

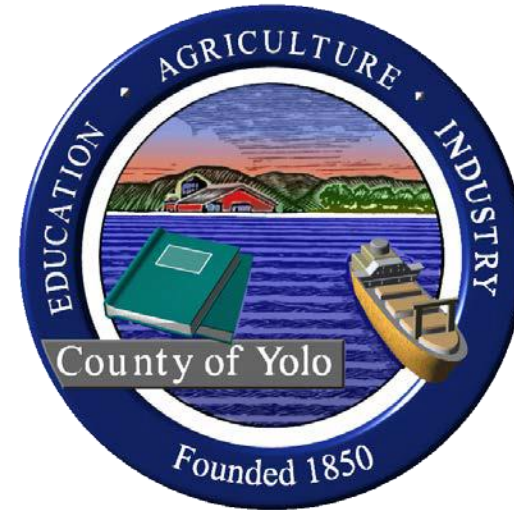


Board Strategic Planning Session

January 18, 2022

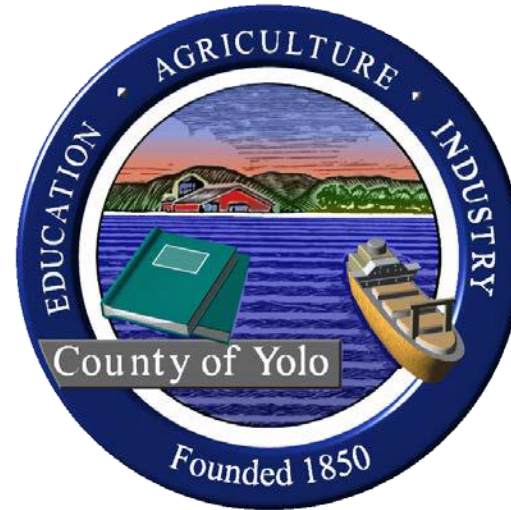


Welcome



Supervisor Angel Barajas
Chair

Opening Remarks



Chad Rinde

Interim County Administrator

Today's Agenda

9:00am-9:10am	Welcome/Opening Remarks
9:10am-10:00am	Reviewing 2021 <ul style="list-style-type: none">• Strategic Plan Background• 2021 Accomplishments• Yolo Performs Dashboard
10:00am-10:15am	Public Comment
10:15am-10:30am	Board Discussion
10:30am-10:40am	Break
10:40am-11:30am	Looking into 2022 <ul style="list-style-type: none">• Strategic Plan Proposed Changes• 2022 Board Priorities Discussion• Next Steps
11:30am-11:40am	Public Comment
11:40am-11:55am	Board Discussion
11:55am-12:00pm	Closing

