

#99

COMPLETE

**Collector:** Web Link 1 (Web Link)  
**Started:** Sunday, August 08, 2021 11:33:39 AM  
**Last Modified:** Sunday, August 08, 2021 3:02:40 PM  
**Time Spent:** 03:29:00  
**IP Address:** 73.235.22.216

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Page 1: Welcome to the Yolo County American Rescue Plan Proposal Submission Form

### Q1

Contact Information Contact information is optional, but will help us in case we have questions or need additional information on your proposal.

Name	Yi Che
Organization	Little Mandarin Institute
Email Address	littlemandarin2020@gmail.com
Phone Number	(530)750-9400

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### Q2

Project Title or Category (i.e. Affordable Housing, Child Care, etc.)

After School Child Care and Enrichment Classes for Children of Essential Worker Parents

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### Q3

Please provide a brief description of the funding proposal.

During this pandemic, many frontline essential workers were left to choose between a rock and a hard place: performing their public and professional duty on-site OR staying home to take care of their young children due to the school closure (moving to distance learning or offering reduced hours in-person instruction). This is especially impacting families who can't afford hiring nannies or having any supporting relatives or friends nearby. This proposal intends to support those families in need, at a rather local and individual level. Little Mandarin Institute founded by Yi Che Ph.D. who is also the Chinese Program Director at Peregrine School. LMI has been providing high quality after school enrichment classes to Peregrine school community in the past five years. Next year, we are expanding our services to after school child care and a broader community including Davis and its surrounding areas. We believe our extra and passionate effort will really make a difference in our community, as we continue to battle with the pandemic! We will use this government fund to provide high quality after school child care and enrichment classes to families with young children age 5 to 10, whose parents are both (or one if it's a single-parent household) "Essential Workers" (defined by the CDC guidelines). We will prioritize lower-income families who hence can't afford other child care services in town. We will use this fund as a one-time, small-scale remedy for the upcoming school year of 2021-2022. For a total of \$30,000, we will cover or supplement the transportation and tuition of five or six students whose parents are Essential Workers and have to work during after-school hours. If granted, qualified families in Davis and its surrounding areas may apply directly online through our website at: [www.littlemandarin.org](http://www.littlemandarin.org) (under construction)

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**Q4**

What is the approximate cost of this funding proposal?

\$30,000

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**Q5**

**One-time**

Is this cost one-time or ongoing?

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**Q6**

**Respondent skipped this question**

If ongoing, how will the program or activity be funded once the American Rescue Plan funds run out or expire?

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**Q7**

Which jurisdiction(s) would this proposal primarily serve?

**Davis,  
West Sacramento,  
Winters,  
Woodland**

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**Q8**

Who would be responsible for implementing the funding proposal?

Other (please specify):  
Little Mandarin Institute, and Peregrine School (non-profit)

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**Q9**

Does this proposal prevent or mitigate COVID-19?

**Yes**

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**Q10**

Does this proposal address an economic harm caused or exacerbated by COVID-19?

**Yes**

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**Q11**

Does this proposal improve health or economic outcomes for communities or populations that were disproportionately impacted by the COVID-19 pandemic?

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**Q12**

If you answered "Yes" to Question 11, please describe which disproportionately impacted communities or populations this proposal would serve.

This proposal will dramatically relieve the qualified essential workers' burden of child care during after-school-but-parents-have-to-work hours. It serves both Healthcare and Non-healthcare workers, in the interim list identified by the U.S. Department of Homeland Security's Cybersecurity and Infrastructure Security Agency. Briefly speaking, it includes those who conduct a range of operations and services in industries that are essential to ensure the continuity of critical functions of our communities. It will also priorities and support families who are struggling financially hence can't meet their children's educational and child-care needs otherwise.

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**Q13**

**No**

Does this proposal provide for water, sewer or broadband infrastructure?

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**BOYS & GIRLS CLUBS**  
OF GREATER SACRAMENTO

## GREAT FUTURES START **HERE.**

*We cannot always build the future for our youth,  
but we can build the youth for our future.*

Franklin D. Roosevelt

When the bell rings at the end of each school day, thousands of children transition from the classroom into their out-of-school routines. For some, this means heading home where they are met by a parent who offers a snack, helps them with homework, and drives them to soccer practice or piano lessons. But for too many children in our communities, after school options are far less certain, stable or safe.

At Boys & Girls Clubs, we know the hours between 3:00-6:00 p.m. are the peak hours for juvenile crime and experimentation with drugs, alcohol and other risky behaviors. We also know that children are facing more challenging obstacles than ever before. Kids from low-income families are six times more likely to drop out of school, and more than 30 percent of kids across the region are overweight or obese – a number that continues to steadily increase year after year.

### **Providing Great Futures for More than a Century**

Since 1860, the Boys & Girls Clubs of America has been helping children and teens reach their full potential. Built on the vision of three Connecticut women, Mary Goodwin, Alice Goodwin and Elizabeth Hammersley, the first club was created as a positive alternative for boys left roaming the streets. From this humble beginning, a cause and a movement was born that today encompasses more than 4,000 chartered clubs providing vital services to nearly four million children and teens annually.

The core beliefs of the Clubs are that all young people need: 1) A safe place to learn and grow, 2) Ongoing relationships with caring, adult professionals, 3) Life-enhancing programs and character development experiences and 4) Hope and opportunity.

Data consistently confirms that greater engagement in Club activities leads to decreases in high school dropout and truancy, drug and alcohol use and other risky behaviors as well as increases

in good behavior and healthy lifestyle choices. Using this as a framework, the Boys & Girls Club adopted a target focus on helping youth in three critical areas:

1. Academic Success and Career Readiness
2. Good Character and Citizenship
3. Healthy Behaviors and Lifestyle Choices

The Club offers an array of activities not always available during the traditional school day. Boys & Girls Club programs give students opportunities for growth and learning they might not find elsewhere. These opportunities pay off both academically and socially. Club data clearly associates evidence-based programs with significant improvements in self-perception and positive social behaviors; significant reductions in behavioral problems and drug use; and significant increases in academic achievement scores, grades and school attendance.

Each year, Boys & Girls Club youth development programs and services impact nearly 4 million children and teens across the country. It is no surprise that millions of young people who have moved on from their Club found that the care, guidance, and encouragement they received from club professionals was the catalyst that ultimately inspired them to achieve their personal, educational, and career goals.

*“In my neighborhood the Boys Club was the center of everything. It was where I learned how to play ball, how to focus and set my mind on a goal, where I learned about consequence and where I learned how to be a man.”*

**Denzel Washington**

Very few organizations can demonstrate their impact over time through an active and committed alumni base. Club alumni include prominent business leaders, government officials, celebrities, athletes, and members of the media who continue to be ambassadors for the organization as spokespeople, board members and donors.

<b>NOTABLE ALUMNI</b>			
<b>Entertainers and Media</b>		<b>Athletes</b>	
Frankie Avalon	Queen Latifah	Muhammad Ali	Kevin Durant
Jim Collins	Jennifer Lopez	Earvin “Magic” Johnson	Michael Jordan
Brad Pitt	Smokey Robinson	George Foreman	Jackie Joyner-Kersey
Danny DeVito	Martin Sheen	A.C. Green	Sugar Ray Leonard
Kenny Rogers	Usher	Penny Hardaway	Shaquille O’Neal
Neil Diamond	Danny Glover	Evander Holyfield	Shaun White
Denzel Washington	Misty Copeland		
Kerry Washington			
<b>Government and Business</b>			
John Ashcroft - former U.S. Attorney General		Jerry Jones – Owner, Dallas Cowboys	
James Barker – former President of Clemson University		Leon Panetta – former Secretary of Defense	
Gen. Wesley Clark – former NATO Commander		Dan Rather – former CBS anchor	
Bill Clinton – former President		Ronald L. Sargent, president and CEO, Staples	

John Paul DeJoria, Co-Founder of Paul Mitchell  
Products and Patron Tequila  
Cathy Hughes – Founder/CEO Radio One

Howard Schultz – Chairman, Starbucks  
Bernard Shaw – former CNN anchor  
Jack Welch, former chairman & CEO, GE

## Boys & Girls Clubs of Greater Sacramento

The Boys & Girls Clubs of Greater Sacramento is a proud affiliate of Boys & Girls Club of America, and draws on the evidence based programming and best practices provided by the national organization. However, BGSAC is a 100% self-sufficient operation, governed by a local board of directors, supported by grants and local contributions.

Sacramento was the last capital city in the United States to open a Boys & Girls Club. Spearheaded by Fred Teichert, the Sacramento organization was incorporated in October 1993. What began as a way to support thousands of youth who had no place to go after school, to combat juvenile crime, and meet the needs of our most at risk youth, the Boys & Girls Clubs of Greater Sacramento is a Safe Haven...a Beacon of Hope for over 7,000 kids & teens. With Clubs throughout the region; from Housing Projects to Juvenile Hall, from School Sites to Clubhouses- the Boys & Girls Club meets the needs of EVERY kid who walks through our doors. With programs focused on Academic Success, Workforce Development, Leadership, and Healthy Lifestyles at Boys & Girls Clubs, we don't do just ONE thing, we do Whatever it Takes!

