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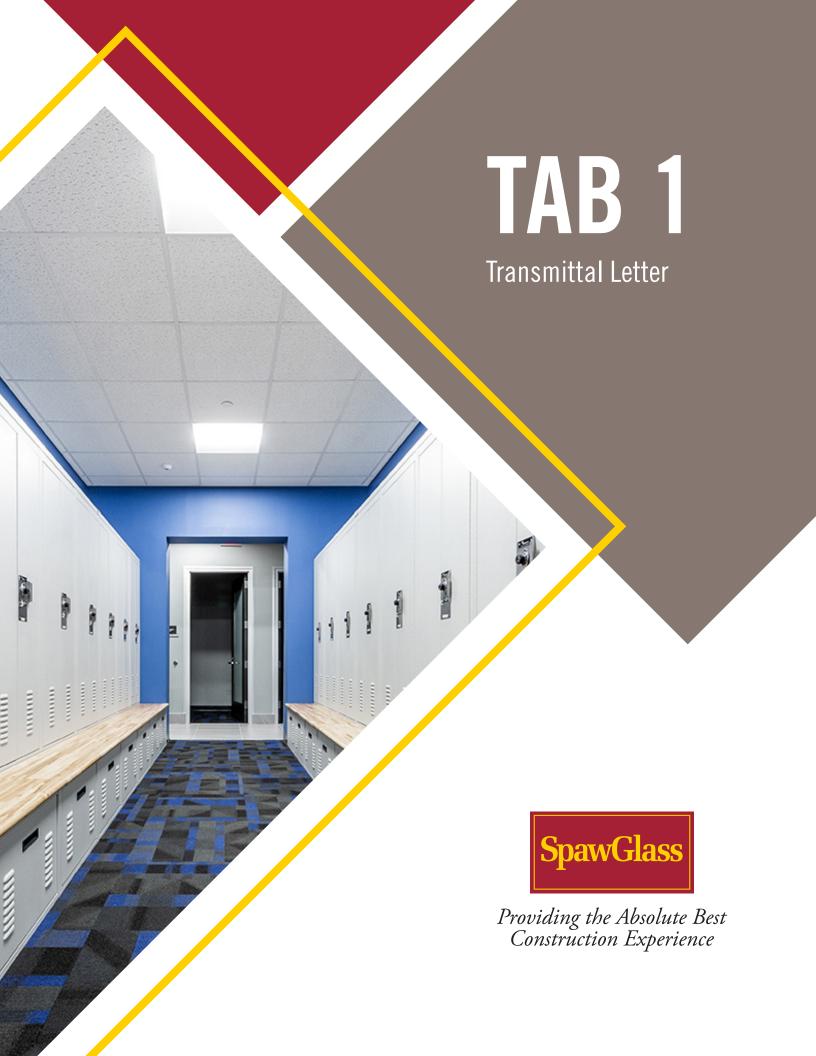
SECTION 9

UNDERSTANDING OF THE PROJECT

APPENDIX A

RESUMES ADDITIONAL ITEMS GOVERNMENT PROJECTS PRICE PROPOSAL







August 4, 2022

Gretchen Glenn Purchasing Specialist Williamson County Purchasing Department 100 Wilco Way, Suite P101 Georgetown, Texas, 78626

Re: Juvenile Justice Center Addition, 22RFP135

Dear Selection Committee.

SpawGlass is pleased to offer our firm's services for the Williamson County Juvenile Justice Center Addition. As an active member of the Central Texas community, SpawGlass has the experience, professional resources, and support staff necessary to produce quality results in a timely manner. Our experienced service professionals have proven themselves time and time again on projects very similar to this project throughout our 69-year history in Texas. Some of the unique qualities SpawGlass brings to this project include:

- · The leadership of SpawGlass as prime contractor
- · Assembly of a cohesive team with qualifications and experience
- · Experience with CMAR Delivery Method

SpawGlass delivers even greater value through our commitment and ability to self-perform critical trades. By executing fundamental scopes of work we are able to offer greater control and set the tone and pace for each project. Self-perform work offers many benefits to the project such as schedule enhancements, budget improvement, superior quality, and increased safety.

This project provides the latest opportunity for SpawGlass to establish our relationship with Williamson County. We are proud of the projects our firm has built in the Central Texas region and all around the State and we would like the opportunity to provide these services to you for your project as well. With our experience and understanding, SpawGlass can ensure that this project will achieve successful results and meet the expectations of the County as well as the local community. Our commitment to Williamson County does not begin with this RFQ, nor will it end when the Juvenile Justice Center Addition is complete. We are here to continue our relationship with Williamson County now and for many years to come.

Our commitment is unwavering and we look forward to the next stage in this procurement. As President of our Austin office, I will serve as your primary point of contact. If I can provide any clarification for you about our qualifications, please do not hesitate to contact me. I may be reached at 512-719-5251.

Sincerely,

David Paden President, Austin Division

David.Paden@SpawGlass.com







DAVID PADENPRESIDENT, AUSTIN DIVISION
Reports to Austin Office



JOEY GEORGE OPERATIONS MANAGER Reports to Austin Office



JEFF EUBANK
CHIEF ESTIMATOR
Reports to Austin Office



BRIAN CLAXTON

VDC SPECIALIST

Reports to Austin Office



DAYLON DYESSMEP COORDINATOR

Reports to Austin Office



BLAKE GREEN
PROJECT EXECUTIVE
Reports to Austin Office



MARK WORRELL
PROJECT MANAGER
Reports to Austin Office



TBDASSISTANT PROJECT MANAGER
Reports to Austin Office



JOEY CLEPPER
SUPERINTENDENT
Reports to Austin Office



TBDASSISTANT SUPERINTENDENT
Reports to Austin Office





PROJECT MANAGER EXPERIENCE/ QUALIFICATIONS

One (1) single sided page providing information regarding the Project Manager's Experience/Qualifications with similar projects highlighting experience with construction manager at risk projects.

Blake Green has been in the construction industry for 13 years and has worked with SpawGlass from the role of project manager to now project executive. As project executive, Blake will provide leadership throughout the project including oversight of the budget, schedule, risk management measures and subcontractor relations. Blake will also serve as a resource to the project team, ensuring satisfaction throughout the construction process.

Blake will serve as your primary point of contact throughout the project, acting as your advocate and partner to ensure this project is done right and that it creates the highest value to Williamson County and to the region it serves.

Mark has been in the construction industry for over 17 years and has worked on a variety of projects in his career. He has experience with the preconstruction and construction of a variety of projects, including institutional, municipal, retail, and residential.

As your project manager, he will be actively involved in preconstruction and oversee the daily operations onsite once construction begins. His responsibilities will include analysis of projects, bidding, contract negotiations, subcontractor selection, project development, budgeting, scheduling, quality control, and project closeout.

As a resident of Williamson County, Mark understands the Central Texas climate, terrain and construction best practices. He is well connected with the subcontracting community and the type of materials and services your project will require. He is also familiar with the importance of optimizing budget and resources.

Blake and Mark's resumes are included in Appendix A of this document.





PROJECT TEAM EXPERIENCE

One (1) single sided page providing information regarding the Individuals on project teams experience with similar projects highlighting experience with construction manager at risk projects.

Joey Clepper has been in the construction industry for 17 years and has worked with SpawGlass in both superintendent and senior field engineer roles. As superintendent, Joey will be responsible for the day-to-day activities in the field. This includes the safety and organization of field operations, documentation of daily activities, inspection of work for quality conformance, and ensuring all activities align with the project schedule.

Jeff Eubank has been in the construction industry for 22 years and has worked with SpawGlass in both project manager and project executive roles, and now as a chief estimator. Jeff's experience spans a variety of projects, each with its own unique challenges related to constructability, budget and schedule. He has managed costs on these projects throughout the cost estimating process and has ensured cost control during the construction phase. As chief estimator, he will provide budgets and GMP pricing, solicit bids from subcontractors and assist in constructability reviews and value analysis. He will work cohesively with the preconstruction team to ensure all budgeting needs are met.

Daylon Dyess brings 16 years of experience with MEP projects in state and local government buildings, university campuses, regional healthcare facilities and some of Austin's largest industrial, pharmaceutical and high-tech manufacturers. With the technical experience to install all levels of HVAC, plumbing or specialty piping systems, he will deliver creative and high-quality mechanical solutions for your project.