2020-2025 Strategic Plan Background



Background: Goals



Thriving
Residents



Safe
Communities



Sustainable
Environment

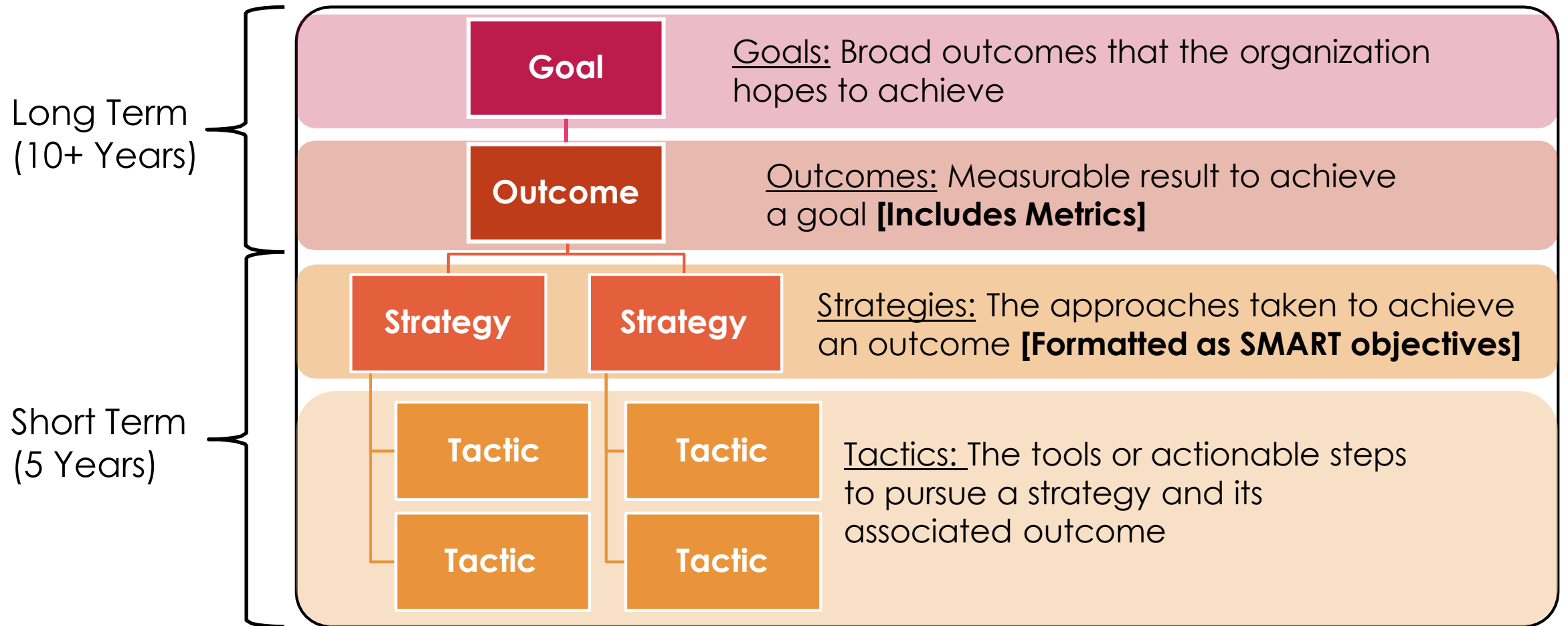


Flourishing
Agriculture



Robust
Economy

Background: Terminology



Background: Implementation

Implementation

- ▶ Goal Coordinators
- ▶ Outcome leads
- ▶ Tactical Plans/Data (Quarterly)
- ▶ Annual Board Strategic Planning Session
- ▶ Annual Key Strategies Report
- ▶ Annual Accomplishments Report





Highlights of Accomplishments in 2021

- ▶ **COVID-19 Response (Sisson)**
- ▶ **Housing & Homelessness (Evans)**
- ▶ **Affordable Housing Development (Trebec)**
- ▶ **Rural Infrastructure Investment Plan (Sabatini)**

COVID-19 Response

Goal: Thriving Residents

Outcome: Reduce the prevalence and transmission of infectious diseases with an emphasis on sexually transmitted diseases and tuberculosis.



COVID-19 provided opportunity to exemplify our core values:

Service

Performance

Integrity

Responsibility

Innovation

Teamwork

COVID-19 Response (cont'd)

Goal: Thriving Residents

Outcome: Reduce the prevalence and transmission of infectious diseases with an emphasis on sexually transmitted diseases and tuberculosis.



Service: Vaccinations

- ▶ *158,741 Yolo County residents received at least 1 dose of COVID-19 vaccine from December 2020-December 13, 2021*
- ▶ *74,158 doses were administered by Yolo County HHSA & OES*
 - ▶ Clinics, drive-thru events, home delivery
 - ▶ Grocery stores, churches, baseball stadiums, schools, food distributions, nursing homes, farms, homeless encampments
- ▶ *Made possible through innumerable partnerships and volunteers*
 - ▶ Health care systems, school districts, non-profits