With its staunch commitment to serving youth from disadvantaged circumstances the Boys & Girls Club continues to find ways, through the toughest of times, to preserve its fundamental programming for youth. By focusing on its core services, strengthening its community ties and

forging new partnerships the Boys & Girls Club has, even throughout the COVID-19 pandemic, found innovative ways to further its mission into underserved communities.

**Every day, BGCSAC touches the lives of hundreds of area youth, helping to ensure that a **Great Future** is within the reach of every child**

**BGCSAC Formula For Impact**

Each Boys & Girls Club employs a well-conceived plan to ensure that its members have the best possible chance for a successful future - we call it our **Formula For Impact**. It has four critical components.

1. Create a **world class club experience** in which young people can thrive and that includes a place that is physically, emotionally and socially safe; a fun, friendly and welcoming environment; and an atmosphere that is vibrant and engaging;
2. Offer a variety of **diverse programs and activities** where young people explore their interests, test their talents and build personal and marketable skills;
3. Provide **targeted programs** for youth in the critical areas of academics and career development, character and leadership and healthy lifestyles; and
4. Provide **positive role models** who deliver consistent and **sustained guidance**.

**Inclusive and Diverse**

Club membership at each BGCSAC site is culturally diverse and reflects the neighborhoods in which we are located. Overall,

- 32% are African-American
- 31% are Latino/Hispanic
- 10% are Caucasian
- 11% are Multicultural
- 9% are Asian/Pacific Islander
- 7% are Native American
- 52% percent of Club members are male and 4% are female
- 35% are teens

**In a safe, secure and supportive environment children flourish.** At the Club, youth develop a sense of belonging, and many members say *“I feel I can be myself at the Club and just be accepted for who I am.”* When members are rewarded and recognized for their contributions to the Club they develop a sense of usefulness, pride and ownership. They learn to protect and care for their Club and through the many leadership opportunities they learn valuable lessons about civic engagement.

**Kids Who Need Us Most**

- Nearly one-quarter of BGCSAC club members live in families that make less than \$9,000 a year
- 89% of club members qualify for free and reduced school lunch
- 62% are living with one parent, grandparent, guardian or are in foster care

Each day members choose from a variety of structured and unstructured activities and targeted programs all designed to build character, encourage positive choices, promote lifelong learning and develop marketable skills. Some days that may entail a long talk with an adult mentor or a game of basketball, other days will be punctuated by a cooking or dance class, a STEM activity or even a college tour. Every day there is an hour set aside for homework and tutoring.

**A Critical Juncture: A Great Future for our Region Depends on Our Children**

**The future is brighter than ever, *providing that we take care of our children.***

Youth development IS economic development. An educated workforce that is prepared and ready to enter the job market; working parents who are assured that their children are

positively and safely occupied after school and an improved quality of life with neighborhoods free of crime and gang violence are dependent on the investment we make now in developing our young people.

Today, after 25 years of service to youth, Clubs have become enduring beacons of hope and opportunity for thousands of young people that have walked through our doors. Young people from all walks of life are now positively engaged in their futures, demonstrating that the Club experience makes a significant impact in a child's life and in a community. It's now time to roll up our sleeves and do more.

### **EXPANDING OUR REACH: A Woodland Club for the Future**

In the early '90s a group of local community leaders began envisioning a Boys & Girls Club in Sacramento. As those visions moved toward reality, a number of communities were identified as having great promise and great need. **Woodland was, and is, one of those communities.**

Earlier this year, a dedicated Woodland resident, passionate about serving Woodland youth and families, approached the Club with a request, a vision and a plan to build a long-desired space for youth and teens—a Boys & Girls Club. With our donor's commitment to guide and champion the project through completion, the Boys & Girls Club's leadership staff and board agreed to investigate the need and viability of a Woodland Branch of the Boys & Girls Club.

With over 10,000 students in Woodland, 56% of which qualify for free and reduced lunches, low income youth are struggling with their academic scores and only 39% of graduating high school seniors meet UC/CSU entrance requirements. Even the most promising and motivated young people growing up in Woodland face an uphill battle to overcome deeply rooted generational poverty. The Boys & Girls Club is excited to become a part of a conscious and concerted community-wide effort alongside educators, law enforcement, City and County leaders to support its most precious asset – it's young people.

### **The Solution - Woodland Branch of the Boys & Girls Club**

A facility for the proposed Clubhouse has been identified because of its central location, unmet need in the neighborhood, proximity to schools, and the visibility of the location.

The proposed Clubhouse will accommodate and distinguish the varied needs and interests of both elementary school age youth and teens including:

- Games Room
- Enrichment/Activity Rooms
- Café
- Technology Center
- Gymnasium

- Arts and Crafts Rooms
- Dedicated Teen Space
- Garden & Outdoor Play Area



## GREAT FUTURES Begin Today

In support of these important efforts to prepare Woodland's youth for the future, the Boys & Girls Club is working with community leaders on all of the required components of establishing a chartered Club site in Woodland including:

- A Safe Facility (site approval by Boys & Girls Clubs of America)
- Establishment of a Woodland Advisory Committee
- Sustainability of Facility Expenses (building ownership/maintenance budget TBD)
- Sustainability of Program Operations (3 years of operating income identified and committed) \*Draft budget attached
- Identification of Community Partners

Together, we can make Woodland a place for **Great Futures** for all children.

*For more information about Boys & Girls Clubs of Sacramento, please visit our website:*

<http://www.bgcsac.org>

Club Contacts: Kimberly Key, CEO [kkey@bgcsac.org](mailto:kkey@bgcsac.org) & Jon Rango, COO [jrango@bgcsac.org](mailto:jrango@bgcsac.org)

Gifts can be pledged over a five-year period and are tax-deductible, as allowed by law. Planned gifts – such as bequests, charitable gift annuities, or other long-term gifts – are also welcome.

Naming opportunities within the Clubhouse will also be available, offering donors an opportunity to leave a lasting legacy.

**BGC Woodland 3 Year Draft Budget - Program Only**

\*Estimated 125 ADA - 50 teen / 75 clubhouse\*

Personnel	Year 1	Year 2	Year 3
Area Director	\$15,600	\$15,600	\$15,600
Branch Manager (FT-HRLY)	\$58,240	\$58,240	\$58,240
Teen Director (FT-HRLY)	\$47,840	\$47,840	\$47,840
Front Desk (FT-HRLY)	\$43,680	\$43,680	\$43,680
Program Assistant (8)	\$178,176	\$178,176	\$178,176
Subtotal Personnel	\$343,536	\$343,536	\$343,536
Taxes & Benefits	\$54,453	\$54,453	\$54,453
<b>Total Personnel</b>	<b>\$397,989</b>	<b>\$397,989</b>	<b>\$397,989</b>

Program Costs			
Program Supplies	\$12,000	\$12,000	\$12,000
Youth T-Shirts	\$2,500	\$2,500	\$2,500
Visions Tracking	\$3,000	\$3,000	\$3,000
Program Start-Up	\$25,000		
<b>Total Program</b>	<b>\$42,500</b>	<b>\$17,500</b>	<b>\$17,500</b>

Administrative Costs			
Staff Uniforms	\$2,000	\$2,000	\$2,000
Site Cell Phone	\$480	\$480	\$480
IT	\$1,500	\$1,500	\$1,500
Site Fees	\$4,000	\$4,000	\$4,000
Office Supplies	\$2,000	\$2,000	\$2,000

<b>Total</b>		<b>\$11,980</b>	<b>\$11,980</b>
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Marketing	\$2,000	\$2,000	\$2,000
Admin	\$11,980	980	
Subtotal	\$452,469	\$427,469	\$427,469
<b>T</b>	<b>\$</b>	<b>\$49</b>	<b>\$491,589</b>



#98

COMPLETE

**Collector:** Web Link 1 (Web Link)  
**Started:** Thursday, August 05, 2021 10:28:44 AM  
**Last Modified:** Thursday, August 05, 2021 10:31:15 AM  
**Time Spent:** 00:02:30  
**IP Address:** 206.15.245.254

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### Q1

Contact Information Contact information is optional, but will help us in case we have questions or need additional information on your proposal.

Name	<b>Rebecca Spiva</b>
Organization	<b>Esparto Unified School District</b>
Email Address	<b>bspiva@eusdk12.org</b>
Phone Number	<b>5307873446</b>

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### Q2

Project Title or Category (i.e. Affordable Housing, Child Care, etc.)

Child Care. Match for Esparto Unified School District Inclusive Early Education and Expansion Program.

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### Q3

Please provide a brief description of the funding proposal.