Resumes highlighting the relevant and CMAR experience of these team members are included in Appendix A.



FIRM COMPETENCE

One (1) single sided page providing information regarding the firm's demonstrated technical and management competence as a construction manager at risk on project of similar size and complexity in Texas.

Proficiency with Construction Manager-at-Risk Delivery Method

SpawGlass has worked on over 150 CMAR projects over the past 10 years and currently has several ongoing CMAR contracts with clients in both the public and private sectors. 36% of our projects built across Texas over the past five years have utilized the construction manager-atrisk delivery method. We have developed and trained our staff around these principles and take actions to benefit our clients with the best possible outcomes. Our ability to manage will bring you the best construction management and supervision of your projects.

Our commitment to Williamson County is to deliver the highest quality facility and service at the most reasonable cost. At every level, we infuse top standards for quality, safety and commitment. As one of the industry's leading general contractor, SpawGlass will provide the expertise in our approach, processes and systems to guarantee a successful outcome for Williamson County Juvenile Justice Center Addition project. By using cutting edge techniques and technologies, similar project experience, understanding of existing market conditions and our long-standing subcontractor relationships, we are able to streamline every stage of the construction process while presenting the County with direct benefits and business resources.

The SpawGlass team strongly believes that the combination of our experience working with government clients, our expertise with the CMAR delivery method coupled with a team of talented professionals, uniquely qualifies us for this project. You will have a solid team that understands all aspects of the project, one that can offer expert advice and consultation during each critical phase of the project. With our office located in Austin, we will monitor this project 24/7, responding swiftly to any issues that may arise.

While SpawGlass brings significant relevant construction experience, it is our client-oriented approach that truly sets us apart. We are passionate about buildings and even more passionate about our clients. We have proven we are a true partner, ensuring your needs and concerns drive the construction process rather than the project itself. We are enthusiastic about working with Williamson County and would be honored to be selected for this exciting opportunity.





SIMILAR PROJECT EXPERIENCE

List and describe a maximum of 10 projects for which your firm has provided/is providing construction manager at risk services in the last ten years in Texas which are similar or more complex. For each of the listed projects, provide the following information: construction cost, completion date, approximate percentage of total cost of work that was self-performed, Owner's contact person and telephone number, and the name and telephone number of the project architect.

Project sheets highlighting our relevant experience with similar construction-manager-at-risk projects are included in this section.



DELIVERY METHOD

Construction-Manager-at-Risk

CONSTRUCTION COST

Original: \$18,071,824 Final: \$18,086,824 (added scope by change order)

CONSTRUCTION DATES

Start - 01/2018 Completion - 03/2019

OWNER

City of Lakeway Chief Todd Radford 512-314-7590 toddradford@lakeway-tx.gov

ARCHITECT

Brinkley Sargent Wiginton Greg Read 972-960-9970 gread@bsw-architects.com

CITY OF LAKEWAY POLICE FACILITY

LAKEWAY, TEXAS

Built on a 10-acre site, the 30,000-square-foot police facility houses the administration; criminal investigation support; patrol; property and evidence; and emergency operations center/training departments. The facility includes administrative offices and conference rooms interrogation/interview rooms; holding cells; 911 dispatch call center; evidence processing room and lab; gun cleaning room; training center; and vehicle maintenance garage.

A large utility and site change order added at the start of the project resulted in a complete redesign of the utility package along with schedule adjustments. In lieu of overhead power lines in the initial design, six underground bores were drilled across the road from the site to supply utilities and power to the new facility. The team also constructed a four-lane divided road complete with a traffic light intersection to provide safe access to the facility.

All concrete work was self-performed by SpawGlass. Hard rock excavation was required before the large concrete foundation could be poured and a 23-foot limestone retaining wall could be constructed. While sitework was ongoing, Lakeway received 58 inches of rain, almost double its annual average rainfall. In addition to this wet weather, an unusual amount of groundwater was encountered. With the help of French drains, the team was able to quickly and successfully redirect water away from the site.



"...TO WORK WITH THIS BUILDER AND ONSITE TEAM LEAD MR. PADEN WAS OUTSTANDING AND THEY WERE A BIG REASON WHY OUR PROJECT WAS COMPLETED ON TIME AND UNDER BUDGET. THIS IS NOT NORMAL FOR A GOVERNMENT PROJECT, THANK YOU SPAWGLASS..."

TODD RADFORD I CHIEF OF POLICE I CITY OF LAKEWAY



KEY FEATURES

✓ Government Facility ✓ Phased Construction ✓ Occupied Building

DELIVERY METHOD

Construction-Manager-at-Risk

CONSTRUCTION COST

Original: \$15,542,350 Final: \$28,093,677

PERCENTAGE/DOLLAR AMOUNT SELF **PERFORMED**

\$3.371.241

CONSTRUCTION DATES

Start - 01/2019 Completion - 08/2021

OWNER

Comal County Tom Hornseth 830-608-2090

ARCHITECT

HDR, Inc. Halden Tally 972-960-4049

COMAL COUNTY LANDA/ANNEX BUILDING RENOVATIONS

NEW BRAUNFELS, TEXAS

SpawGlass completed a multi-phase renovation and addition to the Landa and Annex buildings to increase the county's capacity to serve a rapidly growing community. Renovations to the two-level, 64,000-square-foot Landa Building, located in the heart of New Braunfels, consisted of three courtrooms along with judges' offices, holding cells, the county court clerk's offices, and offices for the district attorney and associated parties. Renovations to the three-level Annex Building consisted of a lobby, public records, staff offices, the auditor's office, treasury, IT support, courtrooms, judges' chambers and district court clerk department. Work included installation of extensive audio-visual technology. Also, one of the new elevators and new mechanical units were added to the attic space. Scope on this phased CMAR project was expanded to include the conversion of the fourth and fifth levels of the Annex Garage into a holding facility.





KEY FEATURES

✓ Residential Facility ✓ Occupied Building

PROJECT TEAM



Proiect Executive Blake Green



MEP/QC Coordinator Daylon Dyess

DELIVERY METHOD

Construction Manager-at-Risk

CONSTRUCTION COSTS

Original: \$20,269,482 Final: \$20,193,152 (Returned contingency savings to owner)

CONSTRUCTION DATES

Start - 01/2018 Completion - 07/2019

OWNER

Texas State University Kyle Estes 512-245-2289 DHRLDirector@txstate.edu

ARCHITECT

Pfluger Associates Scott Beardslee 512-476-4040 scott@pflugerassociates.com

TEXAS STATE UNIVERSITY DHRL BLANCO HALL RENOVATIONS

SAN MARCOS, TEXAS

Texas State University's Blanco Hall originally opened in 1987. The primary goal of renovating this residence hall was to replace and upgrade the outdated mechanical, electrical and plumbing (MEP) systems. A secondary goal was to modernize the look and feel of the space. Work was phased to occur in one wing per semester, with three wings total. Fire barriers and alarms were used for additional safety, as students occupied the residence hall while the majority of construction was ongoing. This extensive renovation included abatement and removal of all existing systems. The building was retrofitted with sprinklers in every room, and electrical and fire equipment was added in the hallways. Enlarging the water supply closets between sets of rooms was the heart of the project, allowing better access for maintenance. New lighting throughout; the addition of windows to the levelfour study rooms; fresh paint; and new flooring, ceilings and door hardware in the common areas and dorm rooms completed the residence hall's remodel and updates.



PROJECT TEAM



Superintendent Mark Worrell

DELIVERY METHOD

Construction Manager-at-Risk (CMAR)

CONSTRUCTION COST

\$58,173,508

CONSTRUCTION DATES

Start - 6/2015 Completion - 6/2017

OWNER

Sam Houston State University Terry Whitman (214) 693-3567 terrywhitman@shsu.edu

ARCHITECT

Stantec Erin Machac (713) 548-5700 Erin.Machac@jacobs.com

SAM HOUSTON STATE UNIVERSITY PINEY WOODS HALL

HUNTSVILLE, TEXAS

The six-level, 232,000-square-foot Sam Houston State University Piney Woods Hall is a home away from home for approximately 700 students. Each floor has two lounges and kitchenettes. The building has a multi-purpose room, learning center and laundry facility. The large courtyard has amphitheater seating and pedestrian walkways to adjacent facilities, including the nearby dining hall. Technology, including Building Information Modeling (BIM) and sophisticated software, played a huge role in planning the project, enhancing speed of communication and ensuring everyone was working off of the most current information.



