

AGREEMENT NO. ___ - ___
(Agreement for On-Call CEQA Consulting Services)

THIS AGREEMENT (“Agreement”) is made and entered into this ___ day of _____, 2025, by and between the County of Yolo, a political subdivision of the State of California (“County”), and Aspen Environmental Group, a California Corporation (“Contractor”).

W I T N E S S E T H

WHEREAS, the County is authorized by Government Code Section 23004 to make contracts as necessary for the exercise of its powers; and

WHEREAS, the County is authorized by Government Code Section 31000 to contract with persons specially trained, experienced, expert and competent to perform preparation of environmental documents to comply with the California Environmental Quality Act (CEQA) and National Environmental Policy Act (NEPA); and

WHEREAS, the County desires to obtain On-Call CEQA and Environmental Consulting Services; and

WHEREAS, the County circulated and distributed a request for qualifications (RFQ), an excerpt of which is attached as Exhibit A; and

WHEREAS, the Contractor submitted a proposal to provide CEQA and NEPA consulting services, including preparation of CEQA documents; and planning-related services and project management, an excerpt of which is attached as Exhibit B; and

WHEREAS, Contractor has represented and warrants to the County that it has the necessary training, experience, expertise and competency to provide the services, goods and materials that are described in this Agreement, at a cost to the County as herein specified; that it will be able to perform the herein described services at minimum cost to the County by virtue of its current and specialized knowledge of relevant data, issues, and conditions; and that it will do so in a manner consistent with and furthering of the Values of Yolo County; and

WHEREAS, Yolo County reserves the right to approve the Contractor’s project manager and any requested personnel and subcontractor changes during the course of each project; and

WHEREAS, Contractor represents and warrants that neither Contractor, nor any of its officers, agents, employees, contractors, subcontractors, volunteers, or five percent owners, is excluded or debarred from participating in or being paid for participation in any Federal or State program; and

WHEREAS, Contractor further represents and warrants that no conditions or events now exist which give rise to Contractor or any of its officers, agents, employees, contractors, subcontractors, volunteers or five percent owners being excluded or debarred from any Federal or State program; and

WHEREAS, Contractor understands that the County is relying upon these representations in entering into this Agreement.

NOW, THEREFORE, the County and the Contractor agree as follows:

I. BASIC SERVICES

A. Contractor shall furnish and perform the following services in accordance with Exhibits A and B, and in a manner satisfactory to the Director of Community Services or his/her written designee (“Director”): as-needed, on-call CEQA consulting services. These services include the following tasks: consultation on development projects; environmental services related to CEQA/NEPA compliance; completing environmental studies for discretionary development applications such as Use Permits, Tentative Maps, Rezones, and Specific Plans, including cannabis Use Permits; CEQA analyses and review required for cannabis projects; project management; and, attendance at public hearings.

B. More specifically, the Contractor shall provide the full range of services with regard to the services described above, with the focus on: (a) environmental assessments, including Initial Studies, Negative/Mitigated Negative Declarations, Environmental Impact Reports, and supporting documents that meet all of the requirements set forth in the California Environmental Quality Act (Public Resources Code 21000 et seq.) and the State CEQA Guidelines (California Code of Regulations, Section 15000 et seq.), and preparation and/or review of technical studies; (b) environmental reviews prepared for the types of development applications anticipated in rural and agricultural Yolo County, including cannabis uses; (c) and, addressing environmental issues that result in a complete and legally adequate document in compliance with CEQA and the State CEQA Guidelines and other applicable laws. Contractor will provide all facilities, equipment, personnel, labor and materials necessary to provide the foregoing services in accordance with this Agreement.

C. The complete contract shall include the following Exhibits attached hereto and incorporated herein:

Exhibit A
Exhibit B

RFQ Excerpt
Proposal Excerpt

In the event of any conflict between any of the provisions of this Agreement (including Exhibits), the provision that requires the highest level of performance from Contractor for the County's benefit shall prevail.

D. The Director may approve modifications of the term, scheduling, billing rates, and allocation of funds between the tasks and subtasks (if any) set forth above, provided that there is no increase in the total compensation as set forth in Paragraph II of this Agreement.

II. COMPENSATION AND REIMBURSEMENT OF EXPENSES

A. For the services described in Paragraph I above, and subject to the condition that the services have been completed in a manner satisfactory to the Director or his/her designee, Contractor shall be compensated according to the hourly rates set forth in the Contractor's proposal, for Contractor and its subconsultants, as included in Exhibit B. Provided, however, that the total amount of compensation to be paid to Contractor for the services required by this Agreement shall not exceed four hundred thousand dollars (\$400,000.00). In the determination of hourly fees, time allotments shall be calculated to one-tenth of an hour.

B. Contractor shall not be entitled to reimbursement for any expenses except as specifically set forth herein. The compensation set forth above includes reimbursement for all expenses incurred by Contractor in the performance of this Agreement.

III. METHOD OF PAYMENT

A. Not more frequently than monthly, and in a manner that is satisfactory to the Director, the Contractor shall submit an invoice detailing the services provided, the person(s) providing the service, the amount of time spent by each person providing the service calculated to the one-tenth of an hour, the rate per hour charged for each person providing service, and an itemization of the actual expenses for which reimbursement is requested. If requested by the County, Contractor shall provide any further documentation to verify the compensation and reimbursement sought by Contractor.

B. Within fifteen (15) calendar days of the receipt of Contractor's detailed invoice, the Director shall either authorize payment or advise Contractor in writing of any concerns that the Director has with the invoice and any need for further documentation.

C. Within thirty (30) calendar days of the Director's authorization for payment of an invoice, the County Auditor-Controller shall either issue the payment or advise Contractor in writing of any concerns that the County Auditor-Controller has with the request and any need for further documentation.

IV. REPORTS

A. Contractor shall provide such reports as are required elsewhere by this Agreement, and such additional information and reports relating to the services otherwise required by this Agreement as are reasonably requested by the Director, as the times and in the manner specified by this Agreement, or by the Director if not so specified. Any other provision of this Agreement notwithstanding, should Contractor fail to provide any report required by this Agreement in a timely manner and as otherwise set forth in this Agreement, County may withhold any payments otherwise due Contractor pursuant to this Agreement, and any other agreement between Contractor and County, until such report is properly submitted as determined by the Director.

B. County shall provide Contractor with all information pertinent to the services required of Contractor by this Agreement which is requested by Contractor and which is within County's possession. No charge will be made for these materials.

V. OWNERSHIP OF DOCUMENTS AND WORK PRODUCTS

All professional and technical documents and information developed under this Agreement, and all work products, including writings, work sheets, reports, and related data, materials, copyrights and all other rights and interests therein, shall become the property of the County, and Contractor agrees to deliver and assign the foregoing to the County, upon completion of the services hereunder or upon any earlier termination of this Agreement. Contractor assigns the work products, as and when the same shall arise, for the full terms of protection available throughout the world. In addition, basic data prepared or obtained under this Agreement shall be made available to the County without restriction or limitation on their use. Upon request by County, Contractor agrees to compile and produce documents in response to any Public Records Act request or subpoena.

No additional charge will be made for any of the foregoing.

VI. RECORDS; ACCESS, RETENTION

Contractor shall retain and make available for review by the County and its designees all records, documents, and general correspondence relating to this Agreement and the services required hereunder for a period of not less than five (5) years after receipt of final payment or until all pending audits and proceedings are completed, whichever is later. Contractor shall make such records available for inspection and copying by the County and its designees at any reasonable time. At least thirty (30) calendar days prior to any destruction of these records following the four years, Contractor shall notify the Director. Upon such notification, the Director shall either agree to the destruction or authorize the records to be forwarded to the County for further retention.

VII. DISPUTES

Any dispute arising under this Agreement shall be decided by the County Administrative Officer who shall put his or her decision in writing and mail a copy thereof to the address for the notice to Contractor. The decision of the County Administrative Officer shall be final unless, within thirty (30) days from the date such copy is mailed to Contractor, Contractor appeals the decision in writing to the County Board of Supervisors. Any such written appeal shall detail the reasons for the appeal and contain copies of all documentation supporting Contractor's position. In connection with any appeal proceeding under this paragraph, Contractor shall be afforded the opportunity to be heard and offer evidence in support of its appeal to the County Board of Supervisors at a regular Board meeting. Pending a final decision of the dispute, Contractor shall proceed diligently with the performance of this Agreement and in accordance with the County Administrative Officer's decision. The decision of the County Board of Supervisors on the appeal shall be final for purposes of exhaustion of administrative remedies.

VIII. TERM AND TERMINATION

A. The term of this Agreement shall be from July 1, 2025, through June 30, 2028, unless sooner terminated as hereinafter provided. The County reserves the right to renew the contract after this initial term, for one (1) additional two-year renewal period by providing thirty (30) days' written notice prior to the expiration of the remaining term.

B. Should either party fail to substantially perform its obligations in accordance with this Agreement, the other party may notify the defaulting party of such default in writing and provide not less than thirty (30) days to cure the default. Such notice shall describe the default, and shall not be deemed a forfeiture or termination of this Agreement. If such default is not cured within said thirty day period (or such longer period as is specified in the notice or agreed to by the parties), the party that gave notice of default may terminate this Agreement upon not less than fifteen (15) days advance written notice. In the event of such termination based upon Contractor default, the County reserves the right to purchase or obtain the supplies or services elsewhere, and Contractor shall be liable for the difference between the prices set forth herein and the actual cost thereof to the County. The foregoing notwithstanding, neither party waives the right to recover damages against the other for breach of this Agreement.

C. This Agreement is subject to the County, the State of California and the United States appropriating and approving sufficient funds for the activities required of the Contractor pursuant to this Agreement. If the County's adopted budget and/or its receipts from the State of California and the United States do not contain sufficient funds for this Agreement, the County may terminate this Agreement by giving ten (10) days advance written notice thereof to the Contractor, in which event the County shall have no obligation to pay the Contractor any further funds or provide other consideration and the Contractor shall have no obligation to provide any further services pursuant this Agreement. If the County terminates the Agreement pursuant to this subparagraph, the County will pay Contractor in accordance with this Agreement for all services performed to the satisfaction of the Director before such termination and for which funds have appropriated as required by law.

D. This Agreement may be terminated for any reason by either party at any time during its term, by giving 60 days' written notice to the other party.

E. If Contractor, or any of its officers, agents, employees, contractors, subcontractors, volunteers or five percent owners, becomes excluded, debarred or suspended from participation in Federally or State funded programs, the County may terminate this Agreement by giving ten (10) days advance written notice thereof to the Contractor.

F. Upon termination of this Agreement or suspension of work by either County or Contractor, Contractor shall furnish to County all documents and drawings prepared under this Agreement, whether complete or incomplete. In the event of termination for any reason, reproducible copies of all finished or unfinished documents, drawings, maps,

models, photographs, and reports prepared by Contractor shall become the sole and exclusive property of Yolo County and Contractor shall be entitled to receive compensation for any work completed on such documents and other materials determined by the Director to be of satisfactory quality and within the terms and conditions of this Agreement. All creative work undertaken by Contractor such as sketches, copy, dummies and all preparatory work for which Contractor is not compensated by the County shall remain the sole and exclusive property of the Contractor.

G. During and following the term of this Agreement, Contractor shall not use, distribute or otherwise circulate any of the materials developed pursuant to this Agreement and for which Contractor was compensated by the County without the express written permission of the Director.

IX. APPLICABLE LAWS

A. In the performance of the services required by this Agreement, Contractor shall comply with all applicable Federal, State, and County statutes, ordinances, regulations, directives and laws. This Agreement is also subject to any additional restrictions or conditions that may be imposed upon the County by the Federal or State government.

B. This Agreement shall be deemed to be executed within the State of California and construed in accordance with and governed by the laws of the State of California. Any action or proceeding arising out of this Agreement shall be filed and resolved in a California State court located in Woodland, California. Contractor waives any removal rights it might have under State or Federal law.

X. NON-DISCRIMINATION IN SERVICES AND BENEFITS

Contractor certifies that any service provided pursuant to this Agreement shall be without discrimination based on color, race, creed, national origin, religion, sex, age, sexual preferences, or physical or mental disability in accordance with all applicable Federal, State and County laws and regulations and any administrative directives established by the County Board of Supervisors or the County Administrative Officer. For the purpose of this Agreement, distinctions on the grounds of color, race, creed, national origin, religion, sex, age, sexual preferences, or physical or mental disability include but are not limited to the following: denying a participant any service or benefit which is different, or is provided in a different manner or at a different time from that provided to other participants under this Agreement; subjecting a participant to segregation or separate treatment in any way in the enjoyment or any advantage or privilege enjoyed by others receiving any service or benefit; treating a participant differently from others in determining whether the participant has satisfied any admission, enrollment quota, eligibility, membership, or other requirement or condition which individuals must meet in order to be provided any service or benefit; and the assignment of times or places for the provision of services.

XI. CONTRACTOR'S RESPONSIBILITIES

A. Contractor shall exercise all of the care and judgment consistent with good practices in the performance of the services required by this Agreement.

B. With the exception that this section shall in no event be construed to require indemnification by Contractor to a greater extent than permitted under the public policy of the State of California, Contractor shall indemnify, defend and hold harmless the County of Yolo and its officers, agents, employees and volunteers from and against any and all claims, damages, demands, losses, defense costs, expenses (including attorneys' fees) and liability of any kind or nature arising out of or resulting from performance of the work, provided that any such claim, damage, demand, loss, cost, expense or liability is caused in whole or in part by any negligent or intentional act or omission of the contractor, any subcontractor, anyone directly or indirectly employed by any of them or anyone for whose acts any of them may be liable, regardless of whether or not it is caused in part by a party indemnified hereunder.

Responsibility for such defense and indemnity obligations shall survive the termination or completion of this agreement for the full period of time allowed by law. The defense and indemnification obligations of this agreement are undertaken in addition to, and shall not in any way be limited by, the insurance obligations contained in this agreement. In providing any defense under this Paragraph, Contractor shall use counsel reasonably acceptable to the County Counsel.

C. Subcontractor agrees to be bound to the General Contractor/**or** Contractor and the County of Yolo in the same manner and to the same extent as General Contractor/**or** Contractor is bound to the County of Yolo under the Contract Documents. Subcontractor further agrees to include the same requirements and provisions of this agreement, including the indemnity and Insurance requirements, with any Sub-subcontractor to the extent they apply to the scope of the Sub-subcontractor's work. A copy of the County of Yolo Contract Document Indemnity and Insurance provisions will be furnished to the Subcontractor upon request.

XII. PUBLIC LIABILITY AND PROPERTY DAMAGE INSURANCE

A. During the term of this Agreement, Contractor shall at all times maintain, at its expense, the following coverages and requirements. The comprehensive general liability insurance shall include broad form property damage insurance.

1. Minimum Coverages (as applicable). Insurance coverage shall be with limits not less than the following:

a. **Comprehensive General Liability** – \$1,000,000/occurrence and \$2,000,000/aggregate

b. **Automobile Liability** – \$1,000,000/occurrence (general) and \$500,000/occurrence (property) (include coverage for Hired and Non-owned vehicles)

- c. **Professional Liability/Malpractice/Errors and Omissions** – \$1,000,000/occurrence and \$2,000,000/aggregate (If any engineer, architect, attorney, accountant, medical professional, psychologist, or other licensed professional performs work under a contract, the contractor must provide this insurance. If not, then this requirement automatically does not apply.)
- d. **Workers' Compensation** – Statutory Limits/**Employers' Liability** - \$1,000,000/accident for bodily injury or disease (If no employees, this requirement automatically does not apply.)

2. The County, its officers, agents, employees and volunteers shall be named as additional insured on all but the workers' compensation and professional liability coverages. It shall be a requirement under this agreement that any available insurance proceeds broader than or in excess of the specified minimum Insurance coverage requirements and/or limits shall be available to the Additional Insured. Furthermore, the requirements for coverage and limits shall be (1) the minimum coverage and limits specified in this Agreement; or (2) the broader coverage and maximum limits of coverage of any Insurance policy or proceeds available to the named Insured; whichever is greater.

a. The Additional Insured coverage under the Contractor's policy shall be "primary and non-contributory" and will not seek contribution from the County's insurance or self insurance and shall be at least as broad as CG 20 01 04 13.

b. The limits of Insurance required in this agreement may be satisfied by a combination of primary and umbrella or excess Insurance. Any umbrella or excess Insurance shall contain or be endorsed to contain a provision that such coverage shall also apply on a primary and non contributory basis for the benefit of the County of Yolo (if agreed to in a written contract or agreement) before the County's own Insurance or self insurance shall be called upon to protect it as a named insured.

3. Said policies shall remain in force through the life of this Agreement and, with the exception of professional liability coverage, shall be payable on a "per occurrence" basis unless the County Risk Manager specifically consents in writing to a "claims made" basis. For all "claims made" coverage, in the event that the Contractor changes insurance carriers Contractor shall purchase "tail" coverage covering the term of this Agreement and not less than three years thereafter. Proof of such "tail" coverage shall be required at any time that the Contractor changes to a new carrier prior to receipt of any payments due.

4. The Contractor shall declare all aggregate limits on the coverage before commencing performance of this Agreement, and the County's Risk Manager reserves the right to require higher aggregate limits to ensure that the coverage

limits required for this Agreement as set forth above are available throughout the performance of this Agreement.

5. Any deductibles or self-insured retentions must be declared to and are subject to the approval of the County Risk Manager. All self-insured retentions (SIR) must be disclosed to Risk Management for approval and shall not reduce the limits of liability. Policies containing any SIR provision shall provide or be endorsed to provide that the SIR may be satisfied either by the named Insured or Yolo County.

6. Each insurance policy shall be endorsed to state that coverage shall not be suspended, voided, canceled by either party, reduced in coverage or in limits except after thirty (30) days' prior written notice by certified mail, return receipt requested, has been given to the Director (ten (10) days for delinquent insurance premium payments).

7. Insurance is to be placed with insurers with a current A.M. Best's rating of no less than A:VII, unless otherwise approved by the County Risk Manager.

8. The policies shall cover all activities of Contractor, its officers, employees, agents and volunteers arising out of or in connection with this Agreement.

9. For any claims relating to this Agreement, the Contractor's insurance coverage shall be primary, including as respects the County, its officers, agents, employees and volunteers. Any insurance maintained by the County shall apply in excess of, and not contribute with, insurance provided by Contractor's liability insurance policy.

10. The Contractor shall waive all rights of subrogation against the County, its officers, employees, agents and volunteers.

B. Prior to commencing services pursuant to this Agreement, Contractor shall furnish the County with original endorsements reflecting coverage required by this Agreement. The endorsements are to be signed by a person authorized by that insurer to bind coverage on its behalf. All endorsements are to be received by, and are subject to the approval of, the County Risk Manager before work commences. Upon County's request, Contractor shall provide complete, certified copies of all required insurance policies, including endorsements reflecting the coverage required by these specifications.

C. During the term of this Agreement, Contractor shall furnish the County with original endorsements reflecting renewals, changes in insurance companies and any other documents reflecting the maintenance of the required coverage throughout the entire term of this Agreement. The endorsements are to be signed by a person authorized by that insurer to bind coverage on its behalf. Upon County's request, Contractor shall provide complete, certified copies of all required insurance policies, including endorsements reflecting the

coverage required by these specifications. Yolo County reserves the right to obtain a full certified copy of any Insurance policy and endorsements. Failure to exercise this right shall not constitute a waiver of right to exercise later.

D. Contractor agrees to include with all subcontractors in their subcontract the same requirements and provisions of this Agreement including the indemnity and insurance requirements to the extent they apply to the scope of the subcontractor's work. Subcontractors hired by Contractor must agree to be bound to Contractor and the County of Yolo in the same manner and to the same extent as Contractor is bound to the County of Yolo under the Agreement. All subcontractors must further agree to include these same provisions with any sub-subcontractor. Contractor shall require all Subcontractors to provide a valid certificate of insurance and the required endorsements included in the agreement prior to commencement of any work and Contractor will provide proof of compliance to the County of Yolo.

E. Contractor shall maintain insurance as required by this Agreement to the fullest amount allowed by law and shall maintain insurance for a minimum of five years following the expiration of this Agreement. In the event contractor fails to obtain or maintain completed operations coverage as required by this Agreement, the County at its sole discretion may purchase the coverage required and the cost will be paid by Contractor.

XIII. WORKERS' COMPENSATION

Contractor shall provide workers' compensation coverage as required by State law, and prior to commencing services pursuant to this Agreement shall file the following statement with the County in a form substantially as set forth below.

WORKERS' COMPENSATION CERTIFICATE

I am aware of the provisions of Section 3700 of the Labor Code that require every employer to be insured against liability for workers' compensation or to undertake self-insurance in accordance with the provisions of that Code, and I will comply with such provisions before commencing any services required by this Agreement.

The person executing this certificate on behalf of Contractor affirmatively represents that she/he has the requisite legal authority to do so on behalf of Contractor, both the person executing this Agreement on behalf of Contractor and Contractor understand that the County is relying on this representation in entering into this Agreement.

XIV. NOTICE

A. All notices shall be deemed to have been given when made in writing and delivered or mailed to the respective representatives of County and Contractor at their respective addresses as follows:

Contractor: Attn: Neda R. Delmont, COO
Aspen Environmental Group
Corporate Headquarters
5020 Chesebro Road, Suite 200
Agoura Hills, CA 91301
nrastegar@aspeneg.com

County: Stephanie Cormier, Chief Assistant Director
Yolo County Department of Community Services
292 W. Beamer Street
Woodland, CA 95695
Attn: Jeff Anderson, Principal Planner
jeff.anderson@yolocounty.gov

B. Any party may change the address to which such communications are to be given by providing the other parties with written notice of such change at least fifteen (15) calendar days prior to the effective date of the change.

C. All notices shall be effective upon receipt and shall be deemed received through delivery if personally served or served using facsimile machines, or on the fifth (5th) day following deposit in the mail if sent by first class mail.

XV. CONFLICT OF INTEREST

A. Contractor shall comply with the laws and regulations of the State of California and County regarding conflicts of interest, including, but not limited to, Article 4 of Chapter 1, Division 4, Title 1 of the California Government Code, commencing with Section 1090, and Chapter 7 of Title 9 of said Code, commencing with Section 87100 including regulations promulgated by the California Fair Political Practices Commission.

B. Contractor covenants that it presently has no interest and shall not acquire any interest, direct or indirect, which would conflict in any manner or degree with the performance of Contractor's obligations and responsibilities hereunder. Contractor further covenants that in the performance of this Agreement, no person having any such interest shall be employed. This covenant shall remain in force until Contractor completes performance of the services required of it under this Agreement.

C. Contractor agrees that if any fact comes to its attention that raises any question as to the applicability of any conflict of interest law or regulation, Contractor will immediately inform the County and provide all information needed for resolution of the question.

XVI. COVENANT AGAINST CONTINGENT FEES

Contractor warrants that it has not employed or retained any company or person, other than a bona fide employee working for Contractor, to solicit or secure this Agreement, and that it has not paid or agreed to pay any company or person, other than a bona fide employee, any fee, commission, percentage, brokerage fee, gift, or any other consideration, contingent upon or resulting from the award or making this agreement. For breach or violation of this warranty, the County shall have the right to annul this agreement without liability, or in its discretion to deduct from the agreement price or consideration, or otherwise recover, the full amount of such fee, commission, percentage, brokerage fee, gift or contingent fee.

XVII. AUDITS

A. Contractor shall be subject to examination and audit by the State or the County, or both, throughout the term of this Agreement and thereafter for a period of three years from the date that final payment is made pursuant to this Agreement. This does not preclude access to records by County, State, the Comptroller General of the United States, or any of their authorized representatives, as otherwise provided by this Agreement, the State contract, or State or Federal laws and regulations. Contractor agrees that County and/or State has the right to review, obtain, and copy all records pertaining to the performance of this Agreement, and agrees to provide County and/or State with any and all relevant information requested.

B. Any and all books, records, and facilities maintained by Contractor related to services provided under this Agreement may be audited, inspected and copied at any time during normal business hours. Unannounced visits may be made at the discretion of the County or State. Employees who might reasonably have information related to such records may be interviewed. All expenditures of State and federal funds furnished to Contractor pursuant to this Agreement are subject to audit by County, State and/or Federal representatives. Such audits shall consider and build upon external independent audits performed pursuant to audit requirements of the Office of Management and Budget (OMB) Circular A-133 as described in Paragraph C below.

C. Should Contractor expend \$500,000 or more in Federal funds during any fiscal year, Contractor shall furnish County a certified copy of an Audit Report from an independent CPA firm covering the Contractor's preceding fiscal year of January 1 through December 31. This Audit shall be performed in accordance with OMB Circular A-133 and conducted in accordance with generally accepted government auditing standards as described in Government Auditing Standards (1994 Revision), and provided in a form satisfactory to the Director.

D. Contractor shall provide this Audit Report no later than July 31 of each year. In the event that this Agreement expires or is terminated on a date other than December 31, Contractor shall provide County such an Audit Report covering the preceding period of January 1 through the date of expiration or termination no later than July 31 after the date

of expiration or termination. Contractor shall ensure that audit work papers supporting the report are retained for a period of three (3) years from the date of the audit report, and longer if notified by the State or County to extend the retention period, and are made available to the State and/or County upon request.

E. Should an Audit Report or any State or County audit determine that Contractor has misspent funds and been overpaid based on the requirements of this Agreement and applicable laws and regulations, County shall demand repayment from Contractor in the amount of such audit findings and withhold any payment otherwise due under this Agreement until Contractor repays such amount. Contractor shall repay County such amount within sixty (60) days of the date of the County's demand for repayment. Should Contractor fail to repay County within sixty (60) days of the date of County's demand for repayment, the County may offset the amount due from Contractor against any amounts that would otherwise be due from the County to Contractor pursuant to this Agreement or any other agreement or source.

F. Any failure or refusal by Contractor to permit access to any facilities, books, records or other information required to be provided to the State &/or the County by this Agreement &/or the State contract shall constitute an express and immediate breach of this Agreement.

XVIII. ASSIGNMENT AND SUBCONTRACTS

The services and obligations required of Contractor under this Agreement are not assignable in whole or in part. In addition, Contractor shall not subcontract any portion of the services required of Contractor by this Agreement without the express written consent of the Director. If any portion of the services required of Contractor are subcontracted, the subcontractor(s) shall maintain the same insurance as required of Contractor by this Agreement and Contractor shall be fully responsible to the County for all work undertaken by subcontractors.

XIX. STATUS OF CONTRACTOR

A. It is understood and agreed by all the parties hereto that Contractor is an independent contractor and that no relationship of employer-employee exists between the County and Contractor. Neither Contractor nor Contractor's assigned personnel shall be entitled to any benefits payable to employees of the County. Contractor hereby indemnifies and holds the County harmless from any and all claims that may be made against the County based upon any contention by any third party that an employer-employee relationship exists by reason of this Agreement or any services provided pursuant to this Agreement.

B. It is further understood and agreed by all the parties hereto that neither Contractor nor Contractor's assigned personnel shall have any right to act on behalf of the County in any capacity whatsoever as an agent or to bind the County to any obligation whatsoever.

C. It is further understood and agreed by all the parties hereto that Contractor must issue any and all forms required by Federal and State laws for income and employment tax purposes, including W-2 and 941 forms, for all of Contractor's assigned personnel.

XX. AMENDMENT

This Agreement may be amended only by written instrument signed by the County and Contractor.

XXI. WAIVER

The waiver by the County or any of its officers, agents or employees or the failure of the County or its officers, agents or employees to take action with respect to any right conferred by, or any breach of any obligation or responsibility of this Agreement shall not be deemed to be a waiver of such obligation or responsibility, or subsequent breach of same, or of any terms, covenants or conditions of this Agreement.

XXII. AUTHORIZED REPRESENTATIVE

The person executing this Agreement on behalf of Contractor affirmatively represents that she/he has the requisite legal authority to enter into this Agreement on behalf of Contractor and to bind Contractor to the terms and conditions of this Agreement. Both the person executing this Agreement on behalf of Contractor and Contractor understand that the County is relying on this representation in entering into this Agreement.

XXIII. PUBLIC RECORDS ACT

Upon its execution, this Agreement (including all exhibits and attachments) shall be subject to disclosure pursuant to the California Public Records Act.

XXIV. ADDITIONAL PROVISIONS

A. Where there is a doubt as to whether a provision of this document is a covenant or a condition, the provision shall carry the legal effect of both. Should the County choose to excuse any given failure of Contractor to meet any given condition, covenant or obligation (whether precedent or subsequent), that decision will not be, or have the legal effect of, a waiver of the legal effect in subsequent circumstances of either that condition, covenant or obligation or any other found in this document. All conditions, covenants and obligations continue to apply no matter how often County may choose to excuse a failure to perform them.

B. Except where specifically stated otherwise in this document, the promises in this document benefit the County and Contractor only. They are not intended to, nor shall they be interpreted or applied to, give any enforcement rights to any other persons (including corporate) which might be affected by the performance or non-performance of this Agreement, nor do the parties hereto intend to convey to anyone any "legitimate claim of

entitlement” with the meaning and rights that phrase has been given by case law.

XXV. ENTIRE AGREEMENT

This Agreement constitutes the entire agreement between the County and Contractor and supersedes all prior negotiations, representations, or agreements, whether written or oral. In the event of a dispute between the parties as to the language of this Agreement or the construction or meaning of any term hereof, this Agreement shall be deemed to have been drafted by the parties in equal parts so that no presumptions or inferences concerning its terms or interpretation may be construed against any party to this Agreement.

IN WITNESS WHEREOF, the parties have executed this Agreement as of the day and year first set forth above.

CONTRACTOR

DocuSigned by:
Minda R. Delmont
By: _____
F216D3A890BF49D...
Aspen Environmental Group

COUNTY OF YOLO

By: _____
Mary Vixie Sandy, Chair
Board of Supervisors

Attest:
Julie Dachtler, Senior Deputy Clerk
Board of Supervisors

By _____
Deputy (Seal)

Approved as to Form:

E. May

Eric May, Senior Deputy County Counsel

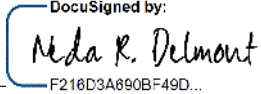
[NOTE: the forms that follow are provided to assist you, but they are not part of the contract]

WORKERS' COMPENSATION CERTIFICATE

I am aware of the provisions of Section 3700 of the Labor Code that require every employer to be insured against liability for workers' compensation or to undertake self-insurance in accordance with the provisions of that code, and I will comply with such provisions before commencing any services required by this Agreement.

The person executing this certificate on behalf of Contractor affirmatively represents that she has the requisite legal authority to do so on behalf of Contractor, both the person executing this Agreement on behalf of Contractor and Contractor understand that the County is relying on this representation in entering into this Agreement.

CONTRACTOR

By:  _____
DocuSigned by:
Neda R. Delmont
F218D3A690BF49D...

Neda R. Delmont, COO

[NOTE: the forms that follow are provided to assist you, but they are not part of the contract]

CERTIFICATE OF EXEMPTION FROM WORKERS' COMPENSATION INSURANCE

I hereby certify under penalty of perjury that in the performance of the work for which this Agreement is entered into, and for the duration of this Agreement, I shall not employ any person so as to become subject to the Workers' Compensation Laws of the State of California and that, should I intend to so employ any person at any time during the term of this Agreement, I shall promptly so notify the County of Yolo and provide proof of Workers' Compensation/Employers' liability insurance in an amount of not less than \$1,000,000 for per accident for bodily injury or disease before employing any such person.

Executed this ___ day of _____, 2025, at _____, California.

CONTRACTOR

By _____

Print Name/Title

EXHIBIT A

I. INTRODUCTION

A. STATEMENT OF PURPOSE

The County of Yolo is requesting proposals from qualified consultants and/or firms to:

- (1) provide As-Needed, On-Call, CEQA Consulting Services for the County of Yolo, Community Services Department, per scope of work, as outlined in this RFQ;

or

- (2) provide As-Needed, On-Call, Land Use and Planning Consulting Services for the County of Yolo, Community Services Department, per scope of work, as outlined in this RFQ.

A Proposer may submit a response for either (1) or (2), or a joint proposal for both.

Proposers who submit a response to this RFQ must have the ability to meet the requirements for providing the consulting services they are submitting a proposal for, including complying with all the terms and conditions contained in this RFQ.

B. SYNONYMOUS TERMS

As used throughout this proposal and its attachments, the following terms are synonymous:

- a. a. Supplier, Vendor, Contractor, Firm, Consultant
 - b. Purchase Order, Contract, Agreement
 - c. Services, Work, Scope, and Project
 - d. Bidder, Offeror, Proposer
 - e. Beacon, Beacon Bid
2. "The County" refers to the County of Yolo, California.

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EXHIBIT A**C. SCOPE OF WORK****1. PART 1 – FOR CEQA CONSULTANTS****a. General Description:**

The County of Yolo is seeking to obtain consultants to provide the following services on an as-needed, on-call basis for Environmental Planning and Development Services.

Selected consultants and/or firms will be issued an “as-needed” contract for a period of three years. As development projects arise within the County, consultants and/or firms will be contacted to quote specific tasks. There is no guarantee of any specific work being awarded.

b. Technical Specifications:

Consultant/Firm shall perform project tasks which tasks shall include, but are not limited to, the following:

- i. Consultation on development projects, including meetings with County staff and Applicants;
- ii. Various environmental services related to CEQA/NEPA compliance, environmental assessments, including Initial Studies and supporting documents that meet all of the requirements set forth in the California Environmental Quality Act (Public Resources Code 21000 et seq.) and the State CEQA Guidelines (California Code of Regulations, Section 15000 et seq.), and preparation and/or review of technical studies;
- iii. Addressing environmental issues that result in a complete and legally adequate document in compliance with CEQA and the State CEQA Guidelines and other applicable laws;
- iv. Completing environmental studies for discretionary development applications such as Use Permits, Tentative Maps, Rezones, and Specific Plans, including cannabis Use Permits;
- v. Experience with CEQA analyses and review required for cannabis projects;
- vi. Project management; and
- vii. Attendance at public hearings.

c. Minimum Requirements:

The selected Proposer (i.e., Contractor) shall meet the following requirements:

- i. Vendor shall have a minimum of five (5) years’ experience performing the CEQA consulting services required in this RFQ, including environmental reviews prepared for the types of development applications anticipated in rural and agricultural Yolo County, including licensed cannabis uses.

[REST OF PAGE INTENTIONALLY LEFT BLANK]

EXHIBIT A**2. PART 2 – FOR LAND USE AND PLANNING CONSULTANTS****a. General Description:**

The County of Yolo is seeking to obtain consultants to provide the following services on an as-needed, on-call basis for Land Use, Planning and Development Services.

Selected consultants and/or firms will be issued an “as-needed” contract for a period of three years. As development projects arise within the County, consultants and/or firms will be contacted to quote specific tasks. There is no guarantee of any specific work being awarded.

b. Technical Specifications:

Consultant/Firm shall perform project tasks which tasks shall include, but are not limited to, the following:

- i. Consultation on discretionary development projects, including meetings with County staff and Applicants;
- ii. Various services related to land use and Planning, including a demonstrable understanding of Planning and Zoning Laws, and other applicable laws;
- iii. Processing discretionary development applications such as Use Permits, Tentative Maps, Rezones, and Specific Plans, including cannabis Use Permits;
- iv. Planning-level project management services;
- v. Contract staff Planning support; and
- vi. Attendance at public hearings.

c. Minimum Requirements:

The selected Proposer (i.e., Contractor) shall meet the following requirements:

- i. Vendor shall have a minimum of five (5) years’ experience performing the Land Use and Planning services required in this RFQ, including processing the types of development applications anticipated in both rural and agricultural communities throughout Yolo County. This will include licensed cannabis uses.

[REST OF PAGE INTENTIONALLY LEFT BLANK]

EXHIBIT A**3. DELIVERABLES/ REPORTS**

The Contractor(s) shall complete all tasks and reports required above within the County timeframes designated.

4. AWARDED CONTRACTOR(S) REQUIREMENTS

- a. The successful awarded contractor(s) must supply all insurance requirements as required in Attachment 1.
- b. **CONTRACT TERM:** Contractor(s) agrees to provide awarded items and/or services as specified in the RFQ document for a period of three (3) years from July 1, 2025 to June 30, 2028.

The agreement may be extended by mutual consent for two (2) additional one-year renewal periods. Contract rates shall remain firm for the initial three-year term of the contract. See Price Escalation Terms in Section IV of this RFQ for potential price increases during the renewals.

5. PROPOSAL DEADLINE

Proposals shall be submitted no later than the Proposal Deadline time and date detailed in the Section II, RFQ Schedule of Events. Proposers shall respond to the written RFQ and any exhibits, attachments, or amendments. A Proposer's failure to submit a proposal as required before the deadline shall cause the proposal to be disqualified. Late proposals shall not be accepted nor shall additional time be granted to any potential Proposer.

6. SUBMITTING PROPOSALS

The required method of submitting your proposal is electronically through Beacon Bid's platform (<https://www.beaconbid.com/solicitations/yolo-county/open>).

It is the sole responsibility of the proposer to ensure their proposal reaches Beacon before the closing date and time. If you have any questions regarding the submittal of this proposal, please contact Beacon at 1-888-402-2231 or suppliersupport@beaconbid.com for vendor support.

Bidders/Offerors are cautioned to allow adequate time to ensure timely receipt of their proposals. The County is not responsible for any delays of the Bidder's/Offeror's proposal delivery. Late proposals shall not be accepted, nor shall additional time be granted to any potential Bidder/Offeror.

7. ADDENDA

Any additional information not included in this solicitation which the County finds necessary and material to responding to the RFQ will be posted as an addendum on Beacon. Answers to questions submitted through Beacon shall be considered addenda to the solicitation documents.

[REST OF PAGE INTENTIONALLY LEFT BLANK]

EXHIBIT A

II. SCHEDULE OF EVENTS

The following RFQ Schedule of Events represents the County’s best estimate of the schedule that shall be followed. Unless otherwise specified, the time of day for the following events shall be between 8:00 AM and 4:00 PM., Pacific Time.

The County reserves the right, at its sole discretion, to adjust this schedule as it deems necessary. Notification of any adjustment to the Schedule of Events shall be provided to all vendors through Beacon.

The County is not responsible for failure of the prospective Bidders/Offerors to check for any RFQ document updates, changes, or answers to questions posted on the Beacon website. Failure to periodically check the website will be at the Bidder’s/Offeror’s sole risk.

EVENT	DATE	TIME	
1	County Issues RFQ	Thursday, January 23, 2025	
2	Deadline for Written Comments from Vendors (Posted in Beacon)	Thursday, February 6, 2025	2:00pm
3	County Issues Responses to Written Comments	Thursday, February 13, 2025	
4	Deadline Proposals Due	Thursday, February 20, 2025	2:00pm
5	County Completes Evaluations (Estimated)	March 2025	
6	Anticipated Contract Start Date based on Board Approval	July 1, 2025	

[REST OF PAGE INTENTIONALLY LEFT BLANK]

EXHIBIT A**III. GENERAL INSTRUCTIONS AND INFORMATION****A. RFQ COORDINATOR**

The following RFQ Coordinator shall be the main point of contact for this RFQ:

RFQ Coordinator: Hiren Desai

Phone: (859) 420-6760

hiren@bluebloodconsulting.com

B. COMMUNICATIONS REGARDING THE RFQ

Upon release of this RFQ, all vendor communications concerning this procurement must be directed to the RFQ Coordinator named above, unless otherwise specified in this RFQ. Unauthorized contact regarding the RFQ with other County employees of the procuring county agency may result in disqualification.

Questions concerning this proposal, including specifications, requirements, terms and/or conditions of a solicitation, etc. should be submitted solely in writing online at: <https://www.beaconbid.com/solicitations/yolo-county/open> in the questions and answers section of the solicitation no later than the date and time noted above in the Section II. Schedule of Events Chart, Deadline for Written Comments Posted or per any changes to Schedule of Events as posted to Beacon.

The County is not responsible for failure of the prospective Bidders/Offerors to check for any solicitation document updates, changes, or answers to questions posted at the Beacon website. Failure to periodically check the website will be at the Bidder's/Offeror's sole risk.

Any oral communications shall be considered unofficial and nonbinding on the County.

Any irregularities or lack of clarity in the RFQ should be brought to the attention of the County for correction or clarification.

C. PROPOSAL PREPARATION COSTS

The County shall not pay any costs associated with the preparation, submittal, or presentation of any proposal.

D. PROPOSAL WITHDRAWAL

To withdraw a proposal, the Vendor must submit a written request, signed by an authorized representative, to the RFQ Coordinator. After withdrawing a previously submitted proposal, the vendor may submit another proposal at any time up to the deadline for submitting proposals.

E. PROPOSAL AMENDMENT

The County shall not accept any amendments, revisions, or alterations to proposals after the deadline for proposal submittal unless the County formally requests such in writing.

F. PROPOSAL ERRORS

Proposers are liable for all errors or omissions contained in their proposals. Proposers shall not be allowed to alter proposal documents after the deadline for submitting a proposal.

EXHIBIT A

G. PROHIBITION OF PROPOSER TERMS & CONDITIONS

A Proposer may **not** submit the Proposer's own contract terms and conditions in a response to this RFQ. If a proposal contains such terms and conditions, the County, at its sole discretion, may determine the proposal to be a nonresponsive counteroffer, and the proposal may be rejected.

H. ASSIGNMENT AND SUBCONTRACTING

The Contractor may not subcontract, transfer, or assign any portion of the contract without prior, written approval from the County. The County must approve each subcontractor in writing. The substitution of one subcontractor for another may be made only at the discretion of the County and with prior, written approval from the County.

Notwithstanding the use of approved subcontractors, the Proposer, if awarded a contract under this RFQ, shall be the prime contractor and shall be responsible for all work performed.

Contractor shall require each of its subcontractors of any tier to carry the aforementioned coverage, or Contractor may insure subcontractors under its own policy.

I. PROPOSAL OF ADDITIONAL SERVICES

If a Proposer indicates an offer of goods or services in addition to those required by and described in this RFQ, these additional goods or services may be added to the contract before contract signing at the sole discretion of the County.

J. INDEPENDENT PRICE DETERMINATION

A proposal shall be disqualified and rejected by the County if the price in the proposal was not arrived at independently without collusion, consultation, communication, or agreement as to any matter relating to such prices with any other Proposer, a County employee, or any Competitor.

K. INSURANCE

The successful Contractor will be required to provide and maintain insurance as required and listed in Attachment 1 before commencing work on the contract.

L. LICENSURE

Before a contract pursuant to this RFQ is signed, the Proposer must hold all necessary, applicable business and professional licenses. The County may require any or all Proposers to submit evidence of proper licensure.

M. RFQ AMENDMENT AND CANCELLATION

The County reserves the unilateral right to amend this RFQ in writing at any time. The County also reserves the right to cancel or reissue the RFQ at its sole discretion. If an amendment is issued it shall be provided to all proposers through Beacon. Proposers shall respond to the final written RFQ and any exhibits, attachments, and amendments.

N. RIGHT OF REJECTION

The County reserves the right, at its sole discretion, to reject any and all proposals or to cancel this RFQ in its entirety.

EXHIBIT A

Any proposal received which does not meet the requirements of this RFQ may be considered to be nonresponsive, and the proposal may be rejected. Proposers must comply with all of the terms of this RFQ and all applicable State and County laws and regulations. The County may reject any proposal that does not comply with all of the terms, conditions, and performance requirements of this RFQ.

The County reserves the right, at its sole discretion, to waive variances in proposals provided such action is in the best interest of the County. Where the County waives minor variances in proposals, such waiver does not modify the RFQ requirements or excuse the proposer from full compliance with the RFQ. Notwithstanding any minor variance, the County may hold any Proposer to strict compliance with the RFQ.

O. DISCLOSURE OF PROPOSAL CONTENTS

All proposals become the property of the County, which is a public agency subject to the disclosure requirements of the California Public Records Act (CPRA, California Government Code §6250 and following). The CPRA contains limited exemptions. If you contend that any documents, as defined by the CPRA, are confidential or proprietary material and exempt from CPRA, these documents shall be clearly marked "Exempt from CPRA." Proposer shall defend, indemnify and hold the County harmless against any claim, action or litigation (including but not limited to all judgments, costs, fees, and attorney's fees) that may result from denial of a CPRA request. If Proposer does not respond to a CPRA request or agree to do so within five (5) days, the County may disclose the requested information under the CPRA."

P. PROPOSAL EVALUATION PROCESS

The evaluation process is designed to award the procurement to the Proposer with the best combination of attributes based upon the evaluation criteria.

The County reserves the right, at its sole discretion, to request clarifications of proposals or to conduct discussions for the purpose of clarification with any or all Proposers. If clarifications are made as a result of such discussion, the Proposer shall put such clarifications in writing.

Q. AWARD OF PROPOSAL

Award will be made to the Proposer offering the most advantageous proposal after consideration of all Evaluation Criteria set forth below. This criterion is not listed in any order of preference. The County reserves the right to establish weight factors that will be applied to the criteria depending upon the order of importance. The County shall not be obligated to accept the lowest priced proposal, but will make an award in the best interests of the County after all factors have been evaluated.

EXHIBIT A

Award Evaluation Criteria:

Criteria	Documentation Source (Section V of RFQ)	Maximum Points
Proposal Transmittal Letter	Exhibit A	Pass/Fail
Qualifications and Experience	Exhibit B	35
Responsibility/Demonstrated Competence	Exhibit C	10
References	Exhibit D	15
Reasonableness of Fee Proposal	Exhibit E	30
Other Factors	Exhibit F	10
Evidence of Financial Stability	Exhibit G	Pass/Fail
Responsiveness/Responsibility (in general)	Entire Proposal	Pass/Fail

The County reserves the right to hold interviews/discussions with selected finalists, if it is in the best interest of the County to do so. If the County decides to move forward with interviews, a separate set of criteria points will be created and added to the total.

R. AWARD PROCESS

The County reserves the right to make an award without further discussion of any proposal submitted. Each proposal should be initially submitted on the most favorable terms the proposer can offer. The County reserves the right to negotiate and/or include a best and final offer stage to the process.

Notwithstanding, the county reserves the right to add terms and conditions, deemed to be in the best interest of the county, during final negotiations. Any such terms and conditions shall be within the scope of the RFQ and shall not affect the basis of proposal evaluations and will be incorporated in a purchase order.

The County reserves the right, at its sole discretion, to negotiate with the apparent best evaluated Proposer.

[REST OF PAGE INTENTIONALLY LEFT BLANK]

EXHIBIT A**IV. TERMS AND CONDITIONS****A. QUALIFICATIONS/INSPECTION**

Proposals will only be considered from firms normally engaged in providing the types of commodities/services specified herein. The County reserves the right to inspect the Proposer's facilities, equipment, personnel, and organization at any time, or take any other action necessary to determine Proposer's ability to perform. The RFQ Coordinator reserves the right to reject proposals where evidence or evaluation is determined to indicate inability to perform.

B. NON-WAIVER

The County's failure to address errors or omissions in the proposals shall not constitute a waiver of any requirement of this RFQ by the County.

C. FEDERAL, STATE, AND LOCAL LAWS

The successful proposer must operate in conformity with all applicable, federal, state, and local laws, ordinances, orders, rules, and regulations pertaining to work. It is the responsibility of the awarded proposer to ensure that all permits and/or licenses required for operation are valid and current. Failure to comply with this provision may be cause to cancel any contract awarded, and award will be made to the next lowest, responsive, responsible proposer.

D. GOVERNING LAW

If an award is made, the contract will be made in the County of Yolo and shall be governed and construed in accordance with the laws of the State of California. Any action relating to the Contract shall be instituted and prosecuted in the courts of Yolo County, California.

E. NON-DISCRIMINATION

There shall be no discrimination as to race, sex, color, creed, age or national origin in the operations conducted under any resulting contract.

F. PUBLIC AGENCY

It is intended that other public agencies (i.e., city, special district, public authority, public agency and other political subdivisions of the State of California) shall have the option to participate in any agreement created as a result of this RFQ with the same terms and conditions specified, including pricing. The County shall incur no financial responsibility in connection with a purchase order from another public agency. The public agency shall accept sole responsibility for placing orders and making payment to the vendor.

G. ADDITIONAL PURCHASES

Following the award, the County may dispense with separate bidding for additional purchases of like item(s) from the successful Proposer within a twelve (12) month period from the initial purchase date provided that the Vendor agrees to provide the like item(s) at the same discounted price and under the same terms and conditions as the previous award.

EXHIBIT A**H. EXTENSIONS**

The County reserves the right to extend any contract past the end term date upon mutual agreement and under the same pricing, terms and conditions for continual service and supplies while a new contract is being solicited, evaluated and/or awarded for a period not to exceed six (6) months.

I. PRICE ESCALATION

All prices are firm for the initial three (3) year term of the contract. The Contractor may request to raise prices in accordance with the California Consumer Price (CPI-W, US City Average, All Items; NSA) Index for each of the one-year renewal periods/extensions. The increase in price shall remain firm for the entire renewal term. The County reserves the right to accept or reject the request for a price increase within ten (10) business days of the written request.

J. INVOICES AND PAYMENT TERMS

Invoices are to be mailed to the County department(s) specified on the resulting purchase order, blanket purchase order or contract. All invoices must include the purchase order number, blanket purchase order number, or contract number, product description and reference to back ordered items. Failure to comply may result in delayed payments.

The County will make payment on a Net 30-day basis unless a cash discount of one-half percent (1/2%) or greater, which amounts to \$2.50 or more, is allowed for payment within not less than twenty (20) days. The payment term shall begin on the date the merchandise is inspected, delivered and accepted by the County, or on the date a correct invoice is received in the office specified in the order, whichever is later. Prompt payment discounts shall be considered earned if payment is postmarked or personally delivered within the prescribed term. The beginning date described above shall be considered day zero for the purposes of counting days in the prescribed term.

K. COMPLIANCE

Late, incomplete, incorrect deliveries or excessive backorders will be documented, and performance evaluated when considering contract continuation or extension. Inaccurate or erroneous billing will also be documented and monitored for the purpose of evaluating performance when considering continuation or extension of contract. Failure to meet quoted delivery timeframes, or inaccurate or erroneous invoices (as determined by the Purchasing Department) may be cause for the County to cancel the balance of the awarded purchase order and award will be made to the next lowest proposer. Failure to receive County concurrence for substitutions or alternates will be documented and considered when evaluating continuation or extension of contract.

L. DEFAULT

In case of default by the awarded proposer, the County may procure the goods or services from another source and may recover the loss occasioned thereby from any unpaid balance due the selected proposer, or by any other legal means available to the County. The County may also ban selected proposer up to two years from future solicitations for default.

EXHIBIT A**M. TERMINATION FOR CONVENIENCE**

The County reserves the right, in its best interest as determined by the County, to cancel any contract by giving written notice to the Contractor thirty (30) days prior to the effective date of such cancellation.

N. CANCELLATION FOR UNAPPROPRIATED FUNDS

The obligation of the County for payment to a Contractor is limited to the availability of funds appropriated in a current fiscal period, and continuation of the contract into a subsequent fiscal period is subject to appropriation of funds, unless otherwise authorized by law.

O. ASSIGNMENT/TRANSFER/SUBCONTRACTING

Awarded Contractor shall not assign, transfer, or subcontract any portion of the contract without the express written consent of the department. Any award issued pursuant to this RFQ, and the monies, which may become due hereunder, are not assignable without the prior written approval of the County.

P. F.O.B. POINT

All prices quoted shall be F.O.B destination, freight prepaid (proposer pays and bears freight charges, proposer owns goods in transit and files any claims), excluding sales tax. The County is exempt from Federal Excise and Transportation taxes.

Q. PROTESTS

The County encourages Suppliers to resolve issues regarding requirements or the procurement process through written correspondence and discussions. The County is committed to fostering relationships with its Suppliers to encourage an ongoing pursuit to fulfill requirements.

1) Protest Procedures:

All protests shall be typed under the protester's letterhead and submitted in accordance with the provisions stated herein. Protests may be submitted by mail or by electronic mail. Protests submitted by facsimile will not be accepted. All protests must be addressed and submitted to both the RFQ Coordinator of this solicitation and the Manager of Procurement. All protests shall include at a minimum the following information:

- a. The name, address, and telephone number of the Protester;
- b. The signature of the Protester or Protester's representative;
- c. The solicitation title and due date;
- d. Name of County employee designated as the RFQ/IFB Coordinator;
- e. Identification of the statute or procedure that is alleged to have been violated;
- f. A detailed statement identifying the legal and/or factual grounds of the protest and all documentation supporting the vendor's position;
- g. The form of relief requested.

EXHIBIT A

The contact information for the Manager of Procurement is as follows:

Manager of Procurement
Yolo County Department of General Services
120 W Main St., Ste. G
Woodland, CA 95695

Protester's failure to comply with these procedures shall constitute a waiver of any right to further the RFQ Protest and shall constitute a failure to exhaust administrative remedies.

The Manager of Procurement will review the materials in connection with the protest, assess the merits of the protest, and provide a written decision on the protest. The Manager of Procurement's decision is final.

If it is determined the protest is frivolous, the party originating the protest may be determined to be irresponsible and may be ineligible for future contracts.

2) Protest of RFQ Specifications/Requirements/Terms & Conditions:

Companies who are concerned regarding irregularities or lack of clarity in specifications, requirements, terms and/or conditions of a solicitation should be brought to the attention of the County. Notice shall be provided prior to the closing date and time of the designated "question and answer period" of the proposal noted above in the Section II. Schedule of Events Chart, item#3 Deadline for Written Comments Posted on Beacon.

Notice must be clearly marked "**Notice of Protest of Specifications/Requirements/Terms & Conditions.**" No requests for protests of solicitation specifications, requirements, terms and/or conditions shall be considered after the deadline stated above.

Companies who fail to do so forfeit all rights to protest a solicitation or any subsequent award based on the specifications, requirements, terms or conditions of this solicitation. In the event of the protest for specifications, requirements, terms and/or conditions is denied and the protester wishes to continue in the solicitation process they must still submit a bid/proposal prior to the close of the solicitation.

3) Protest of Disqualification:

Initial evaluations will determine if proposals have met the minimal requirements as indicated in this RFQ. Notices will be sent to all companies who have been disqualified for not meeting the minimal requirements. Should a company disagree with the determination, notice of disagreement must be received within five (5) working days of date of notice identifying areas that are in question and how the company met the minimal requirements. Notice must be clearly marked "**Notice of Disagreement.**" Companies who fail to do so forfeit all rights in the protest process. It is at the county's discretion at the department level to make final determinations for all disqualified protests.

EXHIBIT A

4) Protest of Award of Contract:

In protests related to the award of a contract, the protest must be received by e-mail or hard copy no later than 4:00 PM Pacific Time five (5) business days after the notice of the proposed contract. Notice must be clearly marked "**Notice of Protest of Award of Contract.**" A review may be granted if the protest is received within the specified time and the firm/person submitting the protest is a Bidder/Offeror.

Throughout the review process, the County has no obligation to delay or otherwise postpone an award of a contract based on a protest.

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EXHIBIT A**V. INSTRUCTIONS FOR COMPLETION OF PROPOSAL****A. SUBMITTING PROPOSALS**

The required method of submitting your proposal is electronically through Beacon. It is the sole responsibility of the proposer to ensure their proposal reaches Beacon before the closing date and time. If you have any questions regarding the submittal of this proposal, please contact Beacon at 1-888-402-2231 or suppliersupport@beaconbid.com for vendor support.

Late proposals shall not be accepted, nor shall additional time be granted to any potential Proposer.

B. REQUIRED PROPOSAL SUBMITTALS

The submittals requested shall be included with the proposal response. Failure to include required submittals may be cause for rejection of your proposal. The following are required for your proposal to be considered and must be labeled with the following:

IMPORTANT: Tailor your proposal response to the specific category of services you are applying for (i.e., CEQA Consulting or Land Use and Planning Consulting as described in the Scope of Work Section of this RFQ).

If applying for both categories of services in one joint proposal, please clearly label and provide separate and distinct information for each category of services (for example: for references, complete an Exhibit D for each category – one for CEQA and one for Land Use and Planning).

1) Exhibit "A" - Proposal Transmittal Letter

- a. The proposal transmittal letter shall be signed by an official authorized to solicit business and enter into contracts for the Proposer. The cover letter should include the name, address, email address, and phone number of the authorized business contact.
- b. If the Proposer is submitting in conjunction with a subcontractor, information on the subcontractor shall also be included.

2) Exhibit "B" – Qualifications and Experience

In this section, the Proposer shall provide the following:

- a. A description summarizing Proposer/s experience over the past five years in performing similar services to those requested in Section I.C. of this RFQ.
- b. For commitments or projects referenced in the statement of experience and qualifications, list the involvement of the Project Manager and other proposed key personnel, such as Contract Staff.
- c. A statement demonstrating an understanding of the services desired by the County, and the general approach required for providing related services, including:

EXHIBIT A

- i. For CEQA Services: preparation of Initial Studies, Negative/Mitigated Negative Declarations, and Environmental Impact Reports, including a description of all activities associated with the planning, coordination, and reporting during a CEQA review process.
 - ii. For Land Use and Planning Services: a description of all activities associated with the planning, coordination, and reporting during a discretionary application review process.
 - d. A statement identifying the personnel likely to be assigned to projects for Yolo County. Vendor shall identify key staff including Project Managers, Contract Staff Planners, other Key Personnel and their qualifications, including resumes.
 - e. A statement identifying the firm's ability to produce the required product in a timely fashion and the ability to present any necessary reports or studies to elected officials and/or the general public.
 - f. A brief description of the firm's experience and history in meeting tight project deadlines.
 - g. A brief description of the firm's ability to control project budgets.
- 3) Exhibit "C" – Responsibility/Demonstrated Competence
 - a. List instances within the past five (5) years, if any, where Consultant has defaulted on a contract. Provide an explanation of the reason for the default for each instance.
 - b. List instances, if any, when your firm has been suspended or debarred by any government agency. Provide an explanation of the reason for the suspension or debarment for each instance.
 - c. List all claims made in the past five (5) years against your company concerning your company's work on a project that have been filed in court or gone to arbitration.
 - d. Have you ever been terminated from any project due to a contract dispute or claim filed against your company? If yes, please explain.
 - e. Describe the process by which your firm resolves problems with clients.
 - f. Provide a statement of conflict you, your firm, and/or other key staff may have regarding these services. The statement should not only include actual conflicts, but also any working relationships that may be perceived by disinterested parties as a conflict. If no potential conflicts of interest are identified, so state in your proposal.
- 4) Exhibit "D" - References
 - a. Please complete Exhibit D (Previous Customer Reference Form).
 - b. Provide references from three (3) different municipal agencies, including rural and agriculturally dominant areas, served by the consultant during the past five (5) years, for projects similar in size and scope. Include the name, email address and telephone number for a contact person from each reference, and the date range for which the services were rendered for each client contact. The County reserves the right to contact any references listed, if it is in the County's best interest to do so.
 - c. Preference will be given for references with California state or local government agencies.
 - d. References cannot be from any individuals on behalf of Yolo County itself.

EXHIBIT A5) Exhibit "E" – Fee Proposal

Proposer shall provide a list of rates which shall be inclusive of all costs associated with work likely to be assigned the firm related to tasks stated in this RFQ, including but not limited to personnel, administrative overhead, printing costs, attendance at meetings, travel, etc.

6) Exhibit "F"- Other Factors

In order to properly assess vendor availability, each firm shall provide a list of current commitments for the relevant category of services you are applying for (i.e., CEQA or Land Use and Planning), which are currently being handled by vendor's firm, including how many of the commitments are the responsibility of the Project Manager named in the proposal.

7) Exhibit "G"- Evidence of Financial Stability

a. Proposers must provide the following financial data demonstrating financial stability:

- i. If the Proposer is an audited organization, please provide the last three (3) years of audited financial statements (in US dollars) for your organization and identify which entity audited the statements. If such information is not available in whole or in part, please explain why.
- ii. All Proposers must provide sufficient information to enable the County to determine that the Proposer's financial health and capability are sufficient to meet the anticipated contractual and usage requirements of any resulting agreement. The County is the sole judge for making a determination about Proposer's financial stability and may request additional information, if it is in the best interest of the County to do so.

8) Exhibit "H" - Signature Page

a. Vendor shall complete and sign the County signature page form.

9) Exhibit "I" - Non-Collusion Non-Conflict of Interest Statement

a. Vendor shall complete and sign the County form.

10) Exhibit "J" - Exceptions to Agreement

a. Vendor shall include a statement that the appropriate personnel have reviewed the Sample Agreement in the submitted proposal. Vendor shall complete and sign the Certification of Exception to RFQ Documents form.

C. REQUIRED PROPOSAL FORMAT

1. The Proposer(s) are required to prepare their written proposals in accordance with the instructions outlined below. Deviations from these instructions may be construed as non-responsive and may be cause for disqualification. Emphasis should be placed on accuracy, completeness, and clarity of content.

2. The format and content of the Proposal are as follows:

EXHIBIT A

- a. If provided, **use any forms included in the Exhibits** as well as the requirements listed above. All other submitted pages are to be single-spaced typed pages with one-inch margins.
- b. Identify the Exhibit Category of the proposal, Proposal number and Proposer name on every page submitted.
- c. All pages must be numbered sequentially.

[END OF DOCUMENT: PLEASE SEE ALL RELATED ATTACHMENTS AND EXHIBITS AS NOTED IN THE TABLE OF CONTENTS.]

EXHIBIT B

Statement of Qualifications

**As-Needed On-Call
CEQA and
Land Use/Planning
Consulting Services**

Bid # RFQ-2025-0002

Submitted to:



Yolo County
Department of
Community Services



Prepared by:



February 20, 2025

EXHIBIT B

8801 Folsom Blvd., Suite 173
Sacramento, CA 95826
(916) 235-9390
www.aspeneg.com

EXHIBIT A: Transmittal Letter

February 20, 2025

Mr. Hiren Desai
Yolo County Department of Community Services
292 W. Beamer Street
Woodland, CA 95695

Re: As Needed, Both On-Call California Environmental Quality Act (CEQA) Consulting Services, and Land Use and Planning Services Statement of Qualifications, Bid #: RFQ-2025-0002

This letter transmits Aspen Environmental Group's Qualifications to provide both On-Call CEQA, and Land Use and Planning Consulting Services to Yolo County, Department of Community Services.

Aspen has an unmatched record of success in executing CEQA/National Environmental Policy Act (NEPA) compliance, environmental assessments, and jurisdictional permitting work on behalf of federal, State, and municipal clients, particularly under on-call contracts. For example, Aspen has supported the California Public Utilities Commission (CPUC) for more than 28 years and the California Energy Commission (CEC) for more than 26 years in complying with CEQA, NEPA, and other State and federal environmental regulations under on-call contracts.

Aspen is a two-time incumbent contractor for Yolo County, Department of Community Services, Planning Division, On-Call Environmental Services contract (Agreement #21-150 & #5555-2017-2971-Aspen-Contract). In addition, our subcontractor, Helix Environmental Planning (HELIX), is an incumbent contractor for the expiring Yolo County, Department of Community Services, Planning Division On-Call Land Use & Planning Services contract.

We are also currently managing on-call environmental services contracts with the Trinity Public Utilities District (Trinity PUD), Modesto Irrigation District (MID), and Western Area Power Administration (WAPA), to name a few. In total, Aspen has managed more than 50 on-call contracts and has successfully executed thousands of task orders under those contracts. The work under these on-call contracts has been focused almost exclusively on public infrastructure and policy planning projects.

As existing contractors to Yolo County, our Team thoroughly understands Yolo County's needs for both CEQA/NEPA and land use/planning support services. In assembling our Team of staff and subcontractors, we carefully considered every issue that could arise during the entire contract lifecycle and designed a team with a deep bench of proven experts that are located in striking distance to all anticipated projects under this contract. The Aspen Team members were hand-selected based on their expertise with project types for which Yolo County may need support. For example, for this contract we added a new teaming partner, HELIX, which has extensive CEQA and Land Use/Planning experience with local governments, ***including significant experience in processing applications for, and preparing CEQA documents for, cannabis facilities in rural and agriculturally based counties.*** HELIX will take the lead in providing support for cannabis issues as well

EXHIBIT B

as land use and planning services, given their existing relationship with Yolo County as an incumbent contractor. We also included Estep Environmental Consulting (biological resource services), Marty Ecological Consulting, Inc. (biological resource services), PAR Environmental Services, Inc. (cultural resource services), and Risk Science Associates (hazards/hazardous materials services).

Why the Aspen Team?

As demonstrated in this Statement of Qualifications, the Aspen Team is ideally suited for this contract and provides an array of valuable and relevant experience. Most importantly, we offer:

- ◆ **Consultation on Development Projects.** The Aspen Team has extensive experience consulting with Yolo County and other public agencies on development projects. ***We are currently an incumbent contractor for the Yolo County, Department of Community Services, Planning Division, On-Call Environmental Services contract.*** Under this contract, Aspen prepared an Initial Study/Mitigated Negative Declaration (IS/MND) for Bayer Woodland Solar Farm Use Permit; an IS/MND and an Environmental Impact Report (EIR) for Gibson Solar Farm Use Permit; as well as an IS/Negative Declaration (ND) for Ashely Cell Tower Project Use Permit; and are currently engaged in preparing an IS/MND for the Harlan Ranch Cell Tower project. Under prior contracts with Yolo County, Aspen prepared an IS/MND for the Putah Creek Energy Farm Use Permit; IS/MND for the Taber Ranch Cell Tower Project; IS/MND for the Wilbur-Ellis Consolidation Facility Use Permit; and an EIR for the Bogle Wind Turbine Project Major Use Permit. Examples of consultation with other public agencies is provided in Table B.1-2.
- ◆ **CEQA/NEPA Experience.** Aspen specializes in the preparation of CEQA and NEPA documents, including Environmental Impact Reports (EIRs), Environmental Impact Statements (EISs), Initial Studies, Negative Declarations, Mitigated Negative Declarations, and Environmental Assessments. The Aspen Team has prepared hundreds of CEQA and NEPA documents for public infrastructure and policy planning projects throughout the State, including joint CEQA/NEPA documents (see Table B.1-3 for a list of projects in the last five years). Our focus is to help Yolo County streamline the type of CEQA and/or NEPA documentation needed for each project to save time and costs. Our CEQA/NEPA project managers have in-depth knowledge of both laws and the associated procedural requirements. In fact, a number of our project managers have developed and taught tailored CEQA/NEPA courses for our clients.
- ◆ **Land Use/Planning Experience.** The Aspen Team has experience providing Land Use and Planning services for a range of clients including Trinity County, Mendocino County, El Dorado County, Nevada County, the CEC, and the City of Orland. Our Team have processed over 300 cannabis applications and other development projects on behalf of county, city, and state agencies.
- ◆ **Exceptional Value.** Aspen provides extremely high quality CEQA documents at a relatively low cost to Yolo County. In 2017, the California Department of Finance estimated the cost of an IS/MND to be between \$65,000 and \$90,000, and the cost of an EIR to be between \$300,000 and \$400,000. Over the course of our two on-call contracts with Yolo County, Aspen has prepared seven IS/MNDs for an average cost of \$43,000 and two EIRs for an average cost of \$92,000. Our costs are far below the 2017 average, despite the high-quality analysis and documentation we provide the County, resulting in exceptional value.
- ◆ **Legally Defensible CEQA Analysis.** Not only has Aspen prepared hundreds of CEQA documents, but they have withstood legal challenge. For example, during our history, only seven such projects were challenged. They are described in Table B.1-5. None of these legal actions have overturned the public agency's approval or required the revision or recirculation of the document.