Match of \$300,000 is needed for a new inclusive classroom that will have space for open instruction for 24 preschool students. The classroom space will share space with a nurse's aide and occupational therapist and will be outfitted to enable OT exercises and therapies to serve the specific disability identified by the district. Building will be placed on the elementary school campus. Esparto elementary is a public elementary school where at least 80% of the enrolled students are eligible for the Free and Reduced Priced Meal program. This building will help promote a healthy childhood environment for the Esparto/Madison/Capay Valley rural area preschool students. The proximity of this building will support local health and safety workforce and enhanced behavioral health and mental health services that can be provided by the school district and RISE. It will also address disparities in childhood health and welfare and impacts of COVID-19 on education. Project is DSA approved and a preschool grant of \$500,000 has been received. Projected cost of project is \$1,100,000.

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### Q4

What is the approximate cost of this funding proposal?

\$300,000

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**Q5**

**One-time**

Is this cost one-time or ongoing?

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**Q6**

**Respondent skipped this question**

If ongoing, how will the program or activity be funded once the American Rescue Plan funds run out or expire?

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**Q7**

**Rural Communities**

Which jurisdiction(s) would this proposal primarily serve?

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**Q8**

**Other Governmental Agency**

Who would be responsible for implementing the funding proposal?

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**Q9**

**Yes**

Does this proposal prevent or mitigate COVID-19?

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**Q10**

**Yes**

Does this proposal address an economic harm caused or exacerbated by COVID-19?

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**Q11**

**Yes**

Does this proposal improve health or economic outcomes for communities or populations that were disproportionately impacted by the COVID-19 pandemic?

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**Q12**

If you answered "Yes" to Question 11, please describe which disproportionately impacted communities or populations this proposal would serve.

Esparto, Madison, Capay Valley are disproportionately impacted populations.

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**Q13**

**No**

Does this proposal provide for water, sewer or broadband infrastructure?

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# #24

**COMPLETE**

**Collector:** Web Link 1 (Web Link)  
**Started:** Wednesday, June 30, 2021 7:48:04 AM  
**Last Modified:** Wednesday, June 30, 2021 8:17:53 AM  
**Time Spent:** 00:29:49  
**IP Address:** 12.151.40.130

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Page 1: Welcome to the Yolo County American Rescue Plan Proposal Submission Form

## Q1

Contact Information Contact information is optional, but will help us in case we have questions or need additional information on your proposal.

Name	<b>Ken Hiatt</b>
Organization	<b>City of Woodland</b>
Email Address	<b>ken.hiatt@cityofwoodland.org</b>
Phone Number	<b>530.661.5802</b>

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## Q2

Project Title or Category (i.e. Affordable Housing, Child Care, etc.)

Child care and workforce training

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## Q3

Please provide a brief description of the funding proposal.

This funding proposal requests County consideration to participate with the City in a public-private partnership to establish a center for the most vulnerable youth in Woodland where they can access educational and recreational programs at little to no-cost. Ages served will range for 6-18 years of age. A local private donor has committed to purchase and renovate a facility in close proximity to several schools and neighborhoods where many of the youth live the project would be seeking to serve. The City is actively engaged with other local entities that have expressed interest in collaborating on this project including YCOE and Empower Yolo as well as Boys and Girls Club of Sacramento and YMCA.

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## Q4

What is the approximate cost of this funding proposal?

\$600,000

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**Q5**

Is this cost one-time or ongoing?

Both (please explain):

The proposal requests County consideration to match the City's commitment of \$200,000/yr for 3-years to help cover costs of operating the Youth Center. Private funding has been secured for all capital costs to acquire and renovate an existing building for the project.

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**Q6**

If ongoing, how will the program or activity be funded once the American Rescue Plan funds run out or expire?

After the 3 year establishment period, the private non-profit organization that operates the Youth Center will fund raise for the annual operating expenses and the City plans to allocate a portion of its Measure J funding toward programming for youth.

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**Q7**

**Woodland**

Which jurisdiction(s) would this proposal primarily serve?

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**Q8**

**Non-Profit/Community-Based Organization**

Who would be responsible for implementing the funding proposal?

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**Q9**

**Yes**

Does this proposal prevent or mitigate COVID-19?

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**Q10**

**Yes**

Does this proposal address an economic harm caused or exacerbated by COVID-19?

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**Q11**

**Yes**

Does this proposal improve health or economic outcomes for communities or populations that were disproportionately impacted by the COVID-19 pandemic?

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**Q12**

If you answered "Yes" to Question 11, please describe which disproportionately impacted communities or populations this proposal would serve.

The project would directly serve youth ages 6 to 18 years of age from low income households that were most vulnerable prior to COVID-19 and have been severely impacted by the pandemic.

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**Q13**

**No**

Does this proposal provide for water, sewer or broadband infrastructure?

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# Yolo County

## OFFICE OF EDUCATION

**1. Proposer (Department or District Name):** Yolo County Office of Education

**2. Date of Submission:** 06/09/2021; Revised 9/24/2021; Revised 10/07/2021; Revised 11/3/2021, Revised 1/21/2022, Revised 1/28/2022

**3. Project/Proposal Title:** Sustaining Child Care and Early Learning in Yolo County (formerly titled the “Yolo County Child Care Connections Network”)

**4. What is your Funding Proposal? (Please describe)**

Data and Background on the State of Child Care in Yolo County: The 2020 Yolo County Local Child Care Planning Council Needs Assessment stated an immediate need for the following in Yolo County:

- Strengthening the childcare workforce;
- Continued trainings and technical support to childcare providers, including license exempt family, friend, and neighbor;
- Establishing a unified early learning infrastructure; and
- Increased awareness and increased funding for quality subsidized childcare.

Childcare is offered in a variety of ways in the county, with the most common being licensed childcare centers (59%), license exempt providers (21%), and licensed family childcare providers and care provided (20%). License exempt providers may include those caring for children that may be a friend, family, or neighbor (FFN). It is difficult to state how many license-exempt childcare providers there are in Yolo County, although estimates put the number at 1,800.

In Yolo County this year, there are 24,126 children with parents in the workforce and 9,122 licensed childcare slots available – which leaves Yolo County with a deficit of 15,004 unserved children needing childcare or about 64% of children. These children are likely with family, friend, and neighbor (FFN) providers, but it is hard to have a complete accounting of their care.

The highest need is for infant and toddler care with a gap of 3,834 licensed childcare slots specific to care for children 0-2 in Yolo County. Currently, the county offers the most childcare slots for 5-12-year-olds (3,661 slots) and 3-4-year-olds (4,272 slots). The county has the least childcare slots available specifically for 0–2-year-olds (1,189 slots).

There is also a growing need to serve an increasingly diverse child and youth population. The race and ethnicity demographics for children in Yolo County are as follows: Hispanic or Latino (46%), White, Not Hispanic (36%), Multiracial/Ethnic (10%), Asian (6%), African American (1%), Other (1%), Pacific Islander (<1%) and American Indian or Alaskan Native (<1%).

This ARP proposal will assist Yolo County in sustaining childcare and early learning by 1) increasing the number of infant and toddler childcare slots and 2) building a new childcare connections network focused on Woodland and rural Yolo County. The full American Rescue Plan proposal amounts to a request for **\$515,000**. This proposal is also aligned with the purpose of the First 5 Yolo Infrastructure Building grant, which has been submitted to Yolo County.

**The proposal is divided into two sections of requested funding:**

1. **Sitework for Portable Classroom** *(Funding requested: ARP and Yolo County Office of Education partnership, each entity to share cost \$400,000 of total \$800,000)*  
ARP funds would be used for the installation of a vacant portable classroom donated to YCOE and will be used to provide an infant and toddler center in Woodland, resulting in 16 additional slots. This site would allow teen parents attending Caesar Chavez Community school to have their infant or toddler receive childcare services at the school site which will also be available for community participation. YCOE will match the ARP share cost with Head Start funds and ESSER funds received in its annual funds received.

The costs include retrofitting the portable classroom, site work, required local permits, Division of State Architects permits, inspectors, testing, furnishings and playground/seating equipment. The work outlined here would be contracted out to vendors selected by YCOE.

2. **Build a Yolo Child Care Connections Network:** *(Funding requested: ARP and City of Woodland partnership, each entity to share cost \$115,000 of total \$230,000)*  
This ARP proposal seeks to develop the Yolo Child Care Connections Network to 1) support existing licensed childcare centers, licensed Family Child Care (FCC) providers and family, friend, and neighbor (FFN) providers in Woodland and rural Yolo County; and 2) grow and expand the network of childcare providers to increase available childcare slots for infants and toddlers and school-age childcare.

The Child Care Connections Network fund allocation seeks to partner with Yolo County and the City of Woodland for each agency to give \$115,000, and YCOE would contract services to hire a childcare coordinator to build the necessary infrastructure to build and support the Yolo Child Care Connections Network in Woodland and rural Yolo County, where there is currently limited engagement and supports. Woodland has the highest degree of unmet need related to childcare, followed by rural Yolo County with the second-highest need.

Specifically, the childcare coordinator would primarily focus on providing support for:

- a. Expanding the number of infant and toddler childcare slots in the county,
- b. Improve facility needs for current childcare providers,
- c. Provide on-going training and professional development, and
- d. Provide supportive technical assistance for current childcare providers.

