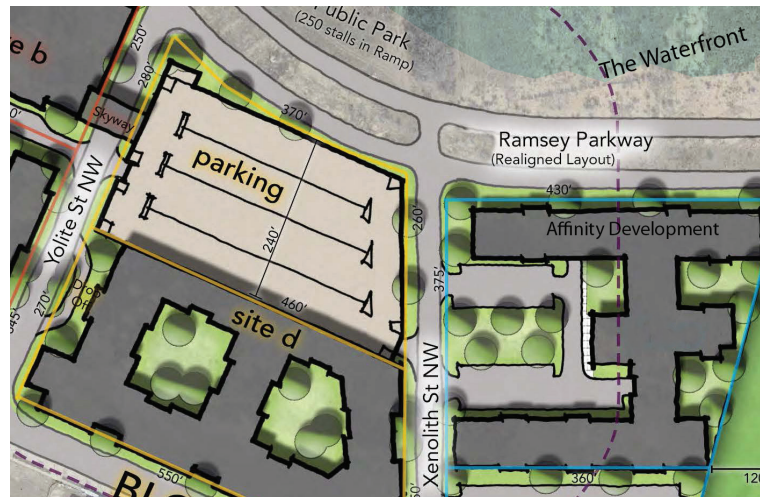


The Waterfront supports a range of both active and passive uses emphasizing variety in terms of outdoor spaces (rooms), including mown turf/open lawn areas within prairie, woodland, lake edge and other natural landscapes.

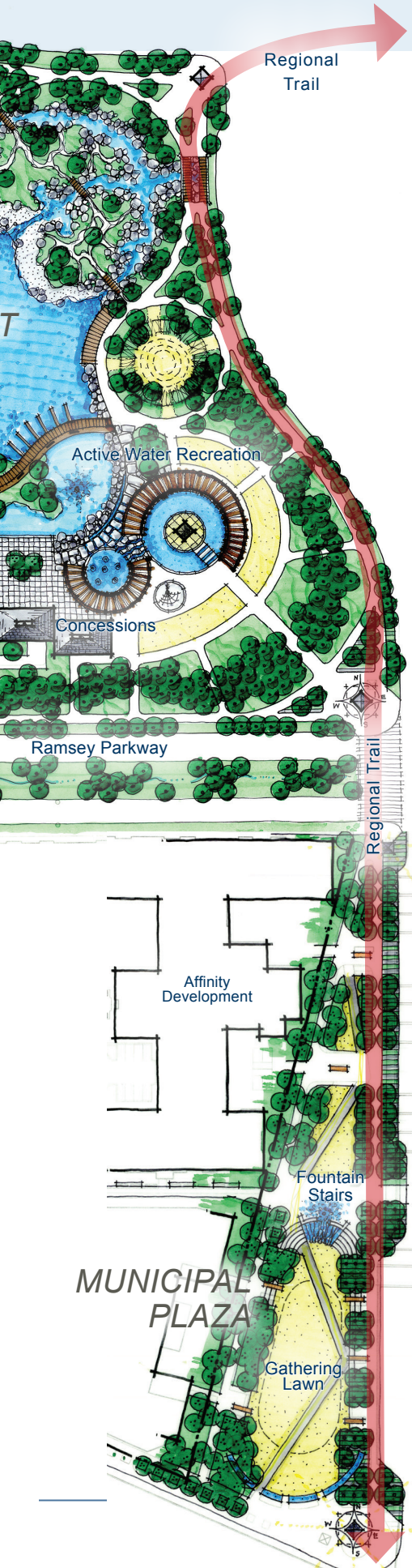


The Waterfront introduces a series of natural outdoor spaces that recreate and interpret native Minnesota landscapes both as an overall design aesthetic but also as a hands-on, immersion experience for park visitors.

District parking strategies will be explored and pursued to address issues related to vehicle movement, convenient access, and to provide maximum benefit for mixed-use development throughout The COR—and this is true for the park spaces too. While district parking is likely to begin with centrally located surface lots, over time, as new development intensifies, these surface lots will be converted to structured parking, either as stand-alone facilities or fully integrated within creatively designed development sites.



THE WATERFRONT + MUNICIPAL PLAZA



Municipal Plaza will become a signature destination, leveraging private-sector investment with specific focus on adjacent, plaza-frontage uses (such as brew pub, coffee house, with roof terrace) that contribute to the intensity and vibrant street life that characterize successful placemaking

Municipal Plaza will continue to support special events such as the community Happy Days festival, providing a recognized central gathering space for special events, music performances, art shows and other family-friendly activities.



The Central Anoka County Regional Trail (along the east edge of Municipal Plaza) creates an important north/south public promenade through The COR connecting The Draw, North Commons and the Mississippi Regional Park via the Mississippi Skyway (known as the pedestrian bridge over Highway 10).

MUNICIPAL PLAZA

Municipal Plaza is an important component of The COR Public Realm Framework. It is the place to meet, the orientation point for wayfinding in The COR, and the primary gateway connection to other public amenities and attractions nearby. Poised at the crossroads of strong civic presence, residential density, transit options and an expanding variety of retail storefronts, this location brings together all the elements of innovative and sustainable city-building.



