

Community Corrections Partnership 2023-2025 Strategic Plan - DRAFT

June 6, 2022

Mission: “the mission of the Yolo County Community Corrections Partnership is to protect the public by holding offenders accountable and providing opportunities that support victim and community restoration, offender rehabilitation and successful reintegration.”

Revised Goals:

Goal 1: Ensure a Safe Environment for All Residents and Visitors by Reducing and Preventing Local Crime and Reducing Recidivism

Goal 2: Restore Victims and the Community and Hold Offenders Accountable

Goal 3: Build Offender Competency and Support Community Reintegration

Goal 1: Ensure a Safe Environment for All Residents and Visitors by Reducing and Preventing Local Crime and Reducing Recidivism				
Objective	Action	Status on 08/11/20	Status Update 08/11/20	Status Update 04/11/22
<p>1A. Work to build a comprehensive continuum of substance abuse services, and improve mental health and substance abuse service provision.</p> <p style="background-color: yellow;">Setting objectives with a SMART component: dates/deadlines for the 2023-25 plan</p>	<p>Improve VA verification at the jails and establish a baseline of data for the number of veterans in the jail.</p>		<p>The jail can currently run reports on who has self-identified as military (current/former). The next step would include establishing a baseline of data using these reports.</p>	<p>This objective was related to starting a VA specialty court. The action was to identify the number of vets to see if there was critical mass to warrant creating a court related to veterans.</p> <p>Desire to start a Veteran’s Court – judges to start this yet a challenge for judges to have a number of specialty courts. Should be brought up to PJ and/or Shawn. Not a large number at this time – could add numbers to other specialty courts versus starting a new one. Public Defender/DA to bring this up in standing meetings with courts – on behalf of</p>

				<p>the CCP. Chief Fruchtenicht will initiate the ask.</p>
	<p>Partner with the Criminal Justice Continuum of Care Work Group* to identify future service needs and arising issues in the criminal justice system. [not a relevant item to carry forward in the next strategic plan]</p> <p>*Group does not meet anymore</p>	<p>In Progress</p>	<p>The Sequential Intercept Map (SIM) process and Data-Driven Recovery Project (DDRP) are the result of the work being completed by the Continuum of Care Work Group. The SIM, reviewed by the Community Corrections Partnership (CCP) in October 2019 and by the Board of Supervisors in July 2020, illustrates gaps in services in Yolo County, while the DDRP provides opportunities for data sharing and management within the County.</p>	<p>SIM and DDRP process is ongoing</p>
	<p>Research ways to address probationer needs, such as employment* and medical services.</p> <p>*Broad action – perhaps move to different objective for the 2023-25 plan?</p>	<p>Future Project</p>	<p>There is data available from risk and needs assessments that may provide historical data trends. Potential solutions could include an employment specialist/navigator shared between the Sheriff and Probation departments.</p>	<p>CCP funding set aside for vocational development services; job training survey voluntarily completed by 182 clients to narrow down interests</p> <p>Crisis Now program under development</p> <p>Co-responder mental health clinicians (5 total) 1 supporting Sheriff and Probation (2- W. Sac, 1-Davis, 1-Woodland) – 2nd coming to Woodland soon for a new total of 6</p> <p>Focused re-entry entry services provided by Probation, especially for high-needs clients</p> <p>Mobile Medicine Program – not funded by CCP – in communities, shelters, on-site – front-end medical response (should this be included here?)</p>

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1B. Find ways to more effectively receive input and share information with the public regarding criminal justice and CCP efforts.	Explore the creation of a Yolo County Criminal Justice Advisory Committee.	Future Project	This project would include community engagement, as previously proposed by CCP member, in different communities on a rotating basis.	No concrete efforts to move forward.
	Organize a list of criminal justice and treatment organizations, and begin giving updates from these other organizations.	Future Project	Health & Humans Services Agency (HHS) has a provider list which might serve as a helpful template in developing this project.	Some providers cataloged as part of SIM project Probation working on developing a list of their Adult programs and services, similar to information in Comprehensive Multi-Agency Juvenile Justice Plan for youth 2-1-1 Yolo may be a resource depending upon the intended goal Results First initiative.

