## **Compensation Policies**

## Compensation Philosophy

The objective of the County compensation system is to demonstrate the honor and value we place on working in public service. Accordingly, the County's total compensation policy is to be competitive within the relevant, comparable labor markets by:

- Basing our minimum salaries on the market median
- Recognizing outstanding performance and organizational contributions through the use of the merit pay policy
- Maintaining the public trust in the County's financial stewardship
- Ensuring accountability for compliance with all Federal, State and local laws, as well as County policies

## Salary Study

It is the intention of the Commissioners Court that a comprehensive salary study be conducted for every position classification at least once every five fiscal years. Some positions may be reviewed more often based on factors including high turnover, recruitment difficulty or market demand.

difficulty or market demand.		
Participant	Role and Responsibility	Policy/Process
Commissioners Court	<ul> <li>The Commissioners Court shall set the amount of compensation, office and travel expenses, and all other allowances for County and precinct offices and employees who are paid wholly from the County funds</li> </ul>	• Sec. 152.011, Texas Local Government Code
Human Resources	<ul> <li>Maintains all official job descriptions</li> <li>Works closely with departments/offices to clearly understand structure &amp; how each position fits within the organization</li> <li>Identifies positions to be reviewed during the current salary study</li> <li>Gathers &amp; analyzes market data</li> <li>Provides recommendations to the Commissioners Court</li> </ul>	<ul> <li>The position classifications that have been identified for the study will be presented to Commissioners Court</li> <li>Kick-off &amp; other meetings as necessary will occur between HR &amp; participating departments/offices throughout the salary study</li> <li>Job descriptions &amp; job analysis tools will be reviewed and/or updated prior to data collection</li> <li>Requests will be sent to the identified market entities (see Market below)</li> <li>Data received will be analyzed &amp; compiled</li> <li>Pre-recommendation meetings will occur between HR &amp; department/offices</li> <li>Recommendations will be presented to Commissioners Court</li> <li>Post-recommendation hearings will be scheduled for departments/offices that wish to address Commissioners Court</li> <li>All changes will be effective in the new fiscal year following Commissioners Court approval</li> </ul>
Departments/Offices	<ul> <li>Each department/office will select a designated point of contact</li> <li>Works closely with HR to ensure that the organization structure and positions are fully understood</li> </ul>	<ul> <li>Attends meetings throughout the process</li> <li>Completes job analysis tools as needed</li> </ul>
Market (based on population, entity structure and/or geographic location)	<ul> <li>Provides substantiated market data for the identified positions</li> </ul>	Counties used for the study will be: Bell, Brazoria, Nueces, Cameron, Montgomery, Fort Bend, Denton, El Paso, Hidalgo, Collin & Travis  Cities used for the study will be: Cedar Park, Georgetown & Round Rock  *This list may be amended as needed based on unique attributes of some position classifications

## Salary Study Findings

Human Resources is responsible for conducting the salary study and making recommendations to Commissioners Court based on the findings. Recommendations require Commissioners Court approval for implementation.

Recommendation	Policy/Process	
Title Change	<ul> <li>Titles may be recommended for change when it is determined that a new title would better reflect the required job duties, responsibilities and/or market standards</li> <li>Some job titles are unique and therefore can only exist in the departments/offices that manage the services of those position types (example: the position title "Corrections Officer" can only exist within the Sheriff's Office)</li> </ul>	
Pay Grade Increase	<ul> <li>Pay grade increases may be recommended when the salary study data indicates that the current minimum salary is below market median</li> <li>Employee's moving up in pay grade will be adjusted to the minimum of the new grade, if current salary is a lesser amount</li> </ul>	
Pay Grade Decrease	<ul> <li>Pay grade decreases may be recommended when the salary study data indicates that the current minimum salary is above market median</li> <li>An employee with a current salary that is above the new pay grade maximum will not receive a reduction in pay, however, merit eligible positions will be limited to a lump sum merit</li> </ul>	
FLSA Exemption Status	<ul> <li>Fair Labor Standards Act (FLSA) exemption status will be updated when it is determined that the position is currently misclassified, as required by law</li> <li>The update will occur at the beginning of the next pay period following the determination for any position that must be changed from exempt to non-exempt and as determined most appropriate for a change from non-exempt to exempt</li> <li>Compensatory time will be paid at the time of the update, for positions changing status from non-exempt to exempt</li> </ul>	