

2020-21 Recommended Budget

Patrick Blacklock, County Administrator

County of Yolo

June 09, 2020



Financial Trends



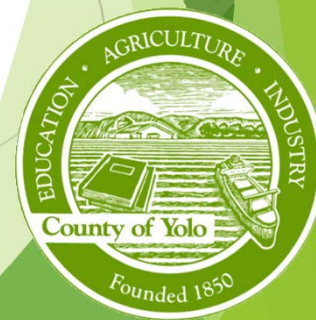
Recommended Budget



2020-2024 Strategic Plan Initiatives

2020-21 Initiatives

Strategic Plan Goal	Initiatives
Thriving Residents	Reduce disparities in health outcomes through upstream prevention Achieve “functional zero” in homelessness Reduce economic and educational disparities Reduce economic and health disparities Link adults with behavioral health conditions to the appropriate level of services Reduce the prevalence and transmission of infectious diseases
Safe Communities	Increase disaster preparedness and resiliency Enhance infrastructure and reduce flood risk in the unincorporated areas of Yolo County Reduce criminal activity and recidivism Increase sustainability of rural fire protection services



2020-2024 Strategic Plan Initiatives

2020-21 Initiatives

Strategic Plan Goal	Initiatives
Sustainable Environment	Ensure a balanced water portfolio Reduce Greenhouse Gas emissions
Flourishing Agriculture	Increase the preservation of agricultural land Increase stability and supports for agricultural workers and agricultural employers Reduce flood insurance rate for properties within flood zones
Robust Economy	Reduce barriers related to the development of affordable housing units Increase commercial development potential in the unincorporated areas Facilitate successful employment and increase household income amongst participants in employment services with the Yolo County Health and Human Services Agency Increase the public benefit and operational potential of County assets. Expand rural community support.



Fiscal Year 2020-21 Recommended Budget

	2018-19 Recommended	2019-20 Recommended	2020-21 Recommended
Net Operating Budget	\$414,313,303	\$496,595,715	\$493,428,239
Capital Improvement Budget	\$67,218,832	\$58,108,288	\$45,660,000
Total County Budget	\$481,532,135	\$554,704,003	\$539,088,239
<u>Fund Highlights</u>			
General Fund Departments	\$63,815,076	\$70,797,438	\$69,848,333
Behavioral Health Services	\$44,745,256	\$49,825,284	\$47,450,965
Road/Transportation Fund	\$27,399,822	\$21,614,660	\$31,788,301
Public Safety Departments	\$96,118,855	\$108,363,215	\$107,262,108
Public Health Services	\$19,933,692	\$17,690,025	\$17,667,097
Employment & Social Services	\$101,215,782	\$108,213,509	\$112,747,226