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1C. Develop an integrated justice and behavioral health data sharing platform which will increase information sharing and coordination among law enforcement agencies and behavioral health partners.	Work with CRAM to create a criminal justice IT plan to coordinate data management efforts. CRAM is no longer together.	In Progress	County Information Technology (IT) to re-start regular meetings with workgroup. The DDRP provides additional opportunities for partners to engage with the existing work/integration of Probation, Jail and Behavioral Health data to add more partners or data sets to support research, development and analysis.	DDRP has forwarded this effort to some degree Made steps to address this in the past – some data sharing challenges; Kevin O’Connell has helped bridge some of these gaps and pull together information; no integrated data sharing platform
	Research and interview other agencies regarding their data sharing projects.	In Progress	There are several avenues that may be utilized to complete this process. The first is to connect with Sacramento and Alameda counties regarding their existing data-sharing projects. Next, the DDRP has access to 10 counties doing some form of data sharing or funding integration. There are also counties using innovation money to develop technical approaches.	Other counties were consulted; IT found their methods not compatible with our current systems; confidentiality continues to be a hurdle
	Decide on the best system design approach for Yolo County and hire a consultant to create project plan and RFP for data sharing.	Future Project	Possible need for a consultant or Business Intelligence report. Depends on what is being shared, how often it needs to be updated and any transformation. While there is a cost to technology, true cost will be human resources to standardize uses and approaches across agencies.	Previously a project of the DA; still a worthy goal; reached out to Measures for Justice and DA re: Transparency Project
	Secure funding for data sharing system.			

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1D. Incorporated outcome-driven decision making by implementing current research and evidence based-practices	Work with the California State Association of Counties (CSAC) through the Results First partnership to create a cost-benefit analysis tool for our CCP programs.	Completed	Results First initial report is complete. Staff have completed the recidivism study, program inventory, resources use analysis and cost-benefit analysis. Staff will present report to the CCP on August 10 and the Board of Supervisors on September 1.	Continuing to work with CSAC on additional cohorts
	Implement evidence-based contracting.	Future Project	The next step is to develop quality assurance processes for contracts and program monitoring, and then a subsequent way to measure continuous quality improvement processes for future analysis. CCP Analyst to reach out to CSAC Hub for technical assistance.	Domestic Violence evidenced-based pilot project implemented

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1E. Implement research-based prevention and educational programs YCOE interested in partnering with this objective	Work with partners to increase the educational programming for inmates in the county jail.	Future Project	Contingent upon completion of jail construction.	Completion in early November with components to this in early December – include with current RFP for DRC services Part of Treatment Coordinator’s role, position to be hired in the coming months
	Support neighborhood programs such as Police Activity Leagues.	Proposed 2020-21 Budget	Request for Proposals (each \$40,000) to be completed for neighborhood programs in Woodland and West Sacramento	\$80k to YMCA of Superior California “Sports Contract” for FY21-22. Two of four cohorts of children have completed the program. The third cohort will begin this spring (2022).
	Examine the availability of parenting program and supportive services.	Proposed 2020-21 Budget	Programs are ready to implement. Probation has a certified instructor to include Spanish-only classes. Classes can be scheduled but on hold due to COVID-19. \$5,000 in proposed budget for parent incentives and supports.	No change in status due to COVID
	Evaluate the “school to prison pipeline” reports to determine effective areas of intervention.	In Progress	Public Defender and Probation to compile research on family model and present to the CCP at a future meeting. Look at initiatives addressing this objective	White paper presented to CCP
	Explore and identify best practices in prevention programs utilizing the “family model”.	In Progress		White paper presented to CCP
	Develop public education and awareness programs	On Hold (due to COVID-19)	Meetings previously scheduled postponed due to COVID-19.	CCP Strategic Plan update community outreach will meet this goal CCP meetings on Zoom have increased ability for public to participate

Goal 2: Restore Victims and the Community and Hold Offenders Accountable

Objective	Action	Status on 08/11/20	Status Update 08/11/20	Status Update 04/11/22
2A. Develop a baseline of data to measure victim satisfaction in Yolo County.	Use collected data to create a baseline of victim satisfaction for further analysis.	In Progress	The District Attorney has the data compiled and Probation and the CCP Analyst will analyze.	Data sent on 4/18/22 and will be presented in the 5/11/22 CCP Meeting. Data posted to the CCP website on 4/18/22.

