

PROPOSAL FOR ENVIRONMENTAL CONSULTING SERVICES FOR THE VVWRA OSSUM WASH PROJECT

Submitted to:



Submitted by:

Tom Dodson and Associates

P.O. Box 2307

San Bernardino, California 92406

(909) 882-3612

In association with

CRM TECH

HDR

Urban Crossroads

Proposal Due Date and Time:

Tuesday, March 3, 2026

2:00 p.m.

EXECUTIVE SUMMARY

Tom Dodson and Associates (TDA) is pleased to submit this proposal to be considered for award of the Environmental Consulting Services for the VVWRA Ossum Wash Project. TDA is a locally rooted environmental compliance firm with more than 45 years of collective experience in California Environmental Quality Act (CEQA), regulatory permitting and compliance throughout the Southern California region. TDA specializes in preparing defensible, efficient, and clearly written environmental documentation for public infrastructure projects, with particular expertise in wastewater and water-related facilities.

Tom Dodson & Associates (TDA) provides environmental consulting services throughout Southern California. These services include: CEQA compliance, National Environmental Policy Act (NEPA) compliance, peer review, legal expert witness, and biological monitoring. These specifically include Statutory/Categorical Exemptions/Exclusions (SEs and CEs), Initial Study/Environmental Assessments, Environmental Impact Reports, Environmental Impact Statements, Environmental Review Memorandums, and Addendums or Subsequent or Supplemental Environmental Documents. TDA's subconsultants can prepare the following technical studies and other specialties: air quality impact analyses, energy impact analyses, greenhouse gas impact analyses, geotechnical investigations, phase I environmental site assessments, hydrology/drainage reports, WQMPs, visual simulations/visual impact analyses, biological resources assessments and jurisdictional delineations, regulatory permitting, fiscal impact analyses, cultural and paleontological studies, noise impact reports, vehicle miles travelled impact analyses, Fire Protection Plan (FPP), Evacuation Analysis, level of service (LOS) analyses, parking studies, and construction traffic impact analyses.

A key strength of TDA is our integrated team approach. As a focused, responsive firm, we serve as the prime consultant and single point of contact for the Authority, ensuring consistency, accountability, and streamlined communication. We strategically partner with a trusted team of specialized subconsultants to provide multi-disciplinary technical expertise in areas such as air quality and greenhouse gas analysis, biological and jurisdictional assessments, cultural and paleontological resources, hydrology, and other technical disciplines as needed. This structure allows us to deliver both personalized service and the depth of expertise required for complex infrastructure projects. TDA's long-standing presence in San Bernardino County provides us with direct familiarity with regional environmental conditions, local agency processes, and regulatory expectations. We understand the operational realities of public agencies, including capital planning cycles, budget constraints, public transparency requirements, and the importance of maintaining project schedules. Our experience coordinating with agencies such as the California Department of Fish and Wildlife, Regional Water Quality Control Boards, and the U.S. Army Corps of Engineers ensures that CEQA documentation is aligned with permitting requirements, reducing redundancy and minimizing delays.

Tom Dodson & Associates (TDA) looks forward to working with VVWRA on this project as we have for VVWRA on many occasions in years past. After a review of the project, and discussing the project with VVWRA Staff, TDA believes an MND is the appropriate mechanism by which to comply with CEQA for the proposed po VVWRA Ossum Wash Project, and believes that we can meet the scope of services for California Environmental Quality Act Compliance within a reasonable time frame (6-7 months) and within a reasonable budget, ultimately providing VVWRA with a quality end product. This proposal addresses the regulatory components of this project, in addition to CEQA Compliance.

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IDENTIFICATION OF PROPOSER

Tom Dodson and Associates (TDA) is located at 2150 N Arrowhead Avenue, San Bernardino, CA, 92405 with a separate mailing address at P.O. Box 2307, San Bernardino, CA 92406.

TDA is a small environmental consulting firm that is a C-Corporation. The company is owned in whole by its two principals, Tom Dodson and Kaitlyn Dodson-Hamilton.

TDA's California Department of Industrial Relations License Number is 1000527438. Our City of Victorville Business License is BSL 17-000124.

The proposed representative to contact concerning the proposal is Kaitlyn Dodson-Hamilton, Vice President and Environmental Specialist. Her contact information is found below.

Kaitlyn Dodson-Hamilton

Address: P.O. Box 2307, San Bernardino, CA 92406

Phone: (909) 882-3612

Email: kaitlyn@tdaenv.com

STAFFING RESOURCES

TDA is a small consulting firm with three full time staff members. All three staff would perform services under this proposal. Furthermore, because TDA is a small business, staff assigned to manage aspects of a project typically have dual roles. That is, they are assigned to both manage and directly perform on task orders and create work products. This type of small yet agile, flexible team results in minimal cost to the client for traditional project management while delivering high quality work products. Full resumes for each staff member have been provided as Appendix 1.

Tom Dodson, President, TDA

Education: M.A., Geography, University of California at Berkeley, 1973; B.A., Geography, University of California at Berkeley, 1968

Summary of Experience: Tom Dodson is the President of Tom Dodson and Associates since its incorporation. He has more than 40 years of experience in the environmental consulting world. He personally prepares environmental documentation for a broad variety of projects and acts as a resource person in working with clients, governmental agencies, and decision-makers in finding solutions to complex problems. He negotiates with regulators at the federal, state, and local level, and designs formal presentations to committees. Mr. Dodson also provides expert witness testimony on land use and environmental issues on a variety of court cases, primarily in CEQA litigation, takings, land use and regulatory cases. He serves as program manager on many projects undertaken by the firm and maintains close contacts with subconsultants and specialists who can provide technical information, as needed, in a timely manner. Mr. Dodson also serves as the environmental advisor/consultant to the San Bernardino County Local Agency Formation Commission, San Bernardino International Airport Authority, Inland Valley

Development Agency, Inland Empire Utilities Agency, cities of Murrieta and El Monte, and several other agencies.

Kaitlyn Dodson-Hamilton, Vice President and Environmental Specialist, TDA

Education: B.A., English with Honors, University of California at Riverside, 2011

Summary of Experience: Kaitlyn Dodson-Hamilton is an Environmental Specialist for Tom Dodson and Associates. Ms. Dodson-Hamilton has more than 10 years of experience at TDA in environmental and resource management, with special expertise in CEQA and NEPA compliance. She has over 10 years of part-time experience providing support at TDA in research and mapping for CEQA, NEPA, and regulatory purposes at TDA. Ms. Dodson-Hamilton personally prepares environmental documentation for a broad variety of CEQA and NEPA projects, as well as regulatory permits for the State Department of Fish and Game, U.S. Fish and Wildlife Service, and the U.S. Army Corps of Engineers with the oversight of Tom Dodson. She works with clients, governmental agencies, and decision-makers to find solutions to complex problems. Mrs. Dodson-Hamilton serves alongside Tom as an environmental consultant to San Bernardino International Airport Authority, Inland Valley Development Agency, Inland Empire Utilities Agency, Phelan Piñon Hills Community Services District, Mission Springs Water District, and several other agencies. Ms. Dodson-Hamilton attends meetings and hearings and prepares presentations for nearly all reports for which she is the author.

Dani Bier, Environmental Analyst, TDA

Education: B.A., Environmental Studies, University of California Santa Barbara, 2025

Summary of Experience: Dani Bier is an Environmental Analyst for Tom Dodson and Associates. Ms. Bier recently graduated from the University of California, Santa Barbara, where she studies Environmental Studies with a concentration in Spatial Science. She has two years of part-time experience providing support for the preparation of environmental documents. Ms. Bier works alongside Tom Dodson and Kaitlyn Dodson-Hamilton to prepare environmental documentation for a broad variety of CEQA and NEPA projects.

In addition to primary in-house staff, TDA works with a trusted group of subconsultants. A full list of these consultants is available in Appendix 2.

Subconsultants

Over the years TDA has met and maintained relationships with a broad range of subconsultants and the proposed team is comprised of established professionals with a diverse knowledge base. Some comments about small firms like TDA that use subconsultants versus those that rely on in-house staff. If the team members are qualified, as they likely are in this instance, it is the manager and the ability to guide or direct the team members that is most important. TDA has a team of subconsultants that are well vetted and trusted. We are all equals in this process and the team members are here to augment TDA's knowledge and capabilities with their hard-earned knowledge and capabilities. Our job is to provide guidance and a set of expectations while each of our subconsultant teams bring their own independent knowledge and abilities to provide the best solutions and input that we can.