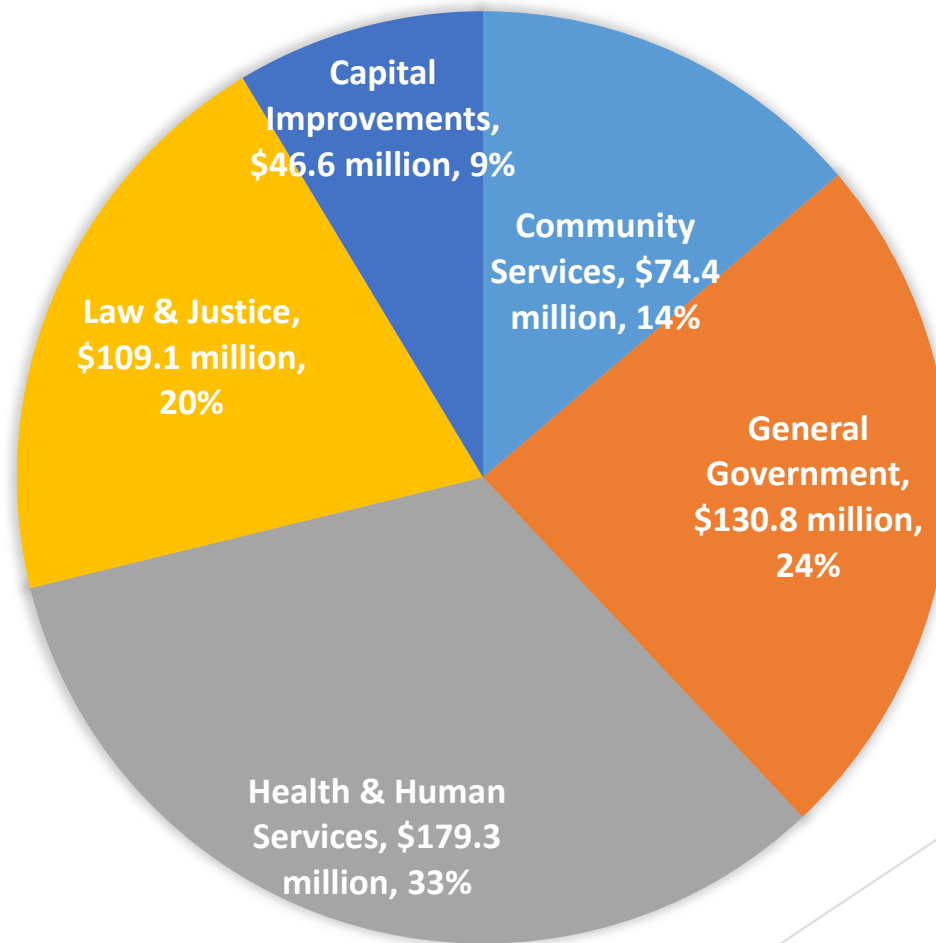


Recommended Budget Balancing Strategies

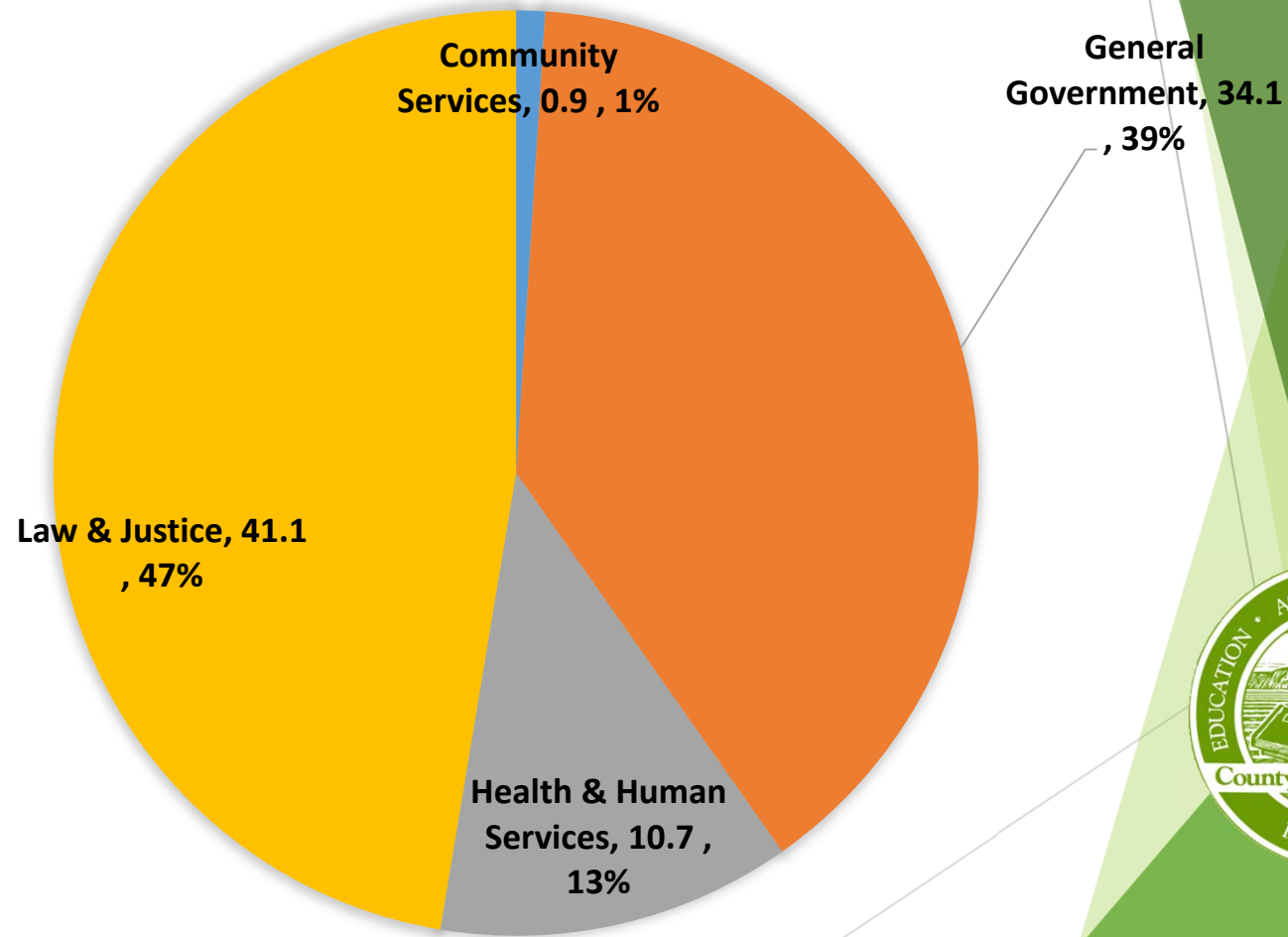
- ▶ Unfund vacant 50.75 positions - \$5.9 million
- ▶ Reduce PERS (1%) and OPEB (0.5%) Contributions -\$1.9 million
- ▶ Reduce Services and Supplies Budgets - \$2.8 million
- ▶ Use of Special funds, Cannabis Tax - \$800k, IGT Fund-\$300K,
HHSA Emerging Needs - \$225K
- ▶ Use of General Fund Balance - \$6.4 million



