

YOLO
LOCAL
AGENCY
FORMATION
COMMISSION

625 Court Street, Suite 107
Woodland CA 95695

(530) 666-8048
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www.yololafco.org

Item 9-ATT A



Yolo LAFCo Public Member Application Form

If you are interested in serving as the Regular and/or Alternate Public Member on the Yolo Local Agency Formation Commission ("LAFCo"), please complete the following application and return it to the LAFCo Office via e-mail at lafco@yolocounty.org. The application must be received by **noon on Monday, May 6, 2024**.

Please indicate which position(s) you are applying for (check all that apply):

Position	Term	Y/N?
Regular Public Member	Jul 2024 – Jan 2027	X
Alternate Public Member	Feb 2025 – Jan 2029	

PLEASE PRINT OR TYPE

NAME: HERMAN BOSCHKEN

ADDRESS: _____

CONTACT PHONE: _____

EMPLOYER: SAN JOSE STATE UNIVERSITY

OCCUPATION: EMERITUS PROFESSOR

EMAIL ADDRESS: _____

Please complete the following questions (attach additional pages if necessary):

Are you currently a registered voter within Yolo County? (Yes/No) YES

Are you currently an officer or employee of a city, county, special district, or joint powers authority in Yolo County? (Yes/No) NO

If yes, are you willing to resign that position (if needed) to assume the LAFCo alternate public member appointment? (Yes/No/Not Applicable)

Are you available for morning meetings (regular meeting times are generally the 4th Thursday of the month at 9am in Woodland)? (Yes/No) YES

Please summarize your qualifications to serve as a member of LAFCo:

In addition to severing on several land-use and public services commissions in Davis (see below), my professional academic scholarship/teaching has been focused on urban/rural land use and public policy. Its relevance serves as an indication of my knowledge and experience in the management of urban/rural land use and the governance systems involved in regional policymaking. For detailed professional qualifications, see attached Vitae (PDF)

Please list any relevant current and previous public boards, commissions, and committees served on, including years of service:

Served as commissioner on the following local commissions/advisory boards:

1. Davis Planning Commission (2011-2020)
2. Davis natural Resources Commission (2005-2011)
3. Davis UNITRANS (2006-2011)
4. Yolo Housing & Community Development Commission (1981-1983)

Please list any other community activities/volunteerism/interests that are relevant for this position:

Why are you interested in serving on the LAFCo Commission as a Public Member?

To continue my years of active participation in the governance processes and communities of Yolo County, especially regarding land use and community development policymaking.

Is there anything else that you think would be relevant for LAFCo to take into account in considering your application?

By typing my name below I certify that this information is true and correct, and I authorize the verification of the information in the application in the event I am a finalist for the appointment.

HERMAN L. BOSCHKEN

Signature

MAY 5, 2024

Date

*Attach additional pages if necessary.
Additional information and references may be requested as a follow-up item.
Thank you for your interest!*

HERMAN L. BOSCHKEN: ACADEMIC VITAE

DEGREES:

PhD	1972 . . . University of Washington, Seattle
MBA	1968. . . Haas School, University of California, Berkeley
B.S.	1967 . . . University of California, Berkeley

FIELDS OF COMPETENCE:

- o Public Policy & Administration
- o Urban Affairs & Metropolitan Governance
- o Land Use, Transportation & Environmental Sustainability
- o Intergovernmental Networks & Institutional Analysis

FACULTY POSITIONS:

Since 2014:	Professor Emeritus, Policy and Planning, San Jose State University
1983 - 2014	Professor, Organizations and Policy Management, San Jose State University
2000 - 2001:	Distinguished Fulbright Chair in Property Studies, University of New Brunswick, Canada
1988 – 1989:	Visiting Professor, Institute of Transportation Studies, U.C., Davis
1982 - 1983:	Senior Fulbright Scholar, International Exchange-of-Scholars Program, Political Science and Geography, Umea University, Sweden
1981 - 1982:	Visiting Professor, Business & Public Policy, Haas School of Business, University of California, Berkeley
1977 - 1981:	Assistant Professor and Chair of Public Policy Field, Price School of Public Policy, University of Southern California

ACADEMIC HONORS AND AWARDS:

2003	- Best Book of 2002-03 , Public Sector, Academy of Management
2000-2001	- The Fulbright New Brunswick Distinguished Chair in Property Studies , CIES Fulbright Distinguished European Chairs Program, Canada Award
1992	- Statewide Faculty Fellow , California State University System
1990	- Herbert Kaufman Award , American Political Science Association
1988	- Charles H. Levine Award , Public Sector, Academy of Management
1986	- Jeffrey Pressman Award , Best Article in <i>Policy Studies Review</i>
1983	- Fulbright Senior Research Scholar , Political Science and Geography, Umea University, Sweden
1972	- Edna Benson Dissertation Award , University of Washington, Seattle

SCHOLARSHIP & PROFESSIONAL ACHIEVEMENTS:

- o **BOOK:** **SOCIAL CLASS, POLITICS AND URBAN MARKETS: THE MAKINGS OF BIAS IN POLICY OUTCOMES** (Stanford University Press, 2002). **Best Book of 2002-03**, Public Sector, Academy of Management. A theory-driven empirical analysis which examines rival theses about the determinants of bias in policy outcomes of urban public agencies. Analysis employs a combination of large-scale statistical methods and executive interviews in urban transit agencies. Clarence Stone says “This impressive book poses important questions about policy bias in a plural society.” Terry Clark says “Boschken weaves fragmented social science literatures into a rich tapestry and sets a new standard for creative examination. Policy analysis has come of age.” Lorraine Minnite (Columbia University) says, this book “streaks like a comet across the grey sky of the policy studies field. It is a major contribution, redefining the field in its wake as a necessary and sophisticated place to do theoretically-informed, applied, interdisciplinary work in the social sciences.”

REVIEWS: INTERNAT JOURNAL OF URB & REG RES, V. 27, No. 4 (2003)
 JOURNAL OF AMERICAN STUDIES, V. 38, No. 1 (2004)
 STATE AND LOCAL GOVERNMENT REVIEW, (2004) SPRING

- o **BOOK:** **STRATEGIC DESIGN AND ORGANIZATIONAL CHANGE: PACIFIC RIM SEAPORTS IN TRANSITION** (University of Alabama Press, 1988). Examines strategic management in public organizations, illustrated by the American seaport industry during its transitional period involving Pacific Basin globalization, the “container revolution” and environmental regulation. Theoretical focus is on strategy and structure in an intergovernmental setting.

REVIEWS: CANADIAN PUBLIC ADMINISTRATION, V. 32, No. 4 (1989)
 POLICY STUDIES REVIEW, V. 9, No. 2 (1990)

- o **BOOK:** **LAND USE CONFLICTS: ORGANIZATIONAL DESIGN AND RESOURCE MANAGEMENT** (University of Illinois Press, 1982). Examines alternative decision rules and governmental forms used in land use control and environmental management along the developing urban fringe. Emphasis is on organization design and policy in an intergovernmental setting.

REVIEWS: AMERICAN POLITICAL SCIENCE REVIEW, V. 77 (1983)
 AMERICAN PLANNING ASSOCIATION JOURNAL, Winter, 1983
 TOWN PLANNING REVIEW, V. 55, No. 1 (1984)
 GROWTH AND CHANGE, V. 14, No. 2 (1983)
 LANDSCAPE JOURNAL, V. 3, No. 1 (1984)

- o **BOOK:** **PORT AUTHORITIES AS PUBLIC ENTERPRISES: ORGANIZATIONAL ADJUSTMENT TO CONFLICTING DEMANDS** (USC Sea Grant Program, 1982). A study of American port authorities with a focus on their enterprise behavior and organizational characteristics. Book includes detailed cases of development activities at six major West Coast seaports.