For this project, we envision utilizing the following subconsultants to ensure that the IS/MND we prepare contains a fully substantiated analysis:

- *Cultural Resources Report:* CRM TECH will prepare the Phase I cultural resources report for this project.
 - CRM TECH is a full-service consulting firm that for more than 35 years has provided the full range of cultural resources management services to Federal, State and local public agencies, environmental firms and private developers. CRM TECH is the firm TDA intends to utilize to comply with Cultural Resources, and sometimes Tribal Cultural Resources under the CEQA Checklist, as their staff have a successful working relationship with many of the Tribes within the County's service area. As part of the preparation of cultural resources management study reports, CRM TECH performs the required correspondence with the Native American Heritage Commission (NAHC), which is not only a requirement of CEQA, but assists in meeting the requirements of CEQA Plus packages. TDA envisions utilizing CRM TECH for cultural monitoring on Projects requiring archaeological/paleontological/cultural resources monitor. Key personnel include Bai "Tom" Tang, M.A., Principal Investigator/Historian/Architectural Historian and Michael Hogan, PH.D., RPA, Principal Investigator/Archaeologist, in addition to Dan Ballester, and Terri Jacquemain.
- *Air Quality and Greenhouse Gas Impact Analysis:* Urban Crossroads will prepare the air quality and greenhouse gas impact analysis for the project.
 - Urban Crossroads was founded in 2000, and is a leading provider of traffic, air and noise consulting services. TDA has utilized the services of Urban Crossroads to perform these services for more than 10 years and has confidence in their capabilities.

Urban Crossroads provides air quality, greenhouse gas and health risk assessment analysis services to meet national, State and various local compliance standard requirements. In determining potential air quality impacts, Urban Crossroads utilizes industry-standard models to study the source-specific pollutant emissions. Additionally, as with VMT above, Urban Crossroads has been TDA's go-to source for Energy Analyses as the CEQA Checklist has added Energy as a topic required to be analyzed as part of CEQA. Given that meeting these requirements is novel for every professional in the industry, Urban Crossroads has proven themselves to be uniquely qualified at providing comprehensive Energy Analyses to meet these new CEQA requirements.

Urban Crossroads provides the full spectrum of environmental noise measurement and analysis expertise. This may include a preliminary noise study to establish the barrier height requirements for tentative tract map approval, detailed building assembly requirements as part of a final noise study to satisfy the interior noise requirements, Project operational stationary-source noise levels and potential short-term construction noise impacts. In addition, Urban Crossroads' noise group maintains a strong technical background in the application and development of noise prediction models.
- *Biological Resources Assessment and Jurisdictional Delineation:* HDR oversee preparation of a technical analysis to evaluate potential impacts the biological resources that may occur near or within the project footprint.
 - TDA has a relationship with HDR because Lisa Patterson—National Freight Rail Environmental Lead/SME Regulatory Permitting—who previously worked for TDA for more than 20 years. In total, Lisa Patterson has teamed with TDA for about 30 years as an

Ecologist, Biologist, and Regulatory Specialist. HDR has proven expertise guiding clients through the environmental permitting and regulatory compliance process in challenging environments throughout the United States. HDR combines decades of experience in permitting projects in areas of sensitive water resources, threatened and endangered species and vital natural resources. TDA envisions the inclusion of HDR as part of the Project Team to continue to apply their expertise in similar efforts and to meet several of the tasks including: Biological Resources Analyses for CEQA/NEPA/CEQA Plus; Preparation of Applications for the Environmental Site Assessments (ESA), California department of Fish and Wildlife (CDFW) Streambed Alteration Agreements (SAAs), US Army Corps of Engineers (ACOE) 404 permits and 408 permissions, Regional Water Quality Control Board (RWQCB) 401 Certifications/Waste Discharge Requirements (WDRs); On Call Field Surveys including vegetation surveys, nesting bird surveys, burrowing owl surveys, endangered species surveys, photographic surveys, and wetland delineations; Permit Requirements Training; Preparation of Permit-Required Annual, Periodic, and Special Reports; and Biological Monitoring. Key personnel include Lisa Patterson, National Freight Rail Environmental Lead/SME Regulatory Permitting, and Daniel Smith, Biologist.

FISCAL STABILITY

TDA is a financially stable and well-established environmental consulting firm. Our firm maintains sound financial management practices and a strong credit profile to ensure uninterrupted service delivery for our clients.

To demonstrate corporate financial stability, Appendix 2 contains the following documentation: a current credit report and TDA's latest audited financial statement.

These materials collectively confirm that TDA possesses the financial capacity to manage project cash flow, maintain appropriate staffing levels, and meet contractual obligations throughout the duration of the agreement. Our firm has a long-standing record of fiscal responsibility, stable operations, and reliable performance on environmental consulting contracts of similar scope and complexity.

EXPERIENCE AND TECHNICAL COMPETENCE

Experience

TDA is a small environmental compliance firm that has been operating since 1983 in San Bernardino, California, providing environmental review and regulatory compliance services throughout the greater Southern California region. With decades of collective CEQA, Regulatory, and NEPA compliance throughout the state of California, TDA has completed thousands of environmental compliance projects for private and public entities.

TDA's long-standing presence in San Bernardino County provides the firm with direct familiarity with local agency procedures, review timelines, environmental constraints, and infrastructure priorities typical of public authorities in the region. TDA has extensive experience supporting wastewater and water-related infrastructure projects, including treatment facilities, conveyance improvements, lift stations, discharge facilities, and related upgrades. This experience aligns closely with the operational and regulatory framework under which public authorities' function, particularly where projects require coordination with multiple oversight agencies and strict environmental documentation standards.

Our familiarity with local regulatory bodies — including the California Department of Fish and Wildlife, Regional Water Quality Control Boards, and federal permitting agencies — enables efficient project coordination and proactive issue resolution. TDA's history of working within San Bernardino County ensures that our analyses reflect local environmental conditions, biological resources, hydrology patterns, air basin requirements, and regional regulatory expectations.

TDA's experience and technical capabilities are directly aligned with the goals and general functions identified in this RFP. Our firm specializes in preparing defensible CEQA documentation and supporting technical studies for public infrastructure projects, with particular expertise in water and wastewater facilities. TDA has extensive experience preparing Initial Studies and Mitigated Negative Declarations, with environmental technical appendices and supporting documentation for regulatory compliance. Our work emphasizes analytical rigor, clear documentation, and defensibility under CEQA Guidelines. We understand the importance of producing concise, legally sound environmental documents that facilitate timely project approval.

TDA utilizes our trusted team of subconsultants to provide expertise in core resource areas typically associated with infrastructure and utility projects, including air quality and greenhouse gas emissions analysis, cultural and paleontological resources assessment, and biological and jurisdictional delineations. Our close coordination with these subconsultants ensures we can maintain cost efficiency while delivering high-level technical analysis by engaging subject matter experts in specialized technical disciplines. TDA serves as the prime consultant and central point of contact, managing all technical contributors to ensure consistency, quality control, and adherence to schedule. We conduct early internal scoping meetings, coordinate technical assumptions across disciplines, and perform comprehensive QA/QC review of all deliverables prior to submittal.

Lastly, TDA has demonstrated experience navigating multi-agency permitting requirements that often accompany infrastructure projects, including California Department of Fish and Wildlife (CDFW) permits and consultations, Regional Water Quality Control Board (RWQCB) applications, U.S. Army Corps of Engineers coordination, and AB 52 Native American consultation facilitation. Our familiarity with these agencies allows us to prepare CEQA documents that support subsequent regulatory approvals and minimize project delays.

TDA's staff have substantial experience supporting public agencies with infrastructure-related CEQA compliance. Team members have prepared numerous environmental documents and technical studies for wastewater and water-related projects throughout California. This experience includes managing complex regulatory coordination, conducting field assessments, preparing technical analyses, and supporting agency staff through public review and adoption processes.

Local Experience and Knowledge

TDA is based in the city of San Bernardino, within San Bernardino County, and has a plethora of local knowledge of the region. Our staff have completed numerous projects throughout the County, including within the City of Victorville, and specifically for VVWRA. As VVWRA is presently aware, TDA is working in conjunction with Larry Walker and Associates (LWA) and WSC, Inc on the City of Victorville Water District's NPDES Permit Preparation and CEQA Compliance thereof, which is a project that addresses the potential solutions to utilization of excess recycle water discharge. This project is ongoing, and includes coordination with VVWRA. Further, TDA is currently contracted in conjunction with Hoch Consulting for its Potable Water Supply Pipeline Design, Environmental Permitting, and Construction Support Services. This project was just awarded, but TDA looks forward to working with VVWRA on this project. Recent past projects with

VWRA include, but are not limited to the following: Victor Valley Bioenergy Facility Project (IS/MND), American Organics Victor Valley Regional Composting Facility Modification Project (IS/MND), American Organics Victor Valley Regional Composting Facility Expansion Project (IS/MND), and partnered on the South Apple Valley Interceptor Project (IS/MND). While these demonstrate recent projects, TDA's relationship with VWRA is decades old, as we have worked on a number of upgrades to VWRA's facilities in the past, as well as permitting activities related to VWRA's discharge to the Mojave River. Thus, we believe we are uniquely qualified to aid VWRA in complying with CEQA and aiding in the regulatory permitting process for the Ossum Wash Project.