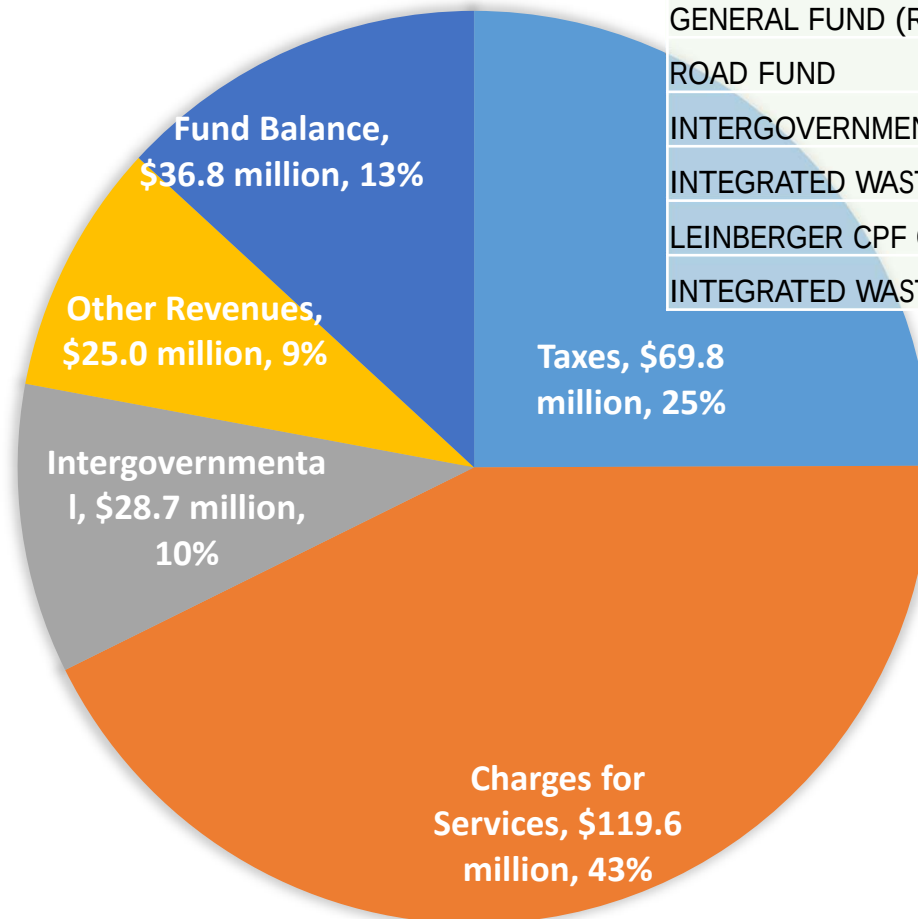
Total Spend by Program Area



General Fund Support by Program Area



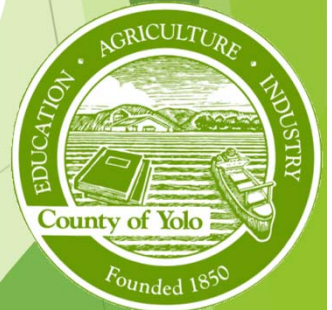
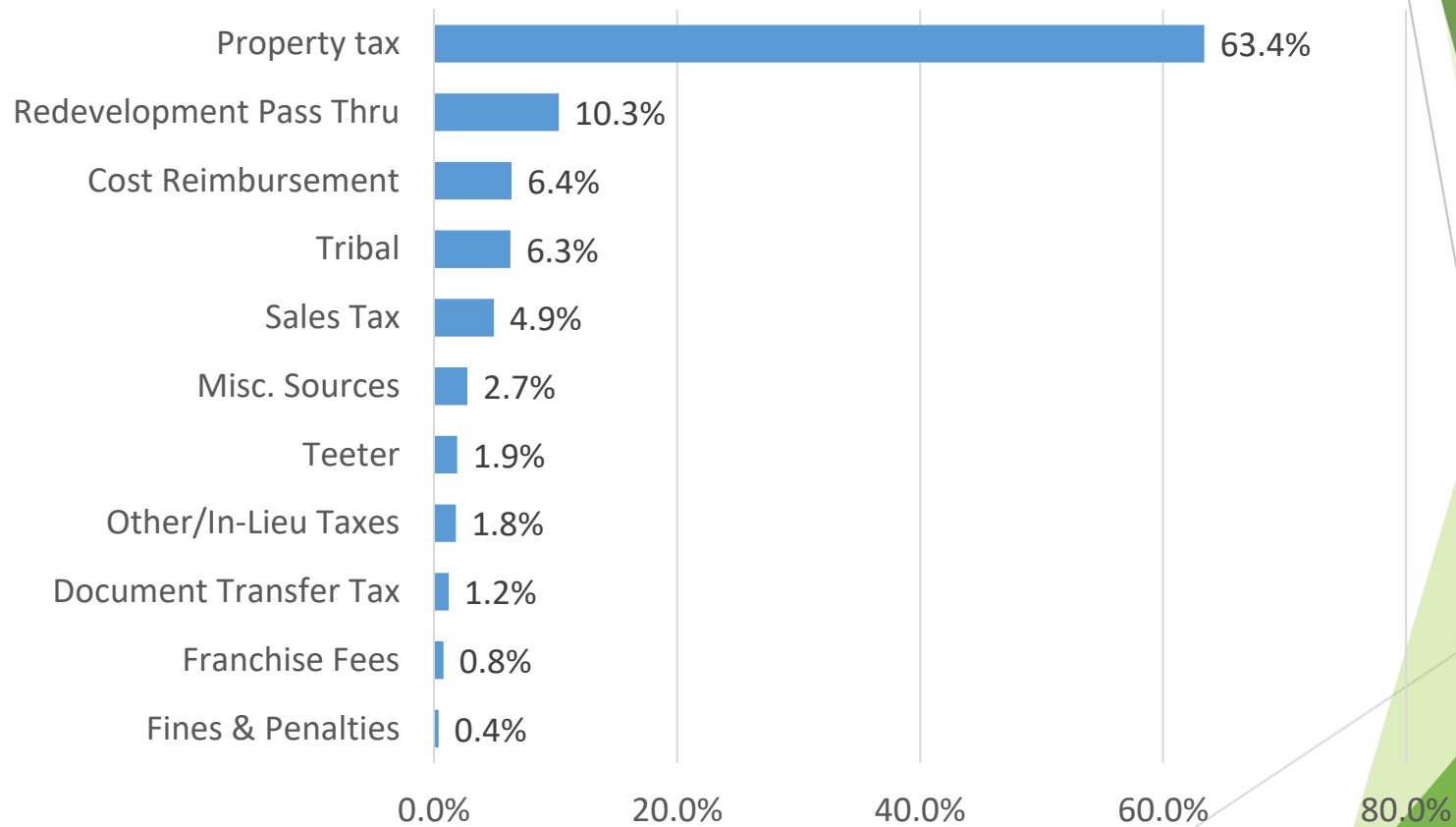
Sources of Total County Funds



Use Of Fund Balance (Major Funds)	\$ Millions
GENERAL FUND (Unrestricted)	6.4
GENERAL FUND (Restricted)	1.4
ROAD FUND	5.1
INTERGOVERNMENT TRANSFERS	3.5
INTEGRATED WASTE MGMT. DEBT SVC	3.2
LEINBERGER CPF CONSTRUCTION	2.5
INTEGRATED WASTE MGMT. FUND	2.3