- o **BOOK:** **CORPORATE POWER AND THE MISMARKETING OF URBAN DEVELOPMENT** (Praeger, 1974). A corporate study of recreation community development, strategic management, and socio-economic impacts on rural land and environment. Focus is on the Boise Cascade Corp. Book was the principal basis for the largest corporate fraud settlement at the time (\$50 million) in California history involving a class action suit brought by the State Attorney General.

REVIEWS: REAL ESTATE REVIEW, Winter, 1976
 JOURNAL OF ECONOMIC LITERATURE (AEA), March, 1975
 ANNALS OF REGIONAL SCIENCE, October, 1975

o REFEREED ARTICLES AND BOOK CHAPTERS (listed in order of publication date):

“Economic Inequality in U.S. Global Cities,” **JOURNAL OF URBAN AFFAIRS**, Vol. 44 (2022) (online: doi.org/10.1080/07352166.2021.2018934)

“Income Inequality and the Imprint of Globalization on U.S. Metropolitan Areas,” **CITIES**, January, 2022 (online: doi.org/10.1016/j.cities.2021.103503).

“Vail Resorts, Inc”, a master case for teaching strategy, in Arthur Thompson, et al, **CRAFTING AND EXECUTING STRATEGY**, 22nd ed (McGraw Hill, 2019).

“Aligning a Multi-Government Network with Situational Context: Metropolitan Governance as an Organizational Systems Problem,” **AMERICAN REVIEW OF PUBLIC ADMINISTRATION**, Vol. 47(2): 189-208 (2017).

“Global Cities Are Coastal Cities Too: Paradox In Sustainability?” **URBAN STUDIES**, Vol. 50, No. 9 (2013).

“Global Cities,” in **ENCYCLOPEDIA OF CONSUMER CULTURE** (London: Sage Publications, 2011).

“A Multiple-Perspectives Construct of American Global Cities,” **URBAN STUDIES**, Vol. 45, No. 1 (January, 2008).

“Global Cities, Systemic Power and Upper Middle-Class Influence,” **URBAN AFFAIRS REVIEW**, Vol. 38, No. 6 (July, 2003).

“Vail Resorts, Inc.,” a master case for teaching strategic management, in Charles Hill and Gareth Jones, **STRATEGIC MANAGEMENT**, 6th edition (Houghton-Mifflin, 2003). Includes a 3-part (130 min.) professional video documentary for classroom instruction to supplement case analysis.

“Upper Middle-Class Politics and Policy Outcomes: Does Class Identity Matter?”, book chapter in Terry N. Clark and Seymour Martin Lipset (eds.), **THE BREAKDOWN OF CLASS POLITICS: A DEBATE ON POST-INDUSTRIAL STRATIFICATION** (Baltimore: Johns Hopkins University Press and the Woodrow Wilson Center Press, 2001). Results of a workshop sponsored by the Woodrow Wilson Center for International Scholars, Washington, DC.

“Urban Spatial Form and Policy Outcomes in Public Agencies,” **URBAN AFFAIRS REVIEW**, Vol. 36, No. 1 (2000).

“Behavior of Urban Public Authorities Operating in Competitive Markets: Policy Outcomes in Mass Transit,” **ADMINISTRATION & SOCIETY**, Vol. 31, No 6 (2000).

“The Upper Middle Class Genre and Its Influence on Policy Outcomes,” **SOCIAL SCIENCE QUARTERLY**, Vol. 79, No. 2 (1998).

“Upper Middle Class Influence on Developmental Policy Outcomes,” **URBAN STUDIES**, International Journal for Research and Regional Studies, V. 35, No. 4 (1998).

REFEREED ARTICLES (Continued):

“Institutionalism: Intergovernmental Exchange, Administration-Centered Behavior, and Policy Outcomes in Urban Agencies,” *JOURNAL OF PUBLIC ADMINISTRATION RESEARCH AND THEORY*, V. 8, No. 4 (1998).

“Global Shift in Container Traffic and Its Implications for Economic Development Along the American Land Bridge,” *PUBLIC WORKS MANAGEMENT AND POLICY*, V. 2, No. 4 (1998).

“Vail Associates, Inc.,” an instructional case in Arthur A. Thompson and A.J. Strickland, *STRATEGIC MANAGEMENT*, 8th edition (Homewood, IL: Irwin, 1995), Chapter 9.

“Organizational Performance and Multiple Constituencies,” *PUBLIC ADMINISTRATION REVIEW*, V. 54, No. 3 (1994)

“Analyzing Performance Skewness in Public Agencies: The Case of Urban Mass Transit,” *JOURNAL OF PUBLIC ADMINISTRATION RESEARCH AND THEORY*, V. 2, No. 3 (1992). Recipient of the 1990 Herbert Kaufman Award, for a paper presented at the Annual Meeting of the American Political Science Association.

“Strategy and Structure: Reconceptualizing the Relationship,” *JOURNAL OF MANAGEMENT*, V. 16, No. 1 (1990).

“Turbulent Transition and Organizational Change: Relating Policy Outcomes to Strategic Administrative Capacities,” *POLICY STUDIES REVIEW*, V. 7, No. 1 (1988).

“Strategic Planning of Seaport Development in a Global Economy,” *COASTAL ZONE MANAGEMENT JOURNAL*, V. 14, No. 3 (1986).

“Public Enterprise, Economic Development, and the Impact of Environmental Regulation: The Experience of American Seaports on the Pacific Rim,” *POLICY STUDIES REVIEW*, V. 5, No. 2 (1985). Recipient of the 1986 Jeffrey Pressman Award for best article of the year.

“Organization Theory and Federalism: Intergovernmental Networks and the Political Economy of the Federalist,” *ORGANIZATION STUDIES*, V. 3, No. 4 (1982).

“The Demands of Conflicting Change on Public Enterprise: West Coast Seaport Development and Environmental Regulation,” *PUBLIC ADMINISTRATION REVIEW*, V. 42, No.3 (1982).

“Sportec Development: A Community Simulation Exercise in the Public Hearing Process and Intergovernmental Relations,” *THE ORGANIZATION BEHAVIOR TEACHING JOURNAL*, V. 4, No. 1 (1979).

“Interorganizational Considerations in Coastal Management: The 1976 California Legislative Experience,” *COASTAL ZONE MANAGEMENT JOURNAL*, V. 4, No. 1 (1978).

“Public Control of Land Use: Are Existing Administrative Structures Appropriate?” *PUBLIC ADMINISTRATION REVIEW*, V. 35, No. 5 (1977).

REFEREED ARTICLES (Continued):

“Organizational Logic for Concurrent Government in Metropolitan Areas,” *ACADEMY OF MANAGEMENT REVIEW*, V. 1, NO. 1 (1976). Selected as the lead article in the journal’s banner issue.

“The Logic of Protest Action,” *POLITICAL RESEARCH QUARTERLY* (formerly WESTERN POLITICAL SCIENCE QUARTERLY), V. 28, No. 1 (1975). Using Buchanan and Tullock’s net social costs theory, an analysis of Berkeley FSM, UFW Delano Strike and Attica Prison Riot.

“The Second Home Subdivision: Market Suitability for Recreational and Pastoral Uses,” *JOURNAL OF LEISURE RESEARCH*, V. 7, No. 1 (1975).