References

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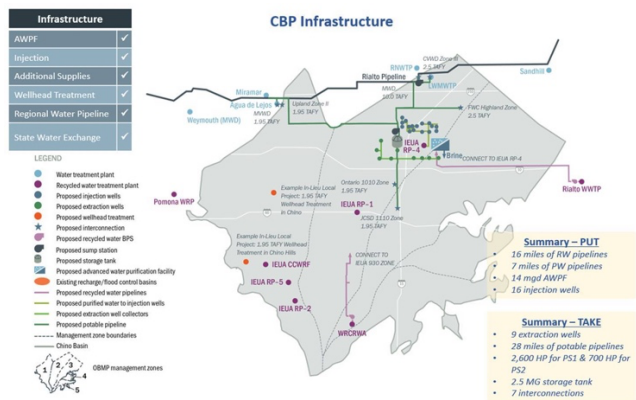
Mr. David Lawrence, General Manager
Big Bear Area Regional Wastewater Agency (BBARWA)
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Tel: (909) 584-4033
Email: dlawrence@bbarwa.org

Mr. Reggie Lamson, General Manager
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Chino, CA 91708
Tel: (909) 993-1646
Email: ehurst@ieua.org

Mr. Edgar Tellez Foster, Water Resources Management and Planning Director
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Tel: (909) 484-3888
Email: etellezfoster@cbwm.org

Project Specific Experience



DESCRIPTION

TDA is the CEQA consultant to the Inland Empire Utilities Agency (IEUA), and has prepared and circulated the Environmental Impact Report (EIR) for the Optimum Basin Management Program Update. The proposed Optimum Basin Management Program Update (OBMPU) continues the OBMP's nine Program Elements (described in the Initial Study accompanying the Notice of Preparation), and describes facility improvements needed to meet the OBMPU's long-term planning objectives over a thirty-year planning horizon. The OBMPU EIR tiered from prior OBMP environmental documents, including but not limited to the Final Program Environmental Impact Report for the Optimum Basin Management Program (SCH#200041047), July 2000, prepared by Tom Dodson & Associates (2000 OBMP PEIR). IEUA prepared the 2020 DSEIR for the OBMPU and circulated it for public review from March 27, 2020 to May 11, 2020. The 2020 DSEIR was finalized, and responses to comments were sent to agencies and entities that commented on the Project (henceforth referred to as the 2020 FEIR). However, the Project was removed from the IEUA Board of Directors' July 15, 2020 Agenda, and the 2020 FEIR ultimately was not certified in part, as a result of comments received both during the initial public review period (March 27, 2020 to May 11, 2020) and the day of the IEUA Board of Directors monthly Board Meeting. Since that time, the Project Description was further refined in conjunction with Watermaster and with input from Watermaster member agencies/Stakeholders. The Recirculated SEIR was published in 2023, and was certified by the Board in February of 2024. Notably, TDA also recently worked with the Chino Basin Desalter Authority (CDA) on an extraction well, monitoring well, and pipeline project that fell within the umbrella of the OBMPU. The NOD for this project was filed utilizing a Finding of Consistency with the OBMPU SEIR in Summer of 2025. Further, they are seeking grant funding through the State Revolving Fund, and TDA is utilizing this documentation to aid in obtaining CEQA+ compliance.

KEY STAFF

Tom Dodson, Principal and President, TDA.
Kaitlyn Dodson-Hamilton, Vice President, TDA.

Chino Basin Watermaster Optimum Basin Management Program Update

Inland Valley Utilities Agency

IEUA Service Area, CA

Client Contact: Pietro Cambiaso,
Manager of Compliance and Sustainability
Inland Empire Utilities Agency
6075 Kimball Avenue, Chino, CA 91708
Tel: (909) 993-1639 E: Pcambias@ieua.org

Project Budget: appx \$150,145

Start Date: 2020

Completion Date: 2024

RELEVANCE

- History of Successful CEQA and Feasibility Study Preparation
- Resolved Complex Problems

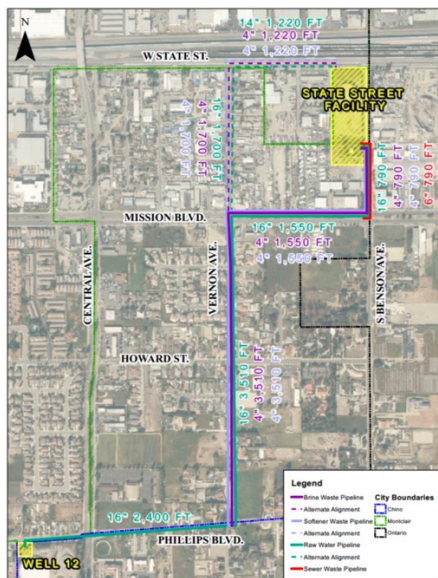


Figure 4-3. Offsite Pipelines Exhibit

City of Chino State Street Water Treatment Project

City of Chino

Chino, CA

Client Contact: Maria Fraser, Planner

City of Chino Planning Division

PO Box 667, Chino, CA 91708

Tel: (909) 334-3310

Project Budget: appx \$43,000

Completion Date: September 2022

RELEVANCE

- History of Successful CEQA Document Preparation
- Resolved Complex Problems
- Similar Project: Water Treatment Facility

DESCRIPTION

TDA worked with Hazen Sawyer as the CEQA consultant to the City of Chino. We prepared an Initial Study/Mitigated Negative Declaration for the State Street Water Treatment Plant over a period about one and a half years concluding with filing the Notice of Determination (NOD) in 2022. The proposed project consists of development of a State Street Water Treatment Facility (State Street WTF), which will be a new centralized treatment project that will treat water from Wells 12 and 14 for nitrate, perchlorate, and 1,2,3-TCP. The project also includes installation of offsite water transmission and brine pipelines, improvements to the existing wells, and site improvements. The water treatment facility will have a capacity to treat up to 4,000 gallons per minute (gpm) and the anticipated extraction rate from each well is 2,000 gpm. The proposed project would provide treatment for nitrate, perchlorate, and 1,2,3 TCP at Wells 12 and 14. Treatment will include pretreatment through sand separators followed by cartridge filters (solids removal), 1,2,3-TCP Removal through Granular Activated Carbon (GAC), perchlorate and nitrate removal through a proprietary ion exchange (IX) treatment system, then disinfection and storage in Reservoir 5 before distribution. The IX treatment system generates waste water that will be disposed of through a new connection to north Non-Reclaimable Wastewater System (NRWS) brine disposal pipeline that is managed locally by the Inland Empire Utilities Agency (IEUA). The GAC system generates a periodic backwash water when the media is replaced that will be disposed of accordingly. The preparation of this IS/MND was notable for the collaboration between the City, engineering firm (Hazen Sawyer), and TDA as the project evolved, with the project description changing later in the process. TDA, Hazen Sawyer, and the City worked together seamlessly to produce this document. The document was unanimously approved by the City after responding to several comments that arose during the public comment period that required team work to respond to.

KEY STAFF

Tom Dodson, Principal and President, TDA.

Kaitlyn Dodson-Hamilton, Vice President, TDA.

Replenish Big Bear Program

Big Bear Area Regional Wastewater Agency (BBARWA)

Client Contact: David Lawrence,

General Manager

PO Box 517

Big Bear City, CA 92314

E: dlawrence@bbarwa.org

P: 909-584-4521

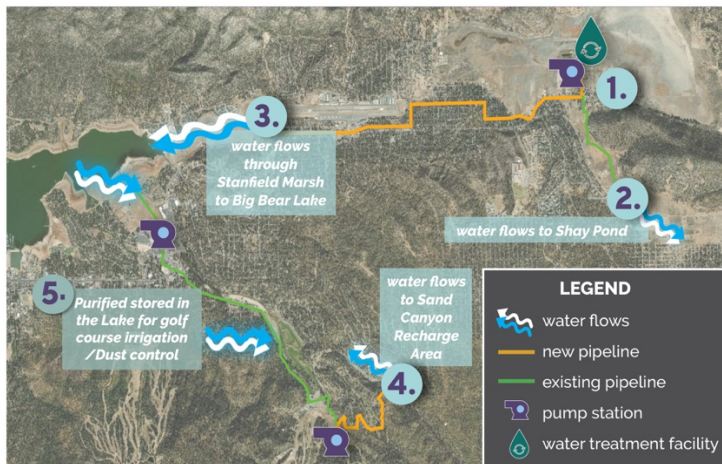
Project Cost: appx \$303,106 (to date)

CEQA Completion Date: Feb 2025

Project is ongoing

RELEVANCE

- History of Successful CEQA and NEPA Compliance
- Complex issues resolved
- Regulatory Permitting Requirements
- Components in High Desert Analyzed



DESCRIPTION

Replenish Big Bear (RBB) includes permitting, design, and construction of full advanced treatment facility upgrades at the existing BBARWA WWTP, more than 7 miles of pipeline for product water and RO brine minimization, three pump stations, a groundwater recharge facility, and up to four monitoring wells. The Program is currently estimated to produce approximately 1,950 acre-feet per year (AFY) of high-quality purified water, and may produce up to 2,210 AFY by 2040 through operation of a high-recovery brine minimization technology.