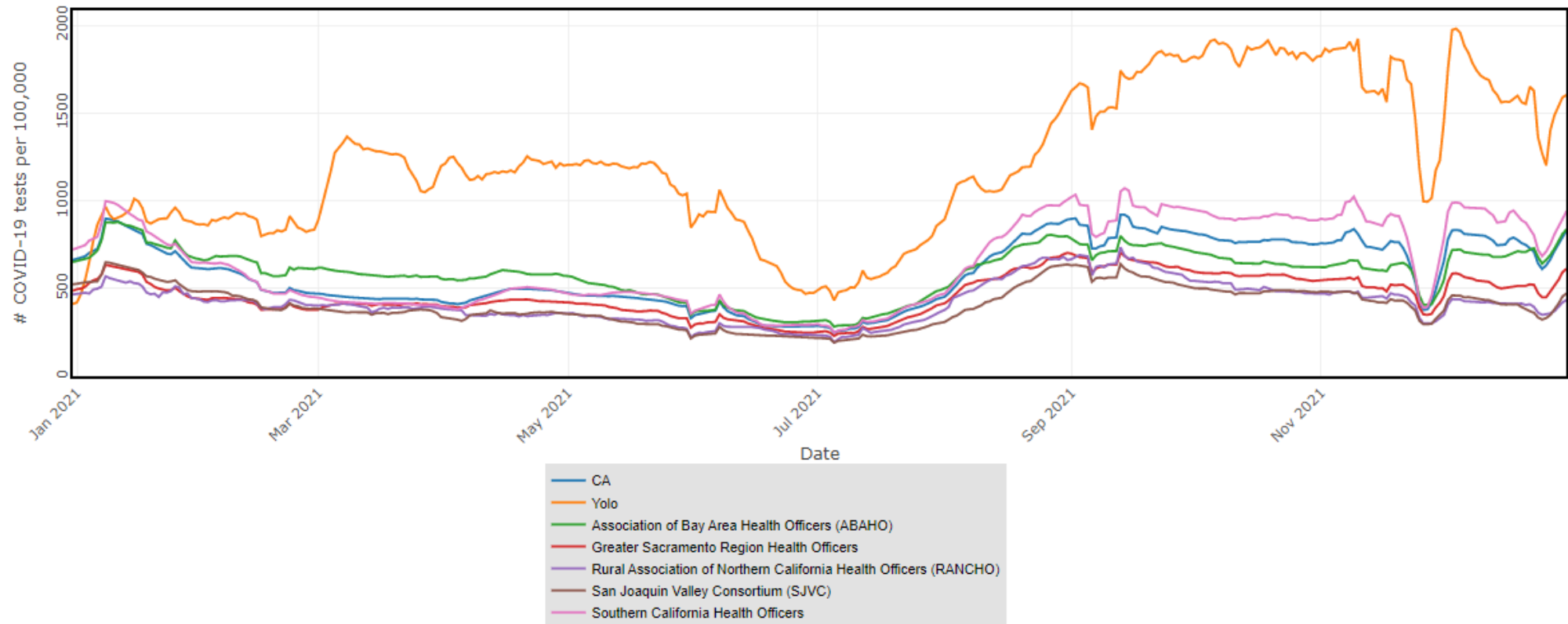
COVID-19 Response (cont'd)

Goal: Thriving Residents

Outcome: Reduce the prevalence and transmission of infectious diseases with an emphasis on sexually transmitted diseases and tuberculosis.



Performance: COVID-19 Testing Rate



COVID-19 Response (cont'd)

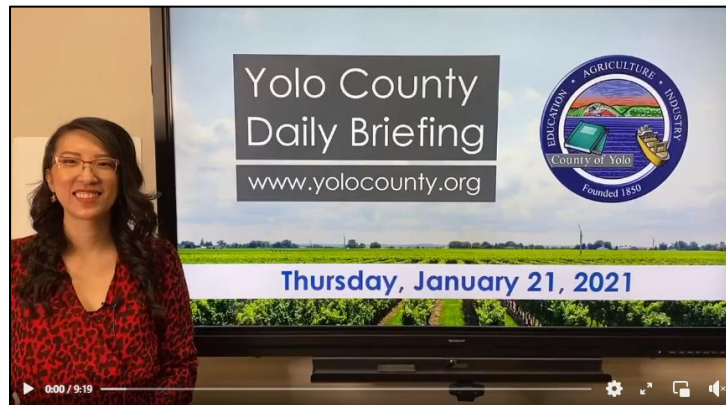
Goal: Thriving Residents

Outcome: Reduce the prevalence and transmission of infectious diseases with an emphasis on sexually transmitted diseases and tuberculosis.



Integrity: Transparent Communication

- 1 Be First:**
 Crises are time-sensitive. Communicating information quickly is crucial. For members of the public, the first source of information often becomes the preferred source.
- 2 Be Right:**
 Accuracy establishes credibility. Information can include what is known, what is not known, and what is being done to fill in the gaps.
- 3 Be Credible:**
 Honesty and truthfulness should not be compromised during crises.
- 4 Express Empathy:**
 Crises create harm, and the suffering should be acknowledged in words. Addressing what people are feeling, and the challenges they face, builds trust and rapport.
- 5 Promote Action:**
 Giving people meaningful things to do calms anxiety, helps restore order, and promotes some sense of control.³
- 6 Show Respect:**
 Respectful communication is particularly important when people feel vulnerable. Respectful communication promotes cooperation and rapport.