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- ◆ **Cannabis Experience.** Since 2016, our team member, HELIX, has helped local agencies, cannabis cultivators, processors, delivery services, and dispensaries throughout California bring existing and proposed cannabis operations into compliance with State and local regulations. HELIX provides a wide range of cannabis environmental compliance services, including application package review, staff report preparation, and development of CEQA documentation for a variety of cannabis business types. HELIX is familiar with the environmental issues and public concerns that these types of operations pose in a community. From regulations aimed to protect the public's health and safety to legislation creating a licensing and regulatory framework for cannabis operations, HELIX stays abreast of this rapidly evolving environment, helping local governments and private entities navigate the often-complicated processes.
- ◆ **Strong and Responsive Program Management.** We have honed our program management capabilities over 32 years to be highly efficient and extremely responsive. The proposed Principal-in-Charge (Mr. Tom Murphy) has been responsible for the management of over 2,000 work authorizations (under all contracts); 20,000 individual tasks; and management of over 130 subcontractors across the western United States. To support his efforts, our Program Manager (Ms. Amanda Wild) will be fully responsible for contract oversight, including scope of work, budget, schedule, contractual issues, as well as product quality. They are located less than 25 miles away in Aspen's Sacramento Office and can meet at any time to go over upcoming projects, discuss progress, or address any issues that may come up under the contract. Ms. Wild's dedication to being extremely responsive to each client is based on her focus of listening to the client, anticipating their needs, and then setting up our procedures and Team accordingly.
- ◆ **Battery Experts.** Aspen is **THE** expert in lithium and non-lithium battery energy storage systems (BESS). We have prepared CEQA and hazards analyses on nine non-lithium, long duration BESS projects for the CEC. In addition, we have prepared CEQA analyses on 26 lithium-ion BESS projects. Battery storage is a key strategy for decarbonizing the grid and can help the County achieve its goal of a net negative carbon footprint by 2030, as part of its 2030 Climate Action and Adaptation Plan. Based on our experience in other counties, Yolo County may see numerous BESS projects come into the county for CEQA and environmental permitting.
- ◆ **Yolo County Habitat Conservation Plan & Natural Community Conservation Plan (HCP/NCCP) Qualified Biologists.** Aspen recognizes the importance of Yolo County HCP/NCCP's role in protecting natural resources and streamlining the permitting process for developments in the County. Aspen's Team includes Jim Estep, who helped develop the Yolo County HCP/NCCP and is the sole biologist approved by the County for ALL survey types under the HCP/NCCP. Our Team also includes several other Qualified Biologists, in addition to biologists who have submitted applications to the County to be Qualified Biologists and are pending approval.
- ◆ **Public Involvement/Board Meetings.** Aspen's Project Managers are experts with public involvement and presenting results of studies and reports to elected officials and/or the general public. For example, Mr. John Carrier, our Senior Project Manager, represented the IS/MND for Putah Creek Energy Farm Use Permit to the Yolo County Planning Commission on January 16, 2020. Ms. Hedy Koczwara, our Project Manager, also represented the EIR for Gibson Solar Farm to the Yolo County Board of Supervisors in a virtual meeting on February 9, 2023.
- ◆ **Other Permitting Experience.** Our Team has significant experience coordinating with regulatory agencies and securing federal, State, and local permits. We have obtained needed regulatory permits for endangered species, jurisdictional waters, cultural resources, water quality, and air quality for projects throughout northern California. Aspen has an excellent working relationship and exceptional credibility with key regulatory agencies, including the U.S. Army Corps of Engineers (USACE) Regulatory

EXHIBIT B

ASPEN ENVIRONMENTAL GROUP STATEMENT OF QUALIFICATIONS
YOLO COUNTY DEPARTMENT OF COMMUNITY SERVICES

BOTH ON-CALL CEQA, AND LAND USE AND PLANNING
CONSULTING SERVICES, BID #RFQ-2025-0002


Division, California Department of Fish and Wildlife (CDFW), U.S. Fish and Wildlife Service (USFWS), and the Regional Water Quality Control Boards (RWQCB).

- ◆ **Construction Monitoring and Compliance Experience.** Aspen's Monitoring Team has worked together on monitoring and compliance efforts for nearly 30 years. We have monitored the construction of more than 100 projects (small and large), including campus developments, facilities, pipelines, transmission lines, telecommunications, solar energy projects, wind projects, reservoirs, and dams.

I will represent the Aspen Team during the selection process and any contract negotiations. I am authorized to enter into contracts on behalf of Aspen. Should you need any further information, please do not hesitate to contact me. Thank you for considering our qualifications.

Sincerely,

ASPEN ENVIRONMENTAL GROUP



Tom Murphy
Executive Vice President
8801 Folsom Blvd. Suite 173
Sacramento, CA 95826
Cell: 916-712-1881
tmurphy@aspeneq.com

EXHIBIT B**EXHIBIT B: Qualifications and Experience****B.1. Aspen Team Experience**

As the two-time incumbent on-call contractor for Yolo County's As-Needed, On-Call CEQA Consulting Services contract (Agreement #21-150 & #5555-2017-2971-Aspen-Contract), Aspen has recent and direct experience in working with Yolo County, Department of Community Services on a variety of CEQA-related projects over the past 10 years. ***See commendation letter from Ms. Stephanie Cormier from Yolo County, Department of Community Services in Appendix 2 of this proposal.***

Aspen will serve as the prime contractor on this contract and take the lead in the On-call CEQA portion of the RFQ. Our subcontractor, HELIX Environmental Planning (HELIX), who is an incumbent on-call contractor for Yolo County's As-Needed, On-Call Land Use and Planning Consulting Services contract will take the lead on the On-Call Land Use and Planning portion of the RFQ and on cannabis task orders.

Having a single contractor covering both parts (CEQA and Land Use/Planning) of the RFQ will add efficiency to the contract, making it easier for Yolo County to work with just one contractor instead of two. However, Aspen seeks to serve the County's needs and is willing to be selected for just Part 1 or Part 2 of the RFQ services.

This section demonstrates the Aspen Team's extensive experience relevant to Yolo County's needs. It provides the qualifications of our key personnel to perform the tasks identified in the RFQ and other assignments that may be authorized under the contract. Our Team is comprised of specialists that are able to provide all On-Call CEQA and Land Use and Planning Consulting Services that Yolo County may need during the contract term.

Aspen has taken care to ensure that Yolo County will have the best technical support available, regardless of whether they are Aspen personnel or staff from other Team member organizations. This approach results in us being able to offer the most highly qualified Team of subject matter experts for Yolo County to call upon. An added benefit of selecting the Aspen Team is that Aspen has worked with our subconsultants on previous contracts. As described in this section, many of the proposed experts are experienced in working in Yolo County. As a result, Team members will be exceptionally responsive in providing outstanding service, high-quality work products, and well-reasoned and defensible judgments and advice to Yolo County.

Aspen's specialty is the management of environmental impact assessment efforts under CEQA, NEPA, and other federal and State environmental statutes. We have consistently met all of our clients' needs in terms of timing, technical requirements, knowledge of relevant regulations, and environmental settings. While completion of CEQA and NEPA review is a major milestone, there remains the necessity to obtain permits from federal, State, and local agencies, as required. Aspen has a wide range of significant experience coordinating with permitting and resource agencies as well as with securing permits and required approvals on the local, State, and federal levels. An understanding of permit requirements and the permitting process is essential to avoiding project delays.

As described in this SOQ, our experienced Team has been formed for the express purpose of meeting all of Yolo County's foreseeable technical, analytical, and advisory needs that may arise during the term of the contract for both the On-Call CEQA portion of the RFQ, and the On-Call Land Use and Planning portion of the RFQ.

EXHIBIT B

Aspen Team Subcontractors

Aspen understands that Yolo County is seeking an on-call contractor to provide a diverse range of **both** environmental and land use services in environmental reviews; environmental permitting; field survey support; cultural resource studies; consultation on discretionary development projects, processing of development applications, and miscellaneous related services. Based on these needs, we have built an outstanding team of experts with direct experience working for Yolo County and the region at large. The Team was designed to provide Yolo County with a deep bench of proven experts that are located within striking distance to all anticipated tasks under this contract.

We evaluated the specific requirements of this RFQ and carefully and strategically expanded our existing incumbent Team to include highly experienced team members (HELIX Environmental Planning) with significant cannabis permitting experience throughout California and in rural/agricultural northern California counties. HELIX is also an incumbent contractor with Yolo County for planning support services. In addition, we added Risk Science Associates, which is a specialty hazards/hazardous materials firm.

Table B.1-1 provides an overview of our Team (in alphabetical order): the company name, their role on the project, firm size, and years of experience. Following the table are brief descriptions of each firm included on the Aspen Team.

“Aspen Environmental Group’s team of consultants has proven to be responsive, efficient, and dependable, providing Yolo County with quality environmental documentation. Aspen displays a wide array of expertise, is easy to work with, and can be called upon in short notice. It is a pleasure to work with the Aspen Team and I would highly recommend Aspen Environmental Group as a full service environmental compliance consultant.”

**Stephanie Cormier, Principal Planner
 County of Yolo
 Department of Community Services
 Planning Division
 November 27, 2019**

Table B.1-1. Information on Aspen and Subcontractor Firms

Company	Project Role	Firm Size	Years of Experience
Aspen Environmental (Aspen)	Prime and lead on CEQA projects	80	34
Estep Environmental Consulting (EEC)	Wildlife Biology, Permitting/HCP	1	34
HELIX Environmental Planning (HELIX)	Land Use & Planning Support (lead), Cannabis Issues, Wildlife Biology, Archaeology, Aesthetics, Wildfire	285	33
Marty Ecological Consulting, Inc. (MEC)	Aquatic Resources, Wildlife Biology, Construction Monitoring	1	29
PAR Environmental Services, Inc. (PAR)	Archaeology, Built Environment, Tribal Cultural Resources	10	37
Risk Science Associates (RSA)	Hazards/Hazardous Materials, Wildfire	1	34

Estep Environmental Consulting (EEC) [Wildlife/Permitting/HCP]. Mr. Jim Estep is an independent contractor with more than 34 years’ experience in resource conservation and wildlife management planning; CEQA and NEPA compliance; biological resource assessments; endangered species surveys, impact assessments, and consultations with State and federal resource agencies; mitigation planning and compliance; wildlife management techniques; and field study design. Mr. Estep has worked on numerous projects in and around the Sacramento County and Yolo County area for more than 34 years. His work has

EXHIBIT BASPEN ENVIRONMENTAL GROUP STATEMENT OF QUALIFICATIONS
YOLO COUNTY DEPARTMENT OF COMMUNITY SERVICESBOTH ON-CALL CEQA, AND LAND USE AND PLANNING
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focused on habitat conservation planning, wind and solar energy projects, and biological surveys and assessments. He has participated in the development of several habitat conservation plans and natural community conservation plans including the Yolo County HCP/NCCP, the Natomas Basin HCP, the South Sacramento HCP, and the Bay-Delta HCP/NCCP. Under Aspen's contracts to Yolo County, he prepared the biological resources section of the IS/MND for the following projects: Ashley Avenue Cell Tower Project, Gibson Solar Farm Use Permit Environmental Impact Report (EIR), Bayer Woodland Solar Farm Use Permit, Putah Creek Energy Farm Use Permit, and the Bogle Wind Turbine Project EIR. Mr. Estep has worked with Aspen for more than 14 years.

HELIX Environmental Planning (HELIX) [Land Use & Planning Support Lead/Cannabis Issues/Wildlife/Archaeology/Aesthetics/Wildfire]. HELIX is a leader in environmental planning, design, and natural resource sustainability and compliance and will serve as the lead for Part 2, Land Use and Planning consultation under this RFQ. Established in 1991 and with offices in Sacramento, Placer, San Diego, Orange, Riverside, and Los Angeles counties, and in the Bay Area, they provide a broad range of environmental compliance services throughout California. HELIX has extensive experience helping public and private clients across a variety of sectors comply with local, State, and federal environmental laws and regulations, manage natural and cultural resources, and design and construct sustainable projects. Services provided by HELIX include CEQA and NEPA document preparation, regulatory permitting, biological and aquatic resource assessments, arboriculture services, cultural resources investigations, historic resource evaluations, acoustic/noise studies, air quality/greenhouse gas analyses, visual resource assessments, landscape architecture, habitat restoration, and mitigation monitoring and compliance.

HELIX also has substantial experience serving as an extension of staff to local agencies reviewing and processing permit applications for conformance with local ordinances. HELIX prepares permit application package deficiency letters and staff reports and works closely with local agencies and permit applicants to ensure that adequate supporting documentation is provided prior to CEQA clearance and/or permit approval. HELIX provides further assistance to local agencies by presenting staff reports and technical findings to Planning Commissions, Zoning Administrators, and Boards of Supervisors, particularly for controversial projects. Their depth of staff resources and expertise will ensure responsiveness and efficiency in the review and processing of permit applications and preparation of staff reports and hearing presentations, as needed. HELIX has worked with Aspen for more than 20 years.

Marty Ecological Consulting, Inc. (MEC) [Wildlife/Aquatic Resources/Construction and Environmental Monitoring]. Dr. Jaymee Marty is an independent consultant having more than 29 years of professional experience in the fields of ecology and conservation biology. She has extensive experience with research, restoration and management of riparian, vernal pool, seasonal wetland and grassland habitats. In addition to her research and planning background, Dr. Marty conducts surveys for large branchiopod, amphibian, bird, small mammal, vernal pool, riparian and various wetland habitats. She holds federal and State permits for California tiger salamander (*Ambystoma californiense*) and listed large branchiopods. Dr. Marty is an expert in HCP/NCCP, acting as a science advisory panel member for Yolo County, Yuba/Sutter counties, Butte County, and East Contra Costa County. Dr. Marty has worked with Aspen for more than 10 years.

PAR Environmental Services, Inc. (PAR) [Archaeology, Built Environment]. PAR is a certified small, micro, woman-owned business that focuses on providing high-quality and responsive services on cultural resources management projects. PAR's staff is composed of historic/prehistoric archaeologists, historians, and architectural historians. Staff capabilities include geoarchaeology, prehistoric and historic archaeology, obsidian studies, historic studies, architectural and engineering evaluations, and Native American consultation. PAR's cultural staff routinely prepare National Register of Historical Places and California Register of Historical Resources, Determinations of Eligibility; Finding of Effect; Historic Building Surveys/ Historic American Engineering Record documentation; Phase I, II, and III studies; and Memorandum of

EXHIBIT BASPEN ENVIRONMENTAL GROUP STATEMENT OF QUALIFICATIONS
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Agreement documentation. PAR has completed environmental planning and cultural resource services for numerous transportation-related projects in Yolo County since 1997. In Yolo County, PAR performed pedestrian surveys of five alternative routes for a proposed gas line (PG&E Line 406). PAR recorded and completed DPR 523 forms for 17 built environment resources greater than 45 years of age including irrigation features, farmsteads, and an industrial fruit packing complex in Yolo County. PAR also performed Cultural Resources Survey for PG&E Line 407 Project, located in Placer, Sacramento, Sutter, and Yolo counties. In addition, PAR completed a Historic Property Survey Report and an Archaeology Survey Report for the City of Winters' construction of a roundabout at the intersection of Walnut Lane and Grant Avenue. PAR has worked with Aspen for more than 20 years.

Risk Science Associates (RSA) [Hazards/Hazardous Materials, Wildfire]. RSA has been in business for more than 33 years providing expertise in human health risk assessment, occupational safety and health, waste management, fire protection, and infrastructure security. The company is a sole proprietorship owned by Alvin Greenberg, PhD, QEP. RSA's clients consist mostly of local (city and county level), State, and federal government agencies, including the U.S. EPA. Dr. Greenberg has been recognized as an expert in the field of human health risk assessment by Cal-EPA, the U.S. EPA, 12 different California courts, the U.S. District Court for Southern California, and the California Energy Commission (CEC) at more than 50 different Siting Evidentiary Hearings. Dr. Greenberg has worked on more than 100 power plant cases throughout California.

Description of Our General Environmental Planning and Permitting Experience

This section presents the Aspen Team's selected experience on project types and activities similar to those requested in the RFQ for **Part 1, CEQA Consulting Services and for Part 2, Land Use and Planning Support.** For more than 34 years, public agencies have relied on Aspen to provide expert CEQA environmental services for capital improvement projects, O&M activities and plans, and field monitoring and permit compliance. Aspen has skillfully practiced and developed expertise in the analysis, environmental review, permitting, mitigation development and planning, and compliance monitoring of projects and programs with an emphasis on public infrastructure. Under our current contract with Yolo County, we have demonstrated that the Aspen Team can provide the County with the CEQA services and capabilities required by the RFQ—on time, or ahead of schedule, and within the established budget.

Similarly, public agencies have relied on HELIX for the past 33 years to provide planning support to local agencies. HELIX has reviewed and processed permit applications for conformance with local ordinances, prepared permit application package deficiency letters and staff reports, and worked closely with local agencies and permit applicants to ensure that adequate supporting documentation is provided prior to CEQA clearance and/or permit approval. HELIX has also provided assistance to local agencies by presenting staff reports and technical findings to Planning Commissions, Zoning Administrators, and Boards of Supervisors. The depth of HELIX's staff resources and expertise ensure that the Team is responsive and efficient in the review and processing of permit applications and preparation of staff reports and hearing presentations, as needed.

EXHIBIT B

PART 1, CEQA/NEPA Consulting Services

Due to our extensive experience, Aspen has a deep understanding of CEQA/NEPA and permitting, and how to use that knowledge to meet Yolo County’s permitting needs. On more than 50 environmental services on-call, multi-year contracts, Aspen regularly prepares technical reports and CEQA/NEPA documentation, conducts surveys, obtains necessary State and federal permits, conducts mitigation and permit compliance monitoring; and provides engineering and design support for public infrastructure projects throughout California.

One of Aspen’s primary services is the preparation of CEQA and NEPA documents for public agencies; primarily agencies responsible for constructing and/or permitting infrastructure and public works projects. Since the company’s inception 34 years ago, Aspen has prepared hundreds of CEQA and NEPA documents. Over 95 percent of these documents were prepared for public agencies to support capital improvement projects, third-party CEQA/NEPA compliance, or project permitting.

Compliance with CEQA (and/or NEPA) will be the major responsibility of the environmental contractor under this contract. This will involve conducting all necessary data collection and analysis, preparing required documentation and reports, and meeting all procedural requirements, including noticing, document distribution, decision support, agency coordination, and providing support at public meetings.

We expect that there are three types of projects that may require support under this On-Call CEQA Consulting Services contract:

1. Third-party CEQA support for projects requiring discretionary action where Yolo County is the lead agency;
2. General CEQA/NEPA studies that support Yolo County’s capital improvement plans; and
3. Studies addressing potential impacts from new or revised community plans, proposed legislation, or other types of policy documents.

These studies are discussed in this section. In addition, we discuss joint CEQA/NEPA projects as well.

Third-Party CEQA Document Preparation

Aspen is an expert at preparing third-party documents for applicants seeking discretionary permits from the County. The process is similar to the general CEQA/NEPA studies described below. However, in preparing third-party CEQA documents, Aspen works closely with the applicant to finalize the project description, or seek clarifying information necessary to prepare the CEQA analysis; and, with the County’s permission and participation, reviews the findings of the CEQA analysis and proposed mitigation measures with the applicant prior to publicizing the document.

Aspen’s CEQA Document Experience

- ◆ 138 EIRs
- ◆ 35 EIS/EIRs
- ◆ 100 MNDs
- ◆ 200 CXs

The project description is the backbone of the permitting process. By preparing an accurate Project Description (with Yolo County, the applicant, and/or its engineers), our scientists/planners will be able to perform their analysis accurately and efficiently, minimizing rework and schedule delays in the permitting process. To assist Aspen in preparing the Project Description, a few days after receiving the notice to proceed, we will send

Yolo County and the applicant a list of data needs necessary to develop the project description for the CEQA document. The written response to these questions will be reviewed by Aspen, Yolo County staff, and the applicant at a Project Description meeting. The response to these questions will help identify the major project elements, study area size, laydown areas, and other parameters that will be needed to perform our fieldwork and analysis.

EXHIBIT B

Using the results of the field investigations, our knowledge of the resources in the project area, and the applicant’s responses to our Project Description questions, Aspen will work with the applicant to prepare a project description that avoids or minimizes impacts while achieving project objectives. Pursuant to Section 15126.4 of the CEQA Guidelines, the applicant may propose mitigation measures for incorporation into the project description. Such applicant-proposed measures will be considered in preparation of the CEQA analysis.

Additional mitigation measures needed to reduce potential project impacts to a less-than-significant level will be prepared by our scientists/planners. As noted previously, these mitigation measures will be presented to the applicant to ensure they are willing to comply with them in the development of their project. The objective is to ensure that any mitigation concerns can be resolved to the degree possible before the CEQA document is submitted for public review. Throughout this process, Aspen will work closely with Yolo County staff to ensure that the CEQA process works smoothly. Selected examples of third-party CEQA/NEPA support, prepared in the last five years, are presented in Table B.1-2.

Table B.1-2. Selected Aspen Team Third-Party CEQA Documents Prepared in the Last Five Years

Agency	Document
Yolo County	Harlan Ranch Cell Tower Use Permit IS/ND (ZF 2024-036)
Yolo County	Ashley Avenue Cell Tower Use Permit IS/ND (ZF 2023-035)
Yolo County	Gibson Solar Farm Initial Study/Mitigated Negative Declaration (IS/MND) and IS/EIR for a Use Permit (ZF 2020-0043)
Yolo County	Bayer Woodland Solar Farm Use Permit IS/MND for a Use Permit (ZF 2020-0036)
Yolo County	Wilbur-Ellis Consolidation Facility Use Permit IS/MND (ZF 2019-0021)
Yolo County	Taber Ranch Cell Tower Project IS/MND (ZF 2019-0015)
Yolo County	Putah Creek Energy Farm Use Permit IS/MND (ZF 2019-006)
City of Lancaster	Residential Subdivision Focused EIR
City of Lancaster	IS/MND for Waste to Renewable Hydrogen
City of Lancaster	Concentric’s H6 Microgrid Project IS
City of Simi Valley	Guardian Street IS/MND for a Conditional Use Permit (CUP-S-2023-0013)
County of Imperial	CEQA Support for Imperial USA Corp
County of Ventura	Santa Clara River Levee (SCR-1) Project EIR
County of Ventura	Ventura River Levee (VR-1) Improvements EIR
City of Rocklin	Panda Express IS/MND (HELIX)
City of Folsom	Avenida Senior Living IS/MND (HELIX)
City of Folsom	Broadstone Villas Multi-Family Apartment IS/MND (HELIX)
City of Folsom	Creekside Apartments IS/MND (HELIX)
City of Folsom	Folsom Corporate Center Apartments IS/MND (HELIX)
City of Folsom	Livermore Park Monopine Cell Tower IS/MND (HELIX)
City of Union City	Chevron Fuel Station and Power Market Convenience Store IS/MND (HELIX)
City of Bishop	Downtown Specific Plan & Mixed-Use Overlay Program EIR (HELIX)
City of Vacaville	Centennial Park Master Plan IS/MND (HELIX)
City of Elk Grove	Laguna Creek Trail and Bruceville Road Sidewalk Improvements IS/MND (HELIX)
City of Bishop	East Line Street Bridge Replacement IS/MND (HELIX)

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Agency	Document
San Joaquin County	Harney Lane Bridge Scour Mitigation Across Paddy Creek IS/MND (HELIX)
City of Modesto	Municipal Groundwater Supply Contamination Prevention and Cleanup Project IS/MND (HELIX)
City of Yuba City	Aquifer Storage and Recovery Well System IS/MND (HELIX)
Truckee	Pioneer Trail Pipeline and Pump Station IS/MND (HELIX)

General CEQA Analysis and Document Preparation

Aspen’s expertise and extensive experience, developed over many years, is detailed below in relation to CEQA compliance functions, types of projects, and key issues:

- ◆ Preparation of Categorical Exemption documentation, Initial Studies, Negative Declarations, Mitigated Negative Declarations, and Draft and Final EIRs (impact assessment)
- ◆ Preparation and distribution of required notices, including Notices of Preparation, Notices of Completion, Notices of Availability, and Notices of Determination
- ◆ Preparation of project descriptions and formulation of feasible alternatives (for EIRs)
- ◆ Field studies and research
- ◆ Site assessments and fatal flaw evaluations
- ◆ Engineering evaluation of projects to determine specific impact parameters
- ◆ Feasibility studies of alternatives and mitigation measures
- ◆ Mitigation measure development, evaluation, implementation, and mitigation monitoring and reporting program (MMRP)
- ◆ Public participation, including website creation and maintenance, notices for mail and media, logistics and facilitation of public workshops and hearings, stakeholder meetings, fact sheets and brochures, graphic displays, and non-English language materials
- ◆ Meetings with elected officials and/or agency staff

“The Aspen Team...has been key in supporting SMUD’s commitment to environmental stewardship through the preparation of environmental documents, plans, and field support. Aspen has demonstrated experience and expert knowledge of CEQA and environmental permitting.”

**Ammon Rice, Supervisor
 Environmental Services
 SMUD
 August 13, 2018**

Most projects that require a discretionary action or approval are subject to environmental review under CEQA; however, CEQA allows the exemption of certain types of projects from environmental review requirements. Aspen thoroughly understands how to prepare CEQA **Categorical Exemptions** (CXs) in a cost-effective and expeditious manner. Aspen has developed an approach to provide adequate environmental documentation to support the determination that a CX is applicable to a project. Typically, most projects that are determined to be categorically exempt from the CEQA process move forward with no additional review. When a project is determined to be categorically exempt from the CEQA process, a Notice of Exemption (NOE) may be filed to commence a shorter statute of limitations of 35 days for any challenge to the decision. If a NOE is not filed, the normal 180-day statute of limitations applies. Aspen has prepared hundreds of NOEs during our 34 years of operation. Recently Aspen prepared an NOE on behalf of the CEC for a grant-funded Sacramento Municipal Utility District (SMUD) battery project in Sacramento, which allowed the project to proceed quickly.

EXHIBIT B

While some Yolo County projects may be eligible for a CXs, other actions such as new facility construction, or excavation and ground disturbance activities require analysis under CEQA. If a project is not exempt from CEQA, the review process is initiated with an evaluation to determine if the project could have a significant effect on the environment. An Initial Study is traditionally prepared to provide information and facilitate the determination of whether a significant impact could occur. Initial Studies are typically based on the environmental checklist, Appendix G, in the CEQA Guidelines.

If the Initial Study determines that a project will not result in a significant impact to the environment, a **Negative Declaration (ND)** or **Mitigated Negative Declaration (MND)** is prepared, and the public is provided opportunity to review and comment on the ND or MND prior to a decision being made on the project. If the Initial Study determines that a potentially significant impact may occur that cannot be

mitigated below the level of significance, an EIR must be prepared. The EIR may be focused if potentially significant impacts will only occur in specific resource/issue areas. If a focused EIR is prepared, the Initial Study may be incorporated by reference or included as an appendix to demonstrate why certain resource/issue areas are not assessed beyond the Initial Study, or an EIR chapter on “effects found not to be significant” can be included.

Important Factors in Successful CEQA and NEPA Compliance

- ◆ **Determine** the applicability of CEQA exemptions and NEPA exclusions
- ◆ **Develop** a complete description of all project activities
- ◆ **Formulate** a clear statement of objectives and, if needed, develop a reasonable range of alternatives
- ◆ **Identify** all responsible and cooperating agencies
- ◆ **Coordinate** early with affected and trustee agencies
- ◆ **Establish** the appropriate baseline for assessing impacts
- ◆ **Determine** data collection needs
- ◆ **Explain** clearly the basis for significance conclusions
- ◆ **Document** all procedural steps

As part of the EIR process, a scoping meeting must be held (see the Public Involvement section). Also, a reasonable range of alternatives must be developed for each proposed project (CEQA Guidelines §15126.6). Aspen will work closely with Yolo County (or the Applicant for third-party CEQA studies) to develop this reasonable range of alternatives to the project, or its location, which will feasibly attain most of the basic objectives of the project and avoid or substantially lessen any of the significant effects of the project. Aspen has found that collaboration between the engineering and environmental teams can often resolve potentially significant impacts through planning, avoidance, or the timing of key activities. Alternatives to consider include the No Project alternative, as well as alternate designs,

alternate locations, and different construction methods,

among other possibilities and as appropriate for each project. Sufficient information about each alternative will be presented in the EIR to allow for meaningful evaluation, analysis, and comparison to the proposed project. The comparative merits of the various alternatives will be evaluated.

An EIR also includes a **Mitigation Monitoring and Reporting Program (MMRP)**, which specifies how the implementation of mitigation measures identified in the EIR should be monitored or reported. In preparing an EIR, Aspen will work closely with Yolo County to ensure we develop mitigation strategies that are feasible, effective, and practical. A key component in the development of mitigation plans is to work with the engineering team during the pre-construction planning stages. This enables Yolo County to develop measures to reduce or avoid impacts and minimize potential restoration costs after the completion of construction. In addition, well-planned mitigation during the project design phase may help to justify preparation of an MND for a project that would otherwise require an EIR.

EXHIBIT B

After finalization of an EIR, if substantial changes to the project occur, an EIR Supplement or EIR Addendum may be required. Aspen will work closely with Yolo County to prepare such documents if the need arises and to determine the appropriate type of documentation needed to satisfy CEQA. Aspen recently supported the County with an EIR Addendum for the Gibson Solar Farm Project, which had a change to the height of the generation tie line poles that would be installed from the originally planned 37 feet tall to the newly proposed 60.5 feet tall. Within nine business days, Aspen prepared an EIR Addendum and submitted it to the County. The addendum included the proposed project changes as well as an updated visual analysis based on the adjustments. This is a prime example of Aspen’s expertise and responsiveness to support the County in keeping projects moving despite changes to the original project.

Table B.1-3 lists selected CEQA/NEPA document and permitting experience prepared by the Aspen Team within the last five years. Awards received for CEQA documents are provided in Appendix 3.

Table B.1-3. Selected Team CEQA/NEPA and Permitting Experience within the Last Five Years, by Category

COMMUNICATION PROJECTS	
<ul style="list-style-type: none"> ■ Yolo County Department of Community Services Planning Division, Harlan Ranch Cell Tower Project, Initial Study/Negative Declaration ■ Yolo County Department of Community Services Planning Division, Ashley Ave Cell Tower Project, Initial Study/Negative Declaration ■ Yolo County Department of Community Services Planning Division, Taber Ranch Cell Tower, Initial Study/Negative Declaration ■ California Public Utilities Commission (CPUC), Happy Camp to Somes Bar Fiber Connectivity Project IS/MND 	<ul style="list-style-type: none"> ■ Department of General Services, Sawtooth Ridge Communications Tower IS/MND ■ Department of General Services, Replacement Communications Facilities Focused EIR and IS/MND ■ City of Hermosa Beach, RTI-I Transpacific Fiber-Optic Cables Project EIR ■ San Joaquin Council of Governments, AT&T Monopole Project SJMSCP Listed Species Survey ■ City of Folsom, Livermore Park Monopine Cell Tower IS/MND (HELIX)
LAND DEVELOPMENT	
<ul style="list-style-type: none"> ■ Yolo County CEQA On-call Services, Wilbur-Ellis Consolidation Facility Use Permit IS/MND ■ County of Los Angeles Planning, Malibu Creek Recovery Center Project IS/MND ■ Global Premier Development, LLC, San Mateo Avenue LIHTC Senior Housing Project CEQA analysis (AQ) ■ City of Manhattan Beach, Skechers Office Complex Monitoring, EIR review, CEQA analysis (Noise), Construction monitoring ■ Los Angeles County Department of Public Works, 955 Vignes Street Warm Landing CEQA CatEx ■ Los Angeles County Department of Public Works, Metro State Hospital Project CEQA CatEx ■ City of Lancaster, Residential Subdivision Focused EIR ■ City of Lancaster, Parkway Village Specific Plan EIR ■ Panda Express IS/MND, Rocklin (HELIX) ■ Avenida Senior Living IS/MND, Folsom (HELIX) ■ Broadstone Villas Multi-Family Apartment IS/MND, Folsom (HELIX) ■ Creekside Apartments IS/MND, Folsom (HELIX) 	<ul style="list-style-type: none"> ■ Urbacon Development Management Limited on behalf of Malibu Creek California LLC, Malibu Creek Development Program IS/MND ■ Folsom Corporate Center Apartments IS/MND, Folsom (HELIX) ■ AC Hotel by Marriott IS/MND, Folsom (HELIX) ■ Natoma Affordable Senior Apartments IS/MND, Folsom (HELIX) ■ El Dorado County On-Call Commercial Cannabis Development Permitting Services (15 individual projects) (HELIX) ■ Raley Boulevard Truck Service and Parking Facility IS/MND (HELIX) ■ Chevron Fuel Station and Power Market Convenience Store IS/MND, Union City (HELIX) ■ Old Auburn Road Subdivision IS/MND, Citrus Heights ■ City of Bishop Downtown Specific Plan & Mixed-Use Overlay Program EIR (HELIX)
MINING	
<ul style="list-style-type: none"> ■ Lilburn Corporation, US Gypsum Biology EIS 	<ul style="list-style-type: none"> ■ County of Imperial, CEQA Support for Imperial USA Corp

EXHIBIT B

ASPEN ENVIRONMENTAL GROUP STATEMENT OF QUALIFICATIONS
 YOLO COUNTY DEPARTMENT OF COMMUNITY SERVICES

BOTH ON-CALL CEQA, AND LAND USE AND PLANNING
 CONSULTING SERVICES, BID #RFQ-2025-0002

PUBLIC FACILITIES

- | | |
|--|---|
| <ul style="list-style-type: none"> ■ County of San Bernardino, ■ LADPW, Altadena Sheriff's Station Parking Lot (CX) ■ LADPW, Whittier Aquatic Facility Initial Study/MND ■ LADPW, Pitchess Detention Center Landfill Initial Study/MND ■ LADPW, Alondra Park Multi-Benefit Stormwater CEQA Addendum | <ul style="list-style-type: none"> ■ LADWP, Alamitos Bay Pump Station Discharge Initial Study/MND ■ LADWP, 955 Vignes Street Warm Landing Project (CX) ■ LADPW, Technical Operations Carport Initial Study/MND ■ Public Safety Facility and Joint Fire/Police Station Categorical Exemption, Folsom (HELIX) |
|--|---|

RECREATION/TRAILS

- | | |
|---|---|
| <ul style="list-style-type: none"> ■ Coachella Valley Mountains Recreation and Conservation Authority, EA/MND and Initial Study for Six New Coachella Valley Trails Project ■ Mountains Recreation and Conservation Authority, Malibu Lower-Cost Accommodations Public Works Plan EIR ■ Golden Gate National Parks Conservancy, Crissy Field Next EA and 106 Compliance ■ Friends of the Desert Mountains, Long Canyon Trail Improvement Project IS/MND | <ul style="list-style-type: none"> ■ LADPW, LACMA Magic Johnson Park Site CEQA Review and EIR Addendum ■ Mountains Recreation and Conservation Authority, Puerco Canyon Camp and Trailhead Project EIR ■ Mountains Recreation and Conservation Authority, El Dorado Park EA ■ Centennial Park Master Plan IS/MND, Vacaville (HELIX) |
|---|---|

RENEWABLE ENERGY

Solar

- | | |
|--|--|
| <ul style="list-style-type: none"> ■ Yolo County, Gibson Solar Farm IS/MND, IS/EIR ■ Yolo County, Bayer Woodland Solar Farm IS/MND ■ Yolo County, Putah Creek Energy Farm IS/MND ■ Riverside County, Skybridge Eagle Mountain Solar and Green Hydrogen Project EA/IS ■ CEC, Soda Mountain Solar and BESS Opt-In CEQA EIR-Equivalent Staff Assessment ■ CEC, Perkins Renewable Energy Project Opt-In CEQA EIR-Equivalent Staff Assessment | <ul style="list-style-type: none"> ■ Adapture Renewables, Orleans Solar Storage Project IS ■ California State Lands Commission, Stagecoach Solar Project EIR/EIS ■ Intersect Power, LLC, Easley Solar and Green Hydrogen Project EIR ■ SunPower Corporation, LA County ISD High Desert Solar Project CatEx |
|--|--|

Wind

- | | |
|---|---|
| <ul style="list-style-type: none"> ■ County of Santa Barbara - Planning Division, Strauss Wind Energy Project SEIR ■ California State Lands Commission, CADEMO Offshore Wind Energy Project EIR | <ul style="list-style-type: none"> ■ Brookfield Power US Asset Management LLC, Mesa Wind Repower Project NEPA EA ■ Brookfield Power US Asset Management LLC, Alta East Wind Project Tech Reports Supporting EA-IS/MND |
|---|---|

Battery Storage

- | | |
|---|--|
| <ul style="list-style-type: none"> ■ CEC, Compass BESS Opt-in CEQA EIR-Equivalent Staff Assessment ■ CEC, Soda Mountain Solar and BESS EIR-Equivalent Staff Assessment ■ CEC, Camp Pendleton BESS IS/MND ■ CEC, Form Energy BESS IS/MND ■ CEC, Valley Children's Hospital Microgrid Project IS/MND ■ CEC, Hoopa Valley Tribe BESS CatEx ■ CEC, San Diego Navy Base BESS CatEx ■ Adapture Renewables, Avocado Falls BESS Project IS ■ Adapture Renewables, Western Sierra Energy Center IS/MND ■ CEC, SMUD Hedge BESS IS/MND | <ul style="list-style-type: none"> ■ CEC, Viejas Tribal Casino Microgrid BESS Addition CatEx ■ CEC, Marine Corps Air Station Miramar BESS CatEx ■ CEC, Corby BESS Opt-In CEQA EIR-Equivalent Staff Assessment ■ CEC, Pacific Steel Group BESS Addition EIR Addendum ■ CEC, Sandia National Laboratories BESS Demo Site CatEx ■ Adapture Renewables, Orleans Solar Storage Project IS ■ Adapture Renewables, Sterling Bridge BESS Project IS/MND ■ City of Santa Clara, Kifer Receiving Station BESS IS/MND |
|---|--|

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ASPEN ENVIRONMENTAL GROUP STATEMENT OF QUALIFICATIONS
 YOLO COUNTY DEPARTMENT OF COMMUNITY SERVICES

BOTH ON-CALL CEQA, AND LAND USE AND PLANNING
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TRANSMISSION

- California Public Utilities Commission, Valley South Subtransmission Project EIR
- California Public Utilities Commission, West of Devers Transmission Project EIR/EIS
- California Public Utilities Commission, SDG&E Ocean Ranch Substation IS/MND, EIR/EIS
- California Public Utilities Commission, SCE Eldorado-Lugo-Mohave Series Capacito EA/MND
- California Public Utilities Commission, Ivanpah-Control EIR
- California Public Utilities Commission, PG&E Moraga-Oakland EIR
- City of Santa Clara, Renewable Parallel Generation Facilities Resolution EIR
- City of Santa Clara, Northern Receiving Station IS/MND
- City of Lancaster, Concentric's H6 Microgrid Project EIR
- Trinity Public Utilities District, WRAP EIS/EIR
- Port of Long Beach, SCE Transmission Tower Replacement Addition Addendum

TRANSPORTATION PROJECTS

- County of San Bernardino, Institution Road Reconstruction Technical Studies Supporting IS/MND
- Port of Long Beach, Toyota Logistics Services Improvement IS/MND
- County of Ventura, Highway 118 Widening at Moorpark Treat IS/MND
- ICF Consulting Group, Metro Project Support Regional Connector Sub EIS/EIR
- Port of Los Angeles, LAXT Loop Project EIR PD 5
- Port of Los Angeles, Goods Movement Workforce Training Campus EIR
- Port of Los Angeles, Terminal Island Rail System Grade Separation Tech Studies to Support NEPA Document
- Burns & McDonnell, Metro CEQA/NEPA & Environmental Compliance Services
- Port of Long Beach, Pier Wind Terminal Development EIR/EIS
- ICF Consulting Group, Metro CEQA/NEPA & Environmental Compliance Services
- ICF Consulting Group, Caltrans District 10 RFI
- East Line Street Bridge Replacement IS/MND, Bishop (HELIX)
- Harney Lane Bridge Scour Mitigation Across Paddy Creek IS/MND, San Joaquin County (HELIX)
- Laguna Creek Trail and Bruceville Road Sidewalk Improvements IS/MND, Elk Grove (HELIX)

WATER SUPPLY / WATER CONVEYANCE

- Metropolitan Water District of Southern California, MWD Colorado River Aqueduct IS/MND
- Los Angeles Department of Water and Power, Castaic Spoils Pile Removal Project Tech Reports and Initial Study
- Los Angeles Department of Water and Power, ANF O&M Plan Support Information Exchange & CEQA/NEPA Planning
- Los Angeles Department of Water and Power, Bouquet Inlet/Outlet Pipeline Gate Valve Surveys & Technical Studies, CEQA/NEPA Planning & Compliance Support
- Los Angeles Community College District, MND/IS for Stormwater Project at Harbor
- Antelope Valley East-Kern Water Agency, South North Intertie Pipeline (Phase II) EA/FONSI
- Metropolitan Water District of Southern California, Copper Basin Discharge IS/MND
- City of Modesto Municipal Groundwater Supply Contamination Prevention and Cleanup Project IS/MND (HELIX)
- City of Yuba City Aquifer Storage and Recovery Well System IS/MND (HELIX)
- Pioneer Trail Pipeline and Pump Station IS/MND, Truckee (HELIX)

WATERSHED MANAGEMENT/HABITAT RESTORATION

- Los Angeles County Department of Public Works, Mt Lowe Median Stormwater Capture Addendum
- Center for Natural Lands Management, Coachella Valley Mountains Conservancy (CVMC) CEQA Addenda
- Center for Natural Lands Management, Aqua Farms Controlled Burn CEQA Addenda
- DJ&A, USFS Los Padres National Forest Eco NEPA Analysis and Documentation
- City of Laguna Beach Fire Department, Fuel Modification Professional Services IS/MND
- The Living Zoo and Gardens, San Felipe Creek Desert Pupfish Pond CatEx
- Bradford Island Tract 19 Mitigation Site Rehabilitation Categorical Exemption, Contra Costa County (HELIX)

BESS: battery energy storage system

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CEQA/NEPA and Planning Support for Policy Documents

The Aspen Team is also adept at preparing CEQA/NEPA studies and Planning Services in support of agency policy documents such as General Plan amendments, General Plan elements, Master Plans, Community Plans, or other such documents. A selected list of CEQA/NEPA analysis and Planning Reports prepared within the last five years for such policy documents is presented in Table B.1-4.

Table B.1-4. Project Experience of CEQA/NEPA Analysis and Planning Reports Prepared in Support of Policy Documents in the Last Five Years

Client	Project Name
Bureau of Land Management	Statewide Wildland Urban Interface Fuels Treatments, Programmatic Environmental Assessment (SWFT PEA)
Bureau of Land Management	Resource Management Plan Amendment and EIS for Oil and Gas Leasing and Development
California Department of Conservation	Analysis Of Oil And Gas Well Stimulation Treatments In California EIR
California Energy Commission	Technical Assistance On-Call Contract to Support The Energy Commission’s Electric Program Investment Charge (EPIC) Program
California Energy Commission	2025 SB 100 Joint Agency Report
California Energy Commission	STEP Planning Support for AB 525: Offshore Wind Planning & Assessments
California Energy Commission	Systems Assessment & Facilities Siting Division analysis of Senate Bill 1550
California Energy Commission	Replacement Tire Efficiency Program EIR
California Energy Commission/BLM	Desert Renewable Energy Conservation Plan EIR/EIS
California State Lands Commission	AB 525 Strategic Plan: Phase 1 And 2 Alternative Port Assessment Reports to Support Offshore Wind Project
City of Lancaster	Parkway Village Specific Plan EIR
County of Los Angeles	Renewable Energy Ordinance Update Technical Study and Program EIR
County of Los Angeles	Santa Monica Mountains North Area Plan
Santa Barbara County	Aera East Cat Canyon Oil Field Redevelopment Project EIR
City of Bishop	Downtown Specific Plan & Mixed-Use Overlay Program EIR (HELIX)
City of Vacaville	Centennial Park Master Plan IS/MND (HELIX)
Groveland Community Services District	Municipal Services Review and Sphere of Influence Update (HELIX)
Inyo County	Renewable Energy General Plan Amendment and PEIR (HELIX)
Nevada County	As-Needed Professional Planning Project Processing and Review Services (HELIX)

NEPA Analysis and Document Preparation

If a proposed project has a federal component, such as being located on federal lands, or is financed or approved in whole or in part by a federal agency, Aspen will work with Yolo County to coordinate with the NEPA lead agency and prepare the required NEPA documentation. NEPA requires preparation of an **Environmental Impact Statement (EIS)** only for “proposals for legislation and other major federal actions significantly affecting the quality of the human environment.” A federal agency must, therefore, evaluate and screen each proposed action to determine whether NEPA applies and, if it does, whether an EIS must

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be prepared. First, an agency must determine if the proposed action is **Categorically Excluded (CE)** or otherwise exempt from NEPA. Second, if the action is not excluded, the agency must determine whether the proposed action may “significantly affect the quality of the human environment.” This step often involves preparing an **Environmental Assessment (EA)** to determine whether the proposed action will result in any significant environmental effects. Finally, the agency will either: (1) file a **Finding of No Significant Impact (FONSI)** if there are no impacts or they have been suitably mitigated; or (2) prepare an EIS. NEPA’s analysis documentation requirements are similar enough to CEQA’s that the preparation of a joint environmental analysis document, such as an MND/EA or EIR/EIS, is possible, if both Lead Agencies agree to this approach.

The Aspen Team will work closely with Yolo County and the NEPA lead agency to determine the appropriate environmental document to prepare to reduce duplication between CEQA and NEPA (CEQA Guidelines §15226). Additional analysis may include compliance with federal regulations, socioeconomics, and environmental justice analyses.

Joint Documents

Aspen also has significant experience preparing environmental analyses and reports pursuant to CEQA and NEPA regulations, and has prepared numerous joint environmental reviews, which simultaneously address the requirements of both NEPA and CEQA. A project that is subject to CEQA will also be subject to NEPA when one of the following conditions occur:

- ◆ The project is jointly carried out by a federal agency
- ◆ The project requires a federal discretionary permit, entitlement, authorization, or federal funding
- ◆ The project occurs on federal land

While CEQA and NEPA requirements differ, there are similar requirements that can be readily satisfied by a joint process and the preparation of a joint environmental document, as noted earlier. Because the requirements for FONSI and NDs are less onerous than those for EIRs and EISs, CEQA and NEPA lead agencies often choose to complete separate processes for FONSI and NDs; however, cooperation and coordination can still be beneficial to both agencies. In the case of EIRs and EISs, it usually makes sense to prepare a joint document because the procedural, analytical, and documentation requirements for both are substantial and it makes sense to minimize duplication of effort by participating in a joint effort that satisfies both CEQA and NEPA. While there are several minor differences in the requirements for the preparation of EIRs versus EISs, one of the most substantive differences is NEPA’s requirement to analyze alternatives in equivalent detail; compared to CEQA’s requirement that focuses on alternatives that reduce significant impacts and the alternatives are analyzed at a lesser level of detail than the proposed project. Therefore, it is important that the lead agencies work together to develop and analyze a range of reasonable alternatives that satisfy the requirements of both CEQA and NEPA. Another important difference is CEQA’s requirement for the EIR to reach a conclusion regarding the significance of each adverse impact, which is not required in an EIS. CEQA also requires the EIR to identify all feasible measures to mitigate significant impacts; whereas, an EIS is only required to discuss ways to reduce adverse impacts.

Selected NEPA and joint CEQA/NEPA documents prepared in the last five years are included in Table B.1-3, presented earlier in this section.

Legally Challenged Documents

While none of Aspen’s CEQA documents have resulted in a successful court challenge, controversial projects often are challenged by interest groups or affected parties. Such actions are a right afforded to the parties of interest. Issues raised by opponents often include the adequacy of the environmental review

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and compliance with CEQA and/or NEPA requirements and procedures. Therefore, the quality of the analysis and adherence to legal requirements are factors critical to a successful defense.

In our 34 years in business, no Aspen-prepared ND or MND has been the subject of a legal action. We attribute this to the care with which these documents are prepared. We pay very close attention to details and CEQA requirements in particular and successfully advise our clients as to when an MND is appropriate and when an EIR is required. In addition, we are careful to ensure that the analyses in the Initial Study are thorough and well-substantiated, and that all comments and known concerns are acknowledged and specifically addressed.

In 34 years of business, only seven of Aspen’s EIRs and EIR/EISs have been challenged, as shown in Table B.1-5. **Not one such legal challenge has succeeded** in overturning the public agency’s approval or required the revision or recirculation of the document.

As an example, the Sunrise Powerlink transmission line, for which Aspen prepared the EIR/EIS (as well as a Supplemental EIR and Addenda) on behalf of the California Public Utilities Commission and the Bureau of Land Management was energized on June 17, 2012. As with many long linear facilities proposed through rural and suburban areas, this was an extremely controversial project. The Aspen Team prepared a well-documented multi-volume EIR/EIS that identified and analyzed scores of alternatives and responded to thousands of comments from individuals, organizations, public agencies, and tribal governments. The approved project — which is an Aspen-developed alternative to the applicant’s original proposal — was challenged administratively and subsequently in the courts under both state and federal processes. **The CEQA adequacy was upheld by the California State Supreme Court.**

Table B.1-5. Documents that Have Been Challenged in the Past

Document and Client	Summary of Complaint	Findings
San Onofre Nuclear Generating Station (SONGS) Decommissioning EIR	Lawsuit filed by nonprofit organization claiming California Coastal Commission violated objectives and standards under Coastal Act when they approved the 2019 coastal development permit for SCE to deconstruct the power plant.	U.S. District Court dismissed the case indicating the California Coastal Commission did not violate statutory requirements nor was the dismantlement of the plant inconsistent with regulations. This was upheld by the Ninth Circuit Court of Appeals, and the U.S. Supreme Court declined to hear the case, leaving the lower court’s ruling in place. These rulings have permitted SCE to continue with the decommissioning following the guidelines established in the EIR.
Ocotillo Wind Energy Facility EIS/EIR, Imperial County	Seven lawsuits were filed making varied allegations, including violations of NEPA and CEQA and laws protecting wildlife and cultural resources.	Two lawsuits were dismissed in US District Court. The status of the other lawsuits is unknown.
Panoche Valley Solar Farm Project EIR, San Benito County	There was a challenge to the decision to approve the project and to cancel Williamson Act contracts, claiming the decisions were made without substantial supporting evidence.	Court upheld document’s adequacy.
Calico Solar Project Staff Assessment, California Energy Commission	Sufficiency of analysis of related action (transmission line); impacts to desert tortoise; administrative procedures reg. public opportunity for comment.	California Supreme Court declined to hear the case. (Under the Warren-Alquist Act, challenges to CEC decisions are filed in Supreme Court.)

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Document and Client	Summary of Complaint	Findings
Lompoc Wind Energy Project, Santa Barbara County	Lawsuit was filed for CEQA inadequacy and conflict with Santa Barbara County General Plan and Land Use and Development Code.	The Santa Barbara Superior Court denied the petition and the California Court of Appeals affirmed the lower court decision after an appeal.
CleanTech Hazardous Waste Facility Permit EIR	Lawsuit filed for CEQA adequacy.	In an unpublished tentative decision, the Superior Court dismissed five of the plaintiff's claims regarding EIR inadequacy.
Sunrise Powerlink Transmission Line EIR/EIS, CPUC	Administrative challenge on CEQA/NEPA processes.	The adequacy of the document was challenged in both state and federal courts. The CEQA adequacy was upheld by the State Supreme Court. The project was energized in June 2012, and one NEPA challenge remains unresolved even today. However, the document's adequacy has been upheld in all decisions issued to date.

CEQA Environmental Permitting Services

There are different requirements for compliance with environmental regulations depending on the nature of the project or activity. In some cases, compliance requires completion of a good faith effort to follow specified procedural steps along with documentation of that process, such as in Native American consultation. In other cases, documentation may consist of analysis to demonstrate compliance, such as with General Conformity determinations pursuant to the Clean Air Act. These compliance and documentation steps often occur concurrently with the CEQA or NEPA process. As part of NEPA review, the federal lead agency is required to document compliance with other applicable environmental regulations, such as the Clean Water Act (CWA), National Historic Preservation Act (NHPA), and Endangered Species Act (ESA), among others, and usually compliance procedures for these various regulations must be completed before a Record of Decision is issued. In many cases, the project proponent must apply for permits from various local, State, and federal agencies before moving forward with the project or activity. Common permits include Streambed Alteration Agreements under Section 1600 of the California Fish and Game Code, CWA Section 404 permits and Section 401 water quality certifications, and Section 2081 Incidental Take Permits pursuant to the California Endangered Species Act. Other permits may also be required, such as permits required by the Clean Air Act, Porter-Cologne Act, and others. It is important to thoroughly understand all the environmental rules and regulations applicable to a project or activity and to formulate a strategy for compliance with the myriad of potentially applicable requirements. It is also important to understand when to initiate the compliance or permitting process and how long that process will take to avoid unnecessary delays. These processes are often complex and may require substantial coordination with resource agencies, regulatory agencies, and tribal representatives.

“Because of their expertise, responsiveness, and efficiency, Aspen has become our “go to” team for conducting biological surveys and monitoring for numerous construction projects, vegetation management, and O&M activities. It is clear Aspen takes pride in their commitment and ability to provide high quality support on short notice. Aspen is consistent, dependable, eager to work, and their service has exceeded our expectations.”

**Ammon Rice, Supervisor
Environmental Services
SMUD
August 13, 2018**

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One of the first steps in permitting is to determine which agencies have jurisdiction and will need to provide approvals for planned projects or activities. As part of the permitting process, the regulatory agencies consider the timing of activities, types of facilities, and whether different water bodies will be affected. Specifically, the agencies may determine that multiple types or numbers of permits are required if activities are separated by several years, and/or if they affect different water bodies (i.e., not draining to a common stream or tributary). Table B.1-6 presents the typical permits and approvals that could be required under this contract.

Table B.1-6. Potential Permits/Approvals that Could Be Required for Projects in Yolo County

Agency	Permit/Approval	Required For
FEDERAL AGENCIES		
U.S. Fish and Wildlife Service	Biological Opinion or Habitat Conservation Plan (Endangered Species Act, sections 7 and 10)	Adverse effects to federally listed species (including those proposed and candidates for listing)
	Eagle Conservation Plan (Bald and Golden Eagle Protection Act)	Take of bald or golden eagle
	Special Purpose Utility Permit (Migratory Bird Treaty Act)	Migratory bird mortality
	Bird and Bat Conservation Strategy	Impacts to migratory birds or special-status birds and bats
U.S. Army Corps of Engineers	Individual/Nationwide Permit (Clean Water Act, Section 404)	Discharge of dredge or fill into waters of the U.S., including wetlands
	Section 10, Rivers and Harbors Act Permit	Activities affecting navigable waters
Advisory Council on Historic Preservation	Section 106 Consultation (National Historic Preservation Act)	Affects to cultural resources listed or eligible for listing on the National Register of Historic Places
U.S. Department of Transportation, Federal Highway Administration	Encroachment Permit	Crossing federally funded highways
U.S. Environmental Protection Agency	General Conformity Determination (Clean Air Act)	Activity, with a federal nexus, that does not conform to an applicable implementation plan
STATE AGENCIES		
State Water Resources Control Board/Regional Water Quality Control Board	General Construction Activity Stormwater Permit	Stormwater discharges associated with construction activity
	Waste Discharge Requirements	Discharge of waste (non-point source) that might affect groundwater or surface water quality
	Water Quality Certification (Clean Water Act, Section 401)	Discharge into waters and wetlands
California State Lands Commission	Right-of-Way Permit (Land Use Lease)	Crossing State lands
California Department of Fish and Wildlife	Incidental Take Permit (California Endangered Species Act Section 2081)	Projects with potential for take of State listed species
	Lake and Streambed Alteration Agreement (California Fish and Game Code, Section 1600)	Change in natural state of river, stream, or lake, including impacts to bed or bank

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Agency	Permit/Approval	Required For
California Department of Transportation	Encroachment Permit	Crossing state highway or construction within highway right-of-way
Reclamation Board	Encroachment Permit	Work within floodways, levees, and associated areas of Board jurisdiction
LOCAL AGENCIES		
Yolo-Solano Air Quality Management District	Authority to Construct	Construction, modification, or installation of a stationary source of air pollutant emissions
	Permit to Operate	Operation of a new or modified stationary source
Yolo County and other counties	Applicable goals and policies and permits will be identified on a project-by-project basis	Ministerial permits
Yolo County Habitat Conservation Plan/ Natural Community Conservation Plan (HCP/NCCP)	Public Project Reporting Form	Report coverage for Yolo County and Cities of Davis, Woodland, West Sacramento, and Winters for HCP/NCCP covered activities
Davis, West Sacramento, Winters, and/or Woodland	Applicable goals and policies and permits will be identified on a project-by-project basis	Ministerial permits

The Aspen Team will assist Yolo County staff in identifying and evaluating all environmental review and permitting requirements for each project under this on-call contract, as well as assist in the procurement of regulatory permits. We have outstanding relationships with regulatory and resource agency staff to facilitate any necessary negotiations.

The Proposed Team’s Experience Obtaining Permits from Federal, State, and Local Agencies

The Aspen Team has a demonstrated capability to assist our clients in effectively acquiring federal, State, and local permits. Understanding federal, State, and local regulations is critical because each project may trigger a different set of related environmental requirements, depending on the type and location of the activity being proposed. Often these permitting requirements must be completed prior to the initiation of project-related construction activities or ground disturbance. Ensuring that the appropriate permits are identified, processed, and received is often critical to achieving project goals or meeting construction timelines. The time required for obtaining permits is often directly related to the project developer’s relationship with the permit-issuing agencies. The Aspen Team will leverage our long-term agency relationships and extensive knowledge of regulatory requirements to serve as a strong representative of Yolo County and its interests.

“On behalf of Trinity Public Utilities District, I would like to thank you and your staff for the hard work in coordinating, developing, and satisfying all regulatory requirements for undergrounding of the powerline at Little Browns Creek. As you know, I began working with five different government agencies to resolve a storm damage issue at Little Browns Creek in 2015... Upon contacting Aspen for assistance, your Team quickly strategized a plan and within six months, permits and permissions were obtained, and the Little Brown Creek Project was completed. Aspen has the knowledge, experience and talented staff to navigate complicated environmental regulatory issues encountered by small utilities like TPUD.”

**Andy Lethbridge,
 Electric Superintendent, TPUD
 November 12, 2019**

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Our proven approach to successful and efficient environmental permitting relies on a clear and realistic permitting strategy and timeline, early and regular communication with the key agency personnel, and rapid responses to agency comments to keep the permitting process on schedule. For more complex projects, we often develop a permitting strategy that outlines what permits are anticipated to be required, any surveys or supporting information that will be needed, and an integrated timeline for preparing, submitting, and revising (if necessary) permit applications and regulatory compliance documents. The strategy remains a “living” document that is updated regularly as the project description is refined, survey results are produced, permit requirements are further developed, and input from permitting agencies is received. We use this approach on many regulatory compliance projects to ensure that permitting requirements do not fall through the cracks, no extraneous efforts are made, and ultimately, that project implementation will remain on schedule.

Examples of Aspen Permitting Experience

The Aspen Team has deep experience coordinating with permitting and resource agencies as well as with securing the permits and required approvals on the federal, State, and local levels. Aspen’s repeat on-call contracts with State and federal agencies, including with California Department of Fish and Wildlife (CDFW) and US Army Corps of Engineers (USACE), is evidence of the level of trust that regulatory agencies have in our work.

For example, Aspen had an on-call environmental services contract with CDFW (2013-2018) to provide technical staff and CEQA clearance for PG&E’s projects on its electric transmission, distribution and gas pipeline system. In this capacity, Aspen served as an extension of CDFW staff to review PG&E’s permit applications in support of Lake and Streambed Alteration Agreements, Incidental Take Permits, and to review or prepare the associated MNDs and EIRs. Aspen’s success under this unusual contract can be attributed to our seamless working relationships with CDFW’s northern California agency staff.

As contractor to Western Area Power Administration (WAPA) for over 24 years, Aspen has routinely supported WAPA in its consultation with the US Fish and Wildlife Service (USFWS) for maintenance activities along its transmission system as well as new construction of transmission lines and substations.

Another recent success story was the expedited permitting and repair of a downed distribution line along Little Browns Creek within TPUD infrastructure along Forest Road 34N96, north of Weaverville. Over the last couple of years, a series of storms passed through the Weaverville area and knocked down the distribution line along Little Browns Creek. The lines were primarily downed by trees that experienced heavy and wet snow over a period of years. This resulted in nine power poles and accompanying conductors laying within Little Browns Creek. Because of the downed distribution line, TPUD had to energize a temporary insulated cable (7.2 kV) running along the ground and through the vegetation in the Shasta-Trinity National Forest. The temporary line was energized to provide power to the local communities in the Weaverville area.

TPUD requested help from Aspen on this project. Aspen was able to convince the National Forest, USFWS, and USACE that the temporary insulated cable was an Emergency Action and that immediate actions needed to be completed. Within a six-month time frame, Aspen was able to conduct the surveys, complete the permits applications, and obtain permits and permissions so that the aboveground circuit could be buried under Little Browns Creek. Refer to the excerpt from Trinity PUD in the box on this page, as well as the complete thank-you letter from Trinity PUD in Appendix 2 of this SOQ.

Battery Storage Experience

Aspen is an expert in lithium and non-lithium battery energy storage system (BESS) projects, which are becoming increasingly common throughout the state to meet California’s goals of electrifying the grid and

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reducing carbon emissions. Aspen is the CEC's prime contractor for the Non-Lithium Long Duration Energy Storage (NLLDES) Contract, and we have prepared CEQA and hazards analyses on nine demonstration NLLDES projects for the California Energy Commission. Long duration batteries are those that can store more than 10 hours of electricity and dispatch it to the grid over long periods of time (at least 8 hours) to support periods of high demand or emergency events such as public safety power shutoff (PSPS) events. Our teaming partner, Risk Science Associates, conducted a full hazards analysis on all of the currently available NLLDES battery technologies to assess the risks associated with each technology including vanadium redox, iron flow, aqueous zinc closed cell, and zinc-bromine. The CEC used this hazards assessment to select the types of batteries to include in the US San Diego Naval Base project, as well as others. Table B.2-1 includes summaries of two select CEC NLLDES projects Aspen has prepared the CEQA analysis for.

In addition to non-lithium battery projects, Aspen has prepared CEQA analysis on 26 lithium BESS projects. Battery storage is increasingly incorporated into renewable energy projects such as solar, but standalone battery projects are also being installed throughout the state. Battery storage is a key strategy for decarbonizing the grid and can help the County achieve its goal of a net negative carbon footprint by 2030, as part of its 2030 Climate Action and Adaptation Plan. Should the County receive any development applications for battery storage projects or decide to develop its own battery storage facility, the Aspen Team is best suited to support these projects.

Cannabis Experience

Since 2016, HELIX has helped local agencies, cannabis cultivators, processors, delivery services, and dispensaries throughout California bring existing and proposed cannabis operations into compliance with State and local regulations. HELIX provides a wide range of cannabis environmental compliance services for local agencies in Northern California, including extension of staff services to support the review and processing of cannabis cultivation permit applications, application package review, staff report preparation, and presentations to Planning Commissions, Zoning Administrators, and/or Boards of Supervisors. HELIX is familiar with reviewing cannabis cultivation permit applications for conformance with Cannabis Land Use Ordinances (CLUOs), General Plans, Programmatic EIRs, and other local and State regulations. They are familiar with the environmental issues and public concerns that these types of operations pose in a community. HELIX understands the cannabis regulatory environment and tracks regulatory changes in this rapidly evolving environment. Our Team is familiar with the licensing and regulatory framework for cannabis operations and has extensive experience helping governments and private entities navigate the often-complicated processes. The full suite of services that we have completed for a variety of cannabis-related operations includes:

- ◆ Extension of Staff Services for Local Governments
- ◆ CEQA Documentation
- ◆ Biological Site Assessments
- ◆ Aquatic Resource Delineations
- ◆ Endangered Species Surveys
- ◆ Cultural Resources Site Assessments
- ◆ Local Agency Permitting
- ◆ CDFW Streambed Alteration Agreements (SAAs)
- ◆ Construction and Mitigation Monitoring
- ◆ Habitat Restoration and Site Restoration Plans

In addition to serving public agencies, HELIX has worked with dozens of large- and small-scale cannabis operators, including dispensaries, production facilities, testing labs, processors, and cultivators for both indoor and outdoor facilities in several California counties (Trinity, El Dorado, Nevada, Mendocino,

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Humboldt, Calaveras, and Santa Cruz counties) to help ensure their operations are environmentally compliant with CEQA, land use ordinances, the water quality control board, and other regulations. HELIX works with the cultivators early in the process and performs initial site assessments to determine regulatory constraints and requirements that their projects may face. Drawing on a multi-disciplinary team of specialists, our staff then make recommendations to improve operations, prepare detailed site plans, and assist with filing permit applications. Some of the issues presented in these projects include wells that are hydrologically connected to surface waters (triggering a SAA with the CDFW), unsafe practices (both water quality and public safety), erosion control, unpermitted construction and grading, geologically unstable slopes, and the restoration of disturbed areas.

Since 2021, HELIX has worked with Trinity County to review and process over 200 applications for cannabis projects, including reviewing supplemental CEQA checklists that tiered from Trinity County's Program EIR and performing site inspections. HELIX worked with Trinity County to prepare checklists that evaluated each application for compliance with Trinity County regulations and Program EIR and facilitated public outreach meetings to educate local applicants about the discretionary development application process for cannabis projects. HELIX reviewed over 200 subsequent CEQA consistency checklists that tiered from Trinity County's Program EIR for cannabis activities for completeness, prepared letters of incomplete for applications with missing or incorrect items, and prepared compliance approval letters for projects that met Trinity County's requirements and Program EIR. HELIX also performed over 50 site inspections for cannabis project development applications to determine whether proposed cannabis project sites were in compliance with Trinity County requirements.

HELIX also provided extension of staff services to the Nevada County Planning Department for cannabis cultivation administrative development permit application processing between 2019 and 2023. HELIX's role included cannabis permit application review and preparation of incomplete application letters for the Nevada County Planning Department staff to route to other Nevada County departments and ultimately, to the project applicants. HELIX reviewed and processed over 100 Administrative Development Permits applications for cannabis cultivation and operations projects serving as extension of staff to the Nevada County Planning Department. HELIX also prepared conditional approval letters and Cannabis CEQA compliance checklists based on the Nevada County Commercial Cannabis Cultivation Ordinance EIR for U.S. Department of Food and Agriculture review and approval.

EXHIBIT B**PART 2: Land Use and Planning Support Services**

HELIX has extensive experience with local agencies, such as with the Nevada County Planning Department, serving as extension of staff reviewing and processing discretionary permit applications for conformance with local ordinances (additional details in Part 1 Cannabis Experience section). HELIX also prepares permit application package deficiency letters and staff reports and work closely with local agencies and permit applicants to ensure that adequate supporting documentation is provided prior to CEQA clearance and/or permit approval. HELIX provides further assistance to local agencies by presenting staff reports and technical findings to Planning Commissions, Zoning Administrators, and Boards of Supervisors, particularly for controversial projects. Our Team's depth of staff resources and expertise will ensure that we are responsive and efficient in the review and processing of permit applications and preparation of staff reports and hearing presentations, as needed.

Aspen also has extensive land use and planning support to State and local governments. For Los Angeles County, Aspen is currently working on the Renewable Energy Ordinance (REO) update technical study and Program Environmental Impact Report (PEIR). Adopted in December 2016, the REO was designed to address the siting and development of renewable energy technologies within the County. The update will focus on utility-scale renewable energy facilities and the integration of energy storage systems to meet the County's sustainability goals.

As part of Desert Renewable Energy Conservation Plan (DRECP) implementation support, Aspen provides support to BLM to update and consolidate its plan documents and prepare implementation materials. As part of this effort, Aspen has been updating various elements of the California Desert Conservation Area (CDCA) Plan and assisting with incorporation of the BLM's applicable DRECP land use plan amendments (LUPA), including a comprehensive update of the CDCA Land Tenure Element, and incorporation of LUPA components into the various Resource Management Plans (e.g., West Mojave Route Network Project, Northern and Eastern Mojave Desert Management Plan, Northern and Eastern Colorado Desert Coordinated Management Plan, etc.).

For the California State Lands Commission (CSLC), Aspen is involved in the AB 525 Strategic Plan: Phase 1 and 2 Alternative Port Assessment Reports to Support Offshore Wind Project. To comply with AB 525 (i.e., requires agencies to develop strategic plan for offshore wind development in federal waters), California State Lands Commission is conducting an analysis of the feasibility of, and potential locations for, port(s) to support offshore wind activities along the central to southern coast of California for the Morro Bay Wind Energy Area. With respect to port infrastructure and capacity, CSLC released a study that examined the feasibility of constructing a new purpose-built port on the central California coast to support offshore wind facility staging and integration or operations and maintenance. This high-level desktop screening study examined coastal sites between San Francisco and Long Beach to identify potential underused or undeveloped sites of 30 to 100 acres. A variety of land use, engineering, and environmental "screening criteria" were used to narrow the field of suitable sites. Aspen's role in this analysis was to assess the land use impacts associated with 12 sites, and to rank these sites by the relative severity of the impacts.

Please refer to Table B.1-4 for a list of similar Land Use and Planning work performed in the last 5 years.

Public Involvement

The Aspen Team is thoroughly familiar with the public involvement and notification requirements under CEQA, NEPA, and other County permitting procedures. This thorough knowledge is especially important where it may be advantageous to exceed the minimum permitting requirements and provide more creative means of public outreach. We can assist Yolo County staff with identifying the best approach for public outreach to meet these requirements, while also taking into consideration the scale and level of

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interest in each specific project. For all projects, we will document the public outreach and noticing effort, identify where in the process stakeholders had an opportunity to comment on the project, and demonstrate that all comments and suggestions have been taken into consideration in the final environmental and project-related recommendations. We recognize that we can't eliminate all opposition; therefore, we want to adequately reflect the key issues and concerns presented, make changes in the project as appropriate, and identify any remaining concerns so the Yolo County Board of Supervisors (or other appropriate oversight agency, such as the Planning Commission) has the information available to make an informed decision about a project and can anticipate what issues or groups may still have remaining concerns with a particular project or specific potential impact.