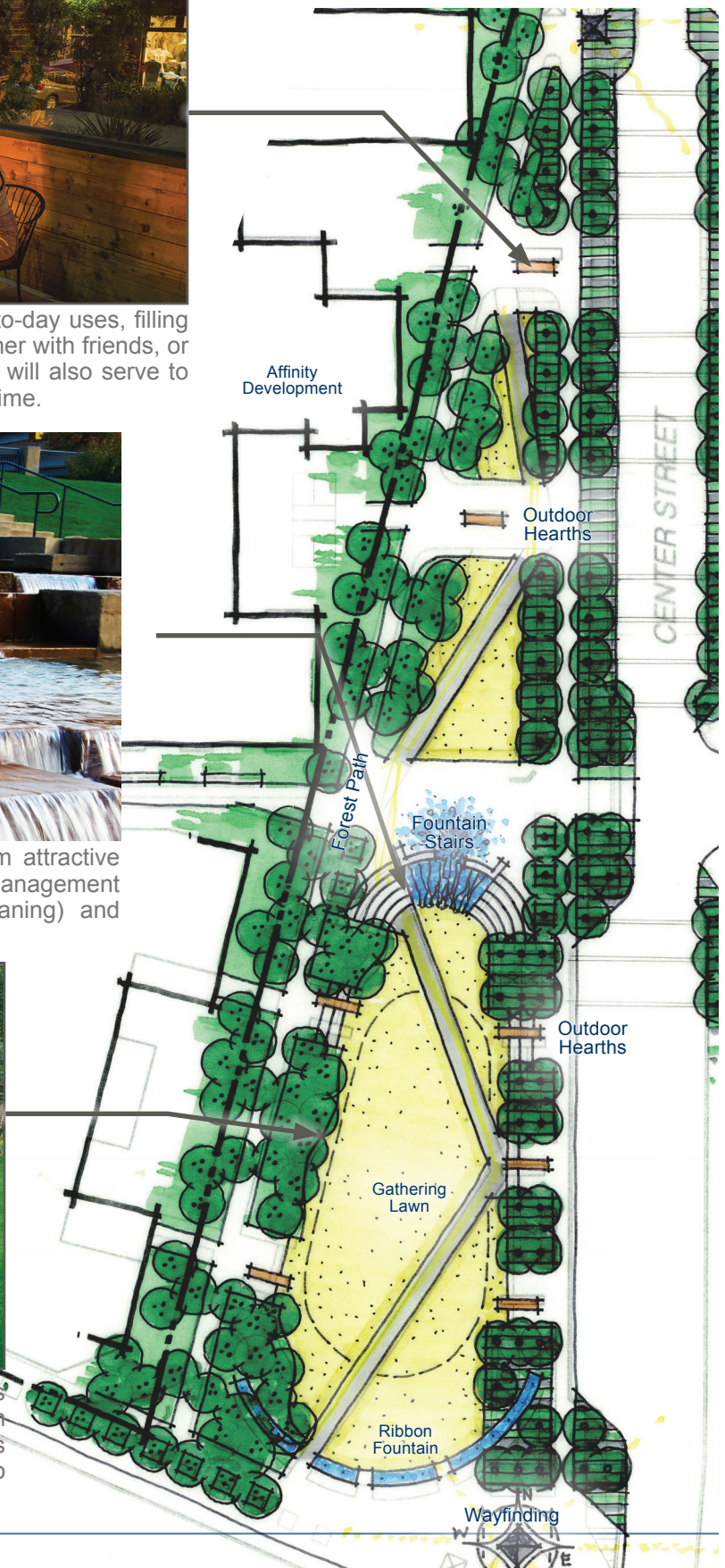
Municipal Plaza will become a magnet for spontaneous day-to-day uses, filling the need for a comfortable place to enjoy a cup of coffee, gather with friends, or otherwise pass the time around the community hearth. This will also serve to extend park hours to encourage evening activities and social time.



Municipal Plaza will incorporate water in various ways, from attractive surface features such as interactive fountains, to stormwater management system components such as infiltration areas (water cleaning) and underground storage vaults for water reuse purposes.



Municipal Plaza will take advantage of subtle level changes and landscape plantings to create a safe buffer/separation from the street and promote a unique character that defines various outdoor spaces and uses, connected by ramps and stairs to ensure universal accessibility.



CENTER STREET

A linear park and civic space that expands Municipal Plaza to best accommodate special events.