PROJECT TEAM



Superintendent Joey Clepper

DELIVERY METHOD

Construction Manager-at-Risk (CMAR)

CONSTRUCTION COST

\$48,609,667

CONSTRUCTION DATES

Start - 09/2014 Completion - 05/2016

OWNER

Texas State University Patsy Holtman (512) 245-1887 ph32@txstate.edu

ARCHITECT

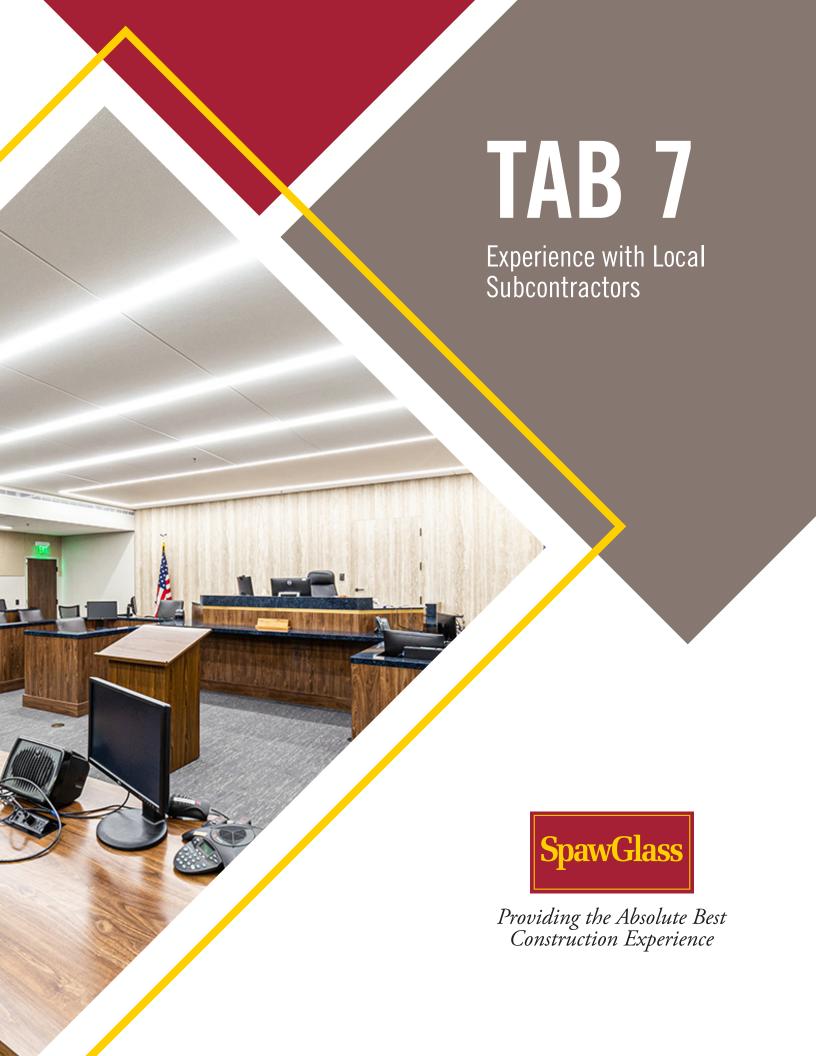
Stantec Mark Reuschle (512) 867-6000 mark.reuschle@stantec.com

TEXAS STATE UNIVERSITY ANGELINA AND SAN GABRIEL RESIDENCE HALLS

SAN MARCOS, TEXAS

The 187,492-square-foot Texas State University Moore Street Housing project consists of staff apartments and 332 bedroom units for a total of 598 student beds. Rooms are arranged in a "gang" style with one restroom serving four to five rooms. Each floor has guest restrooms, study rooms, kitchenettes and lounge spaces. A 20,000-square-foot community building with offices, a mail room, living room spaces, study rooms, seminar rooms and a large conference space is located in the middle of the two dormitory structures.

This project presented a very unique estimating challenge for SpawGlass. Prior to our involvement, the project's overall cost had failed to meet the owner's project budget. The university asked SpawGlass to join the team and utilize our proven processes to aid in preconstruction, estimating and construction. As with our other projects, we were able to rely on our relationship with the subcontractor market to achieve competitive proposals and an overall acceptable GMP for the client. Though this project was not a traditional preconstruction effort, we demonstrated our abilities as a construction manager executing a successful preconstruction process and delivering accurate estimates.



EXPERIENCE WITH LOCAL SUBCONTRACTORS

Maximum of one (1) single sided page providing information regarding the firm's qualification, knowledge and experience with subcontractors in and around Central Texas.

Subcontractors Relationships

With our office located in Austin, SpawGlass brings a wealth of similar experience, unmatched reputation and unparalleled accountability in the local market. Our team members live and work here in the Central Texas area and we are confident the SpawGlass team can meet the expectations of Williamson County for this project.

SpawGlass has an excellent working relationship with the local area subcontracting community. To stay competitive, we have established lasting relationships with the local subcontracting community. SpawGlass also participates in several Mentor Protégé Programs with Texas-based companies to encourage growth of local companies. The local subcontractors recognize that we are a capable General Contractor that will plan the project well to enable their success and that we will provide timely payment on the monthly billing cycles. We are known as being "firm but fair" and being consistent on our business dealings.

SpawGlass is active in the Texas Chapters of the Associated Builders and Contractors (ABC) and Association of General Contractors (AGC) trade associations that represent a multitude of subcontracts and suppliers not only from Texas, but nationwide. The trade subcontractors that will be involved on this project will be a critical link in the success of the project and will be an important part of the project team.

As the Construction Manager at Risk, we have a great working relationship with subcontractors associated with the market surrounding the project. Our database includes over 5,000 subcontractors and suppliers, which will be sorted based on the scope of work required by the project. We also will use a list of all subcontractors that have provided a price to us from previous projects.

Subcontractor Solicitation and Selection

SpawGlass places ads requesting proposals from subcontractors and suppliers in the Austin-area newspapers, including MBE/WBE/HUB publications.

Notices and plans are posted in plan rooms (e.g. iSqFt, Builders Exchange, Dodge-McGraw Hill, Reed Construction Data, ABC, AGC, Hispanic Contractors Association), local newspapers and our own office plan rooms.

Three Weeks to Deadline

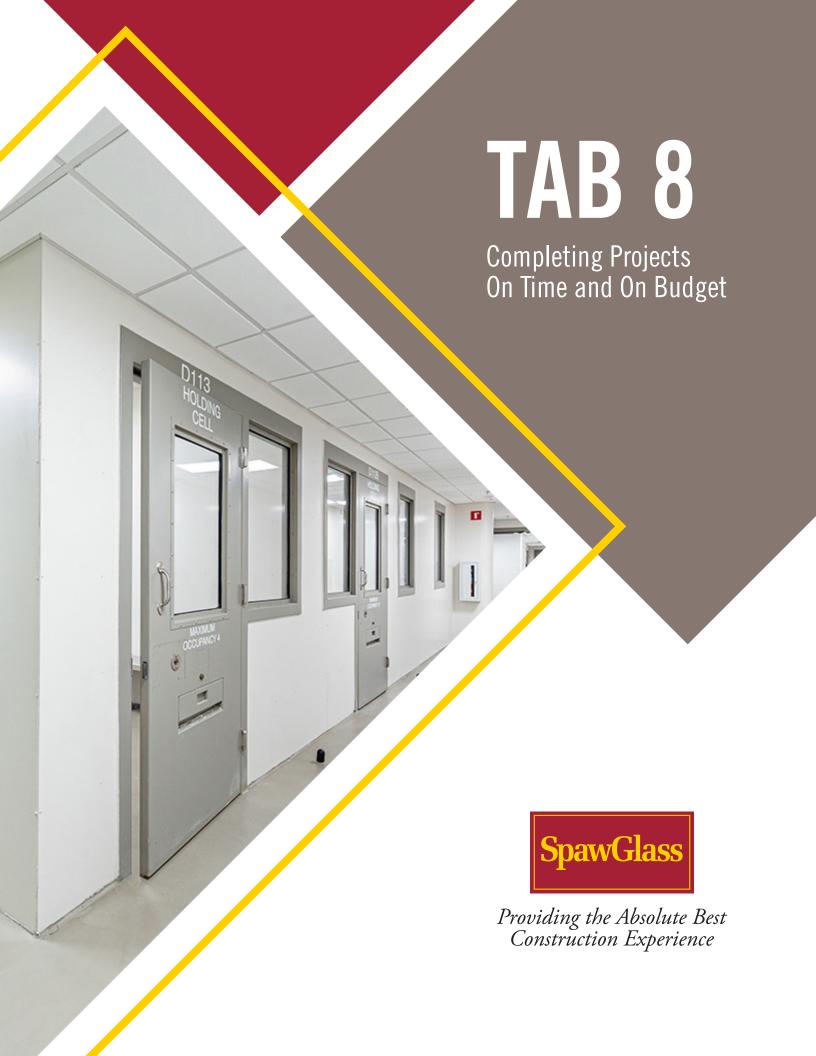
- Email notices are distributed to subcontractors and suppliers via our in-house online plan room, iSqFt, including MBE/HUB-certified subcontractors and suppliers for each trade.
- After solicitations have been sent, we contact all subcontractors and suppliers to consolidate a list of interested respondents.