“Wanted: Unemployables,” *MBA JOURNAL*, November, 1968. Ford Motor Co. minority hiring under the federal War on Poverty program.

o SCHOLARLY PAPERS:

“Global Cities and Socioeconomic Inequality: A Pathways Inquiry,” presented at the 2020 Meeting of the **American Political Science Association**, September 9 – 13, San Francisco.

“The Panama Canal in a Global Context,” presented at **The Commonwealth Club of California**, June 11, 2015, San Francisco.

“The prospects of collaborative management in dealing with wicked problems: complexity and the shift toward polycentric governance in global cities,” presented at the 2014 **Trans-Atlantic Dialogue** (TAD) in Public Policy, June 4-8, Lugano, Switzerland.

“Impediments to and Protocols for Intergovernmental Cooperation: Institutional Analysis of Global-City Development and Ecological Sustainability,” presented at the 2014 World Congress of the **International Sociological Association**, July 13-19, Yokohama, Japan.

“Scale, The Silo Effect and Intergovernmental Cooperation: Institutional Analysis of Global Cities and Ecological Sustainability,” presented at the 2013 Meeting of the **American Political Science Association**, August 28 – September 2, Chicago.

“Global Cities Are Coastal Cities: Implications for Development and Environmental Policymaking,” presented at the 2010 World Congress of the **International Sociological Association**, July 12 – 17, Gothenburg, Sweden. Listed as top 20 in PSO downloads.

“Spanning Policymaking Silos in Urban Development and Environmental Management: When Global Cities Are Coastal Cities Too,” 2009 Meeting of the **American Political Science Association**, Toronto, September 3 – 6. Listed as top 10 in SSRN downloads.

“Global Cities Are Coastal Cities Too,” the **Coastal Cities Summit**, St. Petersburg, FL, November 17-21, 2008.

“Global Cities: What Are They and Why Should It Matter to Urban Politics?” 2007 Meeting of the **American Political Science Association**, Chicago, August 30-September 2.

SCHOLARLY PAPERS (Continued):

“A Methodological Construct for Differentiating Global Cities,” the 2006 World Congress, *International Sociological Association*, Durban, South Africa, July 24-29.

“Social Class, Politics and Urban Markets,” a presentation of my Stanford book, *Institute of Transportation Studies, University of California*, Davis, May 20, 2004.

“Global Cities and Democracy,” the 2003 Meeting of the *Academy of Management*, Seattle, August 1 - 6.

“Global Cities, Systemic Power and Upper Middle Class Influence,” the 2002 Meeting of the *American Political Science Association*, Boston, August 29 – September 1.

“Judging Public Agency Policymaking in a Diverse Plural Society,” McCain/Fulbright Distinguished Chair’s Lecture, *University of New Brunswick (Canada)*, February 14, 2001.

“Why is Saint John Not Planning to Become a Major Load-Center Seaport for North America’s Atlantic Container Trade?” the *2001 Saint John Port Days Conference*, New Brunswick, Canada, June 4-5.

“Competition as a Stimulus for Performance in Public Agencies,” the 2000 Conference of the *International Association of Schools and Institutes of Administration*, Beijing, China, July 10-13.

“Urban Spatial Form and Policy Outcomes in Public Agencies,” the 2000 Meeting of the *Urban Affairs Association*, May 3-6.

“Behavior of Urban Public Authorities Operating in Business-Dominated Markets: Policy Outcomes in Mass Transit,” the 1999 Meetings of the *Academy of Management*, Chicago, August 8-11.

“Institutionalism: Intergovernmental Exchange, Administration-Centered Behavior, and Policy Outcomes,” the 1998 Meetings of the *Academy of Management*, San Diego, August 9-12.

“Strategic Alliances, Merger and Combinations in the Global Ocean Shipping Industry,” the 1998 National Conference of the *American Society for Public Administration*, Seattle, May 9-12.

“New Institutionalism: Predicting Intergovernmental Impacts on the Policy Outcomes of Urban Public Agencies,” the 1997 Annual Meeting of the *American Political Science Association*, Washington, DC, August 28-31.

“Global Shift in Container Traffic and Its Implications for Economic Development Along the American Land Bridge,” the 1997 National Conference of the *American Society for Public Administration*, Philadelphia, July 19-23.

“The Upper Middle Class as a Market for Preschool Reading Materials,” presented to Preschool Marketing, *Scholastic Corp.*, New York, 1997.

SCHOLARLY PAPERS (Continued):

“Upper Middle Class Influence and Urban Policy Outcomes,” research symposium on Social Class and Politics, *Woodrow Wilson Center for International Scholars* (participation funded by the Wilson Center), Washington, DC, April 19-20, 1996.

“Vail Resorts, Inc.,” a strategic planning case for classroom use, San Jose State University, copyrighted annual revisions, 1996-2022.

“Intergovernmental Autonomy and Agency Performance: Skewing Policy Outcomes in Urban Public Transit,” the 1996 National Conference of the *American Society for Public Administration*, Atlanta, June 29-July 3.

“Upper Middle Class Societal Influencers and Developmental Policy Outcomes,” the 1995 National Conference of the *American Society for Public Administration*, San Antonio, July 22-26.

“Social Construction and Policy Outcomes in Public Agencies: The Case of Upper Middle Class Societal Influencers,” the 1994 Annual Meeting of the *American Political Science Association*, New York City, September 1-4.

“Skewing Agency Performance in an Oversight Network of Concurrent Government,” the 1992 *International Congress on Administrative Sciences*, Vienna, Austria, July 13-17.

“Structuring the Analysis of Public Agency Performance: The Case of Urban Mass Transit,” the 1990 Annual Meeting of the *American Political Science Association*, San Francisco, August 30-September 2. Recipient of the Herbert Kaufman Award.

“Performance Skewness in Public Management: The Case of Urban Mass Transit,” the 1990 National Meetings of the *Academy of Management*, San Francisco, August 10-12.

“Performance and Strategic Organizational Design,” the 1990 Conference on *Organization Structure, Analysis and Design*, St. Louis, April 13.

“Professional Competence and Organizational Autonomy: Explaining Performance at Pacific Coast Port Authorities,” the 1988 Annual Meetings of the *American Political Science Association*, Washington, DC, September 1-4.

“Strategy and Structure: Effects of a Strategic Micro-Structure on Performance,” the 1988 Meetings of the *Academy of Management*, Anaheim, August 5-7.

“Strategic Management and Entrepreneurship: Conditions of Appropriateness for Public Sector Application,” 1988 National Conference of the *American Society for Public Administration*, Portland, April 16-20.

“Public Agencies in Transition: A Strategic Management Approach in Pacific Coast Port Authorities,” 1987 Meeting of the *Midwest Political Science Association*, Chicago, April.

SCHOLARLY PAPERS (Continued):

“Strategic Performance, Entrepreneurship, and Organizational Change: An Empirical Assessment,” 1986 National Conference of the *American Society for Public Administration*, Anaheim, April.

“Political Environments, Productivity and Organizational Change: A Strategic Management Approach to Public Policy,” the 1985 Meetings of the *Academy of Management*. San Diego, August.

“Public Enterprise, Economic Development, and the Impact of Environmental Regulation,” the 1985 World Congress of the *International Political Science Association*, Paris, July (Recipient of an NSF/APSA Travel Grant).

“Land Use Regulation and Public Enterprise Economics: The Case of West Coast Seaport Development and Environmental Quality,” the 1984 National Conference of the *American Society for Public Administration*, Denver, April (published simultaneously as Occasional Paper #22 of the Institute for Marine and Coastal Studies, Sea Grant Program, University of Southern California).