Yolo County
January 10 at 4:04 PM

Here's the schedule for the weekly Yolo County vaccine clinics. If you need a booster shot, make sure that you schedule an appointment on <http://myturn.ca.gov>. Ages 12-15 are now eligible for a Pfizer booster. #GetVaccinated #Boosted #StaySafeStayHealthy

CLÍNICAS GRATUITAS DE VACUNAS PARA COVID-19
10 DE ENE - 15 DE ENERO DEL 2022

Atención: Compañeros de las necesidades más altas y Por Favor, haga citas para todos en un Grupo

10 de ENE, 2022 5 - 7 PM Café Luma - Adentro IHSA West Sacramento 500 Jefferson Boulevard • In/En español sin cita • Resúervase Sólo con cita	11 de ENE, 2022 5 - 7 PM Marlin IHSA Bauer Bldg, Woodland 137 N. Cotterwood St., Adentro • In/En español sin cita • Resúervase Sólo con cita
12 de ENE, 2022 5 - 7 PM Miraflores IHSA West Sacramento 500 Jefferson Boulevard • In/En español sin cita • Resúervase Sólo con cita	13 de ENE, 2022 5 - 7 PM Zareno IHSA Bauer Bldg, Woodland 137 N. Cotterwood St., Adentro • In/En español sin cita • Resúervase Sólo con cita

FREE COVID-19 VACCINE CLINICS
JAN. 10 - JAN. 15, 2022

Attention: Check if an Appointment is Needed & Please Make Appointments for All Members of Your Group

Jan 10, 2022 5 - 7 PM Monday IHSA Bldg, West Sacramento 500 Jefferson St., Indoor • Appointment Only for Boosters • Walk up for 1st/2nd dose	Jan 10, 2022 5 - 7 PM Tuesday IHSA Bauer Bldg, Woodland 137 N. Cotterwood St., Indoor • Appointment Only for Boosters • Walk up for 1st/2nd dose
Jan 11, 2022 5 - 7 PM Wednesday IHSA Bldg, West Sacramento 500 Jefferson St., Indoor • Appointment Only for Boosters • Walk up for 1st/2nd dose	Jan 12, 2022 5 - 7 PM Thursday IHSA Bauer Bldg, Woodland 137 N. Cotterwood St., Indoor • Appointment Only • Walk up for 1st/2nd dose

Visit the COVID-19 Information Center for vaccine resources.
Get Vaccine Info



COVID-19 Response (cont'd)

Goal: Thriving Residents

Outcome: Reduce the prevalence and transmission of infectious diseases with an emphasis on sexually transmitted diseases and tuberculosis.



Responsibility: Health Equity

- ▶ *Farmworker vaccinations*
- ▶ *Homeless vaccinations*
- ▶ *School-based vaccinations*
- ▶ *Home vaccine delivery*
- ▶ *Distribution of free antigen tests*
- ▶ *Funding to community-based organizations for education and outreach*



COVID-19 Response (cont'd)

Goal: Thriving Residents

Outcome: Reduce the prevalence and transmission of infectious diseases with an emphasis on sexually transmitted diseases and tuberculosis.



Innovation: DoorVax Campaign

DOOR VAX IN-HOME VACCINATION

Still not vaccinated?

Call to order your first dose of the COVID-19 vaccine for ages 12 & up.

Need your booster?

If you are 65 & up, homebound, or have special needs, call to have Yolo County deliver it to you.

****CALL TO SCHEDULE**

Monday - Friday, 9 am - 5 pm:

- For English: (530) 902 - 3230
- Para Español: (530) 530-220-6481
- Для русских: (530) 908 - 0721

Door-to-door COVID-19 vaccinations available to Yolo County residents 12 and older

Share



KCRA 3

Updated: 9:40 AM PDT Jun 22, 2021

Infinite Scroll Enabled

 **Maricela De La Cruz**
Reporter



COVID-19 Response (cont'd)