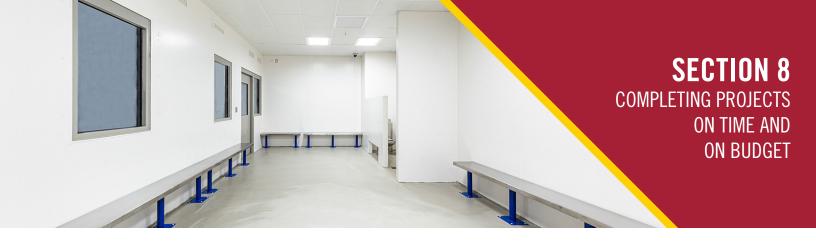
Two Weeks to Deadline

- A pre-proposal conference/minority/community outreach mixer is held to allow proposers to ask questions and further familiarize themselves with the project.
- Any RFIs or clarifications submitted are reviewed, and a compiled list is sent to the project architect for review and release via addendum no later than one week prior to the proposal due date.
- Addenda are issued and distributed to all pre-proposal conference attendees.

Bid Due Date

- Competitive sealed proposals are received and privately opened in the presence of the owner at the designated time and date. Proposals for each category of work are then tabulated, and each one evaluated and scored based on the approved "best value" grading criteria.
- SpawGlass meets with each best value subcontractor to review their scope of work for the given category.
- Having confirmed best value, we present a recommendation with evaluation comparisons as well as a comparison to the estimated cost included in the GMP for the owner's approval.
- Once approval is received, a contract is negotiated with the best-value firm.





COMPLETING PROJECTS ON TIME AND ON BUDGET

Maximum of one (1) single sided page providing information regarding the firm's history of completing projects on time and within budget.

Lean Scheduling

SpawGlass consistently achieves timely completion through detailed schedule development, monitoring of the schedule, assisting other team members in achieving the schedule and being prepared to immediately address and mitigate any issues that may impact the schedule. Lean processes drive our proactive approach to scheduling.

We implement lean construction practices to enhance the efficiency of our projects. Lean scheduling is based on maximizing production to keep projects on track, emphasizes respect for all project team members and promotes true collaboration throughout the preconstruction and construction process.

Utilizing lean scheduling, our team breaks down the measurable components of the whole project into smaller parts, keeping the workflow smooth and continuous. The lean process also bolsters quality assurance when sequencing the workflow to prioritize installations properly. These practices allow SpawGlass to maximize seamless handoffs among project participants and promote reliable and predictable outcomes in every phase of the project.

Our Lean Scheduling Process

Cost Estimating

We use our extensive regional cost experience to keep the owner up to date on cost and scope and will pre-sell the project to the local subcontracting community. By competitively bidding clear and precise documents and then providing experienced and detailed evaluation of the subcontract proposals, we can ensure the most appropriate expenditures for a project. As good stewards of your money, our primary objective is to provide construction solutions that will ultimately help you achieve the maximum possible scope within a predetermined budget. Our preconstruction deliverables will include, at a minimum, cost estimates at the following phases of design:

Schematic Design (SD)

- Initial Cost Estimate in CSI Format
- Based on minimal known project data Uses historical data, cost database and input from key subs

Design Development (DD)

- Detailed Estimate with Units and
- Early Bid Packages
- Adjustments to Maintain Budget



Construction Documents (CD)

- Subcontractor Solicitation
- Constructability and Value Engineering as Needed to Maintain Budget



GMP Estimate

- Includes Breakdown of Estimated
- Costs Organized by Categories
- May Occur Earlier in the Preconstruction Phase











P6 Baseline Schedule

Documents the expected duration of a project, depicting and duration of all construction activities

Pull Planning Sessions

The P6 master schedule is broken down into smaller batches. These sessions are repeated as necessary every 10 to 12

Six-Week Look **Ahead**

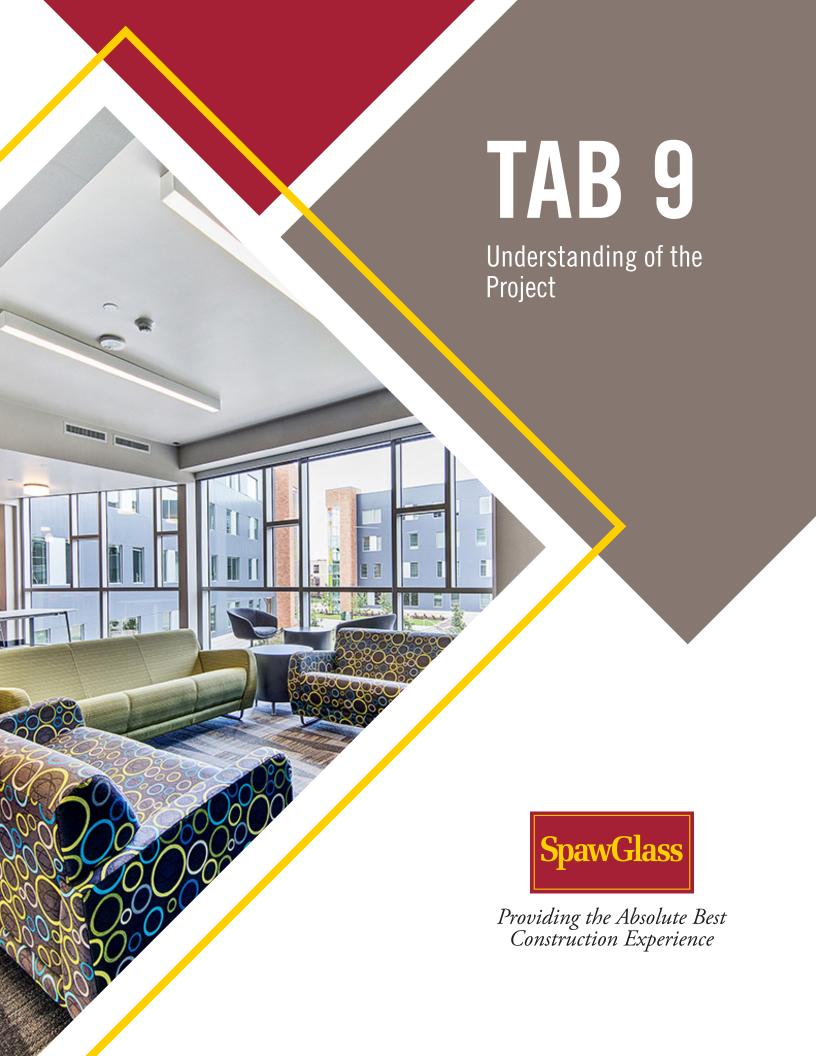
Provides a detailed breakdown of the work tasks by laying them out on weekly planning boards.

Weekly Work Plans

Clearly identifies the hand-off points within an activity and the manpower needed to . accomplish each task

Daily Huddles

The team reviews what was promised for the day, what is coming for everyone the following day, and uncovers any come to light.



UNDERSTANDING OF THE PROJECT

Maximum of one (1) single sided page providing information regarding your understanding of the project.