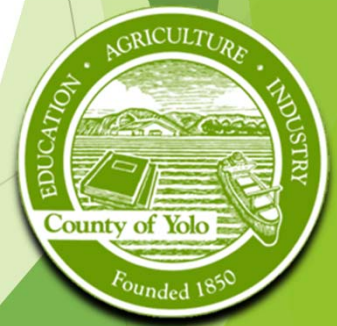
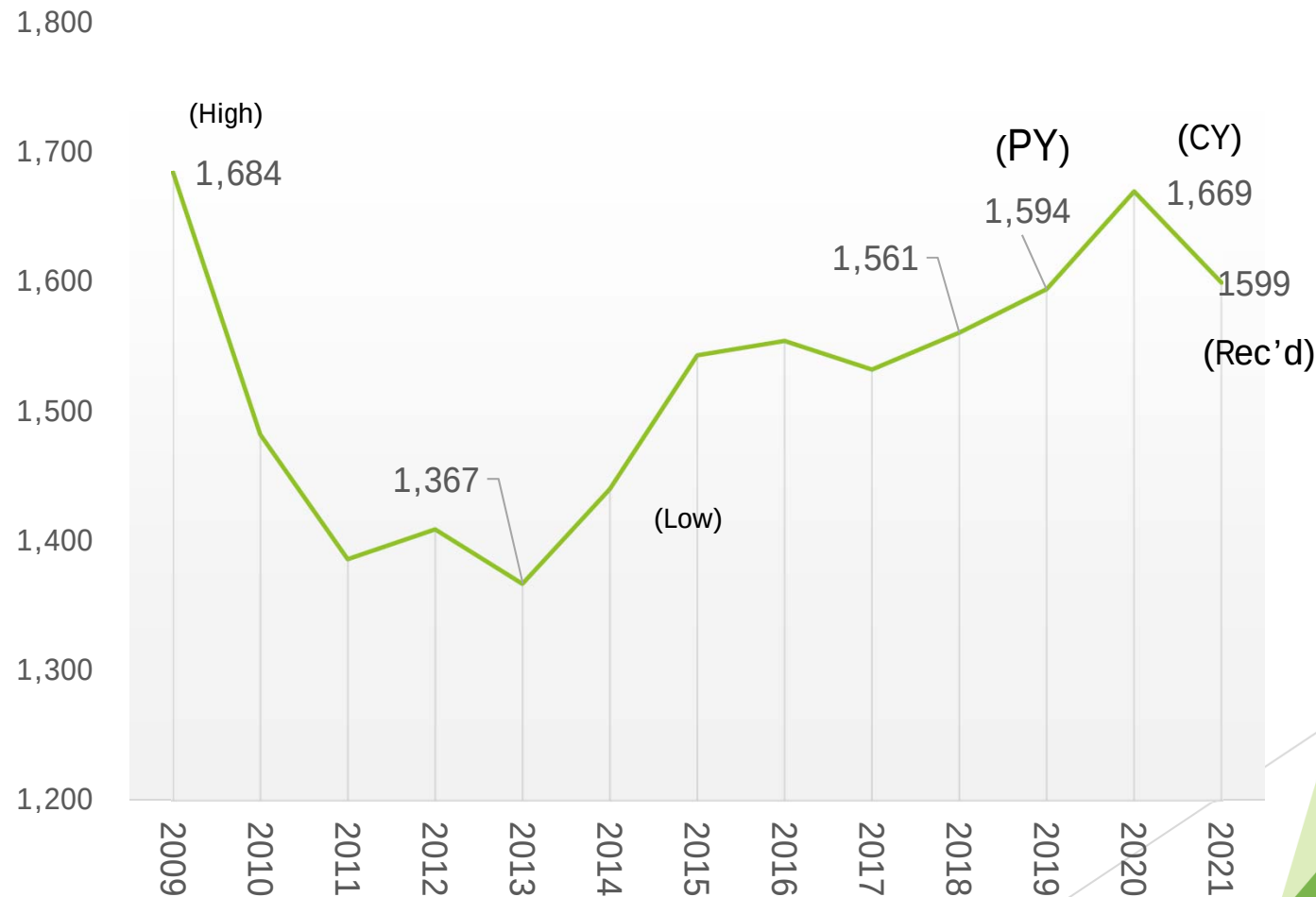