Why is building this Network important? By developing a Yolo Child Care Connections Network with other providers who undertake similar work, this encourages providers to view their role as a professional and their work as essential to the families of Yolo County. Early childhood providers have personal characteristics, knowledge, and skills necessary to provide programs that facilitate children's learning. They establish an environment that affords children the opportunity to learn and develop, feel safe, and learn skills that they will need for future real life and academic successes.

Early Childhood Development: This ARP proposal will ensure establishing the best opportunities for development, ensure that caregivers and teachers are trained in early childhood development, establishing meaningful family involvement opportunities, implementing materials and instructional styles that are age and culturally appropriate that will establish effective learning opportunities for the future success of the child.

Through the Child Care Network Coordinator, a continuation of the QCC IMPACT coaching and early childhood services will be realized, and professional growth and educational opportunities will occur for the providers and their staff. Free resources and materials that support the children's development and one-on-one mentoring and program planning will ensure high quality services are established for those in this Yolo County Child Care Connections Network. The quality of services will be greatly improved for providers. Opportunities to expand or increase operations will also occur with additional funding through CDE.

In addition to licensed Family Child Care (FCC) provider supports, the Network will include introducing FNNs to the benefits of becoming a licensed provider: providing training on early childhood development; infant and toddler care; and creating a healthy, safe, and quality home environment. Providers with varying ages of children will also receive guidance on types of equipment to have in the home, assistance with set up of areas for appropriate ages, keeping everyone safe and secure.

Supporting Child Care in Woodland: In Woodland, approximately 73% of the subsidized childcare need is unmet. In Woodland, there's a concern that the infrastructure of support among childcare providers needs to be developed. With this funding, the goal would be to ensure a self-sustaining childcare network operation in Woodland after the ARP funds expire.

Supporting Child Care in Yolo County: In rural Yolo, the Child Care Network Coordinator will seek to establish capacity and support to expand services to 3-4 additional providers in Knights Landing. This would increase support to rural families and specifically the two family, friend, and neighbor (FFN) providers currently operating in Knights Landing. The idea is to build and encourage additional FFNs to become licensed Family Child Care (FCC) providers.

## **5. Please provide a Brief Description of the nexus to COVID-19 or its economic impacts?**

Due to the many changes that occurred this past year for providers in the Woodland and rural Yolo County, there are critical challenges that licensed Family Child Care (FCC) providers and family, friend, and neighbor (FFN) providers have expressed.

This information was attained through a childcare provider survey that was voluntarily completed by providers. The survey was taken by 129 providers and the majority were between the ages of 35–54. Over half were FCC providers and 95% identified as female.

- Of most significance is that over 90% reported a loss of revenue due to families being unable to afford resending their children to care or feeling uncomfortable doing so.
- Over 1,000 childcare slots in Yolo County have been lost during the pandemic due to providers closing their childcare businesses this year.

The pandemic has had a significant impact on care for infants and toddlers and after-school care for school age children. Additionally, many reported work schedules had been affected and there is a continued desire for more personal protective equipment such masks and cleaning supplies.

Another area of concern captured from the survey are the needs facing family, friend, and neighbor (FFN) providers. Most of these providers care for our families (62%), then our friend's children (21%), and finally our neighbor's children (10%). The top challenges facing FFN providers are addressing challenging behaviors, not enough space, understanding child development, challenging work hours, and serving dual language learners. These challenges are also articulated in the California Preschool Development Grant Birth through Five Program Needs Assessment (conducted in 2020).

Training providers on how to approach empathetically and compassionately challenging behaviors and reaching out to families to resolve issues is critically important in the child's development and familial

bonding. For optimal growth, children need a large physical environment in which to exercise and strengthen their gross motor abilities. Understanding child development is a precursor to brain development as the early years are of rapid growth and development. The early experiences are the foundation for future health, growth, and wellbeing. Challenging work hours for providers increase the risk of injuries, accidents, and stress. Dual language proficiency increases a child's cognitive ability and facilitates a smooth transition from home to school.

**6. Project Category:** Pre-Existing Gap (Existed prior to Pandemic but exacerbated by it)

**7. How does this project/proposal support the Board of Supervisors' 2020-2025 Strategic Plan Strategies and Outcomes?**

This ARP proposal directly aligns with the following areas of the 2020-2025 Strategic Plan and Outcomes:

- Directly supports two of the main goals of the strategic plan: “Thriving Residents” and “Robust Economy”.
- Under Robust Economy, the plan addresses outcome #3 in “facilitating successful employment” and outcome #5: “providing rural community support”.
- Under Thriving Residents, the plan addresses outcome #3: “Children by reducing economic and educational disparities while building resiliency for vulnerable children, youth and their families.”
- Aligns with language in the strategic plan on the quality of life for children, especially those in poverty.

Alignment with County Strategic Plan: One of the most significant barriers to thriving families and a robust economy is childcare. If we provide quality, safe, and reliable childcare, parents can work. This ARP proposal provides the foundation for a stable workforce in Yolo County. During the early months of the pandemic, the county witnessed the challenges of essential workers trying to maintain their employment while caring for children at home. According to the Employment Development Department, currently, there are 6,000 unemployed people in Yolo County. This single challenge of access to childcare undermined many families’ ability to continue to work.

As well, 17% percent of children in Yolo County are living at or below the federal poverty level and 57% are living at or below 85% state median income. According to the National Education Association, providing a high-quality early education before a child’s fifth birthday diminishes the likelihood of repeating a grade, less likely to be identified for special education, increased academic preparedness in later grades, increased graduation rates, and higher earnings in the workforce.

The average cost for licensed infant and preschool age childcare cost is too expensive for the targeted audience. A full-time licensed center is \$36,712 and a full-time licensed family home is \$25,116.

This ARP proposal seeks to provide a strong childcare infrastructure in Woodland and rural Yolo County, where it is currently limited engagement and supports. This proposal will allow for growth and expansion of much-needed childcare slots for infants and toddlers. This funding will also allow the implementation of a CTE Early Childhood Education pathway designed to teach students from the neighboring school, Cesar Chavez, the aspects of teaching and working with young children. Students will explore career pathways and develop the characteristics of successful teachers and childcare providers. Additionally, professional development for providers caring for vulnerable children can improve their quality of life. With this funding, we will see an expansion of childcare slots and improvement of the quality of care.

**8. Project Type:** Both (One-Time and On-Going)

**9. Project Scope:** Community Impact

**10. Estimated Cost (\$): \$515,000**

- Vacant Portable Classroom Renovation and Set-up – YCOE (partnership share - \$400,000)
- Yolo County Childcare Connections Network Coordinator – City of Woodland, (partnership share -\$115,000)

**11. When can the project be started?** 3-6 Months

**12. When would this project/proposal be completed after starting?** More than 2 Years

**13. What will any on-going obligations be after the American Rescue Plan (ARP) Funds conclude and how would these be addressed?**

There will be no on-going obligations from the county after the ARP funds conclude. The on-going maintenance, operations and programming obligations for the portable classroom would be provided by YCOE.

Additionally, YCOE will seek available funding through the California Department of Education to continue supports for the newly established childcare network.

**14. Describe what long-term or on-going benefits the project/proposal will provide?**

The long-term, on-going benefits of this proposal will enhance the capacity and quality of childcare in Yolo County.

This ARP proposal is adding 16 permanent childcare slots in the county. While not seen as a large number, these will be on-going childcare slots in perpetuity for the county.

**15. Are there options to partner with other agencies or organizations on this proposal?**

This proposal relies on the collaboration with additional community resources and agencies to participate in the childcare support and program operations. First 5 Yolo, Children’s Home Society, the Yolo County Local Childcare Planning Council (LPC), Yolo Crisis Nursery and Yolo County Health and Human Services are among those that will be essential in providing data to support the Network.

**16. Are there other funding sources available (other than ARP funding) to address this need? If so, please describe.**

Through this planning for ARP, a collaborative of the City of Woodland and First 5 Yolo have strengthened the focus and awareness of the childcare needs in Yolo and we expect ongoing relationships built. YCOE is the recipient of childcare grants specifically for support of family childcare providers and will be integrated into the Yolo Childcare Connections Network.

The Early Head Start Child Care Partnership grant will be examined as well as the Family Child Care Home Education Network (FCCHEN) funding through the California Department of Education (CDE).

YCOE will explore grant opportunities with CDE for the FCCHEN, which combines the standards of a quality childcare center with the personal touch and familiarity of a home environment support. Children in licensed Family Child Care (FCC) providers are cared for in a safe and healthy atmosphere, and they engage in age-appropriate activities and nurturing interactions with professionals. The CDE may be able to provide financial support to FCCHEN families that qualify for these high-quality programs. This allows low-income families to offer the greatest care for their children while they work, go to school, or attend trainings. Providers collaborate with parents to develop a strong relationship that benefit the child.

Opportunities to expand or increase operations will also occur with additional funding through CDE.