The Williamson County Juvenile Justice Center Addition project demonstrates the County's ongoing mission to provide specialized care and innovative programming to the individuals and community in which they serve. By improving and extending the life of its facilities, and adhering to the new mandated child to supervisor ratio of 8:1, the County will provide a safer and more rehabilitative environment. SpawGlass stands ready to serve Williamson County to deliver this project safely and efficiently.

SpawGlass understands that Williamson County intends to construct the Juvenile Justice Center Addition in phases, with the first phase adding an expansion to the facility with a new entry. Phased construction can be challenging but because so much of our work is performed in existing, operational facilities, the phasing of construction projects is a skill at which SpawGlass excels. As the construction manager, SpawGlass will lead the team, serving as the point of contact for any project communication and accountability. We also understand that the construction notice to proceed is anticipated for May 2023 with a duration of 18 months to completion.

Preconstruction Phase

With a collaborative approach, Project Executive **Blake Green**, Project Manager **Mark Worrell** and Superintendent **Joey Clepper** will work with the A/E team throughout preconstruction, providing seamless communication as the team develops the project design and construction work plan, ensuring the project finishes within the agreed budget and schedule. In this process, SpawGlass can provide cost and constructability input from the beginning stages to the end. Utilization of SpawGlass' knowledge as well as major subcontractors throughout design, will reduce some of the risks often experienced during construction.

Upon receipt of a Notice to Proceed, the SpawGlass team will meet with the County and the design team to review

and refine the project construction schedule and to ensure our execution plan aligns with the project's requirements. We will work closely with the County to validate the project program and facilitate future pre-planning sessions. As team leader, Mark will direct and oversee the activities of our team and will ensure the goals of Williamson County are exceeded through the preconstruction and construction phases of this project. Superintendent

Joey Clepper will also be involved in both phases of the project. Having the construction project manager and superintendent working together from the initial design concept through close-out of the project, allows for an increase of quality on the project.

Pull Plan Session for Design

After understanding the different phases of the project and the schedule's critical construction dates and milestones, SpawGlass will be prepared to facilitate our lean construction methodology and conduct a "pull planning session" to develop the design/preconstruction schedule. This process will allow all team members to accurately "voice" their schedule considerations so that an accurate and refined preconstruction schedule is developed in a collaborative environment.

Coordination with Trades

This phased project will engage a number of subcontractors to handle different portions of construction. Accurately handling, coordinating and scheduling subcontractor activities will be critical to successfully leading the team through the process, particularly when subcontractors will be due to work on same or physically close building parts. Project Manager Mark Worrell and Superintendent Joey Clepper will analyze and identify potential space and time conflicts between subcontractors.

Safety

When building on an occupied site with heavy visitor and worker traffic, safety is always a concern requiring focused attention. SpawGlass will develop site specific safety and logistics plans and procedures that address every aspect and concern of the County.



MARK WORRELL

PROJECT MANAGER I FMPI OYFF OWNER

As project manager, Mark will be responsible for the overall management of the project. Mark's responsibilities include budget conformance, subcontractor coordination, contract administration, and construction operations oversight including safety and quality assurance.

SAM HOUSTON STATE UNIVERSITY PINEY WOODS HALL

Huntsville, TX | \$58,173,508 | 232,822 SF | CMAR | Superintendent

A new six-level, 232,000 SF residential hall for approximately 700 students with lounges, kitchenettes, multi-purpose room, learning center, laundry facility, and large courtyard with amphitheater seating and pedestrian walkways.

ALOFT AUSTIN AIRPORT HOTEL

Austin, TX | \$14,269,432 | 74,000 SF | CMAR | Senior Superintendent

New four-level boutique hotel with 136 guest rooms, a fitness center and swimming pool.

THE UNIVERSITY OF TEXAS AT AUSTIN GORDON-WHITE BUILDING

Austin, TX | \$10,446,618 | 41,185 SF | CMAR | Superintendent

Extensive renovation of four-level, 30,068 SF historic building, including office and common areas, to refurbish and restore all interior spaces and bring the facility to ADA compliance, and build new two-level, 6,417 SF addition

THE UNIVERSITY OF TEXAS AT AUSTIN BLANTON DORMITORY (BLD) SHOWER ROOM IMPROVEMENTS

Austin, TX | \$2,148,200 | 5,000 SF | Superintendent

The renovation of all five levels of the building, including maintenance of building systems, hazardous material abatement, selective demolition, removal and replacement of interior finishes, life safety, and mechanical system upgrades.

ASPEN HEIGHTS RIVERSIDE PARKING GARAGE

Austin, TX | \$13,287,079 | 240,000 SF | Superintendent

A five-level 240,000 SF parking garage with an amenity deck and pool.

CITY OF AUSTIN/AUSTIN ENERGY DOWNTOWN CHILLER CAPACITY ADDITION

Austin, TX | \$13,733,857 | 4,800 SF | Superintendent

Design and construction of a new 3,000-ton chiller plant addition set on the roof of the Austin Convention Center providing chilled water to downtown properties.



YEARS OF EXPERIENCE

17 years in Industry 17 years with SpawGlass

EDUCATION

B.B.A. General Business, Sam Houston State University

TRAINING

Automated External Defibrillator (AED)

First Aid/CPR

JOEY CLEPPER

SUPERINTENDENT I EMPLOYEE OWNER

As superintendent, Joey will be responsible for the day-to-day activities in the field. This includes the safety and organization of field operations, documentation of daily activities, inspection of work for quality conformance, and ensuring all activities align with the project schedule.

TEXAS STATE UNIVERSITY ANGELINA AND SAN GABRIEL RESIDENCE HALLS

San Marcos, TX | \$48,609,667 | 187,492 SF | CMAR | Assistant Superintendent New 187,492 SF complex, consisting of two buildings with staff apartments, 598 student beds, restrooms, study rooms, kitchenettes and lounge spaces; and a 20,000 SF community building with offices, study rooms, and large conference space.

TEXAS STATE UNIVERSITY BRUCE AND GLORIA INGRAM HALL

San Marcos, TX | \$90,403,710 | 166,851 SF | CMAR | Assistant Superintendent New six-level, 166,851 SF science and engineering building, including spaces for administrative office, research and teaching labs, maker space, classrooms and common areas; and an extension of the campus utilities to serve the new facility.

THE UNIVERSITY OF TEXAS AT AUSTIN EAST CAMPUS PARKING GARAGE

Austin, TX | \$50,438,325 | 725,000 SF | Superintendent

Design-build of a cast-in-place parking garage with seven levels in the first phase and five in the second phase, accommodating a total of 2,000 vehicles and providing offices and retail shell space.

THE UNIVERSITY OF TEXAS AT AUSTIN SOUTH WING RENOVATION OF THE ANNA HISS GYMNASIUM

Austin, TX | \$10,400,000 | 38,456 SF | Superintendent

Demolition and abatement of the interior walls, including existing shower pans on the first level. Renovations included a new elevator, topping slab, air handling unit (AHU), medium voltage switchgear and architectural finishes.

THE UNIVERSITY OF TEXAS AT AUSTIN NORTH WING RENOVATION OF THE ANNA HISS GYMNASIUM

Austin, TX | \$10,058,177 | 33,993 SF | CMAR | Superintendent

Demolition, hazardous materials remediation, interior modifications, space repurposing and renovations to building envelope, minor exterior features and existing courtyard. Feature large open spaces, several conference rooms, laboratories and increased electrical capacity and air conditioning.

CHENIERE ENERGY ADMINISTRATION BUILDING - CORPUS CHRISTI LNG

Gregory, TX | \$15,597,418 | 27,360 SF | Superintendent

New two-level, steel structure office building containing meeting, training, and presentation rooms; cafeteria; offices; and file/storage rooms.

EMPLOYEES RETIREMENT SYSTEM OF TEXAS RENOVATIONS

Austin, TX | \$1,056,103 | 10,626 SF | CMAR | Superintendent

Renovation of the first and third floors in the existing Employees Retirement System office building.