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2B. Implement a probation case management system.	Complete phase 3 of the probation case management system.	In Progress	Phase 3 includes services through IT for a Programmer. This Phase includes new modules and technology and focuses on reporting and analytics to ensure that data drives decision making and practice.	Complete

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2C. Reduce Failure to Appear in criminal courts.	Collect baseline data on FTAs in Yolo County.	Future Project	The next step is to collect data from the Courts and Probation.	Requesting data from Court
	Create a list of actions that will potentially reduce FTAs, analyze best options, track progress of implemented actions, and implement new actions that reflect best practices.	Future Project	To follow after baseline identified.	Court text notification pilot begins in April 2022; Early Representation Project to reduce failures to appear in court by those cited for misdemeanor offenses was used prior and going away April 2022 – Courts will send text reminders going forward

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<p>2D. Expand the use of restorative justice programs.</p>	<p>Continue to expand neighborhood court to include more offenders.</p>	<p>In Progress (grants received)</p>	<p>The Steps 2 Success program and new Mental Health grant are currently supporting this effort with collaboration from all CCP partners to fund positions needed to facilitate the programs. The grant programs are temporary in nature, thus making current efforts temporary.</p>	<p>Restorative Justice Partnership – admitting 10% of felony filings into program</p> <p>RESTORE Grant for kids</p> <p>BSCC “Steps 2 Success” ended in August 2021 – Prop 47 program</p>
	<p>Research other restorative justice programs.</p>	<p>Future Project</p>	<p>Probation has received a youth restorative justice program grant from the State. This process may be replicated for adults, but additional analysis is required.</p>	<p>Continue to include a restorative justice component in all specialty courts; RESTORE Program to resolve pending juvenile criminal cases without receiving a conviction</p> <p>JAG expansion grant – goal of 10% - added Social Worker Practitioner and Social Services Assistant</p>

Goal 3: Build Offender Competency and Support Community Reintegration

Objective	Action	Status on 08/11/20	Status Update 08/11/20	Status Update 04/11/22
<p>3A. Expand the use and availability of evidence based in-custody programming to offenders.</p>	<p>Explore the implementation of Day Reporting Center (DRC) programs, educational resources, and assessments for the new county jail facilities.</p>	<p>In Progress</p>	<p>DRC is currently in place. Need to determine ways to augment new programming space that will become available.</p>	<p>Completion in early November with components to this in early December – include with current RFP for DRC services</p> <p>Part of Treatment Coordinator’s role, position to be hired in the coming months</p>
	<p>Create an adult reentry strategic plan.</p> <p>** A lot of work has been done around this area and this is a good opportunity to develop a Strategic Plan to avoid overlap</p>	<p>In Progress</p>	<p>Probation has an officer assigned to the Jail, the Sheriff's Office has a social worker assigned and CommuniCare just received a "Transition of Care" grant for re-entry work. The next step is to use these resources to formalize an Adult Re-entry Strategic Plan over the next several months.</p>	<p>Components held by different departments – work to be done surrounding defining roles to avoid overlapping – develop a true reentry Strategic Plan with all with all the partners</p> <p>Office of Diversion and Reentry (Public Defender’s and DA’s Offices have discussed this with the Board)</p> <p>CCP approved in August 2021 Treatment Coordinator position for Sheriff and Reentry “Discharge Planner” position for HHSA – Part of CCP’s Medication Assisted Treatment Approval added a position that will help with reentry for the Medicated Assisted Treatment population served by Well Path – working on finalizing the Department of State Hospital Jail-Based Competency Treatment contract which has a reentry support component for Well Path staff</p> <p>CCP approved In-custody Substance Use Treatment Program launched in August (yet to start) – has a reentry component</p>

	Incorporate expanded inmate programming in the new jail projects.	Future Project	Pending completion of jail construction.	
	Prioritize in-custody programming and contracts with providers that utilize evidence-based practices.	Future Project	Pending completion of jail construction.	Portion of services provided by DRC – part of RFP process for new contract/bid

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Objective	Action	Status on 08/11/20	Status Update 08/11/20	Status Update 04/11/22
<p>3B. Expand the capacity of existing specialty courts; Evaluate the viability of adding new specialty courts.</p>	<p>Collect data for the Addiction Intervention Court (AIC), and compare protocols to accepted drug court protocols and modify as appropriate.</p>	<p>In Progress</p>	<p>HHSa and Probation are working on data collection methodology for AIC, similar to what's currently used for (Mental Health Court) MHC. Methodology should be finalized in the next quarter, with data collection beginning ASAP. 2020-21 data will be captured and can be reported out on. Additionally, there is potential for cross-over with the DDRP so that data lifts are part of a comprehensive warehouse of resources and not one-offs.</p>	<p>MHC and AIC expanded from 15 to 30 participants each.</p> <p>CCP funded project which added Mental Health Diversion Specialty Court</p>
	<p>Perform gap analysis of specialty courts that have not been implemented (E.G. Veteran's Court, DUI Court, Reentry Court).</p>	<p>In Progress</p>	<p>Focus of all the partners over the last several months, in addition to COVID-19 response, has been finalizing several grant contracts and working on hiring staff to implement. Recommend this be a 2020-21 or 2021-22 item.</p>	<p>Given potential low numbers and impact to the court (i.e., Veteran's Court), additional analysis is needed; MHD with CCP funding</p>
	<p>Work with the Criminal Justice Grant Writing Team to explore the feasibility of applicable grant opportunities to expand existing or add new specialty courts.</p>	<p>In Progress (grant received)</p>	<p>Clinician for JMHC grant started with HHSa on August 2. Anticipate accepting new clients into the expanded program starting in September.</p>	<p>Received approximately seven grants – paused grant writing team meetings to implement – ad-hoc formations as-needed to address potential funding opportunities</p> <p>JMHC – awaiting on a no-cost extension – scheduled to end around August/September.</p> <p>Should the grant writing team be revived? Yes.</p>