“The Impacts of Land Use Patterns on Social Activities in America,” Keynote Address at the 1983 *Fulbright Orientation Conference* for Swedish Scholars, American Embassy, Stockholm, January 31,

“Public Enterprise and the Management of Conflict,” the 1982 National Conference of the *American Society for Public Administration*, March, Honolulu, HI.

“Administration of Pluralist Systems: Managing Conflict Under Conditions of Social Diversity,” the 1981 Constitutional Symposium of the *Congress of the Society of University Teachers in Law*, Pietermaritzburg, Republic of South Africa, June.

“Federalism and Organization Theory: How the Federalist Informs Our Understanding of Intergovernmental Networks,” the 1981 Meeting of the *Western Political Science Association*, Denver, March.

“The Organizational Correlates to Federalism: An Incremental Addition to All the Noise and Confusion,” Working Paper #29, School of Public Administration, *University of Southern California*, 1979.

“Sportec Development,” a simulation case and instructor’s manual for classroom use, Sacramento Public Affairs Center, *University of Southern California*, 1979.

“Report on State Budget Trends for Task Force Project IV-4 on State Government Reorganization,” *State of California Commission on Government Reform* (Alan Post Commission), 1978.

“Federal Environmental Policy Impacts on Rural Communities,” the Second Annual *National Issues Forum*, School of Public Administration, University of Southern California, April, 1978.

“Cognitive Maps, Innovation and Organizational Change,” Working paper #25, Price School of Public Administration, *University of Southern California*, April, 1978.

SCHOLARLY PAPERS (Continued):

“Management and Organization Effectiveness Study of the California Department of Real Estate,” presented to the Executive Director, *California Department of Real Estate*, Sacramento, 1977 (co-authored).

“Testimony on SB 1579 (Coastal Management),” presented before the *California Senate Committee on Natural Resources and Wildlife*, representing the University of California Sea Grant Program, Sacramento, April 21, 1976.

“Corporate Policy in a Dynamic Environment: A Procedural Frame,” the 1976 Western Division Meeting of the *Academy of Management*, Santa Barbara, April.

o RESEARCH GRANTS AND STUDY AWARDS:

2000-2001: Fulbright Distinguished European Chair, *CIES/Fulbright Commission*, collaboration on policy analysis, Centre for Property Studies, University of New Brunswick, Canada.

2000-2003: Principal Investigator, *The California Lottery Fund for University Research*, to design and carry out a follow-on multimedia project on strategic management at Vail Resorts, and its development and environmental management on public forestlands.

1995: Principal Investigator, *The California Lottery Fund for University Research*, to design and carry out a multimedia project on strategic management at Vail Associates and its development on public forestlands.

1992-1994: Principal Investigator, *SJSU Foundation Research Grants*, research on patterned bias in public policy outcomes in a multi-constituency society.

Summer, 1992: Statewide Faculty Research Fellow, *California State University*, to study determinant variables of public organizational performance in urban transit.

Summer, 1985: Travel Grant, *National Science Foundation/American Political Science Association*, to present a distinguished research paper at the 1985 World Congress, IPSA, Paris.

1982-1983: Senior Fulbright Scholar, Sweden, *CIES/ Fulbright Commission* to participate in Swedish university study on land use conflicts and natural resources policy of the Swedish government, at Umea University.

1979-1981: Principal Investigator, *Federal Sea Grant* (Dept. of Commerce, NOAA), to study economic development at American Pacific Rim seaports during the “container Revolution” and upstart period of contemporary economic globalization.

1978-1979: Co-Principal Investigator, *Lincoln Foundation Grant* to study Proposition 13 impacts on California land use.

Summer, 1977: Co-Principal Investigator, *California Department of Real Estate Grant* to study the agency’s policy effectiveness and performance.

RESEARCH GRANTS AND STUDY AWARDS (Continued):

Summer, 1976: Summer Faculty Fellow, *San Diego State University*, to complete writing a research monograph on land use conflicts.

o CONSULTING:

Expert Advisor, various strategic planning projects (marketing, production planning, environmental management, ecological sustainability), *Vail Resorts, Inc.*, 1995-2006.

Expert Advisor, Strategic Planning for Container Load-Center Development to Meet Growth in Atlantic International Trade, *Canadian Ministry of Transportation*, 2001, Port of Saint John (New Brunswick).

Principal Consultant, Quantitative Demographic Analysis to Identify Urban Markets (including Head Start Programs) for New Series of Pre-School Developmental Reading Materials, *Scholastic Corp.*, the largest international publisher of specialty reading programs for children, 1997.

Principal Consultant, Land Use Resource Management Workshops, The Ministry of Housing and Physical Planning, *Government of Sweden*, Stockholm, 1983.

Principal Consultant, Constitutional and Administrative Foundations of Federalism Workshops, *Republic of South Africa*, Pretoria, Capetown, Pietermaritzburg, 1981.

Principal Consultant, Management Training Workshops, *U.S. Environmental Protection Agency*, San Francisco, 1978-1979.

Principal Consultant, Workshops on Organizational Change, *U.S. Forest Service*, Region 9, San Diego, 1979.

Sub-Task Force Consultant (pro bono), *California Commission on Government Reorganization* (Alan Post Commission), 1978-1979.

Contract Consultant, securities fraud litigation against the Boise Cascade Corp, *California Attorney General* and Howard, Prim, Rice, Attorneys for the Tacoma Newsprint Co., 1974. Work resulted in largest corporate settlement by the State of California at the time.

o PROFESSIONAL ASSOCIATION ACTIVITIES:

Founding Editor: *INTERMODAL FARE*, News Journal of the *American Society for Public Administration* Section on Transportation Policy and Administration, 1994-1998.

Associate Editor: *POLITICAL RESEARCH QUARTERLY*, a refereed publication of the Western Political Science Association, 1978-1982.

Board Member: Section on Transportation Policy and Administration, *American Society for Public Administration*, 1993-1998.

PROFESSIONAL ASSOCIATIONS (continued):

- Member: 1991 Herbert Kaufman Award Selection Committee, *American Political Science Association*.
- Reviewer: 2005-2006 Research Proposals, *National Science Foundation*
- Article Referee: -**AMERICAN REVIEW OF PUBLIC ADMINISTRATION**, since 2016
-**JOURNAL OF PUBLIC ADMINISTRATION RESEARCH & THEORY**, 2009-2015
- **URBAN STUDIES**, 2008-2015
- **URBAN AFFAIRS REVIEW**, 1988-2022
- **PUBLIC ADMINISTRATION REVIEW**, 1989-2015
- **ADMINISTRATION & SOCIETY**, 2000-2007
- **PUBLIUS: THE JOURNAL OF FEDERALISM**, 1983-2004
- **POLICY STUDIES REVIEW**, 1984-1992
- **COASTAL ZONE MANAGEMENT JOURNAL**, 1982-1990
- Conference Management: Panel Discussant, “Urban & Local Politics: Agendas & Issues in Metropolitan America,” 2017 Meeting of the *American Political Science Association*, San Francisco, August 31 – September 2.
- Panel Discussant, “Building and Testing Theories of Urban Policymaking and Governance,” 2015 Meeting of the *American Political Science Association*, San Francisco, September 3 – 6.
- Chair, 2010 Best Conference Paper Award Committee, Urban Section, *American Political Science Association*.
- Panel Chair & Discussant, Urban Policymaking panels at the 2010 Meeting of the *American Political Science Association*, Washington, DC, September 2 – 6.
- Panel Organizer & Chair, Global Cities panel, at the 2010 World Congress of the *International Sociological Association*, Gothenburg, Sweden, July 12 – 17.
- Panel Chair & Discussant, Policy and Urban Environment panels, 2008 Meeting of the *American Political Science Association*, Boston, August 28-31.
- Chair, Homeland Security panel, 2007 Meeting of the *American Political Science Association*, Chicago, August 30 – September 2.
- Chair, Exploring Policy Change panel, 2005 Meeting of the *American Political Science Association*, Washington, DC, September 1 – 4.
- Discussant, Interorganizational Relations panel, 2005 Annual Meeting of the *Academy of Management*, Honolulu, August 5 – 10.