YEARS OF EXPERIENCE

17 years in Industry 17 years with SpawGlass

TRAINING

Electrical Safety

Engineering Safety Consultants Aerial Lift

Engineering Safety Consultants Rough Terrain Fork Lift

Engineering Safety Consultants Scissor Lift

First Aid/CPR

OSHA 10-Hour

OSHA 30-Hour

Rigging/Flagging Training

BLAKE GREEN

PROJECT EXECUTIVE I EMPLOYEE OWNER

As project executive, Blake will serve as Williamson County's main point of contact. Blake will provide leadership throughout the project including oversight of the budget, schedule, risk management measures and subcontractor relations. Blake will also serve as a resource to the project team and Williamson County ensuring satisfaction throughout the construction process.

ALOFT AUSTIN AIRPORT HOTEL

Austin, TX | \$14,269,432 | 74,000 SF | CMAR | Project Manager

New four-level boutique hotel with 136 guest rooms, a fitness center and swimming pool.

CITY OF AUSTIN GREATER AUSTIN AREA TELECOMMUNICATIONS NETWORK (GAATN) OPERATIONS CONTROL CENTER

Austin, TX | \$1,565,342 | 800 SF | Project Manager

Work consisted of the construction of a new room within the mezzanine level of the Austin Convention Center and the installation of equipment to create a new GAATN network operations control center.

CONFIDENTIAL - NEW GROUND-UP BUILDING

Austin, TX | \$12,132,850 | 40,000 SF | CMAR | Project Manager New 40,000 SF facility.

FORT HOOD AT SCHLUETER LOOP H-E-B

Killeen, TX | Confidential | 83,000 SF | Project Manager

The new 83,000 SF store features fresh produce; meat market; fish market; gourmet cheese shop; sushi bar; bakery and tortilleria; healthy living department with bulk foods; wine and beer department; pharmacy; floral department; True Texas BBQ restaurant; fuel station; car wash; and Curbside pick-up. Construction, including 20 acres of sitework, was completed in only 30 weeks.

MILITARY AND GOLIAD H-E-B ADDITION AND RENOVATION

San Antonio, TX | Confidential | 13,940 SF | CMAR | Senior Project Manager

A 13,940 SF addition to the left side of the 89,000 SF store, as well as construction of new towers at the front two entrances, the addition of a Texas Backyard area, Curbside and parking lot improvements, and expansion of rear concrete loading dock area

PALM PARK UTILITIES RELOCATION

Austin, TX | \$1,692,748 | Senior Project Manager

Project consisted of constructing an Austin Energy ductbank and telecom ductbank to serve surrounding area, specifically allowing the existing aboveground utilities in Palm Park to be run underground, and will also serve the neighboring development.

UT DELL MEDICAL SCHOOL H-E-B PHARMACY SUITE

Austin, TX | Confidential | 2,428 SF | CMAR | Project Manager

Interior finish-out of a storefront lease space inside an active healthcare and higher education facility with ongoing sensitive operations.



YEARS OF EXPERIENCE

13 years in Industry 13 years with SpawGlass

EDUCATION

B.S. Civil Engineering, Texas A&M University-Kingsville

TRAINING

ASHE Healthcare Construction Certificate (HCC)

First Aid/CPR

JEFF EUBANK

CHIEF ESTIMATOR I EMPLOYEE OWNER

Jeff's experience spans a variety of projects, each with its own unique challenges related to constructability, budget and schedule. He has managed costs on these projects throughout the cost estimating process and has ensured cost control during the construction phase. As chief estimator, he will provide budgets and GMP pricing, solicit bids from subcontractors and assist in constructability reviews and value analysis. He will work cohesively with the preconstruction team to ensure all budgeting needs are met.

THE UNIVERSITY OF TEXAS AT AUSTIN PATTON HALL PHASE II

Austin, TX | \$68,931,559 | 203,547 SF | CMAR | Senior Project Manager

Six-level building housing a student center, classrooms, study spaces and labs with scope including site utilities to support the two phases of this project

TEXAS A&M UNIVERSITY-KINGSVILLE MESQUITE VILLAGE WEST

Kingsville, TX | \$15,198,445 | 102,197 SF | Project Manager

The four-level, 98,000 SF residential village consists of 300 beds and includes laundry facilities, study rooms, an outdoor pavilion, and swimming pool.

CEDAR PARK FIRE STATION #1

Cedar Park, TX | \$2,075,056 | 9,126 SF | CMAR | Project Manager

New fire station equipped to house an eight-person fire crew and the shift battalion chief with the facility including three dispatch rooms for emergency response, a kitchen, conference rooms, a community room, living room, storage area, laundry area, weight room with rubber flooring, shower room and bunker room.

CAPITAL STUDIOS AFFORDABLE HOUSING DEVELOPMENT

Austin, TX | \$16,763,504 | 80,077 SF | CMAR | Senior Project Manager

Located in downtown Austin, Capital Studios is made up of 135 efficiency apartments, a common space, modern amenities and an outdoor, landscaped courtyard with seating. The building occupies approximately one half city block and is designed to exceed LEED Platinum and Austin Energy Green Building 5-Star standards.

AUSTIN COMMUNITY COLLEGE HIGHLAND SOUTH PARKING GARAGE

Austin, TX | \$52,858,073 | 812,000 SF | CMAR | Project Executive

New seven-level, 2,385-space cast-in-place parking garage with five portal gates, four elevators in two towers, six sets of cast-in-place concrete stairs and a belowgrade 1,000,000-gallon rainwater and condensate harvesting cistern that provides irrigation for this area of campus.

AUSTIN COMMUNITY COLLEGE ROUND ROCK CAMPUS PHASE 2

Round Rock, TX | \$27,351,072 | 45,000 SF | CMAR | Project Executive

New construction of multiple academic and administrative buildings on active university campus.



YEARS OF EXPERIENCE

22 years in Industry 15 years with SpawGlass

EDUCATION

B.S. Construction Science Management, Texas State University

TRAINING

First Aid/CPR

OSHA 10-Hour

DAYLON DYESS

MFP COORDINATOR I FMPI OYFF OWNER

Daylon brings 16 years of experience with MEP projects in state and local government buildings, university campuses, regional healthcare facilities and some of Austin's largest industrial, pharmaceutical and high-tech manufacturers. With the technical experience to install all levels of HVAC, plumbing or specialty piping systems, he will deliver creative and high-quality mechanical solutions for your project.

AUSTIN COMMUNITY COLLEGE HIGHLAND CHILLER PLANT

Austin, TX | \$10,069,235 | 18,000 | CMAR | MEP Coordinator

New construction of 18,000 SF, two-level chiller plant to support campus operations

CITY OF AUSTIN FAULK LIBRARY/AUSTIN HISTORY CENTER ARCHIVAL REPOSITORY

Austin, TX | \$12,600,000 | 81,699 SF | CMAR | MEP Coordinator

Renovations across multiple floors and two different buildings, consisting of both interior and exterior improvements to office and meeting space as well as lab and artifact storage areas; MEP renovations; exterior façade restoration; and new soft and hardscapes for the entire block.

TEXAS STATE UNIVERSITY BRUCE AND GLORIA INGRAM HALL

San Marcos, TX | \$90,403,710 | 166,851 SF | CMAR | MEP Coordinator

New six-level, 166,851 SF science and engineering building, including spaces for administrative office, research and teaching labs, maker space, classrooms and common areas; and an extension of the campus utilities to serve the new facility.

TEXAS STATE UNIVERSITY DHRL BLANCO HALL RENOVATIONS

San Marcos, TX | \$20,193,152 | 200,000 SF | CMAR | MEP Coordinator

Renovations and improvements to five-level, 200,000 SF, 300-bed dormitory building, including extensive upgrades to MEP systems and living spaces.

THE UNIVERSITY OF TEXAS AT AUSTIN NORTH WING RENOVATION OF THE ANNA HISS GYMNASIUM

Austin, TX | \$10,058,177 | 33,993 SF | CMAR | MEP Coordinator

Demolition, hazardous materials remediation, interior modifications, space repurposing and renovations to building envelope, minor exterior features and existing courtyard. Features large open spaces, several conference rooms, laboratories and increased electrical capacity and air conditioning.

THE UNIVERSITY OF TEXAS AT AUSTIN SOUTH WING RENOVATION OF THE ANNA HISS GYMNASIUM

Austin, TX | \$10,400,000 | 38,456 SF | MEP Coordinator

Demolition and abatement of the interior walls, including existing shower pans on the first level. Renovations included a new elevator, topping slab, air handling unit (AHU), medium voltage switchgear and architectural finishes.