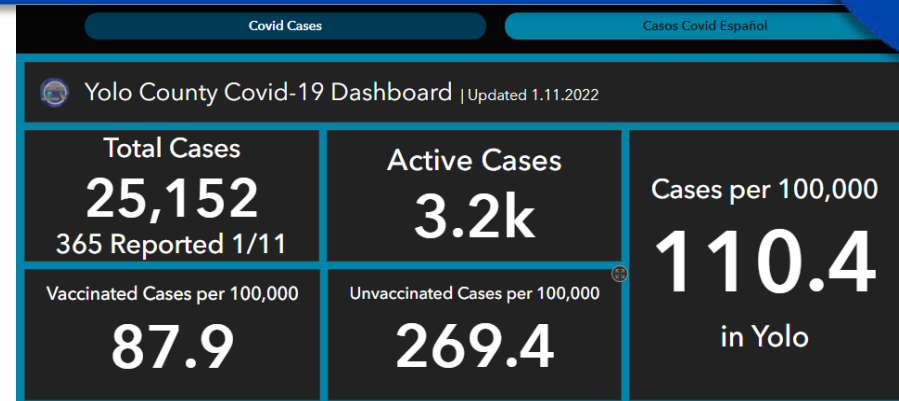
Goal: Thriving Residents

Outcome: Reduce the prevalence and transmission of infectious diseases with an emphasis on sexually transmitted diseases and tuberculosis.



Teamwork: Contact Tracing

- ▶ *Case investigation and contact tracing efforts involve:*
 - ▶ *Yolo County Public Health*
 - ▶ *Healthy Davis/Yolo Together*
 - ▶ *State of California*
 - ▶ *Schools*
 - ▶ *Childcare Providers*
 - ▶ *Employers*
 - ▶ *Residents*



Housing & Homelessness

Goal: Thriving Residents

Outcome: Achieve “functional zero” in homelessness with a demonstrated reduction in people experiencing homelessness countywide.



Accomplishments:

- ▶ No Place Like Home – West Sacramento Project
 - ▶ 85 Total Units
 - ▶ Partners - City of West Sacramento, Mercy Housing, Yolo County Housing, Telecare, and CommuniCare
 - ▶ 41 units County clients served by Telecare



Housing & Homelessness (cont'd)

Goal: Thriving Residents

Outcome: Achieve “functional zero” in homelessness with a demonstrated reduction in people experiencing homelessness countywide.



Accomplishments:

- ▶ As of 12/31/21 a total of 767 individuals assisted with over 104,400 nights of shelter provided
- ▶ 39 individuals currently provided shelter via Project Roomkey
- ▶ 77 individuals permanently housed during the project
- ▶ Physical health care provided to 488 individuals between July 2020 through July 2021
- ▶ Multiple COVID-19 onsite tests when clients appeared symptomatic and overflow beds available and used for shelter outbreaks



Affordable Housing

Goal: Robust Economy

Outcome: Reduce barriers related to the development of affordable housing units.



Accomplishments:

- ▶ The Board of Supervisors adopted General Plan Housing Element Update in August 2021, with State approval in December 2021
 - ▶ The Housing Element is a detailed look at meeting the County's housing needs
- ▶ The Zoning Code was amended to facilitate the development of Accessory Dwelling Units
 - ▶ Future updates will facilitate multifamily residential development and increased densities by simplifying/reducing permitting requirements

Affordable Housing (cont'd)