Tasks include:

- Prepare Program Description & Notice of Preparation for Program Environmental Impact Report (PEIR)
- Support narrowing Program Scope, including alternative solutions for minimizing regulatory compliance cost through alteration of project design in light of the presence of sensitive species
- Support working with downstream stakeholders
- Prepare multi-thousand page PEIR for circulation
- Attend committee meetings, Board of Directors hearings, and present on the Environmental Compliance at said meetings
- Finalize PEIR, including responding to over one-hundred questions from the public, though from a small sector of the public, and present the Final PEIR to the Board
- Collaborate with BBARWA, WSC (engineers), and BBK (legal) as part of Environmental Compliance.

KEY STAFF

Tom Dodson, Principal and President, TDA.

Kaitlyn Dodson-Hamilton, Vice President, TDA.

Technical Competence

The project team that TDA has put together is extensive and highly qualified. Resumes of key personnel assigned and committed to the services outlined under this proposal can be found as an attachment to this proposal. TDA has a structured QA/QC review process for all documents prepared. The internal QA/QC will be undertaken by our team's project managers at Tom Dodson & Associates. The internal reviewer will conduct detailed technical review of the approach, technical findings, and project deliverables. Additionally, we value flexibility in our project management approach to meet the needs of the client to ensure that the communication levels, management styles, and review processes meet the client's expectations.

Additionally, TDA maintains a fully integrated, multi-disciplinary team of in-house and subconsultants capable of addressing all environmental resource areas typically required under CEQA. Our structure allows us to provide comprehensive services internally while maintaining flexibility to scale for large or complex assignments. Our organizational depth enables us to assemble right-sized teams for each assignment, whether preparing focused technical studies or managing full-scope Environmental Impact Reports. The availability of senior-level subject matter experts ensures that analyses are technically sound, defensible, and tailored to the specific regulatory and environmental context of the project area. This integrated, multi-disciplinary structure ensures efficient coordination, and consistent quality control across all Services requested in this RFP.

TDA maintains robust in-house technical and analytical capabilities. In-house resources available at TDA include working in Microsoft and Google Suites. Additionally, ArcGIS Online and Google Earth are utilized for spatial analysis.

PROPOSED METHOD TO ACCOMPLISH THE WORK

TASK 1: PROJECT MANAGEMENT AND ADMINISTRATION

Tom Dodson and Kaitlyn Dodson-Hamilton will coordinate closely VVWRA Staff to ensure that the IS/MND and associated technical documents delivered to VVWRA are legally defensible, accurate, and useful to decision makers when considering approval of the projects. The project management task is based on the duration of the estimated schedule. If the schedule or the project is extended for reasons beyond TDA's control, a contract amendment may be required for additional fees for project management and coordination efforts. This task includes HDR's QA/QC and project management costs as well, for their work effort with Biological Resources and Regulatory Permitting.

TASK 2: DEVELOP AND COMPILE THE PROJECT DESCRIPTION

TDA will develop a comprehensive project description that will be utilized to forecast the potential environmental impacts of the project. The project description will include a detailed summary of the overall project and its potential effects on the environment. Construction and operation scenarios will be compiled in coordination with VVWRA for this specific project to allow detailed impact forecasts. Once the project description is completed, a draft will be forwarded to VVWRA staff for review and comment. The end product of this effort will be a detailed project description that will be utilized by TDA in the environmental process to forecast environmental effects of implementing the project. This same project description with minor editing will be used as a basis for VVWRA to write the initial consultation letters pursuant to AB 52 (Task 12). TDA assumes that we will carry out the consultation efforts in coordination with VVWRA staff.

TASK 3: TECHNICAL ANALYSES AND MODELING

Task 3A: Air Quality and Greenhouse Gas Emissions

TDA will oversee preparation a technical analysis to evaluate potential air quality and greenhouse gas (GHG) emissions impacts associated with the proposed project. This technical analysis will be prepared by Urban Crossroads. Impacts will be based on the current methodology of the Mojave Desert Air Quality Management District (MDAQMD) for projects within the Mojave Desert Air Basin. Modeling will be conducted using the most current version of California Emissions Estimator Model (CalEEMod) and will be included as an appendix to the environmental document. Model data will be compiled for the following project activities: construction, operation, local significance thresholds, health, and GHG.

Task 3B: Cultural Resources Report and Paleontological Memo

TDA will oversee preparation of a technical analysis to evaluate potential impacts the cultural resources (archaeological and historical resources) along the pipeline alignments, and will prepare a Paleontological Memo that will address impacts to paleontological resources. CRM TECH staff are extremely adept at preparing cultural resources reports, and have conducted several studies for similar projects. Where applicable, CRM TECH staff will facilitate compliance with compliance with Section 106 of the National Historic Preservation Act. CRM TECH will also conduct a field study of the project area, as well as a records search of the footprint to ultimately compile a Historical/Archaeological Resources Survey Report and Paleontological Resource Memo that will meet CEQA. CRM TECH will also reach out to area tribes to invite them to attend the site survey, as we have found this to be a useful tool in consulting under AB 52. Note that this effort would constitute a Phase 1 Cultural Study, but does not include scope for a Phase 2 Cultural Study (which includes limited potholing and other methods for a more detailed investigation of resources that might occur belowground within sensitive areas).

Task 3C: Biological Resources Assessment and Jurisdictional Delineation

TDA will oversee preparation of a technical analysis to evaluate potential impacts the biological resources that may occur near or within the project footprint. HDR staff are incredibly familiar with the project area, and have conducted several studies for similar projects, including for VVWRA. Because the project footprint includes areas that have not been completely developed, this assessment is crucial to determining what species may be impacted by the proposed Project, and HDR will determine the appropriate treatment of any potential species that may exist within the footprint, in most cases through implementation of mitigation that complies with California Department of Fish and Wildlife standards and requirements. Additionally, as part of the biologist's field assessment, HDR will delineate the known jurisdictional features that would be impacted by the proposed project, will prepare a Preliminary Jurisdictional Delineation. This is a task for which a fee is provided in this proposal, but is dependent on the determination made as a result of the biological field survey. This study does not include protocol level surveys for any species. If determined necessary based on field surveys, a follow on proposal to address protocol surveys will be provided. We do not believe any will be necessary at this time.

TASK 4: DRAFT IS/MND

The draft IS/MND will follow the CEQA Guidelines Appendix G Initial Study format and will clearly identify and address all potential issues facing the proposed project. It will be clearly written and will avoid the use of technical jargon, to the extent possible, so that the document is easily understood, whilst meeting all of the requirements set forth in CEQA and the State CEQA Guidelines. The completed draft IS/MND will be submitted to VVWRA for initial review and comment. We assume one round of review of the draft IS/MND

by Staff, and at least two rounds of review by VVWRA's legal counsel. Modification to the scope of work, budget, and time frame may be necessary if additional reviews are required.

TASK 5: PUBLIC DRAFT IS/MND

TDA will edit the IS/MND upon receipt of the comments from VVWRA. Upon approval of the IS/MND as the public draft version, we will also aid VVWRA to prepare a Notice of Intent (NOI). TDA will reproduce and distribute the public draft IS/MND and NOI to responsible agencies, trustee agencies, and other special interest groups and individuals identified on a distribution list to be developed in consultation with VVWRA. It is assumed that TDA will file the NOI with the San Bernardino County Clerk of the Board and a Notice of Completion with the State Clearinghouse. TDA assumes that VVWRA will draft a Notice of Availability (NOA), which will provide notice to the public pursuant to CEQA Guidelines Section 15072(b). TDA will provide copies of the draft report and notices to public agencies and interested parties, as required.

Task 5A: Accessibility Compliance – TDA is including Accessibility Compliance as part of our scope of work on all future (and will likely apply to existing) proposals because, in order to submit documents to the State Clearinghouse, Accessibility is a newer requirement that must be met. TDA has researched a number of options for Accessibility compliance, and it would appear that outsourcing the documents to experts in this field is the most cost effective approach for meeting this requirement. TDA is presently working from an assumption that the cost per page to make a document accessible (including all technical studies) is an average of 5 dollars per page, with a potential for upwards of 6 dollars per page due to the complexity of the documents we produce (primarily the number of tables used). Thus, TDA is providing a scope of work that assumes that this Initial Study and its technical studies will not exceed 500 pages, and the budget allocated to this task reflects this assumption. Additional pages will be charged at cost by the selected PDF remediation team. TDA expects to utilize Allyant for this project, but will obtain quotes from at least two PDF remediation companies to find the most cost effective, compliant team for this task.

TASK 6: RESPONSE TO COMMENTS & MMRP

Task 6 – If any comments are received during the 30-day IS/MND public review period, TDA will work with VVWRA to address comments. It is expected that the number of comments received would be standard for this type of development; this task includes response to 20 discreet comments, with more than a single comment possible within each comment letter. Responses can be handled through a memorandum and included in the staff report to the VVWRA Board of Directors. Task 7 – TDA will prepare an MMRP based on mitigation measures identified in the IS/MND and pursuant to Section 21081.6 of the CEQA Public Resources Code. The MMRP will be submitted to VVWRA staff for review and approval in conjunction with submittal of the Response to Comments (Task 7).