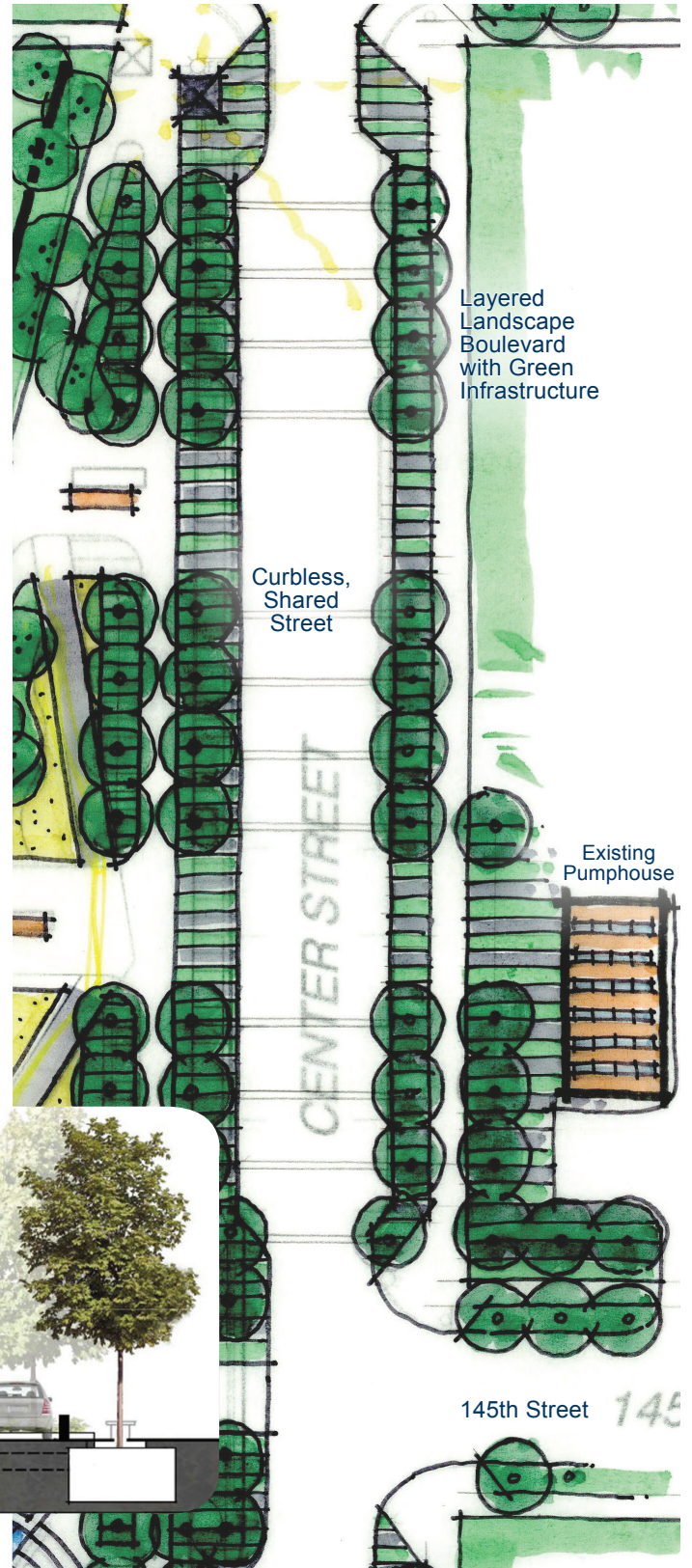
Mixed mode street design promotes 'pedestrian first' amenities.



Additional park uses and activity areas seamlessly blend within street right of way.



Typical street cross section.



Layered Landscape Boulevard with Green Infrastructure

Curbless, Shared Street

Existing Pumphouse

145th Street 145



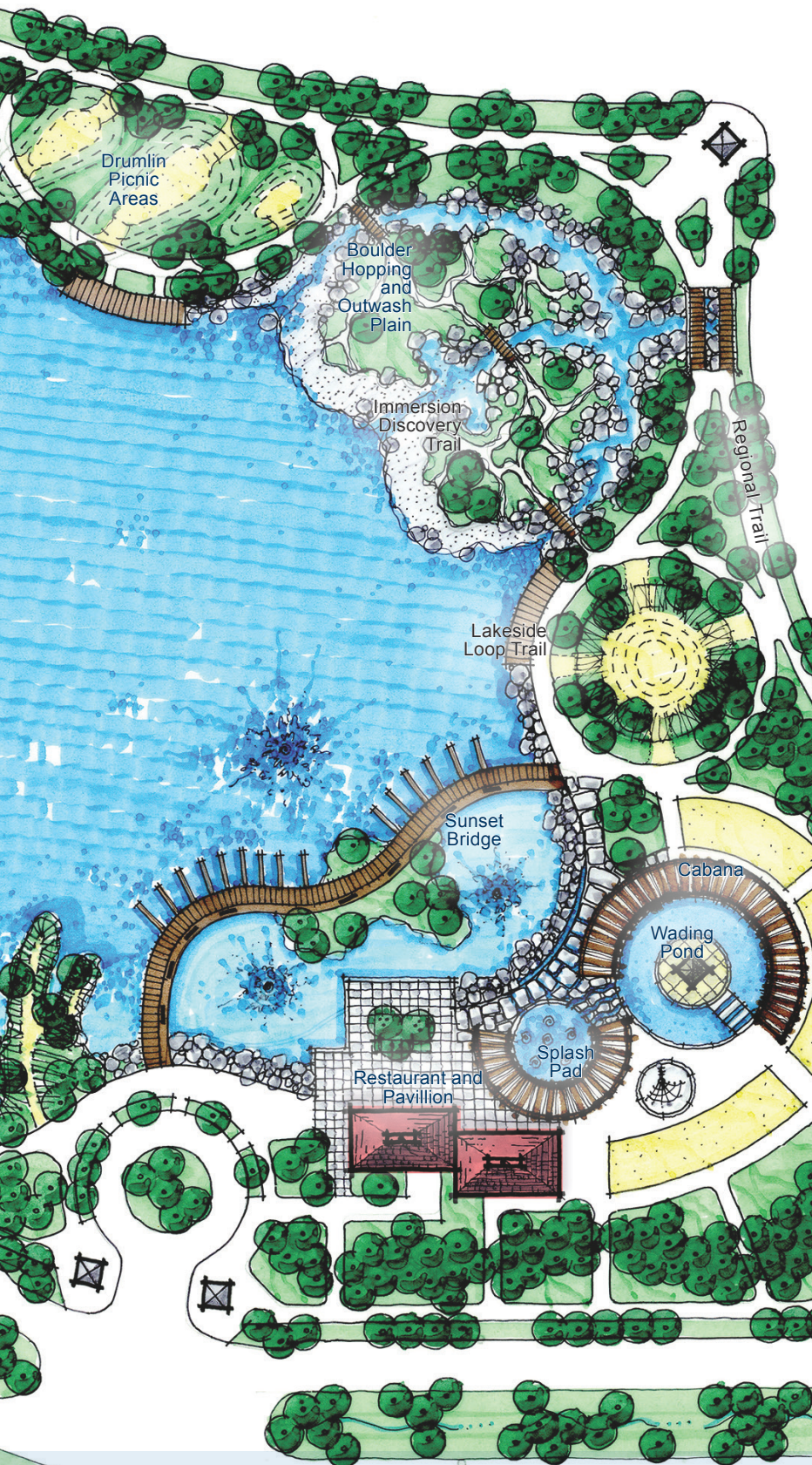
Walkways, paths, boardwalks and benches will be located throughout The Waterfront, promoting universal access to park amenities.