November 29, 2021

Dear Members of the Yolo County American Rescue Plan Committee:

Thank you for the opportunity to present this proposal for the allocation of \$1,100,000 of American Rescue Plan (ARP) funds towards expanding crisis resources for our county's most underserved families. A **one-time investment** of ARP funds targeted toward building a larger, enhanced Crisis Nursery would meet a **clearly-demonstrated need** in our county, a need that grew substantially at the height of the COVID-19 pandemic.

The pandemic significantly increased the need and the **urgency** to complete this building project. Indeed, **the Crisis Nursery served more children and families over the past fiscal year than at any time in our history**. In FY'21 we provided services for **67% more families** and **47% more children** than in FY'20. The fact is, the need for services is beginning to outpace our capacity to provide them. Even prior to the pandemic, our community was facing several stark realities:

- **Children ages birth to 5 make up over 47% of all substantiated cases of child abuse/neglect in our county.** These are the most critical years in a child's development.
- Over the past six years, **our county's rate of substantiated cases of child maltreatment have exceeded the State percentages in this age group in each year.**<sup>1</sup> These cases of abuse and neglect have devastating consequences in the present *and* in the future.
- **Yolo County has the highest poverty rate in California.** 20.9% of our county's families live in poverty and 15.3% of our children live in poverty.<sup>2</sup>

**Our clients have been disproportionately affected by the pandemic.**

**Now is the time** to address these critical issues that impact not only far too many children, but also the health and wellbeing of our community as a whole. This one-time investment of ARP funds would bring to fruition a project that already has strong community support and **addresses the needs of those most impacted by the pandemic at the moment when it is needed the most.**

A modest upstream investment of ARP funds in the Nursery's services will provide not only immediate protection for young children vulnerable to abuse, **but also prevent costly downstream consequences of unaddressed childhood trauma.** A broad and extensive body of research notes strong correlations between Adverse Childhood Experiences (ACEs) and harmful and persistent individual and societal issues, such as acute physical and mental health diagnoses, homelessness, unemployment, and involvement with the criminal justice system.

<sup>1</sup> Retrieved Aug 25, 2021, UC Berkeley California Child Welfare Indicators Project website. URL: <https://ccwip.berkeley.edu>

<sup>2</sup> <https://www.ppic.org/publication/poverty-in-california/>; <https://www.ppic.org/interactive/california-poverty-by-county-and-legislative-district/>

**The COVID-19 pandemic has laid bare some of the stark inequities that exist in our country and our communities.** The Crisis Nursery is the place where under-resourced families come when they have nowhere else to turn. Building a new Crisis Nursery serves the people most likely to experience crisis and the short and long-term economic, health, and socio-emotional impacts of the pandemic:

- **Over 60%** of the people we reached last year identify as members of the **historically underserved BIPOC (Black, Indigenous, and/or People of Color) community.**
- **65%** of the children we serve come from families experiencing **homelessness** and housing insecurity and **62%** live with families at risk of or experiencing **domestic violence.**
- **99%** percent of the families we serve are Medi-Cal eligible, a top indicator of poverty.

**Building a new Crisis Nursery will be a transformational project.** The new Nursery's overnight respite care program will **meet a need for critical resources and transitional housing that would otherwise be unmet in our county.** With a new, larger, modern building, the Yolo Crisis Nursery will be positioned to implement trauma and toxic stress interventions on an increased level that responds to annual rises in community need. When completed, the new Nursery will offer **triple the number of beds for emergency respite space** and thousands of additional square feet of designated space for an expanded continuum of programs and wraparound supports.

**This is an unprecedented opportunity for Yolo County** to make a one-time investment that will dramatically change the outlook for children today and build a more healthy and resilient community for tomorrow. The Board and staff leadership at Yolo Crisis Nursery implore you to seize this moment. We believe **there is no better investment in the long-term vitality of the families of Yolo County than in preventing and treating childhood trauma.** Thank you for your careful consideration of this request.

Sincerely,



Heather Sleuter, Executive Director



Jane Eadie, Chair, Brighter Tomorrows Campaign



# Yolo County - American Rescue Plan - Funding Request

This form is to be used by the Board of Supervisors and Department Heads (or their designee) to submit projects or proposals to be considered for funding utilizing the American Rescue Plan Stimulus funding. These submissions will be evaluated against the guidelines approved by the Board previously, federal rules related to this grant funding, and then be brought back for consideration before the Board of Supervisors.

Hi Richard, when you submit this form, the owner will be able to see your name and email address.

\* Required

## 1. Proposer

Yolo County Supervisor, Jim Provenza, District 4

## 2. Initial Date of Submission

Friday, April 30, 2021; Revised November 29, 2021

## 3. Project/Proposal Title

**Building a New Crisis Nursery to Transform Capacity to Meet County Needs**

## 4. What is your Funding Proposal?

Yolo Crisis Nursery (YCN) respectfully requests a one-time investment of \$1,100,000 in American Rescue Plan stimulus funding to address a critical and growing need for crisis intervention services for underserved families in Yolo County. **ARP funding will directly address a gap in our community safety net that grew substantially during the COVID-19 pandemic by allowing us to complete the construction of a larger, enhanced home for the Crisis Nursery.** This new home will **triple our capacity to provide emergency transitional housing for children in acute crises** through our trauma-informed overnight respite care program. The new, enhanced facility will also substantially **expand our ability to provide upstream interventions that both immediately protect young children susceptible to abuse, and also prevent costly downstream consequences of unaddressed childhood trauma.** Yolo Crisis Nursery's proposal directly addresses priorities outlined in the Treasury's Interim Final Rule to implement American Rescue Plan Funds.<sup>1</sup>

**There is no organization in Yolo County that provides a 24/7 safety net for families in crisis, as well as a continuum of ongoing resources that prevent recurring trauma and the profound downstream impacts of Adverse Childhood Experiences (ACEs).** Thus, our Board and staff leadership recognized that it

had to begin a campaign to engage our community in supporting the building of a new, spacious, modern facility for Yolo Crisis Nursery.

One year ago, after completing a needs assessment survey and fundraising feasibility study in 2018-19, the Nursery began searching for a building site and was presented with an ideal location. Working in partnership with John Ott, a prominent local developer, and with the support of the City of Davis, the Nursery will receive a gift of a one-acre parcel of land adjacent to Mr. Ott's proposed development (Plaza 2555) in South Davis. This will be the site for our new ~ 9,000 square-foot home. In November 2020, the Davis City Council voted to approve a one-time exception to the Affordable Housing Ordinance, allowing for this land dedication to the Nursery in lieu of Plaza 2555's Affordable Housing requirements. Pending the City Council's approval of the overall Plaza 2555 and Nursery construction plans, this land dedication will save approximately \$1 million in total project costs, and is already providing great momentum for our project fundraising efforts.

The toll of the pandemic will be reverberating for years—particularly in the lives of young children. **An ARP investment in the Nursery's future home will enhance the entire county's infrastructure to help break the cycle of abuse and neglect in our most underserved communities.**

**YCN delivers a highly-regarded model of care and prevention, with a proven track record addressing the immediate and long-term impacts of childhood adversity.** Over the past year we provided **2,682 Safe Stays** (emergency respite care) for young children. At the same time, **our wraparound services prevented 99% of the families we serve from entering the child welfare system, avoiding traumatic separations and other costly and less effective interventions.** During the past year, the Nursery has also provided childcare for **essential workers and front-line workers** who had no alternative child care available.

Yolo Crisis Nursery's program model, collective staff and leadership experience, and deep and extensive collaborations in the community make it ideally suited to address key priorities outlined in the Department of the Treasury's Interim Final Rule to implement American Rescue Plan Funds. The Nursery and its planned expansion directly address the impact of COVID-19 on low-income populations<sup>1</sup> by "Promoting healthy childhood environments, including: child care, home visiting programs for families with young children, and enhanced services for child, welfare-involved families and foster youth.

#### Funding Need:

5. Please provide a Brief Description of the nexus to COVID-19 or its economic impacts?

The families we serve are often coping with more than one crisis that increases the likelihood of abuse or neglect—situations that can change the outlook for young children for the rest of their lives. In some cases, our services can truly make the difference between life and death for a child.

**The pandemic significantly increased the need and the urgency to complete the construction of a new Crisis Nursery.** Indeed, the Crisis Nursery served more children and families over the past fiscal year than at

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<sup>1</sup> Coronavirus State and Local Fiscal Recovery Funds Frequently Asked Questions, Section 2:11

any time in our history. **In FY'21 we provided services for 67% more families and 47% more children than in FY'20.** The fact is, **the need for services is beginning to outpace our capacity to provide them.** Even prior to the pandemic, our community was facing several stark realities:

- Children ages birth to 5 make up over 47% of all substantiated cases of child abuse/neglect in our county. These are the most critical years in a child's development.
- Over the past six years, our county's rate of substantiated cases of child maltreatment have exceeded the State percentages in this age group in each year. These cases of abuse and neglect have devastating consequences in the present and in the future.
- Yolo County has the highest poverty rate in California. 20.9% of our county's families live in poverty and 15.3% of our children live in poverty.