A key component of CEQA and/or NEPA projects are public meetings that are held during the environmental review process. Public meetings are generally held during the 30-day scoping period (scoping meetings are not required for all projects) as well as during the public review period for the draft environmental document. Public meetings provide an opportunity for the public to learn more about a project, ask questions directly of project team members, and provide comments on the environmental document prior to the lead agency certifying the environmental document and deciding on the project. When requested, the Aspen Team will conduct well-planned public meetings, which will inform interested parties about a proposed project and its purpose and need, communicate project messages, provide accurate information, and obtain more substantive and useful comments. Depending on the project, we may suggest that the meeting include a court reporter to provide an official record of the oral comments presented at the public meeting.

When COVID 19 protocols were in place, public meetings were held via video conference. The Aspen Team significantly augmented its "virtual" capabilities during and since the pandemic. The Aspen Team has always relied on technology to improve the way we work and communicate. We have gained significant experience with online internal and public meetings. We have used and set up many meetings on Zoom, Microsoft Teams, WebEx, Webinar, and Go-To-Meeting. We recommend using Zoom webinar for the public hearing, in the case that any hearings are to be virtual.

Aspen Team's outreach experience goes beyond public involvement associated with CEQA and NEPA requirements. We have experience with all types of public outreach and engagement from focus group meetings, facilitation of meetings among different stakeholders, such as agency coordination meetings, targeted notification of specific issues through social media, and webinars. We have in-house graphics capabilities and experienced community outreach staff to support community engagement efforts that prepare public outreach materials, brochures, and factsheets that are interesting to look at and provide clear and easily understood information. As an example, for the County of San Bernardino, Aspen completed interviews with industry stakeholders, focus group discussions with industry stakeholders, community workshops, and a webinar to receive input on the costs and benefits of renewable energy, and to assist the County with identifying the tools needed to facilitate community-oriented renewable energy in the county. Aspen has also facilitated meetings among different State and local agencies and community interest groups to bring consensus on certain issues. For the CEC, Aspen facilitated a meeting of resource agencies, local resource experts, and Elkhorn Slough Foundation representatives, to agree on the best use of mitigation funds for the Elkhorn Slough in northern California.

Aspen Team's approach to projects with strong opposition is to prepare a project-specific outreach plan in coordination with Yolo County staff. A project-specific outreach plan is critical to the success of controversial and high-profile projects, and it would be one of the first items we prepare for controversial projects.

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Key components of a typical plan include outcome-oriented goals for public involvement; communication objectives; key and consistent project-specific messages; project-appropriate outreach strategies, tactics to reach target audiences; a schedule; and clearly defined roles and responsibilities. Each plan will also identify key stakeholders and provide different avenues for public notification and engagement. The goal is to provide interested stakeholders with an opportunity to provide comment during project development (e.g., siting and routing of linear facilities), which may head-off some opposition and foster some local buy-in to the project. We understand the sensitivity of presenting information to the public at an early stage in the project and will work with Yolo County staff to present only factual information that has been vetted with the project team and approved by Yolo County. We've worked with the public in the Sacramento region, and throughout northern California, and understand concerns about such topics as agricultural operations, property values, health impacts, and visual impacts. We have worked with other key stakeholders of importance to Yolo County, including regulatory agencies (e.g., CDFW Region 2 and beyond, USFWS Sacramento field office, USACE Sacramento District, counties and cities); our approach is intended to engage stakeholders early to garner project support, to obtain local information, and identify local concerns. We've successfully used early public engagement on many of the EIR or EIR/EIS projects listed in Table B.1-3, above.

Effective stakeholder outreach and public participation can provide substantial benefits to Yolo County:

- ◆ Obtaining greater and more balanced perspectives early in the process
- ◆ Building relationships with, and providing a sense of inclusion to, stakeholders
- ◆ Offering new ideas or innovative solutions
- ◆ Building trust in the process
- ◆ Demonstrating that Yolo County listens to the public
- ◆ Obtaining positive media coverage
- ◆ Minimizing project delays or costs in the long-run
- ◆ Reducing the chance of litigation

Municipal Agencies Worked for in the Past Five Years

The Aspen Team has performed CEQA/NEPA and Land Use/Planning services for more than 30 municipal agencies over the past five years. We expect that environmental support services required by Yolo County may be similar to those assignments our Team may have recently performed for Yolo County as well as the other agency assignments listed in Table B.1-7.

Table B.1-7. Projects for Municipal Agencies Within the Last Five Years

Client	Relevant Projects
Yolo County (Aspen)	<ul style="list-style-type: none"> ■ Harlan Ranch AT&T Cell Tower IS/MND (in progress) ■ Bayer Woodland Solar Farm Use Permit IS/MND ■ Gibson Solar Farm IS/MND and IS/EIR ■ Ashley Avenue AT&T Cell Tower IS/ND ■ Wilbur-Ellis Distribution Center IS/MND ■ Taber Ranch Cell Tower IS ■ Putah Creek Energy Farm IS/MND
County of Imperial (Aspen)	<ul style="list-style-type: none"> ■ CEQA Support for Imperial USA Corp
County of Los Angeles (Aspen)	<ul style="list-style-type: none"> ■ Santa Monica Mountains North Area Plan
County of San Bernardino (Aspen)	<ul style="list-style-type: none"> ■ Rimforest Storm Drain ■ Chris Basin Annual Routine Maintenance ■ Institution Road Reconstruction

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Client	Relevant Projects
	<ul style="list-style-type: none"> ■ West Fontana Channel Flood Control ■ Elder Creek Channel Improvement Project ■ Renewable Energy Ordinance Update ■ Heaps Peak East Slope Repair
County of San Luis Obispo (Aspen)	<ul style="list-style-type: none"> ■ Avila Tank Farm MUP Initial Study ■ PG&E Diablo Canyon Power Plant
County of Santa Barbara (Aspen)	<ul style="list-style-type: none"> ■ ERG Operation Company West Cat Canyon ■ Aera East Cat Canyon Oil Field ■ Strauss Wind Energy Project
County of Ventura (Aspen)	<ul style="list-style-type: none"> ■ Santa Clara River Levee (SCR-1) Project ■ Ventura River Levee (VR-1) Improvements ■ Matilija Dam Ecosystem Restoration ■ Highway 118 Widening at Moorpark Treat ■ Camino Cielo Bridge Replacement Project
City of Hermosa Beach (Aspen)	<ul style="list-style-type: none"> ■ RTI Infrastructure Transpacific Fiber-Optic Project
City of Laguna Beach Fire Department (Aspen)	<ul style="list-style-type: none"> ■ Fuel Modification Professional Services ■ South Laguna Fuel Modification Project ■ Park Avenue Fuel Modification Project
City of Lancaster (Aspen)	<ul style="list-style-type: none"> ■ Residential Subdivision Focused EIR ■ Parkway Village Specific Plan EIR ■ Concentrics’ H6 Microgrid Project ■ MND/IS for Waste to Renewable Hydrogen
City of Santa Clara/Silicon Valley Power (Aspen)	<ul style="list-style-type: none"> ■ Self-Generation EIR ■ Northern Receiving Station ■ Kifer BESS MND ■ NRS-KRS 115kV MND ■ Homestead Sub Rebuild MND ■ Juliette Substation CX
City of Simi Valley (Aspen)	<ul style="list-style-type: none"> ■ Guardian Street Environmental Review
City of Torrance (Aspen)	<ul style="list-style-type: none"> ■ Torrance Del Amo Technology Center
Antelope Valley East-Kern Water Agency (Aspen)	<ul style="list-style-type: none"> ■ South North Intertie Pipeline (Phase II)
Coachella Valley Water District (Aspen)	<ul style="list-style-type: none"> ■ Thousand Palms Flood Control Project
Coachella Valley Desert and Mountains Recreation and Conservation Authority (Aspen)	<ul style="list-style-type: none"> ■ Coachella Valley Trails Project
Laguna Beach Community Development (Aspen)	<ul style="list-style-type: none"> ■ Laguna Beach Fuel Modification Zoning Co
Los Angeles Community College District (Aspen)	<ul style="list-style-type: none"> ■ Stormwater Project at Harbor IS/MND
Los Angeles County Department of Public Works (Aspen)	<ul style="list-style-type: none"> ■ DPW Whittier Aquatic Facility ■ LADPW Alamitos Bay Pump Station Discharge ■ Alondra Park Multi-benefit Stormwater ■ LACMA Magic Johnson Park Site Study Supp ■ Walnut Park Pocket Park ■ Los Angeles River Segment B Load Reduction

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Client	Relevant Projects
	<ul style="list-style-type: none"> ■ Allen J. Martin Park Multi-Benefit Stormwater Capture Project ■ Cudahy District Office Demo EP22-014 ■ Imperial Yard South Relocation Project ■ Department of Social Services (DPSS) Cudahy A/P District Office Demolition Project ■ Pitchess Peter J. Detention Center Landfill Closure Project Statutory Exemption ■ 955 Vignes Street Warm Landing CX ■ Metropolitan State Hospital Project CX
Los Angeles Department of Water and Power (Aspen)	<ul style="list-style-type: none"> ■ Castaic Spoils Pile Removal Project ■ Beacon Phase II Energy Storage Project ■ Scattergood Energy Storage Project ■ Bee Canyon Sag Pipe Rehab ■ Bouquet Inlet/Outlet Pipeline Gate Valve ■ Distribution Station 104 CEQA Support
Los Angeles Department of Regional Planning (Aspen)	<ul style="list-style-type: none"> ■ Renewable Energy Ordinance Update
Metro Water District of Southern California (Aspen)	<ul style="list-style-type: none"> ■ Copper Basin Valve Replacement ■ Colorado River Aqueduct ■ San Gabriel Tower and Improvements Project
Mountains Recreation and Conservation Authority (Aspen)	<ul style="list-style-type: none"> ■ Puerco Canyon Camp and Trailhead Project ■ MLCA Public Works Plan
Port of Long Beach (Aspen)	<ul style="list-style-type: none"> ■ SCE Transmission Tower Replacement Addition ■ World Oil Tank Installation Project EIR ■ Pier Wind Terminal Development EIR/EIS
Port of Los Angeles (Aspen)	<ul style="list-style-type: none"> ■ CEQA/NEPA Technical Support PD 1 ■ PD 2- Innovative Barracuda Chassis Depot ■ PD 3- Innovative New Dock (AIM) Chassis ■ John S. Gibson Blvd. Container Parking ■ Berth 44 Boatyard Non-Reimbursable PD 4 ■ LAXT Loop Project EIR PD 5 ■ Terminal Island Rail System Grade Separation ■ Goods Movement Workforce Training Campus
Sacramento Municipal Utility District (Aspen)	<ul style="list-style-type: none"> ■ Environmental and CEQA Support As-Needed ■ CEQA Compliance for the Rio Cosumnes Correctional Center Substation
Trinity Public Utilities District (Aspen)	<ul style="list-style-type: none"> ■ Wildfire Risk Reduction, Reliability, and Asset Protection EIS/EIR
City of Bishop (HELIX)	<ul style="list-style-type: none"> ■ City of Bishop Downtown Specific Plan & Mixed-Use Overlay Program EIR ■ East Line Street Bridge Replacement IS/MND ■ Warren Street Sidewalk Improvements Categorical Exemption
City of Citrus Heights (HELIX)	<ul style="list-style-type: none"> ■ On-Call Environmental Review Services (7 individual projects) ■ Old Auburn Road Subdivision IS/MND ■ Habitat for Humanity Sayonara Drive Housing Cultural Resources
City of Elk Grove (HELIX)	<ul style="list-style-type: none"> ■ Laguna Creek Trail and Bruceville Road Sidewalk Improvements IS/MND
City of Folsom (HELIX)	<ul style="list-style-type: none"> ■ Avenida Senior Living IS/MND ■ Broadstone Villas Multi-Family Apartment IS/MND ■ Creekside Apartments IS/MND ■ Folsom Corporate Center Apartments IS/MND ■ Livermore Park Monopine Cell Tower IS/MND ■ AC Hotel by Marriott IS/MND

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Client	Relevant Projects
	<ul style="list-style-type: none"> Natoma Affordable Senior Apartments IS/MND Public Safety Facility and Joint Fire/Police Station Categorical Exemption
City of Modesto (HELIX)	<ul style="list-style-type: none"> City of Modesto Municipal Groundwater Supply Contamination Prevention and Cleanup Project IS/MND
City of Rocklin (HELIX)	<ul style="list-style-type: none"> Panda Express IS/MND
City of Sacramento (HELIX)	<ul style="list-style-type: none"> Raley Boulevard Truck Service and Parking Facility IS/MND
City of Union City (HELIX)	<ul style="list-style-type: none"> Chevron Fuel Station and Power Market Convenience Store IS/MND
City of Vacaville (HELIX)	<ul style="list-style-type: none"> Centennial Park Master Plan IS/MND
City of Yuba City (HELIX)	<ul style="list-style-type: none"> City of Yuba City Aquifer Storage and Recovery Well System IS/MND
El Dorado County (HELIX)	<ul style="list-style-type: none"> El Dorado County On-Call Commercial Cannabis Development Permitting Services (15 individual projects) Broadband Infrastructure Program EIR El Dorado County Department of Transportation On-Call Environmental Review Services (10 individual projects) Old Depot Bike Park IS/MND Forebay Park Improvements IS/MND
San Joaquin County (HELIX)	<ul style="list-style-type: none"> On-Call Environmental Review Services (3 individual projects) Harney Lane Bridge Scour Mitigation Across Paddy Creek IS/MND
Truckee Donner Public Utility District (HELIX)	<ul style="list-style-type: none"> Pioneer Trail Pipeline and Pump Station IS/MND
City of Winters (PAR)	<ul style="list-style-type: none"> Grant Avenue/SR 128/Russell Boulevard Bike and Ped Improvement
County of Sutter (PAR)	<ul style="list-style-type: none"> Howsley Road Bridge Replacement Project
Woodbridge Sanitation District (PAR)	<ul style="list-style-type: none"> Woodbridge Sanitation District Environmental Services

B.2. Understanding Desired Services and General Approach

PART 1, CEQA Permitting

CEQA permitting is required for several projects/activities in Yolo County. CEQA compliance is required for new ordinances (such as the County’s cannabis ordinance), replacing/updated existing facilities such as bridge replacement projects, landfill expansion, and updating planning documents (e.g., the County General Plan, Elements within the General Plan, Community Specific Plans, or Area Plans). Services under **Part 2, Land Use and Planning Support** (addressed later in this subsection) could be used to update those planning documents. They could also be used to address other development projects such as lot line adjustments, Major or Minor Use Permits to revise operations of a facility (such as a vineyard) to add support facilities like an event center, expansion of operations, Use Permits for photovoltaic (PV) farms, cannabis facilities, and other development projects.

Aspen’s general approach to providing CEQA analysis for development projects (described in more detail previously in the Third Party CEQA Document Preparation) is to prepare a proposed scope, schedule, and budget based on the applicant’s Use Permit application, the applicant’s project description, and any site plans or other materials provided to the Department of Community Services. Once Aspen receives a notice to proceed from the County, it would provide the applicant with a list of additional questions needed to clarify their project description, and to provide information that is necessary for the preparation of the appropriate CEQA analysis. Aspen would then work closely with the Community Services Department to

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prepare a draft environmental document, and with the applicant to develop appropriate mitigation measures. Aspen will work closely with the County to incorporate comments on administrative draft documents, draft documents, and final documents. At the County's request, Aspen is available to prepare the various notice documents and prepare maps for use in publicizing notices in the local newspapers. For Environmental Impact Reports (EIRs), Aspen is available to attend scoping meetings (or facilitate virtual meetings). Following the Scoping meeting, Aspen will prepare a Scoping Summary Report that will be included as an appendix to the EIR. It will include the Notice of Preparation (NOP), public comment letters, the meeting transcript, and a summary of the County's public outreach. Similarly, following a public comment period, Aspen will log comment letters and prepare a Response to Comments for use by the planning department in its staff report. Aspen's project manager will also be available to attend any public meetings held to consider adoption of the CEQA document and be available to respond to questions from the decision-makers.

Table B.2-1, below, provides a brief summary of recent CEQA support projects (completed within the last 5 years) for Yolo County and other City, County, and State clients.

PART 2, Land Use and Planning

The Aspen Team understands that the Yolo County Community Services Department is seeking consultants to provide as-needed, on-call land use and planning consulting services. Upon selection, HELIX will work with the County to develop a discretionary development application intake, review, and processing strategy. HELIX's proposed project approach is based on our understanding of the information provided in the RFQ and experience with other jurisdictions reviewing and processing cannabis cultivation and operation permit applications as an extension of staff.

Upon selection and receipt of a formal Notice to Proceed from the County, HELIX's project manager will prepare a master scope of work outlining the task elements necessary to successfully support the County's discretionary development application intake and review process. HELIX will work directly with the County's assigned contract manager to develop a user-friendly permit application intake, review, and processing strategy and process to be implemented in a cost and time efficient manner. Throughout the duration of the contract, HELIX will actively manage the application review process to minimize the time and cost required to complete the required review and work products.

Upon submittal of a discretionary development application package by an applicant, the assigned HELIX staff member will review the materials included in the application package for completeness and conformance with the Cannabis Land Use Ordinance (CLUO), General Plan, Programmatic EIR, and any other local or State regulations. As part of HELIX's initial review of all discretionary development applications, HELIX staff will determine whether the project aligns with County requirements and confirm that all necessary permit(s) and State documentation requirements are approved or complete. If the permit application is deemed incomplete, then HELIX staff will prepare a deficiency letter that notes the items needing completion, clarification, or correction to achieve compliance with local or State regulations. Upon transmittal of the application deficiency letter, HELIX staff will work closely with the permit applicant (or their agent) and County staff to resolve deficiencies identified in the project-specific letter. If deficiencies noted in the letter include issues that may involve other interested parties (proximity to sensitive resources, illegal diversion, or source of water, etc.), then HELIX staff will work with the permit applicant, County, and other interested parties to resolve the outstanding issues.

Once a discretionary development application is deemed complete, then HELIX staff will work with the County to determine the appropriate level of CEQA documentation needed for the project. If the CEQA document is a Categorical Exemption (CE), then preparation of the staff report and resolution will commence as soon as the application is deemed complete, and the CE is reviewed for adequacy. HELIX

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staff will provide the documentation necessary to support the County’s decisions on the permit application, environmental document, and, ultimately, project approval. Finally, we can assist with public scoping meetings and hearings as requested, ranging from planning the meetings/hearings, making formal presentations, and/or just attending the meetings/hearings to obtain information and serve as extension of staff to the County.

Experience Summary

Table B.2-1 provides a brief summary of both recent CEQA and planning projects (completed within the last 5 years) for Yolo County and other city, county, and State clients. It is followed by a “measles chart” (Figure B.2-1) identifying staff listed in the Organizational Chart (Figure B.3-1) that worked on the projects summarized in the table.

Table B.2-1. Selected CEQA and Planning Projects within the Last Five Years	
Client	Brief Project Description
Yolo County Department of Community Services Aspen Environmental Group	<ul style="list-style-type: none"> ■ Harlan Ranch Cell Tower IS/MND. AT&T is proposing to construct and operate a new 140-foot-high monopole cell tower with associated equipment including a backup emergency diesel generator. The Project would be located just outside the city of Woodland, California.
	<ul style="list-style-type: none"> ■ Ashley Avenue Cell Tower IS/MND. AT&T Mobility proposed a new telecommunications tower in unincorporated Yolo County on the edge of the city of Woodland. The project consisted of installing a new 128-foot-tall monopole co-locatable tapered cell tower with 16 panel antennas, 16 remote radio units, a new 8-foot by 8-foot walk in cabinet equipment shelter and back-up emergency generator.
	<ul style="list-style-type: none"> ■ Gibson Solar Farm IS/MND and IS/EIR. The Gibson Solar project is a photovoltaic (PV) solar-energy-based electricity generating facility with the capacity to generate up to 20 MWac of renewable electrical energy during peak periods of production. The electricity generated by the PV field will be used in part for charging the batteries and the remaining energy generated by the PV field will be delivered to the grid. Aspen prepared an IS/MND, followed by an EIR, and an addendum to the EIR.
	<ul style="list-style-type: none"> ■ Bayer Woodland Solar Farm IS/MND. Bayer U.S., Crop Science sought to construct and operate a 2-MW solar PV electricity-generating facility on approximately 11 acres of land with 10.8 acres on a 39-acre parcel and the remaining 0.2 acres on existing hardscape located on the adjacent Bayer Crop Science facility.
	<ul style="list-style-type: none"> ■ Wilbur-Ellis Consolidation Facility IS/MND. Wilbur-Ellis Company proposed to close and consolidate its two nearby agricultural retail facilities into a single facility located in Woodland, California. The purpose of the consolidation was to construct a larger, more centralized facility to better serve the company’s customer base. The Wilbur-Ellis Consolidation Facility would be located on a 69-acre parcel that previously supported a seed research facility and also supports 45 acres of agricultural production. The parcel is under a Williamson Act Contract and has a 45-acre conservation easement held by the Yolo County Land Trust and the City of Woodland. The project will distribute fertilizer (solid, liquid, and gases) and provide farming equipment. Among the fertilizers stored at the facility would be anhydrous and aqueous ammonia.
	<ul style="list-style-type: none"> ■ Taber Ranch Cell Tower IS. AT&T Mobility wanted to improve communication services in Yolo County by providing wireless coverage along SR 16 near the communities of Capay and Brooks. The purpose of the Taber Ranch Cell Tower Project was to expand AT&T’s network and improve call quality, signal strength, and wireless connection services in Yolo County. The improved wireless service would benefit residents, travelers, public services, and roadway safety in the area.

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Client	Brief Project Description
	<ul style="list-style-type: none"> Putah Creek Energy Farm IS/MND. The Putah Creek Energy Farm (PCEF) project was comprised of PV electric panels, inverters, support structures, an energy storage system (batteries), and electrical equipment. The proximity of PCEF to the PG&E-owned Putah Creek substation, located adjacent to PCEF’s southern border, made this site an ideal candidate for a solar generation project requiring little to no PG&E infrastructure improvements. PCEF covered 19 acres of a 31-acre walnut orchard located in unincorporated Yolo County near Winters, California.
<p>California Energy Commission Energy Research and Development Division Aspen Environmental Group & Risk Science Associates</p>	<ul style="list-style-type: none"> Form Energy East Road Storage Project IS/MND. The CEC’s Non-Lithium Long-Duration Energy System (NLLDES) program provides funding for the demonstration and deployment of non-lithium-ion long-duration energy storage technologies across California. Under the NLLDES program, Form Energy, Inc. will deploy 5MW of multi-day storage with a storage capacity of 500 MWh using iron-air battery technology at a PG&E property in Mendocino County. When fully charged, the Project could discharge power to the grid continuously for 100 hours. Aspen prepared an IS/MND to evaluate the environmental impacts of the project and identify possible ways to minimize the significant effects of the project. Hoopa Valley Tribe Microgrid and NLLDES Project. Under the NLLDES program, the Hoopa Valley Tribe will deploy 1.5 MW/20 MWh of non-lithium-ion long-duration energy storage system at the Hoopa Valley Reservation in Humboldt County. The NLLDES system will be operated as part of a microgrid of solar photovoltaic and will serve the Hoopa Valley Tribe. The project will demonstrate the microgrid’s ability to power critical Tribal operations during outage events, such as Public Safety Power Shut Off (PSPS) events, and peak grid demand. Aspen is currently evaluating the project’s suitability for a CEQA Notice of Exemption.
<p>City of Lancaster Aspen Environmental Group</p>	<ul style="list-style-type: none"> Parkway Village Specific Plan EIR. The Parkway Village Specific Plan was developed by the City of Lancaster to guide the future development of 434.7-acre vacant area in the southern portion of the city. The planned development contains residential units, hotels, schools, parks, open space, offices, a hospital, and commercial uses. Aspen prepared an EIR to evaluate the environmental impacts of the Specific Plan and identify possible ways to minimize the significant effects of the project.
<p>Trinity Public Utilities District Aspen Environmental Group & PAR</p>	<ul style="list-style-type: none"> Wildfire Risk Reduction, Reliability, and Asset Protection (WRAP) Project. The Trinity Public Utilities District and Western Area Power Administration are proposing to widen 317 miles of their existing transmission and distribution line rights-of-way to reduce the risk of utility-sparked wildfire in Trinity County. The ROW will be expanded to up to 130 feet. Aspen is preparing a joint EIS/EIR for this project and is assisting with permitting as well.
<p>Sacramento Municipal Utilities District Aspen Environmental Group & Marty Ecological Consulting</p>	<ul style="list-style-type: none"> Rancho Seco Solar II Switchyard Project. Aspen and Marty Ecological Consulting provided biological monitoring services during the construction of the Rancho Seco Solar II Switchyard Project, which included a solar array, substation, and switchyard. Aspen and MEC conducted pre-construction surveys, provided Worker Education and Awareness Program training, and conducted construction monitoring.
<p>City of Arvin HELIX Environmental Planning</p>	<ul style="list-style-type: none"> City of Arvin Wastewater Treatment Facility Land Application Areas CEQA Categorical Exemption, Kern County. HELIX prepared a CEQA Categorical Exemption for the discharge of treated wastewater from the City of Arvin Wastewater Treatment Facility's effluent storage reservoirs to existing land application areas in the project vicinity. In support of the project, HELIX documented the project's eligibility for a Categorical Exemption. The infrastructure to support the discharge of treated wastewater to the land application areas was already in place and required no construction, and the project was exempt under a Class 1, Existing Facilities Categorical Exemption.

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Client	Brief Project Description
El Dorado County HELIX Environmental Planning	<ul style="list-style-type: none"> ■ El Dorado County On-Call Commercial Cannabis Development Permitting Services. HELIX prepared CEQA documentation for proposed cannabis cultivation and operation projects on behalf of El Dorado County. HELIX has completed numerous task orders with our services to the County including review of the application materials, peer review of applicant-submitted technical studies, site reconnaissance visits, preparation of CEQA documentation, and staff support at project approval and appeal hearings.
City of Bishop HELIX Environmental Planning	<ul style="list-style-type: none"> ■ City of Bishop Downtown Specific Plan and Mixed-Use Overlay EIR. HELIX prepared an EIR for the Bishop Downtown Specific Plan, which would increase allowable residential and commercial density in the downtown core of this rural and underserved City located in the Eastern Sierra Nevada region.
City of Vacaville HELIX Environmental Planning	<ul style="list-style-type: none"> ■ Centennial Park Master Plan IS/MND, City of Vacaville, Solano County. HELIX prepared an IS/MND for the Centennial Park Master Plan, which tiers from the Program EIR for the City of Vacaville’s General Plan Update and Energy and Conservation Action Strategy. Centennial Park is an existing 265-acre park with 35-acres of developed park space and the remainder undeveloped. The Centennial Park Master Plan identifies development of the park, anticipated to be developed in five phases over numerous years as funding becomes available. HELIX prepared visual simulations from four City-selected key observation points; air quality, greenhouse gas, and energy analyses; noise analysis; cultural resources assessment; and biological resources assessment in support of the IS/MND. HELIX also assisted City staff with Assembly Bill 52 consultation and participated in a consultation meeting with a local interested tribe. The IS/MND was approved by the City Council in November 2024.
Trinity County HELIX Environmental Planning	<ul style="list-style-type: none"> ■ Trinity County Review and Approval of Commercial Cannabis Licenses. Trinity County had received over 500 applications for commercial cannabis cultivation as of fall 2021. HELIX was selected to provide review and processing of applicant-provided Appendix C Checklists (similar to Appendix G Checklists) and supporting technical studies for conformance with the County’s Program EIR and cannabis ordinance as well as public outreach support to provide feedback to permit applicants and their consultants regarding Appendix C Checklist deficiencies. HELIX staff participate in weekly team meetings with Trinity County staff, counsel, and consulting team to maintain effective internal communication and discuss important issues that staff came across in Appendix C Checklist reviews. HELIX staff also organize and presented at public outreach meetings in-person and provided site inspection support to the County. HELIX staff have reviewed over 120 Appendix C Checklists and conducted over 50 site inspections.
Tuolumne County HELIX Environmental Planning	<ul style="list-style-type: none"> ■ Tuolumne County On-Call LAFCO Services. HELIX has been providing on-call LAFCO Support Services to Tuolumne LAFCO since 2019. Tasks have included review and advisory assistance with the Groveland Community Services District Municipal Services Review and Sphere of Influence Update and the potential dissolution of a road maintenance fund associated with County Service Area No. 64.
Nevada County HELIX Environmental Planning	<ul style="list-style-type: none"> ■ As-Needed Professional Planning Project Processing and Review Services. HELIX provided extension of staff services to the Nevada County Planning Department for cannabis cultivation administrative development permit application processing between 2019 and 2023. HELIX’s role included cannabis permit application review and preparation of incomplete application letters for the Nevada County Planning Department staff to route to other Nevada County departments and ultimately, to the project applicants. HELIX reviewed and processed over 100 Administrative Development Permits applications for cannabis cultivation and operations projects serving as extension of staff to the Nevada County Planning Department. HELIX also prepared conditional approval letters and Cannabis CEQA compliance checklists

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Client	Brief Project Description
	based on the Nevada County Commercial Cannabis Cultivation Ordinance EIR for U.S. Department of Food and Agriculture review and approval.
Yuba City HELIX Environmental Planning	<ul style="list-style-type: none"> ■ Yuba City Aquifer Storage and Recovery Well System IS/MND. Helix drafted various sections of the IS/MND for the Yuba City Aquifer Storage and Recovery Well System including environmental impact analysis, conducted background research, and analyzed technical studies such as a Biological Resources Assessment and Cultural Resources Assessment for inclusion in the IS/MND. Work was performed for Carollo Engineering with the City of Yuba City as the Lead Agency.
City of Citrus Heights HELIX Environmental Planning	<ul style="list-style-type: none"> ■ 7820 and 7828 Old Auburn Road Project IS/MND. Helix prepared an IS/MND for the City of Citrus Heights who was considering two separate but independent parcel map applications that would subdivide two existing parcels into six parcels. In addition to the parcel map applications, the project proposed to convert the existing 1,056-square foot detached garage on the western parcel into an 898-square foot Accessory Dwelling Unit (ADU) and a 158-square foot storage area. The project also proposed to convert the existing 624-square foot detached garage on the eastern parcel into a 624-square foot ADU on the first floor, and a 396-square foot studio living space on the top floor/attic of the garage. Also, as part of the proposed project, existing concrete foundations, sheds, and livestock shelters located on the project site would be demolished and removed.

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Figure B.2-1. Staff Who Worked on Selected CEQA and Cannabis Projects

Team Member	Project																					
	Harlan Ranch Cell Tower	Ashley Avenue Cell Tower	Gibson Solar Farm	Bayer Woodland Solar Farm	Wilbur-Ellis Consolidation Facility	Taber Ranch Cell Tower	Putah Creek Energy Farm	Form Energy East Road Storage	Hoopa Valley Tribe Microgrid and LDES	Parkway Village Specific Plan EIR	Wildfire Risk Reduction, Reliability, and Asset Protection Project	SMUD Rancho Seco Solar II Switchyard	City of Arvin Wastewater Treatment Facility Land Application Areas	El Dorado County On-Call Commercial Cannabis Development Permitting Services	City of Bishop Downtown Specific Plan and Mixed-Use Overlay EIR	City of Vacaville Centennial Park Master Plan IS/MND	Trinity County Review and Approval of Commercial Cannabis Licenses	Tuolumne County On-Call LAFCO Services	Nevada County On-Call Professional Planning Project Processing and Review Services	Yuba City Aquifer Storage and Recovery Well System IS/MND	Old Auburn Road Subdivision IS/MND	
Aspen																						
Murphy, Tom	●	●	●	●	●	●	●	●	●	●	●	●										
Wild, Amanda	●		●	●	●	●	●	●	●	●	●	●										
Allen, Eileen			●	●	●	●	●	●	●	●	●	●										
Birdsall, Brewster			●	●	●	●	●	●	●	●	●	●										
Blewitt, Lisa	●																					
Carrier, John	●	●	●	●	●	●	●	●	●	●	●	●										
Crawford-Martin, Collin	●	●	●	●	●	●	●	●	●	●	●	●										
Dal Porto, Rachael	●	●	●	●	●	●	●	●	●	●	●	●										
DeOliveira, Lauren	●	●	●	●	●	●	●	●	●	●	●	●										
Dunn, Leane	●	●	●	●	●	●	●	●	●	●	●	●										
Hatheway, Roger	●	●	●	●	●	●	●	●	●	●	●	●										
Hoke, Mike	●	●	●	●	●	●	●	●	●	●	●	●										
Hoffman, Jonathan	●	●	●	●	●	●	●	●	●	●	●	●										
Huntley, Christian	●	●	●	●	●	●	●	●	●	●	●	●										
Inouye, Taliata	●	●	●	●	●	●	●	●	●	●	●	●										
Kaufman, Irene	●	●	●	●	●	●	●	●	●	●	●	●										
Koczvara, Hedy	●	●	●	●	●	●	●	●	●	●	●	●										
McOmer, Britta	●	●	●	●	●	●	●	●	●	●	●	●										
Khalil, Nader	●	●	●	●	●	●	●	●	●	●	●	●										
Patterson, Aurie	●	●	●	●	●	●	●	●	●	●	●	●										
Pulsipher, Krystal	●	●	●	●	●	●	●	●	●	●	●	●										
Robinson, Mark	●	●	●	●	●	●	●	●	●	●	●	●										
Spranger, Rebecca	●	●	●	●	●	●	●	●	●	●	●	●										
Tang, Stephanie	●	●	●	●	●	●	●	●	●	●	●	●										
Vahidi, Negar	●	●	●	●	●	●	●	●	●	●	●	●										
Weeks, Grace	●	●	●	●	●	●	●	●	●	●	●	●										
Wood, Justin	●	●	●	●	●	●	●	●	●	●	●	●										
HELIX																						
Andrade, Jose																●					●	●
deBecker, Emma																						●
Edgerton, Robert																						●
Gonzalez, Christine																						●
Gustafson, Erin																						●
Owning, Lesley																						●
Pano, Julia																						●
Siegel, Ben																						●
Singh, Anviti																						●
Estep Environmental		●	●	●			●															
Marty Ecological																						
PAR Environmental																						
Risk Science Associates								●														

EXHIBIT B**B.3. Aspen Team Key Personnel****Project Organization**

The structure of the Aspen Team and the staff being proposed for this effort are presented in the Organization Chart (Figure B.3-1). Our Team includes specialists already well-known to Yolo County (see commendation letter from Ms. Stephanie Cormier, Yolo County in Appendix 2 of this proposal), as well as additional experts specifically selected to address any potential needs that could arise during the term of the contract. For example, we added HELIX to our team to lead Task Orders for cannabis projects as well as provide land use and planning support services. Each individual listed has the knowledge and experience in his or her areas of expertise to address all anticipated environmental service requirements Yolo County may require for CEQA Permitting, and Land Use and Planning support. The Aspen Team has the flexibility and willingness to respond to urgent needs on short notice and with tight deadlines. Because of the variability in workload, our Team was specifically designed with redundancy so that we will be able to respond to multiple concurrent projects of various types and sizes.

Proposed Principal-in-Charge

Mr. Tom Murphy, Executive Vice President in Aspen's Sacramento office, will serve as the Principal-in-Charge overseeing the contract with Yolo County Department of Community Services. Mr. Murphy served as the Program Manager under our prior 2021 contract with Yolo County. He has unsurpassed and directly relevant experience due to his work with Yolo County, SMUD, and other nearby public agencies.

Under our existing 2021 Yolo County contract, Mr. Murphy provides focused communication to all Team members that the County's interests must receive top priority. Mr. Murphy's regular communications with all Team members maintains this vision throughout the contract period. Similarly, his communications with Yolo County staff ensures that Yolo County's needs and issues are identified immediately. Under Mr. Murphy's leadership, Aspen has been able to quickly identify appropriate staff and Team members to meet immediate and anticipated project needs. A good example of this responsiveness is the SMUD Rancho Seco Switchyard Expansion Project, where the Aspen Team was able to get a biological monitor out into the field within 24 hours of receiving the request, so that construction could continue on the project.

Proposed Program Manager

Ms. Amanda Wild will serve as the Program Manager under this contract. Amanda is well known by Yolo County Planning Staff. She is the Deputy Program Manager on our existing contract with the County. She has also been a project manager under Aspen's 2021 Contract, and she worked on six of the Yolo County projects (see Figure B.2-1), managing two of them: Bayer Woodland Solar Farm and the Wilbur-Ellis Consolidation Facility. She will be responsible for responding to the day-to-day technical and management issues associated with the contract, including training, work planning, scope of work development, budgeting, scheduling, quality assurance/quality control, document production, and progress reporting. She will be the ongoing direct point of contact with Yolo

"Amanda Wild....Under your management, the Aspen team has consistently responded in a timely manner producing high quality technical reports for these two important programs...Since the start of these two agreements, Aspen has helped to finalize and publish more than 250 technical reports and a total of 5 annual reports for ERDD."

**Doris Yamamoto, Operations
California Energy Commission Energy
Research and Development Division
February 14, 2025**

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County. Her overarching responsibility is to ensure the Aspen Team is fully and promptly responsive to the needs and requirements of Yolo County under this contract.

Ms. Wild boasts excellent working relationships with client staff on the contracts she supports, as well as the teams she manages. Her communication style and interpersonal skills contribute to her success as a manager, allowing her to effectively motivate teams to craft the highest quality deliverables. In addition, Ms. Wild's organizational skills are unparalleled and are crucial to managing a contract of this size, duration, and importance.

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Exhibit B.3-1. Aspen Team Project Organization

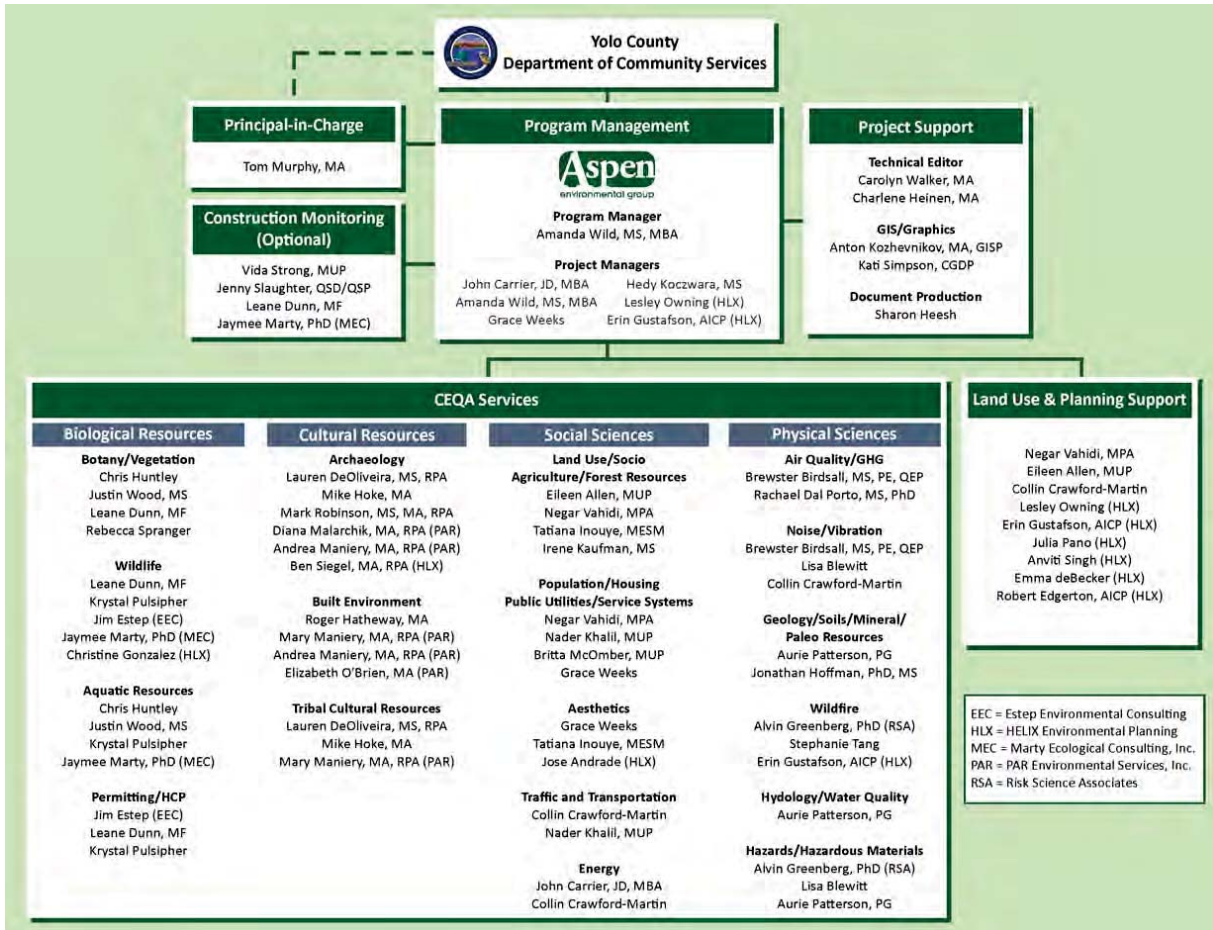


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Key Team Members

Each Key Team member included in the Organization Chart is listed in Table B.3-1. They are listed in alphabetical order by company following Mr. Murphy’s and Ms. Amanda Wild’s information. This table provides individual names, affiliations, role(s), education and licenses, and accomplishments and awards of those personnel likely to be assigned projects for Yolo County. More detailed information is presented in the resumes provided in Appendix 1, which have been tailored to focus on experience relevant to Yolo County’s anticipated On-Call CEQA, and Land Use and Planning Consulting needs.

Table B.3-1. Key Team Member Role, Education, Years of Experience, Licenses, and Awards

Name, Firm, Role	Education and Years of Experience	Licenses, Accomplishments and Awards
Tom Murphy, MA Aspen Environmental Group Principal-in-Charge	MA, Physical Geography BA, Earth Science 32 Years’ Experience	<ul style="list-style-type: none"> ■ Outstanding Performance Award, California Energy Commission (CEC), 2001 ■ Letters of recognition from Yolo County and other various clients in Appendix 2 of this proposal
Amanda Wild, MS, MBA Aspen Environmental Group Program Manager, Project Manager	MSUS, Sustainability MBA BS, Environmental Studies 6 Years’ Experience	<ul style="list-style-type: none"> ■ Letter of recognition from CEC in Appendix 2 of this proposal ■ Association of Women in Water, Energy, and Environment ■ Graduated Cum Laude ■ Falk School Full Scholarship
Eileen Allen, MUP Aspen Environmental Group Land Use/Socio/Agriculture/ Forest Resources, Land Use & Planning Support	MA Urban Planning AB Rhetoric 30+ Years’ Experience	<ul style="list-style-type: none"> ■ CEC Superior Accomplishment Award, 2009
Brewster Birdsall, MS, PE, QEP Aspen Environmental Group Air Quality/GHG, Noise/Vibration	MS, Civil Engineering BS, Mechanical Engineering 31 Years’ Experience	<ul style="list-style-type: none"> ■ Professional Engineer (Mechanical, California #32565) ■ Qualified Environmental Professional, Institute of ■ Professional Environmental Practice (#03030005) ■ Outstanding Performance Award, CEC, 2001 ■ AEP, Outstanding Environmental Analysis Document Awards for: Analysis of Oil and Gas Well Stimulation Treatments in California EIR (2016); San Luis Obispo County Renewable Energy Streamlining Program, Opportunity and Constraints Technical Study (2016); and Sunrise Powerlink Transmission Project EIR/EIS (2009) ■ 2014 National AEP, NEPA Excellence Award, Burning Man 2012-2016 Special Recreation Permit EA ■ AEP Statewide Best EIR Award for the Jefferson-Martin 230 kV Transmission Project EIR, 2004 ■ APA, Environmental Award for the LAUSD New School Construction Program EIR (2006)
Lisa Blewitt Aspen Environmental Group Noise/Vibration, Hazards/Hazardous Materials	BS, Chemical Engineering 29 Years’ Experience	<ul style="list-style-type: none"> ■ Project Management Professional Certificate ■ Engineer-in-Training ■ AEP, Outstanding Environmental Analysis Document Awards for Panoche Valley Solar Farm Project EIR (2011) ■ APA, Environmental Award for the LAUSD New School Construction Program EIR (2006)
John Carrier, JD, MBA Aspen Environmental Group Project Manager, Energy	JD, Business MBA, Business BA, Sociology 40+ Years’ Experience	<ul style="list-style-type: none"> ■ California BAR #99175 (inactive) ■ Letters of recognition from Yolo County and various clients ■ Mentor of the year award, 2009

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Name, Firm, Role	Education and Years of Experience	Licenses, Accomplishments and Awards
Collin Crawford-Martin Aspen Environmental Group Traffic and Transportation, Energy, Noise/Vibration, Land Use & Planning Support	BS, Energy and Earth Resources 10 Years' Experience	<ul style="list-style-type: none"> ■ FAA commercial drone remote pilot certification ■ Dust control plan training and certification
Rachael Dal Porto, PhD, MS Aspen Environmental Group Air Quality/GHG	PhD, Civil and Environmental Engineering MS, Civil and Environmental Engineering BS, Civil Engineering BA, Honors Chemistry 7 Years' Experience	<ul style="list-style-type: none"> ■ Developed and executed methodology for the analysis of wildfire smoke, indoor aerosols, atmospheric aerosols, and wetland hydraulics
Lauren DeOliveira, MS, RPA Aspen Environmental Group Archaeology, Tribal Cultural Resources	MS Geographic Information Science BA Liberal Studies 15 Years' Experience	<ul style="list-style-type: none"> ■ Registered Professional Archaeologist (RPA) ID# 17577 ■ Certified Professional Archaeologist for City of Santa Barbara, Malibu, Simi Valley, Orange County, and Riverside County ■ Affiliated with the Society for American Archaeology, Society for California Archaeology, and Ventura County Archaeology Society
Leane Dunn, MF Aspen Environmental Group Botany/Vegetation, Wildlife, Construction/Environmental Monitoring	MF, Forestry/Urban Forestry BS, Ecology and Systematic Biology 18 Years' Experience	<ul style="list-style-type: none"> ■ Certified Yolo County HCP/NCCP Qualified Biologist ■ CDFW Scientific Collecting Permit (SC-7617) ■ CDFW Plant Collecting Permit (2081(a)-16-128-V) ■ ISA Certified Arborist and Utility Specialist (WE-7368AU)
Roger Hatheway, MA Aspen Environmental Group Built Environment	MA, History BA, History 35+ Years' Experience	<ul style="list-style-type: none"> ■ Author of two books: Lake Arrowhead: Postcard History Series and Rim of the World Drive ■ Taught at UCLA from 1981 to 1993 ■ Wrote weekly newspaper columns for Mountain News and Crestline Courier News focusing on history ■ Rim of the World Historical Society president
Charlene Heinen, MA Aspen Environmental Group Technical Editing	MA Economics BA Economics and Business Administration BS Art and Journalism 40+ Years' Experience	<ul style="list-style-type: none"> ■ Technical Editor for the CEC
Jonathan Hoffman, PhD, MS Aspen Environmental Group Geology/Soils/Mineral/Paleo Resources	PhD, Geology MS, Geology BA, Geology 11 Years' Experience	<ul style="list-style-type: none"> ■ Many publications ■ Paleontological technical reports ■ Qualified Professional Paleontologist and Paleontological Resource Monitor under the Society of Vertebrate Paleontology's guidelines
Mike Hoke, MA Aspen Environmental Group Archaeology, Tribal Cultural Resources	MA, Anthropology BA, Anthropology AA, Communications 15+ Years' Experience	<ul style="list-style-type: none"> ■ Multiple publications ■ Nate Harrison Field School, Palomar Mountain, San Diego State University, San Diego, CA, 2017 ■ Medieval Funerary Excavation, Transylvania Romania, 2016 ■ Certificate of Achievement (2)

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ASPEN ENVIRONMENTAL GROUP STATEMENT OF QUALIFICATIONS
 YOLO COUNTY DEPARTMENT OF COMMUNITY SERVICES

BOTH ON-CALL CEQA, AND LAND USE AND PLANNING
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Name, Firm, Role	Education and Years of Experience	Licenses, Accomplishments and Awards
<p>Chris Huntley Aspen Environmental Group Botany/Vegetation, Aquatic Resources</p>	<p>Graduate Studies, Biology BA, Biology 27 Years' Experience</p>	<ul style="list-style-type: none"> ■ Outstanding Performance Award, CEC, 2001 ■ United States Army Corps of Engineers ■ Letter of Appreciation, 2010 ■ AEP, Outstanding Environmental Analysis Document Awards for: San Luis Obispo County Renewable Energy Streamlining Program, Opportunity and Constraints Technical Study (2016); Panoche Valley Solar Farm Project EIR (2011); and Sunrise Powerlink Transmission Project EIR/EIS (2009)
<p>Tatiana Inouye, MESM Aspen Environmental Group Agriculture/Forest Resources Land Use/Socio, Aesthetics</p>	<p>Master of Environmental Science and Management BS, Biology 17 Years' Experience</p>	<ul style="list-style-type: none"> ■ California AEP, Merit Award for Environmental Resource Document, REVEAL Initiative Report, 2017 ■ APA, Environmental Award for the LAUSD New School Construction Program EIR (2006)
<p>Irene Kaufman, MS Aspen Environmental Group Agriculture/Forest Resources Land Use/Socio</p>	<p>MS, Agriculture, Dairy Products Technology BA, English 6 Years' Experience</p>	<ul style="list-style-type: none"> ■ Graduate Certificate, Geographic Information Science and Technology, University of Southern California, Los Angeles, CA, 2021 ■ Women in GIS – Board member and Mentorship committee chair (2022-2023) ■ The Land Connection – Board member and Secretary (2018-2022)
<p>Nader Khalil, MUP Aspen Environmental Group Population/Housing/Public Utilities/Service Systems, Traffic and Transportation</p>	<p>MA, Urban Planning BS, Tourism, Hospitality and Recreation Management 6 Years' Experience</p>	<ul style="list-style-type: none"> ■ Founded CEQA Labs, developed and implemented cutting-edge AI-driven environmental planning
<p>Hedy Koczwara, MS Aspen Environmental Group Project Manager</p>	<p>MS, Earth Systems BS, Earth Systems 23 Years' Experience</p>	<ul style="list-style-type: none"> ■ AEP, Outstanding Environmental Analysis Document Awards for: Analysis of Oil and Gas Well Stimulation Treatments in California EIR (2016); San Luis Obispo County Renewable Energy Streamlining Program, Opportunity and Constraints Technical Study (2016); Sunrise Powerlink Transmission Project EIR/EIS (2009); and Jefferson-Martin Final EIR (2004) ■ 2014 National AEP, NEPA Excellence Award, Burning Man 2012-2016 Special Recreation Permit EA ■ 2008 Community Resources "Dream Team" from the CEC ■ 2006 Environmental Award for Los Angeles Unified School District's New School Construction Program EIR, American Planning Association, Los Angeles Section
<p>Anton Kozhevnikov, MA, GISP Aspen Environmental Group GIS/Graphics</p>	<p>Graduate Studies BS Geography 32 Years' Experience</p>	<ul style="list-style-type: none"> ■ GIS Professional Certification, URISA ■ Certificate in Cartographic Communication
<p>Britta McOmber, MUP Aspen Environmental Group Population/Housing/Public Utilities/Service Systems</p>	<p>MA, Urban and Regional Planning BA, Geography 6 Years' Experience</p>	<ul style="list-style-type: none"> ■ GIS Specialist ■ Author and Contributing Researcher on many papers

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Name, Firm, Role	Education and Years of Experience	Licenses, Accomplishments and Awards
<p>Aurie Patterson, PG Aspen Environmental Group Geology/Soils/Mineral/Paleo Resources, Hydrology/Water Quality, Hazards/Hazardous Materials</p>	<p>Graduate Studies in Geology BA, Geology 29 Years' Experience</p>	<ul style="list-style-type: none"> ■ California Professional Geologist No. 7083 ■ Published author
<p>Krystal Pulsipher Aspen Environmental Group Wildlife, Aquatic Resources, Permitting/HCP</p>	<p>BS, Conservation Biology 14 Years' Experience</p>	<ul style="list-style-type: none"> ■ Certified Yolo County HCP/NCCP Qualified Biologist (expires 12/31/2026) ■ Certificate, Field Ecology, Sacramento City College, 2012 ■ CDFW Plant Voucher Collecting Permit, No. 2081(a)-23-091-V ■ CDFW Scientific Collecting Permit, #13952 ■ International Society of Arboriculture Certified Arborist (WE-12181A) ■ USFWS Recovery, Permit for Listed Large Branchiopods (ESPER4775202) ■ Certified East Contra Costa County Habitat Conservancy Approved Biologist ■ Wetland regulatory and permitting support ■ Bat biology specialist
<p>Mark Robinson, MS, MA, RPA Aspen Environmental Group Archaeology</p>	<p>MS Anthropology MA English BA History and Geology 40+ Years' Experience</p>	<ul style="list-style-type: none"> ■ Registered Professional Archaeologist (RPA)
<p>Jenny Slaughter, QSD/QSP Aspen Environmental Group Construction/Environmental Monitoring</p>	<p>BS, Aquatic Biology 25 Years' Experience</p>	<ul style="list-style-type: none"> ■ Qualified SWPPP Developer and Practitioner (QSD/QSP)
<p>Rebecca Spranger Aspen Environmental Group Botany/Vegetation</p>	<p>BS, Wildlife Fish and Conservation Biology 7 Years' Experience</p>	<ul style="list-style-type: none"> ■ 2081(a) Voucher Collection Permit Holder (No. 2081(a)-22-118-V) ■ CDFW Scientific Collecting Permit - General Use- Terrestrial Wildlife (SC-223560003) ■ Unmanned Aircraft General- Small (UAG) Certification- 4807981 ■ Qualified SWPPP Practitioner (QSP) Certificate (estimated completion Dec 2024) ■ Basic Wetland Delineation Certification (completed May 2024)
<p>Vida Strong, MUP Aspen Environmental Group Construction/Environmental Monitoring</p>	<p>MA, Urban Planning BS, Engineering 31 Years' Experience</p>	<ul style="list-style-type: none"> ■ MUP Thesis – Fiscal Impact Analysis for Rancho San Benito: A Proposed New Town
<p>Stephanie Tang Aspen Environmental Group Wildfire</p>	<p>BA, Environmental Studies 7 Years' Experience</p>	<ul style="list-style-type: none"> ■ Association of Environmental Professionals

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Name, Firm, Role	Education and Years of Experience	Licenses, Accomplishments and Awards
<p>Negar Vahidi, MPA Aspen Environmental Group Land Use/Socio/ Agriculture/Forest Resources, Population/Housing/Public Utilities/Service Systems, Land Use & Planning Support</p>	<p>Master of Public Administration BA (with Highest Honors), Political Science 33 Years' Experience</p>	<ul style="list-style-type: none"> ■ California AEP, Merit Award for Environmental Resource Document, REVEAL Initiative Report (2017) and the Otay River Watershed Management Plan (2016) ■ AEP, Outstanding Environmental Analysis Document Awards for: Analysis of Oil and Gas Well Stimulation Treatments in California EIR (2016); San Luis Obispo County Renewable Energy Streamlining Program, Opportunity and Constraints Technical Study (2016); and Sunrise Powerlink Transmission Project EIR/EIS (2009) ■ 2014 National AEP, NEPA Excellence Award, Burning Man 2012-2016 Special Recreation Permit EA ■ California AEP, Outstanding Award for Environmental Analysis for the Ocotillo Wind Energy Farm EIS/EIR, 2013 ■ AEP Statewide Best EIR Award for the Jefferson-Martin 230 kV Transmission Project EIR, 2004 ■ APA, Environmental Award for the LAUSD New School Construction Program EIR (2006) ■ USACOE, Certificate of Appreciation for the Seven Oaks Dam Project (2010)
<p>Carolyn Walker, MA Aspen Environmental Group Technical Editing</p>	<p>MA, Psychology BA, English 26 Years' Experience</p>	<ul style="list-style-type: none"> ■ Proficient with editing and formatting in Microsoft Word and editing in Adobe Acrobat; competent in WordPress (website platform); familiar with HTML, Adobe InDesign, and Photoshop
<p>Grace Weeks Aspen Environmental Group Project Manager, Population/Housing/Public Utilities/Service Systems, Aesthetics</p>	<p>BS, Environmental Science and Management 7 Years' Experience</p>	<ul style="list-style-type: none"> ■ GIS specialist
<p>Justin Wood, MS Aspen Environmental Group Botany/Vegetation, Aquatic Resources</p>	<p>MS, Biology BS, Biology 23 Years' Experience</p>	<ul style="list-style-type: none"> ■ CNPS Certified Field Botanist #0011 ■ President of Southern California Botanists, 2017-2018 ■ Board Member, Southern California Botanists, 2009-2017 ■ USACE, Certificate of Appreciation for the Seven Oaks Dam Project (2010) ■ AEP, Outstanding Environmental Analysis Document Awards for the Sunrise Powerlink Transmission Project EIR/EIS (2009)
<p>Jim Estep Estep Environmental Consulting Wildlife, Permitting/HCP</p>	<p>BS, Wildlife and Fisheries Biology 30+ Years' Experience</p>	<ul style="list-style-type: none"> ■ Certified Yolo County HCP/NCCP Qualified Biologist ■ State and federal permits to capture and band raptors, including special-status species ■ Federal Master Bander Permit No. 22872 ■ California Department of Fish and Game Scientific Collecting Permit (#SC-781)
<p>Jose Andrade HELIX Aesthetics</p>	<p>BA, Landscape Architecture 2 Years' Experience</p>	<ul style="list-style-type: none"> ■ Associate Member of the Sierra Chapter of the American Society of Landscape Architecture ■ Associate Member of the Southern California Chapter of the American Society of Landscape Architecture
<p>Emma deBecker HELIX Land Use & Planning Support</p>	<p>BA, Environmental Studies 2 Years' Experience</p>	<ul style="list-style-type: none"> ■ Association of Environmental Professionals

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Name, Firm, Role	Education and Years of Experience	Licenses, Accomplishments and Awards
Robert Edgerton, AICP HELIX Land Use & Planning Support	MS, Environmental Sciences BS, Natural Resource Management 30+ Years' Experience	<ul style="list-style-type: none"> ■ American Institute of Certified Planners (AICP), Certified Planner No. 159640 ■ AICP Certificate in Environmental Planning (CEP) Accreditation ■ Tuolumne County Approved Consultant ■ Association of Environmental Professionals ■ American Planning Association
Christine Gonzalez HELIX Wildlife	BS, Wildlife Biology and Management 12 Years' Experience	<ul style="list-style-type: none"> ■ USFW Endangered Species Act 10(a)(1)(A) Permit for Listed Large Branchiopod, No. ES-778195-15 ■ Yolo Habitat Conservation Plan/Natural Community Conservation Plan Approved Qualified Biologist ■ Wetland Training Institute, Wetland Delineator Certification Program ■ East Contra Costa County Habitat Conservation Plan/Natural Community Conservation Plan Approved Biologist ■ Nevada County Approved Biologist ■ PG&E, Hydrological Safety Certified ■ PG&E, Gold Shovel Certified ■ ATV Safety Certified ■ OSHA 40-hour Construction Safety ■ Adult and Pediatric First Aid/CPR/AED
Erin Gustafson, AICP HELIX Project Manager, Wildfire, Land Use & Planning Support	BA, Urban Studies and Planning 11 Years' Experience	<ul style="list-style-type: none"> ■ American Institute of Certified Planners, Certification # 31817 ■ Association of Environmental Professionals ■ American Planning Association
Lesley Owing HELIX Project Manager, Land Use & Planning Support	BA, Environmental Economics & Policy 13 Years' Experience	<ul style="list-style-type: none"> ■ Geographic Information System Certified, San Francisco State University, 2015 ■ Association of Environmental Professionals
Julia Pano HELIX Land Use & Planning Support	BS, Environmental Science and Management 5 Years' Experience	<ul style="list-style-type: none"> ■ Association of Environmental Professionals
Ben Siegel, MA, RPA HELIX Archaeology	PhD Candidate, Anthropology MA, Anthropology MA, Maritime Studies and Nautical Archaeology MA, American History BA, History 16 Years' Experience	<ul style="list-style-type: none"> ■ Registered Professional Archaeologist (RPA) ID# 989542 ■ U.S. Secretary of Interior Qualified for Historic Archaeology, Prehistoric Archaeology, and History ■ Society for Historical Archaeology
Anviti Singh HELIX Land Use & Planning Support	BA, Environmental Studies 3 Years' Experience	<ul style="list-style-type: none"> ■ Environmental planner specializing in commercial cannabis licensing and permitting
Jaymee Marty, PhD Marty Ecological Consulting Wildlife, Aquatic, Construction/Environmental Monitoring	PhD, Restoration Ecology BS, Management 26 Years' Experience	<ul style="list-style-type: none"> ■ Science advisor for the Yolo HCP/NCCP ■ Federal Recovery Permit for vernal pool branchiopods and California tiger salamander (CTS), TE-049461-3 ■ California State Scientific Collecting Permit for vernal pool branchiopods and CTS #12832 ■ CTS and California red-legged frog training, Laguna de Santa Rosa Foundation, 25-26 March 2017 ■ Wetland Delineation Training

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Name, Firm, Role	Education and Years of Experience	Licenses, Accomplishments and Awards
Diana Malarchik, MA, RPA PAR Environmental Archaeology	PhD, Evolutionary Anthropology MA, Anthropology BA, Education 12 Years' Experience	<ul style="list-style-type: none"> ■ Registered Professional Archaeologist (RPA) ID#17518 ■ State of Nevada Teaching License ■ Qualified PI/Archaeologist under US SOI's Professional Qualification Standards
Andrea Maniery, MA, RPA PAR Environmental Archaeology, Built Environment	MA, Anthropology BA, Anthropology 15 Years' Experience	<ul style="list-style-type: none"> ■ Registered Professional Archaeologist (RPA) ID# 37427866 ■ Geological Society of America - Claude C. Albritton, Jr. Scholarship, 2014 ■ Qualified PI/Archaeologist under US SOI's Professional Qualification Standards
Mary Maniery, MA, RPA PAR Environmental Built Environment, Tribal Cultural Resources	MA, Anthropology BA, Anthropology BA, History 40+ Years' Experience	<ul style="list-style-type: none"> ■ Registered Professional Archaeologist (RPA) ID# 11585 ■ Qualified PI/Archaeologist under US SOI's Professional Qualification Standards ■ State Historical Resources Commissioner 2001-2006; Resolution of Recognition, 2006
Elizabeth O'Brien, MA PAR Environmental Built Environment	MA, Art History (Architectural) BA, Art History with Honors 25 Years' Experience	<ul style="list-style-type: none"> ■ Registered Professional Archaeologist #15489 ■ Qualified PI/Architectural History under US SOI's Professional Qualification Standards
Alvin Greenberg, PhD Risk Science Associates Wildfire, Hazards/Hazardous Materials	Postdoctoral, Toxicology PhD, Pharmaceutical/Medicinal Chemistry BS, Chemistry 40+ Years' Experience	<ul style="list-style-type: none"> ■ Qualified Environmental Professional ■ Outstanding Performance Award, California Energy Commission, 2001 ■ Invited Speaker at the April 2009 Sonoma County Health District meeting on Asphalt Plant Impacts on Public Health ■ BAAQMD Recognition Award for service on the Hearing Board and as Chairman of the Hearing Board, 2002, 1996 ■ Cal/OSHA Recognition Award for service on the Standards Board, 1984

B.4. Experience in Producing Timely Products and Presenting Results to Elected Officials and the Public

Project Management Tools

Our managerial tools and procedures have been honed over time to quickly produce the reports needed for managing a multi-task contract and a contract with multiple subcontractors. Aspen's ongoing commitment to the **tight management of contracts** includes the rigorous application of Aspen's Project Management Control System (PMCS).

Throughout past contracts, we continuously evaluated the project control and management requirements and supplemented our system by acquiring and customizing several software packages. In particular, Aspen has acquired Deltek Vantagepoint project control system to be used as the platform to operate Aspen's PMCS system. The system integrates detailed work breakdown structures for all of our work in terms of technical requirements and deliverables (by discipline and task), schedule, and cost (Aspen labor, subcontractors, and other direct costs).

The Aspen PMCS provides real-time management control of all aspects of the project, beginning with the award of a contract to formal close-out. The system provides flexibility in defining the project information to be tracked; easy data accessibility; the ability to manipulate data (most notably schedule and cost); and full flexibility in producing selectively sorted and/or filtered reports. This system has managed and tracked

EXHIBIT B

more than 2,050 Task Orders (more than 23,100 tasks) and successfully produced monthly progress reports (up to 100 pages in length) and invoices (up to 400 pages in length) in a timely manner and in the detail required by each client.

Schedule Management

Aspen recognizes that schedule adherence is a fundamental element of client satisfaction and project performance. As projects are identified under this on-call contract, schedule(s) would be prepared that include, at a minimum, all contract schedule constraints, major interfaces with other agencies, and completion and delivery dates for all work products. Simple Gantt charts would be developed for projects involving few discrete tasks and low levels of task interdependency.

Aspen's proven ability to meet stringent scheduling constraints and to control costs are based on our extensive resources and capabilities, combined with our strong project and schedule management capabilities, encompassing superior planning and scheduling, schedule and cost performance status reports, and the ability to quickly respond to delays or unexpected situations. For example, Aspen completed a Final EIR and Supplemental EIR in six months for two wind energy projects in Kern County. Similarly, Aspen completed and circulated an EIR for a 420-MW solar photovoltaic facility in San Benito County just four months after project kickoff; that EIR was certified by the CEQA Lead Agency just seven months after project kickoff.

We encourage SOQ reviewers to contact Stephanie Cormier of the Yolo County Department of Community Services to discuss our schedule management performance on the existing Yolo County contract.

"The Aspen team has always responded in a timely manner with high quality responses for the work authorizations we have initiated under this agreement. They have a well-qualified list of experts on their team, and we can call on them when needed to respond to the Division's needs."

Laurie ten Hope
Deputy Director
California Energy Commission
April 18, 2019

Meeting Presentations

All Aspen project managers are adept at making presentations about a project, its potential impacts, and recommendations to elected officials and/or the general public. To facilitate such meetings, we have prepared presentation materials that have ranged from multi-media presentations to simple posters, or handouts. Based on our experience with Yolo County public meetings, Aspen's Task Order manager works closely with Yolo County staff to address questions from elected officials and the general public about the proposed project, as well as to provide additional clarifying information. For example, Mr. John Carrier, our Senior Project Manager, represented the Initial Study/Mitigated Negative Declaration for Putah Creek Energy Farm Use Permit (ZF#2019-006) to the Yolo County Planning Commission on January 16, 2020. Ms. Hedy Koczwara, our Project Manager, represented the EIR for Gibson Solar Farm to the Yolo County Board of Supervisors in a virtual meeting on February 9, 2023. As noted earlier, Aspen is also adept at participation in virtual meetings.

B.5. Experience and History Meeting Tight Project Deadlines

Responsiveness has been one of the hallmarks of Aspen's performance. Our efforts to be responsive to Yolo County's needs have been recognized and commended by Yolo County and its staff. As attested to in commendation letters from our clients (see Appendix 2), Aspen continues to demonstrate that our staff not only "listens" to our clients, but also "hears" what they are saying. Aspen proactively identifies Yolo County's needs and priorities, responds promptly and efficiently, and then effectively communicates the results to Yolo County staff.

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Aspen has an excellent record of meeting tight deadlines for both intermediate and final work products. Our successful experience allows us to develop internal schedules that are consistent with aggressive timelines, and then mobilize the resources needed to meet those schedules. The only acceptable reasons to extend schedules are those beyond our control (such as project suspensions, schedule extensions initiated by the client or applicant, or inadequate or late information from the applicant).

Aspen's proven ability to meet stringent scheduling constraints are based on our extensive resources and capabilities, combined with our strong project and schedule management capabilities, encompassing superior planning and scheduling; schedule status reports; and the ability to quickly respond to delays or unexpected situations. The following are examples of Aspen's schedule performance:

- ◆ On a Friday before a 3-day holiday weekend, the CEC asked Aspen to provide engineering review of a proposed temporary bridge near the Colusa Power Plant and have the results ready on the following Tuesday morning. The Aspen Team provided the requested engineering review and had the results available for the Energy Commission, as requested. The process allowed discussion of the bridge issue at a Commission Business Meeting the following Wednesday. The successful expedited review process allowed a critical energy resource to be licensed and continue on to construction as planned.
- ◆ On a Friday at 4 PM, the CEC asked Aspen to provide support for the 21-day Emergency Siting Process. Aspen expeditiously provided four teams of three consultants, each including experts in biology, land use, and cultural resources. All 12 Aspen Team members (the Emergency Siting Team) were on the steps of the Energy Commission the following Monday morning at 9:00 AM ready to work. The Emergency Siting Team was stationed at the Energy Commission for nine months and reviewed 15 power plant applications.
- ◆ Aspen routinely receives requests from WAPA Sierra Nevada Region on Friday for biological surveys that are required on Monday. We have prepared budget estimates, secured lodging, and quickly responded to schedule changes for the duration of our Biological Resources On-Call Contract. We routinely communicate directly with the crew and are often aware of changes prior to WAPA staff biologists. In one instance, communication with the crew resulted in additional biological surveys that had not been anticipated. Aspen biologists conducted the surveys over the weekend so that work could continue on Monday morning without delays. By maintaining open lines of communication between WAPA, vegetation management contractors, and landowners, we are able to quickly and efficiently provide qualified biological surveys on quick turn-around tasks requests.