THE UNIVERSITY OF TEXAS AT AUSTIN TEXAS TENNIS CENTER REPLACEMENT FACILITY

Austin, TX | \$17,821,479 | 24,000 SF | CMAR | MEP Coordinator

New, two-level sports facility including 12 outdoor tennis courts, locker rooms, players lounge with a nearby study room, athletic training room complete with a hydrotherapy plunge pool, and large weight and fitness room as well as a grandstand that can accommodate up to 1,200 spectators.



YEARS OF EXPERIENCE

16 years in Industry5 years with SpawGlass

EDUCATION

Local Union 286 Plumbers and Pipefitters Joint Apprenticeship

School

TRAINING

Acoustical Considerations for Building Design

Chilled Water Air Handler Design for Commercial Designs

Commercial and Healthcare Exhaust Systems

Conditioning High and 100% Quantities of Outside Air

Fan Coil Units Customization

Local Union 286 Plumbers and Pipefitters Joint Apprenticeship School



PAST PERFORMANCE WITH GOVERNMENT ENTITIES

A list of our previous experience with government projects is included in this section.

WARRANTY ASSURANCE

SpawGlass' proactive warranty service support philosophy begins with ensuring all materials and equipment are properly installed and commissioned; and all maintenance and operations personnel receive hands-on written training. Project Manager **Mark Worrell** will also serve as the point of contact throughout the warranty period. Should warranty service be required, this will provide continuity and history behind any warranty requests.

QUALITY ASSURANCE

Zero-Defect Process (ZDP)

As part of our commitment to provide the absolute best construction experience, SpawGlass will implement our Zero-Defect Process (ZDP), our multifaceted quality control program, to ensure delivery of high-quality workmanship throughout your project. This process focuses on planning and preparation. By taking a proactive approach to quality control, we are able to identify potential issues and take corrective action early in the construction process.



For each significant construction activity and measurable feature of work, the ZDP will be applied in three phases:

- Preparatory Phase Prior to beginning work, our project team will review contract specifications and drawings, manufacturers' installation instructions and required inspections, and arrangements for required tests and inspections. We also will review each subcontractor's site-specific quality management plan. At this stage, our goal is to focus our quality efforts on preventing deficiencies.
- 2. Initial Phase Once a representative sample of the work has been done, we will examine and photograph the first work-in-place to ensure a superior level of workmanship and strict compliance with the construction documents, material samples, submittals and shop drawings. This phase will be repeated each time a new crew begins working onsite or whenever specified quality is not met.
- 3. Verification Phase Once a construction activity or feature of work is complete, we will verify conformance to the construction documents, and required tests and inspections will be performed. Any identified deficiencies or nonconforming work will be corrected, re-inspected and documented before any subsequent construction activities proceed.

Utilizing the ZDP will allow SpawGlass to plan, schedule and install work in an orderly, consistent manner that will reduce rework and warranty issues, while helping keep the schedule on track and costs in check on your project.

GOVERNMENT PROJECTS COMPLETED IN THE PAST 5 YEARS

Project Name	Owner	Completion Date	CMAR
Hunting Bayou Channel Improvements	Harris County	July 2022	
Cedar Hill State Park - Flood Repairs	Texas Parks and Wildlife Department	June 2022	
Austin Convention Center Marshalling Yard and Warehouse	City of Austin	June 2022	
McAllen Central Processing Center Renovation	U.S. Army Corps of Engineers Fort Worth District	February 2022	
Overhead Door Replacement	Port of Orange	January 2022	
West Pearland Library	City of Pearland	December 2021	✓
Drainage Improvements for Mercer Botanic Gardens	Harris County	October 2021	
Harlingen Border Patrol Renovations	Washington Alliance Capital LLC	September 2021	
Corpus Christi State Supported Living Center HVAC Generator and Master Lock Replacement	Texas Health and Human Services	August 2021	
Comal County Landa/Annex Buildings Renovation	Comal County	August 2021	✓
Capitol West - 1204 San Antonio Street	Texas Association of Counties	July 2021	✓
City of Austin Greater Austin Area Telecommunications Network (GAATN) Operations Control Center	City of Austin	July 2021	
Quintana Road	City of San Antonio	March 2021	
Corpus Christi Police Station & Building Improvements	City of Corpus Christi	January 2021	
Nueces County Bishop ADA Improvements	Nueces County	January 2021	
Cameron County Adult Probation	Cameron County	January 2021	
Bexar County Adult Detention Center Perimeter Fencing Event #730	Bexar County	December 2020	
DPS Building B Renovation	Texas Department of Public Safety	December 2020	✓
Brownsville South Padre Island International Airport New Passenger Terminal	City of Brownsville	11/17/2020	
Bexar County Adult Detention Center Infirmary/Booking Ceiling Replacement Project Event #660	Bexar County Facilities Management Department	October 2020	
Nueces County D/B Modified Bill Bode Roof Replacement	Nueces County	October 2020	
Nueces County Agua Dulce ADA Improvements	Nueces County	October 2020	
City of Austin/Austin Energy Downtown Chiller Capacity Addition	Austin Energy / City of Austin	June 2020	
Anzalduas International Bridge NB Passenger Inspection Station	City of McAllen	May 2020	
Brenham State Supported Living Center Boiler and Generator Replacement	Texas Health and Human Services	April 2020	
Tyler Pounds Regional Airport Taxiway Charlie/Foxtrot Rehabilitation	City of Tyler	April 2020	

Project Name	Owner	Completion Date	CMAR
Alliance Children's Garden at Butler Park	City of Austin	February 2020	✓
Harris County Precinct 4 Service Center Phase II	Harris County	December 2019	✓
Corpus Christi International Airport Rehabilitate Terminal Apron Phase II and East GA Apron Phase III	Corpus Christi International Airport	November 2019	
Fort Bend County Transit Facility	Fort Bend County	October 2019	
City of Houston Northside Health Center Renovation	City of Houston General Services Department	August 2019	
San Antonio International Airport Taxiway R Rehabilitation and Municipal Solid Waste Removal	City of San Antonio Aviation Department	June 2019	
Lackland Building 910/Hangar 1 Renovation	U.S. Army Corps of Engineers	May 2019	
Lamar State College-Orange Workforce Renovation	Lamar State College-Orange	April 2019	
Dancy Building Exterior Terra Cotta Façade Historic Restoration	Cameron County	March 2019	
City of Lakeway Police Facility	City of Lakeway	March 2019	✓
Water Service Center	City of Port Arthur	December 2018	
Employees Retirement System of Texas Renovations	Employees Retirement System of Texas	December 2018	✓
Tyler Pounds Regional Airport Runway 4-22 Rehabilitation	City of Tyler	December 2018	
City of San Antonio Northwest and Southeast Service Centers	City of San Antonio	November 2018	
Harris County Precinct 4 Service Center Phase I	Harris County	November 2018	✓
Corpus Christi International Airport East GA and Terminal Apron Reconstruction 2	City of Corpus Christi	October 2018	
Michael E. DeBakey VA Medical Center Combined Heat and Power Full Back-Up Power Generation	U.S. Department of Veterans Affairs	August 2018	
San Antonio International Airport Terminal Area Taxiway Improvements	City of San Antonio	August 2018	
Port SA Project Tech Building One	Port San Antonio	March 2018	✓
Corpus Christi International Airport Taxiway K	City of Corpus Christi	March 2018	
Cameron County Judicial Building - JOC Program	Cameron County	January 2018	
Texas Workforce Commission Trinity and Main Buildings	Texas Workforce Commission	January 2018	
Animal Center Kennel Addition and Campus Infrastructure Improvements	City of Austin Purchasing Office	November 2017	
Corpus Christi East GA Apron Reconstruction	City of Corpus Christi	October 2017	
San Antonio International Airport Perimeter Road Improvements	City of San Antonio	September 2017	



	Item	Fee
4.1.1	PreConstruction Phase Fee	\$63,710.00
5.1.1	Construction Phase Fee	\$3,943,806.62



Surety 202B Halls Mill Road, PO Box 1650 Whitehouse Station, NJ 08889-1650

O +908.903.3485 F +908.903.3656

Federal Insurance Company

AIA Document A310[™] - 2010 Bid Bond

Any singular reference to Contractor, Surety, Owner or other party shall be considered plural where applicable.