TASK 7: DELIVERY OF FINAL CEQA PACKAGE

TDA will compile the Final CEQA package prior to the Public Hearing. The Final package would include the Final IS/MND, Responses to Comments, MMRP, & Technical Appendices. TDA assumes that VVWRA will provide copies of the final reports to public agencies as required.

TASK 8: MEETINGS AND PUBLIC HEARINGS

Tom Dodson and/or Kaitlyn Dodson-Hamilton will attend the initial kick-off meeting. They will be available for progress meetings by phone as needed and will attend the VVWRA Board Hearings. Approximately three hours for each public hearing, and one-to-two hours for project status meetings—the hours noted include preparation, drive (where applicable), and attendance time. TDA has included a total of 6 meetings, and attendance at one public hearing as part of this task, with provisions for both Tom and

Kaitlyn to be in attendance, where needed. This task may be used for conference calls, in-person meetings, or public hearings.

TASK 9: NOTICE OF DETERMINATION

TDA prepare the NOD for the project and will file it with the San Bernardino County Clerk of the Board & State Clearinghouse within five days of project approval by VVWRA. This task assumes that TDA will pay the appropriate CDFW filing fees on VVWRA's behalf. This task includes the drafting of the NOD, making it accessible, and filing the NOD.

TASK 10: CDFW AND RWQCB PERMIT APPLICATIONS AND USACE CONCURRENCE

Per HDR's proposal, preparation and submittal of permit applications for a CDFW Notice of Lake and Streambed Alteration (LSA) and RWQCB Waste Discharge Requirements (WDRs). At least 30 days prior to submitting an application to the RWQCB, HDR will submit a Pre-Filing Meeting Request to the Lahontan RWQCB.

TASK 11: AGENCY COORDINATION

Per HDR's proposal, Agency coordination including one (1) permit application revision and one (1) field verification site visit each with the CDFW and RWQCB, if necessary. Every effort will be made to consolidate field visits with multiple agencies on the same trip, but please assume that separate trips may be necessary.

TASK 12: AB 52 CONSULTATION

TDA will draft the AB 52 consultation package, which shall include the project description and figures for the project. This effort includes postage to the area tribe (or tribes) that have requested consultation under AB 52. TDA will work with VVWRA to deliver the AB 52 letter via both email and post, and will continue coordination with the Tribe to ensure materials requested are delivered in a timely manner to facilitate expedient consultation between VVWRA and the Tribe. This task also include ongoing coordination between VVWRA and the tribe, as well as our cultural subconsultant, CRM TECH, where necessary.

FEE PROPOSAL

The following are the fees for implementing the tasks outlined in the previous section, "Proposed Method to Accomplish the Work."

Tasks	Task Description	Initial Study
Task 1	Project Management and Administration Environmental Specialist HR \$150-170	\$8,000
Task 2	Project Description Environmental Analyst HR \$105 Environmental Specialist HR \$150-170	\$3,000
Task 3	Technical Analyses and Modeling	
Task 3A	Air Quality and Greenhouse Gas Impact Analysis	\$5,000
Task 3B	Phase I Cultural Resources Report and Paleontological Memo	\$9,500
Task 3C	Biological Resources Report & Jurisdictional Delineation	\$11,000
Task 4	Draft IS/MND Environmental Analyst HR \$105 Environmental Specialist HR \$150-170	\$15,000
Task 5	Public Draft IS/MND	\$3,000

Tasks	Task Description	Initial Study
	Admin HR \$75 Environmental Analyst HR \$105 Environmental Specialist HR \$150-170	
Task 5A	Accessibility Compliance (up to 500 pages)	\$3,000
Tasks 6	Responses to Comments and MMRP Environmental Analyst HR \$105 Environmental Specialist HR \$150-170	\$3,500
Task 7	Delivery of Final CEQA Package Environmental Analyst HR \$105 Environmental Specialist HR \$150-170	\$2,500
Task 8	Meetings and Public Hearings Environmental Analyst HR \$105 Environmental Specialist HR \$150-170	\$4,000
Task 9	Notice of Determination (varies by year) Environmental Analyst HR \$105	\$4,000
Task 10	CDFW and RWQCB Permit Applications and USACE Concurrence HDR HR \$189.30-371.87	\$8,500
Task 11	Agency Coordination HDR HR \$189.30-371.87	\$7,500
Task 12	AB 52 Consultation Environmental Analyst HR \$105 Environmental Specialist HR \$150-170	\$500
Total Fee		\$88,000

The final fee of \$88,000 above is considered the “not to exceed” amount of this proposal. Should the scope of work required to complete the CEQA effort for this project fall outside of the scope identified herein, TDA will provide a follow on amendment to aid in the new scope of work effort.

Additional Service Hourly Rates:

1. TDA

Environmental Specialist I	\$150-170 / hour
Environmental Specialist II	\$120 / hour
Environmental Specialist III	\$90 / hour
Environmental Specialist IV	\$75 / hour
Biologist III / Monitor	\$80 / hour
Admin / WP / Graphics	\$60 / hour
Legal Expert Witness	\$250 / hour

2. CRM TECH (for any future necessary cultural work)

Principal Investigator	\$140 / hour
Project Director/Project Manager	\$140 / hour
Principal Archaeologist	\$140 / hour
Principal Historian/Architectural Historian	\$140 / hour
Principal Paleontologist/Geologist	\$140 / hour
Ethnographer/Ethnohistorian	\$120 / hour

Laboratory Analyst	\$120 / hour
Field Director	\$120 / hour
Historian/Architectural Historian II	\$100 / hour
Report/Site Record Writer	\$100 / hour
Project Archaeologist/Paleontologist	\$100 / hour
Archaeology/Paleontology Monitor	\$100 / hour
Field Crew Person	\$90 / hour
Laboratory Technician	\$90 / hour
Report Technician	\$90 / hour
Office Technician	\$90 / hour

3. HDR (for any future necessary bio work)

Senior Environmental Lead / SME Regulatory Permitting	\$350.50 - \$395.00
Senior Technical Manager	\$155.00 - \$220.00
Biologist II	\$165.59 - \$185.00
Biologist I	\$73.00 - \$157.00
Cultural Analyst	\$125.00 - \$175.00
Senior Planner	\$162.00 - \$267.00
GIS	\$157.00 - \$216.00

SCHEDULE

Initial Study (CEQA): To be completed within the span of about 6-7 months.

TDA expects that Tasks 1 and 9 will be ongoing.

Task 2 will be completed within days 1-30 assuming ease of coordination with VVWRA to draft the Project Description.

Task 3 will be accomplished over a period about 1-3 months. During this period, TDA will be working on Task 5. We expect that the Initial Study would be published sometime between 90-120 days of the start of work (Task 5).

Tasks 6 and 7 will occur for approximately 1-30 days following the completion of the public review period referenced in Task 5.

The final hearing for the project is likely to occur within 5-7 months of the commencement of the project, with the notice of determination being filed at the end of this period.

Regulatory Permitting: flexible, can be 3-6 months after CEQA NOD is filed

The schedule is tentative, and the duration may be less than or greater than the above amount. I believe the schedule above is reasonable to comply with CEQA requirements for this Project and meet the Project Team's objectives.

INSURANCE

TDA is insured by Farmers for Commercial Liability, Automobile Liability, and Workers Compensation Umbrella.

Commercial Liability is insured for \$2,000,000 for each occurrence, with a General Aggregate of \$4,000,000.

Automobile Liability is insured for a combined limit of \$2,000,000.

Workers Compensation Umbrella policy is for \$1,000,000.

TDA is insured by Cornerstone Specialty Insurance Services, Inc. for Professional Liability.

Professional Liability is insured for \$3,000,000 for each claim and \$3,000,000 aggregate.

Based on the above, TDA can provide the necessary insurance required by VVWRA as stipulated in the RFP.

LITIGATION

TDA has not been involved in many legal challenges on our environmental documents over the course of our time in business (40 years). In the last 5 years, however, due to the controversy around water in the Chino Basin with a singular stakeholder opposing certain projects, the Chino Basin Program PEIR is presently undergoing legal challenge by the City of Ontario. Note that this litigation is between the City of Ontario and IEUA, and does not directly involve TDA. This challenge is ongoing, as while a trial court decision has been made, IEUA has appealed the trial court's decision on the three narrow counts that were identified: Respondents "piecemealed" the evaluation of the effects of the CBP by failing to evaluate the effects of the CBP and the Feather River Exchange outside of the Chino Basin; Respondents used an unstable and inconsistent project description that evaluates the effects of a project life of 25 years, but then justifies the CBP based on purported water supply benefits over 50 years; and, Respondents adopted a biased and determinative project objective to justify a refusal to evaluate reasonable alternatives to the. However, IEUA has continued to pursue development of the Program, and we have been working with IEUA on second tier Addenda and Exemptions for various Program Components (this can easily be seen on CEQANet under IEUA).