The COVID-19 pandemic also laid bare in several ways the stark inequities that exist in our country and our communities. The Crisis Nursery is the place where under-resourced families come when they have nowhere else to turn. **We address inequity by serving the people most likely to experience crisis and the short and long-term economic, health, and socio-emotional impacts of the pandemic:**

- Over 60% of the people we reached last year identify as members of the **historically underserved BIPOC (Black, Indigenous, and/or People of Color) community.**
- 65% of the children we serve come from families experiencing **homelessness** and housing insecurity and 62% live with families at risk of or experiencing **domestic violence.**
- 99% percent of the families we serve are Medi-Cal eligible, a top indicator of poverty.

#### 6. Project Category:

Pre-Existing Gap (Existed prior to Pandemic but exacerbated by it)

#### 7. How does this project/proposal support the Board of Supervisors' 2020-2025 Strategic Plan Strategies and Outcomes?

One of the 2021 Priorities of the Yolo County 2020-2025 Strategic Plan is the Thriving Residents Goal which supports the social, economic and physical environments which promote good health and protect vulnerable populations so that community members and future generations have the opportunity to learn and grow to their full potential.

Specifically, under the section designated for "Children" the County lists the following priorities:

- Increase the availability of evidence-based home visiting programs to build resiliency for children, youth, and families by June 30, 2021.

RESPONSE: Currently, our Mobile Client Navigator (MCN) works in collaboration with several local agencies, including RISE, to reach families where they are during an emergency. The MCN might be called to a local shelter, a hospital or even a grocery store parking lot where someone identifies a family in need. These in-community connections break down barriers to accessing the support of the Nursery and other critical resources.

- Become a trauma informed community through the provision of stakeholder training by June 30, 2022.

RESPONSE: Every staff member of the Yolo Crisis Nursery receives mandatory trauma informed care training prior to employment, as well as ongoing educational training as outlined by state licensing department.

- Pilot universal screenings for Adverse Childhood Experiences (ACEs) and referral to appropriate levels of treatment by June 30, 2022.

RESPONSE: The Nursery provides developmental screenings to every child and parent in our care including “Help Me Grow” developmental Screening. The Nursery plans to incorporate ACES Screening into our programming beginning January 2022. When screenings identify a concern or need, the Nursery refers that child to partner agencies for ongoing therapy, specialized treatment plans and parent training to address the concern.

- Partner with local stakeholders and communities to increase investment in upstream activities for children in vulnerable communities by June 30, 2023.

RESPONSE: The Nursery partners with agencies including the Yolo County Children’s Alliance, Empower Yolo, and Stanford Youth Solutions, and works with local hospitals such as Sutter and Dignity Health. The Dignity Health Partnership includes referrals to the Nursery from the NICU, birthing centers, and also provides family engagement programming, Cal Fresh and parent education classes.

- Partner with Foster Family Agencies, local caregivers, and community-based organizations to identify services and supports for families to care for children and youth with intensive needs and improve recruitment and retention strategies by June 30, 2023.

RESPONSE: In partnership with the County, the Yolo Crisis Nursery has been providing Foster Care Prevention and Retention Services since 2012. By providing childcare and services to foster children in our infant and preschool classes, our services enable foster parents to work and attend to other daily obligations.

## 8. Project Type:

This is a One-Time request to provide financial support to the Yolo Crisis Nursery to build a new home, which among other benefits, will **triple the current number of beds for providing emergency overnight respite care for children and triple our designated space for providing wraparound services.** The long-term impact of a new home will triple our ability to serve Yolo County.

## 9. Project Scope: County-wide Impact

Geographically, **Yolo Crisis Nursery reaches every corner of Yolo County, including unincorporated rural communities.** We provide prevention and family-preservation support, and essential resources via care packages, **to under-resourced families of all backgrounds, including our County’s migrant workers.**

**Our services make a lasting impact in Yolo County, breaking generational cycles of abuse and violence that impact the health and wellbeing of children, families and the community at large.** The trauma-informed services we offer young children at this important stage of their brain development **substantially improve the outlook for their health and wellbeing over the long term.**

10. Estimated Cost: \$1,100,000

ARP funding will be used to support one-time costs associated with completing the construction of the new Crisis Nursery and one-time, start-up costs.

**Request Amount and Total Project Costs**

	<b>Yolo ARP request</b>	<b>Total Project</b>
Land (donated)	0	\$1,000,000
General Construction, Architectural Design, Site Fees, Permitting, and Engineering	\$900,000	\$4,100,000
Capacity Building (programs, staff recruitment/retention/training, future funding capacity)	\$100,000	\$ 200,000
Equipment, Moving and Start up, Contingency	\$100,000	\$1,200,000
<b>TOTAL REQUEST/ TOTAL PROJECT</b>	<b>\$1,100,000</b>	<b>\$6,500,000</b>

11. When can the project be started?

This funding can begin to be applied immediately, with ongoing expenditures for outlined expenses continuing over the next two years.

12. When would this project/proposal be completed after starting?

This project will be completed in 2 to 2.5 years.

13. What will any on-going obligations be after the American Rescue Plan (ARP) Funds conclude and how would these be addressed?

This request covers one-time costs related to construction of a new Nursery, fulfilling the critical need for a new, larger and enhanced Crisis Nursery in Yolo County.

14. Describe what long-term or on-going benefits the project/proposal will provide?

**There is no greater investment in the future than in the wellbeing of our children.** The new Crisis Nursery answers a call to action on behalf of our county’s most vulnerable children. **While substantially larger, our**

**new, innovative ~9,000 square foot building will retain the** comforting home-like feel that is so critical for the children and families we serve. The planned features include:

- Triple the current number of beds for housing children overnight
- Private offices for parent counseling and other wraparound services
- Designated rooms for preschool classes, training sessions, and meetings
- Space for medical assessments, targeted therapy, parenting training and expanded services
- Outside playground space for young children, with designated separate age-appropriate areas
- All the furnishings and comforts of a warm, welcoming home
- Improved facilities, amenities, and equipment to help serve our mission, ranging from an efficient, modern kitchen to critical security systems
- Administrative spaces, storage, and entry areas to provide more effective and efficient services
- The sustainability benefit of owning our home versus continuing to rent
- Many benefits for clients, including access to public transportation, proximity to a nearby grocery store and pharmacy, and a community park within walking distance. The site is in a quiet residential neighborhood and offers privacy to ensure the confidentiality of the home's location.

**An upstream investment of ARP funds in the Nursery's services provides not only immediate protection for young children vulnerable to abuse, but also prevents costly downstream consequences of unaddressed childhood trauma.** A broad and extensive body of research notes strong correlations between Adverse Childhood Experiences (ACEs) and harmful and persistent individual and societal issues, such as acute physical and mental health diagnoses, homelessness, unemployment, and involvement with the criminal justice system.

15. Are there options to partner with other agencies or organizations on this proposal?

Due to the pandemic-induced increased urgency to complete this project, Yolo Crisis Nursery has also submitted proposals for ARP allocations to the cities of Woodland and Davis. Proposals to these cities are for funds to support building construction, staff recruitment, training and expanded programs and services. Those funds would not duplicate those requested in this proposal. A combined investment of ARP funds from these cities as well as the county would ensure that this this essential community resource is built **at the moment when it is needed most.**

Moreover, collaboration is a core strategy of our work on behalf of children and families. Yolo Crisis Nursery maintains strong collaborations with a full spectrum of partners and providers throughout the county. These collaborations allow us to wrap families with all the services they need to address the intersecting issues that put them at risk for child abuse and neglect. Our current collaborations include, but are not limited to: Yolo County Children's Alliance, Yolo Family Resource Center, Yolo Family Service Agency, First 5 Yolo, Yolo County Child Welfare, Empower Yolo, CommuniCare, Pregnancy Support Group, Head Start, and the Yolo

County Homeless Coalition. Our work with these partners is key to our success in keeping 95% of the families we serve from referral to Child Welfare Services.

16. Are there other funding sources available (other than ARP funding) to address this need? If so, please describe,

The Brighter Tomorrows Campaign, established to build the new Nursery, will generate \$6,500,000 in funding through private philanthropy, in-kind support, and ARP funding to build, equip and start operations in a Yolo Crisis Nursery's new home. Our timeline calls for construction of this new home in early 2023 with move-in anticipated in early 2024.

The Brighter Tomorrows Campaign is quietly underway, and volunteer leaders are currently seeking support from key friends and long-time supporters before launching a public phase in 2022. Our Board of Directors have given generously with pledges totaling \$250,000; and a dozen major gifts have been confirmed at this early stage of the campaign. To date, nearly \$3 million has already been raised, including the donation of land, through the support of generous donors. Discussions are ongoing with additional potential leadership and major gift donors.

Support from the American Rescue Plan would make a profound difference in the lives of the most vulnerable children and families in Yolo County. At the same time, this funding would represent an important endorsement that would bolster interest and investment in the Nursery from others.