Sources of General Purpose Revenue

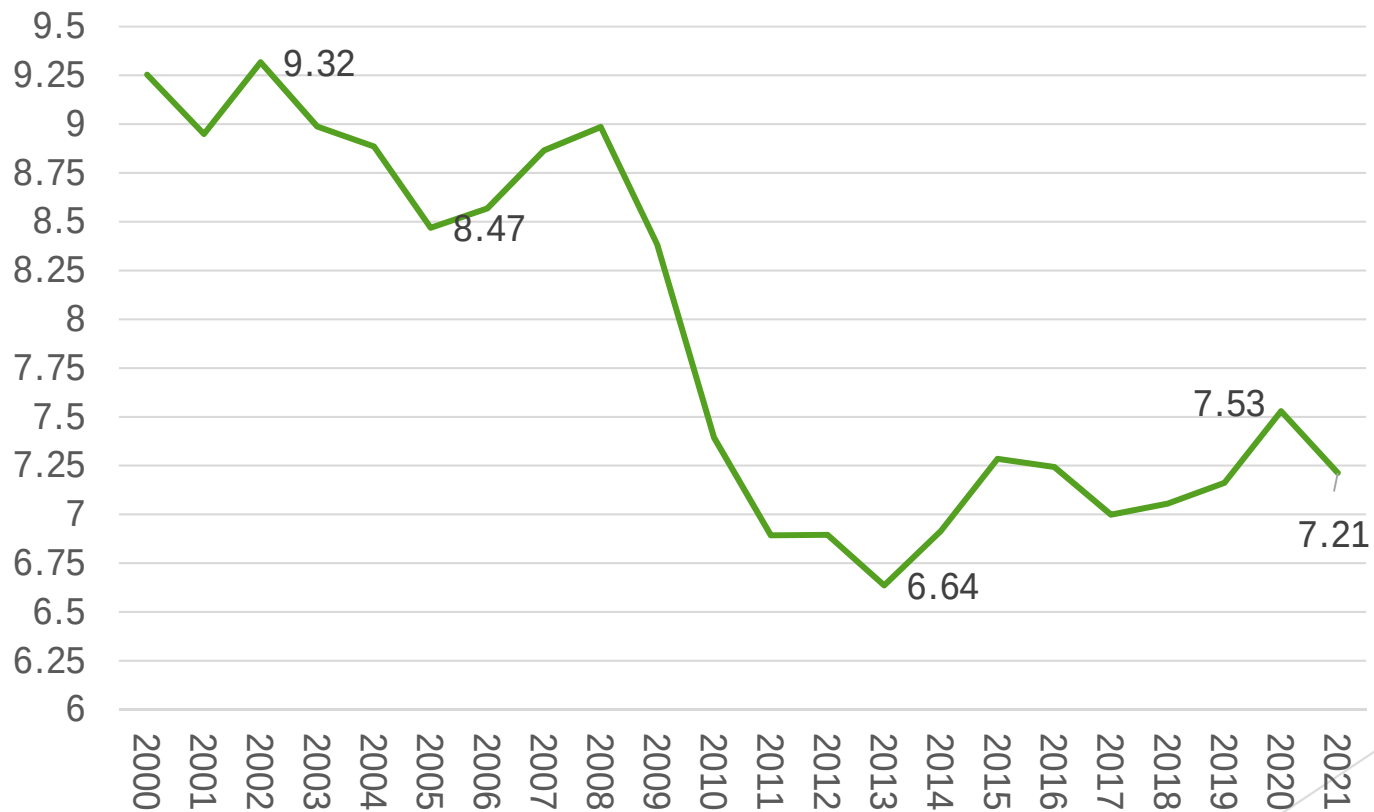


Yolo County Workforce

Total FTEs 2009 to 2021



Number of Full Time Employees per 1,000 residents



Capital Improvements

Monroe Jail Expansion

\$12,660,000

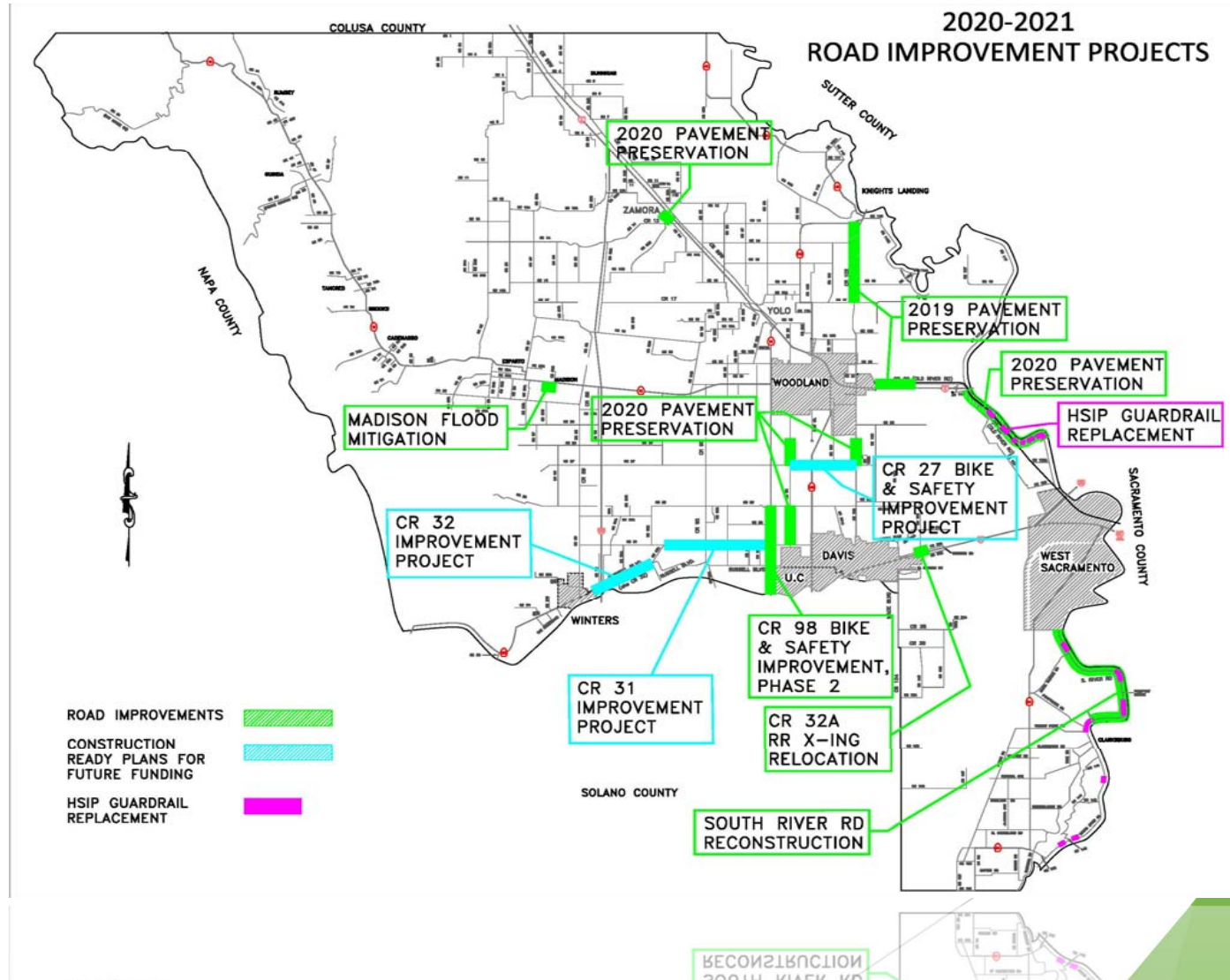


Leinberger Replacement

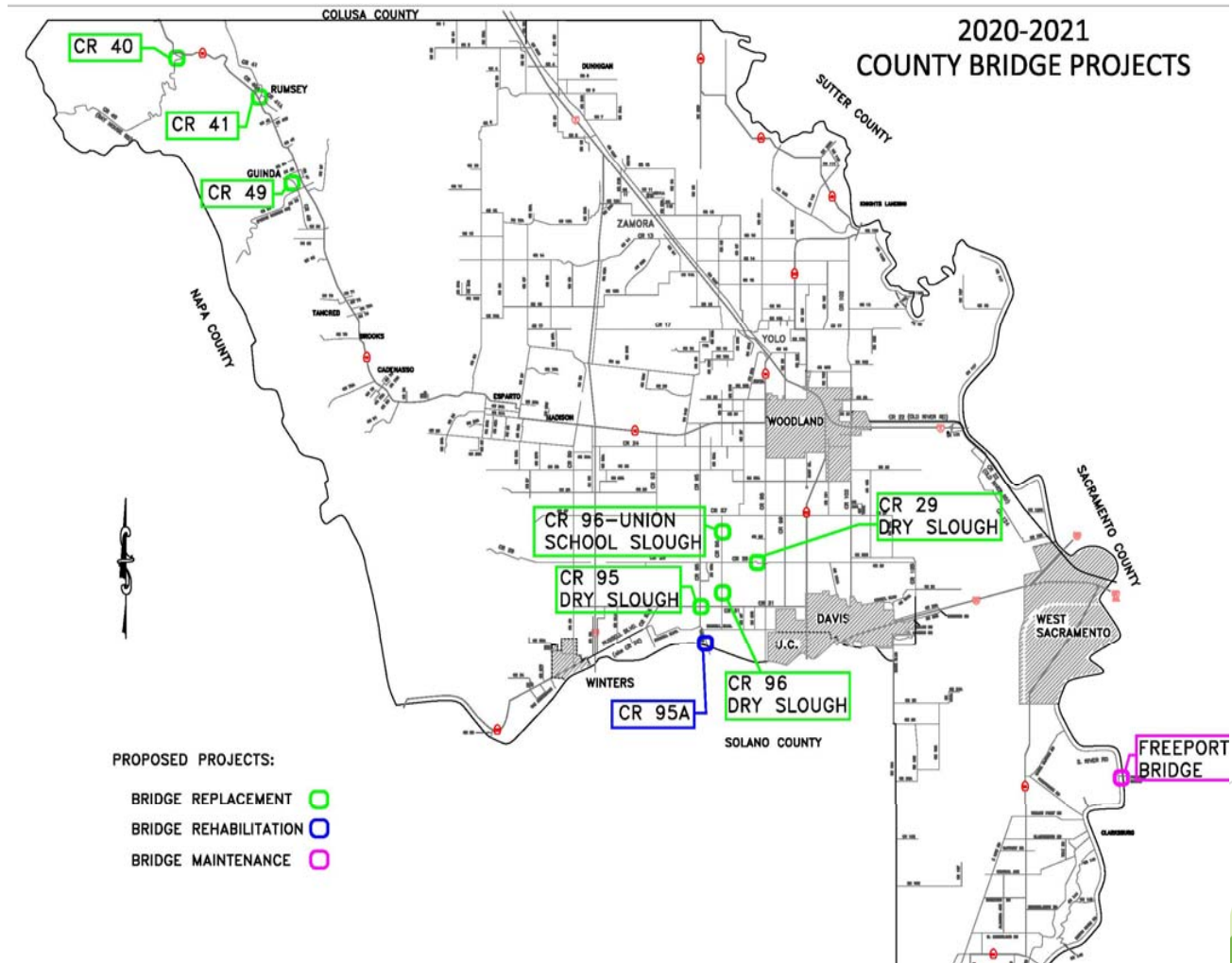
\$33,000,000



2020-21 Road Maintenance Projects

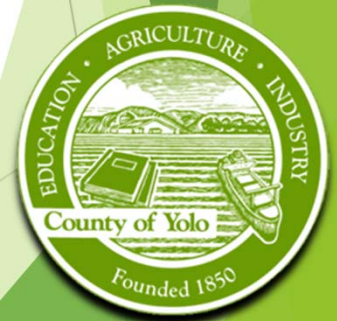


2020-21 Bridge Repair Projects



Major Maintenance Projects

Water Well for Justice Campus	\$360,000
Community Services/Fleet-Roof	\$75,000
County Admin. Bldg./Pergola Repair	75,000



Staffing

Overall net decrease of 50.75 FTEs from 2018-19 Adopted Budget

Addition of 4 new positions

Elimination of 6 existing positions

Total 1599 FTEs in 2020-21 Recommended Budget

Summary of New Positions

Department	Position	FTE	Funding Source