The Water Play Area will also be home to the first waterside concession/restaurant in the City; learning from area examples (such as Tin Fish and Sea Salt in Minneapolis), This exciting opportunity will grow to become a full-service food venue attracting both community residents and a regional audience - as well as providing a local venue for business incubation.

THE WATERFRONT: WATER PLAY AREA

As a major new public amenity, The Waterfront will fulfill a list of community-desired objectives related to water-oriented recreational uses within a native/natural landscape that characterizes the entire park. Along with the proposed wading pond and splash pad, additional facilities such as concessions/restaurant building, pavilion, pergola/cabana and other amenities, will further enhance the Water Play Area as a significant community destination.



The Water Play Area will promote a high level of activity throughout the day, providing places to sit in the shade (beneath the cabana) in proximity to primary play spaces.



The Water Play Area will feature two primary amenities: a concrete-lined wading pond and a multizoned splash pad designed to attract children of all ages and abilities to The COR.



MULTIPLE INITIATIVES + MEASURABLE BENEFITS

Investing in a system of public parks, trails and open space that support high quality recreational amenities, and promotes other healthy living objectives remains a high priority for the City. Creative approaches to design of public places can positively impact energy consumption, air quality, carbon reduction, property prices, recreation and other elements of community health and vitality that have monetary or other social value. In short, it is this network of connected spaces that attracts private development interest, defines the qualities and character of The COR as a vibrant, dynamic, must-experience local and regional destination that brings measurable triple-bottom-line benefits maximizing the City's return on their investment. Multiple benefits and measurable value as highlighted in this diagram and the brief descriptions below.



SOCIAL

Improved Quality of Life and Aesthetics - many studies have shown the positive impacts on quality of life in urban areas from improved aesthetics/ people-comforts, increased recreational space, and a connection to the natural environment. This has a direct bearing on increased job satisfaction, lower crime rates, decreased stress and, when combined with transportation improvements that increase walking and biking, significant public health benefits are realized.



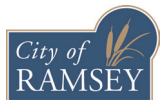
ECONOMIC

Multi-Function Public Space, Green Technology and Increased Property Values – green technologies integrated within public space reduce costs and offset the need to build and maintain additional conventional infrastructure. Well-documented research suggests that proximity to parks, trails and open space amenities at a minimum stabilizes, and in many cases increases, property values. In addition, new technologies and approaches to public space and infrastructure systems have spurred a new wave of job opportunities across the spectrum of design, construction, maintenance and ongoing operations.



ENVIRONMENTAL

Captured Stormwater, Reduced Pollution and Habitat Creation - strategies to capture and clean stormwater will help reduce system volume, reduce pollutant loadings to area waterways, and increase the level of service of the City's stormwater infrastructure. Integrated approaches to the design of public parks, trails and open space provide opportunities to create multiple-function, natural systems and wildlife habitat; ponds, wetlands and other water-resource related features create and enhance the unique setting and ecological benefit derived from a more innovative approach to public places design.



CONTACT

Mark Riverblood
Parks & Assistant Public Works
Superintendent
763.433.9853
mriverblood@cityoframsey.com