CONTRACTOR

(Name, legal status and address): SpawGlass Contractors, Inc. 1111 Smith Road Austin, Texas 78721

OWNER (Name, legal status and address):

Williamson County, Texas 100 Wilco Way, Suite P101 Georgetown, Texas, 78626

BOND AMOUNT
Five Percent of Greatest-Amount-Bid (5% GAB)

PROJECT

(Name, location or address, and Project number, if any) Williamson County Juvenile Justice Center

SURETY

(Name, legal status and principal place of business):

Federal Insurance Company 202B Halls Mill Rd., PO Box 1650 Whitehouse Station, NJ 08889-1650

The Contractor and Surety are bound to the Owner in the amount set forth above, for the payment of which the Contractor and Surety bind themselves, their heirs, executors, administrators, successors and assigns, jointly and severally, as provided herein. The conditions of this Bond are such that if the Owner accepts the bid of the Contractor within the time specified in the bid documents, or within such time period as may be agreed to by the Owner and Contractor, and the Contractor either (I) enters into a contract with the Owner in accordance with the terms of such bid, and gives such bond or bonds as may be specified in the bidding or Contract Documents, with a surety admitted in the jurisdiction of the Project and otherwise acceptable to the Owner, for the faithful performance of such Contract and for the prompt payment of labor and material furnished in the prosecution thereof; or (2) pays to the Owner the difference, not to exceed the amount of this Bond, between the amount specified in said bid and such larger amount for which the Owner may in good faith contract with another party to perform the work covered by said bid, then this obligation shall be null and void, otherwise to remain in full force and effect. The Surety hereby waives any notice of an agreement between the Owner and Contractor to extend the time in which the Owner may accept the bid. Waiver of notice by the Surety shall not apply to any extension exceeding sixty (60) days in the aggregate beyond the time for acceptance of bids specified in the bid documents, and the Owner and Contractor shall obtain the Surety's consent for an extension beyond sixty (60) days.

If this Bond is issued in connection with a subcontractor's bid to a Contractor, the term Contractor in this Bond shall be deemed to be Subcontractor and the term Owner shall be deemed to be Contractor.

When this Bond has been furnished to comply with a statutory or other legal requirement in the location of the Project, any provision in this Bond conflicting with said statutory or legal requirement shall be deemed deleted here from and provisions conforming to such statutory or other legal requirement shall be deemed incorporated herein. When so furnished, the intent is that this Bond shall be construed as a statutory bond and not as a common law bond.

SpawGlass Contractors, Inc.

(Witness)

SpawGlass Contractors, Inc.

(Principal)

Federal Insurance Company

(Surety)

Janet Williams

(Attorney in-Fact) John A. Prince

Form 15-02-0575-FED (Rev. 3/17)



Power of Attorney

Federal Insurance Company | Vigilant Insurance Company | Pacific Indemnity Company

Westchester Fire Insurance Company | ACE American Insurance Company

each as their true and lawful Attorney-in-Fact to execute under such designation in their names and to affix their corporate seals to and deliver for and on their behalf as surety thereon or otherwise, bonds and undertakings and other writings obligatory in the nature thereof (other than bail bonds) given or executed in the course of business, and any instruments amending or altering the same, and consents to the modification or alteration of any instrument referred to in said bonds or obligations.

In Witness Whereof, said FEDERAL INSURANCE COMPANY, VIGILANT INSURANCE COMPANY, PACIFIC INDEMNITY COMPANY, WESTCHESTER FIRE INSURANCE COMPANY and ACE AMERICAN INSURANCE COMPANY have each executed and attested these presents and affixed their corporate seals on this 1st day of June, 2020.

Down M. Chlores

Dawn M. Chloros, Assistant Secretary

Stronge

Stephen M. Haney, Vice President

















STATE OF NEW JERSEY
County of Hunterdon

SS

On this 1st day of **June, 2020** before me, a Notary Public of New Jersey, personally came Dawn M. Chloros and Stephen M. Haney, to me known to be Assistant Secretary and Vice President, respectively, of FEDERAL INSURANCE COMPANY, VIGILANT INSURANCE COMPANY, PACIFIC INDEMNITY COMPANY, WESTCHESTER FIRE INSURANCE COMPANY and ACE AMERICAN INSURANCE COMPANY, the companies which executed the foregoing Power of Attorney, and the said Dawn M. Chloros and Stephen M. Haney, being by me duly sworn, severally and each for herself and himself did depose and say that they are Assistant Secretary and Vice President, respectively, of FEDERAL INSURANCE COMPANY, VIGILANT INSURANCE COMPANY, PACIFIC INDEMNITY COMPANY, WESTCHESTER FIRE INSURANCE COMPANY and ACE AMERICAN INSURANCE COMPANY and know the corporate seals thereof, that the seals affixed to the foregoing Power of Attorney are such corporate seals and were thereto affixed by authority of said Companies; and that their signatures as such officers were duly affixed and subscribed by like authority.

Notarial Seal



KATHERINE J. ADELAAR NOTARY PUBLIC OF NEW JERSEY No. 2316685 Commission Expires July 16, 2024

CERTIFICATION

Resolutions adopted by the Boards of Directors of FEDERAL INSURANCE COMPANY, VIGILANT INSURANCE COMPANY, and PACIFIC INDEMNITY COMPANY on August 30, 2016; WESTCHESTER FIRE INSURANCE COMPANY on December 11, 2006; and ACE AMERICAN INSURANCE COMPANY on March 20, 2009:

"RESOLVED, that the following authorizations relate to the execution, for and on behalf of the Company, of bonds, undertakings, recognizances, contracts and other written commitments of the Company entered into in the ordinary course of business (each a "Written Commitment"):

- (1) Each of the Chairman, the President and the Vice Presidents of the Company is hereby authorized to execute any Written Commitment for and on behalf of the Company, under the seal of the Company or otherwise.
- (2) Each duly appointed attorney-in-fact of the Company is hereby authorized to execute any Written Commitment for and on behalf of the Company, under the seal of the Company or otherwise, to the extent that such action is authorized by the grant of powers provided for in such person's written appointment as such attorney-in-fact.
- (3) Each of the Chairman, the President and the Vice Presidents of the Company is hereby authorized, for and on behalf of the Company, to appoint in writing any person the attorney-in-fact of the Company with full power and authority to execute, for and on behalf of the Company, under the seal of the Company or otherwise, such Written Commitments of the Company as may be specified in such written appointment, which specification may be by general type or class of Written Commitments or by specification of one or more particular Written Commitments.
- (4) Each of the Chairman, the President and the Vice Presidents of the Company is hereby authorized, for and on behalf of the Company, to delegate in writing to any other officer of the Company the authority to execute, for and on behalf of the Company, under the Company's seal or otherwise, such Written Commitments of the Company as are specified in such written delegation, which specification may be by general type or class of Written Commitments or by specification of one or more particular Written Commitments.
- (5) The signature of any officer or other person executing any Written Commitment or appointment or delegation pursuant to this Resolution, and the seal of the Company, may be affixed by facsimile on such Written Commitment or written appointment or delegation.

FURTHER RESOLVED, that the foregoing Resolution shall not be deemed to be an exclusive statement of the powers and authority of officers, employees and other persons to act for and on behalf of the Company, and such Resolution shall not limit or otherwise affect the exercise of any such power or authority otherwise validly granted or vested."

I, Dawn M. Chloros, Assistant Secretary of FEDERAL INSURANCE COMPANY, VIGILANT INSURANCE COMPANY, PACIFIC INDEMNITY COMPANY, WESTCHESTER FIRE INSURANCE COMPANY and ACE AMERICAN INSURANCE COMPANY (the "Companies") do hereby certify that

- (i) the foregoing Resolutions adopted by the Board of Directors of the Companies are true, correct and in full force and effect,
- (ii) the foregoing Power of Attorney is true, correct and in full force and effect.

Given under my hand and seals of said Companies at Whitehouse Station, NJ, this 2nd day of August, 2022



Dawn. Orlares

Dawn M. Chloros, Assistant Secretary

IN THE EVENT YOU WISH TO VERIFY THE AUTHENTICITY OF THIS BOND OR NOTIFY US OF ANY OTHER MATTER, PLEASE CONTACT US AT:
Telephone (908) 903-3493 Fax (908) 903-3656 e-mail: surety@chubb.com