OTHER INFORMATION

Demonstration of Ability

Over the past 40 years TDA has demonstrated its ability to meet schedule expectations on hundreds of projects. However, to illustrate TDA's ability to meet a demanding schedule, we would like to refer to the recent Chino Basin Program Environmental Impact Report (PEIR) with IEUA. TDA was given from September 2021 through October 2021 to prepare and initiate processing of the EIR which would typically require six to nine months—more than the time allotted. TDA developed the project Description between August 2021 and September 2021, and IEUA, at TDA's recommendation, hired a second consulting firm, Rincon, to aid in drafting the document, with Kaitlyn Dodson-Hamilton and Tom Dodson service as project managers overseeing the final version of each subchapter. Rincon took on about half of the impact chapters, while TDA took on the other half, specifically Hydrology and Water Quality, which remains to most complex issue to analyze for water infrastructure projects like the CBP (previously described). TDA developed the strategy to meet the deadlines; organized the project team and assigned technical studies to be prepared over a short period of time; and creatively assisted IEUA to complete the AB 52 consultation process. TDA must acknowledge that our team member West Yost and Rincon made major contributions to our ability to meet this schedule. We published the PEIR in late October 2021, and the document was later certified in May 2022 due to extensive responses to comments, and the coordination internally between TDA and IEUA. Once the draft PEIR was published, TDA was the sole consultant working with IEUA on the project. TDA is regularly asked to speed up a review, and we consistently met difficult schedules. A copy of the entire CBP PEIR can be found at this link: <https://www.ieua.org/chino-basin-program-ceqa-documents/>.

Previous Involvement with the Authority

TDA has demonstrated our work efforts with VVWRA on pages 5-6 of this proposal under Local Experience and Knowledge. As demonstrated therein, TDA has worked successfully with VVWRA for decades, and has enjoyed our working relationship, with many successful CEQA documents provided under our belts. Refer to the section above for more detail.

Appendix 1
Staff Resumes



Title

Environmental
Specialist

Education

B.A., *English, with
Honors*, University of
California Riverside,
2011

Experience

January 2015 - present

Contact

W: (909) 882-3612

C: (909) 645-5478

E: kaitlyn@tdaenv.com

Summary

Kaitlyn Dodson-Hamilton is an Environmental Specialist for Tom Dodson & Associates, an environmental consulting firm in San Bernardino, California. She has more than 10 of experience in research and mapping for California Environmental Quality Act (CEQA), National Environmental Protection Agency (NEPA), and regulatory purposes at Tom Dodson & Associates. Ms. Dodson-Hamilton has more than a decade of experience at TDA in environmental and resource management, with special expertise in CEQA compliance. Ms. Dodson-Hamilton personally prepares environmental documentation for a broad variety of CEQA and NEPA projects, as well as regulatory permits for the State Department of Fish and Game, U.S. Fish and Wildlife Service, and the U.S. Army Corps of Engineers. She works with clients, governmental agencies, and decision-makers to find solutions to complex problems. Mrs. Dodson-Hamilton has focused much of her career on CEQA compliance for water agencies, particularly those in the Inland Empire and throughout Southern California. She serves alongside Tom as an environmental consultant to San Bernardino International Airport Authority, Inland Valley Development Agency, Inland Empire Utilities Agency, Phelan Piñon Hills Community Services District, Mission Springs Water District, the City of El Monte, Three Valleys Municipal Water District, and several other agencies. Ms. Dodson-Hamilton attends meetings and hearings and prepares presentations for nearly all reports for which she is the author.

Relevant Experience

Inland Empire Utilities Agency (IEUA)

TDA is one of two primary consultants for IEUA. Over the past 10 years Kaitlyn has assisted Tom with several projects to comply with both the California Environmental Quality Act and National Environmental Policy Act for a variety of projects. TDA has continued consulting with IEUA and recently completed a Program EIR for IEUA Facilities Masters Plans, which examined the long-term implementation of wastewater, recycled water and organic waste management programs. Kaitlyn has

assisted Tom with several projects to comply with both the CEQA and NEPA for a variety of IEUA projects. TDA also assists IEUA with applying for funding through the Clean Water State Revolving Fund for various infrastructure/improvement projects. Project in which Kaitlyn has co-authored include: FMP Program EIR, Lower Day Basin Project, Fontana Water Company Recycled Water Improvement Project, and Pomona Intertie Project; all of which have been successful in accomplishing full compliance with both CEQA and NEPA and other regulatory requirements, such as Corps of Engineers and endangered species permits. Kaitlyn has assisted the IEUA with the Chino Basin Program (CBP) EIR that was approved by the IEUA Board in May 2022, and is working with IEUA to complete the Second Tier CEQA documentation for various components of the CBP as of 2024. Additionally, TDA coordinated with the Chino Basin Watermaster and IEUA to draft the Optimum Basin Management Program Update (OBMPU) Subsequent EIR, which was recently certified by the IEUA Board in February of 2024.

Mission Springs Water District (MSWD)

Tom Dodson is the primary environmental consultant for MSWD. Over the past 7+ years Kaitlyn has assisted Tom with several projects to comply with both the California Environmental Quality Act and National Environmental Policy Act for a variety of projects. TDA also assists MSWD with applying for funding through the Clean Water State Revolving Fund for various infrastructure/improvement projects. TDA has continued consulting with MSWD and recently completed the West Valley Water Reclamation Program EIR, which was approved by the MSWD Board in 2019 with full support from their Board. Kaitlyn was the main author of this Program EIR with Tom overseeing the evolution of the Project. The certification of this EIR will allow/has allowed MSWD to construct a new wastewater treatment facility, along with a conveyance system that would connect existing sewer areas to the new facility as well as areas that are served by individual septic systems, which have contributed to water quality degradation within the Coachella Valley groundwater basin Garnet Hill Subbasin MZ4). TDA also worked with MSWD on a new 300-000 gallon reservoir project, for which an Initial Study was prepared and approved by the District Board in September of 2021. Most recently, Kaitlyn prepared an Infill Exemption to enable the development of a new Critical Services Center Headquarters and Administration Building, which was approved by the City of Desert Hot Springs in September 2024.

Various Water Agency Projects

TDA has worked on CEQA Projects to completion ranging from Categorical Exemptions to Initial Studies and in minimal cases, Environmental Impact Reports including, but not limited to the following water agencies, water masters, districts, and private water companies: Monte Vista Water Company; Elsinore Valley Water District (working with West Yost to accomplish a Supplemental Environmental Document for their Salt and Nutrient Management Plan); Eastern Municipal Water District (working with West Yost to accomplish a Supplemental Environmental Document for their Salt and Nutrient Management Plan); Chino Basin Watermaster; San Antonio Water Company; San Gabriel Valley Water Company; Phelan Piñon Hills Community Service District; Sheep Creek Water Company; City of Ontario; East Valley Water District; East Orange County Water District; Big Bear Community Service District; Big Bear Area Regional Wastewater Agency; and, Big Bear Lake Department of Water and Power.



Title

President /
Environmental Specialist

Education

M.A., Geography,
University of California,
Berkeley, 1973
B.A., Geography,
University of California
Berkeley, 1968

Experience

40+ years

Summary

Tom Dodson is the President of Tom Dodson and Associates, an environmental consulting firm in San Bernardino, California. He has more than 40 years of experience in land use planning, and environmental and resource management, with special expertise in CEQA, NEPA, regulatory compliance, expert witness testimony and communication/facilitation for resolution of environmental issues. He personally prepares environmental documentation for a broad variety of projects and acts as a resource person in working with clients, governmental agencies, and decision-makers in finding solutions to complex problems. He negotiates with regulators at the federal, state and local level, and designs formal presentations to committees. Mr. Dodson has served as a facilitator in resolving environmental issues for several agencies, including the Bureau of Land Management, San Bernardino County, City of San Bernardino, and other agencies. Mr. Dodson also provides expert witness testimony on land use and environmental issues on a variety of court cases, primarily in CEQA litigation, takings, land use and regulatory cases. He serves as program manager on most projects undertaken by the firm and maintains close contacts with subconsultants and specialists who can provide technical information, as needed, in a timely manner. Mr. Dodson also serves as the environmental advisor/consultant to the San Bernardino County Local Agency Formation

Commission, San Bernardino International Airport Authority, Inland Valley Development Agency, Inland Empire Utilities Agency, Cities of Murrieta and El Monte, and several other agencies. Mr. Dodson has focused much of his career on CEQA compliance for water agencies, particularly those in the Inland Empire and throughout Southern California.