B.6. Control of Project Budgets

Aspen's Program Management Team has strong, directly relevant experience and proven systems and procedures in place for estimating and tracking costs. These have been developed, demonstrated, and proven on all of our recent work authorization/task order contracts with Yolo County, CEC, California Public Utilities District, Trinity PUD, WAPA, and many other municipalities.

Aspen's Program Manager, Ms. Amanda Wild, will be responsible for the day-to-day management of the contract and will oversee and track all work completed under this contract. She has significant experience overseeing on-call contracts and has been the **Deputy Program Manager for our existing contract with Yolo County (Contract #21-150)**. She will coordinate directly with Yolo County's contract or technical manager and be the single point of contact for the Aspen Team. As Program Manager, she will work directly with Aspen's in-house administrative staff to monitor task orders budgets.

Ms. Wild will use Aspen's PMCS accounting and project control system to track the budgets on this on-call contract. The system tracks tasks and cost for both time and expenses (i.e., other direct costs). Subcontractor invoices are added as they are received. The system also tracks accounts payable and receivable.

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The PMCS system is a powerful project management system that will ensure that no hours are charged before a work authorization/task order start date, or after its end date. It alerts Project Managers when a work authorization/task order has been expensed close to 75%, 90%, and 100%. The PMCS system also restricts users from billing time once the budget is 100% consumed. The PMCS system tracks when a work authorization/task order is about to expire, so that appropriate actions can be taken to extend the period of performance of a particular project, if necessary.

Aspen provides extremely high quality CEQA documents at a relatively low cost to Yolo County. In 2017, the California Department of Finance estimated the cost of an IS/MND to be between \$65,000 and \$90,000, and the cost of an EIR to be between \$300,000 and \$400,000. Over the course of our two on-call contracts with Yolo County, Aspen has prepared seven IS/MNDs for an average cost of \$43,000 and two EIRs for an average cost of \$92,000. Our costs are far below the 2017 average, despite the high-quality analysis and documentation we provide for the County, resulting in exceptional value.

Through the implementation of the PMCS system, as under our current contract with Yolo County, the County can be assured that budget issues will not be a problem with this on-call contract. ***We encourage SOQ reviewers to contact Stephanie Cormier to discuss our budget management performance on the existing Yolo County contract.***

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Exhibit B APPENDIX 1

Part 1: CEQA Resumes

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Thomas M. Murphy
SENIOR EXECUTIVE VICE PRESIDENT,
SACRAMENTO OPERATIONS



PROFILE: Mr. Murphy, Vice President Sacramento Operations, is an environmental scientist with more than 31 years of experience in environmental assessment, compliance, and planning, including work under the California Environmental Quality Act (CEQA), National Environmental Policy Act (NEPA), Clean Air Act, Clean Water Act, and numerous federal, state and local environmental regulations. His areas of particular expertise include program management of major on-call infrastructure related contracts for local, state and federal agencies.

EDUCATION:

- MA, Physical Geography, California State University, Northridge, 1996
- BA, Earth Science, California State University, Northridge, 1993

PROFESSIONAL EXPERIENCE**ON-CALL ENVIRONMENTAL SERVICES**

Yolo County (Contract No. 5555-2017-2971-ASPEN-CONTRACT) 2017-2021, (Contract No. 21-150) 2021-2025

Mr. Murphy is the **Program Manager** for this on-call environmental services contract with Yolo County, Department of Community Services Planning Division. Under this contract, Mr. Murphy oversaw the preparation of Initial Study/Mitigated Negative Declarations for the Putah Creek Energy Farm Use Permit, Taber Ranch Cell Tower Project, Wilbur-Ellis Consolidation Project, and Ashley Cell Tower Project. Mr. Murphy also oversaw the preparation of an Environmental Impact Report for the Gibson Solar Project.

ON-CALL ENVIRONMENTAL AND ENERGY PLANNING SERVICES

Modesto Irrigation District (Contract #66613), 2019-present

Mr. Murphy is the **Program Manager** for the MID on-call contract to provide environmental and energy planning services at MID facilities. Services include, but not limited to the following: environmental & planning services; community facilitation and mediation; environmental due diligence/feasibility analysis; environmental surveys and permitting; impact assessment/mitigation services; environmental monitoring; global climate change; hydropower relicensing evaluation; electric system resource planning and policy assessment; and regulatory policy and compliance.

ON-CALL ENVIRONMENTAL PERMITTING CONTRACT

Trinity Public Utilities District (Contract #2944), 2019-present

Mr. Murphy is the **Program Manager** to provide on-call environmental permitting services to Trinity PUD. He recently completed permitting work on relocating a distribution line along Little Browns Creek Project in Weaverville, CA. He is also managing a large vegetation management project on the National Forest and BLM lands in order to reduce fuel loads around TPUD's transmission and distribution lines.

ENVIRONMENTAL REGULATORY SUPPORT SERVICES

Sacramento Municipal Utility District (SMUD NO. 4500097598), 2016-2021

Under this contract, Mr. Murphy is the **Program Manager** for this 5-year on-call contract, managing a team of 19 subconsultants to provide services ranging from CEQA and NEPA document preparation, biological and cultural resources surveys, visual resources simulations, air quality and noise modeling, construction and mitigation monitoring, permit acquisition and resources agency consultation support, and transportation planning. Under contract to SMUD, Mr. Murphy oversaw the completion of an Initial Study/Mitigated Negative Declaration for the Rio Cosumnes Correctional Center Substation Project. Over the last two years, Mr. Murphy directed 84 biological surveys and 30 biological monitoring tasks including construction monitoring at the Rancho Seco Switchyard Expansion Project.

EXHIBIT B**ENVIRONMENTAL CONSULTING SERVICES***Turlock Irrigation District (Contract #G19022), 2019-2020*

Mr. Murphy was the **Program Manager** to provide environmental consulting services to TID associated with the Lower Dawson Dam 1 Seepage Control Feasibility Study.

ON-CALL CONTRACTOR FOR WATER INFRASTRUCTURE PROJECTS*California State Lands Commission (Contract #C2016044), 2016-2021*

Mr. Murphy was the **Program Manager** to provide on-call environmental services to CSLC for water infrastructure projects including water recycling facilities, reservoir improvement projects, surface water treatment plants, desalination plants, storm water capture, and greywater systems. Under this contract, Aspen supported the CSLC in preparing an EIR for the Proposed Seawater 4 Desalination Project at Huntington Beach: Outfall/Intake Modifications & General 5 Lease–Industrial Use Project.

LONG-DURATION BATTERY STORAGE WORKLOAD CONTRACT*California Energy Commission (Contract #700-22-003), 2023-2028*

Mr. Murphy serves as the **Program Manager** for this contract and is responsible for the daily management of this multi-year, multi-task, statewide contract, managing 10 subcontractors. The LDES Contract supports long duration energy storage projects within the State of California that include the following:

- Camp Pendleton Energy Storage Project, MCB Camp Pendleton, CA
- Form Energy East Road Storage Project, Mendocino County, CA
- Valley Children’s Hospital Energy Storage Project, Madera County, CA
- Sacramento Municipal Utility District (SMUD) Hedge ESS Flow Battery Pilot and Demonstration Project, Sacramento County, CA
- Sandia National Laboratories Novel Large-Scale Zinc Battery for National Security Resilience, Alameda County, CA
- Viejas Band of Kumeyaay Indians LDES, Alpine County, CA
- Pacific Steel Group Mojave Micro Mill Project, Kern County, CA
- Hoopa Valley Tribe LDES, Humboldt County, CA
- San Diego Navy Base Microgrid and Backup Power, San Diego County, CA
- Paskenta Band of Nomlaki Indians Microgrid-Long Duration Energy Storage, Tehama County, CA

NON-LITHIUM LONG-DURATION ENERGY STORAGE*California Energy Commission (Contract #300-22-003), 2023-2026*

Mr. Murphy serves as the **Program Manager** for this contract and is responsible for the daily management of this multi-year, multi-task, statewide contract, managing multiple Work Authorizations and subcontractors. The purpose of this contract is to assist CEC staff in three areas: (1) preparing solicitations and awarding grants for the development of non-lithium long duration energy storage (NLLDES) projects; (2) preparing grant applications seeking to obtain Department of Energy (DOE) grants to fund additional NLLDES projects; and (3) preparing miscellaneous technical studies, assessments, and providing support services in connection with NLLDES.

OPT-IN SITING WORKLOAD CONTRACT*California Energy Commission (Contract #700-22-005), 2022-2025*

Aspen has assisted the California Energy Commission (CEC) in evaluating the environmental and engineering aspects of new power plant applications throughout the State under five separate contracts. Mr. Murphy serves as the **Program Manager** for this contract and is responsible for the daily management of this multi-year, multi-task, statewide contract, managing 45 subcontractors. His specific projects are listed below.

- Darden Clean Energy Project, Fresno County, CA
- Perkins Renewable Energy Project, Imperial County, CA
- Compass Energy Storage Project, San Juan Capistrano, CA
- Fountain Wind Project, Shasta County, CA
- Soda Mountain Solar Project and BESS, Mojave Desert, CA

EXHIBIT B

- Potentia-Viridi Battery Energy Storage System, Alameda County, CA
- Corby Energy Storage System Project, Solano County, CA

SITING, TRANSMISSION, AND ENVIRONMENTAL PROTECTION WORKLOAD

California Energy Commission (Contract #700-08-701) 2009-2012, (Contract #700-11-027) 2012-2018, (Contract #700-18-001) 2018-2023, (Contract #700-22-003) 2022-2025

Mr. Murphy serves as the **Program Manager** for this contract and is responsible for the daily management of this multi-year, multi-task, statewide contract, managing up to 65 subcontractors. The contract includes the evaluation of energy projects such as: Application for Certification (AFC) review of new gas-fired and renewable power plants and related transmission lines; compliance monitoring of permitted facilities; designation of transmission corridors; and other activities in the areas of environmental impact assessment, engineering, and related regulatory matters. His specific projects are listed below.

- Willow Rock Energy Storage Center, Kern County, CA
- Sutter Energy Center, Sutter County, CA
- Black Rock Geothermal Project, Imperial County, CA
- AVAIO Pittsburg Back-Up Generating Facility, Pittsburg, CA
- Morton Bay Geothermal Project, Imperial County, CA
- Elmore North Geothermal Project, Imperial County, CA
- Fountain Wind Project, Shasta County, CA
- Bowers Backup Generating Facility, Santa Clara, CA
- Delta Energy Center, Contra Costa County, CA
- STACK SVY03A Data Center Campus, Hayward, CA
- San Jose Data Center, San Jose, CA
- Martin Backup Generating Facility, Santa Clara, CA

ENVIRONMENTAL & ENGINEERING REVIEW OF BATTERY STORAGE PROJECTS

California Energy Commission (Contract #700-21-003), 2021-2022

Mr. Murphy serves as the **Program Manager** for this contract and is responsible for the daily management of this multi-year, multi-task, statewide contract.

TECHNICAL SUPPORT AND TRAINING FOR ELECTRICITY SUPPLY ANALYSIS DIVISION

California Energy Commission (Contract #800-13-001) 2013-2017, (Contract #800-16-003), 2017-2020

Mr. Murphy was the **Principal-in-Charge** for Aspen as the Prime Contractor for this Electricity Supply Analysis Division contract. The purpose of this contract was to provide technical support to the CEC on electricity supply, natural gas, demand analysis, and other requested tasks. Contract projects include but not limited to transmission upgrade and generation system analysis, refinement of electricity demand forecasting methodologies, refinement of analytical methods to evaluate utilities' resource portfolios, assessment of the analytical methods used to prepare year-ahead electricity load forecasts, assisting staff in the evaluation of natural gas market parameters, and assisting staff in evaluating central station and distributed generation market. Work Authorizations currently authorized include: natural gas reliability and modeling, transportation energy demand forecast support, residential model improvement, and DAWG facilitation.

SITING, TRANSMISSION, AND ENVIRONMENTAL PROTECTION: ENERGY SYSTEMS PLANNING

California Energy Commission (Contract #700-15-001), 2016-2018

Mr. Murphy was the **Principal-in-Charge** for contract #700-15-001, which is being directed by the Strategic Transmission Planning and Corridor Designation Office. Initial work included contributions to the Renewable Energy Transmission Initiative (RETI) 2.0 Plenary Report; energy, transmission, and conservation planning support; and scientific support for statewide energy planning, including development of online environmental data and decision tools. The contract also allowed Aspen to support the Energy Commission's infrastructure planning efforts with economic and engineering studies and analysis; interpretation, translation, communication, and outreach; developing and maintaining databases; and transmission technical studies.

EXHIBIT B

ASPEN ENVIRONMENTAL GROUP STATEMENT OF QUALIFICATIONS
YOLO COUNTY DEPARTMENT OF COMMUNITY SERVICES

BOTH ON-CALL CEQA, AND LAND USE AND PLANNING
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TECHNICAL ASSISTANCE FOR THE ENERGY RESEARCH AND DEVELOPMENT DIVISION, ELECTRIC PROGRAM INVESTMENT CHARGE (EPIC) PROGRAM

California Energy Commission (Contract #300-15-003) 2016-2022, (Contract #300-22-004), 2023-2031

Mr. Murphy serves as the **Program Manager** for this contract and is responsible for the daily management of this multi-year, multi-task, statewide contract, managing over 140 senior technical experts.

EXHIBIT B

Amanda Wild
PROGRAM MANAGER



PROFILE: Ms. Wild is an environmental planner and project manager with interdisciplinary knowledge of environmental issues in a political, economic, social, ethical, and scientific context. She has worked on infrastructure projects for public agencies such as Yolo County, Trinity Public Utility District, City of Lancaster, Consumers Power Inc., California Energy Commission (CEC), California Public Utility Commission (CPUC), and Western Area Power Administration (WAPA). Ms. Wild regularly supports program management tasks for these clients and has managed the preparation of NEPA and CEQA documents and permit applications, conducted preconstruction compliance review, and environmental monitoring. Ms. Wild previously worked in the area of safety, health, and the environment. In this capacity, Ms. Wild monitored hazardous waste, stormwater, wastewater, and environmental health compliance. Ms. Wild has exceptional writing skills, is highly organized and is an excellent communicator.

EDUCATION:

- BS, Environmental Studies, California State University, Sacramento, CA, 2019
- MBA, Chatham University, Pittsburgh, PA, 2024
- MSUS, Sustainability, Chatham University, Pittsburgh, PA, 2024

PROFESSIONAL EXPERIENCE**HARLAN RANCH AT&T CELL TOWER**

Yolo County, 2025

Ms. Wild is providing project oversight of the Harlan Ranch Cell Tower project, which includes preparation of an initial study (IS) for a new cell tower west of County Road 99 in Woodland, CA.

BAYER SOLAR FARM

Yolo County, 2021-2022

Ms. Wild managed the preparation of an IS for this 10-acre, 2MW solar facility and battery energy storage system in Woodland, CA. The Project supports Bayer's Crop Science site by providing power for greenhouses and other research buildings on the property. The Project site is classified as prime farmland but was unable to be farmed due to a Fusarium contaminant load that impacts the ability of the facility to grow tomatoes and peppers for research.

WILBUR-ELLIS AGRICULTURAL RETAIL FACILITY CONSOLIDATION PROJECT

Yolo County, November 2020-May 2021

Ms. Wild was the **Project Manager** for the Wilbur-Ellis Consolidation project which involved the closure and consolidation of two facilities in Woodland and Dixon to a more centralized facility just south of the city of Woodland. Ms. Wild prepared the Aesthetics, Energy, Geology and Soils, Mineral Resources, and Transportation sections of the IS/MND. The project faced challenges due to the Williamson Act, a Swainson's Hawk conservation easement, and hazardous material concerns.

TABER RANCH AT&T CELL TOWER

Yolo County, 2019

Ms. Wild conducted environmental review and document preparation (IS/MND) for a new telecommunications tower in unincorporated Yolo County. The tower brings improved wireless communication coverage along Highway 16 to benefit residents, travelers, public services, and roadway safety in the area. To account for the rural agricultural character of the area, the tower was designed as a faux-water tank. Ms. Wild prepared the

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ASPEN ENVIRONMENTAL GROUP STATEMENT OF QUALIFICATIONS
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Agricultural/Forestry, Energy, Geology/Soils, Hazardous Materials, Minerals, Noise, Pop/Housing, Recreation, Transportation, Public Services, Utilities, and Water Quality Sections of the document.

PUTAH CREEK ENERGY FARM

Yolo County, 2019

Ms. Wild conducted environmental review and document preparation (IS/MND) for a 16-acre solar energy and battery storage facility in Yolo County. The Project was consistent with the Countywide General Plan which calls for increased capacity and reliance on renewable energy resources as a means of securing the health, safety, and prosperity of Yolo County communities against the adverse effects of climate change.

LONG DURATION ENERGY STORAGE (LDES) CONTRACT

California Energy Commission, 2023-present

Ms. Wild is the **Deputy Program Manager** and environmental analyst for the LDES Contract to support long duration energy storage. Ms. Wild has worked on the following projects under the CEC LDES Contract.

- East Road Storage Project
- Valley Children's Hospital Project
- Haybarn Energy Reliability Center at Marine Corps Base Camp Pendleton

PARKWAY VILLAGE SPECIFIC PLAN EIR

City of Lancaster, 2024-present

Ms. Wild is the **Deputy Project Manager** for this Specific Plan EIR which analyzes the development of a 434.7-acre vacant area in the southern portion of the City of Lancaster. Planned development will include residential units, hotels, schools, parks, hospital, and commercial use. Ms. Wild's responsibilities include managing the team, coordinating with City staff, and reviewing deliverables for quality control.

WILDFIRE RISK REDUCTION, RELIABILITY, AND ASSET PROTECTION PROJECT

Trinity Public Utilities District, 2019-present

Ms. Wild is the Deputy Project Manager of this important wildfire risk reduction project in Trinity County. The Project seeks to expand the transmission and distribution line rights-of-way (ROW) for vegetation clearance on 234 miles of TPUD and WAPA's electrical systems. This controversial Project is the first of its kind to expand to a width of 125 feet from centerline for distribution lines as well as transmission lines. The Project includes long-term operation and maintenance plans as well as all permit applications with the RWQCB, CDFW, USFWS, ACOE, and others. Ms. Wild managed the extensive biological and cultural field surveys during the summer of 2020 and continues to assist in the management and preparation of the EIS/EIR.

ELECTRIC PROGRAM INVESTMENT CHARGE (EPIC) CONTRACTS (300-15-003 & 300-22-004)

California Energy Commission, 2019-present

Ms. Wild is the **Deputy Program Manager** for the EPIC contract, assisting with the development of work and project authorizations, tracking of schedules and budgets, management of team members, and ensuring the highest quality of work products.

ELECTRIC PROGRAM INVESTMENT CHARGE (EPIC) & NATURAL GAS REPORT TECHNICAL EDITING

California Energy Commission, 2019-present

Ms. Wild is the Project Manager for the CEC's EPIC and Natural Gas Technical Editing Projects. This involves coordinating the formatting, editing, and ADA compliance of hundreds of final grant reports to prepare for publishing on the CEC website. The report topics cover a variety of topics that focus on innovative energy saving mechanisms.

EAST ROAD BATTERY STORAGE PROJECT

California Energy Commission, 2023

Ms. Wild prepared the Agriculture & Forestry, Land Use, and Wildfire analyses for this long duration battery storage project located in Redwood Valley, Mendocino County. Once built, the project will provide 5 MW of

EXHIBIT B

multi-day storage to the Redwood Valley community. The project supports the commercialization of non-lithium battery energy storage and will demonstrate the capability of an iron-air multi-day energy storage system.

VALLEY CHILDREN'S HOSPITAL BATTERY PROJECT

California Energy Commission, 2024-present

Ms. Wild prepared the Agriculture & Forestry, Land Use, Wildfire, and Mandatory Findings of Significance analyses for this long duration battery storage project, located adjacent to the Valley Children's Hospital in southeastern Madera County. The project includes 8.25 MW of zinc bromine flow battery technology to support the hospital complex for up to 24 hours of operation, in times of power disruption. An Initial Study was prepared in compliance with CEQA which will be used to prepare an EA in compliance with NEPA. DOE and CEC grants are funding this energy storage demonstration project.

UTILITY REBUILD AND UNDERGROUNDING PROJECTS

Consumers Power Inc, 2021

Ms. Wild was the **Deputy Project Manager** for these utility rebuild and undergrounding Projects. Consumers Power Inc (CPI) experienced a devastating wildfire in 2020 that destroyed a large portion of its electric utility system, leaving many without power. CPI identified 7 high priority rebuild areas to assist the community in rebuilding and restoring power. Ms. Wild assisted with coordination with FEMA, USFS and County permit applications, and coordination of surveys.

SISKIYOU TELEPHONE HAPPY CAMP TO SOMES BAR FIBER CONNECTIVITY PROJECT

California Public Utilities Commission, 2019

Ms. Wild conducted environmental monitoring of this fiber connectivity project in the Klamath and Six Rivers National Forests. Construction included horizontal directional drilling, trenching, and tie-in connections of the fiber optic line. The project was located adjacent to the Klamath River, and monitoring included ensuring protection of wetland and water resources as well as sensitive species in the area. The project is funded by a grant from the CPUC to Siskiyou Telephone to bring telephone and broadband service capability to residences in rural areas of Siskiyou County.

SUSTAINABILITY AUDITS

Western Area Power Administration (WAPA) Sierra Nevada Region, 2025-present

Ms. Wild is the **Project Manager** for the ASHRAE Level 3 and Sustainability Audits at three WAPA SNR facilities. The Folsom Headquarters, Keswick Substation, and Elverta Substation are currently being evaluated for potential energy and water savings as well as waste diversion opportunities. In addition, the audit team is making recommendations to WAPA to transition to a zero emissions fleet and comply with state and Federal regulations.

ON-CALL ENVIRONMENTAL SERVICES CONTRACT

Western Area Power Administration (WAPA) Desert Southwest (DSW) Region, 2021-2023

Ms. Wild was the deputy program manager for the On-Call Environmental Services Contract with WAPA DSW. Ms. Wild managed the following cultural resource and NEPA projects, amounting to over \$1,000,000:

- Longhouse Valley to Kayenta Substation Cultural Resources Survey
- Rattlesnake to Sandario Pump 115kV Transmission Line Cultural Resources Survey
- Hoover to Mead Cultural Resources Survey
- Parker Dam to Havasu Pump ROW Repairs
- Headgate Rock to Blythe Cultural Resources Survey
- Parker Dam to Blythe #2 EA
- Electrical District #5 – Tucson and Valley Farms – Oracle Transmission Lines Pole Replacement Project

EXHIBIT B**Eileen Allen**

ENVIRONMENTAL IMPACT & ENERGY EXPERT



PROFILE: Ms. Allen has extensive experience addressing the environmental impacts and benefits of development projects in California, including renewable and conventional energy facilities. She also has many years of dealing with permitting for existing and proposed transmission lines in California and the broader western states region. For Aspen Environmental Group, Ms. Allen serves as a co-senior supervisor in Aspen’s Planning & Public Policy group which addresses numerous California Environmental Quality Act (CEQA) impact areas.

EDUCATION:

- MA, Urban Planning, University of California, Los Angeles, 1979
- AB Rhetoric, University of California, Berkeley, 1977

REPRESENTATIVE PROFESSIONAL EXPERIENCE**ASPEN ENVIRONMENTAL GROUP (2020-PRESENT)**

- Co-Senior supervisor for Aspen’s Planning & Public Policy group, serving as a consultant to:
 - Yolo County – addressing Agricultural/Williamson Act, Land Use/General Plan & Zoning, Alternatives impacts of proposed Gibson Solar Farm and related battery energy storage facility; and Wilbur-Ellis Consolidation Facility projects for California Environmental Quality Act (CEQA) documents
 - California Energy Commission – addressing CEQA issues including Land Use, Recreation, Population & Housing, Traffic & Transportation impacts of proposed back up generation facilities affiliated with data centers; addressing Alternatives, Socioeconomics and Timber Resources impacts of proposed Fountain Wind generation facility; addressing Population & Housing, Socioeconomics, Recreation impacts of proposed battery energy storage system facilities
 - IP Easley, LLC – addressing Agricultural/Williamson Act, Land Use/General Plan & Zoning, Alternatives impacts of proposed Easley solar photovoltaic generation facility
 - California Energy Commission – technical assistance and review for the Electric Program Investment Charge (EPIC) program

CALIFORNIA ENERGY COMMISSION (1987-2018)

- Retired Annuitant (in 2018) representing Commission on panel evaluating CEQA impacts of Proposition 1 desalination project proposals for CA Dept. of Water Resources; natural gas power plant retirement analysis
- Energy Commissioners’ Advisor for Facility Siting regarding environmental & engineering impacts of large, thermal electric power plants, including Air Quality, Biological and Cultural resources, and Water supply and Quality
- Policy Advisor to Chair Weisenmiller regarding generation and transmission facility siting and CEQA issues
- Author of “Electric Transmission Line Permitting in California Interim Report” including CEQA permit processes
- Manager of Siting & Compliance Office directing CEQA lead agency staff analyses of proposed electric power plants & related facilities including Water supply (i.e., alternatives to surface or groundwater use) and Water quality assessments
- Directing staff work on Amendments to Conditions of Certification/CEQA Conditions including compliance oversight of facility construction and operation
- Negotiation with developers/owners re project changes and CEQA impact mitigation measures
- Siting Program Manager directing project managers leading multi-disciplinary, environmental staff teams
- Evidentiary hearing CEQA expert witness testimony

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ASPEN ENVIRONMENTAL GROUP STATEMENT OF QUALIFICATIONS
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ENVIROSPHERE COMPANY (1985-1987)

- Analysis of local/regional land use impacts of the California-Oregon Transmission Project (COTP); co-author of COTP Draft Environmental Impact Statement/Draft Environment/Draft Environmental Impact Report (DEIS/DEIR)

CALIFORNIA DEPARTMENT OF CONSERVATION (1981-1985)

- Acting Program Manager, Farmland Mapping & Monitoring Program
- Presentations to forty County Boards of Supervisors; conducting public workshops on draft county farmland maps

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ASPEN ENVIRONMENTAL GROUP STATEMENT OF QUALIFICATIONS
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Brewster Birdsall

SENIOR ASSOCIATE, AIR QUALITY AND ENGINEERING



PROFILE: Mr. Birdsall is an engineer and environmental scientist who specializes in analyses of air quality and greenhouse gas (GHG) emissions with extensive experience in the areas of energy facility siting and infrastructure planning, permitting, analysis, and special studies. He has over 25 years of consulting experience focusing on climate change, air resources, and air quality and noise-impact modeling, and assessment under the California Environmental Quality Act (CEQA), National Environmental Policy Act (NEPA), and the Clean Air Act.

EDUCATION:

- MS, Civil Engineering, Colorado State University, 1993
- BS with High Honors, Mechanical Engineering, Lehigh University, 1991

PROFESSIONAL EXPERIENCE

CITY OF SANTA CLARA ON-CALL

City of Santa Clara/Silicon Valley Power (SVP), 2019-2023

Under Aspen's on-call environmental services contract, Mr. Birdsall prepared CEQA documentation for capital improvement projects including transmission system upgrades and energy storage in the City of Santa Clara. Mr. Birdsall managed the 2023 environmental review of renewable energy standards for the interconnection of distributed energy resources and parallel generation in SVP's territory.

DIABLO CANYON POWER PLANT DECOMMISSIONING AND FUTURE SITE REUSE PROJECT

County of San Luis Obispo, 2021-present

Mr. Birdsall provides technical analysis of air quality, public health, energy, and GHG emissions issues for the County in its oversight of nuclear power plant decommissioning, deconstruction, and disposal. The analysis recommends detailed mitigation plans to offset air pollutant emissions and avoid increases in GHG emissions.

BLM CALIFORNIA STATE OFFICE, STATEWIDE FUELS TREATMENTS

California Statewide Wildland-Urban Interface, 2021-2023

Mr. Birdsall provided air quality and climate topic expertise in the statewide Wildland-Urban Interface (WUI) fuels treatments programmatic Environmental Assessment, addressing smoke, air pollutant, and GHG emissions strategies for prescribed burning and other forest management strategies in high fire-risk areas.

WILDFIRE RISK REDUCTION, RELIABILITY, AND ASSET PROTECTION PROJECT

Western Area Power Administration and Trinity Public Utilities District, 2021

Mr. Birdsall prepared analyses for the air quality and GHG impacts of vegetation management for protection of electrical lines in Trinity County to reduce fire risk and increase electric system reliability.

LANCASTER WASTE TO RENEWABLE HYDROGEN (WTRH2) FACILITY

City of Lancaster, 2021-2022

Mr. Birdsall is prepared technical studies to evaluate the air quality and GHG emissions impacts of a gasification facility to convert non-recyclable solid waste to into a supply of hydrogen for use as a transportation fuel.

MESA WIND PROJECT REPOWER AND ALTA MESA WIND PROJECT*Riverside County, 2020-2022*

Prepared air quality, GHG, and noise evaluations in support of the CEQA and NEPA processes for decommissioning and repowering an existing wind energy system.

EASLEY RENEWABLE ENERGY PROJECT*IP Easley, LLC, 2022-present*

Preparing air quality, energy, GHG, and noise evaluations for developing up to 400 MW of solar generation capacity with up to 650 MW of 4-hour duration battery energy storage capacity subject to review by the California Governor's Office of Planning and Research (OPR), Riverside County, and the BLM.

OBERON RENEWABLE ENERGY PROJECT*IP Oberon, LLC, 2020-2022*

Prepared air quality, energy, GHG, and noise evaluations including an Air Quality Technical Report for utility-scale solar power with battery storage on behalf of Riverside County and the BLM.

STRAUSS WIND ENERGY*Santa Barbara County, Energy Division, 2016-2019*

Analyzed noise effects and mitigation for a new 102 MW wind energy generation facility near Lompoc.

REGIONAL RENEWABLE ENERGY RESOURCE PLANNING AND TRANSMISSION STUDIES*Various Clients, 2015-present*

Mr. Birdsall works with the energy policy issues that affect electric utilities, transmission, and generation. He provides senior-level analyses for landscape-scale energy resource planning, energy supply alternatives, transmission planning, and the impacts on greenhouse gas emissions and air resources.

- Mr. Birdsall served as a coordinator for statewide and region-wide environmental reviews for expanding California's access to renewable energy across the western states.
- In support of the CPUC's 2017-2018 Integrated Resource Plan (IRP) cycle, he reported on long-range energy resource planning as it relates to local air pollutants and California's disadvantaged communities.

GREENHOUSE GAS EMISSIONS THRESHOLD OF SIGNIFICANCE*Santa Barbara County, Energy Division, 2015*

Expert review to support the Planning Commission and Board of Supervisors formal adoption of new significance thresholds, guidelines, and potential mitigation strategies for the CEQA treatment of GHG emissions caused by industrial stationary sources in the unincorporated areas of Santa Barbara County.

PLAN TO PROVIDE RETAIL ELECTRIC SERVICE*South San Joaquin Irrigation District (SSJID), 2005-2006, 2010-2014*

Project manager for full environmental analyses for new provider of electric distribution service. Topics of assessment include how GHG emissions and energy conservation programs could be affected by change in system ownership, assessment of concurrent Municipal Services Review and Sphere of Influence, and analysis of Community Choice Aggregation (CCA) and as an alternative to allowing a change in retail electric service provider in southern San Joaquin County.

CEQA DOCUMENTS AND ENERGY STUDIES*California Public Utilities Commission, 2002-present*

Mr. Birdsall authors environmental documents and energy studies.

- Ventura Compressor Station Modernization Project (2023-present). Project Manager for the environmental review of natural gas compressor station upgrades proposed for an existing site in Ventura to improve reliability of service in Ventura and Santa Barbara Counties.

EXHIBIT B

- Ivanpah-Control Project (2019-present). Reviewed the project description and application materials for technical deficiencies and impacts to energy and environmental resources.
- Embarcadero-Potrero 230 kV Transmission Project (2012-2014). Deputy Project Manager and coordinator of transmission planning and engineering alternatives in the environmental review of this underground and submarine transmission line in the San Francisco Bay for improving reliability in downtown San Francisco. Conducted the review of health effects, noise, air quality, and GHG.
- Long-Term Procurement Plan Guidelines and Renewable Portfolio Standard Implementation (2008-2011). Developed timelines of permitting and identified barriers to implementing the 33 percent Renewable Portfolio Standard (RPS), including ranking and screening of available energy resources. Surveyed historical transmission build-out timelines, based on experiences of the California Independent System Operator (CAISO), CPUC, and other cooperating agencies. Mapped and scored renewable resources from the Renewable Energy Transmission Initiative (RETI) process and CPUC Energy Division database for environmental concern and permitting risk.
- Riverway Substation Project (2006-2007). Project Manager for environmental analysis of new sub-station at the fringe of the rapidly urbanizing area of Tulare County, to serve Visalia.
- Delta Distribution Planning Area Capacity Increase Substation Project (2005-2006). Deputy Project Manager for environmental analysis of new substation at the urban fringe of eastern Contra Costa County, to serve Antioch, Brentwood, and Oakley.

SITING CASES – REVIEW OF APPLICATIONS TO CONSTRUCT POWER PLANTS*California Energy Commission, 2001-present*

Mr. Birdsall assists the California Energy Commission (CEC) as a technical specialist by reviewing and providing testimony on Applications for Certification (AFC) for new power plants throughout California, including natural gas-fired, solar, and geothermal facilities and installations of standby backup generators. This work addresses the potential effects of new power plants on overall electricity system operation, achieving California's GHG goals, avoiding deterioration of air resources, and offsetting air pollutant emissions.

SAN LUIS TRANSMISSION PROJECT EIS/EIR*Western Area Power Administration/San Luis & Delta Mendota Water Authority, 2015-2017*

Mr. Birdsall developed the air quality, general conformity, GHG, and noise analyses, and drafted a Voluntary Emission Reduction Agreement (VERA) for negotiations with San Joaquin Valley Air Pollution Control District, regarding construction and operation of 95 miles of new high-voltage transmission lines in western San Joaquin Valley, to serve pumping and generating facilities along the California Aqueduct and the Delta-Mendota Canal.

RENEWABLE ENERGY STREAMLINING PROGRAM AND EIR*County of San Luis Obispo, 2013*

Analysis of electric transmission and distribution systems and interconnection processes for a county-wide Opportunities and Constraints Technical Study to determine Renewable Energy Development Areas for siting of small-scale renewable energy. The analysis would be used for updating or establishing renewable energy policies, a Renewable Energy Combining Designation for the County General Plan Open Space Element, and a Renewable Energy Ordinance in a process funded by the CEC.

WILDHORSE AND BUCKEYE GEOTHERMAL POWER PLANT PROJECTS*Northern Sonoma County Air Pollution Control District and Sonoma County, 2011-2012*

Assessed GHG impacts of new renewable energy facilities and air quality effects of two new geothermal power plants in the Geysers resource area, with complex dispersion modeling.

EXHIBIT BASPEN ENVIRONMENTAL GROUP STATEMENT OF QUALIFICATIONS
YOLO COUNTY DEPARTMENT OF COMMUNITY SERVICESBOTH ON-CALL CEQA, AND LAND USE AND PLANNING
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ENERGY ANALYSES*Kern County Waste Management Department, 2011-2012*

Analyses of municipal solid waste facilities alternatives and energy conservation assessments for landfills in the CEQA process.

LOMPOC WIND ENERGY PROJECT*Santa Barbara County, Energy Division, 2008-2009*

Peer-review of noise analysis and control plan for new 97 MW wind energy facility in rural Santa Barbara County.

CONCORD-SACRAMENTO PIPELINE*California State Lands Commission, 2002-2003*

Provided technical analysis of air quality and noise effects of constructing a new 20-inch, 70-mile petroleum products pipeline, including upgrades to storage tank facilities in Concord and distribution systems in West Sacramento.

PREVIOUS EMPLOYMENT

EIP Associates (1998-2001). As a Senior Environmental Scientist at EIP Associates, Mr. Birdsall performed comprehensive analyses of air quality and noise impacts for Environmental Impact Reports/Statements and independent studies.

Trinity Consultants (1994-1998). Mr. Birdsall prepared compliance strategies, evaluated modeled impacts, and negotiated air permits while a Project Supervisor at Trinity Consultants, an environmental firm specializing in air quality. Mr. Birdsall advised clients in the industries of municipal solid waste landfills and landfill gas to energy, independent power production, open-pit metallic mineral mining, major natural gas pipelines, and upstream natural gas processing.

PROFESSIONAL AFFILIATIONS AND AWARDS

- Professional Engineer (Mechanical, California #32565)
- Qualified Environmental Professional (QEP), Board for Global EHS Credentialing (#03030005)
- Panelist, Offsets for Environmental Mitigation, Navigating the American Carbon World 2014
- 2001 Outstanding Performance Award presented by the California Energy Commission
- Air and Waste Management Association since 1994
- Tau Beta Pi, National Engineering Honor Society

EXHIBIT BASPEN ENVIRONMENTAL GROUP STATEMENT OF QUALIFICATIONS
YOLO COUNTY DEPARTMENT OF COMMUNITY SERVICESBOTH ON-CALL CEQA, AND LAND USE AND PLANNING
CONSULTING SERVICES, BID #RFQ-2025-0002**Lisa Blewitt**PROJECT MANAGER/SENIOR ENVIRONMENTAL
SCIENTIST

PROFILE: Ms. Blewitt has over 27 years of project management and technical experience and is Aspen's Physical Sciences Group Manager. She has managed a multitude of infrastructure projects, from small to large-scale, and has extensive experience evaluating the potential impacts to the physical environment, particularly regarding noise and hazardous materials in compliance with CEQA and NEPA. She started her career in the oil and gas industry as a process engineer designing processes for refineries and power plants before becoming an environmental consultant.

EDUCATION:

- BS, Chemical Engineering, University of California, Santa Barbara, 1996

PROFESSIONAL EXPERIENCE**PORT OF LONG BEACH CEQA/NEPA CONSULTING SERVICES CONTRACT (HD-9680)***Port of Long Beach, 2023-2026*

Managing this 3-year on-call contract for environmental planning and environmental impact evaluation professional consulting services.

- **Pier Wind Terminal Development Project EIR/EIS (Oct 2023-Ongoing)** – Following completion of the Project Description under Aspen's prior contract (HD-9111), Ms. Blewitt is managing this \$6.3 million project, including preparation of an IS/NOP, technical studies (viewshed analysis, AQ/GHG, marine biological resources, aquatic resources delineation, terrestrial biological resources, marine archaeology, cultural resources, terrestrial and underwater noise, socioeconomic and environmental justice, and ground transportation), and an EIR/EIS for the POLB and USACE. Ms. Blewitt is managing a team of 14 subcontractors. Project includes creating 430-acres of new land in the Outer Harbor to accommodate a transportation corridor and staging and integration (S&I) and foundation assembly sites to support the offshore wind industry.
- **World Oil Tank Installation Project.** Under prior on-call contract (HD-9111), Ms. Blewitt managed an Initial Study/Negative Declaration and prepared noise analysis for the construction and operation of two new 25,000-barrel petroleum storage tanks at the existing World Oil Terminal. Aspen worked with the Port to determine the acceptable level of CEQA documentation. The Draft IS/ND was published October 2020. Extensive response to comments were prepared for the Final IS/ND, which was approved by the Port in January 2022. The project was appealed, and World Oil agreed to have an EIR prepared for the project due to controversy. Ms. Blewitt is managing preparation of the EIR focused on Air Quality/Health Risk, GHG, Hazards/Hazardous Materials, and Hydrology/Water Quality and Sea Level Rise.

PORT OF LOS ANGELES ON-CALL*Port of Los Angeles, 2019-2022, 2023-2026*

Managing this 3-year on-call contract to provide as-needed environmental documentation and special environmental services. Projects managed under this contract include the following:

- **Innovative Barracuda Chassis Depot** – Managed IS/ND and prepared noise analysis evaluating 6.2-acre expansion of storage and maintenance operations and adding stop/start chassis operations.
- **Innovative New Dock Chassis Depot** – Managed IS/ND and prepared noise analysis evaluating 5.3-acre expansion of operations.
- **Berth 44 Boatyard** – Managing an IS/NOP and EIR evaluating demolition and development of an existing terminal at the POLA as a boatyard. IS/NOP issued January 2024.

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- **Terminal Island Maritime Support Facility** – Managing an IS/NOP and EIR evaluation the development of a truck and chassis parking lot. IS/NOP issued December 2023.
- **John S. Gibson Third-Party Review** – Managing and providing third-party review for all applicant-prepared documents (IS/NOP, Draft EIR, Final EIR).
- **Star-Kist Historical Re-Evaluation QA/QC** supported by Applied Earthworks.
- **US Customs House Historical Re-Evaluation** supported by Applied Earthworks.

DEL AMO TECHNOLOGY CENTER PROJECT*City of Torrance, 2023-present*

Managing the EIR for the development of an industrial warehouse and supporting infrastructure, including new driveways and intersection upgrades. Aspen reviewed all applicant technical studies and prepared a draft NOP (January 2023). Based on Aspen's comments, the applicant is revising the project and technical studies.

MOUNT LOWE MEDIAN STORMWATER CAPTURE PROJECT*County of Los Angeles Department of Public Works – Water Resources, 2023-present*

On-Call Contract Manager (15683) and currently managing the environmental documentation for the Mount Lowe Median Stormwater Capture Project. Project includes installation of a stormwater capture system, including diversion structures, catch basins, pretreatment, and infiltration drywells (Altadena, CA).

ALONDRA PARK MULTI-BENEFIT STORMWATER CAPTURE PROJECT*County of Los Angeles Department of Public Works, 2020-2022*

Managed the Addendum and prepared noise analysis, which shows the project was covered under the certified Los Angeles County Flood Control District EWMP Final EIR. Project includes installation of a stormwater capture system, including diversion structures, pretreatment, storage reservoir, discharge pump, and filter system, and improving existing above ground park components at Alondra Park (Lawndale, CA). The Addendum was circulated for comment by DPW. A Final Addendum with responses to comments prepared by Aspen was issued in March 2022.

MITIGATION MONITORING*County of Los Angeles Department of Public Works, 2020-2021*

Managed construction monitoring, including pre-construction nesting bird surveys, WEAP training, as-needed cultural and paleontological monitoring for the following projects: East Los Angeles Sustainable Median Stormwater Capture Project (East LA), Cogen Landfill (Monterey Park), and Pitchess Detention Center Landfill Closure (Castaic).

ELDER CREEK CHANNEL IMPROVEMENTS PROJECT*San Bernardino County Flood Control District, 2019-2021*

Managed the IS/MND and Draft EA for Elder Creek channel improvements along approximately 2,500 feet between Old Creek Road and Plunge Creek in the City of Highland, San Bernardino County, to improve flows and meet 100-year flood requirements. Completed the IS/MND under an aggressive schedule to meet grant funding deadlines - Federal Emergency Management Agency (FEMA) Hazard Mitigation Grant. The Draft EA was prepared for the Corps. Also managed permitting for the project, including an Incidental Take Permit for San Bernardino Kangaroo Rat, CDFW 1600 (LSAA), RQWCB 401, and Corps 404 permit applications. Contract ended June 2021.

PORT OF LONG BEACH QA/QC CONSULTING SERVICES CONTRACT*Port of Long Beach, 2018-2021*

Managed this on-call contract, providing third-party quality assurance/quality control review of Port documents. Aspen reviewed the Toyota Logistics Services Improvement Project IS/MND (April 2018), including the Application

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Summary Report and supporting appendices (Air Quality and Greenhouse Gas Data Sheet, Cultural Resources Assessment Report, Paleontological Resources Assessment Report).

FUEL MODIFICATION PROFESSIONAL SERVICES*City of Laguna Beach, 2019-present*

Managing preparation of two Categorical Exemptions, one for a cactus barrier along Highway 133 and one for rehabilitation of the Rattlesnake Canyon area, and well as an IS/MND for approximately 4 miles of fuel modification/vegetation removal behind homes along Laguna Canyon in Laguna Beach. These documents will be completed under an aggressive schedule to meet the grant funding schedule.

KETTLEMAN HILLS FACILITY HAZARDOUS WASTE FACILITY PERMIT RENEWAL ENVIRONMENTAL DOCUMENT ANALYSIS (EDA)*Department of Toxic Substances Control (DTSC), Noise, Utilities and Service Systems, 2018*

Prepared the EDA noise and utilities and service systems analysis, which assessed the proposed changes to the permit, which include the addition of a waste shredder and temporary storage, bulking and consolidating and repackaging of waste from small to large containers, solids and liquids bulking, and installation of groundwater monitoring wells and soil-gas monitoring wells. The analysis considered whether the proposed changes to the permit would result in new significant impacts or a substantial increase in severity of previously identified significant effects, or if changed circumstances (such as new sensitive receptors or noise regulations) would substantially increase or cause significant impacts.

VENTURA RIVER (VR-1) LEVEE REHABILITATION PROJECT*Ventura County Watershed Protection District, 2017-2021*

Providing design support and will manage the Initial Study to support a focused EIR and EA for the rehabilitation of the VR-1 levee system along approximately 2.65 miles between the Pacific Ocean and Cañada De San Joaquin to meet FEMA and Corps criteria for certification. The project includes adding grouted riprap toe protection to the scour limit, raising the levee, adding a flood wall, and constructing an access road at the bottom of the levee. A pre-scoping meeting was held in September 2018.

LADERA PARK REGIONAL STORMWATER PROJECT*County of Los Angeles, Department of Public Works, 2017-2018*

Managed the Addendum and prepared noise analysis, which shows the project was covered under the certified Los Angeles County Flood Control District EWMP Final EIR. Project includes installation of a stormwater capture system, including a diversion structure, pretreatment system, infiltration wells, a water harvesting system, and demonstration garden generally within Ladera Park (Ladera Heights, CA).

MITSUBISHI CEMENT CORPORATION AT WAREHOUSE C: BULK CEMENT WAREHOUSE AND LOADING FACILITY PROJECT*San Diego Unified Port District, 2017-2018*

Prepared the noise analysis for the Initial Study and reviewed the applicant's noise analysis and prepared the Subsequent EIR (SEIR) noise section. The project involves a 600,000-metric ton per year cement import and distribution facility in the San Diego Unified Port District's Tenth Avenue Marine Terminal (TAMT). The SEIR tiers off the TAMT Redevelopment Plan and Demolition and Initial Rail Component Final Program EIR.

SCE TRANSMISSION TOWER REPLACEMENT PROJECT*Port of Long Beach, 2016-2020*

Managed the EIR and performed the noise analysis for the removal and replacement of existing transmission lines between Long Beach Substation and Harborgen Substation, crossing the Cerritos Channel in the POLB. Also developed the project alternatives. The existing transmission towers are historic. The EIR focused on Air Quality

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and Health Risk; Biota and Habitats; Cultural, Historical, and Tribal Resources; Hazards/Hazardous Materials; Marine Water and Sediment Quality; Noise; and Traffic/Transportation. Ms. Blewitt prepared the Mitigation Monitoring and Reporting Program, Findings of Fact, and Statement of Overriding Considerations. Draft EIR (July 2017); Final EIR (November 2017). Due to a change in the tower footing design, Ms. Blewitt managed preparation of an EIR Addendum (Jan-June 2020).

SAN ONOFRE NUCLEAR GENERATING STATION (SONGS) DECOMMISSIONING PROJECT*California State Lands Commission, 2016-2019*

Co-managed the EIR for the CSLC for decommissioning of SONGS in San Diego County, including managing a team of 10 subconsultants. The Applicants requested modification to the existing lease with CSLC, which covers the SONGS Unit 2 and Unit 3 offshore conduits, environmental monitoring buoys, and riprap along the shoreline (Lease Facilities). The lease currently specifies full removal for the Lease Facilities. The Applicants are requesting partial removal and abandonment-in-place of the conduits and removal of the other components, and extension of the lease to allow for use of the conduits during decommissioning. Draft EIR issued June 2018; public meetings August 2018; Final EIR February 2019.

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John Carrier
 SENIOR PROJECT MANAGER



PROFILE: Mr. Carrier is an environmental permitting specialist with over 40 years of professional experience that includes the practice of law, military base closures, project management, regulatory compliance, permitting, economic impact analysis, public involvement/community relations, data collection and analysis, document preparation, and technical writing. He has more than 35 years' experience in the energy sector, primarily in siting and licensing of utility-scale thermal (gas-fired and concentrating solar) power plants, photovoltaic (PV) farms, and utility-scale battery storage projects. His expertise includes permitting under the Warren-Alquist Act, California Environmental Quality Act (CEQA), and National Environmental Policy Act (NEPA).

EDUCATION:

- JD, Brigham Young University, 1981
- MBA, Business, Brigham Young University, 1981
- BA, Sociology, Brigham Young University, 1976

PROFESSIONAL EXPERIENCE**POWER GENERATION AND STORAGE****BAYER WOODLAND SOLAR FARM USE PERMIT IS/MND**

Yolo County 2021-2022

Bayer U.S., Crop Science sought to construct and operate a 2-mega-watt (MW) solar photovoltaic (PV) electricity-generating facility on approximately 11 acres of land with 10.8 acres on a 39-acre parcel and the remaining 0.2 acres on existing hardscape located on the adjacent Bayer Crop Science facility. For this project, Mr. Carrier served as a Deputy Project Manager, assisting the overall preparation of the Initial Study/Mitigated Negative Declaration (IS/MND) and providing senior review.

GIBSON SOLAR FARM USE PERMIT IS/MND

Yolo County 2021

Mr. Carrier served as the project manager for the Gibson Solar Farm Use Permit IS/MND. Gibson Renewables, LLC sought to construct and operate a 20 MW solar PV electricity generating facility with a 6.5 MW, 26-megawatt hour (MWh) Battery Energy Storage System (BESS) on approximately 147 acres of land located 1.2 miles east of Esparto in an unincorporated area of Yolo County.

PUTAH CREEK ENERGY FARM, IS/MND

Yolo County 2019-2020

Mr. Carrier served as the project manager for the preparation of an IS/MND for a 19-acre solar PV and battery storage facility in Yolo County, located in an existing walnut orchard. The project was consistent with the Countywide General Plan which calls for increased capacity and reliance on renewable energy resources as a means of securing the health, safety, and prosperity of Yolo County communities against the adverse effects of climate change.

MOJAVE MICRO MILL PROJECT, EIR ADDENDUM*California Energy Commission (CEC), NLLDES Grant Program 2024-2025*

Mr. Carrier managed the preparation of an EIR Addendum for this non-lithium long-duration energy storage (NLLDES) project at Pacific Steel Group Micro Mill facility to be located in unincorporated southeastern Kern County, California, in the Mojave Desert. The NLLDES battery storage facility was being funded by a grant from the California Energy Commission. The NLLDES addition would be implemented in two phases, in total, it would provide 4 MWs of power with a storage capacity of 32 MWh. When fully charged, the system could discharge power continuously for eight hours. The project was certified for funding by the CEC.

SMUD HEDGE ESS FLOW BATTERY PILOT AND DEMONSTRATION PROJECT*California Energy Commission, NLLDES Grant Program 2024*

Mr. Carrier managed the preparation of an IS/MND and/or Categorical Exemption for this pilot project located at the SMUD Hedge Substation in the unincorporated area of Sacramento County, funded by a LDES grant from the California Energy Commission. The Project was to provide approximately 3.5 MWs of multi-day storage (MDS) with a storage capacity of 28 MWh using iron-flow technology. When fully charged, the project could discharge power to the grid continuously for eight hours. The project would be constructed in phases. Initially, the project included the construction of a new substation. When SMUD decided to drop the substation from the project description, the project became eligible to receive funding using a categorical exemption.

EAST ROAD STORAGE PROJECT IS/MND*California Energy Commission, NLLDES Grant Program 2023*

Mr. Carrier managed the preparation of this IS/MND. Form Energy, Inc. proposed to construct and operate the East Road Storage Project on land owned by Pacific Gas and Electric (PG&E), in the rural community of Redwood Valley, California. The Project, funded by a NLLDES grant program consists of two power blocks each containing 62 Form Energy MDS battery enclosures and 16 auxiliary enclosures. It would provide 5 MW, 500 MWh of 100-hour, iron-air energy storage.

AVAIO PITTSBURG BACKUP GENERATING FACILITY*California Energy Commission, Small Power Plant Exemption 2024-Present*

The Pittsburg Data Hub, LLC applied for a license for the AVAIO Pittsburg Backup Generating Facility (PBGF). The PBGF would consist of a total of thirty-seven, 3 MW diesel-fired generators that will be used exclusively to provide up to 92 MW of backup emergency generation to support the AVAIO Pittsburg Data Hub. Mr. Carrier is currently overseeing the preparation of cumulative impacts, Population and Housing, and the Public Services section of this IS/MND.

WILLOW ROCK ENERGY STORAGE CENTER*California Energy Commission, Application for Certification 2024-Present*

GEM A-CAES LLC is seeking to construct and operate the Willow Rock Energy Storage Center (WRESC) in Kern County. The WRESC will be a nominal 520 MW gross (500 MW net) and 4,160 MWh gross (4,000 MWh net) facility using Hydrostor, Inc.'s proprietary, advanced compressed air energy storage (A-CAES) technology. The WRESC will consist of all-electric air compressors and associated power turbine trains, an underground compressed air storage cavern, and miscellaneous aboveground support facilities. Mr. Carrier is overseeing the preparation of the Alternatives analysis for this project.

COMPASS ENERGY STORAGE PROJECT*California Energy Commission, Opt-in Program 2024-Present*

Compass Energy Storage LLC proposes to construct, own, and operate an approximately 250 MW BESS in the City of San Juan Capistrano, California. The proposed Compass Energy Storage Project (CESP) will be composed of lithium-ion batteries, inverters, medium-voltage transformers, a switchyard, a collector substation, and other

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associated equipment to interconnect it to the transmission grid. Mr. Carrier is overseeing the preparation of the Socioeconomics section and Alternatives analysis for this project.

SODA MOUNTAIN SOLAR PROJECT*California Energy Commission, Opt-in Program 2024-Present*

Soda Mountain Solar, LLC proposes to construct, operate, and maintain the Soda Mountain Solar Project, a utility-scale solar PV electrical generating and storage facility and associated infrastructure to generate up to 300 MW of renewable energy and include up to 300 MW of battery storage. The project is located on approximately 2,670 acres of land administered by the Bureau of Land Management in San Bernardino County. Mr. Carrier is overseeing the preparation of cumulative impacts, the Socioeconomics and Environmental Justice sections, and Alternatives analysis for this project.

CELLULAR COMMUNICATIONS**HARLAN RANCH AT&T CELL TOWER IS/MND***Yolo County 2025*

Mr. Carrier will serve as the senior reviewer for this IS/MND for a new telecommunications tower in unincorporated Yolo County about 500 feet south of the city of Woodland. AT&T is proposing to construct and operate a new 140-foot-high monopole cell tower with associated equipment including a backup emergency diesel generator. The project would be located within a 30-foot x 30-foot (900 sq. ft.) AT&T Lease Area.

ASHLEY AVENUE AT&T CELL TOWER IS/MND*Yolo County 2024*

Mr. Carrier provided management oversight for the preparation of this Administrative Draft IS for a new telecommunications tower proposed by AT&T Mobility in unincorporated Yolo County on the edge of the city of Woodland. The project consisted of installing a new 128-foot-tall monopole co-locatable tapered cell tower with 16 panel antennas, 16 remote radio units, a new 8-foot by 8-foot walk in cabinet equipment shelter and backup emergency generator. AT&T withdrew the project at the time the Administrative Draft IS was submitted to the County for review.

TABER RANCH AT&T CELL TOWER IS/MND*Yolo County 2019*

Mr. Carrier managed the preparation of this IS/MND for a new telecommunications tower in unincorporated Yolo County. The tower brings improved wireless communication coverage along Highway 16 to benefit residents, travelers, public services, and roadway safety in the area. To account for the rural agricultural character of the area, the tower was designed as a faux-water tank.

MISCELLANEOUS**WILBUR-ELLIS AGRICULTURAL RETAIL FACILITY CONSOLIDATION PROJECT IS/MND***Yolo County 2020-2021*

Mr. Carrier provided management oversight for the Wilbur-Ellis consolidation project that involved the closure and consolidation of two facilities in Woodland and Dixon to a more centralized facility just south of the city of Woodland. Mr. Carrier prepared the Hazards/Hazardous Materials section and provided senior review of the IS/MND. The project faced challenges due to the Williamson Act, a Swainson's Hawk conservation easement, and hazardous material concerns.

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ELECTRIC PROGRAM INVESTMENT CHARGE (EPIC)*California Energy Commission 2018-Present*

Mr. Carrier is a task manager for the CEC's EPIC grant program. Under this contract Aspen helps the California Energy Commission evaluate the technical feasibility of research and development proposals. He helps to manage over 117 senior technical experts, reviewing their technical analysis and preparing a CEQA analysis of the grant applications, where appropriate.

PROFESSIONAL AFFILIATIONS

- State Bar of California, No. 99175 (Inactive)

PUBLICATIONS

- Davy, D.; R. Herbert, J.L. Carrier. A Regional and Interservice Approach to Historic Building and Structure Evaluation at Defense Installations. The National Defense Industrial Association, 24th Environmental Symposium & Exhibition. April 1998.
- Carrier, J.L., D. Oburn. "BRAC Lessons Learned at the Sacramento Army Depot." The American Defense Preparedness Association, 22nd Environmental Symposium & Exhibition. March 1996.

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CONSULTING SERVICES, BID #RFQ-2025-0002**Collin Crawford-Martin**
ENVIRONMENTAL SCIENTIST

PROFILE: Mr. Crawford-Martin is a highly experienced Environmental Planner and Scientist with a strong background in CEQA/NEPA compliance, construction practices, city planning, and energy analysis. With years of expertise in interdisciplinary fields, he excels in conducting Air Quality, GHG emissions, Noise, and Energy analyses, providing comprehensive technical reports for a diverse range of public and private sector clients.

Collin has played a key role in compiling, contributing to, and authoring Initial Studies, Mitigated Negative Declarations, Environmental Impact Reports, Energy Commission Staff Assessments, Cannabis permit applications, and various long-range planning documents, including General Plan Amendments, Regional Transportation Plans, and Specific and Programmatic Plans. His ability to adapt to the complexities of environmental regulations and evolving industry standards has allowed him to refine his skills in utilizing state-of-the-art modeling software, such as CalEEMod and SoundPLAN, to accurately assess and predict environmental impacts across a variety of project types.

With exceptional writing and communication skills, along with a meticulous, methodological approach to environmental analysis, Collin is dedicated to delivering high-quality work that supports sustainable development and regulatory compliance. His enthusiasm for continuous learning and professional growth in the environmental and energy sectors makes him a highly valuable asset to any team.

EDUCATION:

- B.S., Environmental Science Option in Energy and Earth Resources, California State University, 2015

PROFESSIONAL EXPERIENCE**ASHLEY AVENUE AT&T CELL TOWER PROJECT IS/ND***Yolo County, 2024*

Mr. Crawford-Martin authored multiple sections of the Initial Study/Negative Declaration (IS/ND) for a new telecommunications tower in unincorporated Yolo County. This project enhances wireless communication coverage along County Road 98, benefiting residents, travelers, public services, and roadway safety. His contributions to the document include the Energy, Noise, Transportation and Traffic, Utilities and Service Systems, and Wildfire sections, ensuring a thorough analysis of the project's environmental impact.

OPT-IN SITING WORKLOAD CONTRACT*California Energy Commission, 2024-present*

Mr. Crawford-Martin is currently authoring multiple sections of Staff Assessments (CEQA-equivalent EIRs) for large-capacity energy storage and generation projects. Under this contract, he supports CEC staff in evaluating opt-in applications for renewable energy power plants, battery storage systems, transmission lines, and other discretionary projects. His work aligns with the expedited timelines established in Chapter 6.2 of Division 15 of the Public Resources Code, ensuring thorough and timely environmental assessments. Mr. Crawford-Martin is authoring the following Opt-In projects:

- Compass BESS (Socioeconomics/Alternatives/Cumulative)
- Soda Mountain Solar (Socioeconomics/Alternatives/Cumulative)

SITING, TRANSMISSION, AND ENVIRONMENTAL PROTECTION WORKLOAD*California Energy Commission, 2024-present*

Mr. Crawford-Martin is currently authoring multiple sections of Staff Assessments (CEQA-equivalent EIRs or IS/MNDs) for large- to medium-scaled energy projects, including geothermal and compressed-air energy storage facilities, gas-fired and renewable power plants, associated transmission infrastructure, and other discretionary projects. In this role, Mr. Crawford-Martin supports CEC staff in evaluating siting applications, ensuring projects comply with environmental regulations and align with the state's zero-carbon energy goals. Mr. Crawford-Martin is currently authoring the following Siting projects:

- Willow Rock A-CAES (Alternatives)
- Pittsburg Data Hub and Backup Generating Facility (Population Housing/Public Services/Cumulative)

PARKWAY VILLAGE SPECIFIC PLAN EIR*City of Lancaster, 2024-present*

Mr. Crawford-Martin contributed to multiple sections of this Specific Plan Environmental Impact Report (EIR), which assesses the proposed development of 434.7 acres of vacant land in Lancaster. The project includes residential neighborhoods, hotels, schools, parks, a hospital, and commercial spaces. He authored the Energy, Land Use and Planning, Transportation and Traffic, and Noise sections of the EIR, while also providing input on Other CEQA Considerations and Alternatives.

REPLACEMENT TIRE EFFICIENCY PROGRAM EIR*California Energy Commission, 2024-present*

Mr. Crawford-Martin is charged with authoring the Transportation and Traffic and Hazardous Materials sections for this Environmental Impact Report (EIR). The Replacement Tire Efficiency Program (RTEP) aims to ensure that replacement tires sold in California are, on average, at least as energy-efficient as the original equipment (OE) tires installed on new passenger vehicles and light-duty trucks. In compliance with Public Resources Code (PRC) sections 25770–25773, the program's primary goal is to establish regulations that maintain or improve the energy efficiency of replacement tires compared to their OE counterparts.

LONG DURATION ENERGY STORAGE (LDES) CONTRACT*California Energy Commission, 2024-present*

Mr. Crawford-Martin served as the Environmental Scientist charged with providing environmental analyses for the LDES Contract to support long duration energy storage projects within the State of California that include the following:

- Navy Base San Diego, San Diego
- Haybarn Energy Reliability Center, Marine Corps Base Camp Pendleton
- Viejas Casino, Alpine
- Sandia National Laboratory, Livermore
- Sacramento Municipal Utilities District Power Academy, Sacramento
- Camp Pendleton
- Pacific Steel Group, Kern County

PORT OF LOS ANGELES BERTH 44 SHIPYARD Project EIR*Port of Los Angeles, 2024-present*

Mr. Crawford-Martin authored the Noise section of an Environmental Impact Report (EIR) evaluating the potential noise impacts of constructing and operating a new shipyard in the Port of Los Angeles. The project site is near liveaboard tenants in nearby marinas and adjacent to a Los Angeles County fire station. The analysis considers local noise regulations currently under review and assesses whether the project would exceed county

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thresholds during construction and operation. Mitigation measures were recommended to reduce potential impacts to less than significant levels, ensuring compliance with county, state, and federal regulations.

WHITE WOLF FARMS CANNABIS PROJECT USE PERMIT*Yolo County – White Wolf Farms, LLC, 2023-2024*

Mr. Crawford-Martin assisted in preparing a Use Permit for the White Wolf Farms Cannabis Project in Yolo County. White Wolf Farms, LLC, applied for the permit to operate a commercial cannabis facility under its existing license. Classified as a Medium Outdoor facility, the farm allows up to 43,600 square feet of canopy, with its license valid through December 2025 (Lic. #CCL18-0000252). The Use Permit process involved on-site surveying of the existing facility, documentation of water storage and conveyance, evaluation of security measures, assessment of greenhouse structures, and analysis of outdoor cultivation areas. The permit application remains ongoing.

ON-CALL ENVIRONMENTAL CONSULTING SERVICES CONTRACT*City of Orland, 2021-2024*

Mr. Crawford-Martin served as an Environmental Planner for ECORPs Environmental Services On-Call contract with the City of Orland, CA. As an Environmental Planner, he was responsible for providing CEQA and NEPA expertise to the city on day-to-day basis for land development and infrastructure projects throughout the municipality. Collin worked on dozens of Task Orders for the city, including Air Quality and Noise studies.

CCSD CAMPBELL GULCH DIVERSION RECONSTRUCTION PROJECT*Camptonville Community Services District, 2023*

Mr. Crawford-Martin served as the Environmental Planner, compiling technical reports and analyzing environmental impacts in a CEQA Plus IS/MND for Camptonville. The project involved demolishing the community's diversion structure, constructing a new concrete spillway intake, and replacing an exposed pipeline below Campbell Gulch. The analysis addressed biological and cultural resources, with mitigation measures ensuring no significant impacts.

ST HELENA FIRE STATION RENNOVATION PROJECT*City of St. Helena, Napa County, 2022*

Mr. Crawford-Martin served as the Noise Environmental Analyst for assessing the environmental impacts of a 15,600-square-foot fire station renovation in St. Helena, Napa County. The project involved constructing a new training room, emergency operations center, storage, and other facilities. Using SoundPLAN modeling, he developed a graphical noise prediction model to illustrate potential noise emissions from various devices, assessing their impact on the surrounding neighborhood and sensitive receptors.

OROVILLE FEATHER RANCH EIR*City of Oroville, 2022*

Mr. Crawford-Martin assisted in drafting the Environmental Impact Report (EIR) and Noise Assessment for a 44.97-acre residential subdivision consisting of 172 single-family lots, proposed as a phased map to provide permanent housing relief for 50,000 displaced Camp Fire survivors. The project aimed to re-zone a vacant, isolated airport business park area into a medium-density residential zone. Proposed amenities included a passive park, bicycle/pedestrian pathways, storm drainage improvements, and a grid of internal cul-de-sacs. Impact areas included land use, noise, transportation, public services, hazards and hazardous materials, and biological and cultural resources.

RECTOR RESERVOIR PROJECT EIR*Napa County – California Department of General Services, 2021*

Mr. Crawford-Martin served as the Noise and Energy Environmental Analyst for the Environmental Impact Report (EIR) assessing the proposed installation of a water diversion pipeline to supply Rector Creek, downstream of

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Rector Dam, with sufficient water to support the local fish population. His analysis incorporated regulations from the Napa County General Plan and Municipal Code to ensure that recommendations aligned with regulatory requirements and compliance standards.

VEGA SES COMPLEX SOLAR ENERGY AND STORAGE PROJECT EIR

Imperial County – Vega SES, LLC, 2021

Mr. Crawford-Martin conducted Air Quality, Noise, GHG, and Energy analyses for the Environmental Impact Report (EIR) of a 350-megawatt solar facility in central Imperial County. Using data from on-site noise monitoring and desktop research on county and state regulations, he provided recommendations to Apex Energy Solutions to minimize construction-related impacts. He also calculated fossil fuel displacement to quantify the facility's environmental benefits in reducing reliance on fossil fuels.

PREVIOUS EXPERIENCE

- Environmental Planner/Assistant City Planner/Air Quality, GHG, Noise, Energy Analyst; ECORP Consulting, Chico, CA (2021-2024)
 - CEQA/NEPA
 - Field data gathering to produce Air Quality, Noise, GHG, and Energy technical reports.
 - Drafted, interpreted, and analyzed AutoCAD files.
 - Developed and maintained comprehensive citywide plans with general, programmatic, and specific initiatives.
- Environmental Analyst, Pacific North Consulting, Chico, CA (2017-2018)
 - Conducted thorough examinations of environmental conditions, accompanied with extensive literature reviews, to analyze and ascertain potential impacts.
 - Generated and refined scientific reports, while devising mitigation recommendations to meet client requirements.
 - Identified hydrological resources for Wetland Determinations and assessed impacts associated with Streambed Alterations.
- Energy Engineer/Program Inspector, DNV GL Group, Oakland, CA (2015-2016)
 - Inspected lighting upgrade project sites, approved product specs for eligibility, and built energy saving proposals for a multitude of clientele.
 - Performed energy audits for customers and consulted them on the benefits of implementing energy efficiency measures.
 - Instructed contractors on the program details and trained them on methods for increasing energy efficiency within their projects.

CERTIFICATIONS

- FAA Commercial Drone Remote Pilot Certification
- Dust Control Plan Training and Certification

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YOLO COUNTY DEPARTMENT OF COMMUNITY SERVICESBOTH ON-CALL CEQA, AND LAND USE AND PLANNING
CONSULTING SERVICES, BID #RFQ-2025-0002

Rachael Dal Porto
ENVIRONMENTAL ENGINEER



PROFILE: Ms. Dal Porto is an Environmental Engineer who works specifically in air quality, greenhouse gas (GHG) emissions, and noise analyses. She has technical experience working with laboratory data acquisition and analysis regarding air pollution and atmospheric aerosols, as well as management of student public participation in city climate action plans. She received a PhD in Civil and Environmental Engineering in 2025.