RAMSEY PARKWAY

NORTH PLAZA
SOUTH PLAZA

- FOUNTAIN
- SOD
- GARDEN
- NATIVE MIX
- PAVERS
- BITUMINOUS



Probable Construction Costs

Municipal Plaza - North

| DIVISION | DESCRIPTION | TOTAL ESTIMATED QUANTITY | UNITS | UNIT COST | TOTAL COST |
|--|--|--------------------------|-------|---------------|------------|
| GENERAL REQUIREMENTS | | | | | |
| | MOBILIZATION (3%) | 1 | LUMP | \$ 27,900.00 | \$ 27,900 |
| EARTHWORK | | | | | |
| | COMMON EXCAVATION | 2 281 | CU YD | \$ 20.00 | \$ 45,626 |
| | SLOPE PROTECTION | 507 | SQ YD | \$ 8.50 | \$ 4,309 |
| | SELECT GRANULAR BORROW AND ROUGH GRADING | 2 281 | CU YD | \$ 25.00 | \$ 57,032 |
| | TOPSOIL BORROW AND ARCHITECTURAL GRADING | 50 | CU YD | \$ 30.00 | \$ 1,500 |
| CONCRETE WALKS AND STREET | | | | | |
| | CURB AND GUTTER | 830 | LF | \$ 18.00 | \$ 14,940 |
| | DETECTABLE CURB RAMPS | 4 | EA | \$ 1,500.00 | \$ 6,000 |
| | 4" CONCRETE WALK | 14 925 | SF | \$ 6.00 | \$ 89,550 |
| | BITUMINOUS TRAILS | | LF | \$ 4.00 | \$ - |
| | PERVIOUS PAVERS (INCL BASE) | 2 050 | SF | \$ 30.00 | \$ 61,500 |
| | BITUMINOUS WEAR COURSE (2") | 285 | TON | \$ 100.00 | \$ 28,507 |
| | BITUMINOUS NON-WEAR COURSE (2") | 285 | TON | \$ 90.00 | \$ 25,657 |
| | AGGREGATE BASE | 728 | CY | \$ 22.00 | \$ 16,005 |
| FOUNTAINS | | | | | |
| ARCHITECTURE | | | | | |
| STAIRS AND WALLS | | | | | |
| FENCE/SCREEN | | | | | |
| | DECORATIVE FENCE | 400 | LF | \$ 100.00 | \$ 40,000 |
| FURNISHING | | | | | |
| | KIOSK (ARTFUL STRUCTURE, PARK SIGN AND INTERPRETIVE SIGN) | 1 | EA | \$ 15,000.00 | \$ 15,000 |
| | RECEPTACLES | 4 | EA | \$ 1,500.00 | \$ 6,000 |
| | BENCHES | 4 | EA | \$ 2,500.00 | \$ 10,000 |
| | BIKE RACKS | 2 | EA | \$ 1,500.00 | \$ 3,000 |
| | FIRE TABLE | 2 | EA | \$ 3,000.00 | \$ 6,000 |
| | DRINKING FOUNTAIN | 1 | EA | \$ 5,000.00 | \$ 5,000 |
| | PICNIC TABLES | 5 | EA | \$ 3,000.00 | \$ 15,000 |
| | PLAY EQUIPMENT? | | EA | \$ 50,000.00 | \$ - |
| | TREE GRATE | 1 | EA | \$ 1,200.00 | \$ 1,200 |
| LIGHTING | | | | | |
| | PEDESTRIAN POLE LIGHTS | 31 | EA | \$ 1,800.00 | \$ 55,800 |
| STORMWATER RE-USE AND TREATMENT | | | | | |
| | COLLECTION, CLEAN AND REUSE | 0.9 | ACRE | \$ 230,000.00 | \$ 195,500 |
| GENERAL PLANTING | | | | | |
| | TREES | 35 | EA | 500.00 | 17,500.00 |
| | SM TREES | 31 | EA | 400.00 | 12,400.00 |
| | PLANTING SOIL | 730 | CY | 30.00 | 21,900.00 |
| | PERENNIALS/SHRUBS | 2700 | SF | 8.00 | 21,600.00 |
| | NATIVE SEEDING W/ PLUGS | 0.3 | ACRE | 5000.00 | 1,500.00 |
| | SOD | 650 | SY | 8.00 | 5,200.00 |
| | IRRIGATION | 19700 | SF | 1.00 | 19,700.00 |
| | ALUMINUM EDGING | 1200 | LF | 8.00 | 9,600.00 |
| | MULCH W FABRIC | 300 | SY | 10.00 | 3,000.00 |
| UTILITIES | | | | | |
| | STORM, WATER, POWER | 1 | LUMP | \$50,000.00 | \$ 50,000 |

ESTIMATED CONSTRUCTION COSTS \$ 1,095,826
 10% DESIGN CONTINGENCY 10% \$ 109,600
ESTIMATED CONSTRUCTION COSTS \$ 1,205,426

Probable Construction Costs

Municipal Plaza - North

| DIVISION | DESCRIPTION | TOTAL ESTIMATED QUANTITY | UNITS | UNIT COST | TOTAL COST |
|----------|-------------|--------------------------|-------|-----------|------------|
|----------|-------------|--------------------------|-------|-----------|------------|