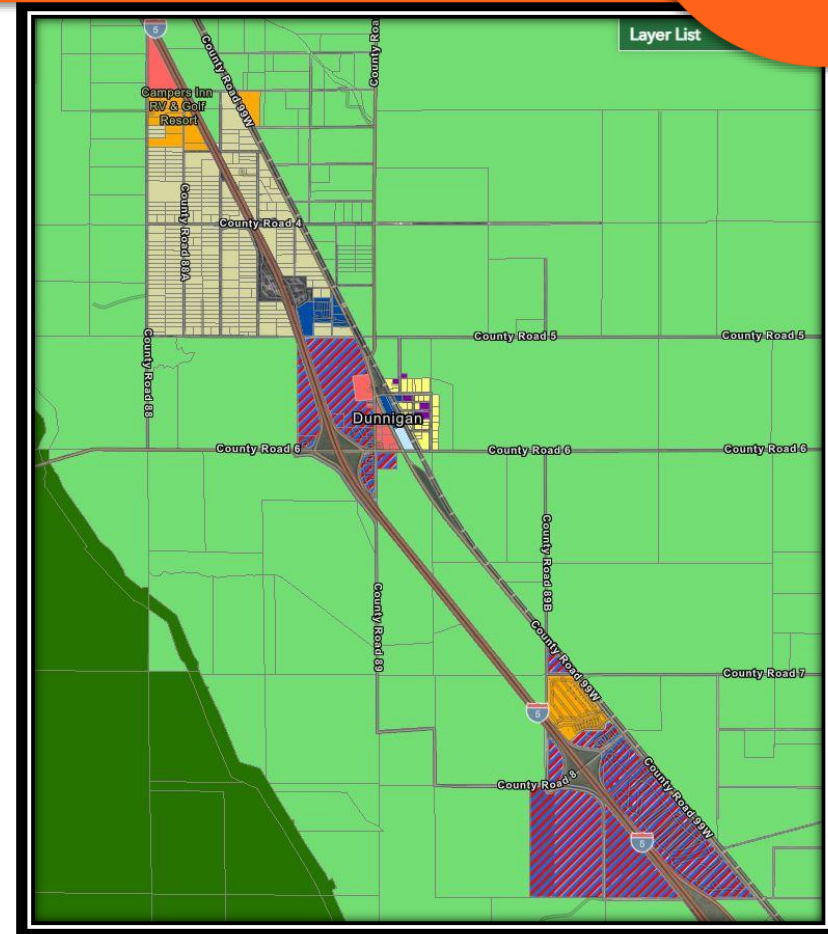
Goal: Robust Economy

Outcome: Reduce barriers related to the development of affordable housing units.



Accomplishments:

- ▶ Promoting Housing in Dunnigan
 - ▶ The Department of Community Services received a Sustainable Agricultural Lands Conservation grant to update the Dunnigan Community Plan and a Regional Early Action Planning grant for a water and sewer feasibility study for Dunnigan



Rural Communities

Goal: Robust Economy

Outcome: Expand rural community support

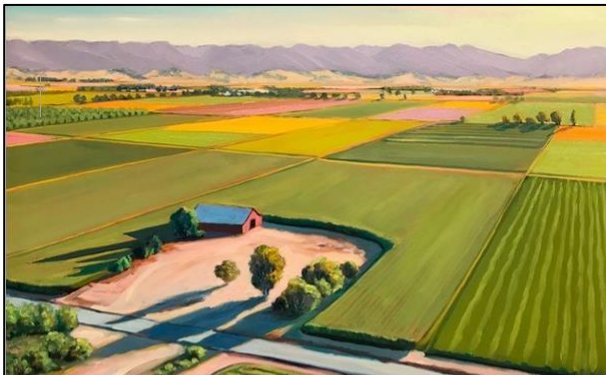


Image by Phil Gross

**RURAL INFRASTRUCTURE
INVESTMENT PLAN**
FY 2021 - 2022



Not Reviewed or Approved by the Board of Supervisors
Draft – November 22, 2021

- ▶ **Rural Infrastructure Investment Plan**
 - ▶ Locally supported infrastructure projects
 - ▶ Facilitates rapid response to available funding
 - ▶ Enhances opportunities to leverage funding

Rural Communities (cont'd)

Goal: Robust Economy

Outcome: Expand rural community support



► Strategic Plan Integration

► Goal Area

► Costs and timing

Esparto Needs Assessment			
THRIVING RESIDENTS			
Subject	Description	Cost	Status
Health Equity	Projects to be developed by Rural Health Coordinator	Funded	In progress
Health	Install playing field lights and shade structures at Tuli Mem Park	\$200,000	Shovel ready
Education	Keep Esparto Library open full time and year round	\$10,000 / yr	Concept
Community Identity	Construct a community center	\$8M	Concept
SAFE COMMUNITIES			
Subject	Description	Cost	Status
Transportation	Install multi-use path around/throughout town to link school routes and provide recreation Install sidewalks throughout the community Replace Yolo Ave and Fremont St bridges with ones that can withstand 100-year flood events	\$50,000* for feasibility study	Concept
<small>*Potential SACOG funding for active transportation study</small>			
SUSTAINABLE ENVIRONMENT			
Subject	Description	Cost	Status
Utilities	Long-term CIP needed for water and wastewater services	\$80,000	Concept
Water	Upgrade WWTP to allow use of recycled water for irrigation; results in 20% reduction in potable water use	\$6.6M	Shovel ready
Utilities	Install solar system at Tuli Mem Park	TBD	Concept
Waste	Expand hours of Esparto Transfer Station to reduce illegal dumping	\$150,000 / yr, each add'l day	Concept
FLOURISHING AGRICULTURE			
Subject	Description	Cost	Status
Housing	Adequate affordable housing needed to reduce competition between farm workers and casino employees	TBD	Concept
ROBUST ECONOMY			
Subject	Description	Cost	Status
Broadband	Expand Library's Wi-Fi to cover businesses on the length of Yolo Ave	TBD	Concept