EDUCATION:

- BA, Honors Chemistry, California State University, Sacramento, 2020
- BS, Civil Engineering, California State University, Sacramento, 2020
- MS, Civil and Environmental Engineering, University of California, Davis, 2021
- PhD, Civil and Environmental Engineering, University of California, Davis, 2025

PROFESSIONAL EXPERIENCE**MOKELUMNE PUMPED STORAGE PROJECT**

GreenGenStorage, 2024-present

Provided an air quality and GHG technical report to support the Final License Application and Information Package Document for a pumped storage project. Modelled air quality and GHG emissions from construction equipment in CalEEMod.

DIABLO CANYON POWER PLANT DECOMMISSIONING PROJECT

San Luis Obispo County, 2021-present

Provided air quality, GHG, and energy emissions analysis for the nuclear powerplant decommissioning, deconstruction, and disposal for the EIR.

PORT OF LOS ANGELES ON-CALL

City of Los Angeles, Harbor Department, 2021-present

Provided technical assistance through an on-call contract for study of air quality, public health, and GHG emissions evaluations for projects under environmental review.

ATLAS NORTH SECTION 16 SOLAR PROJECT

Bureau of Land Management, 2024

Ms. Dal Porto modeled air quality and GHG impacts from equipment use for the EA for the development of a solar generation project.

FORM ENERGY BATTERY STORAGE PROJECT

California Energy Commission, 2024

Provided analysis of air quality and GHG emissions from equipment for the MND for the battery storage project.

VALLEY CHILDREN'S HOSPITAL BATTERY STORAGE PROJECT

California Energy Commission, 2024

Provided air quality, GHG, and energy emissions analysis for battery storage array and distribution line IS/MND.

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ASPEN ENVIRONMENTAL GROUP STATEMENT OF QUALIFICATIONS
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BLM CALIFORNIA STATE OFFICE, STATEWIDE FUELS TREATMENTS

California Statewide Wildland-Urban Interface, 2021-2023

Ms. Dal Porto provided air quality and climate topic expertise in the statewide Wildland-Urban Interface (WUI) fuels treatments programmatic Environmental Assessment, addressing smoke, air pollutant, and GHG emissions strategies for prescribed burning and other forest management strategies in high fire-risk areas.

SANTA CLARA RIVER LEVEE IMPROVEMENTS UPSTREAM OF HIGHWAY 101 (SCR-1) PROJECT

Ventura County Watershed Protection District, 2021

Modeled air quality and GHG emissions from construction equipment in CalEEMod. Prepared air quality and GHG sections for the EIR for the rehabilitation of the SCR-1 levee system.

FUEL MODIFICATION PROFESSIONAL SERVICES

FMZ 17,18,22, City of Laguna Beach

Provided analysis of air quality and GHG emissions from equipment for the IS/MND for Bluebird Canyon and Park Avenue Fuel Modification Projects.

IMPERIAL MINE EXPLORATION PROJECT ENVIRONMENTAL ASSESSMENT

Bureau of Land Management, El Centro Field Office, 2021

Ms. Dal Porto prepared Air Quality and Noise analysis sections for an Environmental Assessment (EA) of a proposed gold mine exploration effort. Analysis included construction equipment air quality, GHG emissions, noises, and vibrations as well as transportation GHG emissions. Modelled air quality and GHG emissions from construction equipment in CalEEMod.

OBERON RENEWABLE ENERGY PROJECT ENVIRONMENTAL ASSESSMENT

Bureau of Land Management, California Desert District Office, 2021

Ms. Dal Porto reviewed comments and revised EA analysis for Air Quality, GHG, and Noise sections in response to BLM and Solicitor comments.

MESA WIND REPOWER PROJECT ENVIRONMENTAL ASSESSMENT

Bureau of Land Management, California Desert District Office, 2021

Ms. Dal Porto used CalEEMod to model air quality and GHG impacts from unmitigated and mitigated demolition equipment use for the decommissioning and removal of legacy wind turbines.

PREVIOUS EXPERIENCE

- **Engineering Assistant, Surface Water Discharge Permitting, California State Water Resources Control Board (2019-2021).** Assisted wastewater dischargers with discharge monitoring reports and assisted with NPDES permit editing and writing.
- **Researcher, University of California, Davis, California State University, Sacramento, Virginia Tech (2018-2021).** Developed and executed methodology for the analysis of wildfire smoke, indoor aerosols, atmospheric aerosols, and wetland hydraulics.
- **Executive Vice President and COO, Associated Students Inc. at CSUS (2018-2019).** Managed internal operations for nonprofit organization. Planned and facilitated events for public participation in climate action plans, and educational events on sustainability and indigenous forest management.



Lauren DeOliveira

CULTURAL RESOURCE SPECIALIST



PROFILE: Lauren DeOliveira has more than 14 years of academic and professional experience in research and archaeological fieldwork in California, including in and around Yolo County. She has 12 years of both supervisory and project management experience encompassing all phases of archaeological investigations, including compliance with CEQA, NEPA, Section 106 and Section 110 of the NHPA, and AB 52 Tribal consultations. Ms. DeOliveira is a Registered Professional Archaeologist, and a BLM Permitted Principal Investigator for the state of the California and southern Nevada. She currently oversees Aspen’s cultural resources team, including all tasks related to paleontology.

EDUCATION:

- MS, Geographic Information Science, California State University Northridge, 2018
- BA, Liberal Studies, Emphasis on Archaeology, California State University Channel Islands, 2010

PROFESSIONAL EXPERIENCE

HARLAN RANCH CELL TOWER PROJECT

Yolo County; 2025

Ms. DeOliveira serves as archaeological lead for this project and is responsible for coordinating and overseeing cultural record search, survey of the project area, recordation and evaluation of identified resources, and preparing the CEQA document analysis.

ASHLEY CELL TOWER PROJECT

Yolo County; 2024

Ms. DeOliveira served as archaeological lead for this project and was responsible for coordinating and overseeing cultural record search, survey of the project area, recordation and evaluation of identified resources, and preparing the CEQA document analysis.

BAYER SOLAR PROJECT

Yolo County; 2023

Ms. DeOliveira served as archaeological lead for this project and was responsible for coordinating and overseeing cultural record search, survey of the project area, recordation and evaluation of identified resources, and preparing the CEQA document analysis.

GIBSON SOLAR PROJECT

Yolo County; 2022

Ms. DeOliveira served as archaeological lead for this project and was responsible for coordinating and overseeing cultural record search, survey of the project area, recordation and evaluation of identified resources, and preparing the CEQA document analysis.

VALLEY CHILDREN’S HOSPITAL PROJECT

California Energy Commission; 2024

Ms. DeOliveira served as archaeological lead and project manager for this project and was responsible for coordinating and overseeing cultural record search, survey of the project area, recordation and evaluation of identified resources, assisting the CEC with AB-52 Tribal Consultation, and CEQA document analysis. The CEQA

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document was prepared in order for an applicant to receive grant funding from CEC to build a battery energy storage system at the hospital campus location in Madera County.

EAST ROAD STORAGE PROJECT

California Energy Commission; 2023

Ms. DeOliveira served as archaeological lead and project manager for this project and was responsible for coordinating and overseeing cultural record search, survey of the project area, recordation and evaluation of identified resources, assisting the CEC with AB-52 Tribal Consultation, and CEQA document analysis. The CEQA document was prepared in order for an applicant to receive grant funding from CEC to build a multi-day energy storage system in Fresno County.

HAYSTACK SPPE PROJECT

California Energy Commission; 2024

Ms. DeOliveira served as archaeological lead and project manager for this project and was responsible for reviewing applicant technical reports and materials for adequacy and assisting the CEC in preparation of an EIR for a small power plant exemption (back up generation system) project located in Hayward, CA.

STACK SPPE PROJECT

California Energy Commission; 2022

Ms. DeOliveira served as archaeological lead and project manager for this project and was responsible for reviewing applicant technical reports and materials for adequacy and assisting the CEC in preparation of an EIR for a small power plant exemption (back up generation system) project located in Santa Clara, CA.

AVAIO PITTSBURG SPPE PROJECT

California Energy Commission; present

Ms. DeOliveira serves as archaeological lead and project manager for this project and is responsible for reviewing applicant technical reports and materials for adequacy and assisting the CEC in preparation of an EIR for a small power plant exemption (back up generation system) project located in Pittsburg, CA.

FOUNTAIN WIND OPT-IN PROJECT

California Energy Commission; present

Ms. DeOliveira serves as archaeological lead and project manager for this project and is responsible for reviewing applicant technical reports and materials for adequacy and assisting the CEC in preparation of an EIR for wind farm proposed in Shasta County. This is part of CEC's new Opt-In process.

STOCK POND RESTORATION PROJECT

Contra Costa Resource Conservation District, 2024

Ms. DeOliveira served as archaeological lead for this project and was responsible for coordinating the record search, pedestrian field survey, and technical reporting for the project located Contra Costa County.

TPUD WRAP PROJECT

Trinity Public Utilities District and WAPA, present

Ms. DeOliveira serves as archaeological lead for this project and is responsible writing the cultural resources section of the EIR/EIS. This project is a large-scale vegetation management project in Trinity County. This project is on-going.

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Lauren DeOliveira, page 3

CERTIFICATIONS

- Registered Professional Archaeologist (ID#17577)
- Certified Professional Archaeologist, City of Santa Barbara
- Certified Professional Archaeologist, City of Malibu
- Certified Professional Archaeologist, City of Simi Valley
- Certified Professional Archaeologist, Orange County
- Certified Professional Archaeologist, Riverside County

EXHIBIT BASPEN ENVIRONMENTAL GROUP STATEMENT OF QUALIFICATIONS
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CONSULTING SERVICES, BID #RFQ-2025-0002**Leane Dunn**

SENIOR BIOLOGIST / ARBORIST



PROFILE: Leane Dunn has 20 years of experience in environmental consulting managing the environmental process for infrastructure, municipal, utility, wastewater, and private projects. She conducts and manages general and species-specific biological surveys, arborist surveys, oversees and prepares biological and arboriculture documents, prepares biological resource sections of CEQA documents, evaluates potential species habitat and project impact analysis, develops mitigation measures, and assist clients with the environmental permitting process for aquatic resources and the endangered species acts. Leane conducts and oversees preconstruction surveys, worker awareness training, construction monitoring, and postconstruction reporting. Her primary focus and experience include habitat and species within the Central Valley, Sierra Nevada, San Francisco Bay Area, and North State regions.

EDUCATION:

- Master of Forestry (M.F.), emphasis on Urban Forestry and the Wildland-Urban Interface, University of California, Berkeley, 2010
- Bachelor of Science (B.S.), Ecology & Systematic Biology, Emphasis on Entomology and Invertebrate Biology, California Polytechnic State University, San Luis Obispo, 2003

PROFESSIONAL EXPERIENCE**SITING, TRANSMISSION, AND ENVIRONMENTAL PROTECTION, OPT-IN SUPPORT, AND BATTERY STORAGE: BIOLOGICAL RESOURCES**

California Energy Commission, 2022-Present

The Siting, Transmission, and Environmental Protection Workload, Opt-In Support, and Battery Storage are multi-year, multi-task, statewide contracts with the California Energy Commission. These contracts include the evaluation of energy projects that require evaluation under CEQA, such as: Application for Certification (AFC) review of new gas-fired and renewable power plants and related transmission lines and battery storage projects; compliance monitoring of permitted facilities; designation of transmission corridors; and other activities in the areas of environmental impact assessment, engineering, and related regulatory matters. Ms. Dunn prepared or assisting with the preparation of the **biological resources section of the CEQA analysis** for the Bowers Backup Generating Facility, Elmore North Geothermal Project, Morton Bay Geothermal Project, Black Rock Geothermal Project, Sutter Energy Decarbonization Project, Compass Battery Energy Storage Project, Form Energy Project, and Valley Children's Hospital Microgrid Project.

WILDFIRE RISK REDUCTION, RELIABILITY, AND ASSET PROTECTION PROJECT

Trinity Public Utilities District, 2022-2024

Ms. Dunn is a **Senior Biologist** of this important wildfire risk reduction project in Trinity County. The Project seeks to expand the transmission and distribution line rights-of-way (ROW) for vegetation clearance on 234 miles of TPUD and WAPA's electrical system. This controversial Project is the first of its kind to expand to a width of 125 feet from centerline for distribution lines as well as transmission lines. The Project includes long-term operation and maintenance plans as well as all permit applications with the RWQCB, CDFW, USFWS, ACOE, and others. Ms. Dunn has been involved with the Biological Summit meetings, response to agency comments, and revisions to the Biological Resources Technical Report. She has developed GIS metrics for species-specific habitat analysis and updated species discussions. She worked with USFWS to prepare a northern spotted owl "adjusted likelihood of occupancy grid" to estimate project-level take for FESA consultation. She assisted with the preparation of the USFWS Biological Assessment, and biological reports for the Shasta Trinity National Forest (Biological Evaluation, Wildlife Survey and Manage Report, Management Indicator Assemblage Report).

WAPA SNR ON-CALL BIOLOGICAL SUPPORT SERVICES PROJECT*Western Area Power Authority (WAPA), Sierra Nevada Region (SNR), 2022-2025*

Ms. Dunn is the Deputy Program Manager to provide on-call biological support services to support WAPA SNR with all aspects of biological resource compliance and management. WAPA's SNR covers northern California and northern Nevada. Ms. Dunn has provided on-going client coordination on surveys and scheduling, and conducted biological surveys to support mastication, herbicide treatments, hazard tree removal, and other vegetation management activities; access road grading and road improvements; helicopter landing zones; and water quality monitoring. To date, surveys included flagging sensitive resource features, such as riparian areas, ponds, seasonal wetlands, channels and other aquatic features; flagging elderberry shrubs to protect valley elderberry longhorn beetle; surveys for nesting MBTA birds and birds of prey; surveys for burrowing owl and burrowing owl habitat; rare plant surveys; surveys for giant garter snake aquatic and upland habitat; and aquatic resource delineations, reporting and permit application preparation. Tasks under this contract have been conducted in the Sacramento and San Joaquin Valleys, Sierra Nevada mountains, Northern Cascades, Klamath Mountains, and San Francisco Bay Area.

FORM ENERGY BATTERY PROJECT*California Energy Commission, 2023-2024*

The Form Energy Project has been proposed as a collaboration between Form Energy, Inc and Pacific Gas and Electric in Mendocino County, which consists of a commercial-scale demonstration of a new form of low-cost, long-duration energy storage; Form Energy's 100-hour, iron-air battery technology. Ms. Dunn provided senior review and oversight on the preparation of the Biological Resources Technical Report, biological resources section of the CEQA document, and response to CEC and applicant comments.

BHE GEOTHERMAL PROJECTS*California Energy Commission, 2023-2025*

The BHE Geothermal Projects, Elmore North, Morton Bay, and Black Rock, are located within the Salton Sea Known Geothermal Resource Area located near Calipatria, Imperial County. The Projects include three 157 megawatt (gross) and 140 megawatt (net) renewable geothermal power plant and related facilities. Ms. Dunn prepared the biological resources section of the Preliminary Staff Assessment document (CEQA-equivalent) for the three projects, which shared construction staging, parking areas, and facilities. Known resources in the area include marshland habitat, burrowing owls, desert pupfish, Yuma Ridgeway's rail, California black rail, and numerous other bird species.

YUBA WATER AGENCY TRANSMISSION ROUTE ANALYSIS*Yuba Water Agency, 2023-2024*

Aspen evaluated the environmental and permitting risks associated with the four electric transmission line route options for potential development of a wholesale power transmission line to serve Beale Air Force Base. Ms. Dunn was the **Biological Lead**, conducted the desktop review of biological resources at the potential sites, and prepared an analysis of the environmental constraints for each of the options. Once the preferred option was determined, Ms. Dunn prepared a biological approach memorandum that outlines survey approach and potential biological resource and schedule constraints.

SAN JOAQUIN COUNTY MULTI-SPECIES HABITAT CONSERVATION AND OPEN SPACE PLAN BIOLOGICAL SERVICES ON-CALL*San Joaquin Council of Governments, 2022-Present*

Ms. Dunn is the Deputy Program Manager for the San Joaquin County Multi-Species Habitat Conservation and Open Space Plan (SJMSCP) Biological Services On-Call contract. Pre-qualified firms are required to conduct expedited surveys for any one of the 97 species that are covered in the SJMSCP. The biological services consist of review of SJMSCP GIS Database, performing preconstruction surveys and completing the Preconstruction Field

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Survey Form, incorporation and or implementation of Incidental Take Minimization Measures (ITMMs) as needed, species-specific surveys, and monitoring of development projects.

SMUD ENVIRONMENTAL AND CEQA SUPPORT SERVICES ON-CALL CONTRACT

Sacramento Municipal Utility District, 2016-2023

Ms. Dunn acted as Project Manager for various SMUD utility projects in Solano, Sacramento, and Yolo counties, first as a SEED subconsultant to multiple prime consultants, and then under Aspen, over a span of two contracts. She managed schedule, preconstruction surveys, monitoring, biological assessment, and reporting for numerous projects in the SMUD distribution and energy generation areas. Sensitive species and habitat features include giant garter snake, CA red-legged frog, vernal pool branchiopods, CA tiger salamander, burrowing owl, Swainson's hawk, nesting birds, and wetland and water features. She prepared RWQCB Section 401 and CDFW Streambed Alteration Agreement permit applications for a pole relocation moved from a wetland/floodplain to an upland area. The project was considered non-reporting under USACE Section 404 NWP 12.

PREVIOUS PROFESSIONAL EXPERIENCE**SAN JOSÉ-SANTA CLARA REGIONAL WASTEWATER FACILITY OUTFALL CHANNEL AND INSTRUMENTATION IMPROVEMENTS PROJECT**

City of San José Environmental Services Department, 2021-2022

The San José-Santa Clara Regional Wastewater Facility is the largest advanced wastewater treatment facility in the western United States. Ms. Dunn was the **Permitting Lead** to support the replacement of aging infrastructure to maintain compliance with effluent monitoring. Ms. Dunn finalized the preparation of the applications for a Section 404 NWP from the USACE, Section 401 WQC from the RWQCB, Section 1602 LSAA from the CDFW, and the BCDC permit amendment request. Ms. Dunn assisted in identifying mitigation options to offset impacts to state waters, including purchasing of credits through a RIBITS (Regulatory In-Lieu Fee and Bank Information Tracking System) USACE approved mitigation bank. She participated in interagency meetings and provided agency coordination support.

CROCKER ROAD BRIDGE BIKE AND PEDESTRIAN PASSAGE PROJECT

County of Sonoma Department of Transportation and Public Works / MGE Engineering, Inc., 2022

The County of Sonoma Department of Transportation and Public Works, in cooperation with Caltrans District 4 Local Assistance, intends on constructing a Class I bicycle and pedestrian access across the Russian River Bridge on Crocker Road (Bridge No. 20C-002). Leane was the project manager for environmental services, attended the site meeting and Caltrans support meeting for the Project, and prepared the Project Description. She oversaw the preparation of the Natural Environment Study/Minimal Impacts (NESMI).

COUNTY ROAD 40 OVER CACHE CREEK BRIDGE REPLACEMENT PROJECT

County of Yolo / MGE Engineering, Inc., 2018-2021

The Project was a Caltrans Local Assistance – and California Department of Forestry and Fire Protection-funded project to replace a closed bridge in Yolo County with a safe load capacity of zero tons to provide emergency vehicle access. Ms. Dunn managed and assisted with preparation of a Natural Environment Study for foothill yellow-legged frog and other special-status species in accordance with the Yolo County Habitat Conservation Plan/Natural Community Conservation Plan (HCP/NCCP). She prepared and submitted a Conservancy Reporting Form for coverage under the HCP/NCCP; oversaw preparation of the aquatic resources delineation report; and coordinated with the subconsultant, client, and County regarding the archaeological study report and Extended Phase 1 report. Leane also provided peer review of the CEQA initial study/mitigated negative declaration (IS/MND) and Response to Comments document. She prepared a USACE 404 Nationwide Permit (NWP), RWQCB Section 401 water quality certification, and CDFW 1602 EPIMS Lake and Streambed Alteration Agreement applications and prepared a scope of work and budget.

EXHIBIT B**GREEN GABLES CANNABIS FARM***D&Z Engineering, 2020-2021*

The project was for the development of a cannabis growing area in El Dorado County. Ms. Dunn prepared the biological resources evaluation and impact analysis. She also oversaw preparation of an oak resources technical report in accordance with the County's Oak Resources Management Plan, and a CDFW 1602 EPIMS Standard Agreement application for cannabis projects.

YOLO EMERGENCY COMMUNICATIONS AGENCY RADIO SYSTEM*Yolo County, 2009-2010*

Ms. Dunn biological surveys at Clarksburg and Knights Landing sites and prepared reports to assist the County with CEQA Compliance.

RIVERPOINT MARKETPLACE*Private Client / Yolo County, 2007*

Ms. Dunn conducted a preconstruction survey for burrowing owl, other active birds' nests, and rose mallow, and prepared the report documenting the results.

PERMITS AND CERTIFICATIONS

- CDFW Plant Collecting Permit (2081 (a)-23-019-V)
- CDFW SCP, California Bumble Bee Atlas, The Xerces Society, Citizen Scientist (EID-210530001)
- ISA Certified Arborist/Utility Specialist (WE-7368AU)
- ISA Tree Risk Assessment Qualification (TRAQ) Certification
- Certified Yolo HCP/NCCP Qualified Biologist for planning-level habitat surveys (Exp. 12/31/2026), Valley elderberry longhorn beetle planning level species surveys, California tiger salamander planning-level species surveys, western pond turtle preconstruction surveys and monitoring, giant garter snake preconstruction surveys and monitoring, Swainson's hawk preconstruction surveys and monitoring, and burrowing owl planning-level surveys and preconstruction surveys.

WORKSHOPS, TRAININGS AND CONFERENCES

- Master Level Foothill Yellow-legged Frog Field Workshop 2024. Observed FYLF egg masses, tadpoles.
- San Francisco Zoo Passive Integrated Transponders (PIT) tagging for Sierra Nevada yellow-legged frog (*Rana sierrae*) and California red-legged frog (*Rana draytonii*), San Francisco Zoo, March 2024; Feb 2025
- The Bumble Bee Field Course, Xerces Society and the Western Section of TWS, Markleeville, CA, July 2023
- California Tiger Salamander (CTS) Terrestrial Ecology Workshop, Santa Rosa, March 2023
 - Field trips: CTS pitfall trap and fence installation, CTS tunnel systems
- Rare Pond Species Survey Techniques Workshop (western pond turtle (WPT), California tiger salamander (CTS), California red-legged frog (CRLF)), Santa Rosa, March 2023
 - Field trips: WPT trapping demonstration, WPT presence/absence survey; CTS larval dipnet survey, handling and measurement; CRLF evening spotlight survey; CRLF handling (all conducted under permitted individual)

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ARCHITECTURAL HISTORIAN / ARCHAEOLOGIST



PROFILE: Mr. Hatheway has been a qualified Principal Investigator in California since 1979. As an Architectural Historian and Built Environment Specialist, he has completed a wide and complex variety of cultural resource surveys, including documents prepared for federal, state, and local reviewing agencies. Large to small-scale projects have been completed under NEPA, National Historic Preservation Act – Section 106 4(f), and CEQA guidelines. He has conducted in-depth historical research using all forms of historic documents, maps, public records, and historic photographs and aerials. He has identified and evaluated hundreds of potential historic sites. Field survey experience includes recognition, identification, evaluation, and mapping of virtually every major type of building, object, feature, linear feature, historic archaeological site, and prehistoric archaeological site.

Prior to Aspen, Mr. Hatheway was employed by the County of San Bernardino as a Cultural Resource Specialist, where he prepared hundreds of cultural resource reports for the Department of Public Works. His 22+ years working for a public agency offers him a unique perspective in preparing and reviewing cultural reports of any type.

EDUCATION:

- MA, History, UCLA, 1977
- BA, History, Brown University, 1975, *magna cum laude*

SELECT NHPA, NEPA, SECTION 106-4(F), CEQA, AND COUNTY LOCAL PROJECTS**HOOPA VALLEY ENERGY STORAGE PROJECT***California Energy Commission, 2024-present*

This ongoing CEQA project is being prepared for the California Energy Commission and the Hoopa Valley Tribe, Hoopa, Humboldt County, California. This project involves the installation of an energy storage project on tribal lands. It includes conducting an archaeological and built environment survey.

CULTURAL RESOURCES ASSESSMENT REPORT ORLEANS SOLAR-STORAGE PROJECT*Adapture Renewables, Inc., 2024-present*

This ongoing CEQA project involves the archaeological and built environment survey of a proposed solar field and battery energy storage system. The setting is rural, and numerous agricultural features including a historic-age farmstead were evaluated. This project included the conducting of complex in-depth research and CEQA evaluation of multiple historic age resources.

CULTURAL RESOURCES REVIEW OF CORBY BESS ENERGY STORAGE SYSTEM CULTURAL REPORTS*California Energy Commission, 2024-present*

This ongoing CEQA project involves the review, on behalf of the California Energy Commission, of multiple cultural reports prepared by a single consultant, for a proposed energy storage system project. The project site is in a rural area, and multiple historic age resources, including a historic farmstead, were researched in-depth.

PIER WIND PROJECT PORT OF LONG BEACH*City and Port of Long Beach, 2024-present*

This ongoing Class III Section 106 project was prepared for the Port of Long Beach in the City of Long Beach, for review and approval by the USACE. It involved the archaeological and built environment survey of a 50+ year old

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former Navy Mole originally associated with the Long Beach Naval Station. This project included the conducting of complex in-depth research and NRHP evaluation of this historic age resource.

NOAKES POND REHABILITATION PROJECT

Contra Costa Resources Conservation District, 2024

This Class III Section 106 project was prepared for the Contra Costa Resources Conservation District in partnership with the USDA Natural Resources Conservation Service, and in consultation with the Bureau of Reclamation and East Bay Regional Park District. It involved the archaeological and built environment surveys of an APE surrounding Noakes Pond, a historic age livestock pond in Contra Loma Regional Park.

NAVAL BASE SAN DIEGO P-1031 MICROGRID AND BACKUP POWER PROJECT

California Energy Commission, 2024

This CEQA project was prepared for the California Energy Commission for a proposed Microgrid and Backup Power Project. It involved the archaeological and built environment survey of a portion of Naval Base San Diego in the City of San Diego. It included the conducting of complex in-depth research for multiple historic-age properties.

MCB CAMP PENDLETON HAYBARN ENERGY RELIABILITY CENTER PROJECT

California Energy Commission, 2024

This CEQA project was prepared for the California Energy Commission for a proposed LDES battery backup power project on Marine Corps Base Camp Pendleton. It involved the archaeological and built environment survey of portions of Camp Pendleton and included the conducting of complex in-depth research for multiple historic age properties.

STOCK PONDS REHABILITATION PROJECT

Contra Costa Resources Conservation District, 2023

This Class III Section 106 project was prepared for the Contra Costa Resources Conservation District in partnership with the USDA Natural Resources Conservation Service, and in consultation with the Bureau of Reclamation and East Bay Regional Parks District. It involved the archaeological and built environment survey of APES surrounding three historic age livestock ponds and multiple access roads in Las Trampas Wilderness Regional Preserve and other locations in Contra Costa County.

EAST ROAD STORAGE PROJECT

California Energy Commission, 2023

This CEQA project was prepared for the California Energy Commission in Mendocino County. It involved the archaeological and built environment survey of a PG&E property and adjacent semi-rural properties prior to constructing a battery storage project. This included the evaluation of seventeen historic age-built environment properties following complex in-depth research for each historic age property.

EL DORADO PARK PROJECT

Mountains Conservancy, 2023

This project involved the evaluation of proposed alterations to a Los Angeles County Flood Control Channel, and the evaluation of the FC channel in accordance with NRHP guidelines. It was prepared for review by the United States Army Corps of Engineers and was further prepared in accordance with NEPA and Section 106 guidelines.

COPPER BASIN DAM AND ACCESS ROAD PROJECT

MWD-Los Angeles, 2022

This CEQA project was prepared for the Metropolitan Water District, Los Angeles, California. It involved the survey and evaluation of various access roads leading to Copper Basin Dam and Reservoir, and their relationship to the NRHP eligible Colorado River Aqueduct.

EXHIBIT B**WATERMAN CANYON AND OTHERS***DPW-San Bernardino County, 2021*

This CEQA project was prepared for the County of San Bernardino Department of Public Works, to evaluate the potential cultural impacts of roadway maintenance chip-seal projects in the vicinity of Waterman Canyon, San Bernardino, California.

WARM CREEK BASINS*DPW-San Bernardino County, 2021*

This CEQA project was prepared for the County of San Bernardino Department of Public Works. It evaluated potential cultural impacts involving the proposed sale of County owned surplus flood control properties in the vicinity of San Bernardino, California.

CUDAHY DPSS BUILDING PROJECT*DPW-Los Angeles County, 2021*

This CEQA project was prepared for Los Angeles County Public Works in preparation of a Notice of Exemption package for the proposed demolition of the Cudahy Department of Public Social Services District Office. This included the architectural and historical evaluation of a 1950s Mid-Century Modern office building in the City of Cudahy, CA.

SAN GABRIEL TOWER PROJECT*Metropolitan Water District, 2021*

This project included the CEQA evaluation of proposed alterations to San Gabriel Tower and Spillway, historic 1937-1939 components of the Colorado River Aqueduct and the Colorado River Aqueduct Upper Feeder System. This detailed report was prepared for the Metropolitan Water District of Southern California.

CABALLERO CREEK PROJECT*Mountains Conservancy, 2020*

This involved the evaluation of proposed alterations to a Flood Control Channel, and the evaluation of the FC channel in accordance with NRHP guidelines. It was prepared for review by the United States Army Corps of Engineers and was further prepared in accordance with NEPA and Section 106 guidelines.

MARTIN RANCH PROJECT*US Army Corps of Engineers, 2020*

This NEPA project involved the preparation of a lengthy background history including settlement, agriculture, and transportation for the project Study Area in the vicinity of Corona, CA. It was prepared for Section 106 4(f) review by the United States Army Corps of Engineers.

STAGECOACH SOLAR PROJECT*California State Lands Commission, 2020*

This CEQA project involved the preparation of a lengthy background history including settlement, mining, agriculture, transportation, and the military for the project Study Area in the vicinity of Lucerne Valley, CA. It involved preparing various linear feature DPR 523's, and the CRHR evaluation of a set of historic roads and trails within or in the vicinity of the Study Area.

EMPLOYMENT CHRONOLOGY 1976-PRESENT

- Aspen Environmental Group (2020-Present)
- County of San Bernardino (1997-2020)
- Hatheway & Associates (1979-2020)
- Hatheway & McKenna (1986-1989)

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- Scientific Resource Surveys (1983-1986)
- Community Redevelopment Agency (1980-1983)
- City of Los Angeles, Engineering Department (1980-1983)
- Greenwood and Associates (1980-1988)
- Houston Transit Consultants (1981-1983)
- Chambers Consultants and Planners (1980-1981)
- Los Angeles County Museum (1976-1980)

ADDITIONAL SIGNIFICANT ACCOMPLISHMENTS**PUBLICATIONS/PRESENTATIONS**

Mr. Hatheway is the author of two books. The first is entitled Lake Arrowhead: Postcard History Series. The second is entitled Rim of the World Drive, which is part of the popular Images of America series produced by Arcadia Publishing. Numerous articles authored by Mr. Hatheway focusing on the history of the San Bernardino Mountains have also appeared in the regional magazine "On the Mountain." He has also "published" or completed over 850 reports and documents during the period extending from 1979 to the present. A number of professional papers have also been published or presented.

TEACHING AT UCLA

Mr. Hatheway taught a class from 1981 to 1993 at U.C.L.A. Extension entitled Introduction to Historic Preservation. This was the first such class ever taught in southern California. The fully accredited class introduced both undergraduate and graduate students from throughout southern California to the research skills necessary to complete both California State architectural inventory forms, and National Register applications.

WEEKLY NEWSPAPER COLUMN

From 1993 to 2003 Mr. Hatheway wrote a weekly column focusing on history for the Mountain News and the Crestline Courier News, both San Bernardino Mountain newspapers, with a combined circulation of over 11,000 subscribers.

EXHIBIT BASPEN ENVIRONMENTAL GROUP STATEMENT OF QUALIFICATIONS
YOLO COUNTY DEPARTMENT OF COMMUNITY SERVICESBOTH ON-CALL CEQA, AND LAND USE AND PLANNING
CONSULTING SERVICES, BID #RFQ-2025-0002**Jonathan M. Hoffman, Ph.D.**

PALEONTOLOGICAL RESOURCES



PROFILE: Jonathan holds a Ph.D. in Geology from the University of Wyoming and has 11 years of experience in environmental consulting. He has worked on paleontological mitigation projects in Wyoming and southern California, in compliance with the National Environmental Policy Act (NEPA) and the California Environmental Quality Act (CEQA). His duties have included project management, resource monitoring and salvaging, research analysis, and report preparation. Jonathan has extensive field and laboratory experience in paleontological survey, fossil excavation, identification, and curation. His field experience includes numerous field seasons with the National Park Service and multiple museums, and he has demonstrated his ability to recognize fossils in biostratigraphic context. He has applied his academic training as a paleontologist to identify vertebrate and invertebrate fossilized faunal remains in both the field and laboratory. Jonathan meets the Society of Vertebrate Paleontology's guidelines for a qualified Professional Paleontologist and Paleontological Resource Monitor.

EDUCATION:

- PhD, Geology, University of Wyoming, 2017
- MS, Geology, University of Florida, 2006
- BA, Geology, Occidental College, 2003

PROFESSIONAL EXPERIENCE**ALONDRA PARK MULTI-BENEFIT STORMWATER CAPTURE - LACPW***2023 - Present*

On-call Principal Paleontologist for paleontological resources from stormwater capture construction activities in the northwest corner of Alondra Community Regional Park in unincorporated Lawndale, California in Los Angeles County. The project is led by the Los Angeles County Department of Public Works and will divert urban runoff from Alondra Park storm drains to be captured and treated by newly-installed underground pretreatment devices. Responsibilities include creation of a site-specific Paleontological Resource Mitigation Program, supervising paleontological monitoring, collection of stratigraphic data, microscopic analysis of collected sediments, and report preparation.

BARREN RIDGE RENEWABLE TRANSMISSION PROJECT - LADWP*2023 - Present*

On-call Principal Paleontologist for paleontological resources from the construction of the Haskell Canyon Switching Station, expansion of the Barren Ridge Switching Station, and construction or reconductoring of 76 miles of transmission line for the Los Angeles Department of Water and Power. The project stretches across both Kern and Los Angeles Counties. Responsibilities include supervising paleontological monitoring, collection of stratigraphic data, and report preparation.

RECURRENT ENERGY GASKELL WEST SOLAR*2022 - 2023*

On-call Principal Paleontologist for paleontological resources from the RE Gaskell West Solar project, a solar photovoltaic power generating facility on over 1,400 acres of land in unincorporated Kern County, California. The project involved ground-disturbing activities through alluvial sediments in the western edge of the Antelope Valley. Responsibilities included supervising paleontological monitoring, collection of stratigraphic data, and report preparation.

EXHIBIT B**NEWHALL RANCH MISSION VILLAGE***2019 - Present*

Principal Investigator for paleontological resources for the Newhall Ranch Mission Village project, as well as the Mayo and Potrero Advance Mitigation Grading projects, per the Newhall Ranch General Plan. The multi-phase project for a 20,000 residential development involves field survey, construction monitoring, fossil salvage and excavation, stabilization of fossils (jacketing), and transport of fossils from the Saugus and Pico Formations.

BFI/ALLIED WASTE/REPUBLIC SERVICES SUNSHINE CANYON LANDFILL*2019 - Present*

Principal Investigator for paleontological resources for a 450+ acre expansion of the city and county landfills at Sunshine Canyon in Sylmar, California. He supervises monitoring and excavations in the Pico Formation at the Sunshine Canyon Landfill, curates fossils, and prepares annual reports.

CRESTON BLUE SKY PIPELINE*2008 - 2009*

Paleontological surveyor and monitor for the Creston Blue Sky Pipeline project. He conducted field surveys along the corridor for the proposed pipeline, identifying fossil localities, collecting fossils, and documenting stratigraphic data. He also monitored earth-moving activities and collected fossils and stratigraphic data.

BIG SKY RANCH*2002 - 2003*

Monitored earth-moving activities at an 800-unit housing development. He collected stratigraphic data and vertebrate fossils from Quaternary alluvium and the Sespe Formation.

PREVIOUS EXPERIENCE

- Principal Investigator, Paleontological Resources, JMA (2019-2022): Project experience includes assessing potential impacts to paleontological resources, developing a program for impact mitigation, ensuring implementation of mitigation measures, and preparation of interim and final reports.
- Dibblee Collection Manager/Curator of Earth Science, Santa Barbara Museum of Natural History (2017-2022): Experience includes specimen accession and cataloging, fossil preparation, planning and supervising fossil excavations, management of field and laboratory materials and equipment, analysis of paleontological materials, and manuscript and report writing and editing. Jonathan conserves all specimens in compliance with federal standards and reporting for National Park Service repositories. Jonathan has active field studies with the National Park Service and is responsible for project reporting.
- Visiting Researcher, John Day Fossil Beds National Monument (2015-2016): Conducted field surveying and excavation of vertebrate fossils on federal lands in central Oregon as well as research on collection specimens. Supervised by Chief of Paleontology, Dr. Joshua Samuels.
- Paleontological Surveyor/Monitor, Uinta Paleontological Associates, Inc. (2008-2009): Conducted paleontological field surveys in southern Wyoming, collected fossils and stratigraphic data, and monitored earth-moving activities. Findings were reported to Project Paleontologist, Dr. Kelli Trujillo.
- Monitor and Crew Leader, GeoHazards, Inc. (2004-2007): Trained employees and supervised crews during the collection of geophysical and sedimentary data from potential sinkhole localities in northern and central Florida. Interpreted data and wrote reports assessing sinkhole risks and potential.
- Intern, John Day Fossil Beds National Monument (2006): Conducted field surveying and excavation of vertebrate fossils on federal lands in central Oregon Supervised by Chief of Paleontology, Theodore Fremd.
- Paleontological Monitor, SWCA Environmental Consultants (2002-2003): Monitored earth-moving activities for paleontological resources in southern California. Collected stratigraphic data and fossils and salvaged large vertebrate fossils.

EXHIBIT BASPEN ENVIRONMENTAL GROUP STATEMENT OF QUALIFICATIONS
YOLO COUNTY DEPARTMENT OF COMMUNITY SERVICESBOTH ON-CALL CEQA, AND LAND USE AND PLANNING
CONSULTING SERVICES, BID #RFQ-2025-0002

Jonathan M. Hoffman, Ph.D., page 3

PUBLICATIONS

- 2020 Channel Islands National Park: Paleontological resource inventory (public version). Natural Resource Report. Tweet JS, Santucci VL, Convery K, Hoffman J, Kirn L. NPS/CHIS/NRR—2020/2171. National Park Service. Fort Collins, Colorado. <https://doi.org/10.36967/nrr-2278664>
- 2018 Allometric trends in dwarfing in the extinct Pleistocene Channel Islands Pygmy Mammoth, *Mammuthus exilis*. Htun, T., Prothero, D.R., Hoffman, J.M., Lukowski, S.M., Syverson, V.J.P. *New Mexico Museum of Natural History and Science Bulletin* 79: 261-265.
- 2011 Magnetic stratigraphy and tectonic rotation of the Eocene Tyee Formation, Southwestern Oregon. Prothero, D.R., Hoffman, J.M., Ryu, I. *New Mexico Museum of Natural History and Science Bulletin* 53: 616-623.
- 2004 Revision of the late Oligocene dwarfed leptachenine oreodont *Sespia* (Mammalia: Artiodactyla). Hoffman, J.M. and Prothero, D.R. *New Mexico Museum of Natural History & Science Bulletin* 26: 155-164.
- 2001 Magnetic stratigraphy of Upper Oligocene Lower Miocene Soda Lake Shale Member of the Vaqueros Formation, Caliente Range, San Luis Obispo County, California. In *Magnetic Stratigraphy of the Pacific Coast Cenozoic*, edited by D.R. Prothero, pp. 254-261. The Pacific Section SEPM.

AFFILIATIONS

- Society of Vertebrate Paleontology
- Geological Society of America
- Coast Geological Society

EXHIBIT BASPEN ENVIRONMENTAL GROUP STATEMENT OF QUALIFICATIONS
YOLO COUNTY DEPARTMENT OF COMMUNITY SERVICESBOTH ON-CALL CEQA, AND LAND USE AND PLANNING
CONSULTING SERVICES, BID #RFQ-2025-0002**Michael Hoke**

CULTURAL RESOURCE SPECIALIST



PROFILE: Mr. Hoke has seven years of experience in archaeology and cultural resource management and 15 years of experience in management. Performance duties include project management and planning, training, working with volunteers, creating and upholding budgets, health and safety advocate, accounting, laboratory director and technician, field director and technician, researcher, editor/writer, and contract preparer. Experience working with both private sector and public agencies including California State Parks, California Fish and Wildlife, City of San Diego, County of San Diego, Indian Health Services (IHS), City of Encinitas, City of El Cajon, City of Calexico, Imperial County, local Tribal Governments, and the Native American Heritage Committee (NAHC). Knowledge of governing compliance regulations including CEQA, Section 106, Public Resource Code 5024, Native American Graves and Repatriation Act (NAGPRA), California Health and Safety Code (HSC) 7050.5, and related regulatory codes. Experience preparing forms, reports, and documents for environmental review and compliance at both Federal and State level. Several years of computer experience with word processing, spreadsheet programs, geographic information systems (GIS) applications, and data entry and database management procedures.

EDUCATION:

- M.A. Anthropology, San Diego State University, San Diego, CA, 2022
- B.A. Anthropology, San Diego State University, San Diego, CA, 2018
- Nate Harrison Field School, Palomar Mountain, San Diego State University, San Diego, CA, 2017
- Medieval Funerary Excavation, Transylvania Romania, 2016
- A.A. Communications, Miramar College, San Diego, CA, 2015

PROFESSIONAL EXPERIENCE**PIER WIND TERMINAL DEVELOPMENT PROJECT***Port of Long Beach and U.S. Army Corps of Engineers, 2024 - Present*

The Pier Wind Terminal Development Project has been proposed to support the State of California's goals for Offshore Wind production that were established in AB 525. The project involves the construction and development of a 400-acre terminal and transportation corridor at the Port of Long Beach for staging and integration (i.e., receiving, staging, storing and assembly) and floating foundation assembly of floating offshore wind turbine systems. The project is subject to both NEPA and CEQA regulatory review and compliance. Mr. Hoke is responsible for authoring technical reports for the cultural resources study, overall project management of cultural resources tasks, and for authoring the cultural resources section of the joint EIS/EIR.

PARKWAY VILLAGE SPECIFIC PLAN EIR*City of Lancaster, 2024 - Present*

Mr. Hoke is responsible for authoring technical reports for the cultural resources study and for authoring the cultural resources section of the Specific Plan EIR. The EIR analyzes the development of a 434.7-acre vacant area in the southern portion of the City of Lancaster. Planned development will include residential units, hotels, schools, parks, hospital, and commercial use.

DASH ENERGY PROJECT*City of Lancaster, 2024 - Present*

Mr. Hoke is responsible for authoring technical reports, overall project management of cultural resources tasks, and for authoring the cultural resources section for the Dash Green Hydrogen Project IS/MND. The Project is a CUP application for a green hydrogen and solar facility on private land.

FIREHOUSE 31 CULTURAL RESOURCE ASSESSMENT*City of Los Angeles, 2024*

Responsible for authoring technical report for the cultural resources study. Assisted in overall project management for the cultural resources tasks.

GEOTHERMAL LEASE SALE PROJECT*Bureau of Land Management, 2024*

Responsible for authoring Class I inventory of study area. Assisted in overall project management for cultural resources tasks.

SERAL FUEL BREAK AND FUEL MANAGEMENT PROJECT*Stanislaus National Forest*

Responsible for project design and implementation. Managed crew of 14 cultural resources specialists conducting survey and flagging activities. Assisted in completion of technical cultural resources report and project management for all cultural resources activities.

BENVENTO PARK PROJECT*City of Folsom, 2023*

Responsible for survey of project area and authoring technical report for the cultural resources study. Assisted in overall project management for cultural resources tasks.

PINE GROVE PROJECT*Placer County, 2023*

Responsible for survey of project area and authoring technical report for the cultural resources study. Assisted in overall project management for cultural resources tasks.

OAK GROVE PROJECT*City of Concord, 2023*

Responsible for survey of project area and authoring technical report for the cultural resources study. Assisted in overall project management for cultural resources tasks.

CAPITAL IMPROVEMENT PROJECTS*City of San Deigo, 2018-2023*

Responsible for authoring monitoring and reporting on contractor construction activities. Assisted with overall project management of cultural resources tasks.

PREVIOUS EXPERIENCE

- Helix Environmental Planning, Inc. (2023)
- Project Manager/Archaeologist, Lovless & Linton Cultural Resource Management, San Diego, CA (2017-2023)
- Recruiter, Human Resources Manager, Chemical Operations Supervisor, Chemical Operations Team Member, United States Army (2007-2014)

EXHIBIT B

ASPEN ENVIRONMENTAL GROUP STATEMENT OF QUALIFICATIONS
YOLO COUNTY DEPARTMENT OF COMMUNITY SERVICES

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Michael Hoke, page 3

CERTIFICATIONS/TRAINING

- Top Recruiter Team FY12Q2
- Army Commendation Medal (2)
- Army Achievement Medal (2)
- Afghanistan Campaign Medal with Campaign Star
- Certificate of Achievement (2)

PUBLICATIONS

- 2022 Hoke, Michael "Guns, Sundown Towns, and the Multi-Ethnic Old West: Nathan Harrison and Firearm Ownership in late 19th and early 20th Century San Diego County" MA Thesis San Diego State University, Print.
- 2017 Mallios, Seth Hoke, Michael Turner, James Et. Al. *Technical Report* Montezuma Publishing.

SELECT AWARDS

- Top Recruiter Team FY12Q2
- Army Commendation Medal (2)
- Army Achievement Medal (2)
- Afghanistan Campaign Medal with Campaign Star
- Certificate of Achievement (2)

EXHIBIT BASPEN ENVIRONMENTAL GROUP STATEMENT OF QUALIFICATIONS
YOLO COUNTY DEPARTMENT OF COMMUNITY SERVICESBOTH ON-CALL CEQA, AND LAND USE AND PLANNING
CONSULTING SERVICES, BID #RFQ-2025-0002

Christian S. Huntley
VICE PRESIDENT / BIOLOGICAL RESOURCES



PROFILE: Mr. Huntley is the Director of Biological Resources at Aspen and has been with the company for 27 years. He acts as the Program Manager or Deputy for several on-call contracts and has extensive experience conducting surveys for sensitive species and managing CEQA/NEPA projects in California, Nevada, and Arizona. Mr. Huntley has been the lead biologist and regulatory specialist for numerous large scale infrastructure projects including solar thermal, photovoltaic, natural gas and wind power generation facilities, and many large-scale transmission and flood control projects. He worked as part of an interagency team with the CDFW, USFWS, BLM, and CPUC to develop nesting bird management strategies for large construction projects and worked with the USFWS, BLM, CDFW, and CEC to address impacts to birds from landscape level solar energy projects. In this role he also conducted extensive surveys for desert tortoise, burrowing owl, desert kit fox, and big horn sheep to verify applicant data for the CEC and CPUC.

EDUCATION:

- Graduate Studies, Biology, California State University Northridge
- BA, Biology, University of California at Santa Cruz, 1992

PROFESSIONAL EXPERIENCE**WILBUR-ELLIS CONSOLIDATION FACILITY**

Yolo County, 2021

Mr. Huntley was the senior biologist for the Wilbur-Ellis Consolidation Project which involved the closure and consolidation of two agricultural retail facilities in Woodland and Dixon to a more centralized facility just south of the city of Woodland. The Project is located on a 69-acre parcel with a 45-acre Swainson's Hawk Conservation Easement. The Project proposed to develop 23 acres of land for the storage of agricultural inputs, fertilizers, and equipment to support local farmers of Yolo County.

WILDFIRE RISK REDUCTION, RELIABILITY, AND ASSET PROTECTION (WRAP) PROJECT

Trinity Public Utilities District/Western Area Power Administration, 2019-present

Mr. Huntley is the senior project biologist for the WRAP Project, which has been proposed to expand the rights-of-way (ROW) of TPUD and WAPA utility lines to reduce risk of catastrophic wildfire in Trinity County. Mr. Huntley worked to develop the project from the ground up by coordinating with the state and federal land management agencies and resource agencies from the project initiation. Mr. Huntley trained and led a team of senior botanists and wildlife biologists to conduct approximately 300 miles of habitat-based surveys along the ROW in difficult terrain and on a condensed schedule. Mr. Huntley and his team prepared the Biological Resources Report and Aquatic Resources Delineation and will continue to support the project by drafting the EIR/EIS and conducting permitting consultation with CDFW, USFWS, and RWQCB.

AIR QUALITY AND ENVIRONMENTAL SERVICES AGREEMENT ON-CALL CONTRACT

Los Angeles Department of Water and Power, 2006-2009, 2014-2017, 2017-2022, and 2022-2027

Mr. Huntley serves as the Deputy Program Manager for this contract and is responsible for the daily management of biological resource tasks and environmental permitting for this multi-year, multi-task, contract. He manages teams of in-house staff and sub-contractors to support LADWP projects. Project budgets range from a few thousand dollars to over nine million dollars.

EXHIBIT B**OPT-IN CONTRACT**

California Energy Commission, Contract #700-22-005; 10/1/2018 through 9/30/2023 and Contract #700-22-003; 4/28/2023 through 04/30/2025

Aspen has assisted the California Energy Commission (CEC) in evaluating the environmental and engineering aspects of new power plant applications throughout the State under five separate contracts. Mr. Huntley is the Lead Biologist and Issue Area Specialist for biological resources. His specific projects are listed below.

- Compass Energy Storage Project, San Juan Capistrano, CA
- Fountain Wind Project, Shasta County, CA
- Soda Mountain Solar Project and BESS, Mojave Desert, CA
- Potentia-Viridi Battery Energy Storage System, Alameda County, CA
- Corby Energy Storage System Project, Solano County, CA

SITING, TRANSMISSION, AND ENVIRONMENTAL PROTECTION PEAK WORKLOAD

California Energy Commission, Contract #700-22-003

The purpose of the contract is to assist the Energy Commission in evaluating applications for energy facilities, monitoring compliance for permitted facilities, and reviewing petitions to amend or modify permitted facilities; and supporting environmental impact assessment, engineering, climate, and related issues. Mr. Huntley is the Lead Biologist and Issue Area Specialist for biological resources and supports CEC staff in evaluating siting applications and ensuring projects comply with environmental regulations and align with the state's zero-carbon energy goals. His specific projects are listed below.

- Willow Rock Energy Storage Center, Kern County, CA
- Sutter Energy Center, Sutter County, CA
- Black Rock Geothermal Project, Imperial County, CA
- AVAIO Pittsburg Back-Up Generating Facility, Pittsburg, CA
- Morton Bay Geothermal Project, Imperial County, CA
- Elmore North Geothermal Project, Imperial County, CA
- Fountain Wind Project, Shasta County, CA
- Bowers Backup Generating Facility, Santa Clara, CA

LONG DURATION ENERGY STORAGE (LDES) CONTRACT

California Energy Commission, Contract #300-22-003

The LDES Contract supports long duration energy storage projects within the State of California. Mr. Huntley is the Senior Biologist and Issue Area Specialist for biological resources, authoring the biological resources sections of the CEQA documents (IS) for the following projects:

- Camp Pendleton Energy Storage Project, MCB Camp Pendleton, CA
- Valley Children's Hospital Energy Storage Project, Madera County, CA

MCCULLOUGH-VICTORVILLE TRANSMISSION LINES 1 & 2 BIOLOGICAL AND CULTURAL RESOURCES SUPPORT

Los Angeles Department of Water and Power, 2020-present

Mr. Huntley serves as the Senior Technical Lead for Biological Resources and project manager for this transmission line project. These transmission lines extend approximately 165 miles from McCullough Substation, located outside of Henderson, Nevada, to Victorville Substation in Victorville, California. He leads the Aspen team conducting research, collecting biological resource data from the field and prepared a detailed biotechnical study for the project. He participated in surveys for desert tortoise, burrowing owl, desert kit fox, Joshua trees, and other sensitive plants.

LITTLEROCK DAM AND RESERVOIR RESTORATION PROJECT EIR/EIS-BE/BA*Palmdale Water District/U.S. Forest Service, 2020-present*

Mr. Huntley is the deputy project manager and project biologist for the sediment removal activities associated with the Littlerock Dam and Reservoir in the Angeles National Forest. Mr. Huntley developed project alternatives for sediment disposal while avoiding impacts to federally endangered arroyo toads. Mr. Huntley managed the sensitive species surveys and was the primary author of the biological resource section of the EIR/EIS, Management Indicator Species Report, Biological Evaluation and Biological Assessment. Currently Mr. Huntley is acquiring regulatory permits for compliance with Section 404/401 of the Clean Water Act and Section 1602 and 1605 of the California Fish and Game Code. He is currently directing a team of biologists during the construction of the facility.

ADELANTO-TOLUCA TRANSMISSION LINE BIOLOGICAL RESOURCES SUPPORT*Los Angeles Department of Water and Power, 2020-Present*

Mr. Huntley is leading up a team of biologists to support repairs to transmission lines that were damaged in recent wildfires. Mr. Huntley conducted biological surveys, prepared the Jurisdictional Delineation, and prepared the Forest Service BE/BA.

COGSWELL RESERVOIR SEDIMENT REMOVAL PROJECT*Los Angeles County Public Works, 2019-present*

Mr. Huntley has provided a variety of services including field surveys and the verification of existing studies for this large-scale sediment removal project. The project would remove 2.5 million cubic yards of sediment from the reservoir. Aspen has completed numerous tasks including a jurisdictional delineation, hydrology study, vegetation mapping, habitat restoration plan, a CEQA addendum, regulatory permit support, construction monitoring, and numerous other tasks.

ON-CALL SERVICES CONTRACT*Metropolitan Water District of Southern California, 2019-present*

Mr. Huntley is the Program Manager for this contract and is responsible for the daily management of biological resource tasks and environmental permitting for this multi-year, multi-task, contract. He has supported over 16 Task orders and completed biological surveys, monitoring, and CEQA tasks for metropolitan. Most of these projects require surveys for desert species including desert tortoise, burrowing owl, desert kit fox, wood rat, and sensitive plants.

LITTLE BROWN'S CREEK PROJECT*Trinity Public Utilities District, 2019*

Mr. Huntley served as the lead senior biologist and permitting expert for the emergency action to remove nine wooden utility poles and a fallen, live utility line from the bed of Little Brown's Creek in Weaverville, California. Mr. Huntley guided TPUD through the emergency action permitting process with the USFS and USFWS to expeditiously and safely remove the live power line from the creek bed. Mr. Huntley and his team completed a jurisdictional delineation and habitat assessment for special-status species as well as pre-construction surveys and biological monitoring for the project. Mr. Huntley directed the preparation of a BE/BA, Aquatic Resources Report, and monitoring reports.

MATILIJA DAM ECOSYSTEM RESTORATION PROJECT EIR*Ventura County Watershed Protection District, 2018-present*

Mr. Huntley is the lead biological resource specialist for this Subsequent Environmental Impact Report SEIR analyzing the impacts and benefits from the removal of the Matilija Dam located in Ventura County, CA. The project would restore access to historic spawning habitat for southern steelhead and restore natural stream hydrology to the watershed.

EXHIBIT BASPEN ENVIRONMENTAL GROUP STATEMENT OF QUALIFICATIONS
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Christian S. Huntley, page 4

SAWTOOTH RIDGE COMMUNICATION TOWER*California Department of General Services, 2018-2022*

As Lead Biologist, Mr. Huntley managed the preparation of an IS/MND and BA for a proposed California Highway Patrol communication tower near Needles, CA. Mr. Huntley managed the surveys for desert tortoise and assisted with permit applications.

FATAL FLAW ANALYSIS*Confidential Client, 2018*

Mr. Huntley managed a fatal flaw analysis of biological resources for a confidential project located along the Tuolumne River in Stanislaus County. It included as assessment of jurisdictional drainages on the project site and also as assessment of habitat suitability for a number of species status wildlife species including steelhead, valley elderberry longhorn beetle, Swainson's hawk, and California tiger salamander. It also included an assessment of habitat for special-status plants.

BARREN RIDGE RENEWABLE TRANSMISSION PROJECT LINES 1, 2, AND 3.*Los Angeles Department of Water and Power/U.S. Forest Service, 2015-present*

Mr. Huntley is managing and leading a team of biologists, paleontologists, and other technical staff to conduct pre-construction surveys, clearance surveys, nest monitoring, and reporting in support this multi phased 75 mile 230-kV transmission line project that crosses the Mojave Desert and the Angeles National Forest. He conducted extensive surveys for desert tortoise, burrowing owl, desert kit fox, and other sensitive species and managed the construction monitoring team during the initial phase of construction for Lines 2 and 3. He is currently managing the team for the implementation of the Line 1 portion of the project and works closely with LADWP staff to support agency coordination. Some of the key issues on this project include potential impacts to Mojave ground squirrel, desert tortoise, arroyo toads, California condors, least Bell's vireo, California red-legged frogs, spotted owl, desert kit fox, and a host of forest sensitive plant and wildlife species.

SPECIAL CERTIFICATIONS

- USACE Certificate of Appreciation 2013
- SWPPP trained 2006
- CDFW Scientific Collecting Permit for pond turtle and garter snake
- Desert Tortoise Handling Workshop, Ridgecrest California 2001
- California Energy Commission Outstanding Performance Award, 2001
- Certified Caltrans Horizontal Directional Drilling Inspector 2001
- CEC Expert Witness Training 2001 and 2013
- Railroad Right-of-Way Safety Training 2002
- Small boat handling, licensed and certified since 1993
- Research Scuba-diving certification and training since 1989

EXHIBIT B

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Tatiana W. Inouye

SENIOR ENVIRONMENTAL PLANNER
 LAND USE AND PUBLIC POLICY



PROFILE: Ms. Inouye is an environmental professional with an extensive multidisciplinary background in the biological and environmental sciences. Ms. Inouye has over 15 years of experience preparing environmental documentation in compliance with the California Environmental Quality Act (CEQA) and National Environmental Policy Act (NEPA). Her work has largely involved public infrastructure projects, specifically electrical generation, storage, and transmission, with considerable experience in renewable energy generation. Ms. Inouye specializes in the areas of land use, planning, and public policy; agriculture and forestry resources, public services, and recreation.

EDUCATION:

- Master of Environmental Science and Management, University of California, Santa Barbara, 2004
- BS, Biology, Cum Laude, Xavier University, 1999

PROFESSIONAL EXPERIENCE

PUTAH CREEK ENERGY FARM USE PERMIT

County of Yolo, 2019

For this IS/MND, Ms. Inouye prepared the agricultural resources analysis that addressed impacts to approximately 19 acres of Prime Farmland from a proposed solar generation and battery storage facility. Ms. Inouye also analyzed potential impacts to geology and soils.

BOGLE WIND TURBINE PROJECT

Yolo County, 2015-2017

Under contract to Yolo County, Aspen prepared an EIR to evaluate the impacts from a proposed 1.85 MW wind turbine that would be used to power the Bogle winery production facility. Ms. Inouye provided a summary analysis of the resource areas for which project effects would not be significant.

LOS ANGELES COUNTY RENEWABLE ENERGY ORDINANCE UPDATE TECHNICAL STUDY AND PROGRAM EIR

Los Angeles County Department of Regional Planning, December 2024-present

Aspen is currently working on the Renewable Energy Ordinance (REO) update technical study and Program Environmental Impact Report (PEIR). Adopted in December 2016, the REO was designed to address the siting and development of renewable energy technologies within the County. The update will focus on utility-scale renewable energy facilities and the integration of energy storage systems to meet the County's sustainability goals.

- Ms. Inouye serves as Aspen's Deputy Project Manager for the technical study, which will evaluate renewable energy generation and storage potential across unincorporated lands of Los Angeles County, and identification of suitable areas for renewable energy development. The technical study will highlight opportunities to streamline permitting for new renewable energy generation and storage projects and will identify considerations for discretionary versus ministerial permitting processes.
- Ms. Inouye serves as Project Manager for the PEIR. The findings from the technical study will provide insights to inform the REO update and its PEIR. Aspen's expertise in environmental planning and analysis in the energy sector will ensure that the PEIR provides a thorough assessment of the environmental issues associated with the updates to the REO, addressing key concerns and offering mitigation strategies to balance development with environmental stewardship.

EXHIBIT B

ASPEN ENVIRONMENTAL GROUP STATEMENT OF QUALIFICATIONS
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Tatiana W. Inouye, page 2

ENVIRONMENTAL AND AIR QUALITY SERVICES ON-CALL CONTRACT

Los Angeles Department of Water and Power, 2015-present

Under Aspen's on-call contract with the Los Angeles Department of Water and Power, Ms. Inouye has provided project management assistance and technical expertise on multiple task orders, including the following:

- Angeles National Forest O&M Plan
- Bouquet Inlet/Outlet Pipeline Gate Valve Project
- Burnt Peak Solar Installation
- Visual Impacts Analysis and Compensation Options Strategy and Support
- Distributing Station 104 CEQA Support
- CEQA Knowledge Transfer Training
- GIS Standardization and Integration Support
- Liquefied Air Energy Storage Project
- Barren Haskell Line 1 Project
- Redmont Pump Station and Tank Project

AS-NEEDED ENVIRONMENTAL DOCUMENTATION & REGULATORY PERMIT CONSULTANT SUPPORT SERVICES

Los Angeles County Public Works, 2016-2019

Under this on-call contract, Aspen provided CEQA documentation support for multiple IS/MNDs as well as NOEs and supporting exemption documentation. Ms. Inouye was a technical author for the following projects:

- Whittier Aquatics Facility IS/MND
- Marina Del Rey Dock Replacement Project CE
- Fire Camp 8 Helispot Improvement CE
- Altadena Sheriff's Department Parking Lot Expansion CE
- Alamitos Bay Pump Station Discharge Line Replacement Project IS/MND
- Gates Canyon Stormwater Capture IS/MND
- Ladera Park Stormwater Capture IS/MND
- Peter J. Pitchess Detention Center Landfill Closure

SAN BERNARDINO COUNTY PARTNERSHIP FOR RENEWABLE ENERGY AND CONSERVATION: PHASE 2

San Bernardino County, 2015-2016

Under contract to San Bernardino County, Aspen prepared a Renewable Energy Cost, Benefits, and Recovery Study to provide supportive technical information as a foundation for future County policy recommendations and directives on renewable energy development. Described as the "REVEAL Initiative Report," this document received AEP's 2017 Merit Award. As a component of this study, Ms. Inouye created a Strategic Conservation Framework that identified planning and policy tools and examples of best practices to maximize economic gains and opportunities for conservation from renewable energy development. Ms. Inouye also interviewed community stakeholders to gather input on the community's evaluation of costs and benefits associated with renewable technologies.

BLUFF TRAIL BATTERY ENERGY STORAGE SYSTEM PROJECT

County of San Luis Obispo, 2024-present

Aspen has been awarded this contract with the County of San Luis Obispo to prepare an EIR for a 500-MW battery energy storage system. Ms. Inouye is serving as the Project Manager as well as the technical specialist for the Land Use/Planning and Recreation analyses. The project will require a Conditional Use Permit from the County, and the EIR being prepared by Aspen will be used as the County's CEQA clearance.

PG&E DIABLO CANYON POWER PLANT DECOMMISSIONING AND FUTURE SITE REUSE PROJECT

County of San Luis Obispo, 2021-present

Aspen is currently preparing an EIR to evaluate impacts from the decommissioning of Diablo Canyon Power Plant. The EIR analysis will include three phases of decommissioning, with site decommissioning (Phase 1) and final site restoration (Phase 2) being analyzed at a project-level, and future site reuse (Phase 3) being analyzed at a program-level. Ms. Inouye is responsible for analyzing the project's impacts to Aesthetics as well as to Land Use, Planning and Agriculture. Particular issues of concern include the effects of waste transport on local communities such as the Cities of Pismo Beach and Santa Maria, and the Counties of San Luis Obispo and Santa Barbara.

STRAUSS WIND ENERGY PROJECT*Santa Barbara County, 2018-2019*

Aspen prepared a Supplemental EIR to evaluate the construction and operation of a wind energy facility that would include 30 wind turbine generators on 2,988 acres. The Supplemental EIR updated the analysis and conclusions from the previously approved Lompoc Wind Energy Project. Ms. Inouye analyzed project impacts to Land Use, Recreation, Agriculture, and Energy, and well as the project's consistency with federal, State, and local policies.

JULIETTE SUBSTATION MODIFICATIONS EXEMPTION*Silicon Valley Power, 2024*

Silicon Valley Power proposed modifications to the existing Juliette Substation to accommodate the installation of a third transformer. Ms. Inouye provided support to Silicon Valley Power by consulting with the City of Santa Clara to confirm the applicability of a Class 3 Categorical Exemption, followed by preparation of the Notice of Exemption and supporting documentation.

RIO COSUMNES CORRECTIONAL CENTER SUBSTATION PROJECT*Sacramento Municipal Utilities District, 2018*

Under contract to the Sacramento Municipal Utilities District, Aspen prepared an IS/MND to evaluate the effects of a new substation and subtransmission line. Ms. Inouye prepared the agricultural resources analysis that addressed impacts to adjacent Prime Farmland and Williamson Act contracts along the subtransmission line route, and identified feasible mitigation to minimize adverse effects.

TECHNICAL ASSISTANCE TO THE CALIFORNIA ENERGY COMMISSION*California Energy Commission, 2001-present*

Aspen has assisted the CEC in evaluating the environmental and engineering aspects of new power plant applications throughout the State under five separate contracts. Ms. Inouye has served as Staff extension for the preparation of special studies as well as land use, socioeconomics and environmental justice, and alternatives analyses. Her specific projects are listed below.

- **Reliability, Renewable Energy, and Decarbonization Incentive (RREDI) Project Evaluation.** Aspen is providing support to the CEC RREDI Division in determining if awarded energy project grants meet CEQA requirements. As a component of this support, Aspen's technical specialists are providing peer review and supplemental analysis where needed. Ms. Inouye is managing the CEQA peer technical review for the following projects:
 - City of Pasadena Glenarm BESS Project: This 25-MW lithium-ion BESS would be sited at the existing Glenarm Power Plant.
 - Harbor BESS Project: This 10-MW lithium-ion BESS would be sited at the existing Harbor Cogen facility.
- **CEQA Adequacy Reviews for the Electric Program Investment Charge (EPIC) Program (2016-2022).** Ms. Inouye provided support to the CEC in conducting CEQA adequacy reviews of grants and proposals in the areas of energy efficiency, energy generation, energy infrastructure, energy deployment, and market deployment. Her reviews included the following research and development proposals (technical and CEQA adequacy evaluation): (1) Production Scale-Up for Clean Energy Technologies, and (2) Bringing Rapid Innovation Development to Green Energy (BRIDGE) - Energy Storage.
- **2025 SB 100 Joint Agency Report and Transmission Evaluation.** Ms. Inouye conducted key research on U.S. Bureau of Land Management plans and policies that pertain to SB 100 considerations. This research was incorporated into the CEC's supporting studies and summaries for the 2025 SB 100 Joint Agency Report.
- **Transmission Corridor Study- California's North Coast.** Ms. Inouye provided guidance in developing methods for the identification and analysis of federal, State, and local lands within the study area. Ms. Inouye researched key land management issues, such as Wild and Scenic Rivers and U.S. Forest Service Scenic Integrity Levels.