PROFESSIONAL ASSOCIATIONS (continued):

Conference Management: Chair, Local Government in an Intergovernmental Context panel (jointly sponsored) and Critical Issues in Environmental Policy panel, 2003 Meeting of the *American Political Science Association*, Philadelphia, August 28 - 31.

Chair, Environmental Policymaking in a Federal System panel (jointly-sponsored), 2002 Meeting of the *American Political Science Association*, Boston, August 28 - September 1.

Chair, Decision Making and Strategy panel, Public and Not-for-Profit Section, 2001 Meeting of the *Academy of Management*, Washington, DC, August 3 - 8.

Chair, Intergovernmental Aspects of Environmental Policy panel (jointly-sponsored), 2001 Meeting of the *American Political Science Association*, San Francisco, September 1-4.

Panel Discussant, Federalism and Urban Politics panels, 2000 Meeting of the *American Political Science Association*, Washington, DC, August 31 - September 3.

Panel Discussant, Urban Politics panel, 1999 Meeting of the *American Political Science Association*, Atlanta, September 2-5.

Panel Chair and Discussant, Urban Politics panel, 1998 Meeting of the *American Political Science Association*, Boston, September 3-6.

Panel Chair, Federalism and Intergovernmental Relations panel, 1997 Meeting of the *American Political Science Association*, Washington, DC, August 28-31.

Panel Chair and Discussant, Public Administration panel, Urban Politics panel, 1996 Meetings of the *American Political Science Association*, San Francisco, August 29- September 1.

Panel Chair, Public Policy panel, 1994 Meetings of the *American Political Science Association*, New York, September 1-4.

Panel Chair, Federalism panel and Public Administration panel, 1993 Meetings of the *American Political Science Association*, Washington, DC, September 2-5.

Discussant, Public Policy panel and Urban Politics panel, 1991 Meetings of the *American Political Science Association*, Washington DC, August 28-September 3.

Chair, Public Policy panel, 1988 Meetings of the *American Political Science Association*, Washington, DC, September 1-4.

- Conference Management: Chair, Entrepreneurship panel, 1988 National Conference of the *American Society for Public Administration*, Portland, April 16-20.
- Discussant, 1987 Colloquium on Economic Theory, Federalist Theory and Liberty, School of Public Administration, *University of Victoria*, Victoria, BC, March 26-28.
- Chair, Proposition 13 panel, 1979 National Conference of the *American Society for Public Administration*, Baltimore, April.
- Chair, Regional Stabilization panel, 1978 National Conference of the *American Society for Public Administration*, Phoenix, April.

o UNIVERSITY ADMINISTRATION:

- Member**, Release-time Awards Committee, Department of Organization & Management, San Jose State University, Academic Year 2007-08.
- Member**, Faculty Liaison Team, Visit to China to establish research collaborations and faculty exchanges between SJSU and multiple Chinese universities, May/June, 2007.
- Chair**, Strategic Management & Policy Program, Department of Organization and Management, San Jose State University, 1986-2006.
- Faculty Graduate Student Mentor**, SJSU Graduate Research Mentoring Program, 1993-1995.
- Member**, Faculty Personnel Committee, Department of Organization and Management, San Jose State University, 1986-1990.
- Chair**, Public Policy Group, Price School of Public Policy and Planning, University of Southern California, 1978-1981.
- Director**, Sacramento Graduate Studies Program, Price School of Public Policy & Planning, University of Southern California, 1977-1981.
- Program Coordinator**, Curriculum Certificate in Land Use, Environment and Natural Resources, Price School of Public Policy, University of Southern California, 1977-1981.

o PUBLIC SERVICE:

- Chair Task Force on Revisions of the Core Area [Downtown] Specific Plan, City of Davis, California, 2015-2016
- Commissioner Planning Commission, City of Davis, California, 2011-2020
- Commissioner Natural Resources Commission, City of Davis, California, 2005-2011
- Commissioner UNITRANS (Davis, CA Transit) Advisory Commission, 2006-2011
- Commissioner Housing and Community Development Advisory Commission, County of Yolo, California, 1981-1983

o BUSINESS EXPERIENCE:

Principal, ***Boschken Consulting Group***, specializing in Urban Public Policy, Metropolitan Governance, Planning, Strategic Management, and Organizational Analysis, since 1982.

Strategic Financial Analyst, Product Development Group, ***Ford Motor Company***, Dearborn, MI, 1967-1969.

Implementation Specialist, Computer Systems Conversion, ***First Western Bank***, Los Angeles, CA, Summer, 1966.

8/2022

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Yolo LAFCo Public Member Application Form

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Please indicate which position(s) you are applying for (check all that apply):

Position	Term	Y/N?
Regular Public Member	Jul 2024 – Jan 2027	Y
Alternate Public Member	Feb 2025 – Jan 2029	Y

PLEASE PRINT OR TYPE

NAME: Anne Davis East

ADDRESS: _____

CONTACT PHONE: _____

EMPLOYER: Davis East Consulting

OCCUPATION: Consultant

EMAIL ADDRESS: _____

Please complete the following questions (attach additional pages if necessary):

Are you currently a registered voter within Yolo County? (Yes/No) Yes

Are you currently an officer or employee of a city, county, special district, or joint powers authority in Yolo County? (Yes/No) No

If yes, are you willing to resign that position (if needed) to assume the LAFCo alternate public member appointment? (Yes/No/Not Applicable)

Are you available for morning meetings (regular meeting times are generally the 4th Thursday of the month at 9am in Woodland)? (Yes/No) Yes

Please summarize your qualifications to serve as a member of LAFCo: An understanding of many of the particular laws and regulations surrounding The Sphere of Influence; the perspective of many peers; full transparency in discussion/decision making; and a commitment to public service.

Please list any relevant current and previous public boards, commissions, and committees served on, including years of service: Woodland Recreation Foundation-2020/2024; Advisory Redistricting Commission-2021/2022; Library Board of Trustees City of Sunnyvale-Vice Chair-2013/2015

Please list any other community activities/volunteerism/interests that are relevant for this position: Chair-Working for Woodland; Chair-California Public Library Advocates; Member/Legislative/Advocacy Committee-California Public Library Advocates; Member/Leadership Development Committee-AAUW; Vice Chair/Library Board of Trustees-City of Sunnyvale; Chair Ethics/Government Relations AFP; Education Chair-NAWBO National

Why are you interested in serving on the LAFCo Commission as a Public Member? As Yolo County continues to grow, it is important to be responsible in overseeing that growth, to keep agriculture a forefront of the area but at the same time provide affordable housing, safe community and providing a strong economy

Is there anything else that you think would be relevant for LAFCo to take into account in considering your application? Certifications in: Public Service Ethics, Scale Social Impact, Corporate Governance

By typing my name below I certify that this information is true and correct, and I authorize the verification of the information in the application in the event I am a finalist for the appointment.