Recommended New Positions			
DA	Programmer IV (LT)	1.0	State Funding
HHSA	Adult Services Worker I/II	1.0	State Funding
HHSA	Senior Public Health Nurse	0.5	Public Health
ITS	Web Design	0.5	Department Revenue
ITS	Systems Accountant*	1.0	Department Revenue
	<i>Subtotal</i>	<i>4.0</i>	

*Classification may be adjusted to best fit ERP Systems needs



Staffing (continued)

Summary of Eliminated Positions

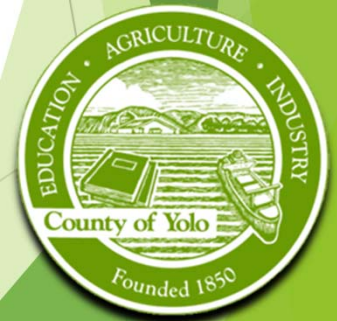
Positions Unfunded/Eliminated			
Child Support	Senior Child Support Officer	1.0	Federal/State
ITS	Systems Software Specialist III	1.0	Department Revenue
ITS	Programmer Analyst III	1.0	IT Charges
Probation	Administrative Assistant	1.0	General Fund
Probation	Deputy Probation Officer I	1.0	General Fund
Public Defender	Immigration Attorney	1.0	General Fund
	<i>Subtotal</i>	<i>6.0</i>	



Staffing (continued)