GENERAL CONDITIONS 10% \$ 120,600

TESTING 1% \$ 12,054.26

8% CONSTRUCTION CONTINGENCY 8% \$ 96,500

TOTAL ESTIMATED CONSTRUCTION COSTS \$ 1,434,500

PERMITS/BONDS/INSURANCE 3% \$ 43,000

DESIGN FEES 12% \$ 172,100

| |
|---|
| TOTAL PROJECT COSTS \$ 1,649,600 |
|---|

Probable Construction Costs

Municipal Plaza - South

| DIVISION | DESCRIPTION | TOTAL ESTIMATED QUANTITY | UNITS | UNIT COST | TOTAL COST |
|--|--|--------------------------|-------|---------------|-------------------|
| GENERAL REQUIREMENTS | | | | | \$ 48,000 |
| | MOBILIZATION (3%) | 1 | LUMP | \$ 48,000.00 | \$ 48,000 |
| EARTHWORK | | | | | \$ 53,714 |
| | COMMON EXCAVATION | 959 | CU YD | \$ 20.00 | \$ 19,187 |
| | SLOPE PROTECTION | 213 | SQ YD | \$ 8.50 | \$ 1,812 |
| | SELECT GRANULAR BORROW AND ROUGH GRADING | 959 | CU YD | \$ 25.00 | \$ 23,983 |
| | TOPSOIL BORROW AND ARCHITECTURAL GRADING | 291 | CU YD | \$ 30.00 | \$ 8,732 |
| CONCRETE WALKS AND STREET | | | | | \$ 223,853 |
| | CURB AND GUTTER | | LF | \$ 18.00 | \$ - |
| | DETECTABLE CURB RAMPS | | EA | \$ 1,500.00 | \$ - |
| | 4" CONCRETE WALK | 23 200 | SF | \$ 6.00 | \$ 139,200 |
| | BITUMINOUS TRAILS | | LF | \$ 4.00 | \$ - |
| | PERVIOUS PAVERS (INCL BASE) | 2 470 | SF | \$ 30.00 | \$ 74,100 |
| | BITUMINOUS WEAR COURSE (2") | | TON | \$ 100.00 | \$ - |
| | BITUMINOUS NON-WEAR COURSE (2") | | TON | \$ 90.00 | \$ - |
| | AGGREGATE BASE | 480 | CY | \$ 22.00 | \$ 10,553 |
| FOUNTAINS | | | | | \$ 310,000 |
| | RIBBON | 1 | LUMP | \$ 60,000.00 | \$ 60,000 |
| | STEPS (INCLUDES CONCRETE STEPS, MECHANICAL, FINISHES) | 1 | LUMP | \$ 250,000.00 | \$ 250,000 |
| ARCHITECTURE | | | | | |
| | ? | | SF | | \$ - |
| STAIRS AND WALLS | | | | | \$ 225,630 |
| | 6" RISERS | 232 | SF | \$ 90.00 | \$ 20,880 |
| | 12" H SEAT WALLS (+18" buried) | 1 353 | LF | \$ 150.00 | \$ 202,950 |
| | RAILINGS | 24 | LF | \$ 75.00 | \$ 1,800 |
| FENCE/SCREEN | | | | | \$ 30,000 |
| | DECORATIVE FENCE | 300 | LF | \$ 100.00 | \$ 30,000 |
| FURNISHING | | | | | \$ 71,100 |
| | KIOSK (ARTFUL STRUCTURE, PARK SIGN AND INTERPRETIVE SIGN) | 1 | EA | \$ 15,000.00 | \$ 15,000 |
| | RECEPTACLES | 6 | EA | \$ 1,500.00 | \$ 9,000 |
| | BENCHES | 6 | EA | \$ 2,500.00 | \$ 15,000 |
| | BIKE RACKS | 1 | EA | \$ 1,500.00 | \$ 1,500 |
| | FIRE TABLE | 4 | EA | \$ 3,000.00 | \$ 12,000 |
| | DRINKING FOUNTAIN | | EA | \$ 5,000.00 | \$ - |
| | PICNIC TABLES | 1 | EA | \$ 3,000.00 | \$ 3,000 |
| | TREE GRATE | 13 | EA | \$ 1,200.00 | \$ 15,600 |
| | PLAY EQUIPMENT? | | EA | \$ 50,000.00 | \$ - |
| LIGHTING | | | | | \$ 68,400 |
| | PEDESTRIAN POLE LIGHTS | 38 | EA | \$ 1,800.00 | \$ 68,400 |
| STORMWATER RE-USE AND TREATMENT | | | | | \$ 299,000 |
| | COLLECTION, CLEAN AND REUSE | 1.3 | ACRE | \$ 230,000.00 | \$ 299,000 |
| GENERAL PLANTING | | | | | \$ 265,128 |
| | TREES | 33 | EA | 500.00 | 16,500.00 |
| | SM TREES | 27 | EA | 400.00 | 10,800.00 |
| | PLANTING SOIL | 1200 | CY | 30.00 | 36,000.00 |
| | PERENNIALS/SHRUBS | 15485 | SF | 8.00 | 123,880.00 |
| | NATIVE SEEDING W/ PLUGS | 0 | ACRE | 5000.00 | - |
| | SOD | 2266 | SY | 8.00 | 18,128.00 |
| | IRRIGATION | 32700 | SF | 1.00 | 32,700.00 |
| | ALUMINUM EDGING | 1240 | LF | 8.00 | 9,920.00 |
| | MULCH W FABRIC | 1720 | SY | 10.00 | 17,200.00 |
| UTILITIES | | | | | |
| | STORM, WATER, POWER | 1 | LUMP | \$50,000.00 | \$ 50,000 |

ESTIMATED CONSTRUCTION COSTS \$ 1,644,824
 10% DESIGN CONTINGENCY 10% \$ 164,500
 ESTIMATED CONSTRUCTION COSTS \$ 1,809,324