Anne Davis East

Signature

May 13, 2024

Date

*Attach additional pages if necessary.
Additional information and references may be requested as a follow-up item.
Thank you for your interest!*

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Please indicate which position(s) you are applying for (check all that apply):

Position	Term	Y/N?
Regular Public Member	Jul 2024 – Jan 2027	Y
Alternate Public Member	Feb 2025 – Jan 2029	

PLEASE PRINT OR TYPE

NAME: Pamela Miller

ADDRESS: _____

CONTACT PHONE: _____

EMPLOYER: Self-employed business owner

OCCUPATION: Organizational development & training

EMAIL ADDRESS: _____

Please complete the following questions (attach additional pages if necessary):

Are you currently a registered voter within Yolo County? **YES**

Are you currently an officer or employee of a city, county, special district, or joint powers authority in Yolo County? **NO**

If yes, are you willing to resign that position (if needed) to assume the LAFCo alternate public member appointment? **Not Applicable**

Are you available for morning meetings (regular meeting times are generally the 4th Thursday of the month at 9 am in Woodland)? **YES**

Please summarize your qualifications to serve as a member of LAFCo:

Local government experience including with two counties and one city in northern CA; previous Executive Director (2012-2022) for the CA Assn of Local Agency Formation Commissions (CALAFCO); familiar with LAFCo laws and procedures; experience working with elected officials (local, regional, and state) and stakeholders, and conducting community engagement; ability to collaborate, listen to and understand all stakeholder perspectives; passionate about local government; supportive of LAFCo values and goals.

Part of my role as Executive Director of CALAFCO was to provide legislative advocacy for the Assn., representing all 58 LAFCos statewide. I am skilled at reading and interpreting legislation that may have an impact on the work of LAFCo, as well as how to implement legislation once passed, including developing local policies for effective implementation based on local needs.

Please list any relevant current and previous public boards, commissions, and committees served on, including years of service:

- *Benton Harbor Promise Foundation Board Member (2011 – 2012)*
- *Benton Harbor College Access Network Executive Board Vice Chair (2011 – 2012)*
- *Benton Harbor College Access Network Advisory Committee Chair (2009 – 2012)*
- *Champions for Change Steering Committee Member (2011 - 2012)*
- *Benton Harbor Downtown Development Authority (BHDDA) Vice Chair (2010)*
- *BHDDA Chair, Fundraising and Executive Director Search Committee (2010)*
- *CA Clerk of the Board of Supervisors Assn. (CCBSA) Regional Chair, Region II (2006)*

Please list any other community activities/volunteerism/interests that are relevant for this position:

As an organizational and human development consultant, my work focuses on the growth and development of individuals and organizations within local governments in CA. For over 20 years I have been training local government employees; developing capacities within teams, departments, and organizations; facilitating strategic planning sessions for elected officials and leadership teams; and working to develop positive transformation in organizational cultures. Along with my personal work experience in local government, my consulting work has allowed me to gain first-hand knowledge of the constantly changing challenges local governments and the communities they serve experience.

Why are you interested in serving on the LAFCo Commission as a Public Member?

As a resident of Yolo County, I am interested in the things that affect my community, particularly growth/development, ag/open space land, transportation issues and housing. Having been deeply connected with the work of LAFCo since 2012, I understand first-hand what it means to provide efficient and affordable services to local communities. I also am keenly aware of the important role LAFCo plays locally through planning and regulatory functions, as well as the critical role of LAFCo as a resource.

For some time now I've desired to serve on a local board or commission, however, have been unable to given my professional commitments. Further, I want my volunteer efforts to be directed toward something that I am passionate about and that will make a difference. Being able to engage with other commissioners, staff and the community as a strategic thought partner is very interesting to me. Now that I am focusing 100% of my time on my own business, my time has become a bit more flexible. With the retirement of the current long-standing public member, the time for me to serve is now.

Is there anything else that you think would be relevant for LAFCo to take into account in considering your application?

Given my prior experience, I am familiar with the Brown Act and other state laws LAFCo is subject to follow.

By typing my name below I certify that this information is true and correct, and I authorize the verification of the information in the application in the event I am a finalist for the appointment.

Pamela Miller

Signature

4/22/24

Date

*Attach additional pages if necessary.
Additional information and references may be requested as a follow-up item.
Thank you for your interest!*



PAMELA MILLER
OWNER & CHIEF ENGAGEMENT OFFICER
MILLER MANAGEMENT & CONSULTING GROUP

Pamela Miller brings a broad range of experience and expertise to her organizational development work. Dedicated to the growth and development of individuals and organizations, she is a dynamic facilitator, trainer, and coach. Her prior local government and non-profit executive leadership experience, along with her ability to forge strong relationships, allow her to create client experiences that are meaningful and relevant. Pamela values the power of the human experience and the strength that each individual and organization has within them to meet the challenges of today's dynamic world. She helps clients access that strength through facilitating honest and authentic conversations; providing interactive, inquisitive, and experiential learning; and aiding in developing the skills necessary for them to be compassionate, authentic, and effective leaders in local government. Her work as a consultant focuses specifically on local governments in the areas of training and development, organizational culture transformation, coaching, governance, and strategic planning.

Pamela has been providing organizational development and training for state and local agencies for over two decades and has extensive experience in creating, facilitating, and leading Leadership Academies throughout California. In addition to her work with agencies, Pamela currently serves as the co-director of the Contra Costa County and Alameda County Local Government Leadership Academies and is co-founder of the Sacramento Valley Local Government Leadership Academy and the Marin-Sonoma Counties Leadership Academy.

Prior to starting Miller Management & Consulting Group, Pamela served as the Executive Director and Program Director for Continuing Education for Public Officials, Inc. (CEPO, Inc.), a nonprofit organization that provided leader development and training to current and emerging leaders in the public sector in California.

Pamela served as the Executive Director for the California Association of Local Agency Formation Commissions (CALAFCO) from 2012 to 2022. Prior to returning to California in 2012, she lived in Benton Harbor, Michigan, where she worked as Vice President for The Consortium for Community Development, a nonprofit 501(c)3 organization. Her work there included systems and individual capacity building as well as community development.

Her public sector experience includes serving as Administrative Manager for the County Executive Office and Clerk of the Board of Supervisors for Napa County, as Deputy City Clerk for the City of Vallejo and as a consulting analyst to the Contra Costa County Flood Control District's clean water program.

Pamela earned a master's degree in organizational leadership and bachelor's degree in business management. She is certified in a variety of instruments and assessment tools to improve workplace culture including Everything DiSC®, Working Genius, Sparketype®, and Success Signals. Pamela successfully completed the Negotiation Essentials course at the Program on Negotiation at Harvard Law School and has served on numerous boards and committees throughout her career.

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Please indicate which position(s) you are applying for (check all that apply):

Position	Term	Y/N?
Regular Public Member	Jul 2024 – Jan 2027	Y - preferred
Alternate Public Member	Feb 2025 – Jan 2029	Y

PLEASE PRINT OR TYPE

NAME: Erik Vink

ADDRESS: _____

CONTACT PHONE: _____

EMPLOYER: Retired

OCCUPATION: Retired

EMAIL ADDRESS: _____

Please complete the following questions (attach additional pages if necessary):

Are you currently a registered voter within Yolo County? (Yes/No) **Yes**

Are you currently an officer or employee of a city, county, special district, or joint powers authority in Yolo County? (Yes/No) **Yes – I am a board member of Yolo County Flood Control and Water Conservation District but my term ends 12/15/24 (and I would resign early if I were appointed as the LAFCo Public Member).**

If yes, are you willing to resign that position (if needed) to assume the LAFCo alternate public member appointment? (Yes/No/Not Applicable) **N/A, since the LAFCO alternatwe public member term begins February 2025 and I would no longer be a board member of the Yolo County Flood Control and Water Conservation District.**

Are you available for morning meetings (regular meeting times are generally the 4th Thursday of the month at 9am in Woodland)? (Yes/No) **Yes**

Please summarize your qualifications to serve as a member of LAFCo:

I have worked with LAFCos for much of my professional career, both as an advocate for strengthening the LAFCo statute to better protect farmland (during my time as a farmland conservation policy advocate in the 1990s) and as an interested observer of the Yolo LAFCo process as a board member of the Yolo County Flood Control and Water Conservation District since 2001. I have represented local special districts as a member of both the City of Davis Redevelopment Successor Agency Oversight Board and the Countywide Successor Agency Oversight Board (current representative of countywide special districts) in unwinding local redevelopment agencies. I have followed local agencies in Yolo County both professionally and out of personal interest. I understand the important role that LAFCo plays in both determining local agency boundaries and encouraging more efficient public services. I would take my role as the public member seriously and would welcome the chance to be more engaged in Yolo County public agency boundary and service matters.