Relevant Experience

Inland Empire Utilities Agency (IEUA, 1999-Present)

As environmental consultant to the IEUA, TDA prepared the Program EIR for the Optimum Basin Management Program which evaluated the whole program that is proposed to be implemented to remove groundwater contamination from the Chino Basin. This EIR was prepared to meet court mandated deadlines and was certified in a timely manner by the IEUA. TDA has continued consulting with IEUA and recently completed a Program EIR for IEUA Facilities Masters Plans, which examined the long-term implementation of wastewater, recycled water and organic waste management programs. TDA is currently working or has recently worked with IEUA on the following: the RP-5 expansion, TDA is working with IEUA to obtain the RMPU regulatory permits, and is overseeing Native American monitoring for Baseline and Napa Laterals. Site selection, due diligence, and CEQA documentation are part of the tasks that TDA has assisted with on this project. Additionally, TDA, in conjunction with West Yost, has assisted the Chino Basin Watermaster, in conjunction with West Yost, with the Addendum to the Optimum Basin Management Program Local Storage Limit Solution Addendum that was approved by the IEUA Board in March of 2021. Most recently, Tom has assisted the IEUA with the Chino Basin Program (CBP) EIR that was approved by the IEUA Board in May 2022, and is working with IEUA to complete the Second Tier CEQA documentation for various components of the CBP as of 2024. Additionally, TDA coordinated with the Chino Basin Watermaster and IEUA to draft the Optimum Basin Management Program Update (OBMPU) Subsequent EIR, which was recently certified by the IEUA Board in February of 2024.

Inland Valley Development Agency (IVDA)/San Bernardino International Airport Authority (SBIAA) (1992-Present)

Environmental manager for the IVDA and SBIAA in their role as the redevelopment and reuse agency for Norton Air Force Base located in San Bernardino, California. Assisted the Air Force in completing its first and only air conformity determination for reuse of a closing military base. The analysis was used in presentations to the federal Environmental Protection Agency (EPA) to revise the Conformity Regulations to exclude transfers of military bases from conformity findings. TDA has been involved in every facet of base closure, working closely with the Air Force Base Closure Agency (AFBCA) at Norton and in Washington D.C. to complete the Final EIS and issue the Record of Decision. This support effort includes endangered species management programs at the former Base and consultations with the State and Federal government under endangered species laws.

Various Water Agency Projects

TDA has worked on CEQA Projects to completion ranging from Categorical Exemptions to Initial Studies and in minimal cases, Environmental Impact Reports including, but not limited to the following water agencies, water masters, districts, and private water companies: Monte Vista Water Company; Elsinore Valley Water District (working with West Yost to accomplish a Supplemental Environmental Document for their Salt and Nutrient Management Plan); Eastern Municipal Water District (working with West Yost to accomplish a Supplemental Environmental Document for their Salt and Nutrient Management Plan); Chino Basin Watermaster; San Antonio Water Company; San Gabriel Valley Water Company; Phelan Piñon Hills Community Service District; Sheep Creek Water Company; City of Ontario; East Valley Water District; East Orange County Water District; Big Bear Community Service District; Big Bear Area Regional Wastewater Agency; and, Big Bear Lake Department of Water and Power.



**Title**

Environmental Analyst

Education

B.A., *Environmental Studies, with Honors*,
University of California
Santa Barbara, 2025

Experience

January 2024 - present

Contact

W: (909) 882-3612 x 3

C: (925) 788-5646

E: dani@tdaenv.com

Summary

Dani Bier is an Environmental Analyst for Tom Dodson & Associates, an environmental consulting firm in San Bernardino, California. She has 2 years of experience in research and mapping for California Environmental Quality Act (CEQA), National Environmental Protection Agency (NEPA), and related regulatory programs. Her tenure at Tom Dodson & Associates includes six months of direct project involvement with a diverse client base, including municipal agencies, private developers, and state and federal partners.

In her role, Ms. Bier works closely with senior staff, including Kaitlyn Dodson-Hamilton and Tom Dodson, to coordinate with clients. She has personally prepared numerous CEQA deliverables, including Initial Studies, Categorical Exemption packages, Subsequent Environmental Impacts Reports (EIR), and EIR Addendums. Her responsibilities also include document review, technical research, regulatory compliance support, and the preparation of administrative records.

Ms. Bier routinely attends project meetings, public hearings, and interagency coordination sessions to support project teams, track action items, and ensure clear communication.

Relevant Experience

Ms. Bier's project portfolio spans a wide range of sectors, including:

- **Water and resource management.** Experience supporting environmental review for water infrastructure improvements, watershed planning efforts, and dam restoration, including analysis of potential hydrological, cultural, and utility resource impacts.
- **Communities and commercial development.** Contributions to environmental analysis for housing, mixed-use, and commercial development projects. Preparation of CEQA documentation addressing topics such as traffic, air quality, noise, and land-use compatibility.
- **Port and transportation infrastructure.** Involvement in projects related to port facility improvement and roadway and transit upgrades, including research on environmental constraints, regulatory requirement, and potential impacts on coastal and transportation resources.
- **Offshore wind energy and coastal resource planning.** Support for environmental review and planning efforts associated with offshore wind development, including review of regulatory framework and preparation of materials addressing potential environmental and permitting considerations.

Ms. Bier also possesses technical skills in Geographic Information Systems (GIS), biological and environmental desktop reviews, data analysis, and urban planning support. Her combination of analytical ability, communication skills, and field-informed perspective allows her to contribute effectively to project teams.



Appendix 2

Financial Stability Documentation



Search inquiry: (My company)

ProfilePlusSM Report
as of: 02/23/26 13:58 ET

Tom Dodson & Associates

Address:	2150 N Arrowhead Ave San Bernardino, CA 92405-4002 United States
Phone:	909-882-3612
Website:	tdaenvironmental.com
Experian BIN :	797507749
Agent:	Tom Dodson
Agent Address:	2150 N Arrowhead Avenue San Bernardino, CA
Family Linkage:	
Ultimate Parent	Tom Dodson & Associates 2150 N Arrowhead Ave San Bernardino, CA United States
Parent / Headquarters	Tom Dodson & Associates 2150 N Arrowhead Ave San Bernardino, CA United States

Key Personnel:	Chief Executive Officer: Tom Melvin Dodson Secretary: Brynn McKinney Dodson Chief Financial Officer: Alma Rushing
SIC Code:	8740-Management & Public Relations Services 8748-Business Consulting Services, Nec 8731-Physical & Biological Research, Commrcl
NAICS Code:	541600-Management, Scientific, And Technical Consulting Services 541610-Management Consulting Services 541618-Other Management Consulting Services
Business Type:	Corporation
Experian File Established :	May 1979
Experian Years on File:	47 Years
Years in Business:	More than 47 Years
Total Employees:	1
Sales :	\$1,000,000
Filing Data Provided by:	California
Date of Incorporation:	10/24/1983

44

Business Credit Score



Medium Risk



The objective of the Experian Business Credit Score is to predict payment behavior. High Risk means that there is a significant probability of delinquent payment. Low Risk means that there is a good probability of on-time payment.

Key Score Factors:

- Balance of aged commercial accounts that are current.
- Risk associated with the company's industry.
- Ratio of total bal to total high bal across all comm accts.
- Commercial account balance 1-30 days delinquent.

Business Credit Scores range from a low of 1 to high of 100 with this company receiving a score of 44. Higher scores indicate lower risk. This score predicts the likelihood of serious credit delinquencies within the next 12 months. This score uses tradeline and collections information, public filings as well as other variables to predict future risk.

Experian Financial Stability Risk Rating

2

Financial Stability Risk Rating



Low-Medium Risk



A Financial Stability Risk Rating of 2 indicates a 1.11% potential risk of severe financial distress within the next 12 months.

Key Rating Factors:

- Number of active commercial accounts.
- Risk associated with the company's industry sector.
- Risk associated with the business type.
- Percent of commercial accounts delinquent.

Financial Stability Risk Ratings range from a low of 1 to high of 5 with this company receiving a rating of 2. Lower ratings indicate lower risk. Experian categorizes all businesses to fit within one of the five risk segments. This rating predicts the likelihood of payment default and/or bankruptcy within the next 12 months. This rating uses tradeline and collections information, public filings as well as other variables to predict future risk.

Credit Summary

This location does not yet have an estimated Days Beyond Terms ([DBT](#)), or a Payment Trend Indicator. This is often the result of too few Payment [Tradelines](#).

Please refer to Experian's '[www.BusinessCreditFacts.com](#)' website for more information on establishing Payment Tradelines.