Probable Construction Costs

Waterfront Park - Main Area

| DIVISION | DESCRIPTION | TOTAL ESTIMATED QUANTITY | UNITS | UNIT COST | TOTAL COST |
|--|--|--------------------------|-------|---------------|--------------|
| GENERAL REQUIREMENTS | | | | | |
| | MOBILIZATION (3%) | 1 | LUMP | \$ 123,000.00 | \$ 123,000 |
| EARTHWORK | | | | | |
| | COMMON EXCAVATION | 2 497 | CU YD | \$ 20.00 | \$ 49,932 |
| | SLOPE PROTECTION | 555 | SQ YD | \$ 8.50 | \$ 4,715 |
| | SELECT GRANULAR BORROW AND ROUGH GRADING | 2 497 | CU YD | \$ 25.00 | \$ 62,415 |
| | TOPSOIL BORROW AND ARCHITECTURAL GRADING | 98.148 148 | CU YD | \$ 30.00 | \$ 2,944 |
| CONCRETE WALKS AND STREET | | | | | |
| | CURB AND GUTTER | 325 | LF | \$ 18.00 | \$ 5,850 |
| | DETECTABLE CURB RAMPS | 6 | EA | \$ 1,500.00 | \$ 9,000 |
| | 4" CONCRETE WALK | 51 055 | SF | \$ 6.00 | \$ 306,330 |
| | BITUMINOUS TRAILS | 400 | LF | \$ 4.00 | \$ 1,600 |
| | PERVIOUS PAVERS (INCL BASE) | 1 | SF | \$ 30.00 | \$ 30 |
| | BITUMINOUS WEAR COURSE (2") | 78 | TON | \$ 100.00 | \$ 7,764 |
| | BITUMINOUS NON-WEAR COURSE (2") | 78 | TON | \$ 90.00 | \$ 6,987 |
| | AGGREGATE BASE | 1058 | CY | \$ 22.00 | \$ 23,276 |
| FOUNTAINS | | | | | |
| | RIBBON FOUNTAIN | 1 | LUMP | \$ 60,000.00 | \$ 60,000 |
| | WADING POOL | 1 | LUMP | \$ 100,000.00 | \$ 100,000 |
| | SPLASH PAD | 1 | LUMP | \$ 125,000.00 | \$ 125,000 |
| ARCHITECTURE | | | | | |
| | CONCESSION PAVILION (\$300 - 375/SF) | 4 200 | SF | \$ 375.00 | \$ 1,575,000 |
| | PERGOLA | 6 800 | SF | \$ 190.00 | \$ 1,292,000 |
| STAIRS AND WALLS | | | | | |
| | RAILINGS | 100 | LF | \$ 75.00 | \$ 7,500 |
| FENCE/SCREEN | | | | | |
| \$ - | | | | | |
| FURNISHING | | | | | |
| \$ 128,000 | | | | | |
| | KIOSK (ARTFUL STRUCTURE, PARK SIGN AND INTERPRETIVE SIGN) | 1 | EA | \$ 15,000.00 | \$ 15,000 |
| | RECEPTACLES | 8 | EA | \$ 1,500.00 | \$ 12,000 |
| | BENCHES | 10 | EA | \$ 2,500.00 | \$ 25,000 |
| | BIKE RACKS | 2 | EA | \$ 1,500.00 | \$ 3,000 |
| | FIRE TABLE | 1 | EA | \$ 3,000.00 | \$ 3,000 |
| | DRINKING FOUNTAIN | 1 | EA | \$ 5,000.00 | \$ 5,000 |
| | PICNIC TABLES | 5 | EA | \$ 3,000.00 | \$ 15,000 |
| | PLAY EQUIPMENT | 1 | EA | \$ 50,000.00 | \$ 50,000 |
| LIGHTING | | | | | |
| \$ 158,400 | | | | | |
| | PEDESTRIAN POLE LIGHTS | 88 | EA | \$ 1,800.00 | \$ 158,400 |
| STORMWATER RE-USE AND TREATMENT | | | | | |
| \$ - | | | | | |
| GENERAL PLANTING | | | | | |
| \$ 332,053 | | | | | |
| | TREES | 40 | EA | 500.00 | 20,000.00 |
| | SM TREES | 25 | EA | 400.00 | 10,000.00 |
| | PLANTING SOIL | 2150 | CY | 30.00 | 64,500.00 |
| | PERENNIALS/SHRUBS | 5300 | SF | 8.00 | 42,400.00 |
| | NATIVE SEEDING W/ PLUGS | 1 | ACRE | 5000.00 | 4,200.00 |
| | SOD | 15900 | SY | 8.00 | 127,200.00 |
| | IRRIGATION | 57953 | SF | 1.00 | 57,953.00 |
| | ALUMINUM EDGING | 0 | LF | 8.00 | - |
| | MULCH W FABRIC | 580 | SY | 10.00 | 5,800.00 |
| UTILITIES | | | | | |
| | STORM, WATER, POWER | 1 | LUMP | \$50,000.00 | \$ 50,000 |

ESTIMATED CONSTRUCTION COSTS \$ 4,431,797

10% DESIGN CONTINGENCY 10% \$ 443,200

ESTIMATED CONSTRUCTION COSTS \$ 4,874,997

Probable Construction Costs

Waterfront Park - Main Area

| DIVISION | DESCRIPTION | TOTAL ESTIMATED QUANTITY | UNITS | UNIT COST | TOTAL COST |
|----------|-------------|--------------------------|-------|-----------|------------|
|----------|-------------|--------------------------|-------|-----------|------------|

| | | | |
|-----------------------------|-----|----|-----------|
| GENERAL CONDITIONS | 10% | \$ | 487,500 |
| TESTING | 1% | \$ | 48,749.97 |
| 8% CONSTRUCTION CONTINGENCY | 8% | \$ | 390,000 |