Please list any relevant current and previous public boards, commissions, and committees served on, including years of service:

In addition to my current service as a board member of the Yolo County Flood Control and Water Conservation District (2001-present) and Countywide Successor Agency Oversight Board (since 2020-present), I am also a member of the City of Davis Recreation and Parks Commission (2019-present). I have been involved in the community through service as President of the Friends of the Davis Public Library (approximately 1998-2008) and currently serve as a board member of the Delta Leadership Foundation (since its inception in 2023).

Please list any other community activities/volunteerism/interests that are relevant for this position:

I worked extensively with local agencies (counties, cities, special districts including reclamation districts) during my tenure as Executive Director of the (State of California) Delta Protection Commission, from which I retired in August 2022. This included covering the Delta region (West Sacramento and south) of Yolo County.

Why are you interested in serving on the LAFCo Commission as a Public Member?

I believe it is important to ensure that local special districts provide the most efficient and effective public services. I have great appreciation for the role that Yolo LAFCo plays in conducting municipal service reviews and other work to ensure that public services are provided over a vast rural area. I also appreciate the role that Yolo LAFCo plays in determining city spheres of influence and annexations, but recognize that because of factors specific to our four cities (City of Davis voter approval of annexations, City of West Sacramento substantial undeveloped land within its current city boundaries, for example) that this role is diminished in Yolo County relative to LAFCos in other counties.

Is there anything else that you think would be relevant for LAFCo to take into account in considering your application?

I am eager to take on this responsibility and understand that I would follow in the footsteps of long-term service from previous Yolo LAFCo public members (Mr. Woods, who I do not know, and Peter Faye, who I knew well and respected greatly). I would take this responsibility very seriously and be a devoted public member.

By typing my name below I certify that this information is true and correct, and I authorize the verification of the information in the application in the event I am a finalist for the appointment.

Erik Vink

Signature

May 6, 2024

Date

*Attach additional pages if necessary.
Additional information and references may be requested as a follow-up item.
Thank you for your interest!*

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Please indicate which position(s) you are applying for (check all that apply):

Position	Term	Y/N?
Regular Public Member	Jul 2024 – Jan 2027	Y
Alternate Public Member	Feb 2025 – Jan 2029	Y

PLEASE PRINT OR TYPE

NAME: Matthews Williams, Jr

ADDRESS: _____

CONTACT PHONE: _____

EMPLOYER: Retired

OCCUPATION: Retired from Healthcare Planning, Finance, and Administration

EMAIL ADDRESS: _____

Please complete the following questions (attach additional pages if necessary):

Are you currently a registered voter within Yolo County? (Yes/No) **Yes**

Are you currently an officer or employee of a city, county, special district, or joint powers authority in Yolo County? (Yes/No) **No, but I am the volunteer Chair of the SDCAC.**

If yes, are you willing to resign that position (if needed) to assume the LAFCo alternate public member appointment? (Yes/No/Not Applicable) **Yes, if the Chair of the SDCAC is pertinent.**

Are you available for morning meetings (regular meeting times are generally the 4th Thursday of the month at 9am in Woodland)? (Yes/No) **Yes**

Please summarize your qualifications to serve as a member of LAFCo:

My background is a solid foundation of experience and skills researching and solving problems, with an MBA from the Wharton School of the University of Pennsylvania and a BA from Cornell, as well as 40 years of private sector experience in Finance, Healthcare and Technology. Since coming to Davis in 1998, I have involved myself deeply in public service in the Arts, Finance and Budget, Water, Wastewater, Health, Seniors, Land Use Planning, and Housing.

Please list any relevant current and previous public boards, commissions, and committees served on, including years of service:

Chair of Yolo County South Davis General Plan Citizens Advisory Committee,
Past member of Supervisor Provenza’s Mace Boulevard Working Group,
Past member of the Yolo County Health Council,
Past Member of the Davis Chamber of Commerce Government Relations Committee,
Past President of the El Macero Homeowners Association,
Past member of the Davis Joint School District's 7-11 Committee for Nugget Fields,
Past Chair of the City of Davis Finance and Budget Commission,
Past member of the City of Davis Downtown Plan Advisory Committee,
Past member of the City of Davis Broadband Area Task Force,
Past member of the City of Davis Utilities Commission,
Past member of the City of Davis Water Advisory Committee, and
Past member of the City of Davis Natural Resources Commission.

Please list any other community activities/volunteerism/interests that are relevant for this position:

Currently the Treasurer of the League of Women Voters Davis Area (LWVDA)
Currently the Treasurer of the Davis Community Network (DCN)

Why are you interested in serving on the LAFCo Commission as a Public Member?

My 26 years living in the Yolo County community have been the best years of my life. The high quality of life that I have experienced here has made me passionate about both Yolo County’s present and its future, and I want to give back by helping Yolo County plan for a fiscally resilient and environmentally sound future.

Is there anything else that you think would be relevant for LAFCo to take into account in considering your application?

Nothing that hasn’t been answered above.

By typing my name below I certify that this information is true and correct, and I authorize the verification of the information in the application in the event I am a finalist for the appointment.

Matthews Williams, Jr.

Signature

May 6, 2024

Date

*Attach additional pages if necessary.
Additional information and references may be requested as a follow-up item.
Thank you for your interest!*

MATT WILLIAMS, JR.

SUMMARY

An energetic, reliable, creative problem solver with over 30 years of planning, developing, delivering and leading bottom-line focused strategies in the management of healthcare practice and healthcare technology. With strengths and experience in:

Financial Management	Strategic Direction Development	End-user Training
Business Analysis	Product Management	Marketing
Revenue Growth	Inhouse & Remote Computing	Technology Adoption
Customer Needs Analysis	Contract Negotiation	Solution Selling
Dispute Mediation	Multidisciplinary Collaboration	Team Building