Along with a volunteer Board and Campaign Cabinet, the Nursery has recruited an Honorary Committee which includes the mayors of Davis, Woodland, Winters and West Sacramento as well as additional community and county leaders. Each mayor supports and understands the benefits that the Nursery brings to their communities as well as the growing need for our services.

The Campaign Cabinet, comprised of prominent community volunteers is working under the leadership of Campaign Chair, Jane Eadie and Director of Development, Becky Heard. Campaign guidance is being provided by The Weiss Group. A feasibility study was conducted to assess the Nursery's readiness to undertake this effort, and with a strong planning process and the development of a strategic campaign plan, the campaign is well-positioned for success.

Respondent



18

Anonymous



12:49  
Time to complete



1. Proposer (Department or District Name) \*

First 5 Yolo Children and Families Commission

2. Date of Submission \*

4/30/2021 

3. Project/Proposal Title \*

Childcare System Support/Childcare Recovery Package

4. What is your Funding Proposal? (Please describe) \*

First 5 Yolo proposes a 4-part Childcare Recovery package to support and incentivize increasing capacity, provide needed health and safety items, help stabilize providers who have performed as emergency responders during the pandemic and remain open currently, and assist in bridging the childcare gap for CalWORKS Families who fall off aid, have unaided household members, or who are just outside of eligibility. Decades of early childhood research tells us that care and learning are intertwined, and childcare providers are key to the development and early learning of children. Third grade reading level attainment, a critical indicator of educational success, begins in early childhood. Young children with special needs, dual language learners, or those who are under-resourced are most in jeopardy without quality childcare options. Without reliable childcare, parents cannot return to work, food and housing insecurity persist, child poverty is exacerbated, and the resulting family stress increases the incidence of child maltreatment, substance abuse, and family fracture. Supporting access to childcare is a critical prevention and recovery

investment in family and economic wellbeing. Infrastructure Building Grants will support and incentivize existing, licensed providers to expand their license or enrollment, return to active status if inactive or closed, open a new license, or otherwise increase the availability of licensed care. Additional grants will incentivize new or expanded licenses for 0-2 care, a particular need in Yolo County per the 2021 Local Childcare Needs Assessment (gap of 3,934 licensed slots). Infant care is also especially costly to provide. Providers can use these grants for licensing fees, furnishings, equipment, outdoor space expansion, additional staffing, and/or other operating or set-up costs. These larger grants are intended to help close the accessibility gap that has plagued the system for years but has been exacerbated by closures during the COVID-19 pandemic. It is anticipated that amounts will be tiered to childcare type. Smaller recovery Grants (tiered to childcare type) will be offered to all licensed providers who were open in December 2020 to current, in recognition of the hazardous conditions in which they have operated and their front-line response to the pandemic. This stabilizes providers and fills some of the lost revenue gaps, while allowing providers the flexibility to decide what is best for their business. Health and Safety Items (air purifiers, outdoor handwashing stations, or shade "sails") will be offered to all licensed childcare providers in Yolo County and license-exempt Family, Friend, and Neighbor (FFN) providers whose status is known to the local Resource & Referral Agency, Children's Home Society (CHS) or First 5 Yolo. This closes the gap between public sites, which were offered same/similar items via CDE funds, and the many private centers, family childcare homes (FCC), and FFNs who complete the childcare spectrum. FCC and FFN providers and/or the families they serve are often low-income, dual language, immigrant, and underserved. Infrastructure Grants, Recovery Grants, and Health and Safety Items are expected to be allocated within a 12-month timeframe. The final category of funding would allocate \$1 million over 3 years to assist in bridging the childcare gap for CalWORKS Families who fall off aid or have unaided household members. This happens periodically when someone in the household times off benefits, or they receive additional SSI or RSDI income. Mixed immigration households, or those just over the income thresholds could also be assisted when CalWORKS funding cannot be used. County CalWORKS would allocate this funding directly to clients to pay for childcare.

5. Please provide a Brief Description of the nexus to COVID-19 or its economic impacts? \*

Childcare workers were thrust to the front lines during the pandemic, "essential workers" caring for children of healthcare workers and others. The childcare sector, already fragile, due in part to inadequate support and historical inequities, is now at crisis point with pandemic-related spiraling costs, health and safety challenges, chaos in family schedules, fear of the virus, and closures resulting in the loss of over 1,000 slots in Yolo County (CDL via CHS). The true cost of providing childcare increased approximately 47% during the pandemic, further shaking a sector with very low profit margins. Without childcare, the ability of parents to return and remain at work is severely compromised and economic recovery is threatened.

6. Project Category: \*

- Responding to the Pandemic (Emergency Response)
- Recovering from the Pandemic (Disaster Recovery)
- Pre-Existing Gap (Existed prior to Pandemic but exacerbated by it)
- Addresses Direct Impact of Pandemic

7. How does this project/proposal support the Board of Supervisors' 2020-2025 Strategic Plan Strategies and Outcomes? \*

The Childcare Recovery Package meets the Robust Economy and Thriving Residents Goals from Yolo County's Strategic Plan. In pursuit of Robust Economy, the Proposal addresses the Workforce and Job Development Outcome of facilitating successful employment and increased income by creating and sustaining the childcare infrastructure that allows parents to enter, rejoin, and remain in the Yolo County workforce. This includes CalWORKS families. The Proposal aligns with the Strategy of establishing "pathways for workers and businesses in Yolo County, with an emphasis on the hardest to serve population," as childcare allow many of the County's families who have been disproportionately impacted by COVID remain working or seek employment. Contributing to Thriving Residents, the Childcare Recovery Package supports essential childcare workers and the early learning and care system in Yolo County. Childcare providers are central in supporting the healthy development and learning potential of children who will become the thriving residents of tomorrow. Research show that secure emotional attachment and quality interactions with caregivers sets the foundation for future educational success, including improving equity in school readiness. The Childcare Recovery approach directly fits the County's Strategy of "reducing disparities in health outcomes through upstream prevention by addressing root cause social determinants of health (education, income, neighborhood, and housing)."

8. Project Type: \*

- One-Time
- On-Going
- Both

9. Project Scope: \*

- Department Impact
- County-wide Impact

Community Impact

10. Estimated Cost (\$) \*

\$2.56 million

11. When can the project be started? \*

- Immediately
- 3 - 6 Months
- 6 Months - 1 Year
- 1 Year or Greater (Significant Lead Time)

12. When would this project/proposal be completed after starting? \*

- 0 - 3 Months
- 3 - 12 Months
- More than 1 Years
- More than 2 Years

13. What will any on-going obligations be after the American Rescue Plan (ARP) Funds conclude and how would these be addressed? \*

There would be no on-going obligations. All funding is proposed to be spent in one-time allocations.

14. Describe what long-term or on-going benefits the project/proposal will provide? \*

Though the funding request is one-time, funding the Childcare Recovery components will have lasting benefits to generations of children and the community. Creating childcare capacity in safer and healthier environments and stabilizing a key economic sector at an especially precarious time will allow families and the local economy to stabilize. Accessible, safe, stable childcare contributes to the health, safety, and school readiness of children in Yolo County, as well as spurs economic recovery and growth by allowing parents to remain in the workforce. As simply stated by Harvard Center on the Developing Child, "When we invest wisely in children and families, the next generation will pay that back through a lifetime of productivity and responsible citizenship."

15. Are there options to partner with other agencies or organizations on this proposal? \*

Multiple childcare-serving agencies have collaborated on this proposal with First 5 Yolo, including Yolo County Office of Education, Children's Home Society, City of West Sac Home Run/Local Childcare Planning Council Chair, and County Health and Human Services, Service Center Branch. These agencies are all partners with existing efforts to leverage. First 5 Yolo and YCOE are leads on QCC/IMPACT, a quality early learning initiative that will provide an established network of outreach and support to childcare providers accessing Childcare Recovery Package funding. CHS provides training and guidance in obtaining licensure that can be support infrastructure building and expansion. It is anticipated that First 5 Yolo will contract with CHS and/or YCOE to manage the individual grant allocations. City of West Sacramento Home Run works with a number of providers in West Sacramento and provides support that aligns with the effort, while LPC Advisory can be leveraged to widen communication and add voice to details of the roll out of the funding. County CalWORKs will allocate the direct to client childcare gap funding.

16. Are there other funding sources available (other than ARP funding) to address this need? If so, please describe. \*

First 5 Yolo and YCOE's QCC/IMPACT early learning initiative provides coaching support and quality improvement training to childcare providers, and ARP funding would allow financial support for items that improve quality (ventilation, outdoor spaces, safety, hiring additional staff, items) and stability. The QCC/IMPACT leveraged amount is roughly \$1.26 million. The dollar equivalent of CHS training and services to leveraged is unknown at this time. First 5 Yolo has a Dual Language Learner Grant that will further support childcare providers with electronic devices (tablets) and hotspots as well as training for an estimated leveraged support amount of \$489,080. There has been, and is expected to be, State and Federal support for childcare, given the recognition of the childcare sector as essential and critical infrastructure, and exact directions and specifications are not entirely known at this time. However, monetary support in pending state legislation is mostly aimed at sites with subsidized slots (vouchers) or public sites support. There was a recent \$525 per subsidized slot payment for those providers who were open Nov 2020. This proposal seeks to fill the gaps in funding support by working across all provider types, including license-exempt and those without public subsidy. The flexible Recovery Grants are targeted to sites open

December 2020 through current to capture those open after the previous grant cycle, as well as sites without subsidy. These amounts are relatively small, though, and certainly not enough to have meet the full need, even if combined.