EXHIBIT B

- **Opt-In Program: Fountain Wind Project.** Ms. Inouye is a technical specialist providing environmental analysis for this 205-MW wind project proposed in Shasta County, which is the first wind project to apply for licensing through CEC's "opt-in" certification process. Ms. Inouye has prepared the Staff Assessments/EIR sections for: Land Use and Agriculture, Alternatives, and Socioeconomics/Environmental Justice.
- **Opt-In Program: Soda Mountain Solar Project.** Ms. Inouye is a technical specialist providing environmental analysis for this 300-MW photovoltaic and battery energy storage system proposed in San Bernardino County, to be located on land managed by the Bureau of Land Management. The applicant has applied for licensing through CEC's "opt-in" certification process. Ms. Inouye is preparing Staff Assessments/EIR sections for Land Use (including Agriculture and Recreation).
- **Opt-In Program: Compass Energy Storage Project.** Ms. Inouye is a technical specialist providing environmental analysis for this 250-MW battery energy storage system proposed in the City of San Juan Capistrano. The applicant has applied for licensing through CEC's "opt-in" certification process. Ms. Inouye is responsible for evaluating application completeness review of the net positive economic benefit to the local government, per CCR title 20, section 1877(f) and section 1879(a)(7), and to develop subsequent data requests for any inadequate responses from the applicant.
- **Opt-In Program: Corby Battery Energy Storage System Project.** Ms. Inouye is a technical specialist providing environmental analysis for this 300-MW battery energy storage system proposed in Solano County. The applicant has applied for licensing through CEC's "opt-in" certification process. Ms. Inouye is preparing Staff Assessments/EIR sections for Land Use (including Agriculture and Recreation), Alternatives, and the Cumulative scenario.
- **AVAIO Pittsburg Backup Generating Facility.** Ms. Inouye is a technical specialist for this Small Power Plant Exemption (SPPE) EIR, which is being prepared by the CEC to evaluate the impacts from the installation and use 37 three-MW diesel fired generators that would provide backup emergency generation for a proposed data center in the City of Pittsburg, California. Ms. Inouye is preparing the Land Use, Recreation, and Agriculture analyses.
- **Front of the Meter, Non-Lithium-Ion LDES to Support Critical Energy Resilience for Department of Defense.** Aspen prepared an IS/MND and EA to evaluate the impacts of a proposed energy storage facility at Marine Corps Base Camp Pendleton. Ms. Inouye provided support to the CEC and Aspen project management by developing the project description and preparing subsequent data requests to the applicant.
- **Bowers Backup Generating Facility.** Ms. Inouye is a technical specialist for this Small Power Plant Exemption (SPPE) EIR, which is being prepared by the CEC to evaluate the impacts from the installation and use 32 diesel fired generators (combined capacity up to 72 MW) that would provide backup emergency generation for a proposed data center in the City of Santa Clara. Ms. Inouye is providing support with the Population/Housing, Public Services, and Recreation analyses.
- **CA3 Backup Generating Facility Small Power Plant Exemption.** Ms. Inouye provided support to the CEC as a Technical Specialist for the Agriculture, Land Use, and Recreation sections of an EIR for a nearly 470,000 square foot four-story data center and the associated new 100 megavolt amperes (MVA) electrical substation. Key issues addressed by Ms. Inouye included consistency of the proposed facility with City of Santa Clara zoning requirements for building height and property setbacks.
- **Alamitos Energy Center.** Ms. Inouye prepared the key components of the Land Use Assessment to facilitate the CEC's review of the proposed 1,040 MW energy project located within the City of Long Beach. Key issues addressed by Ms. Inouye included a determination of the project's consistency with the California Coastal Act and the Local Coastal Program.

EXHIBIT B

ASPEN ENVIRONMENTAL GROUP STATEMENT OF QUALIFICATIONS
 YOLO COUNTY DEPARTMENT OF COMMUNITY SERVICES

BOTH ON-CALL CEQA, AND LAND USE AND PLANNING
 CONSULTING SERVICES, BID #RFQ-2025-0002



Irene J. Kaufman
 ENVIRONMENTAL PLANNER



PROFILE: Irene Kaufman is an environmental professional with a multidisciplinary background in agricultural, environmental, and geospatial sciences. Ms. Kaufman supports the preparation of environmental planning and compliance documents (i.e., CEQA/NEPA). She is a member of Aspen’s Planning and Public Policy Group focused on land use, public policy, and environmental justice analyses. Additionally, she has created maps and performs spatial analyses to support various CEQA, NEPA, and technical report documents.

EDUCATION:

- Graduate Certificate, Geographic Information Science and Technology, University of Southern California, Los Angeles, CA, 2021
- MS, Agriculture, Dairy Products Technology, California Polytechnic State University, San Luis Obispo, CA, 2017
- BA, English, University of California, Davis, 2010

PROFESSIONAL EXPERIENCE

LOS ANGELES COUNTY RENEWABLE ENERGY ORDINANCE UPDATE TECHNICAL STUDY AND PROGRAM EIR

Los Angeles County Department of Regional Planning, December 2024-present

Aspen is currently working on the Renewable Energy Ordinance (REO) update technical study and Program Environmental Impact Report (PEIR). Adopted in December 2016, the REO was designed to address the siting and development of renewable energy technologies within the County. The update will focus on utility-scale renewable energy facilities and the integration of energy storage systems to meet the County’s sustainability goals.

- Ms. Kaufman serves as a technical analyst and GIS support for the technical study, which will evaluate renewable energy generation and storage potential across unincorporated lands of Los Angeles County, and identification of suitable areas for renewable energy development.
- Ms. Kaufman serves as a technical analyst and GIS support for the PEIR. The findings from the technical study will provide insights to inform the REO update and its PEIR. Aspen’s expertise in environmental planning and analysis in the energy sector will ensure that the PEIR provides a thorough assessment of the environmental issues associated with the updates to the REO, addressing key concerns and offering mitigation strategies to balance development with environmental stewardship.

BLUFF TRAIL BATTERY ENERGY STORAGE SYSTEM PROJECT

County of San Luis Obispo, 2024-present

Aspen has been awarded this contract with the County of San Luis Obispo to prepare an EIR for a 500-MW battery energy storage system. Ms. Kaufman is serving as a technical specialist. The project will require a Conditional Use Permit from the County, and the EIR being prepared by Aspen will be used as the County’s CEQA clearance.

OPT-IN CONTRACT

California Energy Commission (Contract #700-22-005; 10/1/2018 through 9/30/2023 and Contract #700-22-003; 4/28/2023 through 04/30/2025)

- **Kola Battery Energy Storage System Project (2023-present).** Ms. Kaufman is a technical specialist providing environmental review for this 700-MW battery energy storage system proposed in Alameda County. The applicant has applied for licensing through CEC’s “opt-in” certification process. Ms. Kaufman is preparing Staff Assessments/EIR sections for: Socioeconomics and Environmental Justice.

EXHIBIT B

- **Soda Mountain Solar Project (2024-present).** Ms. Kaufman is a technical specialist providing environmental analysis for this 300-MW photovoltaic and battery energy storage system proposed in San Bernardino County, to be located on land managed by the Bureau of Land Management. The applicant has applied for licensing through CEC's "opt-in" certification process. Ms. Kaufman is responsible for evaluating application completeness review of the net positive economic benefit to the local government, per CCR title 20, section 1877(f) and section 1879(a)(7), and to develop subsequent data requests for any inadequate responses from the applicant.
- **Compass Energy Storage Project (2024-present).** Ms. Kaufman is a technical specialist providing environmental analysis for this 250-MW battery energy storage system proposed in the City of San Juan Capistrano. The applicant has applied for licensing through CEC's "opt-in" certification process. Ms. Kaufman is responsible for evaluating application completeness review of the net positive economic benefit to the local government, per CCR title 20, section 1877(f) and section 1879(a)(7), and to develop subsequent data requests for any inadequate responses from the applicant.

SITING, TRANSMISSION, AND ENVIRONMENTAL PROTECTION PEAK WORKLOAD, INCLUDING NON-LITHIUM LONG DURATION ENERGY STORAGE

California Energy Commission (Contract #700-18-001: 10/1/2018 through 9/30/2023; Contract #700-22-003: 9/14/2022 through 8/31/2022; Contract #700-22-005: 8/30/2023 through January 31, 2025)

- Replacement Tire Efficiency Program (2024-present)
- Fountain Wind Project (2022-present)
- Bowers Backup Generating Facility Population/Housing, Public Services, and Recreation Analyses (2022-present)
- San Jose Data Center 04 Population/Housing, Public Services, and Recreation Analyses (2022-present)
- Pittsburgh Back-Up Generating Facility, Pittsburgh, CA (2024-present)
- Front of the Meter, Non-Lithium Long Duration Energy Storage to Support Critical Energy Resilience for DOD at Marine Corps Base Camp Pendleton (2023-present)

EASLEY RENEWABLE ENERGY PROJECT

Bureau of Land Management Palm Springs-South Coast Field Office, 2023-present

Utilizing a staffing firewall that Aspen has established for this project, Aspen is directly supporting the preparation of both the NEPA EA documentation and the CEQA EIR documentation for this proposed 650 MW solar photovoltaic and battery storage project. Given the project's location within a Development Focus Area as designated by the 2016 Desert Renewable Energy Conservation (DRECP) Plan Land Use Plan Amendment (LUPA), the NEPA documentation will tier off the DRECP LUPA Final EIS (2015). Ms. Kaufman is a technical author for the Agriculture and Forestry, and Environmental Justice analyses.

CADEMO OFFSHORE WIND DEMONSTRATION PROJECT

California State Lands Commission and U.S. Department of Defense, 2023-present

The CADEMO Offshore Wind Demonstration Project has been proposed to support the State of California's goals for Offshore Wind production that were established in AB 525. CADEMO proposes to install and operate four floating offshore wind turbines along the coast of western Santa Barbara County at Vandenberg Space Force Base (VSFB). Each turbine would be capable of producing 12 to 15 MW renewable electricity. The project would include a new onshore electrical substation within VSFB that would connect to the offshore wind turbines via a subsea static cable. The project is subject to both NEPA and CEQA regulatory review and compliance. Ms. Kaufman is preparing the joint EIR/EIS technical analysis for Environmental Justice.

EXHIBIT B**PIER WIND TERMINAL DEVELOPMENT PROJECT***Port of Long Beach and U.S. Army Corps of Engineers, 2023-present*

The Pier Wind Terminal Development Project has been proposed to support the State of California's goals for Offshore Wind production that were established in AB 525. The project involves the construction and development of a 400-acre terminal and transportation corridor at the Port of Long Beach for staging and integration (i.e., receiving, staging, storing and assembly) and floating foundation assembly of floating offshore wind turbine systems. The project is subject to both NEPA and CEQA regulatory review and compliance. Ms. Kaufman is preparing the joint EIR/EIS technical analyses for Socioeconomics and Environmental Justice.

ENVIRONMENTAL AND AIR QUALITY SERVICES ON-CALL CONTRACT*Los Angeles Department of Water and Power, 2022-present*

Ms. Kaufman provides planning and GIS support on Aspen's master Environmental Services and Air Quality Services on-call contract with the LADWP (2022-2027), the largest municipal utility in the State. Frequent GIS tasks include visual analysis and mapping of vegetation, jurisdictional waters, and other data for various reports. Projects include:

- Angeles National Forest Operations and Maintenance Plan (ANF O+M Plan)
- Barren Ridge Renewable Transmission Project (BRRTP)- Visual Impacts Analysis and Compensation Options Strategy and Support (2022-present)
- GIS Standardization and Integration Support (2022-2024)
- CEQA Knowledge Transfer Training (2022-2023)
- Support Services for the Solar Installation at the Burnt Peak Site (2022-present)
- Distributing Station 104 CEQA Support (2022-present)

AB 525 STRATEGIC PLAN: PHASE 1 AND 2 ALTERNATIVE PORT ASSESSMENT TO SUPPORT OFFSHORE WIND*California State Lands Commission (subcontractor to Moffatt & Nichol), 2022-present*

To comply with AB 525 (i.e., requires agencies to develop strategic plan for offshore wind development in federal waters), California State Lands Commission is conducting an analysis of the feasibility of, and potential locations for, port(s) to support offshore wind activities along the central to southern coast of California for the Morro Bay Wind Energy Area. With respect to port infrastructure and capacity, CSLC released a study that examined the feasibility of constructing a new purpose-built port on the central California coast to support offshore wind facility staging and integration or operations and maintenance. This high-level desktop screening study examined coastal sites between San Francisco and Long Beach to identify potential underused or undeveloped sites of 30 to 100 acres. A variety of land use, engineering, and environmental "screening criteria" were used to narrow the field of suitable sites. Aspen's role in this analysis was to assess the land use impacts associated with 12 sites, and to rank these sites by the relative severity of the impacts. Aspen's role in this analysis was to assess the land use impacts associated with sites to support offshore wind development in Morro Bay Wind Energy Area (Phase 1) and along the entire CA coast (Phase 2), and to rank these sites by the relative severity of the impacts. Ms. Kaufman was responsible for the viewshed analysis of the proposed port sites using ArcGIS Pro. Additionally, she created static maps for the Marine Sanctuaries to support the project memo.

SIX NEW COACHELLA VALLEY TRAILS PROJECT*U.S. Bureau of Land Management and Coachella Valley Mountains Conservancy, 2022*

Aspen is preparing a joint NEPA and CEQA document (Environmental Assessment/Mitigated Negative Declaration) to analyze the construction and use of six new recreational trails in the Coachella Valley. The locations of the proposed trails are designed to provide recreational access to underserved communities. Ms. Kaufman evaluated environmental justice issues associated with the project, including whether the project would have a disproportionately high or adverse human health or environmental effect on minority populations or low-income populations, as well as any beneficial effects on these populations.

EXHIBIT B

ASPEN ENVIRONMENTAL GROUP STATEMENT OF QUALIFICATIONS
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Irene J. Kaufman, page 4

PROFESSIONAL AFFILIATIONS

- National Association of Environmental Professionals (NAEP) – Member (2023-present); NEPA, Environmental Justice, and GIS working groups
- Women in GIS – Board member and Mentorship committee chair (2022-2023); Member (2021-present)
- The Land Connection – Board member and Secretary (2018-2022); GIS mentor (as a part of ESRI’s Small Nonprofit Organization Grant Initiative recipient; 2023-2024)
- Gamma Theta Upsilon (GTU) honor society in geography – Member (2021-present)

ADDITIONAL TRAINING, CONFERENCES, AND COURSES

- USC Geospatial Summit in Los Angeles, CA (February 2023)
- NAEP Environmental Justice Updates webinar (August 2023)
- Justice Week 2023 Virtual: Equity Empowered (October 2023)
- CalGIS Conference in Visalia, CA (March 2024)

PROFESSIONAL SKILLS

- Geographic Information Systems (GIS): ArcGIS Pro, ArcMap, ArcGIS Online, Community Analyst, Global Mapper
- Writing: technical writing and editing

EXHIBIT B

ASPEN ENVIRONMENTAL GROUP STATEMENT OF QUALIFICATIONS
 YOLO COUNTY DEPARTMENT OF COMMUNITY SERVICES

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Nader Khalil
 ENVIRONMENTAL PLANNER



PROFILE: Nader Khalil is a dynamic Urban and Environmental Planner with 5 years of planning experience. He is known for a diverse portfolio in community development, urban revitalization, and large-scale master planning. Mr. Khalil specializes in sustainability principles to help build resilient and sustainable communities. Mr. Khalil specializes in CEQA traffic analysis, focusing on transportation impacts, VMT reduction, and mitigation strategies for the City of Los Angeles and Los Angeles County, resolving urban mobility challenges via transit-oriented design and air quality mitigation.

EDUCATION:

- Master of Urban Planning, California State University, Northridge, California, 2019
- B.S. Tourism, Hospitality, and Recreation Management, California State University, Northridge, California, 2017

PROFESSIONAL EXPERIENCE

CONTRACT AND TASK ORDER MANAGEMENT

ENVIRONMENTAL ASSESSMENT AND AIR QUALITY SERVICES ON-CALL CONTRACT

Los Angeles Department of Water and Power, 2006-2009, 2014-2017, 2017-2022, and 2022-2027

Mr. Khalil serves as the assistant to the Program/Contract Manager for Aspen's master Environmental Services and Air Quality Services on-call contract with the LADWP (2022-2027, 26 Task Orders thus far), the largest municipal utility in the United States. In this role, he helps with drafting proposals for the contract and supports various aspects of contract management.

RENEWABLE ENERGY PLANNING PROJECTS

SITING, TRANSMISSION, AND ENVIRONMENTAL PROTECTION PEAK WORKLOAD, INCLUDING NON-LITHIUM LONG DURATION ENERGY STORAGE

California Energy Commission (Contract #700-18-001: 10/1/2018 through 9/30/2023; Contract #700-22-003: 9/14/2022 through 8/31/2022; Contract #700-22-005: 8/30/2023 through January 31, 2025)

- **Soda Mountain Solar Project (2024-present).** Mr. Khalil is a technical specialist providing environmental analysis for this 300-MW photovoltaic and battery energy storage system proposed in San Bernardino County, to be located on land managed by the Bureau of Land Management. The applicant has applied for licensing through CEC's "opt-in" certification process. Mr. Khalil is preparing Staff Assessments/EIR sections for Land Use (including Agriculture and Recreation).
- **Replacement Tire Efficiency Program (2024-present).** Aspen is preparing a Programmatic EIR for the RTEP, which seeks to improve the energy efficiency of replacement tires through minimum standards and improving consumer access to information to ensure replacement tires for passenger cars and light-duty trucks sold in California are at least as energy-efficient as the original equipment tires sold on new vehicles. Implementation of the program requires the adoption of a regulation, which CEC will develop through a rulemaking proceeding. Mr. Khalil is serving as a technical specialist for the EIR.
- **Fountain Wind Project (2022-present).** Mr. Khalil is a technical specialist providing environmental review for this 205-MW wind project proposed in Shasta County, which is the first wind project to apply for licensing through CEC's "opt-in" certification process. Mr. Khalil is assisting with Staff Assessments and EIR sections.

EXHIBIT B

- **Front of the Meter, Non-Lithium-Ion LDES to Support Critical Energy Resilience for Department of Defense (2023-present).** Mr. Khalil serves as Technical Specialist for an IS/MND analyzing the impacts of an energy storage facility at Marine Corps Base Camp Pendleton. He authored the sections on land use, population and housing, public services, and recreation, and further conducted a detailed evaluation of potential wildfire risks associated with the facility.

PIER WIND TERMINAL DEVELOPMENT PROJECT

Port of Long Beach and U.S. Army Corps of Engineers, 2023-present

The Pier Wind Terminal Development Project has been proposed to support the State of California's goals for Offshore Wind production that were established in AB 525. The project involves the construction and development of a 400-acre terminal and transportation corridor at the Port of Long Beach for staging and integration (i.e., receiving, staging, storing and assembly) and floating foundation assembly of floating offshore wind turbine systems. The project is subject to both NEPA and CEQA regulatory review and compliance. Mr. Khalil is preparing the joint EIR/EIS technical analyses for Land Use (including Recreation and Coastal Access).

EASLEY RENEWABLE ENERGY PROJECT

Bureau of Land Management Palm Springs-South Coast Field Office, 2023-present

Utilizing a staffing firewall that Aspen has established for this project, Aspen is directly supporting the preparation of both the NEPA EA documentation and the CEQA EIR documentation for this proposed 650 MW solar photovoltaic and battery storage project. Given the project's location within a Development Focus Area as designated by the 2016 Desert Renewable Energy Conservation (DRECP) Plan Land Use Plan Amendment (LUPA), the NEPA documentation will tier off the DRECP LUPA Final EIS (2015). Mr. Khalil directed and executed public outreach initiatives, fostering community engagement and driving project awareness.

BLUFF TRAIL BATTERY ENERGY STORAGE SYSTEM PROJECT

County of San Luis Obispo, 2024-present

Aspen has been awarded this contract with the County of San Luis Obispo to prepare an EIR for a 500-MW battery energy storage system. Mr. Khalil is serving as the Deputy Project Manager as well as the technical specialist for the Land Use/Planning and Recreation analyses. The project will require a Conditional Use Permit from the County, and the EIR being prepared by Aspen will be used as the County's CEQA clearance.

MOKELUMNE PUMP STORAGE PROJECT

GreenGen Storage, LLC, 2024-present

Under contract to GreenGen, Aspen is preparing environmental studies to support an Integrated Licensing Process application to the Federal Energy Regulatory Commission. The project would include a pumped storage facility and conveyance tunnel system from Salt Springs Reservoir to Lower Bear Reservoir on National Forest System lands managed by Eldorado National Forest. Mr. Khalil is responsible for: (1) the NEPA-level Land Use and Wild and Scenic Rivers analyses for the Draft and Final Licensing Application; (2) the CEQA-level Land Use and Planning and Public Services analyses for the Information Package Document; and (3) updates to the Initial Study Report Land Use and Wild and Scenic Rivers analyses to address agency and stakeholder comments.

MALIBU LOWER-COST ACCOMMODATIONS PUBLIC WORKS PLAN

Mountains Recreation and Conservation Authority, 2022-Present

Mr. Khalil is a technical specialist providing environmental analysis for the EIR. The proposed Public Works Plan would serve as the facilities plan for implementing a variety of park facility improvement projects, including camping, parking, and support facilities, as well as trail and other improvements, public outreach programs, and operations and management at the Malibu Bluffs Open Space in the City of Malibu, California, and the Upper Canyon portion of Ramirez Canyon Park in unincorporated Los Angeles County, California.

EXHIBIT B

ASPEN ENVIRONMENTAL GROUP STATEMENT OF QUALIFICATIONS
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Nader Khalil, page 3

PREVIOUS EXPERIENCE

- **Founder & CEO**, CEQA Labs, Santa Clarita, California (2/2023 – 8/2023)
- **Associate Planner**, CSG Consultants, Orange, California (7/2021 - 2/2023)
- **Environmental Planner**, ICF, Los Angeles, California (8/2020 - 7/2021)
- **Project Planner**, Meridian Consultants, Los Angeles, California (5/2019 - 8/2020)
- **Project Planning Intern**, Los Angeles City Planning, Los Angeles, California (1/2019 - 5/2019)
- **Emergency Services Technician**, Providence Saint Joseph Medical Center, Burbank, California (3/2008 - 5/2019)
- **Emergency Medical Technician-I**, McCormick Ambulance, Hawthorne, California (11/2004 - 3/2008)

PROFESSIONAL AFFILIATIONS

- American Planning Associates (APA)
- Association of Environmental Professionals (AEP)
- Providence Health Core Committee Member
- Hurricane Katrina and Rita Strike Team
- CERT Program Emergency

SKILLS

- **Communication**: Written/Verbal Communication and Dissemination, Stakeholder Engagement
- **Collaboration**: Teamwork, Cross-functional Team Leadership, Stakeholder Engagement
- **Project Management**: Project Planning & Execution, Business Growth Strategies, Proposal Development
- **Business Administration**: Document Control, Digital Content Management, Decision-making
- **Report and Case Management**: Report Writing, Case Management, Leadership
- **Regulatory Knowledge**: CEQA and NEPA Regulations, Environmental Impact Analysis, Mitigation Strategies
- **Assessment and Compliance**: Regulatory Compliance, Project Evaluation, Quality Assurance and Control
- **Emergency Response**: Emergency Services, Infection Prevention, Patient Assessment and Care
- **Clinical Care**: Cardiac Monitoring, Procedural Assistance, Emergency Response
- **Documentation and Customer Service**: Clinical Documentation, Crisis Management, Customer Service
- **National Incident Management System – FEMA**: Incident Command System (ICS) 100, 200, 700, & 800
- **Problem-Solving and Adaptability**: Advanced Problem-Solving Skills, Detail-Oriented, Adaptability and Flexibility
- **Conflict Resolution and Time Management**: Conflict Resolution, Time Management, Resource/Personnel Management
- **High-Stress Communication**: Effective Communication, Understanding of Emergency Services and Public Safety
- **Programming**: R, Python, LaTeX
- **Languages**: English, Arabic, Spanish

EXHIBIT BASPEN ENVIRONMENTAL GROUP STATEMENT OF QUALIFICATIONS
YOLO COUNTY DEPARTMENT OF COMMUNITY SERVICESBOTH ON-CALL CEQA, AND LAND USE AND PLANNING
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Hedy B. Koczvara
SENIOR ASSOCIATE



PROFILE: Ms. Koczvara is an environmental scientist with management and technical experience preparing federal, state, and local environmental, planning, and analytical documents under the California Environmental Quality Act (CEQA) and the National Environmental Policy Act (NEPA). Her project experience includes both linear and site-specific projects such as transmission lines, pipelines, renewable and gas-fired power plants, and infrastructure development and improvement projects. She prepares technical analyses and coordinates with specialty subcontractors, and she manages and provides management support in client interaction, public involvement, and overall document coordination and production.

EDUCATION:

- MS, Earth Systems, Stanford University, 2001
- BS, Earth Systems, Stanford University, 2000

PROFESSIONAL EXPERIENCE**GIBSON SOLAR FARM***Yolo County, 2022-2023*

Ms. Koczvara was the project manager for this 147-acre, 26 MWh solar and energy storage facility in Yolo County. The proposed parcel is in a Williamson Act Contract, which would require its cancellation, and the project proposes to carry out agrivoltaics (the practice of agricultural operations in and around large-scale solar PV facilities). Ms. Koczvara took over project management during preparation of the Administrative Draft EIR and inclusion of a Reduced Footprint Alternative requested by the applicant. Yolo County Board of Supervisors ultimately approved the Reduced Footprint Alternative in October 2023, which is a 13-MWac solar PV electricity generating and energy storage facility on the southern 100 acres of the 147-acre site. The remaining 47 acres of the site will continue to be farmed, thus, decreasing the conversion of Prime Farmland as compared to the originally proposed Project. The approved project attempted to strike a balance between helping the County to meet renewable energy generation goals while protecting the County's long history of agricultural production.

EASLEY RENEWABLE ENERGY PROJECT*Intersect Power, 2022-present*

Ms. Koczvara is managing environmental permitting, including preparation of the CEQA EIR on behalf of Riverside County, for a proposed up to 400 MW solar PV and up to 650 MW battery energy storage facility within a nearly 3,800-acre project area located on private and BLM-administered land near Desert Center in Riverside County, CA. Managed preparation of Riverside County's Conditional Use Permit (CUP) and Public Use Permit (PUP) application package. Responsible for oversight of technical report preparation and permitting for biological resources, cultural resources, paleontological resources, water supply assessment, traffic, air quality/greenhouse gases and aesthetics. The Draft EIR was published in January 2024 and received over 1,250 pages of comments.

STAR RANGE SOLAR PROJECT*174 Power Global, 2022-present*

Ms. Koczvara managed preparation of a Variance Factors Analysis Report to BLM Cedar City Field Office to support the variance approval process for its preferred site prior to the start of NEPA for a 600 MW solar PV facility on 4,288 acres of BLM variance land in southwestern Utah. BLM approved the project variance in October 2023. The project is currently on hold by the solar developer and BLM is determining the level of NEPA analysis required pending revisions to the 2012 Western Solar Plan PEIS.

BLYTHE MESA SOLAR PROJECT*Intersect Power, 2020-2021*

Ms. Koczwarra assisted Intersect Power with post-CEQA/NEPA environmental permitting and pre-construction compliance following IP's acquisition of the Blythe Mesa Solar Project, a 485 MW solar PV project on 3,665 acres of BLM-administered land west of the City of Blythe in Riverside County. She managed two Determinations of NEPA Adequacy for BLM, a BLM ROW conflict resolution memo, a memo regarding CEQA compliance for minor mods, updates to the POD, DRECP Conservation and Management Actions applicability analysis, and preparation of an Integrated Weed Management Plan and associated EA, among other tasks.

OBERON RENEWABLE ENERGY PROJECT*Intersect Power, 2019-present*

Ms. Koczwarra managed environmental permitting, including preparation of the CEQA and NEPA documents, for a proposed 500 MW solar PV and battery energy storage facility within a 5,000-acre project area near Desert Center in Riverside County, CA. She managed preparation of the Plan of Development, the coordination of cultural, paleontological, and biological resources work plans and surveys with BLM, as well as preparation of over 30 other plans/technical reports to be included as appendices to the POD. She managed preparation of an Environmental Assessment on behalf of BLM, and an EIR on behalf of the Colorado River Regional Water Quality Control Board, the CEQA Lead Agency. The RWQCB approved the project in December 2021 and BLM issued a revised EA/FONNSI and Decision Record in January 2022. Ms. Koczwarra assisted with pre-construction compliance and miscellaneous tasks during the construction and restoration processes. The project began commercial operation in fall 2023 and Aspen is assisting with miscellaneous tasks during site restoration and operations.

ANGELA SOLAR PROJECT*SoftBank Energy, 2019-present*

After contracting to provide "red flag" site assessments for 5 solar projects that SoftBank Energy (SBE) was considering purchasing, SBE moved forward with acquisition of the 40 MW Angela Solar Project, previously approved by Tulare County on 277 acres near the community of Alpaugh. Ms. Koczwarra managed Aspen's review of the County's IS/MND analysis, Conditions of Approval, and mitigation measures to identify potential permitting, schedule, and cost concerns prior to acquisition. Aspen is providing post-approval assistance, as needed, including support with surveys and mitigation implementation.

STAGECOACH SOLAR PROJECT*California State Lands Commission, 2019-present*

Ms. Koczwarra is managing environmental surveys and permitting under CEQA for the controversial Stagecoach Solar Project EIR. Aurora Solar LLC, a wholly owned subsidiary of Avangrid Renewables, applied to the CSLC for lease of approximately 3,000 acres of State land on which to construct and operate a 200 MW solar PV and energy storage facility in Lucerne Valley in central San Bernardino County. The project also includes construction of a 9.1-mile 220 kV generation-tie transmission line to interconnect at a proposed 7-acre SCE Calcite Substation, which is undergoing CEQA review by the California Public Utilities Commission using the Stagecoach EIR. The NOP was issued in October 2020 and Aspen facilitated a virtual scoping meeting.

JOVE SOLAR PROJECT*174 Power Global, 2019-present*

Ms. Koczwarra managed preparation of a critical issues analysis and two Plans of Development (PODs) for three different solar sites on BLM-administered land in Arizona. She assisted the solar developer with preparation of its SF-299 application package, POD, public meeting, and Variance Report to BLM to support the variance approval process for its preferred site prior to the start of NEPA and managed preparation and submittal of a Special Use Permit application to La Paz County. Following BLM approval of the variance request in December 2021, Aspen assisted with preparation of nearly 20 supporting technical reports and plans in accordance with BLM

Arizona's Restoration Design Energy Project (RDEP) to support the NEPA process for the proposed 800 MW solar and energy storage facility.

PG&E MORAGA-OAKLAND X 115 KV REBUILD PROJECT

California Public Utilities Commission, 2023-present

Ms. Koczwar is managing CEQA compliance on behalf of the CPUC for PG&E's proposed upgrades to approximately 5-miles of four overhead 115 kV power lines between Moraga and Oakland X substations in the City of Orinda, unincorporated areas of Contra Costa County, and the cities of Oakland and Piedmont within Alameda County. The two existing parallel double-circuit power lines are located within existing PG&E land rights, and the project will rebuild the four overhead lines into four hybrid lines, with both overhead and underground segments. Aspen performed completeness review of PG&E's pre-filed Proponent's Environmental Assessment to support its Permit to Construct application to the CPUC.

CAL FIRE COMMUNICATION TOWER AND FACILITIES REPLACEMENT PROJECTS

California Department of General Services, 2018-present

The Department of Forestry and Fire Protection (CAL FIRE) proposes to upgrade existing mountaintop telecommunications towers, vaults, and other supporting infrastructure as required to support the State's Public Safety Microwave Network and continue to provide essential emergency communications linkages for CAL FIRE'S fire protection and emergency response command and control throughout the State. On behalf of California Department of General Services (DGS), the CEQA lead agency, Ms. Koczwar managed the environmental permitting and surveys at the following 7 CAL FIRE communications facilities: Sierra Vista in Calaveras; Mount Oso in Stanislaus; Chalks Mountain in Santa Cruz; Pratt Mountain and Mount Pierce in Humboldt; Bunchgrass in Shasta; and Banner Mountain in Nevada Counties.

CEQA AND NEPA COMPLIANCE AND ENVIRONMENTAL PERMITTING SERVICES

Tuolumne Utilities District, 2017-present

Ms. Koczwar is Program Manager overseeing 3-year on-call contract with Tuolumne Utilities District (TUD) to provide CEQA, NEPA and environmental permitting services. TUD is a water and wastewater utility serving nearly 44,000 residents in Tuolumne County. Groundwater supply is limited and with the recent drought, TUD is considering additional sources of water and water storage and has funding approved for upgrades to its aging infrastructure. Aspen's potential scope of services also includes assistance to TUD in completing sections of funding applications related to environmental compliance.

SVP ON-CALL ENVIRONMENTAL SERVICES

City of Santa Clara/Silicon Valley Power (SVP), 2016-present

Ms. Koczwar is Program Manager of Aspen's two consecutive 5-year on-call contracts to provide CEQA services to SVP. Some of the tasks performed under the contract and/or managed by Ms. Koczwar are a staff CEQA training; 3 IS/MNDs for transmission, substation, and battery storage projects; the Requirement for New or Modified Parallel Generation Facilities to Utilize Renewable Generation and Fuel Sources EIR; arborist expert witness testimony; two Notices of Exemption/CXs and supporting documentation; and a CEQA Determinations questionnaire that helped Aspen evaluate ~50+ Capital Improvement Projects (CIPs), and which recommended SVP move forward with 2 IS/MNDs and 12 CXs to satisfy CEQA.

SVP SOUTH LOOP RECONFIGURE PROJECT

City of Santa Clara/Silicon Valley Power (SVP), 2016-2022

Under Aspen's on-call environmental services contract with SVP, Ms. Koczwar is Project Manager for the CEQA review of approximately 3.5 miles of proposed 60 kV transmission upgrades/extensions in the City of Santa Clara. In addition to the IS/MND, Aspen organized a scoping meeting, provided AB 52 support, and prepared a tree survey in coordination with the City Planning Department due to estimated removal of landscaping trees. Aspen assisted with pre-construction surveys and tree pruning and removal coordination.

EXHIBIT B**CPUC WHEN-NEEDED ENVIRONMENTAL SERVICES***California Public Utilities Commission, 2008-present*

Ms. Koczvara serves as a Project Manager, Public Involvement Specialist, and/or technical writer for Socioeconomics, Public Utilities and Environmental Justice for Aspen's on-call contract with the CPUC for provision of CEQA services to the Energy Division. Under the contract, she has managed the following projects:

- Siskiyou Telephone Happy Camp to Somes Bar Fiber Connectivity Project IS/MND
- SCE Banducci 66 kV/12 kV Substation Project IS/MND
- PG&E Embarcadero-Potrero 230 kV Transmission Project IS/MND
- PG&E Cressey-Gallo 115 kV Powerline Project Draft IS/MND
- PG&E Seventh Standard 115 kV/21 kV Substation IS/MND
- Indian Springs Telecomm Project IS/MND

HONORS AND AWARDS

- 2016 Association of Environmental Professionals, Outstanding Environmental Analysis Document Merit Award, Analysis of Oil and Gas Well Stimulation Treatments in California EIR
- 2016 Association of Environmental Professionals, Outstanding Environmental Analysis Document Merit Award, San Luis Obispo County Renewable Energy Streamlining Program, Opportunity, and Constraints Technical Study
- 2014 National Association of Environmental Professionals, NEPA Excellence Award, Burning Man 2012-2016 Special Recreation Permit Environmental Assessment
- 2009 Association of Environmental Professionals, Outstanding Environmental Analysis Document Merit Award, Sunrise Powerlink Transmission Project EIR/EIS
- Received Aspen Environmental Group colleague recognition award of excellent performance (2008)
- 2008 Community Resources "Dream Team" from the California Energy Commission
- 2006 Environmental Award for Los Angeles Unified School District's New School Construction Program EIR (certified in June 2004), American Planning Association (APA), Los Angeles Section
- 2004 Association of Environmental Professionals, Outstanding Environmental Analysis Document, Jefferson-Martin Final EIR

ADDITIONAL TRAINING AND COURSES

- U.S. Forest Service, Advanced Effects Analysis Training: How to "right-size" document preparation (specialist reports, NEPA documents, etc.), July 25, 2019. Conducted by USDA Forest Service, Region 5 (Pacific Southwest Region)
- Extension Courses Attended: Project Management Bootcamp; Planning in California: An Overview and Update; GIS for Resource Managers and Professionals; National Environmental Policy Act (NEPA) Overview and Refresher, Making Effective Use of Mitigated Negative Declarations (MND), and California Environmental Quality Act (CEQA) Two-Day Workshop

EXHIBIT BASPEN ENVIRONMENTAL GROUP STATEMENT OF QUALIFICATIONS
YOLO COUNTY DEPARTMENT OF COMMUNITY SERVICESBOTH ON-CALL CEQA, AND LAND USE AND PLANNING
CONSULTING SERVICES, BID #RFQ-2025-0002

Britta McOmber
ENVIRONMENTAL SCIENTIST



PROFILE: Ms. McOmber is an environmental planner with a diverse background in environmental policy, urban planning, and geospatial analysis. She assists in conducting environmental review and document preparation (CEQA/NEPA) for public agencies such as Yolo County, Trinity Public Utility District, City of Lancaster, Calleguas Municipal Water District, and California Energy Commission (CEC). In previous roles she managed projects related to electric vehicle rebate programs, climate change mitigation grants, extreme heat reduction, disaster management, flood hazard mitigation, and park equity in disadvantaged communities. Ms. McOmber has exceptional project management, research, writing, GIS, data analysis, and policy analysis skills.

EDUCATION:

- Master of Urban and Regional Planning, University of California, Los Angeles, 2018
- B.A. Geography, Dartmouth College, 2014

PROFESSIONAL EXPERIENCE**HARLAN RANCH AT&T CELL TOWER**

Yolo County, 2025

Ms. McOmber will provide environmental review and document preparation for the Harlan Ranch Cell Tower project, which includes preparation of an initial study (IS) for a new cell tower west of County Road 99 in Woodland, CA.

ASHLEY AVENUE CELL TOWER PROJECT

Yolo County Community Services Department, 2024

Ms. McOmber conducted environmental review and document preparation (IS/ND) for a new 128-foot-tall telecommunications tower in unincorporated Yolo County. The tower brings improved wireless communication coverage along County Road 98 to benefit residents, travelers, public services, and roadway safety in the area. Ms. McOmber prepared the Project Description, Agriculture and Forestry Resources, Geology and Soils, Hazardous Materials, Hydrology and Water Quality, Land Use and Planning, Mineral Resources, Population and Housing, Public Services, and Recreation sections of the document.

LONG DURATION ENERGY STORAGE (LDES) CONTRACT

California Energy Commission, 2024-present

Ms. McOmber conducted environmental review and document preparation (IS/MND) for the CEC LDES Contract to support long duration energy storage. Ms. McOmber prepared the Agriculture and Forestry Resources, Geology and Soils, Land Use and Planning, Mineral Resources, Population and Housing, and Recreation sections for these projects.

- Sandia National Laboratories Novel Large-Scale Zinc Battery for National Security Resilience
- Sacramento Municipal Utility District (SMUD) Hedge ESS Flow Battery Pilot and Demonstration Project

PARKWAY VILLAGE SPECIFIC PLAN EIR

City of Lancaster, 2024-present

Ms. McOmber prepared the GIS map figures for this Specific Plan EIR which analyzes the development of a 434.7-acre vacant area in the southern portion of the City of Lancaster. The planned development will include residential units, hotels, schools, parks, hospital, and commercial use. Ms. McOmber created maps for the

EXHIBIT B

regional location, local vicinity, district framework, visioning land use plan, street hierarchy, non-vehicular circulation, aerial overview, cumulative projects, local geology, and NRCS soil survey of the Project.

WILDFIRE RISK REDUCTION, RELIABILITY, AND ASSET PROTECTION PROJECT

Trinity Public Utilities District, 2024-present

Ms. McOmber conducts environmental review and document preparation (EIS/EIR) for this important wildfire risk reduction project in Trinity County. The Project seeks to expand the transmission and distribution line rights-of-way (ROW) for vegetation clearance on 234 miles of TPUD and WAPA's electrical systems. This controversial Project is the first of its kind to expand to a width of 125 feet from centerline for distribution lines as well as transmission lines. The Project includes long-term operation and maintenance plans as well as all permit applications with the RWQCB, CDFW, USFWS, ACOE, and others.

REPLACEMENT TIRE EFFICIENCY PROGRAM

California Energy Commission, 2024-present

Ms. McOmber is the deputy project manager and environmental analyst for the Replacement Tire Efficiency Program (RTEP) Environmental Impact Report (EIR). The proposed RTEP seeks to improve the energy efficiency of replacement tires through minimum performance standards and improving consumer access to relevant tire efficiency information, and to ensure to the extent feasible that replacement tires for passenger cars and light-duty trucks sold in California are at least as energy-efficient as the original equipment (OE) tires sold on new vehicles.

ELECTRIC PROGRAM INVESTMENT CHARGE (EPIC) & NATURAL GAS REPORT TECHNICAL EDITING

California Energy Commission, 2024-present

Ms. McOmber provides technical editing and quality assurance/quality control for the CEC's EPIC and Natural Gas Technical Editing Projects. This contract involves coordinating the formatting, editing, and ADA compliance of hundreds of final grant reports to prepare for publishing on the CEC website. The reports cover a variety of topics that focus on innovative energy saving mechanisms.

ANNEXATION GEODATABASE AND WEB MAP DEVELOPMENT

Calleguas Municipal Water District, 2024

Ms. McOmber created a geodatabase and web map application of complete, abandoned, and in-progress annexations to the Calleguas Municipal Water District (CMWD) from 1961 to present. The geodatabase meets several objectives for CMWD, including 1) updating the names and numbering conventions for each annexation; 2) matching feature geometry to the correct annexation; 3) attaching supporting documentation (PDF legal descriptions and map extents) for each annexation feature; and 4) creating an interactive, hosted map service that can be incorporated on the CMWD website for end users.

PREVIOUS EXPERIENCE

- **Team Lead and Geospatial Data Analyst**, Google Maps via Cognizant, Bothell, WA (2022-2023)
- **Associate Environmental Policy Project Manager**, UCLA Luskin Center for Innovation, Los Angeles, CA (2016-2021)

PUBLICATIONS AND CREDITS**AUTHORSHIP**

- DeShazo, J.R., Eisenstein, W., Karpman, J., McOmber, B., Trumbull, K. and Callahan, C. (2021). "Transform Fresno: 2021 Progress Report on Implementation of Transformative Climate Communities Program Grant." *Luskin Center for Innovation*.
- Pierce, G., McOmber, B., Gmoser-Daskalakis, K. and DeShazo, J.R. (2020). "Understanding the Needs of Diverse Park Users." *Luskin Center for Innovation*.

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- Pierce, G., McOmber, B. and DeShazo, J.R. (2020). "Supporting Lower-Income Households' Purchase of Clean Vehicles." *Luskin Center for Innovation*.
- DeShazo, J.R., Eisenstein, W., Karpman, J., McOmber, B., Trumbull, K. and Callahan, C. (2020). "Transform Fresno: A Baseline and Progress Report on Early Implementation of the Transformative Climate Communities Program Grant." *Luskin Center for Innovation*.
- Pierce, G., McOmber, B., Gmoser-Daskalakis, K., Jessup, K., Thung, J., and DeShazo, J.R. (2020). "Results of the 2018 Visitor Survey and Visitor Count in the Santa Monica Mountains National Recreation Area." *Luskin Center for Innovation*.
- Pierce, G., DeShazo, J.R., Sheldon, T., McOmber, B., and Blumenberg, E. (2019). "Designing Light-Duty Vehicle Incentives for Low- and Moderate-Income Households." *Luskin Center for Innovation*.
- DeShazo, J.R., Karpman, J., Kong, W.D., Callahan, C., McOmber, B. and Burstein, M.E. (2019). "Economic Benefits of LADWP's Energy Efficiency Programs." *Luskin Center for Innovation*.
- McOmber, B. (2018). "What's the Dam Problem? Hazardous Dams, Flood Risk, and Dimensions of Vulnerability in California." *University of California, Los Angeles Electronic Theses and Dissertations*.

CONTRIBUTING RESEARCHER

- Christensen, J. (2023). "Link: A Model for Community-driven Park Planning Facilitating Robust Engagement in Underserved Areas of Los Angeles County." *Luskin Center for Innovation*.
- Coutts, E., Guan, D., Hernandez, E., Karpman, J., Liu, B., Trumbull, K. and Turner V.K. (2022). "Transform Fresno: 2022 Progress Report on Implementation of the Transformative Climate Communities Program Grant." *Luskin Center for Innovation*.
- DeShazo, J.R., Karpman, J., Kong, W.D. and Callahan, C. (2018). "Employment Benefits from California Climate Investments and Co-Investments." *Luskin Center for Innovation*.
- DeShazo, J.R., Krumholz, S., Wong, N. and Karpman, J. (2017). "Siting Analysis for Plug-in Electric Vehicle Charging Stations in the City of Santa Monica." *Luskin Center for Innovation*.
- Arsenault, N. G. (2015). "A History of Granville's Town Roads 1790 to 2015." Granville, VT: Arsenault.

SKILLS

- | | | |
|--|---|---|
| <ul style="list-style-type: none"> ■ Geospatial Analysis <ul style="list-style-type: none"> ■ ArcGIS ■ ArcPro ■ ESRI Suite ■ QGIS ■ SQL ■ Python | <ul style="list-style-type: none"> ■ Statistical Analysis <ul style="list-style-type: none"> ■ Stata ■ SPSS ■ Data Analysis and Visualization ■ Policy Analysis <ul style="list-style-type: none"> ■ NEPA ■ CEQA | <ul style="list-style-type: none"> ■ Community Engagement ■ Communication ■ Technical Writing ■ Project Management ■ Survey Design and Development ■ Critical and Analytical Thinking |
|--|---|---|

EXHIBIT BASPEN ENVIRONMENTAL GROUP STATEMENT OF QUALIFICATIONS
YOLO COUNTY DEPARTMENT OF COMMUNITY SERVICESBOTH ON-CALL CEQA, AND LAND USE AND PLANNING
CONSULTING SERVICES, BID #RFQ-2025-0002**Aurie C. Patterson**

ENVIRONMENTAL SCIENTIST AND GEOLOGIST



PROFILE: Ms. Patterson is an environmental scientist and Professional Geologist with 25+ years of experience in the preparation of Geology and Soils, Mineral Resources, Hazards and Hazardous Materials, and Public Safety technical sections for a variety of CEQA and NEPA documents. Her project experience includes large- and small-scale transmission projects (linear transmission line, and sub transmission line, and substation projects), utility-scale solar facilities, oil field revitalization projects, public facilities and buildings, power plants, schools, and petroleum and water pipelines. She has conducted Phase I environmental site assessments and initial studies for a variety of state and local public works projects. Additionally, she has experience in the management and implementation of geotechnical exploration plans for pipelines, bridges, tunnels, highways, and treatment plants; management and preparation of geologic hazard reports: in soil sampling, geologic logging of exploratory borings, fault logging and evaluation; and in groundwater projects such as well construction and rehabilitation, monitoring well construction and sampling, and groundwater characterization studies.

EDUCATION:

- Graduate Study, Geology, San Diego State University, 1990-1993
- BA, Geology, minor in Mathematics, San Jose State University, 1989

PROFESSIONAL EXPERIENCE**GIBSON SOLAR FARM PROJECT***Yolo County, 2021-2022*

Ms. Patterson assisted in the preparation of the Hydrology and Water Quality section of the ISMND for the proposed 26MWh solar facility in Yolo County. The proposed parcel is in a Williamson Act Contract and the Project proposes to carry out agrivoltaics (the practice of agriculture in and around large-scale PV farms).

WILBUR-ELLIS AGRICULTURAL RETAIL FACILITY CONSOLIDATION PROJECT*Yolo County, 2021*

Ms. Patterson assisted with preparation of an IS/MND for the Wilbur-Ellis consolidation project which involves the closure and consolidation of two facilities in Woodland and Dixon to a more centralized facility just south of the city of Woodland.

WILDFIRE RISK REDUCTION, RELIABILITY, AND ASSET PROTECTION PROJECT*Western Area Power Administration and Trinity Public Utilities District, 2021-present*

Ms. Patterson is the Lead Author of the EIR/EIS Water Resources and Floodplains impacts analysis for this high-profile and controversial project for Western Area Power Administration (WAPA) and Trinity Public Utilities District (Trinity PUD). The Project is intended to reduce fire risk and maintain critical electrical services in Trinity County. The project is located within areas administered by a variety of land managers, including the BLM and the USFS.

STACK TRADE CENTER PARK BACKUP GENERATING FACILITY EIR*California Energy Commission, 2022-2023*

Ms. Patterson was the author for the Hazards and Hazardous Materials section for the EIR. Potential issues identified include historical agricultural use and prior industrial use and environmental contamination on a portion

of the Project site. The project includes thirty-six 3 MW and two 1 MW diesel-fired emergency backup generators that will be stacked and arranged in two generation yards, each designed to serve one of the two data center buildings at the site. The Project site is located in the City of San Jose in Santa Clara County

LANCASTER WASTE TO RENEWABLE HYDROGEN PROJECT

City of Lancaster, 2022

Ms. Patterson conducted a Phase I Environmental Site Assessment at the proposed renewable hydrogen facility on an approximately 15-acre site in Lancaster, California. The project consists of the construction and operation of a hydrogen facility utilizing unrecyclable mixed-waste paper feedstock.

SAN JOSE DATA CENTER BACKUP 04 CAMPUS EIR

California Energy Commission, 2023-present

Ms. Patterson is the author for the Hazards and Hazardous Materials section for the EIR. The project includes two data center buildings; thirty-two 3 MW paired stacked diesel-fired emergency backup generators arranged in four generation yards, with two each designed to serve the two data center buildings at the site; two administrative generators per building; two generators in the water storage yard; a substation; a PG&E switching station; and an associated transmission line. Potential issues identified include historical agricultural use and industrial uses near and adjacent to the site than may have resulted in migration of contamination to the project site. The Project site is in the City of San Jose in Santa Clara County.

BOWERS BACKUP GENERATING FACILITY EIR

California Energy Commission, 2022-2024

Ms. Patterson was the author for the Hazards and Hazardous Materials section for the EIR. Potential issues identified include historical agricultural use, potential presence of asbestos containing material and lead based paint in buildings to be demolished, and prior industrial use and identified previous environmental contamination at the Project site. The project includes thirty-two 3 MW diesel-fired emergency backup generators that will be stacked and arranged in a generation yard, each designed to serve the data center building at the site. The Project site is located in the City of Santa Clara in Santa Clara County.

COMPASS ENERGY STORAGE PROJECT EIR

California Energy Commission, 2023-present

The project is an approximately 250-megawatt (MW) battery energy storage system (BESS) in the City of San Juan Capistrano on an approximately 13-acre project site. The project would be composed of lithium-iron phosphate batteries, or similar technology batteries, inverters, medium-voltage transformers, a switchyard, a collector substation, and other associated equipment to interconnect into an existing San Diego Gas & Electric (SDG&E) transmission line. This project is being completed under the CEC Opt-In program as authorized by Assembly Bill (AB) 205 and modified by AB 209. Ms. Patterson reviewed the Application submitted to the CEC for adequacy and completeness, submitted data requests, and is the author for the Hazards, Hazardous Materials, and Wildfire section for the Staff Assessment EIR. Potential issues include hazardous material use during project construction and operation and wildfire potential.

STACK SVY03A DATA CENTER CAMPUS MND

California Energy Commission, 2023-present

Ms. Patterson is the author for the Hazards and Hazardous Materials section for the MND. The project includes a three-story data center building; twenty-seven 2.75 MW diesel-fired emergency backup generators and a 1 MW generator arranged adjacent to building SVY03A; a 175-kW generator adjacent to the security building; an onsite substation; a PG&E switching station; and associated an associated transmission line. Potential issues identified include historical agricultural use and industrial uses near and adjacent to the site than may have

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resulted in migration of contamination to the project site. The Project site is in the City of Hayward in Alameda County.

OBERON RENEWABLE ENERGY PROJECT

Intersect Power, LLC, 2021-2022

Ms. Patterson assisted with CEQA and NEPA document preparation and is preparing the Geology, Soils and Mineral Resources, Paleontological Resources, Hazards and Hazardous Materials, and Hydrology and Water Quality sections for the EIR and various sections of the EA. Potential issues identified include erosion, flooding, and water supply. This project includes a 500 MW solar facility, a BESS, a substation, a 500-kV gen-tie line, and other associated components near Desert Center in eastern Riverside County

BLYTHE MESA SOLAR PROJECT

Blythe Mesa Solar II, LLC, 2021

Ms. Patterson prepared the NEPA Environmental Assessment for the Integrated Weed Management Plan for the portion of the 230-kV Gen-tie on BLM administered land, consisting of 5.2 miles and a ROW of 78 acres. Issue areas analyzed in detail include: invasive species, recreation, soils, water quality, vegetation/special status/threatened and endangered species, and wildlife/special status/threatened and endangered species.

MESA WIND PROJECT

Brookfield Power US Asset Management LLC, 2020-present

Ms. Patterson is assisting with CEQA document preparation and technical support for the Mesa Wind Project. The Mesa Wind Project consists of the repower of an existing wind farm northwest of Palm Springs on land administered by the BLM. The project would include removal of the 460 existing wind turbine generators and replace them with 9 new larger wind turbine generators.

ARICA AND VICTORY PASS SOLAR PROJECTS

Clearway Energy Group, LLC, 2020-2022

Ms. Patterson prepared the Geology and Soils, Hazards and Hazardous Materials, and Hydrology and Water Quality Sections of the EIR and various sections of the EA for the Arica and Victory Pass Solar Projects in eastern Riverside County near the community of Desert Center. Potential issues identified include aeolian sand transport, erosion, destruction of paleontological resources, and water supply. The project includes the construction, operation, and decommissioning of a 265 MW and a 200 MW solar farms and associated infrastructure, and a 230kV transmission line. The projects are located adjacent to each other on BLM-administered federal lands.

IVANPAH-CONTROL PROJECT

California Public Utilities Commission, 2018-present

Ms. Patterson is assisting with preparation of the EIR and in preparing the Water Resources, Geology and Soils, and Hazards and Hazardous Materials sections. SCE proposes to rebuild components of 358 miles of existing 115-kV subtransmission system, consisting of 5 segments spanning between 12 existing SCE substations, to remediate approximately 2,950 identified conductor clearance discrepancies. This would include removal and replacement of transmission poles, structures, and conductor, installation of fiber optic telecommunications line, and modifications at the associated substations. The Project crosses portions of Inyo, Kern, and San Bernardino Counties.

STAGECOACH SOLAR PROJECT

California State Lands Commission, 2017-present

Ms. Patterson is assisting with CEQA document preparation and preparation of the Geology and Soils, Hazards and Hazardous Materials, and Paleontological Resources EIR sections for the controversial Stagecoach Solar Project EIR. The proposed Project consists of a 200 MW solar PV and energy storage facility on approximately

EXHIBIT B

3,000 acres of leased State land in Lucerne Valley, and a 9.1-mile 220-kV generation-tie transmission line to interconnect at a proposed 7-acre SCE Calcite Substation. SCE Calcite Substation is undergoing CEQA review by the California Public Utilities Commission using the Stagecoach Solar Project EIR.

WORK PERFORMED AT GEOTECHNICAL CONSULTANTS, INC.**STRAUSS WIND ENERGY PROJECT SUPPLEMENTAL EIR**

County of Santa Barbara, 2018-2019

Ms. Patterson conducted environmental analyses for and prepared the geology and soils section for the Supplemental EIR under CEQA for the proposed wind energy project. The proposed project is located partially in the coastal zone near the city of Lompoc in Santa Barbara County, California and consists of up to 30 wind turbine generators, a 7.3 mile long 115-kV transmission line, an onsite substation, and associated support facilities and access roads. Issues of concern addressed were ground shaking, liquefaction, landslides, soil erosion, expansive soils, sewage effluent disposal, and collapsible soils.

SCE ELDORADO-LUGO-MOHAVE SERIES CAPACITOR (ELM) PROJECT IS/MND

California Public Utilities Commission, 2018-2019

Ms. Patterson prepared the Geology and Soils and Hazards and Hazardous Materials sections for the ELM Project IS/MND. The ELM Project includes numerous facility modifications and new and modified communications components between and at the Lugo Substation in San Bernardino County, California and El Dorado and Mohave Substation in Clark County, Nevada. The proposed project would meet objectives to support requirements of the California Renewable Portfolio Standard and maintain system reliability of SCE transmission facilities within the Los Angeles Basin and the entire CAISO grid.

VALLEY SOUTH SUBTRANSMISSION PROJECT EIR

California Public Utilities Commission, 2013-2019

Prepared the Geology and Soils and Hazards and Hazardous Materials sections of the EIR. Also reviewed submittals for compliance with Geology and Soils mitigation measures. This project is located within the cities of Menifee, Murrieta, Temecula, and portions of unincorporated southwestern Riverside County and includes modification of SCE's existing Valley 500/115-kV Substation, construction of a new approx. 12-mile 115-kV sub transmission line, replacement of approx. 3.4 miles of existing 115-kV conductor, relocation of existing distribution and telecommunication lines, and installation of new telecommunications facilities.

CERTIFICATIONS

- Professional Geologist, California, License No. 7083

PUBLICATIONS

- Patterson, A.C. and T.K. Rockwell, 1993, Paleoseismology of the Whittier Fault based on 3-Dimensional Trenching at Olinda Oil Field, Orange County, Southern California: GSA Abstracts with Programs, Cordilleran Section, v. 25, no. 5, p. 131.



Krystal Pulsipher
SENIOR BIOLOGIST



PROFILE: Krystal Pulsipher has over 10 years of experience as a professional biologist in environmental consulting and has worked on projects within several sectors, including utility, development, renewable energy, and transportation. She conducts environmental impact analysis and support for projects in accordance with the California Environmental Quality Act (CEQA) and National Environmental Policy Act (NEPA) process. She has experience performing habitat assessments, natural resource inventories, aquatic resources delineations, nesting bird surveys, focused surveys for sensitive species, arborist surveys, and construction monitoring; and preparing biological documents and arborist reports, evaluating potential for species occurrence, and recommending mitigation measures. Sensitive species for which Krystal has experience performing habitat assessments, focused surveys, and monitoring include native bats (e.g., pallid bat), Swainson’s hawk, burrowing owl, northwestern pond turtle, giant garter snake, California red-legged frog, and California tiger salamander. Krystal specializes in bat biology and has conducted roost habitat assessments, and assisted with the development of humane exclusion plans, acoustic studies, data interpretation, and capture and release of bats using mist-nets and U.S. Fish and Wildlife Service-developed white-nose syndrome decontamination protocols. Krystal provides wetland regulatory and permitting support on projects in accordance with Clean Water Act Sections 401 and 404, Porter-Cologne Water Quality Act, and California Fish and Game Code Section 1600 et seq. This work has included preparation of applications for U.S. Army Corps of Engineers (USACE) Pre-Construction Notifications (PCN) authorization for Nationwide Permits (NWP), Regional Water Quality Control Board (RWQCB) Water Quality Certification (WQC) and State Wetland Procedures Waste Discharge Requirements (WDR), and California Department of Fish and Wildlife (CDFW) Notifications for Lake or Streambed Alteration Agreements (LSAA).

EDUCATION:

- B.S., Conservation Biology, CSU Sacramento, 2011
- Certificate, Field Ecology, Sacramento City College, 2012

PROFESSIONAL EXPERIENCE

PRIVATE RESIDENTIAL BUILDING ADD-ON PROJECT

Landowner, El Dorado County, CA; 2024-present

Ms. Pulsipher conducted a baseline reconnaissance-level biological survey for a private landowner proposing to construct a new structure on their land within a rural residential community in El Dorado County. The survey and resulting biological resources assessment report are required by El Dorado County as the proposed impact area lies within the County’s setback required for aquatic and sensitive riparian habitats. The survey included documenting existing conditions, identifying and delineating aquatic resources that may fall under regulatory agency jurisdictions, and an assessment of habitat suitability for special-status plants and wildlife including several listed or rare plant species, foothill yellow-legged frog, northwestern pond turtle, and California spotted owl. The report will include an environmental impact assessment following the CEQA Appendix G Environmental Checklist for biological resources.

SOLAR-BESS PROJECT*Fresno County, CA; 2024-present*

Ms. Pulsipher led a baseline reconnaissance-level biological survey as part of a 3-person team for a proposed photovoltaic solar energy and battery energy storage system project. The project is located in agricultural lands in Fresno County. The survey included documenting existing conditions, identifying and delineating aquatic resources that may fall under regulatory agency jurisdictions, and an assessment of habitat suitability for special-status plants and wildlife including Swainson's hawk, burrowing owl, San Joaquin kit fox, and giant garter snake. The survey and report will support the CEQA environmental impact assessment for the project.

ON-CALL CEQA SERVICES – NRS-KRS 115 KV PROJECT*Silicon Valley Power, Santa Clara, Santa Clara County, CA; 2024*

As a biologist, Ms. Pulsipher conducted environmental impact analysis as the primary author of the Biological Resources section of the project's CEQA Initial Study/Mitigated Negative Declaration. She also conducted a biological resources-focused site visit to confirm existing vegetation and land cover and assess the habitat suitability for special-status wildlife species including Crotch's bumble bee and northwestern pond turtle. The project site contained urban and ruderal land covers.

SITING, TRANSMISSION, AND ENVIRONMENTAL PROTECTION, OPT-IN SUPPORT, AND BATTERY STORAGE: BIOLOGICAL RESOURCES*California Energy Commission, 2023-Present*

The Siting, Transmission, and Environmental Protection Workload, Opt-In Support, and Battery Storage are multi-year, multi-task, statewide contracts with the California Energy Commission. These contracts include the evaluation of energy projects that require evaluation under CEQA, such as: Application for Certification (AFC) review of new gas-fired and renewable power plants and related transmission lines and battery storage projects; compliance monitoring of permitted facilities; designation of transmission corridors; and other activities in the areas of environmental impact assessment, engineering, and related regulatory matters. Ms. Pulsipher prepared or assisted with the preparation of the **biological resources section of the CEQA analysis** for the Sutter Energy Decarbonization Project (rural agricultural, Sutter County), Compass Battery Energy Storage Project (semi-rural, Orange County), Form Energy Project (semi-rural Mendocino County), and Valley Children's Hospital Microgrid Project (semi-rural, Madera County). She also conducted **biological resources-focused site visits** for the Form Energy Project and Valley Children's Hospital Microgrid Project to document or confirm existing vegetation and land cover, identify if aquatic resources were present that potentially fall under regulatory agency jurisdiction, and assess the habitat suitability for special-status plants and wildlife including several listed or rare plant species, Crotch's bumble bee, vernal pool branchiopods, California tiger salamander, northwestern pond turtle, tricolored blackbird, burrowing owl, Swainson's hawk, American badger, and San Joaquin kit fox.

WAPA SNR ON-CALL BIOLOGICAL SUPPORT SERVICES PROJECT*Western Area Power Administration (WAPA) / Sierra Nevada Region (SNR); 2023 - present*

As a biologist, Ms. Pulsipher conducts biological surveys to support mastication, herbicide treatments, and other vegetation management activities. To date, surveys included rare plant surveys (e.g., bentflowered fiddleneck), aquatic resources assessments, special-status species habitat assessments (i.e., California red-legged frog, California tiger salamander, giant garter snake), elderberry avoidance flagging for valley elderberry longhorn beetle, and nesting MBTA bird and raptor surveys. Surveys occur throughout California including Butte, Calaveras, Colusa, Contra Costa, Fresno, Placer, Sacramento, Solano, San Joaquin, and Yolo Counties. She also supports projects by conducting aquatic resources delineations and reports, and preparing wetland regulatory permitting applications when impacts to aquatic resources are anticipated. Land cover types have included non-native annual grassland, oak woodland and savannah, riparian forest, woodland, and scrub, montane conifer-hardwood forest, freshwater emergent wetland, seasonal wetland, riverine (streams), agricultural (orchards), ruderal, and urban. To date, permitting has included preparation of CWA Section 401 Water Quality Certification Notice of Intent

for enrollment under State Water Resources Control Board (SWRCB) General Order for the USACE Nationwide Permits (Order No. 2020-0039-EXEC).

SMUD ENVIRONMENTAL SERVICES ON-CALL CONTRACT

Sacramento Municipal Utilities District; Sacramento County, CA; 2023

As a biologist, Ms. Pulsipher conducted biological surveys to support pole and line replacement, relocation, and/or removal projects. To date, surveys included pre-construction surveys for birds and raptors protected by the Migratory Bird Treaty Act (MBTA), including burrowing owl. Surveys occur throughout the greater Sacramento area. Land cover types included non-native annual grassland, riparian forest and woodland, ruderal, and urban.

PREVIOUS PROFESSIONAL EXPERIENCE

LINE-407 PHASE I AND PHASE II

Pacific Gas & Electric Company / Yolo, Sutter, and Placer Counties, CA; 2016 – 2017

As a biological monitor, provided construction support for the installation of a new 36-inch diameter natural gas transmission pipeline (L-407) approximately 26 miles long. Primary responsibilities included providing worker environmental awareness training to the construction crews, daily clearance surveys of work areas and access routes, active bird and raptor nest monitoring, and monitoring of the work activities to ensure impacts did not occur to wildlife or wetlands. Monitoring focused on migratory birds and raptors, including red-tailed hawk and Swainson's hawk, giant garter snake, and aquatic resources. Land cover types included non-native annual grassland, oak savannah, riverine (canals), seasonal wetland and swale, vernal pool and swale, urban, and ruderal.

AVID HOTEL PROJECT

Golden State Properties / Woodland, Yolo County, CA; 2018 – 2019

As a biologist and arborist, provided support for a proposed site development of a parcel in the City of Woodland, Yolo County. She coordinated with the City Planner to understand the recently adopted HCP/NCCP and ensure that all the necessary data was collected from a literature review and site survey to support the application for the project to be covered under the HCP/NCCP. A pre-survey literature and database review was conducted to identify what sensitive biological resources may occur in the area, including aquatic resources, rare plants and species covered by the HCP/NCCP (e.g., Swainson's hawk, western burrowing owl, white-tailed kite). Surveys included a biological resources evaluation and arborist survey. Land cover types included non-native annual grassland, ruderal, and urban. Following the field surveys, she drafted a biological resources evaluation letter report and arborist letter report. Krystal worked closely with the Client and the City Planner to ensure all HCP/NCCP forms were completed for submittal for coverage under the HCP/NCCP.

WOODLAND MINI-STORAGE PROJECT

Private Client / Woodland, Yolo County, CA / 2018 – 2019

As a biologist, provided support for a proposed site development of a parcel in the City of Woodland, Yolo County. She coordinated with the City Planner to understand the recently adopted Yolo County Habitat Conservation Plan/ Natural Community Conservation Plan (HCP/NCCP) and ensure that all the necessary data was collected from a literature review and site survey to support the application for the project to be covered under the HCP/NCCP. A pre-survey literature and database review was conducted to identify what sensitive biological resources may occur in the area, including aquatic resources, rare plants and species covered by the HCP/NCCP (e.g., Swainson's hawk, western burrowing owl, white-tailed kite). Surveys included a biological resources evaluation. Land cover types present included non-native annual grassland, ruderal, and urban. Following the field surveys, she drafted a biological resources evaluation letter report. Krystal worked closely with the Client and the City Planner to ensure all HCP/NCCP forms were completed for submittal for coverage under the HCP/NCCP.

CARPENTER ROAD LANDFILL CLEAN CLOSURE PROJECT*City of Modesto / Modesto, Stanislaus County, CA; 2018*

As a bat biologist, conducted a visual bat roost habitat assessment for a landfill clean closure project. The survey included an assessment of available bat roost habitat in trees present within the project boundary plus a 50-foot buffer, and in the Carpenter Road bridge structure crossing over the Tuolumne River. Signs of active or recent bat use were also searched for and documented if present. Recommendations for avoidance, minimization, or mitigation were provided to the client based upon the survey results. Land cover types present included non-native annual grassland, ruderal, urban, riverine (river), and riparian forest.

CERTIFICATIONS & PERMITS

- **CDFW Plant Voucher Collecting Permit** No. 2081(a)-23-091-V, 06/20/2023 – 12/31/2025
- **CDFW Scientific Collecting Permit:**
 - legacy permit #13952; 11/21/2018 – 11/21/2021)
 - Specific Use for California terrestrial and vernal pool invertebrates of conservation priority, and bats, application in process.
- **USFWS Recovery Permit** for Listed Large Branchiopods (Principle Investigator on Organization Permit #TE02480D-0, 04/05/2019 – 04/04/2024): Individual Permit in agency review.
- **Certified Yolo County HCP/NCCP Qualified Biologist (expires 12/31/2026):** planning level surveys, California tiger salamander, western pond turtle, giant garter snake, Swainson's hawk, western burrowing owl.
- **Certified East Contra Costa County Habitat Conservancy Approved Biologist** (approved 01/09/2024; no expiration date) for planning level surveys (Townsend's western big-eared bat, western burrowing owl, Swainson's hawk, giant garter snake, California tiger salamander, California red-legged frog, longhorn fairy shrimp, vernal pool fairy shrimp, midvalley fairy shrimp, vernal pool tadpole shrimp), preconstruction surveys (western burrowing owl, giant garter snake), and applying avoidance and minimization measures and construction monitoring (western burrowing owl, Swainson's hawk, giant garter snake).