Rural Communities (cont'd)

Goal: Robust Economy


Outcome: Expand rural community support



- ▶ Data driven community profiles
 - ▶ Integrates HHS “Safety Net” data
 - ▶ Updated annually
 - ▶ Tracks disadvantaged community status

Real Infrastructure Investment Plan Knights Landing



Knights Landing Community Profile



Knights Landing is located in the northwestern portion of Yolo County on the west bank of the Sacramento River and lies within Supermajority District 5. Knights Landing is designated as a “disadvantaged community” and an “economically distressed area” by state and federal standards.

Public water and wastewater services are provided by the Knights Landing Community Services District.

Demographic, 2010 Census	
Safety Net data, Yolo County/2016, Jan 2017	
Knights Landing	2
Total population	803
Median age (years)	36
Estimated MHI	\$38,063
Race	
White	50 %
Latino	42 %
American Indian	0.7 %
African American	0.6 %
Occupied Housing Units	343
Owner-occupied Units	66 %
Poverty	4 %
Medi-CAL	71 %
CalFresh	38 %



PR 11/23 11

Rural Communities (cont'd)

Goal: Robust Economy

Outcome: Expand rural community support





- ▶ Assessment of Rural CSD's
 - ▶ Existing conditions and future demand
 - ▶ Documented deficiencies
- ▶ Compilation of Migrant Housing Needs
 - ▶ Based on resident surveys

Rural Infrastructure Investment Plan Appendix A

Appendix A – Migrant Housing Community Needs



There are two migrant housing communities within Yolo County: The Davis/Dixon Migrant Center and the Madison Migrant Center. Both are owned and operated by the Yolo County Housing Authority, with financial assistance from the state and federal government. Several project suggestions for the migrant housing communities surfaced during the data gathering phase of this project. A short profile for each migrant housing community is provided below. Migrant housing project suggestions are compiled on the following pages.

Davis Migrant Center
31150 County Road 105, Dixon



9 Two Bedroom Units, 44 Three Bedroom Units, 11 Four Bedroom Units

Madison Migrant Center
28285 HWY 16, Madison



14 Two Bedroom Units, 61 Three Bedroom Units, 13 Four Bedroom Units

FY 21/22 31

Yolo Performs Dashboard

- ▶ Implemented in April 2021
- ▶ Uses Quarterly/Biannual/Annual Data as available
- ▶ Ties each Outcome to a metric to track progress over time

<https://yoloperforms.yolocounty.org/>



Outcome: Ensure a balanced water portfolio

Metric: Use of surface groundwater does not exceed supply (# of acre feet)



Outcome: Increase the preservation of agricultural land

Metric: # of acres permanently protected



Outcome: Increase disaster emergency preparedness and resiliency of the Yolo County community and organizations.

Metric: % of EOC staff trained to a Type 4 level.



Public Comment



Board Discussion



Break

Proposed Changes: Strategies

Goal (Outcome Topic)	New Strategies
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Safe
Communities
(Infrastructure)



Add:

- Update roads and bridges operations and maintenance plans to leverage incoming state and federal dollars for local investment by December 31, 2022

Proposed Changes: Strategies

Goal (Outcome Topic)	New Strategies
 <p data-bbox="183 578 563 753">Safe Communities (Infrastructure)</p>	<p data-bbox="794 282 912 321">Add:</p> <ul data-bbox="794 339 2318 896" style="list-style-type: none"><li data-bbox="794 339 2318 516">• Recommission county-wide Broadband Stakeholder Task Force to enhance collaboration with partner agencies by June 30, 2022.<li data-bbox="794 531 2318 708">• Collaborate with Golden State Connect Authority to develop a Yolo County Broadband Strategic Plan that identifies targeted areas for investment by June 30, 2023.<li data-bbox="794 722 2318 896">• Use the Broadband Strategic Plan to direct investment leveraging public funds and private/municipal partnerships by December 31, 2025.