TOTAL ESTIMATED CONSTRUCTION COSTS \$ 5,801,200

PERMITS/BONDS/INSURANCE 3% \$ 174,000

DESIGN FEES 12% \$ 696,100

TOTAL PROJECT COSTS \$ 6,671,300

Probable Construction Costs

Waterfront Park - Outer Area

| DIVISION | DESCRIPTION | TOTAL ESTIMATED QUANTITY | UNITS | UNIT COST | TOTAL COST |
|--|--|--------------------------|-------|--------------|------------|
| GENERAL REQUIREMENTS | | | | | |
| | MOBILIZATION (3%) | 1 | LUMP | \$ 33,000.00 | \$ 33,000 |
| EARTHWORK | | | | | |
| | COMMON EXCAVATION | 3 255 | CU YD | \$ 20.00 | \$ 65,102 |
| | SLOPE PROTECTION | 723 | SQ YD | \$ 8.50 | \$ 6,148 |
| | SELECT GRANULAR BORROW AND ROUGH GRADING | 3 255 | CU YD | \$ 25.00 | \$ 81,378 |
| | TOPSOIL BORROW AND ARCHITECTURAL GRADING | 160.185 185 | CU YD | \$ 30.00 | \$ 4,806 |
| CONCRETE WALKS AND STREET | | | | | |
| | DETECTABLE CURB RAMPS | 9 | EA | \$ 1,500.00 | \$ 13,500 |
| | 4" CONCRETE WALK | 15 200 | SF | \$ 6.00 | \$ 91,200 |
| | BITUMINOUS TRAILS | 4 543 | LF | \$ 4.00 | \$ 18,172 |
| | AGGREGATE BASE | 955 | CY | \$ 22.00 | \$ 20,999 |
| | BOARDWALKS/DOCK | 1340 | LF | \$ 70.00 | \$ 93,800 |
| FOUNTAINS | | | | | |
| ARCHITECTURE | | | | | |
| STAIRS AND WALLS | | | | | |
| FENCE/SCREEN | | | | | |
| FURNISHING | | | | | |
| | KIOSK (ARTFUL STRUCTURE, PARK SIGN AND INTERPRETIVE SIGN) | 2 | EA | \$ 15,000.00 | \$ 30,000 |
| | RECEPTACLES | 8 | EA | \$ 1,500.00 | \$ 12,000 |
| | BENCHES | 12 | EA | \$ 2,500.00 | \$ 30,000 |
| | BIKE RACKS | 4 | EA | \$ 1,500.00 | \$ 6,000 |
| | DRINKING FOUNTAIN | 1 | EA | \$ 5,000.00 | \$ 5,000 |
| | PICNIC TABLES | 10 | EA | \$ 3,000.00 | \$ 30,000 |
| | PLAY EQUIPMENT | | EA | \$ 50,000.00 | \$ - |
| LIGHTING | | | | | |
| | PEDESTRIAN POLE LIGHTS | 120 | EA | \$ 1,800.00 | \$ 216,000 |
| STORMWATER RE-USE AND TREATMENT | | | | | |
| GENERAL PLANTING | | | | | |
| | TREES | 100 | EA | 500.00 | 50,000.00 |
| | SM TREES | 0 | EA | 400.00 | - |
| | PLANTING SOIL | 5333 | CY | 30.00 | 159,990.00 |
| | PERENNIALS/SHRUBS | 8650 | SF | 8.00 | 69,200.00 |
| | NATIVE SEEDING W/ PLUGS | 1.7 | ACRE | 5000.00 | 8,500.00 |
| | KAME & DRUMLIN AREA NATIVE SEEDING W/ PLUGS | 0.7 | ACRE | 5000.00 | 3,500.00 |
| | KAME & DRUMLIN SOD | 6350.0 | SY | 8.00 | 50,800.00 |
| | SOD | 1265 | SY | 8.00 | 10,120.00 |
| | IRRIGATION | 86351 | SF | 1.00 | 86,351.00 |
| | ALUMINUM EDGING | 0 | LF | 8.00 | - |
| | MULCH W FABRIC | 8650 | SY | 10.00 | 86,500.00 |
| UTILITIES | | | | | |
| | STORM, WATER, POWER | 1 | LUMP | \$50,000.00 | \$ 50,000 |

ESTIMATED CONSTRUCTION COSTS \$ 1,332,066

10% DESIGN CONTINGENCY 10% \$ 133,300

ESTIMATED CONSTRUCTION COSTS \$ 1,465,366

Probable Construction Costs

Waterfront Park - Outer Area

| DIVISION | DESCRIPTION | TOTAL ESTIMATED QUANTITY | UNITS | UNIT COST | TOTAL COST |
|----------|-------------|--------------------------|-------|--|------------------|
| | | | | 10% \$ | 146,600 |
| | | | | 1% \$ | 14,653.66 |
| | | | | 8% \$ | 117,300 |
| | | | | TOTAL ESTIMATED CONSTRUCTION COSTS \$ | 1,743,900 |
| | | | | 3% \$ | 52,300 |
| | | | | 12% \$ | 209,200 |
| | | | | TOTAL PROJECT COSTS \$ | 2,005,400 |



- FOUNTAIN
- SOD

- GARDEN
- NATIVE MIX
- BOARDWALK/DOCK
- BITUMINOUS
- PERGOLA

OUTER PARK
MAIN PARK



Park and Recreation Commission

6. 1.

Meeting Date: 11/14/2019

By: Mark Riverblood, Engineering/Public Works

Information

Title:

Commission/Staff Input

Purpose/Background:

- **Update on Recreation Programs** (Proulx)
- **Discuss need for December Regular Meeting** (Riverblood)

Notification:

Observations/Alternatives:

Funding Source:

Recommendation:

Action:

Attachments

No file(s) attached.

Form Review

Inbox

Grant Riemer

Form Started By: Mark Riverblood

Final Approval Date: 11/08/2019

Reviewed By

MaryJo Warner

Date

11/08/2019 01:47 PM

Started On: 11/08/2019 01:20 PM