RELEVANT WORKSHOPS AND TRAININGS

- **CEQA for Biologists Workshop, Association of Environmental Planners, (2023):** Classroom lectures covered the contents necessary to include in CEQA Appendix G Section IV Biological Resources and important things to consider from a biologist's perspective when preparing for and completing field surveys.
- **Rare Pond Species Workshop, Laguna de Santa Rosa Foundation, (2017):** Workshop focused on aquatic survey techniques for California tiger salamander, California red-legged frog, and western pond turtle. Lectures covered species biology and ecology, identification of life stages, state and federal regulations, and agency approved survey protocols. Field sessions provided training on salamander larvae dip-net sampling, evening spotlighting for frogs, and turtle visual encounter surveys and trapping. Involved approximately 4 hours lecture, 7 hours field. Handled one California red-legged frog, observed five; observed three western pond turtles.
- **Giant Garter Snake Symposium, The Wildlife Society, (2016):** Topics covered included species identifying characteristics; aquatic and upland habitat requirements; individual organism movement patterns; population and community ecology; survey methods; methods for assessing potential project impacts; habitat management; and approaches for avoidance and minimization. Field session included demonstration of funnel traps. Involved approximately 7 hours lecture, 1 hour field. Observed one giant garter snake.
- **Western Burrowing Owl Workshop, Elkhorn Slough Foundation, (2016):** Topics covered included identifying characteristics; basic biology; distribution and movement; habitat requirements; conservation threats; survey methods; methods for assessing potential project impacts; approaches for avoidance and minimization; and management and regulatory requirements. Field trip covered how to distinguish burrows of different species; how to identify burrowing owl in the field; key characteristics of breeding and wintering habitat; survey methods and their benefits and drawbacks. Involved 7 hours classroom, 3 hours field.

EXHIBIT BASPEN ENVIRONMENTAL GROUP STATEMENT OF QUALIFICATIONS
YOLO COUNTY DEPARTMENT OF COMMUNITY SERVICESBOTH ON-CALL CEQA, AND LAND USE AND PLANNING
CONSULTING SERVICES, BID #RFQ-2025-0002**Mark Robinson**

CULTURAL RESOURCES SPECIALIST



PROFILE: Mark Robinson is a Registered Professional Archaeologist with more than 30 years of experience in prehistoric and historical archaeology. He has worked extensively in California and other western states. Mr. Robinson has managed multiple cultural resource projects including Phase I, II, and III level archaeological investigations and monitoring programs for private parties, and federal and state agencies. Mr. Robinson has coordinated Native American consultation under Section 106, NEPA, and CEQA, as well as SB 18 and AB 52.

EDUCATION:

- MS, Anthropology, University of Oregon, 1998
- MA, English, University of Oregon, 1990
- BA, History & Geology, University of Montana, 1981

HIGHLIGHTS OF PLANNING SERVICES EXPERIENCE

- Experience with prehistoric and historical archaeological resource projects, including Phase I surveys, Phase II Testing and Evaluation, and Phase III Data Recovery. Preparation of numerous NEPA and CEQA reports and documents.
- Principal Investigator for archaeological resources for four Port of Los Angeles and Port of Long Beach waterfront projects, including CEQA and NEPA documentation, and U.S. C.O.E. coordination.
- Many years of experience in Native American consultation, both Federal Section 106 tribal consultation and AB 52 consultation, as well as Native American outreach and training.
- Project Manager for cultural resources and CEQA evaluation of solar projects in Kern County, and for California Department of Corrections facilities in southern California.
- Cultural Resources manager for numerous large and small NEPA and CEQA projects, including I Street Bridge for the City of Sacramento, California High Speed Rail, San Francisco to San Jose, and San Jose to the Central Valley Segments, and PG&E and SCE transmission lines, for fire recovery, pole replacement, and ROW management.

PROFESSIONAL EXPERIENCE**ASHLEY AVENUE CELL PHONE TOWER CULTURAL RESOURCES SURVEY***Yolo County Department of Community Services, Planning Division, 2024*

Reviewed record Search documents and conducted Phase I cultural resources survey of a proposed cell phone tower site in agricultural fields east of Ashley Avenue, Woodland, California. Authored CEQA Report of negative results for Yolo County.

BAYER SOLAR INSTALLATION CULTURAL RESOURCES SURVEY*Bayer Agricultural Production, 2021*

Reviewed Record Search documents, conducted Phase I survey of the proposed solar field near Woodland, California. Provided summary of negative results for CEQA report to Yolo County and environmental documents.

FORM ENERGY BATTERY PROJECT CULTURAL RESOURCES INVENTORY*Form Energy/Pattern Energy/PG&E, 2023*

Conducted Phase I archaeological survey for the proposed Form Energy iron-air battery demonstration project at the PG&E Mendocino substation. Also conducted field review and assessment of architectural resources and provided field results and summaries used in report prepared for the CEC as Lead Agency.

EXHIBIT B**FOUNTAIN WIND PROJECT CULTURAL AND TRIBAL RESOURCES EIR***California Energy Commission, 2023*

Prepared EIR section for Cultural and Tribal resources for the revised Fountain Wind project. Provided results of research, surveys, and ethnographic information, with recommendations for further project management of cultural resources.

ALTA MESA WIND PROJECT PHASE II CULTURAL RESOURCES TESTING*Brookfield Renewable Energy, 2022*

Analyzed results and completed Phase II cultural resources report of testing conducted on a prehistoric resource near Whitewater, California. Summarized record search, prehistory and historic context, and excavation results. Provided management recommendations which were implemented in coordination with Aqua Caliente Band, Soboba Band, and Morongo Band Tribal representatives.

IVANPAH CONTROL 115 KV TRANSMISSION LINE PHASE III CULTURAL RESOURCES SURVEY*California Public Utilities Commission, 2021-2023*

Reviewed Phase III Survey Report for completeness and sufficiency of each site description and the Section 106 and CEQA evaluations of those sites. Project area focused in and around Randsburg Mining District and Mojave Desert locations.

PREVIOUS EXPERIENCE

- **Pinon Heritage Solutions**

- **Esparto A1 PreFab LLC Woodland Avenue Project – Yolo County, 2022.** Conducted Phase I survey of a proposed solar field near Woodland, California. Provided summary of negative results for CEQA report to Yolo County and environmental documents.
- **Lassen National Park Headquarters Site Testing – Tehama County, 2022-2023.** Under contract with Lassen Volcanic National Park, Piñon conducted and test excavations at CA-TEH-609/H, a multicomponent prehistoric and historic site with three historic NPS buildings. Analyzed recovered artifacts evaluated prehistoric and historic components of the site. Both components of the site were recommended not eligible for the NRHP.
- **Lassen National Park Headquarters Water System Replacement Project – Tehama County, 2021.** White Bear Construction. Monitored emplacement of water lines in sensitive areas, recorded sites and resources when present. Coordinated with local Native American tribal monitors as needed.
- **Butte County Fire Safety – Sierra Timber Services, 2021-2022.** Led survey of multiple parcels of rural forest land to prepare for upcoming vegetation removal per CEQA approved. Updated previously recorded resources, recorded newly discovered sites and isolates.
- **Upper West Side Project – Sacramento County Planning Department/U.S. Army Corps of Engineers, 2020.** Sensitivity analysis of previous recorded resources, landforms, and sediment conditions adjacent to the Sacramento River.

- **Bargas Environmental**

- **BPA Phase III Markerball Replacement Cultural Resources Survey – Modoc County, 2022.** Bonneville Power Administration and Wilson Construction. Served as lead archaeologist, completed cultural resources report of survey for proposed helicopter landing zones and alternatives near Canby, California. Summarized record search, prehistory and historic context, and field survey results.
- **Mariposa Line System Hardening – PG&E and Cardno, Mariposa County, 2021.** Led survey and re-recording of the Mariposa Mine, an extensive site located on an existing electrical distribution line prior to line upgrades. Prepared site form and maps to document features of mine, tailings and associated structures.

EXHIBIT B

ASPEN ENVIRONMENTAL GROUP STATEMENT OF QUALIFICATIONS
YOLO COUNTY DEPARTMENT OF COMMUNITY SERVICES

BOTH ON-CALL CEQA, AND LAND USE AND PLANNING
CONSULTING SERVICES, BID #RFQ-2025-0002

Mark Robinson, page 3

- **CalRecycle Fire Recovery Program – Arcadis, Los Angeles, Tulare, and Mono Counties, 2021.** Desktop review of applicant parcels prior to fire cleanup and debris removal, recommendations provided for additional work if needed. For rural properties in Antelope Valley near Coleville in Mono County, recorded a system of seven historic period ditches from the 1880s, associated with pioneer ranching.
- **SCE Creek Fire Debris Clearing Project – SWCA, Fresno County, 2020.** Hazard tree and debris removal along access roads and existing transmission lines. Monitored crews at known sites, surveyed sensitive areas, recorded sites and resources when present. Coordinated with U.S. Forest Service staff and Native American tribal monitors as needed.

EXHIBIT BASPEN ENVIRONMENTAL GROUP STATEMENT OF QUALIFICATIONS
YOLO COUNTY DEPARTMENT OF COMMUNITY SERVICESBOTH ON-CALL CEQA, AND LAND USE AND PLANNING
CONSULTING SERVICES, BID #RFQ-2025-0002

Jenny Slaughter
SENIOR ENVIRONMENTAL SCIENTIST



PROFILE: Ms. Slaughter has over 25 years of biological and compliance monitoring experience in California. She has monitored a variety of large-scale utility installation construction projects including electrical transmission lines (both overhead and underground), photovoltaic solar farm installations, pipelines, fiber optic cable installations (on and offshore), as well as projects in urban environments. As Aspen's Lead Environmental Compliance Specialist, Ms. Slaughter has extensive experience planning, permitting, and monitoring large energy infrastructure projects. She is Aspen's QSD/QSP (Qualified SWPPP Developer and Practitioner), with the ability to develop and review Stormwater Pollution Prevention Plans and all conduct and oversee all required inspection reporting. She is experienced in acquiring permits for impacts to jurisdictional waters. Her biological experience involves surveying listed or special-status species, nesting birds, and plants. She is an avid birder and currently volunteers for the Santa Barbara Wildlife Care Network.

EDUCATION:

- BS, Aquatic Biology, University of California Santa Barbara, 1994

PROFESSIONAL EXPERIENCE**OBERON RENEWABLE ENERGY PROJECT***Intersect Power*

Ms. Slaughter serves as the Lead Environmental Compliance Specialist for a 500 MW solar project under construction on BLM administered lands in Riverside County. She supervises other monitors, coordinates with owners, contractors, and agency representatives, and prepares compliance inspection reports.

MESA WIND REPOWER PROJECT*Brookfield Renewable*

Ms. Slaughter serves as the Lead Environmental Compliance Specialist for a 30 MW wind project under construction on BLM administered lands in Riverside County. She supervises other monitors, coordinates with contractors and agency representatives, and prepares compliance inspection reports.

ALTA MESA WIND PROJECT*Brookfield Renewable*

Ms. Slaughter serves as the Lead Environmental Compliance Specialist for a 27 MW wind project under construction in Riverside County. She supervises other monitors, coordinates with contractors and agency representatives, and prepares compliance inspection reports.

THIRD PARTY ENVIRONMENTAL COMPLIANCE MONITORING SERVICES*California Public Utilities Commission*

Under Aspen's environmental services contract with the CPUC, Ms. Slaughter provided third party environmental compliance monitoring on behalf of the CPUC for a variety of construction projects undertaken by regulated utilities. Ms. Slaughter served as the Lead Environmental Compliance Monitor, conducted compliance inspections, prepared weekly reports, and supervised other Aspen Monitors. Her project experience with the CPUC includes the following:

- **Electrical Transmission Projects**

- Southern California Edison; West of Devers Upgrade Project, Riverside and San Bernardino Counties
- San Diego Gas and Electric; Ocean Ranch Substation Project, San Diego County

EXHIBIT B

- Southern California Edison; Banducci Substation Project, Kern County
- San Diego Gas and Electric; Vine 69/12 kV Substation Project, San Diego County
- Southern California Edison; Tehachapi Renewable Transmission Project, Southern California
- Southern California Edison; Devers-Palo Verde No. 2 Transmission Line Project, Riverside County
- Southern California Edison; Antelope Transmission Project, Segments 2 and 3, Los Angeles County
- Southern California Edison; Antelope-Pardee 500 kV Transmission Line Project, Los Angeles County
- San Diego Gas and Electric; Miguel-Mission 230 kV Transmission Line Project, Orange County
- Southern California Edison; Viejo Valley 230 kV Transmission Line Project, Orange County
- Pacific Gas and Electric; Jefferson-Martin Transmission Line Project, San Mateo County
- Pacific Gas and Electric; Tri-Valley Transmission Line Project, Contra Costa County
- **Natural Gas**
 - Pacific Gas and Electric; Loop 401 Pipeline, Shasta, and Modoc County
- **Nuclear**
 - Southern California Edison; San Onofre Nuclear Generating Station Steam Generator Replacement Project, San Diego County
- **Fiber Optic**
 - Metromedia Fiber Optic Cable Network, San Francisco County
 - Looking Glass Fiber Optic Cable Network, San Francisco County
 - Level 3 Communications Fiber Optic Network, Santa Barbara, and San Luis Obispo Counties

County of San Luis Obispo

Under Aspen's environmental services contract with the San Luis Obispo County, Ms. Slaughter provided third party environmental compliance monitoring on behalf of the County for two solar projects, a variety of construction projects undertaken by regulated utilities. Ms. Slaughter served as the Lead Environmental Compliance Monitor, conducted compliance inspections, prepared weekly reports, and supervised other Aspen Monitors. Her project experience with San Luis Obispo County includes the following:

- **Solar**
 - Topaz Solar Farm Project
 - California Valley Solar Ranch

OTHER EXPERIENCE WITH ASPEN ENVIRONMENTAL GROUP**DEMOLITION AND ENVIRONMENTAL CLEANUP ACTIVITIES AT SANTA SUSANA FIELD LABORATORY***NASA*

Ms. Slaughter conducted nesting bird surveys prior to demolition activities at the Santa Susana Field Laboratory. She documented biological resources observed and prepared field survey reports.

BARREN RIDGE RENEWABLE TRANSMISSION LINE PROJECT*Los Angeles Department of Water and Power*

Under Aspen's on-call environmental services contract with the LADWP, Ms. Slaughter provided biological services (coordination, surveying, and monitoring) during construction of the 230kV transmission line.

CALLEGUAS CREEK RESTORATION PROJECT*Ventura Watershed Protection District*

Ms. Slaughter conducted biological monitoring during restoration installation activities of Calleguas Creek in Ventura County.

EXHIBIT B**ARROYO SIMI DIVERSION PROJECT***Ventura Watershed Protection District*

Ms. Slaughter assisted other Aspen biologists during the stream diversion and participated in the capture and relocation of native fish. She also conducted regular biological monitoring of the site and provided daily monitoring reports.

MONTEREY ACCELERATED RESEARCH SYSTEM*California State Lands Commission/Monterey Bay National Sanctuary*

Ms. Slaughter served as the Environmental Monitor representing the two lead agencies during the installation of a 32-mile sub-sea communications and electrical cable installation offshore of Moss Landing in Monterey County in 2007. Ms. Slaughter provided construction updates and compliance reporting during the several month cable installation process.

PRADO DAM/REACH 9 MITIGATION MONITORING PROGRAM*US Army Corps of Engineers*

Ms. Slaughter's duties included monitoring of mitigation measure implementation (EIS, BO, permits, etc.) during clearing and grubbing and construction activities associated with the Prado Dam/Prado Dikes/Reach 9 Projects in the Santa Ana River. Other tasks included pre- and during construction biological surveys, post-construction photo documentation, daily and weekly reporting of compliance activities, and coordination with USACE personnel, subcontractors, and affected agencies.

MISCELLANEOUS ENVIRONMENTAL SERVICES PROJECTS*California Department of Fish and Game*

Under Aspen's environmental services contract with the CDFG, Ms. Slaughter has provided environmental compliance monitoring and biological assessments for construction projects. Her project experience with the CDFG includes the following:

- **AT&T Communications.** For fiber optic construction projects permitted by CDFG, Region 3, Ms. Slaughter conducted inspections of fiber optic construction within stream zones within Sonoma, Napa, Lake, and Mendocino Counties in accordance with the applicable Streambed Alteration Agreements. Yellow-legged frog, fisheries, and water quality resources were the primary issues of monitoring. For installation of fiber optics under a sensitive stream in Monterey County, Ms. Slaughter conducted field visits and reviewed the location for CDFG. She completed CEQA checklists for CDFG to help facilitate the permitting process.
- **Southern California Gas Company.** For the installation of new gas lines in San Luis Obispo County, Ms. Slaughter conducted field visits to review the locations for CDFG and completed CEQA checklists to facilitate the permitting process.

CERTIFICATIONS AND TRAINING

- Qualified SWPPP Developer (QSD) Certificate #26017
- Qualified SWPPP Practitioner (QSP) Certificate #25686
- Certified Professional in Sediment and Erosion Control (CPESC) #8529
- Certificate of Completion; San Joaquin Valley Air Pollution Control District Compliance Division Regulation VIII-Dust Control Training
- Certificate of Training; California Department of Fish and Wildlife Oil Spill Clean-up Worker
- Certificate of Training; Western Burrowing Owl, Elkhorn Slough Coastal Training Program
- Certificate of Training; Introduction to Surveying, Monitoring, and Handling Techniques Workshop 2011, Desert Tortoise Council
- Bay Area Training Corporation Certification for oil refinery work 2009-2011
- SCUBA Research Certification, University of California, 2000
- Horizontal Directional Drilling Inspector Certification, 2001

EXHIBIT BASPEN ENVIRONMENTAL GROUP STATEMENT OF QUALIFICATIONS
YOLO COUNTY DEPARTMENT OF COMMUNITY SERVICESBOTH ON-CALL CEQA, AND LAND USE AND PLANNING
CONSULTING SERVICES, BID #RFQ-2025-0002**Rebecca Spranger**

WILDLIFE BIOLOGIST



PROFILE: Rebecca Spranger received a Bachelor of Science degree in Fish, Wildlife, and Conservation Biology from UC Davis in 2018 and has a plethora of experience conducting pre-construction surveys and monitoring crews for environmental compliance regarding sensitive species. Since joining Aspen, she has conducted countless preconstruction surveys for various species including CTS, GGS, CRLF, WPT, Swainson's hawk, burrowing owl, NSO, other nesting MBTA birds, and rare plants.

EDUCATION:

- BS Fish, Wildlife, and Conservation Biology, UC Davis, 2018

RELEVANT EXPERIENCE**HARLAN RANCH AT&T CELL TOWER***Yolo County; 2025*

Ms. Spranger will assist in conducting a pre-survey field assessment to evaluate the local biological resources in and around the Project site. She will aid in preparing the biological resources section of the initial study.

ORLEANS SOLAR-STORAGE PROJECT*Adapture Renewables, Inc, Fresno County; 2024*

The project proposes to construct a solar facility, generation-tie line, and battery energy storage system within an already disturbed agricultural field. Ms. Spranger assisted in conducting reconnaissance-level biological survey which included habitat assessment for, special status birds and plants, San Joaquin kit fox, and Giant garter snake. She also assisted in conducting a wetland delineation on an agricultural ditch with jurisdiction potential and writing the biological survey report.

FORT ORD NATIONAL MONUMENT TRAIL PROJECT*Federal Highway Administration, Marina, CA; 2024*

Ms. Spranger assisted in surveying the proposed project location for special status species plants. Special status species observed included *Arctostaphylos pumila*, *Chorizanthe minutiflora*, *Horkelia cuneata* var. *sericea*, *Eriastrum virgatum*, *Gilia tenuiflora* ssp. *arenaria* (20 individuals), and *Chorizanthe pungens* var. *pungens* (7376 individuals).

SAN JOAQUIN COUNTY MULTI-SPECIES HABITAT CONSERVATION & OPEN SPACE PLAN (SJMSCP) ON-CALL CONTRACT*SJCOG Inc., San Joaquin County, CA; 2023-Present*

Implemented the Multi-Species Habitat Conservation Plan (Section 10/NCCP) via sensitive species and habitat surveys and reporting. Experience conducting preconstruction surveys for burrowing owl, Swainson's hawk, giant garter snake, western pond turtle, and nesting birds and preparation of SJMSCP Pre-construction and ITMMs Forms. Projects include Stockton RWFC outfall, KIPP Charter School Project, AT&T Monopole Project, and Liberty Road Convenience Store Project.

SMUD ENVIRONMENTAL SERVICES ON-CALL CONTRACT*Sacramento Municipal Utilities District, Solano and Sacramento County, CA; 2022-2023*

Ms. Spranger has continuously conducted pre-construction surveys for VELB, CTS, burrowing owl, Swainson's hawk, white tailed kite, and other nesting birds and special status species. In addition to pre-construction surveys, she has also prepared daily reports for multiple projects in the SMUD distribution and energy generation areas. Assisted in preparing the final monitoring report.

EXHIBIT B**WAPA (SIERRA NEVADA REGION) BIOLOGIST ON-CALL CONTRACT***Western Area Power Administration, Multiple Counties, CA; 2022-Present*

Ms. Spranger has conducted biological surveys to support mastication, herbicide treatments, hazard tree removal, and other vegetation management activities. Surveys included flagging riparian areas, ponds, seasonal wetlands, channels and other aquatic features; flagging elderberry shrubs to protect valley elderberry longhorn beetle; rare plant surveys; potential habitat for CTS, GGS, CRLF, WPT, SWHA, and nesting MBTA birds and birds of prey; including burrowing owl and burrowing owl habitat; surveys for giant garter snake aquatic and upland habitat. Surveys under this contract have been conducted in the Sacramento and San Joaquin Valleys, Sierra Nevada mountains, Northern Cascades, Klamath Mountains, and San Francisco Bay Area.

POST-CALDOR FIRE RESTORATION PROJECT*Caltrans; Biologist, 2022*

Conducted pre-construction nesting bird and botanical surveys. Recorded all species seen or heard, activity performed by individual, and nest activity prior to any hazard tree removal on Highway 50 in El Dorado County. Monitored tree crews during construction activities.

INLAND BRANCH 2020 FIRE EMERGENCY CLEAN-UP RESPONSE PROGRAM*CalRecycle; Biologist, 2020*

Responsible for helping implement best management practices (BMPs) and avoidance and minimization measures from the Environmental Protection Plan established for fire clean-up on behalf of FEMA, CalOES, and CalRecycle. Conducted pre-activity presence/ absence surveys and construction monitoring for foothill yellow-legged frog, California red-legged frog, California tiger salamander, California coastal steelhead, Calistoga popcorn flower (*Plagiobothrys strictus*), Northern Spotted Owl (NSO), Least Bell's Vireo, Southwestern willow flycatcher, Marbled Murrelet, and other nesting birds. Counties included: Sonoma, Solano, Napa, Lake, Mendocino, and Yolo counties.

WORKSHOPS/TRAININGS**VALLEY ELDERBERRY LONGHORN BEETLE TRAINING***American River Parkway, Sacramento, CA; 2022*

Trained on survey protocol for Valley elderberry longhorn beetle (VELB; *Desmocerus californicus dimorphus*) following the *Framework for Assess Impacts to Valley Elderberry Longhorn Beetle* (2017) conducted by Yolo Habitat Conservation Plan Certified VELB Qualified Biologist Elliot Maldonado. Training included identification of elderberry shrubs and male and female VELB (not observed), shrub condition assessment, measuring stems, identification of dead stems versus live stems, and larvae exit holes.

BURROWING OWL TRAINING*Yolo County, CA; 2022*

Trained on survey protocol for burrowing owl (BUOW; *Athene cunicularia*) following the *Burrowing Owl Survey Protocol and Mitigation Guidelines* (1993) conducted by Yolo Habitat Conservation Plan Certified BUOW Qualified Biologist Elliot Maldonado. Training took place at known occurrence/nesting sites in Davis, CA. Training included identification of BUOW individuals, size and locality of burrows, suitable habitat, identification of sign including whitewash, pellets, and feathers. One confirmed sighting of adult BUOW.

RELEVANT CERTIFICATIONS/REGISTRATIONS

- 2081(a) Voucher Collection Permit Holder (No. 2081(a)-22-118-V)
- CDFW Scientific Collecting Permit - General Use- Terrestrial Wildlife (SC-223560003)
- Qualified SWPPP Practitioner (QSP) Certificate- In Training (estimated completion Dec 2025)
- Basic Wetland Delineation Certification (completed May 2024)
- Mine Safety and Health Administration Certification; No. M24523944 (completed 2025)

EXHIBIT BASPEN ENVIRONMENTAL GROUP STATEMENT OF QUALIFICATIONS
YOLO COUNTY DEPARTMENT OF COMMUNITY SERVICESBOTH ON-CALL CEQA, AND LAND USE AND PLANNING
CONSULTING SERVICES, BID #RFQ-2025-0002**Vida Strong**

ENVIRONMENTAL COMPLIANCE MANAGER



PROFILE: Ms. Strong has extensive experience in environmental engineering and project management, with an emphasis in the application of CEQA and NEPA in analysis, permitting, and resultant mitigation monitoring of controversial development projects. She has managed the mitigation monitoring, compliance, and reporting programs for dozens of industrial projects on behalf of the permitting agencies and developers, which provides her with working hand knowledge of the infield application of mitigation requirements while considering construction needs.

EDUCATION:

- Master of Urban Planning, San Jose State University, 1991
- BS, Engineering, California Polytechnic State University, San Luis Obispo, 1987

PROFESSIONAL EXPERIENCE**OBERON RENEWABLE ENERGY PROJECT***IP Oberon, LLC, 2021-ongoing*

On behalf of the client, Ms. Strong oversaw compliance efforts during construction, including processing of project changes and agency reporting for this 500 kV solar facility in Riverside County. She worked with the construction contractor on construction implementation in light of mitigation and permit requirements. Previously, she managed the preparation of project plans and other preconstruction compliance materials for BLM, USFWS, CDFW, and RWQCB. Currently, she is managing the compliance effort for operations and maintenance.

MESA WIND PROJECT REPOWER*Brookfield Renewable, 2020-ongoing*

On behalf of the client, Ms. Strong oversaw the compliance effort during legacy turbine decommissioning, including preparation of SWPPP and required reporting and BMPs, and revegetation coordination. For construction, she oversaw the compliance monitoring team (general compliance, cultural, and paleontological) and reporting, and is currently overseeing the restoration implementation and monitoring effort, as well as compliance efforts for operations and maintenance.

ALTA MESA WIND PROJECT*Brookfield Renewable, 2020-2024*

On behalf of the client, Ms. Strong managed the preparation of plans and other preconstruction compliance materials for Riverside County, including reclamation cost estimates for the County and BLM. For construction, she is overseeing the compliance monitoring team (general compliance, cultural, and paleontological) and reporting, and is overseeing the restoration implementation and monitoring effort, as well as operations and maintenance compliance.

ELDORADO-LUGO-MOHAVE (ELM) SERIES CAPACITOR PROJECT*California Public Utilities Commission, 2020-2025*

Under contract to the California Public Utilities Commission (CPUC), Ms. Strong is managing the mitigation monitoring, compliance, and reporting program for the SCE ELM Project. This project involves the construction of two new 500 kV mid-line series capacitors and associated telecommunication and substation improvements, construction of three new fiberoptic repeater facilities, installation of approximately 232 miles of optical ground wire, and transmission and distribution modifications to address overhead discrepancies. As Project Manager, Ms. Strong is responsible for the field monitoring effort, preconstruction compliance review, Notice to Proceed

and Minor Project Refinement recommendations sent to CPUC, and weekly reporting. Construction began in 2020 and is scheduled for completion Q1 2025.

SCE SAN ONOFRE NUCLEAR GENERATION STATION (SONGS) UNITS 2 AND 3 DECOMMISSIONING PROJECT

California State Lands Commission, 2019-2029

Under contract to the California State Lands Commission, Ms. Strong is managing the Mitigation Monitoring and Reporting Program for the SCE SONGS Units 2 and 3 Decommissioning. This 10-year decommissioning effort involves the removal and disposal of large onshore facility components (e.g., reactor vessels, steam generators, pressurizers, turbine-generators); container buildings; all remaining above-ground structures; and the partial removal of subsurface structures, systems, and components. In addition, offshore work will include the removal of two primary and two auxiliary intake structures, 12 diffuser structures, 23 manhole access port structures (MAPS), one fish return conduit, and five buoys. Other efforts include the establishment of equipment and material staging yards; the reconfiguration and/or reinforcement of site access roads and entrances; and the installation, modifications, or upgrades to rail infrastructure. Compliance plan and survey review and preparation of monitoring reports are also being conducted.

SCE WEST OF DEVERS UPGRADE PROJECT

California Public Utilities Commission, 2013-2023

Under contract to the California Public Utilities Commission (CPUC), Ms. Strong managed the mitigation monitoring, compliance, and reporting program for the SCE West of Devers Upgrade Project. This project involved the removal and upgrade of existing, multiple parallel 220 kV transmission lines within 45 miles of SCE right-of-way in San Bernardino and Riverside counties, including BLM lands. In addition, upgrade of substation equipment at Devers, El Casco, Etiwanda, San Bernardino, and Vista Substations occurred to accommodate increased power transfer on 220 kV lines, as well as associated 66 kV, telecommunication, and distribution updates. As Project Manager, Ms. Strong was responsible for the field monitoring effort, preconstruction compliance review, Notice to Proceed and Minor Project Refinement recommendations sent to CPUC, and weekly reporting. Construction began in October 2017 and energization occurred May 2021. Subsequent efforts included restoration management and monitoring.

SKECHERS DESIGN CENTER AND EXECUTIVE OFFICES

City of Hermosa Beach, 2018-present

Under contract to the City of Hermosa Beach, Ms. Strong is managing the mitigation monitoring program for the Skechers Design Center and Executive Offices located in Hermosa Beach and Manhattan Beach, Los Angeles County. Review and comment of preconstruction compliance plans (archaeological, noise, dewatering, soil, and construction management) was conducted. Spot check monitoring of construction and compliance activities is being conducted, as well as reporting to the cities. Construction began in February 2019 and is scheduled to continue through 2025.

SCE VALLEY SOUTH SUBTRANSMISSION PROJECT

California Public Utilities Commission, 2013-2020

Under contract to the California Public Utilities Commission (CPUC), Ms. Strong managed the mitigation monitoring, compliance, and reporting program for the SCE Valley South Subtransmission Project located in Riverside County. Construction includes a new 12-mile 115 kV subtransmission line originating at SCE's existing Valley 500/115 kV Substation, as well as associated substation, subtransmission, distribution, and telecommunication improvements. As Project Manager, Ms. Strong was responsible for the field monitoring effort, preconstruction compliance review, Notice to Proceed and Minor Project Refinement recommendations sent to CPUC, and reporting.

SISKIYOU TELEPHONE HAPPY CAMP SOMES BAR FIBER CONNECTIVITY PROJECT*California Public Utilities Commission, 2017-2019*

Under contract to the California Public Utilities Commission (CPUC), Ms. Strong managed the mitigation monitoring, compliance, and reporting program for the Siskiyou Telephone Happy Camp Somes Bar Fiber Connectivity Project located in Klamath National Forest and Six Rivers National Forest. This project included the construction, installation, operation, and maintenance of 17 miles of new fiber optic cable. As Project Manager, Ms. Strong was responsible for the field monitoring effort, preconstruction compliance review, Notice to Proceed and Minor Project Refinement recommendations sent to CPUC, and reporting.

SCE TEHACHAPI RENEWABLE TRANSMISSION PROJECT, SEGMENTS 4 THROUGH 11*California Public Utilities Commission, 2010-2019*

Under contract to the California Public Utilities Commission (CPUC), Ms. Strong managed the mitigation monitoring, compliance, and reporting program for the SCE Tehachapi Renewable Transmission Project, Segments 4–11. This project involved new construction and upgrade of over 170 miles of 500/220/66-kV transmission within Los Angeles, San Bernardino, and Kern Counties, Angeles National Forest, and numerous cities within Los Angeles and San Bernardino Counties, including the installation of 3.5 miles of underground 220 kV circuit in the City of Chino Hills. In addition, the construction of a new substation was required, along with the expansion of existing substations. As Project Manager, Ms. Strong was responsible for the field monitoring effort, Notice to Proceed and Variance Request/Final Engineering Concurrence recommendations sent to CPUC, agency coordination, and Weekly Reporting. Construction began in April 2010 and the project was energized in December 2016. From 2017 through June 2019, Aspen monitored restoration and SWPPP close out efforts.

PANOCH VALLEY SOLAR FARM PROJECT*San Benito County, 2014-2019*

Under contract with San Benito County, Ms. Strong managed the Mitigation Monitoring and Reporting Program for the construction of the Panoche Valley Solar Farm Project. This project involved the construction of a 247 MW photovoltaic solar power plant consisting of solar array complexes, access roads, electrical inverters and transformers. Construction of a substation and transmission towers connecting with a PG&E transmission line also occurred.

SDG&E OCEAN RANCH SUBSTATION*California Public Utilities Commission, 2015-2019*

Under contract to the California Public Utilities Commission (CPUC), Ms. Strong managed the mitigation monitoring, compliance, and reporting program for the SDG&E Ocean Ranch Substation located in Oceanside, San Diego County. This project includes the construction of the Ocean Ranch Substation, as well as associated Power Line TL 6966 Loop-In, 12 kV distribution system, and telecom systems. As Project Manager, Ms. Strong was responsible for the field monitoring effort, preconstruction compliance review, Notice to Proceed and Minor Project Refinement recommendations sent to CPUC, and reporting. Construction began in January 2018 and was completed September 2019.

TOPAZ SOLAR FARM*San Luis Obispo County, 2012-2020*

Under contract to San Luis Obispo County, Ms. Strong managed the mitigation monitoring program for the Topaz Solar Farm. This solar farm project included the construction of a 550 MW facility consisting of solar array complexes and substation within the Carrizo Plains of San Luis Obispo County. Construction occurred from December 2012 through February 2015. Ms. Strong managed the Monitoring Team, including biological and groundwater resource specialists, and weekly reporting effort. Ms. Strong worked closely with the County Project Manager as issues arose. Under Ms. Strong's direction, monitoring efforts continued for the first five years of operations.

CALIFORNIA VALLEY SOLAR RANCH PROJECT*San Luis Obispo County, 2011-2020*

Under contract to San Luis Obispo County, Ms. Strong managed the mitigation monitoring program for the California Valley Solar Ranch Project. This project involved the construction of a 250 MW Solar Generation Facility consisting of eleven solar array complexes within the Carrizo Plains of San Luis Obispo County, and associated substation and gen-tie facilities. Construction occurred from September 2011 through January 2014. Ms. Strong managed the Monitoring Team, including biological and groundwater resource specialists, and weekly reporting effort. Ms. Strong worked closely with the County Project Manager as issues arose. Under Ms. Strong's direction, monitoring efforts continued for the first five years of operations.

BANNING WATER CANYON MAIN REPLACEMENT PROJECT*City of Banning, 2016*

On behalf of the City of Banning, Ms. Strong managed the mitigation monitoring program for construction of Phase 1 of this water pipeline replacement project. This project involved the preparation of separate archaeological and paleontological resource monitoring plans, Los Angeles pocket mouse trapping and relocation, Riversidean alluvial fan sage scrub mapping and replanting, preparation of a Fire Prevention Plan, daily monitoring including nesting bird surveys, and weekly reporting.

ANTELOPE VALLEY SOLAR INSTALLATION*sPower, 2016*

Under contract with sPower, Sustainable Power Group, Ms. Strong oversaw the biological and cultural pre-construction planning and surveying, and construction monitoring for several sPower solar installations within Antelope Valley, northern Los Angeles County.

PG&E WINDSOR SUBSTATION PROJECT*California Public Utilities Commission, 2016-2018*

Under contract to the CPUC, Ms. Strong managed the mitigation monitoring, compliance, and reporting program for the PG&E Windsor Substation Project. This project included the construction of a new three-bank 115/12 kV distribution substation on 2.6 acres of a 4.1-acre property in the Town of Windsor, Sonoma County. The project also involved the rebuild of a 60 kV line (1.5 miles), 12 kV conductor replacement (1.8 miles), and installation of underground distribution line (700 feet). As Project Manager, Ms. Strong was responsible for the field monitoring effort, Notice to Proceed and Minor Project Change recommendations sent to CPUC, and reporting. Construction began in July 2016 and was completed April 2018.

SDG&E VINE 69/12-KV SUBSTATION PROJECT*California Public Utilities Commission, 2016-2017*

Under contract to the CPUC, Ms. Strong managed the mitigation monitoring, compliance, and reporting program for the SDG&E Vine 69/12-kV Substation Project within the City of San Diego. This project included the construction of the Vine Substation, relocation of several 12-kV distribution circuits within City of San Diego public streets, loop-in of an existing 69-kV power line to the new substation, and upgrade of an existing telecommunication system. As Project Manager, Ms. Strong was responsible for the field monitoring effort, Notice to Proceed and Minor Project Change recommendations sent to CPUC, and reporting. Construction began in July 2016 and was completed December 2017.

EXHIBIT BASPEN ENVIRONMENTAL GROUP STATEMENT OF QUALIFICATIONS
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CONSULTING SERVICES, BID #RFQ-2025-0002

Stephanie Tang
ENVIRONMENTAL SCIENTIST



PROFILE: Ms. Tang is an environmental scientist with interdisciplinary experience and knowledge of environmental physical and social sciences. Her experience includes knowledge of the California Environmental Quality Act (CEQA) and National Environmental Policy Act (NEPA). She supports Aspen with CEQA/NEPA analysis and has experience with project description development, impact analysis, responses to comments, and general CEQA/NEPA documentation for categorical exemptions, initial studies, negative declarations/mitigated negative declarations, and environmental impact reports. She has worked on infrastructure, recreational, wildland fire management, and planning projects located throughout California.

EDUCATION:

- BA, Environmental Studies, University of California Santa Barbara, 2016

PROFESSIONAL EXPERIENCE**CAMP TAHQUITZ FUEL BREAK AND WILDFIRE PREVENTION PROJECT**

Rohde & Associates LLC, 2023-present

Ms. Tang is currently assisting with the preparation of the California Department of Forestry and Fire Protection (CAL FIRE) California Vegetation Treatment Program (CalVTP) project-specific analysis (PSA) and addendum. The project would involve approximately 195.8 acres of forest thinning and fuel break development in the Barton Flats area off California State Route 38 in and around Camp Tahquitz. The area is dominated by ponderosa/Jeffrey pine forest, has large meadows, includes threatened and endangered species, and has four historic log cabins of pioneer origin. The project would reduce wildfire hazards in and around Camp Tahquitz as well as tie in with adjacent existing fuel breaks to protect surrounding communities of Running Springs, Angelus Oaks, and Big Bear.

LAGUNA BEACH FUEL MODIFICATION ZONES SUMMARY

City of Laguna Beach, 2022

Ms. Tang prepared a summary report on fuel modification zones to provide the public information on the City's Fuel Break Program. Preparation of the report required coordination with in-house Geographic Information System (GIS) staff to accurately portray each fuel modification zone boundary and other geographic data. Ms. Tang wrote the descriptions for 27 fuel modification zones, including vegetation found at each site, surrounding land uses, and treatment method.

FUEL MODIFICATION PROFESSIONAL SERVICES

City of Laguna Beach Fire Department, 2019-present

Ms. Tang worked on the following projects in the City of Laguna Beach:

- **Fuel Breaks in Fuel Modification Zone 23 – Canyon Acres and Fuel Modification Zone 24 – Laguna Canyon: Laguna Canyon Unified Fuel Modification and Habitat Restoration Project (2019-2020):** Drafted the IS/MND and analyzed environmental impacts, wrote the categorical exemption memorandums pursuant to CALFIRE requirements, and supported policy consistency research for fuel modification and habitat restoration activities along Laguna Canyon in the City of Laguna Beach.
- **South Laguna Fuel Modification Project (FMZs 20-21) (2020-2021):** Drafted the IS/MND for this project, which includes fuel modification in South Laguna.

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- **Bluebird Canyon and Park Avenue Fuel Management Projects (FMZs 17, 18, and 22) (2021-2022):** Drafted the IS/MND for these projects and conducted a consistency analysis with the CAL FIRE Vegetation Treatment Program.
- **Lower Hobo and Diamond Crestview Fuel Modification Project (FMZs 16 and 19) (2024-present):** Drafted the IS/MND for this project in the Diamond Crestview and Lower Hobo neighborhoods.

JOINT PORTS GOODS MOVEMENT WORKFORCE TRAINING FACILITY*Port of Los Angeles, 2023-present*

Ms. Tang supported the preparation of the IS/NOP and is managing the EIR for the construction and operation of an approximately 20-acre facility for maritime and goods movement workforce training. Workforce Training Facility would replicate goods movement environments by providing skilled training programs in occupations related to longshore work, trucking, warehousing, and zero-emissions (ZE) cargo handling equipment as Port of Los Angeles and Port of Long Beach seek to transition to ZE cargo handling equipment and drayage trucks by 2030 and 2035, respectively. This would be the first workforce training center in the U.S. dedicated to the goods movement sector.

LANCASTER WASTE TO RENEWABLE HYDROGEN PROJECT*City of Lancaster, 2022*

Ms. Tang conducted ambient noise measurements at the proposed renewable hydrogen facility on an approximately 15-acre site in Lancaster, California. The project consists of the construction and operation of a hydrogen facility utilizing unrecyclable mixed-waste paper feedstock.

VENTURA RIVER (VR-1) LEVEE REHABILITATION PROJECT*Ventura County Public Works Agency – Watershed Protection, 2019-present*

Ms. Tang was heavily involved in the preliminary analysis and scoping process to support a focused EIR and EA. She evaluated impacts to Water Resources, Minerals, Agriculture, Coastal Beaches and Sand Dunes, Hydraulic Hazards, Fire Hazards, Aviation Hazards, Noise/Vibration, Daytime Glare, Water Supply, Waste Treatment/Disposal, Utilities, Flood Control/Drainage, Law Enforcement, Fire Protection, and Education according to the Ventura County Initial Study Assessment Guidelines. The proposed project involves rehabilitation of the VR-1 levee system along approximately 2.65 miles between the Pacific Ocean and Cañada de San Joaquin to meet FEMA and Corps criteria for certification. The project includes adding concreted riprap toe protection to the scour limit, raising the levee, adding a flood wall, and constructing an access road at the bottom of the levee.

ALLEN J. MARTIN PARK STORMWATER CAPTURE MULTI-BENEFIT PROJECT*Los Angeles County Public Works, 2021-present*

Deputy Project Manager for preparation of the CEQA Addendum to the 2015 Los Angeles County Flood Control District Enhanced Watershed Management Program's Final EIR. The purpose of this Addendum to the PEIR is to evaluate the site-specific environmental effects associated with the construction of one diversion structure, an underground storage gallery, and eight dry wells to divert, treat, store, and infiltrate approximately 7.1 acre-feet (AF) of stormwater from a 307-acre drainage area to reduce pollutants entering the Upper San Gabriel River, thus improving water quality, and reducing zinc and *E. coli*. The proposed Project also includes low impact development improvements to the two existing parking lots, landscaping, and recreational amenities.

LOS ANGELES RIVER SEGMENT B LOAD REDUCTION STRATEGY PROJECT*Los Angeles County Public Works, 2021*

Prepared the CEQA Addendum to the 2015 Los Angeles County Flood Control District Enhanced Watershed Management Program's Final EIR. The purpose of this Addendum to the PEIR is to evaluate the site-specific environmental effects associated with the installation of an underground dry flow diversion system to divert the

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dry weather storm drain flows from the adjacent Los Angeles County Flood Control District flood control channel into the nearby sanitary sewer system.

WALNUT PARK POCKET PARK PROJECT

Los Angeles County Public Works, 2021

Prepared the CEQA Addendum to the 2015 Los Angeles County Flood Control District Enhanced Watershed Management Program's Final EIR. The purpose of this Addendum to the PEIR is to evaluate the site-specific environmental effects associated with the diversion system and infiltration drywells to divert and capture both dry-weather and wet-weather runoff. The proposed Project will reduce bacteria and metal pollutants from entering the Los Angeles River through the capture of stormwater and urban runoff from a 31-acre drainage area. The runoff will be pre-treated before being infiltrated through a series of infiltration drywells with total storage capacity of 1.4 acre-feet.

CEQA ENVIRONMENTAL CONSULTING SERVICES CONTRACT

Simi Valley Unified School District, 2021-2022

Ms. Tang prepared the Categorical Exemptions for the following projects in the City of Simi Valley:

- **Royal High School and Simi Valley High School New Classroom Complex and Sports Fields Projects.** These projects include the construction of a new classroom complex, removal of portable classrooms, improvements to landscaping, renovations to the multipurpose rooms, and installation of new amenities to the existing sports fields at Royal High School and Simi Valley High School.
- **Santa Susana High School Black Box Theater Project.** This project includes the construction of a new Black Box Theater at Santa Susana High School.

STAGECOACH SOLAR PROJECT

California State Lands Commission, 2020-2021

Ms. Tang assisted with preparation of the EIR for the controversial Stagecoach Solar Project. She prepared the regulations appendix and cumulative projects list, evaluated impacts to Population and Housing and Wildfire for the EIR, and responded to scoping comments. The proposed project would construct and operate a solar generation project in San Bernardino County and includes an approximately 9.1-mile 220-kilovolt electrical generation intertie line connecting to the proposed Southern California Edison Calcite Substation.

ARICA VICTORY PASS SOLAR PROJECTS

Clearway Energy Group, LLC, 2020-2021

Ms. Tang assisted with preparation of the EIR for the proposed solar projects near Desert Center, California. She evaluated impacts to Population and Housing, Public Services, Utilities and Service Systems, and Wildfire. The projects would construct and operate two 265-megawatt and 200-megawatt solar and battery storage facilities on BLM-administered federal lands within the Solar Energy Zone and within a Desert Renewable Energy Conservation Plan Development Focus Area.

OBERON RENEWABLE ENERGY PROJECT

Intersect Power, 2021

Ms. Tang assisted with preparation of the Oberon Renewable Energy Project EIR. She evaluated impacts to Energy and Public Services and Utilities and drafted the Alternatives and Other CEQA Considerations for the EIR. The Oberon Renewable Energy Project would construct and operate a 500-megawatt solar photovoltaic electricity generating station, battery energy storage facility, electrical substation, generation tie-in lines, and access roads in Riverside County, California.

COACHELLA VALLEY FUELS PROJECT*Bureau of Land Management, 2020*

Ms. Tang prepared the Livestock Grazing section in the Low Desert Integrated Vegetation Management Project. The proposed project is a programmatic vegetation management project that would provide guidance on Bureau of Land Management vegetation management activities within eastern Riverside County and within southern San Bernardino County on BLM-managed lands from the east end of the San Bernardino National Forest to the western boundary of Joshua Tree National Park.

MOBILE REMEDIATION TREATMENT SYSTEM*San Luis Obispo Planning and Building Department, 2020*

Ms. Tang prepared the initial study for an emergency permit operation for the Avila Point Tank Farm. She evaluated impacts to Aesthetics, Agriculture, Geology, Land Use, Mineral Resources, Noise, Recreation, Transportation, and Wildfire. The proposed project would allow adjustments to the existing remedial operations in Avila Beach, California.

PARKWAY VILLAGE SPECIFIC PLAN*City of Lancaster, 2020*

Conducted land use research, prepared the cumulative projects list, and drafted the project description for the Parkway Village Specific Plan EIR. The Parkway Village Specific Plan would apply to the proposed Parkway Village Site containing a mix of high-density, mixed-use commercial and residential development in Lancaster, California. The Specific Plan would guide development of the Parkway Village site for 50 years.

TRANSPACIFIC FIBER-OPTIC CABLES PROJECT*City of Hermosa Beach, 2019-2020*

Ms. Tang evaluated impacts to Aesthetics, Geology/Soils, and Hazards/Hazardous Materials for the EIR. This project involves the installation of two fiber optic telecommunications cables across the Pacific Ocean and their terrestrial facilities in the City of Hermosa Beach.

H6 MICROGRID PROJECT*City of Lancaster, 2019*

Conducted land use research and noise measurements for the proposed electrical generation facility in Lancaster, California. The proposed project would include utility-grade energy services, including solar and high efficiency natural gas electrical cogeneration; energy storage; excess thermal heat recovery; and CO₂ recovery.

STRAUSS WIND ENERGY PROJECT*County of Santa Barbara, 2019*

Ms. Tang provided editorial review of the supplemental EIR and responded to scoping comments for the construction of a wind energy facility in the County of Santa Barbara.

PROFESSIONAL AFFILIATIONS

- Association of Environmental Professionals

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ASPEN ENVIRONMENTAL GROUP STATEMENT OF QUALIFICATIONS
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Negar Vahidi

EXECUTIVE VICE PRESIDENT
 PLANNING & PUBLIC POLICY DIRECTOR



PROFILE: Ms. Vahidi specializes in the integration and completion of NEPA and CEQA documentation, land use and public policy analyses, and socioeconomics and environmental justice analyses. She has extensive experience managing and preparing a variety of federal, State, and local environmental, planning, and analytical documents for large-scale energy and water infrastructure, and development projects. She currently serves as Aspen's Planning and Public Policy Director focused on land use, socioeconomics, environmental justice, and public policy development and analysis.

EDUCATION:

- Master of Public Administration, University of Southern California, 1993
- BA (with Highest Honors), Political Science, University of California, Irvine, 1991

PROFESSIONAL EXPERIENCE

ENVIRONMENTAL ASSESSMENT AND AIR QUALITY SERVICES ON-CALL CONTRACT

Los Angeles Department of Water and Power, 2006-2009, 2014-2017, 2017-2022, and 2022-2027

Ms. Vahidi currently serves as the Program/Contract Manager for Aspen's master Environmental Services and Air Quality Services on-call contract with the LADWP (2022-2027, 26 Task Orders thus far), the largest municipal utility in the United States. As the Contract Manager, she is responsible for client interface and providing CEQA and NEPA expertise to the LADWP on day-to-day basis, QA/QC activities for all Aspen documents submitted, budget tracking and allocation, staff and task order assignments, and the general day-to-day management of this contract. Aspen is currently working on 60 Task Orders, including special studies, biological and cultural monitoring, and CEQA and NEPA environmental clearance documents. She also served as contract manager for Aspen's on-call from 2017 to 2022 (61 Task Orders) and 2014 to 2017 (19 Task Orders). In addition to her duties as the contract manager, Ms. Vahidi has or is managing several Task Orders under this contract. Her projects include:

- Barren Ridge Renewable Transmission Project Visual Compensation Assessment. ANF
- Angeles National Forest Operations and Maintenance Plan. ANF
- DS 104 CEQA Documentation, Los Angeles, CA
- EnvREV-GIS Standardization and Integration Support, Los Angeles, CA
- CEQA Knowledge Transfer Training, Los Angeles, CA
- Scattergood Energy Storage EIR, Los Angeles, CA
- Beacon Battery Energy Storage Project CEQA documentation, Antelope Valley, CA
- Valley Generating Station Energy Storage Project CEQA documentation, Sylmar, CA
- Elizabeth Tunnel Seismic Enhancement Project, ANF
- On-Call Biological and Archaeological Environmental Services, Los Angeles County, CA
- Temescal Ridge Pole Replacement Project, Los Angeles, CA
- Barren-Haskell Line 1 CEQA/NEPA Planning, Antelope Valley, CA
- Redmont Pump Station & Tank Project, Tujunga, CA
- Mulholland Pumping Station and Lower Hollywood Reservoir Outlet Chlorination Station Project, Los Angeles, CA
- River Supply Conduit (RSC) Upper Reach Project EIR, Los Angeles and Burbank, CA
- Taylor Yard Water Recycling Project (TYWRP), Los Angeles and Glendale, CA

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- Valley Generating Station Site Survey & Documentation Report, Los Angeles, CA
- Pine Tree Wind Project, Kern County, CA

ON-CALL ENVIRONMENTAL SERVICES

City of Banning, 2016-2021

Contract Manager for Aspen's 3-year on-call contract with the city to provide CEQA and environmental compliance services for development, entitlement, and public works projects.

DIABLO CANYON POWER PLANT DECOMMISSIONING PROJECT EIR

San Luis Obispo County, 2021-present

Aspen is currently preparing an EIR to evaluate impacts from the decommissioning of Diablo Canyon Power Plant. The EIR analysis will include three phases of decommissioning, with site decommissioning (Phase 1) and final site restoration (Phase 2) being analyzed at a project-level, and future site reuse (Phase 3) being analyzed at a program-level. Ms. Vahidi serves as technical senior in charge of developing the approach and analyses for the Future Site Reuse, Land Use, and Aesthetics. She's also the author of the environmental justice analysis.

OPT-IN CONTRACT

California Energy Commission, Contract #700-22-005; 10/1/2018 through 9/30/2023 and Contract #700-22-003; 4/28/2023 through 04/30/2025

Since 2001, and in response to California's power shortage and renewable energy needs, Aspen has assisted the California Energy Commission (CEC) in evaluating the environmental and engineering aspects of new power plant applications throughout the State under five separate contracts. Since 2001, Ms. Vahidi has served as expert witness and Technical Senior for land use, socioeconomics and environmental justice, and alternatives analyses and special studies. Her specific projects are listed below.

- Potentia-Viridi Battery Energy Storage System, Alameda County, CA (2024-present)
- Compass Energy Storage Project, San Juan Capistrano, CA (2024-present)
- Corby Energy Storage System Project, Solano County, CA (2024-present)
- Soda Mountain Solar Project and BESS, Mojave Desert, CA (2024-present)
- Kola (a.k.a., Espresso) Battery Energy Storage System Project (2023-present)
- Reliability, Renewable Energy, and Decarbonization Incentive (RREDI) Project Evaluation (2024-present)
 - City of Pasadena Glenarm BESS Project: This 25-MW lithium-ion BESS would be sited at the existing Glenarm Power Plant.
 - Harbor BESS Project: This 10-MW lithium-ion BESS would be sited at the existing Harbor Cogen facility.

SITING, TRANSMISSION, AND ENVIRONMENTAL PROTECTION PEAK WORKLOAD, INCLUDING NON-LITHIUM LONG DURATION ENERGY STORAGE

California Energy Commission, Contract #700-18-001; 10/1/2018 through 9/30/2023 and Contract #700-22-003; 9/14/2022 through 8/31/2025

- Fountain Wind Project, Shasta County, CA (2022-present)
- Front of the Meter, Non-Lithium-Ion LDES to Support Critical Energy Resilience for DOD at Marine Corps Base Camp Pendleton (MCBCP). San Diego, CA (2023-ongoing)
- CA3 Backup Generating Facility EIR, Santa Clara, CA (2021-present)
- Bowers Backup Generating Facility, Santa Clara, CA (2021-present)
- San Jose Data Center 04, San Jose, CA (2021-present)
- AVAIO Pittsburgh Back-Up Generating Facility, Pittsburgh, CA (2024-present)
- Replacement Tire Efficiency Program (RTEP) EIR. Statewide CA (2024-present)

EXHIBIT B**ON-CALL ENVIRONMENTAL SERVICES***City of Banning, 2016-2021*

Contract Manager for Aspen's 3-year on-call contract with the city to provide CEQA and environmental compliance services for development, entitlement, and public works projects.

RTI TRANSPACIFIC FIBER-OPTIC CABLES PROJECT*City of Hermosa Beach, 2019-present*

Aspen is providing CEQA support services to the City for the proposed installation of two submarine fiber-optic cables that would connect to the Power Feed Equipment station that was installed as part of the previously approved Transpacific Fiber Optic Cables Project. Ms. Vahidi serves as the EIR Project Manager.

DG SOLAR PROJECTS*SunPower and Riverside Public Utilities, 2016-2018*

Project manager for the CEQA clearance documents and permitting of three small-scale (2 MWs and smaller) solar PV projects located in San Bernardino (County and City). Aspen prepared CEQA clearance documents (e.g., MNDs/ISs), cultural analyses, and coordinated on the local agency permitting efforts.

TECHNICAL ASSISTANCE*California Energy Commission 2000-Present*

Since 2001, Ms. Vahidi has served as expert witness and Technical Senior for land use, socioeconomic and environmental justice, and alternatives analyses and special studies for nearly 40 power plant projects throughout the State (including several large-scale solar thermal projects), including the following:

- Sacramento Municipal Utility District Consumes Power Plant Project, Sacramento.
- Ivanpah Solar Electric Generating System Project, San Bernardino County.
- Carrizo Energy Solar Farm, San Luis Obispo County.
- Calico Solar One Project (Stirling Energy Systems Solar One), San Bernardino County.
- Imperial Valley Solar Project (Stirling Energy Systems Solar Two), Imperial County.
- City of Palmdale Hybrid Power Plant Project, Palmdale.

AWARDS

- 2019 American Planning Association, Inland Empire Section Award of Hard Won Victories for the San Bernardino County Renewable Energy and Conservation Element
- 2017 American Planning Association, San Diego Section Award of Excellence for the Imperial County Conservation and Open Space Element Update
- 2017 California Association of Environmental Professionals, Merit Award for Environmental Resource Document, REVEAL Initiative Report
- 2016 California Association of Environmental Professionals, Merit Award for Environmental Analysis Document for the San Luis Obispo County Renewable Energy Streamlining Program
- 2013 California Association of Environmental Professionals, Outstanding Award for Environmental Analysis for the Ocotillo Wind Energy Farm EIS/EIR
- 2006 American Planning Association, Los Angeles Section Environmental Award for the Los Angeles Unified School District New School Construction Program, Program EIR
- 2004 Association of Environmental Professionals Statewide Best EIR Award for the Jefferson-Martin 230-kV Transmission Project EIR
- 2001 Outstanding Performance Award from the State of California Energy Commission

EXHIBIT BASPEN ENVIRONMENTAL GROUP STATEMENT OF QUALIFICATIONS
YOLO COUNTY DEPARTMENT OF COMMUNITY SERVICESBOTH ON-CALL CEQA, AND LAND USE AND PLANNING
CONSULTING SERVICES, BID #RFQ-2025-0002

Negar Vahidi, page 4

- 1992-93 recipient of the USC Merit ("Ides of March") Scholarship from the Southern California Association of Public Administrators (SCAPA)
- University of California, Irvine, School of Social Sciences. Graduated with Highest Honors in Political Science.

INSTRUCTIONAL COURSES FOR CLIENTS

- Siting Technical Presenter and Panelist at the **U.S. Offshore Wind Synthesis of Environmental Effects Research (SEER) Webinar**, Environmental Considerations for Nearshore Ecosystems from Cable Landfall, Navigation, and Port Development for Offshore Wind Energy, September 2023.
- CEQA Knowledge Transfer Training, Los Angeles, CA. Task Order Manager. Aspen conducted two (2) 2-hour training modules to train LADWP Environmental Planning & Assessment Office staff on:
 - Preparation of **CEQA Initial Study Environmental Checklist Form**; and
 - **Seen-Area and Visual Assessment** per USFS requirements.
- CEQA Training Course for Silicon Valley Power, 2021. Senior CEQA Expert/Instructor for a **customized CEQA training session focused on CEQA Exemptions** for Silicon Valley Power.
- **Central Basin Municipal Water District**, 2017. Senior CEQA Expert/Instructor for a customized one-day Introduction to CEQA training session for the Central Basin Municipal Water District.

TRAININGS AND WORKSHOPS

- U.S. Forest Service, *Advanced Effects Analysis Training*: How to "right-size" document preparation (specialist reports, NEPA documents, etc.), July 25, 2019. Conducted by USDA Forest Service, Region 5 (Pacific Southwest Region).
- Department of Conservation Williamson Act Webinars
 - Solar Use and Williamson Act Contracts, September 2023
 - Williamson Act Public Acquisition, August 2023
 - CEQA Williamson Act and Farmland Mitigation, June 2023
 - Easement Exchange Basics, May 2023
 - Lot Line Adjustment and Subdivision Overview, April 2023
 - SB 1489 (2022) Solar Use Easements Overview, February 2023
- Electric Program Investment Charge (EPIC) Annual Symposium: Improving Safety in Battery Storage, October 2023

PROFESSIONAL AFFILIATIONS

- American Planning Association (APA), Los Angeles Section Executive Board Member 1999-2001
- National Association of Environmental Professionals (NAEP)

EXHIBIT BASPEN ENVIRONMENTAL GROUP STATEMENT OF QUALIFICATIONS
YOLO COUNTY DEPARTMENT OF COMMUNITY SERVICESBOTH ON-CALL CEQA, AND LAND USE AND PLANNING
CONSULTING SERVICES, BID #RFQ-2025-0002**Grace Weeks**ENVIRONMENTAL SCIENTIST AND PROJECT
MANAGER

PROFILE: Ms. Weeks is an environmental scientist and project manager with interdisciplinary knowledge of environmental issues and technical experience. Her experience includes compliance with both the California Environmental Quality Act (CEQA) and the National Environmental Policy Act (NEPA), separately, and in joint documents. She has assisted with several major projects, including both linear and site-specific projects including transmission lines, wind and solar developments, battery energy storage systems, and federal land plan amendment documents. Ms. Weeks has managed several CEQA projects and has authored several CEQA and NEPA sections, over a broad range of topics and geographies. Ms. Weeks has also played a key role in several public outreach efforts for controversial projects, including scoping meetings, public outreach, and the associated document preparation. Ms. Weeks has exceptional writing skills, is highly organized, and is an excellent communicator.

EDUCATION:

- BS, Environmental Science and Management, University of California, Davis, 2018

PROFESSIONAL EXPERIENCE**ASHLEY AVENUE CELL TOWER PROJECT IS/ND***Yolo County, 2023-2024*

Ms. Weeks served as project manager for the Ashley Avenue Cell Tower Project IS/ND on behalf of Yolo County. The Project is a 128-foot cell tower located south of the City of Woodland in unincorporated Yolo County. The applicant, AT&T Mobility, requested a Minor Use Permit to construct the cell tower on a privately owned parcel. The applicant withdrew the application prior to publication of the IS/ND.

HARLAN RANCH AT&T CELL TOWER*Yolo County, 2025*

Ms. Weeks will serve as Project Manager of the Harlan Ranch Cell Tower project, which includes preparation of an initial study (IS) for a new cell tower west of County Road 99 in Woodland, CA. The project is currently awaiting NTP from the County planning staff.

IVANPAH-CONTROL PROJECT EIR*California Public Utilities Commission, 2019-present*

Ms. Weeks is serving as the deputy project manager and is currently assisting with preparation of an Environmental Impact Report for the remediation of Southern California Edison's (SCE) 115 kV transmission lines between Bishop, Barstow, and Ivanpah. This Project requires potential re-build of over 350 miles of existing 115 kV sub-transmission lines. Her tasks include technical support, public meeting support, research, and impact analysis.

PARKWAY VILLAGE SPECIFIC PLAN EIR*City of Lancaster, 2024-present*

Ms. Weeks is serving as a technical author on several sections of the Parkway Village Specific Plan EIR. The Plan will guide the future development of a 434.7-acre area in the City of Lancaster. The Plan would develop residential units, hotel rooms, mixed use development, offices, medical uses, commercial uses, schools, and parks, on a largely undeveloped parcel.

CITY OF SANTA CLARA*City of Santa Clara/Silicon Valley Power (SVP), 2019-present*

In addition to serving as Project manager for the Kifer BESS MND project, under Aspen's on-call environmental services contract, Ms. Weeks is a technical author for CEQA documentation for other capital improvement projects including transmission system and substation upgrades in the City of Santa Clara. In addition, she is a technical author for the environmental review for new regulations in the City related to distributed energy resources and parallel generation.

KIFER RECEIVING STATION BATTERY ENERGY STORAGE SYSTEM PROJECT*City of Santa Clara/Silicon Valley Power (SVP), 2023*

Ms. Weeks served as project manager and main author for the Kifer BESS MND Project, a 50 MW battery energy storage system project in the City of Santa Clara. This project was completed under budget and within the schedule outlined at the beginning of the CEQA process. The Project was approved by the Santa Clara City Council on August 29, 2023, and is expected to be operational in 2025.

FORM ENERGY EAST ROAD STORAGE PROJECT IS/MND*California Energy Commission, 2023*

Ms. Weeks served as deputy project manager and author on the Form Energy East Road Storage Project IS/MND, which proposed the installation of a multi-day storage (MDS) battery energy facility. The project involves several MDS battery enclosures capable of storing 5 MW/500 MWh of 100-hour, iron-air energy storage. Part of the CEC's Long-duration Energy Storage (LDES) program, it promotes long-duration, non-lithium battery energy storage. Ms. Weeks authored and reviewed multiple sections of the IS/MND and provided support to the project team. The CEC approved the project in December 2023, marking California's first multi-day battery storage resource. The project is expected to be operational by 2025 and will operate for at least 5 years.

VALLEY CHILDREN'S HOSPITAL BATTERY PROJECT*California Energy Commission, 2024-present*

Ms. Weeks prepared the Aesthetics, Noise, Population and Housing, Public Services, Recreation, Utilities and Service Systems, and Environmental Justice analyses for this long duration battery storage project, located adjacent to the Valley Children's Hospital in southeastern Madera County. The project includes 8.25 MW of zinc bromine flow battery technology to support the hospital complex for up to 24 hours of operation, in times of power disruption. An Initial Study was prepared in compliance with CEQA which will be used to prepare an EA in compliance with NEPA. DOE and CEC grants are funding this energy storage demonstration project.

NORTHERN RECEIVING STATION TO KIFER RECEIVING STATION 115 KV TRANSMISSION LINE PROJECT*City of Santa Clara/Silicon Valley Power (SVP), 2024*

Ms. Weeks served as project manager and main author for the CEQA analysis of the Northern Receiving Station (NRS) to Kifer Receiving Station (KRS) 115 kV Transmission Line Project, a 2.24 mile-long transmission line project in the City of Santa Clara. Ms. Weeks conducted a preliminary alternatives analysis of three routes, which identified the preferred route for analysis in the IS/MND. Due to extensive public interest in the Project, Ms. Weeks coordinated a public scoping effort which included two virtual public scoping meetings and the preparation of a scoping report, and coordinated an in-person public comment meeting on the Draft IS/MND. The lead agency received over 80 scoping comments and over 70 comments on the Draft IS/MND. Ms. Weeks also coordinated and incorporated results into the IS/MND from several technical studies for the Project, including a preliminary alternatives analysis, an arborist report, and an EMF report. After two City Council meetings with extensive public opposition, the Project was approved in November 2024.

ORLEANS SOLAR STORAGE PROJECT*Adapture Renewables, LLC, 2024-present*

Ms. Weeks is serving as project manager for the Orleans Solar Storage Project, a solar and battery energy storage project in Fresno County. Ms. Weeks coordinated the preparation of a preliminary constraints analysis and project description and coordinated the preparation of biological and cultural surveys and reports. Aspen continues to support Adapture with the CUP application, Williamson Act Cancellation, and other required permits for submittal to Fresno County.

AVOCADO FALLS BATTERY ENERGY STORAGE PROJECT*Adapture Renewables, LLC, 2024-present*

Ms. Weeks is serving as project manager for the Avocado Falls BESS Project, a battery energy storage project in the city of Fallbrook in San Diego County. Ms. Weeks coordinated the preparation of a preliminary constraints analysis, project description, and is coordinating the preparation of site surveys.

MORAGA-OAKLAND X PROJECT EIR*California Public Utilities Commission, 2023-present*

Ms. Weeks is serving as deputy project manager, and currently assisting with preparation of an Environmental Impact Report for the rebuild of PG&Es 115 kV transmission line between Moraga and Oakland X substations. This project requires rebuild of two 5-mile double circuit power lines, placing some existing overhead lines underground, and rebuilding the existing overhead lines. Her tasks include technical support, public meeting support, research, and impact analysis.

VENTURA COMPRESSOR STATION PROJECT*California Public Utilities Commission, 2023-present*

Ms. Weeks is serving as the deputy project manager, and is assisting with the preparation of the CEQA environmental document. Ms. Weeks started working on the project during the PEA Completeness phase. Her tasks include technical support, report review, public meeting support, research, and impact analysis.

EASLEY RENEWABLE ENERGY PROJECT*Intersect Power, 2022-present*

Ms. Weeks served as an author and project assistance for the preparation of the CEQA EIR on behalf of Riverside County, for a proposed up to 400 MW solar PV and up to 650 MW battery energy storage facility within a nearly 3,800-acre project area located on private and BLM-administered land near Desert Center in Riverside County, CA. The project is controversial due to concerns of the nearby community of Lake Tamarisk namely regarding construction nuisances and visual impacts. Ms. Weeks assisted with the public outreach efforts for the Draft EIR, which was published in January 2024 and received over 1,250 pages of comments. Ms. Weeks also assisted with the response to comments and publication of the Partially Recirculated Draft EIR (PRDEIR), which occurred on a tight deadline so that the project can qualify for the California solar property tax exemption.

OBERON RENEWABLE ENERGY PROJECT*Intersect Power, 2020-2022*

Ms. Weeks assisted with environmental analysis, public outreach, permitting, and preparation of the CEQA and NEPA documents, for a proposed 500 MW solar PV and battery energy storage facility within a 4,700-acre project area near Desert Center, CA. She assisted with preparation of the Project Description, and authored the Population and Housing, Wildfire, and Hazards and Hazardous Materials sections of the EIR on behalf of the Colorado River Regional Water Quality Control Board, the CEQA Lead Agency. Ms. Weeks also authored sections of the Environmental Assessment on behalf of BLM. The Project is currently under construction.

SKYBRIDGE EAGLE MOUNTAIN HYDROGEN PROJECT*Skybridge Energy, 2022-present*

Ms. Weeks acted as deputy project manager for the Skybridge Eagle Mountain Hydrogen Project, which includes a 60 MW solar field, and 50 MW of electrolyzers, which would produce green hydrogen to be used in light duty vehicles. Ms. Weeks authored several sections of the document and reviewed technical studies.