# #51

**COMPLETE**

**Collector:** Web Link 1 (Web Link)  
**Started:** Thursday, July 01, 2021 1:56:30 PM  
**Last Modified:** Friday, July 02, 2021 9:44:40 AM  
**Time Spent:** 19:48:09  
**IP Address:** 98.41.28.86

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## Q1

Contact Information Contact information is optional, but will help us in case we have questions or need additional information on your proposal.

Name	<b>Sharna Braucks</b>
Organization	<b>YMCA of Superior California</b>
Email Address	<b>SBraucks@YMCASuperiorCal.org</b>
Phone Number	<b>9164529641</b>

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## Q2

Project Title or Category (i.e. Affordable Housing, Child Care, etc.)

Child Care

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### Q3

Please provide a brief description of the funding proposal.

YMCA of Superior California  
Yolo County ARP Proposal  
July 1, 2021

#### PROJECT DESCRIPTION & PROPOSED ACTION

The YMCA of Superior California (YSC) currently operates three Early Childhood Learning Centers (ECLCs) throughout our service area of Sacramento County, Yolo County, and Butte County. We have been open in Woodland for over 30 years and our reputation has been stellar. We are a high quality child care with financial assistance for those who otherwise could not afford our program. Nationally the YMCA is the largest provider of Child Care. We are experts in the field and work with families to meet their needs.

The growth in Yolo County continues and we will longer term match community demands. There continues to be unmet demand in our community for high quality affordable childcare in many parts of our service area. According to California Child Care Resource & referral Network, Yolo County is in need of Early Learning Care that is of High quality and affordable. Three quarters of all households with children under twelve years old use childcare in some capacity, and 17% of these households are low income. Available research suggests that families choose care for reasons of cost, location, quality and trust. YSC is uniquely situated as a childcare provider to address all of these considerations. While there are many for-profit and at home childcare centers, there is a shortage of centers who care for infants and toddlers who accept county funding and scholarships, while YSC offers a sliding scale fee structure as part of its model. Additionally, the YSC brand is one that is trusted as a mark of quality throughout the area.

YSC ECLC locations are consistently 85-90% full vs their licensed capacities and consistently break even or produce a small positive net. A location is considered full when it reaches 90%-95% of capacity, as spots are kept open for children moving from one room to another. For that reason, it is often difficult for new families to use the center and many sites often have waiting lists. Additionally, the small number of locations means there are several geographic gaps where YSC is not a feasible option as a childcare provider.

The proposed agreement between Yolo County and the Y would provide for a 13,000 square foot facility located at an agreed upon location that had a need for care. Here are a couple options as to how we could move forward.

- The first would be to build a new facility. The County could either build it on their own or give the YMCA the funds to build a new center and the Y can manage that process. Either way we would be partners in design to ensure it was built to meet the proforma goals. If the County chose to build the facility and own it, then the county would extend a 50-year lease to the Y with a nominal fee such as a dollar. The cost of this options is \$7.75 million dollars.
- The second would be to purchase an existing facility and renovate it. Again, the County could either make the purchase on their own or give the YMCA the funds to purchase a facility and renovate it. Either way we would be partners in design to ensure it was built to meet the proforma goals. If the County chose to purchase and renovate and own the facility, then the county would extend a 50-year lease to the Y with a nominal fee such as a dollar. The cost of this options is \$5.88 million dollars.

#### PROJECT MILESTONES

- Fall 2021 – approvals from Yolo County and YMCA
- Fall 2021/Winter 2021 – Design validation collaborative with the Y and Yolo County
- Winter 2022- Summer 2022 - Construction
- Summer 2022/Fall 2022 – ECLC opens

#### PROJECT PRO-FORMA

Our pro-forma has an enrollment capacity of 150 children. Our price structure is relevant to the offering and is competitive for the area. Our enrollment ramps at a similar rate to that of our experience with our other locations which is the industry standard. Staffing aligns with the structure used in other ECLCs throughout the organization, with a Site Director and Assistant Site Director. Childcare rooms are staffed by a Lead Teacher at all times, and supplemented with Assistant Teachers in order to meet the State of California licensing requirements relating to the ratio of students to staff. All other assumptions are consistent with our experiences in running successful

# Yolo County American Rescue Plan Proposal Submission Form

childcare programs. We assume similar program expenses per child to other ECLC locations.

## RISKS & OPPORTUNITIES

### Risks

- A tight labor market may create difficulty in hiring staff at the salary levels assumed in the pro-forma.
- Potentially publicly funded child care, Head Start programs, and universal pre-K/4K programs would compete directly with ECLC pre-school programming for market share.
- An economic downturn could reduce demand for ECLC programs.
- Our assumption on financial assistance could be low and we could suffer to fill with full pay enrollment

### Opportunities

- Expanding ECLC programs will continue to increase the perception and prestige of the YSC brand as a premiere provider of childcare services.
- We hope there will be additional partnership opportunities with the Yolo County in the future.
- YSC may be able to leverage expanded reach to expose families to the YMCA brand who otherwise may not have been exposed to it, and potentially bring these families into other programs or expand programming to new communities to meet need.
- Expanding ECLC programs may enhance and improve YSC's continuum of care and development of children overall.
- YSC may benefit from further diversifying its income streams through expanded ECLC programming while staying within an area of core competency.

## RECOMMENDATION

Expanding our partnership with the Yolo County continues to expand the mission and footprint of YSC and allow the Association to serve families who they might otherwise not serve, while growing a sustainable not for profit business line for which there is growing demand. We request that the County approve the proposal to develop this partnership opportunity.

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### Q4

What is the approximate cost of this funding proposal?

\$5.88 Million Dollars

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### Q5

**One-time**

Is this cost one-time or ongoing?

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### Q6

If ongoing, how will the program or activity be funded once the American Rescue Plan funds run out or expire?

N/A

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### Q7

Which jurisdiction(s) would this proposal primarily serve?

Other (please explain):

It could happen where ever the county believes there is the most need.

**Q8**

**Non-Profit/Community-Based Organization**

Who would be responsible for implementing the funding proposal?

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**Q9**

**No**

Does this proposal prevent or mitigate COVID-19?

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**Q10**

**Yes**

Does this proposal address an economic harm caused or exacerbated by COVID-19?

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**Q11**

**Yes**

Does this proposal improve health or economic outcomes for communities or populations that were disproportionately impacted by the COVID-19 pandemic?

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**Q12**

If you answered "Yes" to Question 11, please describe which disproportionately impacted communities or populations this proposal would serve.

Women, and women of color were disproportionately harmed by the pandemic as many lost child care and had to care for children rather than be able to work and ended up losing their job. One out of four women who became unemployed during the pandemic reported the job loss was due to a lack of childcare, twice the rate of men surveyed. A more recent survey shows the losses have not slowed down: between February 2020 and August 2020 mothers of children 12 years old and younger lost 2.2 million jobs compared to 870,000 jobs lost among fathers.

Women are overrepresented in many of the industries hardest hit by COVID-19, such as food service, retail and entertainment. For example, 40 per cent of all employed women work in hard-hit sectors, compared to 36.6 per cent of employed men. COVID-19's massive disruption to employment, childcare, and school routines has crippled the economy and pushed millions of women and families to the financial brink. The majority of women between ages 18 and 64 work. One in four working women, 15.5 million, has a child under the age of 14 at home. Some of these women work part time or have a family member on whom they can rely to provide supervision for their young and school-aged children. But more than 10 million (17% of all working women) rely on childcare and schools to keep their children safe while they work. These women are working at least half time and do not live with a potential caregiver at home—another adult who is either out of the labor force or working less than half time. In comparison, 12% of all working men are reliant on schools and childcare.

There simply are not enough affordable, high-quality childcare options to meet this demand, disproportionately harming working mothers, especially low- and middle-income mothers and mothers of color. The childcare that is available is often unaffordable. A 2018 analysis found that average childcare costs in every state exceed the federal definition of affordability—7% of annual household income. As childcare becomes more difficult to access, women are more likely to stay out of or leave the workforce; one analysis found maternal labor force participation rates are 3 percentage points lower in childcare deserts than in areas with adequate childcare supply. These realities have the potential to set back the labor force participation and wage gains women have made in the labor market over the last several decades.

Our proposal not only helps women get back into the workforce, but those with lower incomes due to our financial assistance. It takes the strain off of those who could retain a job but is trying to balance child care at home while working. Child Care is believed to be one of the first building blocks to our communities getting back to work and recovering financially from the pandemic. We want to partner with you to create this opportunity.

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**Q13**

**No**

Does this proposal provide for water, sewer or broadband infrastructure?

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