Positions Held Vacant for FY2020-21

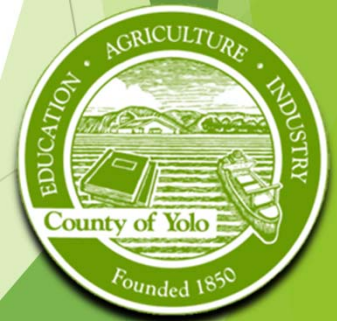
Positions Held Vacant			
ACE	Assessor Clerk-Recorder Spec. II	1.0	General Fund
Community Services	Environmental Health Tech II	1.0	General Fund
DA	Deputy District Attorney I	1.0	General Fund
DA	Administrative Services Analyst	1.0	General Fund
DA	DA Investigator II	1.0	General Fund
DA	Sr Deputy Probation Officer	1.0	General Fund
DFS	Operations Support Specialist	1.0	General Fund
General Services	Supervising Parks worker	0.5	General Fund
General Services	Project Coordinator	1.0	General Fund
HHSA	Accountant II	1.0	Federal/State
HHSA	HHSA Social Worker Practitioner	1.0	Federal/State
HHSA	Deputy Branch Director	1.0	Federal/State
HHSA	Public Assistance Specialist II	6.0	Federal/State
HHSA	Clinician II	4.0	Federal/State
HHSA	Behavioral Health Case Manager II	3.0	Federal/State
HHSA	Supervising PH Nutritionist	1.0	Federal/State
HHSA	Accounting Technician	1.0	Federal/State
HHSA	Senior Accounting Technician	2.0	Federal/State
HHSA	Fiscal Administration Officer	1.0	Federal/State
Library	Account Clerk II	0.5	General Fund
Library	Library Assistant II	1.5	General Fund
Probation	Deputy Probation Officer I	1.0	General Fund



Staffing (continued)

Positions Held Vacant for FY2020-21(continued)

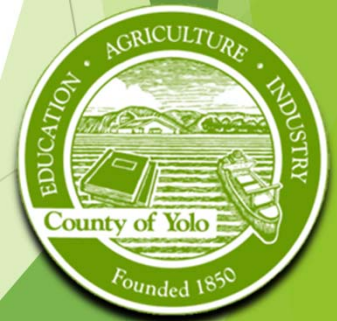
Positions Held Vacant			
Probation	Deputy Probation Officer II	2.0	General Fund
Probation	Senior Deputy Probation Officer III	1.0	General Fund
Sheriff	Animal Services officer	1.0	General Fund/ Cost Sharing Agreements
Sheriff	Deputy Public Administrator	1.0	General Fund
Sheriff	Crime and Intelligence Analyst	1.0	General Fund
Sheriff	Supervising Legal Secretary	1.0	General Fund
Sheriff	Deputy Sheriff	3.75	General Fund
Sheriff	Correctional Officers	4.5	General Fund
Sheriff	Sr. Detention Cook	1.0	General Fund
	<i>Subtotal</i>	48.75	



Staffing (continued)

Position Requests Not Recommended to be Funded at this Time

Department	Position	FTE	Funding Source
Requested New Positions Not Recommended			
ACE	Sr. Administrative Services Analyst	1.0	General Fund
DA	DA Investigator II	1.0	General Fund
DFS	Senior Procurement Specialist	1.0	General Fund
DFS	Auditor I	1.0	General Fund
DFS	Administrative Services Analyst	1.0	Cannabis Revenue
Sheriff	Animal Care Attendant	2.0	General Fund/ Cost Sharing Agreements
Sheriff	Technical Support Specialist I	1.0	General Fund
Sheriff	Property and Evidence Technician	1.0	General Fund
Sheriff	School Resource Officer - Deputy Sheriff	1.0	General Fund
Sheriff	Patrol Sergeant	1.0	General Fund
Sheriff	Homeless Outreach Clinician	1.0	General Fund
Sheriff	Homeless Outreach Deputy Sheriff	1.0	General Fund
Sheriff	Community Outreach Operation's Coordinator	1.0	General Fund
Sheriff	Resident Deputy	1.0	General Fund
Sheriff	Correctional Officer I	10.0	General Fund
Sheriff	Correctional Sergeant	1.0	General Fund
Subtotal		26.0	



Risk Factors

Extended Economic downturn

COVID-19 Response Cost \$7.5 million thru 6/30/20

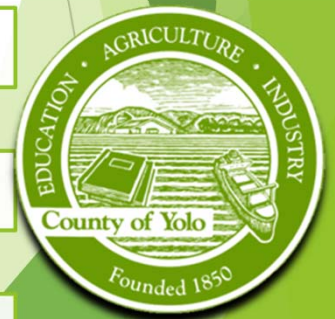
Minimal Contingency Balances to Roll Forward

Pandemic Resurgence

Federal Reimbursement

State Budget

Continued Pension Cost Escalation



Contingencies & Reserves

Type	Amount*
General Fund Contingency (2.9%)	\$2,500,000
Public Safety Contingency (1.5%)	\$1,300,000
HHSA Contingency (1%**)	\$400,000
General Reserve	\$14,256,043
Liability Reserve	\$600,000
CIP Reserve	\$1,823,655
Audit Disallowance Reserve	\$2,000,000
OPEB Trust*	\$22,941,922
Pension Trust*	\$4,696,200

**Estimated based on projected 2020-21 contributions*

***Percentage includes existing HHSA contingency reserve fund balance of 1.5 million*



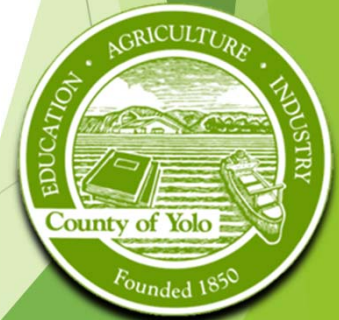
HHSA - Intergovernmental Transfer (IGT)

FY2020-21 Proposed Budget Spending Plan	
Budgeted Department Needs	\$6,721,401
Reserve One Time Payment	\$0
Budget for Emerging Needs	<u>\$1,730,684</u>
TOTAL IGT BUDGET FOR 20-21	\$8,452,085