2022 KEY STRATEGIES

Goals

Thriving Residents



Support social, economic and physical environments which promote good health and protect vulnerable populations so that community members and future generations have the opportunity to learn and grow to their full potential.

Safe Communities



Protect the public through cross-system collaborations that focus on prevention, utilize evidence based strategies for treatment and intervention, provide legal representation and ensure code enforcement of unsafe conditions.

Sustainable Environment



Efficiently utilize natural resources to provide recreational opportunities and ensure availability for generations to come, protect and improve water quality and quantity, lower greenhouse gas emissions, maximize the use of renewable energy.

Flourishing Agriculture



Facilitate a vibrant and resilient agricultural industry that concurrently preserves sufficient farmland to maintain local, state, and national food security in perpetuity.

Robust Economy



Promote a balanced economy that offers job opportunities and ample services for every resident as well as avenues for business growth and development.

Priority Strategies

- Increase sexually transmitted disease prevention work in local schools.
- Increase capacity for provision of Chronic Disease Self-Management classes for aging adults.
- Decrease referral recurrence of aging adults to Adult Protective Services.
- Increase the crisis response capabilities of First Responders through the provision of enhanced crisis response training.
- Become a trauma informed community through stakeholder training.
- Collaborate with Resilient yolo to develop a countywide strategy with schools and service providers to increase children and youth development and resiliency opportunities.
- Pilot universal screenings for Adverse Childhood Experiences and referral to appropriate levels of treatment.
- Modernize public health work toward population focused policy, systems, and environmental approaches to community health improvements and focus on low HDI communities and populations.
- Partner with Foster Family Agencies, local caregivers, and CBOs to identify services and supports for families to care for children and youth with intensive needs and improve recruitment and retention strategies.
- Partner with local stakeholders and communities to increase investment in upstream activities for children in vulnerable communities.

- Have 100% of the Yolo County Board of Supervisors complete the Policy Group training course.
- Hold public meetings locally in rural areas, regarding general emergency preparedness.
- Implement processes for Quality Assurance and Continuous Quality Improvement to assess program fidelity and efficacy.
- Utilize an evidence-based approach to determine the types of in-custody programming that will decrease recidivism and can be included in the new jail expansion space.
- Explore ongoing financing mechanism for road and bridge maintenance.

- Work with water purveyors to identify potential new source of water and/or expansion of existing surface water delivery system.
- Conduct a critical review of the existing Climate Action Plan and prepare a new Climate Action that identifies funding strategies for its implementation.

- Conduct outreach, to identify landowners willing to sell easements.
- Create an agricultural mitigation bank to ensure the continued protection of farmland.
- Evaluate strategies to increase voluntary participation in agricultural mitigation banks and conservation easements.
- Develop and conduct an Agricultural Industry Employer Study with the Yolo Farm Bureau.
- Complete needs assessment of the agricultural workforce based on 2017 Yolo County Agricultural Labor Report.
- Develop agricultural sector pathway program to provides funding, supports and connections to resources to assist agricultural employees and employers.

- Review LAFCO's assessment of the governance and administrative capacity of the Community Service Districts.
- Revise the Zoning Regulations of the Yolo County Code to clarify and simplify development standards and encourage higher density and accessory residential development.
- Develop strategies to market corridors to the development community.
- Expand HNSA employment center locations, functions and certifications under the America's Job Center of California credentials.

2022 Board Priorities Discussion

Considerations:

- COVID-19 Response
- Health Equity
- Climate Change (Drought Resilience and Response, Wildfire Response)
- American Rescue Plan funding & initial implementation
- Transportation (Roads and Bridges)
- Public Safety
- Libraries and Community Services
- Natural Resources (Parks, Facilities)
- Housing (Affordable, Farmworkers)
- Homelessness
- Broadband



Next Steps

- ▶ **February 8 or 22:** Board Approval of Strategic Plan Updates, 2022 Board Priorities, and 2022 Strategic Key Strategies
- ▶ **2022:** Continue quarterly data collection, tactical plan updates and Board Updates

www.yolocounty.org/2020-Strategic-Plan



Public Comment



Board Discussion



Closing

**Supervisor Angel Barajas
Chair**