PROFESSIONAL EXPERIENCE

Management skills in directing work; hiring, training and evaluating employees

- Over a 2-year period at a 225-bed University Hospital in Philadelphia, I managed and led the 73-person Patient Accounting/ Admissions/Outpatient Registrations team which:
 - Improved patient and physician satisfaction with the Admissions/Registration processes,
 - Reduced Accounts Receivable 42% in less than 18 months,
 - Increased Outpatient account collections 57% the first Fiscal Year and an additional 65% the second Fiscal Year,
 - Increased inpatient commercial insurance cash collections by 54% the first Fiscal Year and an additional 42% the second Fiscal Year.
 - Reduced Medicaid uncollectible year-end write-offs from \$462,000 in the immediately preceding Fiscal Year to under \$9,000 in the first Fiscal Year of my tenure.
 - Built a six person credit and collections department, which resulted in increased recoveries of uncollectible accounts by 54%, 43%, 57%, 65% and 588% in key areas.
- Devised the business plan, and managed, coordinated and directed the diverse, multi-functional team that brought 16 OrNda HealthCorp hospitals live on the SMS INVISION Hospital Information System with the following applications over a 5-year period in the 8 states of California, Florida, Georgia, Indiana, Mississippi, Missouri, Tennessee and Texas:
 - Patient Management, Medical Records, Patient Accounting and Billing, Receivables Management (Online Collection), General Ledger, Human Resources, Materials Management and Accounts Payable,
 - 4 of the 16 hospitals were also brought live on Nursing, Order Entry and Results Reporting,
 - 2 of the 16 also came live on Radiology, Mammography and Resource Scheduling, and
 - 1 of the 16 also came live on the Laboratory, Blood Bank, Microbiology system.
- Managed, coordinated and directed the multi-disciplinary team that bridged diverse constituencies and brought the University of South Alabama's 3 Hospitals (800+ beds), 30+ Ambulatory Clinics and a Medical Practice Plan of 200+ physicians live on SMS INVISION, Signature and EAD (Electronic Medical Record system).

Experience in the preparation of financial and statistical reports in order to maximize the effectiveness of service delivery systems and financial performance at UCDCMC

- With extensive use of Excel, TSI, INVISION, Signature, and mainframe and online data sources, completed over 400 financial and productivity and business planning projects including hospital charging, costing and net revenue analyses, profitability analyses, contract performance reviews, program development, billing/payment audits, capital budgeting, operational budgeting and operational benchmarking.

- Prepared external and internal clinical and financial reports to support the fiduciary and clinical goals of Department Chairs, CAOs and Practice Managers that brought together RVU, contribution margin, profitability, budget and Clinical Cost Model information.
- Collaborated in the development and implementation of departmental goals and objectives.
- Continually initiated, developed and implemented methods and administrative systems that maximized clinical and financial program efficiencies.

Physician and Hospital Benchmarking Methodologies developed, refined and implemented

- Completed and validated monthly data loads of UCDHS information from Signature into the Faculty Practice Solutions Center's (FPSC) physician benchmarking system, which addresses physician productivity, financial, and operational management for faculty practices nationwide.
- Working closely with UCDMC Information Technology and numerous individual Department CAOs increased both the quality of the data being input from Signature into FPSC, and the quality of management information the FPSC system produces for UCDHS.
- For the past 4 years, worked extensively with the ThomsonReuters ActionOI hospital benchmarking system. Ongoing responsibilities have included:
 - Quarterly data collection, data validation, data input and data submission.
 - Balancing to UCDMC's DaFis Financial Statements.
 - Helped Nursing Administration maximize system utility, while simultaneously streamlining system overhead for all UCDMC's Inpatient Nursing Managers.
 - Support to Ambulatory Clinical Operations Administration, Cardiovascular Administration, Radiology Administration, Laboratory Administration, Pharmacy Administration, Information Technology and Materials Management Administration

Demonstrated Ability to Identify and Address Process Improvement Opportunities, as well as Lead and Manage the Team that Delivers Improved Results

- Devised the business plan and led its implementation, which guided the Executive Team of The Regional Medical Center of Memphis to a successful conversion from an in-house employee-staffed turnkey Hospital Information System (HIS) to a vendor outsourced "business solution" focused Hospital Information System,. Key accomplishments were:
 - Multi-million dollar one-time and annual Operations Budget savings for the Health System,
 - Developed guaranteed "levels of service" to the Health System's care givers and patients, which improved their confidence in and consistent use of the HIS
 - A clearly communicated vision, built through active listening and the ability to translate the "team" members' concerns/fears into strategies and tactics that aligned their expectation levels with the realities of 1) what an outsourced IT solution could truly deliver and 2) performance that the Health System's senior managers identified as valuable.
 - Defused the threat of mass personnel defections by the employees of the Medical Center's IT department, whose employer was changing from the Medical Center to the Information Technology company selected as the outsourcing vendor.

Excellent Communication Skills and Ability to Work with Department Chairs, CAOs, Practice Managers, Faculty and Nurse Managers as well as my Finance and Administration***... in Hospital Operations Management***

- As administrative resource for the UCDMC PM&R Therapies Department supported the practice manager in personnel recruitment activities; purchasing, travel, petty cashing, data entry, DaFis, Kronos and Decision Support.
- As front-line reception, registration, cashiering & scheduling in a UCDMC ambulatory clinic
- As medical office support staff in the UCDMG Rancho Cordova office.

- As line management of Patient Accounting, Inpatient Admissions and Ambulatory Registrations for the 10th largest medical college in the U.S., which included a 225 bed hospital and a 250+ physician faculty practice plan.

... in Healthcare System business plan development and program sustainability

- Developed a number of comprehensive clinical utilization projection, rate setting, risk planning and financial analysis models and decision support systems for hospitals, HMOs, PPOs and self-insured employers.
- Developed for Electronic Data Systems (EDS) a strategy and plan for a new business initiative in HMO/PPO MIS including market evaluation, needs analysis, product design and implementation.
- Developed the Marketing Plan, Competitive Analysis, Product Rollout Strategy and Product Development Plan for an early growth-stage health care information systems corporation.

... in Training, Teaching and Curriculum Development

- Facilitated as Faculty, 51 Onground and 23 Online University of Phoenix (UOP) courses in Applied Critical Thinking in Decision Making, Problem Solving, Business and Technical Analysis, Information Systems Management and Health Care Management.
- Developed and executed an education plan in the capabilities of the new Decision Support applications and services for the SMS field force.
- Developed training materials for, and taught over 50 career development workshops that significantly contributed to the mission of the Sacramento Professional Network (SPN) and the personal career plans of over 400 of SPN's members.

... in Customer Service

- Twice awarded the SMS Merit Award for "performance above and beyond the call of duty in providing customer support to our clients".
- Grew, in 6 years, annual revenues for SMS' first for-profit multi-hospital account from less than \$1 million per year to over \$7 million.
- Established the business plan for SMS' largest for-profit multi-hospital account, which has grown to an over \$35 million annual revenue stream.

HISTORICAL EMPLOYMENT

CREATIVE BUSINESS SOLUTIONS , Davis, CA <i>President and Principal Consultant</i>	2000 – Present, 1985 – 1988
UC DAVIS MEDICAL CENTER , Sacramento, CA <i>Financial Analyst V</i> <i>MOSC III</i>	2006 – 2011 2007 - 2011 2006 - 2007
UNIVERSITY OF PHOENIX , Phoenix, AZ <i>Practitioner Faculty</i>	2002 – 2005
IDX SYSTEMS CORPORATION , Alameda, CA <i>Business Development Manager</i>	1999 – 2000
SHARED MEDICAL SYSTEMS (SMS) , Pleasanton, CA <i>Senior Account Executive</i> <i>Decision Support Systems Marketing Executive</i> <i>Installation Director</i> <i>Associate Product Manager</i>	1981 – 1983, 1988 – 1999 1991 - 1999 1988 - 1990 1982 - 1983 1981 - 1983
OSTEOPATHIC MEDICAL CENTER OF PHILADELPHIA , Philadelphia, PA <i>Patient Accounting Manager</i>	1983 - 1984

EDUCATION

WHARTON SCHOOL OF THE UNIVERSITY OF PENNSYLVANIA , Philadelphia, PA MBA, Management	1984
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CORNELL UNIVERSITY, Ithaca, NY
BA, Ancient Roman History

1980