HHSA – IGT Departmental Needs

Social Services Public Assistance Grant Costs	\$3,375,283	Funds the nonfederal share of increasing grant payments in Social Services entitlement programs such as Foster Care, Adoptions, and CalWORKs. It is also funding the projected 1991 and 2011 realignment revenue decreases due to COVID-19.
Mental Health Services	\$1,131,316	Funds increasing costs associated with providing core mental health services to the community. It is also funding the projected 1991 and 2011 realignment revenue decreases due to COVID-19.
Substance Use Disorder Waiver	\$1,096,196	Funds increasing costs associated with the ODS-Waiver program. While this program generates additional federal and state revenue, there is a required county match, which has exceeded the fund balance resources available. It is also funding the projected 2011 realignment revenue decreases due to COVID-19.
Social Services Administration CalFRESH Augmentation	\$534,300	Funds staff costs related to increasing caseload demands for food eligibility services to the community. While this program generates additional federal and state revenue, the state revenue is capped, and costs exceed the state revenue amount. This match amount will still draw down 50 percent federal revenue.
Homeless Services Funding Augmentation	\$300,000	Funds the County match requirements for several State grants in the Homeless continuum of services.
In-Home Supportive Services Provider Costs	\$262,306	Funds the required County cost related to the 4 percent Maintenance of Effort (MOE) inflator for IHSS Provider wages. This increase is mandated per SB 80 (Chapter 27, Statutes of 2019).
HHSA Information Technology Infrastructure	\$22,000	Funds a one-time request for additional wireless internet access points. This purchase will enhance mobile technology in the workforce, and support the recent laptop purchases necessary due to expansion of mobile connectivity requirements from COVID-19.
Total	\$6,721,401	



HHSA – IGT Emerging Needs

Adult Day Health Center Housing for Vulnerable Populations	\$1,000,000	
Paul's Place - Davis Respite Project	\$250,000	
Esparto Health Center	\$255,684	
Remaining Emerging Needs Funds Available	\$225,000	The Emerging Needs projects will be further defined once proposals are received throughout the fiscal year, and all proper approval authority procedures will be subsequently followed.

Any changes to the plan or additional allocations require subsequent Board approval.



HHSA - Homeless Services

Notable Financial Accomplishments:

The Homeless Services team coordinated, authored, supported, and/or maintained grant funding that equaled \$10,038,302 in FY2019-20. Most of this funding was invested back into the community.

FY 20-21 Proposed Budget

- 6 Full time staff and 1 part time manager are funded with 8 different funding sources, excluding CGF
- Homeless Services received \$262,024 in CGF for FY19-20
- Proposed FY20-21 budget includes \$305,368 in CGF
- Balanced Budget Unit for FY20-21 with one time use of \$300,000 IGT funds



Cannabis Tax

Expenditure	Amount
California Cannabis Authority Fee	\$40,000
Illegal Cultivation	\$150,000
Rural Community Investment Program	\$150,000
General Fund Support	\$500,000
Reserve (10%)	\$40,000
Unallocated	\$320,000
Total	\$1,200,000

Cannabis Citizen Oversight Committee recommends to appropriate total \$200K i.e. \$100K each for Early Childhood Intervention and Prevention and Youth Development programs in lieu of reduced unallocated or General Fund support.



Issues for Consideration at Adopted Budget Hearings in September

Mandatory/Discretionary Program Review

Deeper Impacts of COVID-19

Additional Usage of Reserves

Loss of Realignment Funding Sources

Loss of General and Public Safety Sales Tax

CARES Act



Cares Act

- ▶ Potential funding available \$22.6 million, subject to Legislative and Governor Approval
- ▶ Qualified COVID-19 response related expenditures
 - ▶ Emergency Operations Center
 - ▶ Project Roomkey
 - ▶ Great Plates
 - ▶ Continuity Operations Costs
 - ▶ Contact Tracing
- ▶ Funding availability expires Dec. 31 2020, unless terms are expanded
- ▶ FEMA, last resort funder, if approved, CARES will replace FEMA funding



Outstanding Items

Items Deferred to Adopted Budget	Amounts
General Reserve Contribution to Restore to 6.5%	\$814,079
Increase General Reserve to 7.0%	\$1,973,319
IT Innovation Contingency	\$500,000
Other Contingencies	\$1,100,000
Financial Services Envelope Press (Graphics)	\$25,000
Financial Services Programs	\$14,000
Financial Services Security Improvements	\$7,500
Probation Building Improvements	\$30,000
Probation JDF Program and Staffing	\$44,000
Sheriff Staffing	\$2,584,401
Sheriff Vehicles	\$518,000
Sheriff Equipment & Supplies	\$951,664
Sheriff Programs	\$112,833
Sheriff Staff Training	\$64,067
District Attorney Vehicles	\$210,000
District Attorney Staffing	\$296,492
Public Defender Staffing	\$39,806
General Services Equipment & Supplies	\$34,500
Parks Vehicle	\$55,000
Parks Equipment & Supplies	\$92,550
Agriculture Staffing	\$8,288
Total	\$9,475,499



Budget Adoption Process

Recommended Budget in place from July 1 to
September 28

Interim adjustments require 3/5 vote



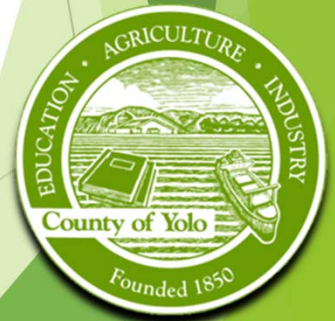
Mandatory vs. Discretionary Programs Workshop
(TBD)

Budget Balancing Decisions



Adopted Budget Hearings (Sept. 29)

Most adjustments following adoption require 4/5 vote



Recommended Actions



Receive 2019-20 3rd Quarter Budget Monitoring Report



Adopt a budget resolution amending 2019-20 revenues & appropriations



Approve amendments to the 2019-20 Authorized Equipment List



Receive the County Administrator's 2020-21 Recommended Budget & input from other County officials



Receive public comment and approve balance of the 2020-21 Recommended Budget and budget resolution