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Objective	Action	Status on 08/11/20	Status Update 08/11/20	Status Update 04/11/22
3C. Expand housing investments to assist with offender reentry	Analyze the feasibility and cost of expanding housing capacity.	Completed		*Ongoing objective/item for 2023-2025 Strategic Plan
	Take one or more actions to increase housing capacity; Work with the Criminal Justice Grant Writing Team as appropriate to secure funding.	In Progress	CHFFA Round 1 grant received for \$1 million to acquire/rehab 2 properties to house 5 clients each for Diversionary Housing Project. \$66,000 will be required annually for property management. CCP has been funding property management for IGT house (also houses 5 clients) at ~\$30,000 annually.	Prior attempts to implement grant have not been successful due to need for a more robust community outreach; current housing market makes it difficult to implement as currently planned; consulting with CCP on next steps (CCP contribution to effort, reduced effort, forfeiture of grant)

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Objective	Action	Status on 08/11/20	Status Update 08/11/20	Status Update 04/11/22
3D. Safely reduce the number of people with mental illness in the jail system	Explore options for safe diversion of low-level, nonviolent offenders with a mental health illness and/or substance abuse disorder to appropriate community-based mental health treatment programs.	Proposed 2020-21 Budget	Exploring embedding clinician in the Sheriff and Probation departments to address gap with the loss of the Crisis Intervention Program (CIP) which assisted in intervention on scene and post-event follow-up, including review of protocols for when hospital vs jail is appropriate, as well as supporting post-hospital discharge.	Five clinicians embedded with Sheriff and Probation Crisis Now program under development MHD Program with CCP funding Harm Reduction Pilot Projects: Prop 47 grant
	Explore options to make transitional residential treatment beds for people with mental health problems.	In Progress	CHFFA Round 2 grant received for \$1.6 million to add 1 house for 8-10 individuals who need housing to remain stable in the community and are part of a diversion program.	Attempted to implement Ellen's House; grant forfeited due to limited housing inventory and community concerns
	Implementation of a mental health screening and assessment process to better identify people with serious mental illnesses and establish baseline data.	Future Project	There is potential cross-over with the DDRP, given the data sharing and management that is currently being conducted by Kevin O'Connell with the Sheriff, Probation and Behavioral Health data sets.	HSA worked with SO and Wellpath for MH screening tool – better capture what the population looks like – automate process

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Objective	Action	Status on 08/11/20	Status Update 08/11/20	Status Update 04/11/22
<p>3E. Increase the percentage of offender population who are registered to vote</p>	<p>Work with the County Elections Office to inform inmates and probationers of voter rights and register eligible voters.</p>	<p>In Progress</p>	<p>Elections to work with Probation and Sheriff departments to develop and implement voter registration and education within the jail for in/out of custody population.</p>	<p>Voter registration drive held in Probation offices; PD program declined by Sheriff's Office in lieu of their own program</p> <p>*Plan going forward to upcoming major election?</p>

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Objective	Action	Status on 08/11/20	Status Update 08/11/20	Status Update 04/11/22
3F. Research and analyze the causes of recidivism, and identify best practices in addressing causes	Gather data relating to the criminal justice involved population and causes of recidivism.	In Progress	CSAC Results First Recidivism Study (2012 Cohort completed. Work to complete rest of cohort data years)	Complete and ongoing
	Review literature on causes of recidivism.	In Progress	Public Defender to work with intern and present at a later date	Ongoing
	Identify best practices in addressing recidivism causes	Future Project	Public Defender to work with interns. CSAC Results First cost-benefit analysis will provide an additional resource that may inform data related to recidivism and where Yolo County criminal justice-involved individuals go when moving through the continuum of care.	Complete