Lowest 6 Month Balance:	\$0
Highest 6 Month Balance:	\$0
Current Total Account Balance:	\$0
Highest Credit Amount Extended:	\$0

Payment Tradelines (see charts , detail):	6
Business Inquiries :	0
UCC Filings :	0
✖ Businesses Scoring Worse:	43%
✔ Bankruptcies:	0
✔ Liens:	0
✔ Judgments Filed:	0
✔ Collections:	0

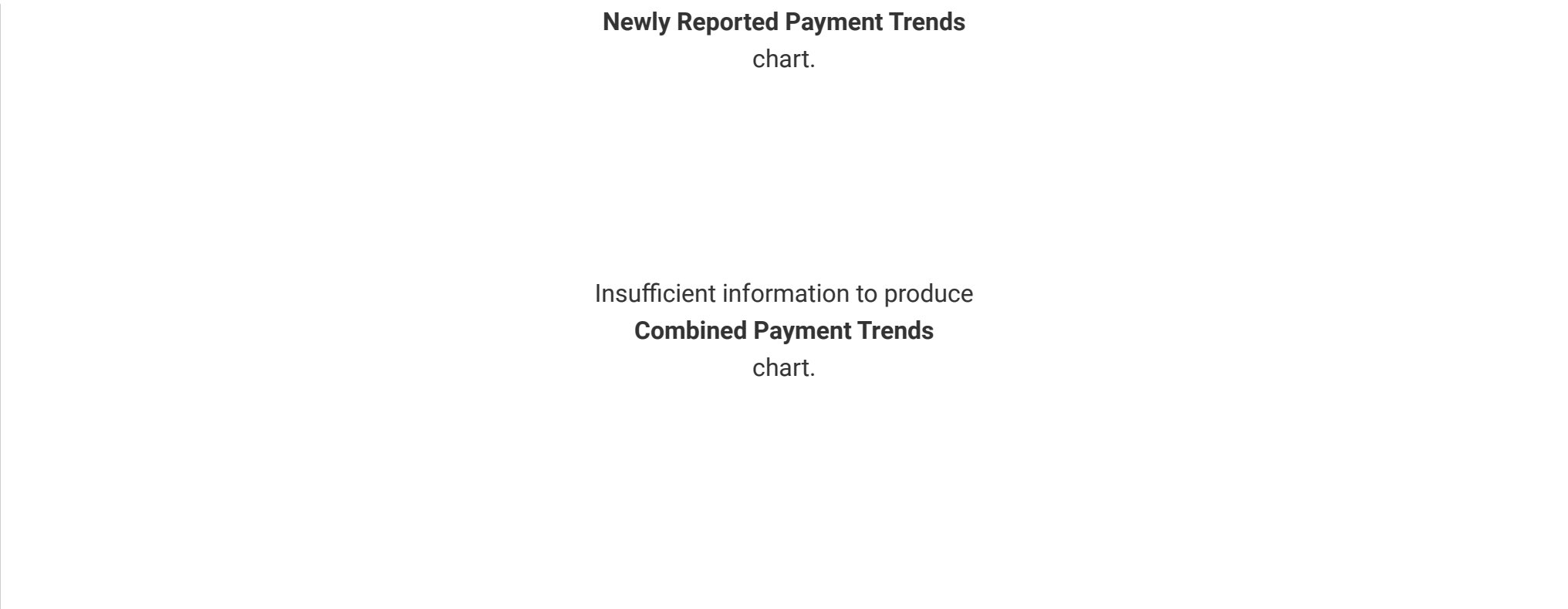
Payment Trend Summary

Insufficient information to produce
Monthly Payment Trends
chart.

Insufficient information to produce
Quarterly Payment Trends
chart.

Insufficient information to produce
Continuous Payment Trends
chart.

Insufficient information to produce



Trade Payment Information

Payment Experiences (Financial Trades)											
Supplier Category	Reported Date	Activity Date	Payment Terms	Recent High Credit	Balance	Current	Up to 30 DBT	31-60 DBT	61-90 DBT	>90 DBT	Comments
Cred Card	1/06/26		Contrct		\$0						
Fincl Svcs	1/04/26	6/15/21	Credit Card		\$0						
Leasing	4/02/25		Contrct		\$0						
Leasing	4/02/25		Contrct		\$0						
Leasing	2/29/24		Contrct		\$8,140	98%	2%				
Offc Suppl	10/28/25	1/16/24	Credit Card		\$0						Acctclosed

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Appendix 3

HDR Proposal Docs



Memorandum

November 13, 2025

To: Kaitlyn Dodson-Hamilton
Tom Dodson & Associates

From: Daniel Smith
HDR Engineering Inc.

CC: Lisa Patterson
HDR Engineering Inc.

**Re: 2025 Proposal to Provide Environmental Regulatory Permitting Support
For the VVWRA Ossum Wash Interceptor Project
Located in the City of Victorville, San Bernardino County, California**

Good Afternoon Kaitlyn,

The purpose of this memo is to provide you with our scope and cost estimates to provide environmental regulatory permitting support for the Victor Valley Wastewater Reclamation Authority's (VVWRA) proposed Ossum Wash Interceptor Project (project). Based on a review of the preliminary plans and project information provided by Tom Dodson & Associates and VVWRA, we have prepared this estimate with the following Key Understandings:

- The project site contains an ephemeral aquatic feature subject to regulation by the Regional Water Quality Control Board (RWQCB) under the Porter-Cologne Water Quality Control Act and the California Department of Fish and Wildlife (CDFW) under Section 1600 of the California Fish and Game Code (FGC), respectively.
- The project will not impact waters of the United States (WOTUS) and will not require Section 404/401 Clean Water Act (CWA) permitting through the U.S. Army Corps of Engineers (USACE) and RWQCB, respectively.
- Based on the project location, a preliminary California Natural Diversity Database (CNDDB) review, and HDR's experience in the project vicinity, the project may have the potential to impact state and/or federally listed threatened or endangered species. If impacts to these resources cannot be avoided, incidental take authorization from the U.S. Fish and Wildlife Service (USFWS) and/or the CDFW would be required.

Based on the project understandings above, we are making the following Scope Assumptions:

- An email response from the USACE stating concurrence of non-jurisdiction will be requested to demonstrate compliance with CWA regulations and the current Environmental Protection Agency (EPA)/USACE definition of WOTUS (i.e., post-Sackett v. EPA Decision). VWVRA will not request an Approved Jurisdictional Determination (AJD) from the USACE. The USACE currently prioritizes the processing of AJDs as a very low priority, and if VWVRA were to pursue a formal AJD, the project timelines may be significantly delayed.
- A CDFW Streambed Alteration Agreement will be required.
- RWQCB Waste Discharge Requirements will be required.
- Certified CEQA documentation will be required prior to submitting permit applications.
- Compensatory mitigation will be required to mitigate for any permanent impacts to, or “loss” of State waters. Although compensatory mitigation will be the sole responsibility of VWVRA or the “Permittee,” HDR will assist in identifying potential compensatory mitigation strategies (e.g., in-lieu fee programs, mitigation banks, etc.).
- A maximum of two (2) agency site visits will be required.
- The project will avoid any potential effects on state or federally listed species, and no federal Endangered Species Act (ESA) or California Endangered Species Act (CESA) consultation/permitting will be required. However, if impacts to state or federally listed species cannot be avoided, and USFWS and/or CDFW consultation/permitting is required, HDR can provide a separate scope and cost for that effort.

With these understandings and assumptions of the project and the permitting requirements, our proposed scope of work includes the following tasks.

1. Prepare a formal Biological Resources Assessment and Jurisdictional Delineation in support of CEQA, CDFW and RWQCB permit applications, and a USACE AJD.
2. Preparation and submittal of permit applications for a CDFW Notice of Lake and Streambed Alteration (LSA) and RWQCB Waste Discharge Requirements (WDRs). At least 30 days prior to submitting an application to the RWQCB, HDR will submit a Pre-Filing Meeting Request to the Lahontan RWQCB.
3. Agency coordination including one (1) permit application revision and one (1) field verification site visit each with the CDFW and RWQCB, if necessary. Every effort will be made to consolidate field visits with multiple agencies on the same trip, but please assume that separate trips may be necessary.

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The estimated timing and costs to prepare all necessary environmental regulatory permit applications, with supporting documentation, and provide client/agency support during the permitting process for the proposed project is outlined in the table below.

Tasks	Anticipated Hours	Bill Rate	Cost
Task 1: Biological Resources Assessment and Jurisdictional Delineation			
a. Field Survey	16	\$189.30	\$3,028.80
b. JD Technical Report Preparation	32	\$189.30	\$6,057.60
Total Task 1 Cost	48		\$9,086.40
Task 2: CDFW and RWQCB Permit Applications and USACE Concurrence			
a. CDFW Notice of LSA	16	\$189.30	\$3,028.80
b. RWQCB WDRs Application	16	\$189.30	\$3,028.80
c. USACE AJD/Concurrence Letter	8	\$189.30	\$1,514.40
Total Task 2 Cost	40		\$7,572.00
Task 3. Agency Coordination			
a. Field Verification Site Visits (max. 2)	20	\$189.30	\$3,786.00
b. Remote Coordination	16	\$189.30	\$3,028.80
Total Task 3 Cost	36		\$6,814.80
QA/QC and Project Management	12	\$371.87	\$4,462.44
ODC (e.g., mileage, lodging, per diem, etc.)			\$1,300.00
Total Cost	136		\$29,235.64

Our total, not-to-exceed, estimated cost including QA/QC and expenses to prepare all necessary environmental regulatory permit applications, with supporting documentation, and provide client/agency support during the permitting process for the proposed project is **\$29,235.64**.

Please note, this cost does not include any permit application fees, which will be the responsibility of the Permittee. Additionally, this cost does not include any required compensatory mitigation costs, which will also be the responsibility of the Permittee. Potential

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mitigation banks servicing the region, from which compensatory mitigation may be purchased, include the Mojave River Watershed Mitigation Bank and the Mojave Desert Tortoise Conservation Bank, both of which offer compensatory mitigation credits at the cost of \$37,500 per 0.5-acre credit.

Please contact me if you have any questions or require any further information.

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