DASH GREEN HYDROGEN PROJECT TECHNICAL REPORTS, CUP APPLICATION, AND NEPA ASSISTANCE*City of Lancaster, 2023-2024*

Ms. Weeks is serving as project manager for the Dash Green Hydrogen Project IS/MND in the City of Lancaster. The Project is a CUP application for a green hydrogen and solar facility on private land. Ms. Weeks is coordinating the preparation of comprehensive technical reports for the proposed project. She is working closely with Dash Clean Energy to prepare the project description and complete necessary project site field work to prepare the environmental analysis, including six technical reports. Ms. Weeks is also coordinating the preparation of documents to secure funding through the ARCHES Hydrogen Hub program and begin the NEPA process.

MESA WIND PROJECT*Brookfield Power US Asset Management LLC, 2019-2021*

Ms. Weeks conducted environmental review and document preparation under NEPA for the Mesa Wind Project, an existing wind farm proposed for repower, northwest of Palm Springs. She assisted the project manager with preparation of supporting documents for various permits and applications.

FOUR NEW COACHELLA VALLEY TRAILS EA PROJECT*Coachella Valley Deserts and Mountains Recreation and Conservation Authority, 2022-2024t*

Ms. Weeks assisted with environmental analysis and preparation of the CEQA document, for the designation of four new trails in the Coachella Valley in Riverside County, California. Ms. Weeks has authored several sections of the Initial Study, such as Agriculture/Forestry, Energy, Noise, Population and Housing, Public Services, Recreation, Traffic and Transportation, Utilities and Service Systems, and Wildfire. Ms. Weeks assisted with publication efforts for the IS/MND.

ALTERNATIVE PORTS ASSESSMENT*California State Lands Commission, 2023*

Ms. Weeks served on the environmental team, as a subcontractor to Moffatt and Nichol, on the Alternative Port Assessment Project, which had two phases, including a site assessment and a detailed study. Ms. Weeks conducted research on several potential port sites on the west coast of California, to assess the potential impact of port development on several environmental resources. Ms. Weeks used the information that was gathered to rank these sites in different aspects, including environmental justice and nearby sensitive land uses. Ms. Weeks' work on this project was incorporated into the California Floating Offshore Wind Regional Ports Assessment by BOEM.

ATLAS NORTH SECTION 16 SOLAR PROJECT*BLM, Phoenix District Office, Phoenix, AZ, 2023 to Present*

Ms. Weeks is Aspen's Deputy Project Manager for addressing two BLM rights-of-way grant applications for the proposed Atlas North Section 16 Solar Project in La Paz County, Arizona. This proposal is for a 100 megawatt (MW) solar generation project located on 640 acres of BLM lands, as well as 3,000-feet of the project's 500 kV gen-tie line. Proposed by 174 Power Global, LLC, this project would become part of the larger 1,000 MW Atlas North Solar Project located on adjacent Arizona State lands. Ms. Weeks played a key role in preparing the environmental assessment for the project and continues to coordinate with BLM staff for publication of the document.

EXHIBIT BASPEN ENVIRONMENTAL GROUP STATEMENT OF QUALIFICATIONS
YOLO COUNTY DEPARTMENT OF COMMUNITY SERVICESBOTH ON-CALL CEQA, AND LAND USE AND PLANNING
CONSULTING SERVICES, BID #RFQ-2025-0002**Justin M. Wood**

SENIOR BIOLOGIST



PROFILE: Mr. Wood has more than 20 years of experience with biological surveys, botanical surveys, jurisdictional delineations, reporting, and mitigation monitoring in California and the western United States. His knowledge of California natural history is broad and includes aquatic life, upland wildlife species, and vascular plants. Mr. Wood has extensive experience conducting general and focused wildlife surveys for reptiles, amphibians, fish, mammals, and birds. He has many years of experience surveying for nesting birds and monitoring nesting birds at various project sites. He specializes in botanical surveys and has a special interest in the flora of California. He is experienced with the regional flora, including rare, threatened, and endangered species. He is a Certified Field Botanist (#0011) through the California Native Plant Society and is a past president of the Southern California Botanists. He is an expert freshwater ecologist with experience conducting fish surveys, non-native species control, wetland delineations, macro-invertebrate sampling, and various habitat assessments.

EDUCATION:

- MS, Biological Sciences, California State Polytechnic University, Pomona, 2011
- BS, Biology, California State Polytechnic University, Pomona, 2006

PROFESSIONAL EXPERIENCE**SHUMWAY RANCH VISITOR FACILITIES CX***Desert Recreation District, 2021-Present*

Mr. Wood served as the lead biologist to conduct biological surveys and prepare the biological resources section of a Categorical Exemption that was prepared for proposed improvements to the Shumway Ranch property. The improvements included a small bathroom/comfort station, shaded kiosk, small parking area that is ADA-compliant, ADA-compliant sidewalks/ramps from the parking area to the bathroom and kiosk, and relatively minor dirt road grading improvements in the immediate vicinity of the proposed improvements. The Shumway Ranch property consists of an 8.44-acre parcel (project site) identified as APN 635-070-037, and part of a 640-acre open-space preserve managed by the Coachella Valley Mountains Conservancy (CVMC).

WILDFIRE RISK REDUCTION, RELIABILITY, AND ASSET PROTECTION (WRAP) PROJECT*Trinity Public Utilities District, August 2020-Present*

Mr. Wood served as one of the lead biologists in coordinating focused special-status species surveys of the WRAP project to increase the width of more than 300 miles of powerline rights-of-ways in Trinity County. Mr. Wood was also one of the lead biologists to conduct a wetland delineation along the entire project right-of-way. He was also a co-author on an Aquatic Resources Report and a Biological Resources Technical Report. Mr. Wood will also assist with the preparation of a CEQA document for the project and will also assist with obtaining regulatory permits.

COLORADO RIVER AQUEDUCT REPAIR PROJECT*Metropolitan Water District of Southern California, 2020-Present*

Mr. Wood recently completed special-status species surveys at two proposed repair locations on the Colorado River Aqueduct in the vicinity of Cabazon, CA. He also completed a jurisdictional delineation for the project and assisted with special-status wildlife surveys. Mr. Wood was the primary author of the jurisdictional delineation report and assisted with the preparation of the biological resources technical report.

COACHELLA VALLEY FUELS PROJECTS NEPA*U.S. Bureau of Land Management, 2020-Present*

Mr. Wood served as the lead biologist for several thousand acres of non-native plant removal throughout the Coachella Valley on BLM land. A team of biologists surveyed the proposed treatment areas and used this data to prepare the biological resources section of a NEPA document.

COLORADO RIVER AQUEDUCT REPAIR PROJECT*Metropolitan Water District of Southern California, 2020-Present*

Mr. Wood recently completed special-status species surveys at two proposed repair locations on the Colorado River Aqueduct in the vicinity of Cabazon, CA. He also completed a jurisdictional delineation for the project and assisted with special-status wildlife surveys. Mr. Wood was the primary author of the jurisdictional delineation report and assisted with the preparation of the biological resources technical report.

LIVE OAK DAM REHABILITATION PROJECT*Los Angeles County Public Works, 2019-Present*

Mr. Wood is serving as the lead biologist for the project to upgrade infrastructure of Live Oak Dam in Claremont, California. Aspen monitored construction, prepared, and implemented a habitat restoration plan, coordinated with CDFW, and completed other various tasks.

SANTA ANA SUCKER TRANSLOCATION SITE EVALUATIONS*San Bernardino Valley Municipal Water District, 2019-Present*

Mr. Wood was the lead biologist on a project to evaluate three sites for potential translocation of Santa Ana sucker. The three sites included the upper Santa Ana River, Bear Creek, and Lytle Creek which were selected because they provide suitable habitat and have indicator species present. Aspen completed a Phase 1 and Phase 2 site evaluation and is currently completing the site evaluation reports.

COGSWELL RESERVOIR SEDIMENT REMOVAL PROJECT*Los Angeles County Public Works, 2019-Present*

Mr. Wood is serving as a lead biologist for the project to remove 2.5 million cubic yards of sediment from the reservoir. Aspen has completed numerous tasks include a jurisdictional delineation, hydrology study, vegetation mapping, habitat restoration plan, a CEQA addendum, regulatory permit support, construction monitoring, and numerous other tasks. Project activities started in early 2021 and is ongoing.

DESERT PUPFISH REFUGIA CREATION AND WATERSHED RESTORATION PROJECT*The Living Desert Zoo and Gardens, 2019*

Mr. Wood served as the lead biologist for a desert pupfish refuge project at the Living Desert in Palm Desert, California. Aspen prepared a CEQA exemption memo for Prop 1 funding for the project, to be received from Coachella Valley Mountains Conservancy. The project requesting the Prop 1 grant includes habitat enhancement and creation for the endangered desert pupfish on the Living Desert Zoo and Gardens grounds. Mr. Wood conducted a biological survey of the project site and assisted with preparation of the CEQA exception.

PHASE 1B GROUNDWATER RECHARGE BASIN PROJECT*San Bernardino Valley Municipal Water District, 2019*

Mr. Wood lead a field team to survey for a series of groundwater recharge basins in the Santa Ana River near Highland, CA. The surveys focused of Santa Ana River woollystar, slender horned spineflower, Parry's spineflower, and other special-status plants. Following the surveys, Mr. Wood authorized a focused special-status plant survey report. Aspen also recently started a new survey for an expanded footprint of the same project in 2020.

COMMUNICATION TOWER REPLACEMENT PROJECTS*California Department of General Services, 2018-2019*

Mr. Wood completed biological resources sections for CEQA documents (Cat Ex and IS/MNDs) for seven CAL FIRE communication projects. The projects were located throughout central and northern California. Mr. Wood used biological survey results from several local sub-contractors to prepare the CEQA documents and write proposed mitigation measures to reduce impacts. The projects were in Stanislaus, Calaveras, Nevada, Santa Cruz, Shasta, and Humboldt Counties.

SAWTOOTH RIDGE COMMUNICATION TOWER*California Department of General Services, 2018-2019*

Mr. Wood conducted special-status species surveys for a proposed California Highway Patrol communication tower near Needles, CA. Surveys included desert tortoise and special-status plants. Mr. Wood also prepared the biological resources sections of the CEQA document (IS/MND).

SAN GABRIEL TOWER IMPROVEMENT PROJECT*Metropolitan Water District, 2018-Present*

Mr. Wood is one of several biologists assigned to this project. He conducted special-status plant and wildlife surveys. He has also mapped vegetation and assessed the site for state jurisdictional waters. He assisted with the preparation of a biological resources technical report that will be used as a constraints assessment to help guide the project development and planning. The project is in San Gabriel Canyon, just below Morris Reservoir, in Los Angeles County.

UPPER SUNSET DEBRIS BASIN GEOBRUGG PROJECT*Los Angeles County Dept of Public Works, 2018-Present*

Mr. Wood is serving as the lead biologist for the project to install geobruggs downstream of the Upper Sunset Debris Basin. The purpose of the project is to capture runoff from the recently burned hillsides. Mr. Wood completed baseline biological resources surveys, prepare a jurisdictional delineation report, and conducted pre-construction nesting bird surveys.

MOJAVE RIVER WEST LEVEE PHASE 2 MITIGATION PROJECT*San Bernardino County Department of Public Works, 2018-Present*

Mr. Wood is the lead biologist assigned to the maintenance and monitoring at a mitigation property in the Mojave River near Oro Grande, CA. Mr. Wood is responsible to managing the landscape contractor, Habitat West who has conducted weeding, installation of cuttings, and seeding. He is also responsible for qualitative and quantitative monitoring to ensure the site is achieving the success criteria. He is also writing the annual reports that are submitted to the regulatory agencies.

LAKE GREGORY DAM REHABILITATION PROJECT*San Bernardino County Special Districts Dept, 2014-Present*

Mr. Wood conducted focused surveys for special-status plants and animals for the proposed project. Lake Gregory is located in the San Bernardino Mountains approximately 14 miles north of the City of San Bernardino in the community of Crestline. The Lake Gregory Dam Rehabilitation Project consists of the construction of physical improvements to the dam, earthen material excavation from borrow sites, and utilities relocation.

BARREN RIDGE RENEWABLE TRANSMISSION PROJECT*Los Angeles Department of Water and Power, 2015-Present*

Mr. Wood is one of several biologists assigned to this project. He has conducted surveys for special-status plants, kit fox, burrowing owls, nesting birds, and desert tortoise. He has also mapped non-native species and state

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Justin M. Wood, page 4

jurisdictional waters. He worked closely with staff from the Angeles National Forest and the Department of Public Works to implement mitigation measures to protect and relocate special-status plants.

PRADO DAM/REACH 9 MITIGATION MONITORING

US Army Corps of Engineers, 2009-2024

Mr. Wood served as lead environmental monitor for the Santa Ana River Mainstem Project. His primary responsibility is to ensure compliance with mitigation measures adopted for several regulatory agency documents. His duties consisted of nesting bird surveys, monitoring construction, vegetation mapping, and focused surveys for sensitive biological resources. He also prepared several restoration and revegetation plans for various project features. He has worked closely with the U.S. Army Corps of Engineers, U.S. Fish and Wildlife Service, California Department of Fish and Wildlife, and various other agencies throughout the project.

PUBLICATIONS

- Wood, J. M. and S.D. White, 2008. "Noteworthy Collections" *Crossosoma* 34, p. 76-79
- Fraga, N.S., L.J. Gross, D.S. Bell, O. Mistretta, J. Wood, T.S. Stoughton. 2011. The Vascular Flora of the Upper Santa Ana River Watershed, San Bernardino Mountains, California. *Crossosoma* 37: p. 9-111
- Brummit, R.K., S.D. White, and J.M. Wood. 2012. "Status of Bingham's Morning-Glory in the Light of Its Rediscovery" *Madrono*, Vol. 59, No. 1, p. 25-27

ADDITIONAL TRAINING AND COURSES

- Desert tortoise surveying and handling techniques workshop, the Desert Tortoise Council, 2002
- Invasive plant management workshop, California Invasive Plant Council, 2009
- Vegetation mapping workshop. California Native Plant Society, 2011
- Bryophyte identification workshop. U.C. Berkeley/Jepson Herbaria, 2012
- Southwestern willow flycatcher workshop. Southern Sierra Research Station, 2013
- Yellow-billed cuckoo workshop. Southern Sierra Research Station, Blythe, CA, 2013
- Army Corps of Engineers Wetland Delineation Training, Wetland Training Institute, 2014
- CEQA 101 workshop, California Native Plant Society, 2018
- Xerces Society, California Bumble Bee Atlas Training, Avalon, CA, 2023

EXHIBIT BASPEN ENVIRONMENTAL GROUP STATEMENT OF QUALIFICATIONS
YOLO COUNTY DEPARTMENT OF COMMUNITY SERVICESBOTH ON-CALL CEQA, AND LAND USE AND PLANNING
CONSULTING SERVICES, BID #RFQ-2025-0002***Alvin J. Greenberg, Ph.D., QEP*** *(emeritus)***37 Mount Whitney Dr., San Rafael, Ca. 94903**
office 415-472-6056 cell 415-302-0438
e-mail agreenberg@risksci.com

Alvin J. Greenberg has a B.S. from the University of Illinois, Urbana, and a Ph.D. from the University of California San Francisco. He conducted postdoctoral research in neurotoxicology and served as an Acting Assistant Professor at UCSF. He also attended the prestigious Lovelace Institute of Inhalation Toxicology in 1980 and is Board Certified as a Qualified Environmental Professional (QEPemeritus). Dr. Greenberg was formerly Chair of the Bay Area Air Quality Management District Hearing Board, a former Member of the State of California Occupational Safety and Health Standards Board (appointed by the Governor), and former Assistant Deputy Chief for Health, California OSHA.

Dr. Greenberg's expertise in risk assessment has led to his appointment as a member of several state and federal advisory committees, including the Cal/EPA Department of Toxic Substances Control Program Review Committee, the DTSC Integrated Site Mitigation Committee, the California State Water Resources Control Board Bay Protection and Toxic Cleanup Program Advisory Committee, the California EPA Advisory Committee on Stochastic Risk Assessment Methods, the U.S. EPA Workgroup on Cumulative Risk Assessment, the Cal/EPA Peer Review Committee of the Health Risks of Using Ethanol in Reformulated Gasoline, and the California Air Resources Board Advisory Committee on Diesel Emissions. He has also served as an expert witness on toxic exposure cases and adjudicated several such cases while serving as Chair of the Bay Area Air Quality Management District Hearing Board. Perhaps just as important, Dr. Greenberg has considerable experience and expertise in risk communication, has taught a course on Environmental Causes of Cancer, and has trained compliance staff of the California Energy Commission on human health risk assessment. He has also testified in both Superior Court and U.S. District Court as an expert witness.

Dr. Greenberg has considerable experience and ability to prepare CEQA and NEPA documentation for many projects, including gas-fired and solar power plants. In his work under contract to the California Energy Commission, he has authored and defended at Evidentiary Hearing over 150 CEQA-equivalent Staff Assessments for power plant siting cases in California over a 30-year period, including EIRs and EISs for solar power plants, wind turbines, Battery Energy Storage Systems, hydrogen production, and a coal gasification plant. He was responsible for preparing this documentation in the areas of Hazardous Materials Management, Worker Safety/Fire Protection, Public Health and Safety (human health risk assessment), Glare Risk Assessment, Impacts of Solar Flux on Avian Species, Hazardous Waste Management, and conducting assessments of existing asthma, cancer, and respiratory disease incidence rates in low-income areas.

He has had over four decades of experience in the preparation of human health risk assessments, hazardous waste site characterization, air quality assessments, hazardous materials handling and risk management/prevention, infrastructure vulnerability assessments, occupational safety and health impacts, conducting lead surveys and studies, and site characterization and health hazard assessment of areas impacted by Wildland Urban Interface fires.

EXHIBIT BASPEN ENVIRONMENTAL GROUP STATEMENT OF QUALIFICATIONS
YOLO COUNTY DEPARTMENT OF COMMUNITY SERVICESBOTH ON-CALL CEQA, AND LAND USE AND PLANNING
CONSULTING SERVICES, BID #RFQ-2025-0002**Diana Malarchik, M.A., RPA****Senior Archaeologist**

Since joining the PAR team, Ms. Malarchik has worked on intensive surveys, test excavations, and data recovery projects for precontact and historical sites in California. She has experience conducting surveys for precontact and historical archaeological resources and historic buildings, planning and completing testing and data recovery work at precontact sites in California and Nevada. Ms. Malarchik also has experience as an osteological consultant, where she was on call for unanticipated discoveries. Her experience with human remains was also able to use her osteological expertise after the Camp Complex fire destroyed the town of Paradise, where she volunteered as a member of Forensic Anthropology recovery team. She meets the Secretary of the Interior's qualification criteria as an archaeologist. Ms. Malarchik is well-versed in survey and excavation, human osteology, historic archaeology, and precontact archaeology.

Total Years of Experience: 10+**Education/Training:**

PhD Evolutionary Anthropology,
University of California, Davis, in
progress.

M.A. Anthropology, University of
Nevada, Reno, MA, 2014.

B.A. Secondary Education,
University of Nevada, Reno, 2010

Certifications:

Registered Professional
Archaeologist ID#17518

Previous Experience

Senior Archaeologist, PAR Environmental Services, Inc. (2023 – present) – Ms. Malarchik joined PAR as an Associate Bioarchaeologist II in June of 2018 until the following May of 2019. Since then, she has worked on field projects on an on-call basis until returning in October of 2023. Her responsibilities have included conducting technical inventory, proposal writing, testing, data recovery, data analysis, artifact processing, and other studies for archaeological sites, historic structures, historic, and prehistoric resources.

Project Highlights:

Cultural Resources Annual Monitoring for the Tulloch Hydroelectric Properties Management Plan Implementation, Calaveras and Tuolumne Counties, California (FERC NO. 2067) 2020-2023. *Client: Tri-Dam Projects.* PAR conducted annual monitoring of sites at Tulloch and Beardsley Reservoirs within the FERC boundary, managed by Tri-Dam Projects in accordance with their licensing agreement and Historic Properties Management Plan. Each year, PAR visits sites to document condition changes and any Project-related effects, then prepares a report and documents any changes to the site features, boundaries, and artifacts on a DPR form which Ms. Malarchik helped to conduct and record.

Hells Half Acre Access Road Re-Evaluation and Data Recovery, Stanislaus National Forest, 2022. *Client: Tri-Dam Projects.* This project took place over two stages with two separate reports, the first to assess accidental damage to a site on USFS-managed lands and reevaluate it (in compliance with Section 106), and the second stage was to conduct data recovery work in compliance with Section 106 of the NRHP. The work consisted of shovel testing and hand excavation, historic artifact analysis, reporting, and mapping. Phase III Investigations at three historical sites for the Hells Half Acre Access Road Project, Stanislaus National Forest, Tuolumne Co, CA. Ms. Malarchik served on the crew during data recovery work, participating in excavation and recordation of artifacts, features, and resources. Stanislaus National Forest approved all work.

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Cultural Resources Inventory and Evaluation for the Biggs-West Gridley Water District On-Farm Delivery Measurement Program, Butte County, CA, 2019. *Client: NorthStar Engineering.* PAR conducted a survey and evaluation of 191 facilities scheduled for modification within the Biggs-West Gridley water district. The project was overseen by the Bureau of Reclamation and the Department of Water Resources. PAR conducted archival research of the project area including previously recorded site records, cultural resource reports, records and unpublished grey literature on file at PAR. Ms. Malarchik conducted fieldwork consisting of survey, GIS data collection, on-site artifact cataloging and updates of site records.

PG&E Pole Replacement Cultural Monitoring, Feather River West Levee Project, Sutter-Butte Flood Control Agency (SBFCA) (Sutter and Butte Counties, CA) 2018-2019. *Client: PG&E.* Ms. Malarchik was the lead monitor and associate archaeologist for ECORP Consulting, and was responsible for subsurface testing and monitoring construction activity and documentation for the PG&E Pole Replacement project. Includes documenting conditions, site and artifact identification for prehistoric archaeological resources, and coordination with tribal monitors for the length of the monitoring (four weeks). Ms. Malarchik also served as lead author on the report.

Selected Presentations and Publications:

2023 Malarchik, D., Eerkens J.W., and Ostrander, T. Temporal Changes in Childhood Exposure of Heavy Metals from Historic San Francisco. Podium Presentation for the 92st American Association of Biological Anthropology Conference, Reno, NV.

2023 Malarchik, D., Eerkens J.W., Karapanos, N, Sutton, A., and Ostrander, T. Changes in Women's Labor and Decreased Age of Weaning in 19th Century Immigrants: New Stable Isotope Data from Individuals Buried in San Francisco, CA. Invited Podium Presentation for the 57th SCA Conference, Oakland, CA.

2022 Rosario, M. Eerkens, J.W., Malarchik, D., Byrd, B., Engbring, L., Arellano, M., & Leventhal, A. Carbon and Nitrogen Isotope Analysis of Bone Collagen at Aytakiš 'Éete Hiramwiš Trépam-tak (CA-ALA-677/H). Proceedings of the Society for California Archaeology.

2020 Malarchik, D., Pilloud, M. A., & Scott, G. R. A Dental Metric Study of Medieval, Post Medieval, and Modern Basque Populations from Northern Spain. *Dental Anthropology Journal*, 33(2), 17-34.

2019 Malarchik D., Scott G.R. 'Basque'ing in Uniqueness: An Examination of Basque Dental Variation. Invited Poster Presentation for the 88th AAPA Conference, Cleveland, OH.

2014 Malarchik D., Scott G.R., Williams A. The Black Sheep of Europe: Dental Odontometrics in Medieval, Post Medieval, and Modern Basque Populations from Vitoria, País Vasco, Spain. Poster Presentation for the 83rd American Association of Physical Anthropology Conference, Calgary, Canada.

Ms. Malarchik has presented papers and posters at the Society of California Archaeology, American Association of Biological Anthropologists, and Society of Historic Archaeology meetings.

Ms. Malarchik is a current board member, serving as the Communications Officer, for the Dental Anthropology Association.

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YOLO COUNTY DEPARTMENT OF COMMUNITY SERVICESBOTH ON-CALL CEQA, AND LAND USE AND PLANNING
CONSULTING SERVICES, BID #RFQ-2025-0002**Andrea E. Maniery, M.A., RPA****Senior Archaeologist/Principal Investigator**

Since joining the PAR team, Ms. Maniery has led intensive surveys, test excavations, and data recovery projects for precontact and historical sites in California, served at all stages of precontact and historic archaeology, organized monitoring projects, and conducted coordination with Native American Tribes. Over the past five years she has served as a PAR Principal Investigator, including on a recent survey of over 400 miles in Trinity County. This survey resulted in recordation and management of over 500 sites. She has experience conducting surveys for precontact and historical archaeological resources and historic buildings, planning and completing testing and data recovery work at precontact sites in California, Nevada, and Utah, has completed several geoarchaeological studies. Ms. Maniery has prepared reports for compliance with Caltrans, Section 106, and CEQ. She has served as Field Director or PI since 2018 on Phase II and III studies reviewed by the USFS, BLM, and other agencies. She meets the Secretary of the Interior's qualification criteria as an archaeologist. Ms. Maniery is well-versed in project management, geoarchaeology, historic archaeology, precontact archaeology, groundstone, and lithic analysis.

Total Years of Experience: 12+**Education/Training:**

M.A. Anthropology, University of Nevada, Reno, MA, 2015.

B.A. Anthropology, University of Nevada, Reno, MA, 2015

Certifications:Registered Professional
Archaeologist ID#37427866**Previous Experience**

Principal Investigator/Senior Archaeologist, PAR Environmental Services, Inc. (2015 – present) – Ms. Maniery joined PAR as an Associate Archaeologist II in May of 2015 and has been serving as a Principal Investigator since 2018. Her responsibilities have included conducting technical inventory, proposal writing, testing, Section 106 and CEQA compliance, data recovery, data analysis, project management, evaluation, and other studies for archaeological sites, historic structures, historic, and prehistoric resources. She has also prepared site records, technical reports, research designs, ARPA permits, Caltrans cultural resource-related reports such as HPSR and ASRs.

Project Highlights:

SERAL 2.0 Condition Assessment and Flagging Project 2024-2025. *Client: Tuolumne County.* PI for a large-scale effort to flag and check the conditions of over 100 sites on Stanislaus National Forest. Required close coordination with the Forest Service and Client.

Trinity Public Utilities District Wildfire Risk Reduction, Reliability, and Asset Protection Project, Trinity County 2020. *Client: Aspen Environmental.* Co PI for a pedestrian survey of 234 miles of utility lines and 151 miles of roads, resulting in 585 sites recorded and evaluated for the purpose of Wildfire Risk Reduction in Trinity County CA. Includes both CEQA and Section 106 review by multiple agencies. 2020-2021. Lead Author on resulting report. Prior to entering the field, the team completed a complete review of cultural resources and historic properties within a one-mile radius of the project APE.

Hells Half Acre Access Road Re-Evaluation and Data Recovery, Stanislaus National Forest, 2019-2022. *Client: Tri-Dam Project.* This project took place over two stages with two separate reports, the first to assess adverse effects to a site on USFS-managed lands and reevaluate it (in compliance with Section 106), and the second stage was to conduct data recovery work in compliance with Section 106 of the NRHP.

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Ms. Maniery was field director for the re-evaluation of the historic logging camp in Tuolumne County, CA. The work consisted of shovel testing and hand excavation, historic artifact analysis, reporting, and mapping. Ms. Maniery was lead author on this report. Phase III Investigations at three historical sites for the Hells Half Acre Access Road Project, Stanislaus National Forest, Tuolumne Co, CA. Ms. Maniery led field cataloging of artifacts, assisted in report writing, and prepared a National Register of Historic Places Evaluation for the site (a logging work camp on the larger Sugar Pine Railway system). Stanislaus National Forest approved all work.

NextEra Energy Solar Farm Data Recovery Project, Lassen County, CA, 2020-2021. *Client: Next Era Energy and Lassen Municipal Utility District.* Performed a Phase III Cultural Resource Data Recovery Project at a large precontact site in rural Lassen County, CA. PI responsible for planning and implementing Phase III excavation at a large prehistoric site on an extant shore of Honey Lake. The project included Native American consultation, fieldwork and field directing, data analysis, execution of a research design, laboratory work, and curation. 2021. Lead Author on resulting report.

LMUD-Skedaddle Interconnection Project, 2018-2020. *Client: Lassen Municipal Utilities District (LMUD).* PI responsible for preparing Phase I and Phase II work at two sites along LMUD's transmission line corridor. Project included survey and inventory of cultural resources, Native American Consultation, evaluation of sites identified as potentially eligible or of concern to the tribes, data analysis, and laboratory analysis. Evaluation occurred 2020, survey in 2018. Lead author on both resulting reports.

Angels Camp Pedestrian Bike Trail, 2016-2023. *Client: Dewberry, Inc.* PI for a Caltrans project involving the placement of a pedestrian walkway and bike trail along Angels Camp. Included preparation of an Archaeological Survey Report, Historic Properties Survey Report, Historical Resources Evaluation Report, a Finding of Effect, and an Environmentally Sensitive Action Plan. Field direction, project planning and management, reporting. All work met Section 106 compliance.

Selected Presentations and Publications:

2021 Class III Cultural Resources Inventory and Evaluation Report for the Wildfire Risk Reduction, Reliability, and Asset Protection (WRAP) Project, Trinity County, CA. Prepared for Trinity PUD, Weaverville, CA. (lead author)

2015 Pharo Village, Alluvial Geochronology, Climate, and Implications for Fremont Site Occupation and Abandonment. Master's Thesis, University of Nevada, Reno.

2020 Prehistoric Artifacts. In Archaeological Investigations: Yreka's Chinese Community. Publications in Cultural Heritage Number 36. California Department of Parks and Recreation Cultural Resources Division.

2020 California Register of Historical Resources Evaluation of CA-LAS-1759/H and CA-LAS-5661 for the Lassen Municipal Utility District Skedaddle Interconnection Project, Lassen County, CA. (author)

2020 Phase II Investigations at Three Historical Sites for the Hells Half Acre Access Road Project, Stanislaus National Forest, Tuolumne Co, CA. Prepared for Tri Dam, Strawberry, CA. (lead author)

☑Phase III Data Recovery at the Wendel Site, HL Solar Project, Lassen County, California (2015 & 2018). Prepared for HL Power, NextEra Energy, and LMUD. (author)

2017 National Register of Historic Places Evaluations of Sites FS-05-11-53-652 and FS-05-11-53-335 on the Colgate-Challenge Transmission Line Yuba County, CA (author)

Ms. Maniery has presented papers and posters at the Society of California Archaeology, Nevada Archaeology Association, and Society of American Archaeology meetings.

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YOLO COUNTY DEPARTMENT OF COMMUNITY SERVICESBOTH ON-CALL CEQA, AND LAND USE AND PLANNING
CONSULTING SERVICES, BID #RFQ-2025-0002**Mary L. Maniery, M.A., RPA****President/Principal Investigator**

As a founding partner of PAR, Ms. Maniery provides administrative skills, management and quality control expertise and technical CRM and experience to a wide client base. She has served as a consulting historian, architectural historian, lead historical archaeologist, principal investigator, and project manager on hundreds of cultural resources investigations for federal, state and local government, and a broad spectrum of private enterprises, including PG&E, irrigation districts, CEC, WAPA, SMUD, and numerous engineering/environmental planning firms. Many of these projects have involved inventory, evaluation, and nomination of historic properties under California Register and National Register criteria; compliance under federal Section 106 of the NHPA and under state CEQA guidelines; and the development of historic resources agreement documents, management plans and mitigation programs. She began her career working for the Forest Service (FS) in the Sierra and has served as PI on over 50 FS contracts for PAR..

Total Years of Experience: 45+**Education/Training:**

M.A. Anthropology, California State University, Chico, MA, 1979.

B.A. Anthropology, California State University, Chico, MA, 1976

B.A. History, California State University, Chico, MA, 1976

Certifications:Registered Professional
Archaeologist ID#11585**Previous Experience**

Senior Archaeologist, PAR Environmental Services, Inc. (1982 – present) – Ms. Maniery joined PAR as a founding archaeologist in 1982 and has been serving as a Principal Investigator since then. Her responsibilities have included conducting technical inventory, proposal writing, testing, Section 106 and CEQA compliance, data recovery, data analysis, project management, evaluation, and other studies for archaeological sites, historic structures, historic, and prehistoric resources. She has also prepared many hundreds of site records, technical reports, National Register of Historic Places district, structure, and site evaluations and nominations, Point of Historic Interest and State Historic Landmarks evaluations/nominations, historical research and overviews, Historic American Building Survey/Historic American Engineering Record documentation research designs, ARPA permits, Caltrans cultural resource-related reports such as HPSR and ASRs.

Project Highlights:

Trinity Public Utilities District Wildfire Risk Reduction, Reliability, and Asset Protection Project, Trinity County 2020. *Client: Aspen Environmental.* Co PI for a pedestrian survey of 234 miles of utility lines and 151 miles of roads, resulting in 585 sites recorded and evaluated for the purpose of Wildfire Risk Reduction in Trinity County CA. Includes both CEQA and Section 106 review by multiple agencies. 2020-2021. Co-Author on resulting report. Prior to entering the field, the team completed a complete review of cultural resources and historic properties within a one-mile radius of the project APE. Oversaw addressing all comments from all agencies and provided professional services in all meetings with agencies.

Hells Half Acre Access Road Re-Evaluation and Data Recovery, Stanislaus National Forest, 2019-2022. *Client: Tri-Dam Project.* This project took place over two stages with two separate reports, the first to assess adverse effects to a site on USFS-managed lands and reevaluate it (in compliance with Section 106), and the second stage was to conduct data recovery work in compliance with Section 106 of the NRHP.

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Ms. Maniery was the PI for the re-evaluation of the historic logging camp in Tuolumne County, CA. The work consisted of shovel testing and hand excavation, historic artifact analysis, reporting, and mapping. Ms. Maniery was lead author on this report. Phase III Investigations at three historical sites for the Hells Half Acre Access Road Project, Stanislaus National Forest, Tuolumne Co, CA. Ms. Maniery was lead author during report writing, and prepared a National Register of Historic Places Nomination for the larger Sugar Pine Railway system, of which this project was a part of. Stanislaus National Forest approved all work.

Angels Camp Pedestrian Bike Trail, 2016-2023. *Client: Dewberry, Inc.* A Caltrans project involving the placement of a pedestrian walkway and bike trail along Angels Camp. Included preparation of an Historical Resources Evaluation Report, a Finding of Effect, and an Environmentally Sensitive Action Plan. Quality Control, project planning and management, reporting. All work met Section 106 compliance.

Cultural Resource Inventory and NRHP Evaluation of Drum-Spauding Hydroelectric System, Nevada and Placer Counties, 2009-2011. *Client: Pacific Gas and Electric Company.* PI for a major FERC relicensing project which led to extensive recordation of architectural and archaeological sites. All work was approved by PG&E and SHPO for Section 106 Compliance.

Selected Presentations and Publications:

2024 *National Register of Historic Places Mult-Property Nomination for the Sugar Pine Railroad, Tuolumne County, CA.*

2023 *Phase III Cultural Resources Investigations at CA-TUO-1456H (05-16-53-0281 Segment 453J), CA-TUO-1766H (05-16-53-0288), and CA-TUO-3750H (05-16-53-0675) for the Hells Half Acre Access Road Project, Stanislaus National Forest, Tuolumne County, CA.*

2020 *Finding of Effect (FOE) and Treatment Plan for the Hell's Half Acre Road project, Tuolumne County, CA.*

2016 *From Missions to Chinatowns to Homesteads to Military Training Centers: A Perspective on Historical Archaeology in California.* In Proceedings of the Society for California Archaeology, Volume 30.

2016 *Finding Hidden Voices of the Chinese Railroad Workers: An Archaeological and Historical Journey* (Mary L. Maniery, Rebecca Allen and Sarah Christine Heffner). Society for Historical Archaeology Special Publication Series No. 13.

2016 *Eventful Times: SCA's History between 1987 and 1996* (Michael A. Glassow, John R. Johnson, Julia G. Costello, and Mary L. Maniery). California Archaeology

2015 *An Archaeological Strategy for Chinese Workers' Camps in the West: Method and Case Study.* (Lynn Furnis and Mary L. Maniery). Historical Archaeology 49(1):71-84.

1988 *Rice Bowls in the Delta.* Julia Costello and Mary L. Maniery. University of California, Los Angeles, Institute of Archaeology Occasional Paper 16.

Ms. Maniery has presented papers and posters at the Society of California Archaeology, Society of Historical Archaeology, and Society of American Archaeology meetings.

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YOLO COUNTY DEPARTMENT OF COMMUNITY SERVICESBOTH ON-CALL CEQA, AND LAND USE AND PLANNING
CONSULTING SERVICES, BID #RFQ-2025-0002**Elizabeth O'Brien, M.A.****Architectural Historian**

Since joining the PAR team, Elizabeth Barthold O'Brien has worked on call as an architectural historian. She meets the Secretary of the Interior's qualification criteria as an architectural historian. She has conducted field work, research and writing about history, architectural history, landscape architecture and city planning for more than 14 years. Ms. O'Brien has worked on cultural resources research, writing projects and interpretation in California, Washington, Maryland, Virginia, New Jersey, Pennsylvania, West Virginia, the District of Columbia, Georgia, and the United Kingdom. She has authored multiple documents pursuant to applicable federal, state and local regulations. She has completed numerous National Register Nominations and HABS reports. Her articles have been published in several publications, and she has presented papers at professional conferences. She also served for eight years as architectural historian on the Heritage Preservation Review Board of the Town of Herndon, Virginia.

Total Years of Experience: 14+**Education/Training:**

M.A, Art History (Architectural History Emphasis), American University, 1990.

B.A., Art History with Honors, Government and Law minor cum laude, Lafayette College, 1986

Certifications:**Previous Experience – PAR Environmental Services, Inc.**

Architectural Historian, PAR Environmental Services, Inc. (2020 – present) – Ms. O'Brien joined PAR as an Architectural Historian in May of 2020 and has been serving as an on-call Architectural Historian since then. Her responsibilities have included conducting architectural inventories, proposal writing, Section 106 and CEQA compliance for architectural history, evaluations, and other studies for historic structures. She has also prepared site records for historic properties, technical reports, and Caltrans cultural resource-related reports such as HRERs.

Project Highlights:

Trinity Public Utilities District Wildfire Risk Reduction, Reliability, and Asset Protection Project, Trinity County 2020. *Client: Aspen Environmental.* To facilitate wildfire mitigation activities, TPUD contracted with PAR Environmental Services, Inc., to survey cultural resources located within the corridors of its distribution lines in Trinity County. As an architectural historian for the project, Ms. O'Brien conducted field investigations of built environment resources on public lands under the jurisdiction of the U.S. Forest Service, the U. S. Bureau of Land Management, the U.S. Bureau of Reclamation, TPUD and the State of California. Resources surveyed included campgrounds and vacation cottages, fire stations, marinas, electrical substations, highway maintenance facilities, bridges, parks, hiking trails, a dam, a school, a fire lookout tower and a fish hatchery.

Historical Resources Evaluation Report, Angels Camp Pedestrian and Bicycle Improvements Project (2021) The City of Angels Camp contracted PAR to survey cultural resources within the corridor of a proposed bike trail. Ms. O'Brien conducted field studies and background research for two industrial sites, a city park and an historic concrete bridge. She authored the HRER and completed six DPR Primary and Building/Structure/Object forms for the report.

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Historical Resources Evaluation Report, SR-128 Pedestrian and Bicycle Improvements Project (2023) PAR worked with Wood Rodgers to survey cultural resources within the corridor of a proposed bike trail. Ms. O'Brien conducted background research for an early 20th century irrigation canal and a public housing complex that originated as a Depression-era migrant farmer and worker housing camp near Winters, California in Yolo County. She authored the HRER and completed DPR Primary and Building/Structure/Object forms.

RLR CULTURAL RESOURCES, LLC**WALLACE PROPERTIES**

- **Wallace South Cle Elum Project (2023)** Wallace Properties contracted RLR Cultural Resources to survey cultural resources within a 10-acre parcel to be developed as a 12-home residential community in South Cle Elum in Kittitas County. Ms. O'Brien conducted background research and evaluated buildings remaining from a Depression-era auto camp and recreational cabin complex beside the Yakima River. She co-authored the cultural resources inventory report and completed the necessary Historic Property Inventory Forms in the Washington Information System for Architectural and Archaeological Records Data.

WASHINGTON STATE TRANSPORTATION IMPROVEMENT BOARD (TIB)

- **City of Granger Main Street Reconstruction (2022)** The Washington State TIB contracted RLR Cultural Resources to survey cultural resources within the corridor of proposed sidewalk and drainage improvements along Main Street in Granger. Ms. O'Brien conducted background research and evaluated a fire house, masonic lodge, post office, dance hall and commercial buildings. Several properties were evaluated for eligibility under guidelines developed for a multiple property listing for resources associated with Latino heritage in the lower Yakima Valley. She completed 11 Historic Property Inventory Forms in the Washington Information System for Architectural and Archaeological Records Data and co-authored the report.

WANATCHEE VALLEY COLLEGE

- **Wenatchee Valley College (2022)**. When the college planned to replace three campus buildings that were older than 50 years of age, Ms. O'Brien evaluated each building for eligibility to the NRHP and completed Historic Property Inventory Forms in the Washington Information System for Architectural and Archaeological Records Data.

ASPEN ENVIRONMENTAL GROUP**CALIFORNIA PUBLIC UTILITY COMMISSION (CPUC)**

- **Southern California Edison (SCE) Ivanpah-Control Project, Historic-Era Built Environment Survey Report Review (2020)**. SCE proposes to rebuild five existing 115 kilovolt (kV) electrical transmission lines in Inyo County, Kern County, San Bernardino County, and in the City of Barstow, California. Approximately half of the land is owned by BLM. Under contract with the CPUC, Ms. O'Brien served as the architectural historian on a team conducting the technical review of the Historic-Era Built Environment Survey Report. In addition to the survey report, she reviewed California Department of Parks and Recreation (DPR) 523 series forms for 450 historic properties within the direct APE.

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Jim Estep

Special Training

Wildlife survey techniques

Capture and marking of raptors and small mammals

Radiotelemetry

Professional Memberships

Wildlife Society

Raptor Research Foundation

Western Field Ornithologists

Certifications/Licenses State

and federal permits to capture and band raptors, including special-status species

Federal Master Bander Permit No. 22872

California Department of Fish and Game Scientific Collecting Permit (#SC-781)

Certified Small Business with the California Department of General Services, CERT ID: 1729719

Jim Estep specializes in resource conservation and wildlife management planning; CEQA and NEPA compliance; biological resource assessments; endangered species surveys, impact assessments, and consultations with state and federal resource agencies; mitigation planning and compliance; wildlife management techniques; and field study design. He works on projects focusing on conservation and natural resources planning, wildlands management, and energy. He manages biological resource assessment projects and prepares mitigation and conservation plans for sensitive habitats and special-status wildlife species. He assesses project impacts on wildlife populations, designs field studies, and conducts surveys for threatened and endangered species. Jim has extensive experience working with local, state, and federal agencies, private organizations, and research groups.

Since 2005, Jim has been the sole proprietor of Estep Environmental Consulting, a small business based in Sacramento.

From 1989 to 2005, Jim worked at Jones & Stokes Associates in Sacramento serving as an Associate Principal, Senior Wildlife Biologist, and Team Leader of the Natural Resources Team. In this capacity he was responsible for a broad range of biological services, management, staff development, business development, and corporate duties.

From 1984 to 1989, Jim worked as a biologist in the Sacramento Headquarters office with the California Department of Fish and Game.

Selected Project Experience

The following provides examples of selected relevant CEQA project experience.

Natural Resources CEQA Review and Compliance – County of Yolo. Estep Environmental Consulting has represented Yolo County on multiple projects and other natural resources related issues including assessment of renewable energy projects, communications projects, roads and bridges, airport expansions, urban development projects, and event center projects; conducting surveys, and attending County Board of Supervisors and Planning Commission meetings.

Natural Resources CEQA Review and Compliance – City of Winters. Estep Environmental Consulting has represented the City of Winters on multiple projects and other natural resources related issues including peer review of environmental documents for CEQA compliance, conducting surveys, and attending City Planning Commission and City Council meetings.

Natural Resources CEQA/NEPA Review and Compliance – City of Woodland. Estep Environmental Consulting has represented the City of Woodland on multiple projects and natural resources related issues including

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assessment of public works projects (e.g., water wells, ground water monitoring wells, water meter retrofit projects, water tank replacement, and water well replacement projects), energy projects, and urban development projects.

Initial Study Assessment of Proposed Bogle Vineyard Wind Turbine on Biological Resources – Yolo County. Conducted an assessment of the effects of a single wind turbine on biological resources. Conducted a reconnaissance field survey and using data from monitoring of similar single wind turbines in Yolo and Solano Counties, assessed the potential effects of wind turbine operation on birds and bats. The wind turbine will be installed to provide renewable power to the Bogle processing facility in Yolo County.

Environmental Impact Report for Solano Wind Project – Sacramento Municipal Utility District. Prepared the biological section of the environmental impact report for SMUD's Solano Wind Project in the Montezuma Hills. The section included an analysis of the potential for bird strikes during operation of the windfarm and provided a mitigation strategy that was subsequently approved by the resource agencies and the SMUD Board.

Environmental Impact Report for Solano Wind Project – Sacramento Municipal Utility District. Prepared the biological section of the environmental impact report for SMUD's Solano Wind Project in the Montezuma Hills. The section included an analysis of the potential for bird strikes during operation of the windfarm and provided a mitigation strategy that was subsequently approved by the resource agencies and the SMUD Board.

National Environmental Policy Act and California Environmental Quality Act Documents and Biological Monitoring – Williams Communications. Prepared the biological section of the programmatic California Environmental Quality Act (CEQA) document for Williams Communications' fiber optic installation projects in California. Served as environmental project manager for Williams Communications' fiber-optic cable project between Salt Lake City and Reno. Prepared National Environmental Policy Act (NEPA) and related documents, state and federal permits, and construction monitoring.

Biological Resource Studies – California Department of Transportation. Coordinated biological resource studies and NEPA/CEQA sections for several major transportation projects for the California Department of Transportation (Caltrans), including the State Route 101 Willits Bypass project, State Route 139 Realignment Project around Eagle Lake, and State Route 299 Realignment Project around Buckhorn Ridge.

Selected Publications and Reports

Airola, D. A., J. A. Estep, D. Krolick, D. Anderson, and J.R. Peters. 2019. Wintering Areas and Migration Characteristics of Swainson's Hawks that Breed in the Central Valley. *Journal of Raptor Research* 53(3):237-252.

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Battistone, C.L., B.J.I Furnas, R.L. Anderson, J.L. Dinsdale, K.M. Cripe, J.A. Estep, C.S. Chun, and S.G. Torres. 2019. Population and Distribution of Swainson's Hawks (*Buteo swainsoni*) in California's Great Central Valley: a Framework for Long-Term Monitoring. *Journal of Raptor Research* 53(3):253-265.

England, A. S., J. A. Estep, and W. R. Holt. 1995. Nest-site selection and reproductive performance of urban-nesting Swainson's hawks in the Central Valley of California. *Journal of Raptor Research* 29(3):179–186.

Estep, J. A. 1989. Biology, movements, and habitat relationships of the Swainson's hawk in the Central Valley of California, 1986–87. Nongame Bird and Mammal Section Report. California Department of Fish and Game.

Estep, J. A. 1989. Avian mortality at large wind energy facilities in California: identification of a problem. California Energy Commission Staff Report 9700-89-001.

Estep, J. A. 2008. The distribution, abundance, and habitat relationships of the Swainson's hawk in Yolo County. Prepared for the Yolo County Natural Heritage Program, Woodland, CA.

Estep, J. A. 2009. The influence of vegetation structure on Swainson's hawk foraging habitat suitability in Yolo County. Prepared for the Yolo Natural Heritage Program.

Estep, J. A. In prep. Ecology of the Swainson's hawk in the Central Valley of California: results of a 30-year population monitoring study, 1985 to 2015.

Estep, J. A., and J. Dinsdale. 2012. Distribution, abundance, and habitat associations of nesting Swainson's hawks in the Central San Joaquin Valley. *Central Valley Bird Club Bulletin* 15(4):84-106.

Estep, J. A., and J. Dinsdale. 2013. Swainson's hawk and other raptor foraging use of solar array fields within agricultural landscape in Sacramento County. Prepared for Recurrent Energy, San Francisco.

Estep, J. A., and S. Teresa. 1992. Regional conservation planning for the Swainson's hawk (*Buteo swainsoni*) in the Central Valley of California. D. R. McCullough and R. H. Barrett (eds.). *Wildlife 2001: Populations*. New York: Elsevier Applied Science.

Fleishman, E., J. Anderson, B.G. Dickson, D. Krolick, J.A. Estep, R.L. Anderson, C.S. Elphick, D.S. Dobkin, and D.A. Bell. 2016. Space use by Swainson's hawk (*Buteo swainsoni*) in the Natomas Basin, California. *Collabra* 2(1):5 pp1-12.

Hull, J.M., R. Anderson, M. Bradbury, J.A. Estep, and H.B. Ernest. 2008. Population structure and genetic diversity in Swainson's hawk (*Buteo swainsoni*): implications for conservation. *Conservation Genetics* 9:305-316.

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Curriculum vitae

JAYMEE T. MARTY

EDUCATIONAL BACKGROUND

<u>Institution</u>	<u>Degree</u>	<u>Year</u>	<u>Emphasis</u>
University of California, Davis	Ph.D.	June 2002	Restoration Ecology
Embry-Riddle Aeronautical University	B.S.	1989	Management

PROFESSIONAL EXPERIENCE

Jan 14 – Present **Lead Ecologist and President, Marty Ecological Consulting, Inc., Sacramento, CA.** Provide monitoring, design, project implementation and analysis of ecological data focused on habitat management and restoration in grassland, oak woodland, wetland and riparian habitats; conduct research on grazing and fire impacts on ecological communities and special-status plant species; conduct botanical, invertebrate and vertebrate surveys including surveys for state and federally-listed and candidate species; serve as agency-approved land manager for habitat mitigation lands; assist land managers with regulatory compliance with ESA, CWA, NEPA and CEQA on federal, state and private lands; perform wetland delineations, biological assessments and develop conservation and management plans for public and private lands; develop conceptual ecological models for special-status species to assist with land use planning and management; perform advanced GIS mapping and modeling using ArcGIS; develop baseline surveys for conservation easements; provide assistance as a Science Advisor to HCP/NCCPs; write prescribed burn plans and assist with air quality burn permitting; conduct Burned Area Emergency Response (BAER) post-fire evaluations and reports; and conduct workshops and tours on conservation and management of grassland and wetland habitat.

Experience conducting surveys/habitat assessments for the following special-status wildlife species:

- Vernal pool branchiopods (State SCP and federal recovery permit)
- California tiger salamander (State SCP/MOU and federal recovery permit for eggs, larvae and adults)
- Bumble bees (State SCP/MOU for candidate bumble bee species)
- California red-legged frog
- Western spadefoot toad
- Western pond turtle
- Swainson’s hawk

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- Burrowing owl
- Tricolored blackbird
- Salt marsh harvest mouse
- Valley elderberry longhorn beetle
- Delta green ground beetle
- Butterflies including monarch butterfly

Sep 14 – Sep 16 **Affiliate, Plant Sciences Department, University of California, Davis, CA.** Assess impacts of fire, grazing and past land uses on vegetation and soil characteristics in California grassland and oak woodland habitat; conduct field lecture on management effects on grassland species composition; present research at scientific conferences; conduct study on effects of livestock grazing on vernal pool and grassland soils and vegetation; and advise private landowners, non-profits and public agencies on grassland monitoring and management.

Sep 95 – May 13 **Environmental Manager (Major), United States Air Force Reserves, Travis Air Force Base, CA.** Advised Air Force officials on endangered species, conservation and restoration issues; initiated long-term study on restoration and management of Contra Costa goldfields; prepared environmental assessments for Air Force projects; coordinated mitigation measures with agencies; designed and implemented restoration projects; and prepared natural resources management, grazing and fire management plans.

Jan 06 – Oct 12 **Associate Director, Conservation Science, Central Valley and Mountains Region, The Nature Conservancy, Sacramento, CA.** Responsible for conservation science and planning activities in Central Valley, Sierras and Klamath Region; supervised up to six science and planning staff; participated in various high-profile coalitions and partnerships to promote biodiversity conservation throughout CA; initiated multiple high-profile research collaborations to address relevant restoration and conservation questions; effectively translated research findings to transform public policy and perceptions about habitat conservation and restoration; and led large conservation planning efforts to develop of conservation action plans for the Central Valley Region and the Cosumnes River and Delta Projects.

Mar 04 – Jan 06 **Ecoregional Ecologist, The Nature Conservancy, Cosumnes River Project, Galt, CA.** Coordinated all science activities on Cosumnes River, Delta and Merced Projects; supervised up to five staff; established long-term monitoring program for habitat restoration activities; cultivated partnerships with universities and government agencies to meet the conservation, restoration and management goals of the projects; and led two-year restoration and management planning process for Preserve Partners.

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- Mar 00 – Mar 04 Uplands Ecologist, The Nature Conservancy, Cosumnes River Project, Galt, CA.** Responsible for all management, research and restoration monitoring activities on over 30,000 acres of protected land; supervised and trained seasonal staff; initiated large-scale scientific experiments to evaluate fire and grazing effects on vernal pool grassland communities; managed all grazing leases on the Preserve and conducted monitoring of grazed areas; and managed the Preserve’s fire program and participated in prescribed burns on over 1,500 acres of preserve land.
- Jan 99 – Jun 00 Research Associate, Department of EPO Biology, University of Colorado, Boulder, CO.** Co-developed a 17-year vernal pool restoration study focused on a federally listed endangered plant species at Travis AFB, CA and supervised two field assistants in the collection of species diversity and pollinator data in over 70 natural and 250 restored vernal pools.
- Jun 99 – Mar 00 Ecologist (GS-11), United States Air Force, Beale Air Force Base, CA.** Advised base leadership on invasive species issues as they related to mission accomplishment and oversaw monitoring of natural resource programs including range management, riparian restoration, and bird aircraft strike hazards.
- Feb 97 – Jan 00 Ecologist, Jones and Stokes Associates, Sacramento, CA.** Conducted dissertation research at Beale AFB managing two large-scale, four-year research projects focused on restoration of native grasses using cattle grazing, prescribed burning and herbicide treatment.
- Sep 96 – Dec 99 Research Assistant and Teaching Assistant, University of California, Davis, CA.** Performed demographic study of the federally listed Valley elderberry longhorn beetle; taught Site Ecology and Lab (LDA 50), Principles of Ecology (ECL 200B), Landscape Ecology (LDA 153) and Landscape Ecology Studio (LDA 183) courses.
- Nov 95 – Dec 96 AmeriCorps Member, H.A.W.K. (Habitat Alliance and Wildlife Keepers) AmeriCorps Program, Woodland, CA.** Managed three-acre, riparian restoration project on Cache Creek; advised landowners on weed control initiatives working with the Yolo County Resource Conservation District; and organized a summer environmental learning program for kids.
- Mar 93 – Aug 95 Environmental Manager (Captain), United States Air Force, Ramstein Airbase, Germany.** Led office of 16 German environmental specialists in all aspects of environmental management; programmed \$7 million to ensure expedient remediation of 75 hydrocarbon contaminated sites and oversaw operation of \$2.3 million biological soil treatment facility; managed \$7.5 million recycling contract serving over 60,000 community members; and coordinated natural resource initiatives with German Forest Directorate.

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Jan 90 – Feb 93 Aircraft Maintenance Officer (Lieutenant), United States Air Force Carswell Air Force Base, TX. Supervised up to 350 technicians responsible for the maintenance of 41 refueling and bomber aircraft and managed assets in excess of \$235 million; and was key to the success of an accelerated aircraft overhaul and inspection program supporting Operation DESERT STORM.

LICENSES/CERTIFICATIONS AND TRAINING

- Federal Recovery Permit for vernal pool branchiopods and California tiger salamander (CTS), TE-049461-4
- CA State Scientific Collecting Permit for vernal pool branchiopods and CTS #S-200310005-20301-001
- CA State Scientific Collecting Permit for rare bumble bee species #S-200310005-23018-001
- Listed on Xerces Society Specific Use SCP (S-210530001-21053-001) as part of The California Bumble Bee Atlas Project
- Large Branchiopod Identification, Mary Belk January 2025; Dr. Denton Belk 2001
- Master Herpetologist Certification, Amphibian Foundation, September 2024
- California’s Native Bees: Biology, Ecology, and Identification Workshop, Jepson Herbarium, June 2024
- The Bumble Bee Field Course, Western Section TWS, May 2022
- CTS and California red-legged frog training, Laguna de Santa Rosa Foundation, 25-26 March 2017
- Tricolored blackbird Biology, Conservation and Survey Techniques, 4 May 2016
- TNC Workshop on Ecological Burning, Warm Springs, GA, 7-16 Feb 2001
- RX-300 Prescribed Fire Burn Boss Certification, February 2001
- S-390, Intro to Fire Behavior Calculations, January 2001
- Basic Wildland Firefighter Training (S-110, S-130, S-190, I-100), 2000, 2001, 2002, 2003, 2004, 2005, 2006
- Wetland Delineation Training, Richard Chin Env. Trng., 1999

PEER-REVIEWED RESEARCH PUBLICATIONS

- Alvarez, J.A., **J.T. Marty**, S.F. Foster, and A. Crawford. 2023. *Ambystoma californiense* (California tiger salamander). Unanticipated mortality. *Herpetological Review* 54(1): 90- 91.
- Hale, L., Rodriguez Ramos, J.C., Scott, N., **Marty, J.**, and D. Kaiser. 2022. Cover crops enhance resource availability for soil microorganisms in a pecan orchard. *Agriculture, Ecosystems and Environment: Volume 337*:108049.
- Alvarez, J.A., **J.T. Marty**, K.C. Christopherson, P. Craig, D. Weber, and C. Vang. 2021. Attractive or accidental sink: entrapment of the California tiger salamander in technogenic structures. *Herpetological Review* 52:274–278.
- Underwood, E.C., R.A. Hutchinson, J.H. Viers, R.T. Kelsey, T. Distler, and **J.T. Marty**. 2017. Quantifying ecosystem services in an agricultural-dominated landscape under future land management scenarios. *San Francisco Estuary and Watershed Science* 15(2).
- Gardali, T., **J.T. Marty**, and G.S. Yarris. 2017. The Science of Setting Conservation Objectives for Birds in California’s Central Valley: An Introduction. *San Francisco Estuary and Watershed Science* 15(1):1-4.

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- Marty, J.T.**, S.B. Sweet and J.J. Buck-Diaz. 2015. Burning controls barb goatgrass (*Aegilops triuncialis*) in California annual grasslands for at least 7 years. *Invasive Plant Science and Mgt.* 8(3):317-322.
- Marty, J.T.** 2015. Loss of biodiversity and hydrologic function in seasonal wetlands after 10 years of livestock grazing removal. *Restoration Ecology* 23(5):548-554.
- Marty, J.T.** 2015. Fire effects on plant biodiversity across multiple sites in California vernal pool grasslands. *Ecological Restoration* 33(3):266-273.
- Cameron, D.R., **J.T. Marty**, and R.F. Holland. 2014. Whither the rangeland?: protection and conversion in California's rangeland ecosystems. *PLoS ONE* 9(8): e103468. doi:10.1371/journal.pone.0103468
- Collinge, S.K., C. Ray and **J.T. Marty**. 2013. A long-term comparison of hydrology and plant community composition in constructed versus naturally occurring vernal pools. *Restoration Ecology*. 21(6):704-712.
- Swenson, R., R. Reiner, M. Reynolds and **J. Marty**. 2012. River restoration experiments offer a window into the past. Pages 218-231 in J. Weins, C. Regan, G. Hayward, and H. Safford (Editors), *Historical Environmental Variation in Conservation and Natural Resource Management: Past, Present, and Future*.
- Marty, J.T.** 2007. Managing for biodiversity in vernal pool grasslands using fire and grazing. Pages 175-185 in R.A. Schlising and D.G. Alexander (Editors), *Vernal Pool Landscapes. Studies from the Herbarium, Number 14*. California State University, Chico, CA.
- Marty, J.T.** 2005. Effects of cattle grazing on diversity in ephemeral wetlands. *Conservation Biology*. 19:1626-1632.
- Pyke, C.R. and **J.T. Marty**. 2005. Cattle grazing mediates climate change impacts on ephemeral wetlands. *Conservation Biology*. 19:1619-1625.
- Marty, J.T.**, S.K. Collinge and K.J. Rice. 2005. Response of a California native bunchgrass to grazing, burning and climatic variation. *Plant Ecology*. 181:101-112.
- Marty, J.T.**, K.J. Rice and S.K. Collinge. 2003. The effects of burning, grazing and herbicide treatments on restored and remnant populations of *Nassella pulchra* at Beale Air Force Base, California. *Grasslands* 13(2):1-9.
- Collinge, S.K., M. Holyoak, **J.T. Marty**, and C. Barr. 2001. Riparian habitat fragmentation and population persistence of the Valley Elderberry Longhorn Beetle (Coleoptera: Cerambycidae) in northern California. *Biological Conservation* 100(1):103-113.

ADDITIONAL TECHNICAL PUBLICATIONS (NON-PEER REVIEWED)

- Marty, J.T.** and E. Zakowski. 2019. Monarch Butterfly Habitat Creation in California: A Technical Field Guide. Environmental Defense Fund, San Francisco, CA. 34 pp.
- Rosenberg, D., Collinge, S., Ford, L. **Marty, J.**, and P. Trenham. 2018. Science Advisors' Recommendations to Guide Implementation of the East Contra Costa County Habitat Conservation Plan and Natural Community Conservation Plan. 25 pp.
- Marty, J.T.** 2017. The Year the California tiger salamander lost its Unicorn Status. California Bioassessment Working Group/California Society for Freshwater Science Newsletter. Fall 2017:3.
- Marty, J.** and R. Unnasch. 2015. Western Yellow Bat (*Lasiurus xanthinus*) (WYBA) Basic Conceptual Ecological Model for the Lower Colorado River. Submitted to the Bureau of Reclamation, Boulder City, Nevada, by Sound Science, LLC, Boise, Idaho.

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- Marty, J.** and R. Unnasch 2015. Western Red Bat (*Lasiurus blossevillii*) (WRBA) Basic Conceptual Ecological Model for the Lower Colorado River. Submitted to the Bureau of Reclamation, Boulder City, Nevada, by Sound Science, LLC, Boise, Idaho.
- Marty, J.** and R. Unnasch. 2015. California Black Rail (*Laterallus jamaicensis coturniculus* Dickey) (BLRA) Basic Conceptual Ecological Model for the Lower Colorado River. Submitted to the Bureau of Reclamation, Boulder City, Nevada, by Sound Science, LLC, Boise, Idaho.
- Marty, J.** and R. Unnasch. 2015. Yuma Clapper Rail (*Rallus longirostris yumanensis* Dickey) (CLRA) Basic Conceptual Ecological Model for the Lower Colorado River. Submitted to the Bureau of Reclamation, Boulder City, Nevada, by Sound Science, LLC, Boise, Idaho.
- Viers, J.H., R.A. Hutchinson, **J. Marty**, S. Sweet, and J.F. Quinn. 2011. Adaptive management framework for perennial pepperweed control at the Cosumnes River Preserve. A technical report to the California Bay-Delta Authority Ecosystem Restoration Program. University of California, Davis. 26 pages.
- Hansen, E., H. McQuillen, S. Sweet, S. Gala, and **J. Marty**. 2010. Response of the Giant Garter Snake (*Thamnophis gigas*) to Water Primrose (*Ludwigia hexapetala*) Removal at the Cosumnes River Preserve. Final Report for Bureau of Reclamation.
- Spencer, W., R. Bogiatto, S. Collinge, T. Engstrom, G. Geupel, L. Huntsinger, M. Marchetti, **J. Marty**, and M. Schwartz. 2007. Report of Independent Science Advisors for Butte County HCP/NCCP. Prepared for The Butte County Association of Governments. 283 pages.
- Spencer, W., R. Noss, **J. Marty**, M. Schwartz, S. Gregory, R. Hansen and G. Wylie. 2006. Report of Independent Science Advisors for Yuba and Sutter County NCCP/HCP. Prepared for the County of Sutter. 56 pp.
- Spencer, W., R. Noss, **J. Marty**, M. Schwartz, E. Soderstrom, P. Bloom, and G. Wylie. 2006. Report of Independent Science Advisors for Yolo County NCCP/HCP. Prepared for Yolo County Habitat/Natural Community Conservation Plan Joint Powers Agency. 107 pp.
- Marty, J.T.** 2004. Vernal pools are at home on the range. *National Wetlands Newsletter* 26(4):13-14.
- Marty, J.T.** 2004. Vernal Pool Restoration and Creation Vegetation Monitoring Second Year (2004). Prepared for 9 CES/CEV, Environmental Mgmt. Flight, Beale AFB, CA. 16 pp.
- Marty, J.T.** 2001. Managing and Restoring Purple Needlegrass: A Study of the Effects of Burning, Grazing and Herbicide Treatment. Prepared for 9 CES/CEV, Environmental Management Flight, Beale AFB, CA. 30 pp.

PROFESSIONAL AFFILIATIONS

- Solano Land Trust Projects Committee (November 2024 – Present)
- Editorial Board, San Francisco Estuary and Watershed Sciences (January 2020 – Present)
- California Native Grasslands Association (Board member, 2004 – 2007; and Jan 2017 – 2019)
- Sierra Nevada Research Institute Director's Council Member (2012 – 2014)
- Vernal Pool Recovery Plan Implementation Team Member (2010 – 2016)
- Jepson Prairie Advisory Board (Board member, 2001 – 2012)

EDUCATION

Bachelor of Science,
Environmental
Economics & Policy;
Minor-City and Regional
Planning, University of
California, Berkeley,
2013

Geographic Information
System Certified, San
Francisco State
University, 2015

**PROFESSIONAL
AFFILIATIONS**

Association of
Environmental
Professionals

LESLEY OWNING

Principal Planner



Ms. Owing is a Principal Planner with 13 years of experience in the provision of California Environmental Quality Act (CEQA) and National Environmental Policy Act (NEPA) documentation for a variety of project types including restoration; parks and recreation; transportation; infrastructure improvement; renewable energy; residential, commercial, and mixed-use land development; and cannabis cultivation, operation, and processing facilities. Ms. Owing develops CEQA review and strategy plans early in the project planning phase and prepares

project site constraints analyses. She has managed many controversial projects by maintaining thorough administrative records for projects that are anticipated to face legal challenges, leading response to comments for projects that have generated hundreds of public comments, and providing public agency support through project appeal hearings. Ms. Owing stays abreast of recent CEQA case law and changes to the State CEQA Guidelines and requirements through on-going education and participation in professional environmental planning groups and conferences. She also manages numerous on-call contracts for cities and counties in Northern California and provides peer review support services. Ms. Owing provides environmental compliance support to public and private clients through overseeing the implementation of mitigation monitoring and reporting programs throughout project construction.

Cybele Holdings Cannabis IS/MND (2020 - 2022). Project Manager for the preparation of an IS/MND for a mixed-light commercial cannabis cultivation facility that would develop up to 5.5 acres in El Dorado County. Conducted a reconnaissance site inspection, peer-reviewed applicant-provided technical studies, managed preparation of the IS/MND, and led coordination efforts with the County and project applicant. The project included the construction of 38 greenhouses to accommodate 2 acres of mixed-light cannabis cultivation, a 2,500-sf building for storage and drying, and solar array system to power the proposed structures. The project was approved by the County in May 2022 and was the first cannabis project to be approved in the County. Work was performed for El Dorado County.

Green Valley Farms Commercial Cannabis Cultivation Facility IS/MND (2021 - 2022). Project Manager for the preparation of an IS/MND for an outdoor commercial cannabis cultivation facility that would develop less than one acre of the project property for the cultivation of 10,000 square feet of cannabis canopy in El Dorado County. Conducted a reconnaissance site inspection, peer-reviewed applicant-provided technical studies, managed preparation of the IS/MND, and led coordination efforts with the County and project applicant.

Somerset Ridge Commercial Cannabis Cultivation Facility IS/MND and Peer Review (2021 - 2024). Project Manager for the preparation of an IS/MND for an outdoor commercial cannabis cultivation facility that would develop less than one acre of the project property for the cultivation of 5,000 square feet of cannabis canopy in El Dorado County. Conducted a reconnaissance site inspection, peer-reviewed

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applicant-provided technical studies, managing preparation of the IS/MND, and leading coordination efforts with the County and project applicant.

Greenfield Farms project (2020 - 2022). Project Manager for the preparation of an IS/MND for a mixed-light commercial cannabis cultivation facility that would develop up to 12 acres in Humboldt County. The proposed project includes mixed-light cultivation, nursery operations, on-site processing, a major road realignment, fill of jurisdictional aquatic features, and tree removal mitigation plan. Developed the project description, managed a multi-disciplinary team, and attended numerous meetings with the project team and County Staff. Work was performed for Greenfield Farms, LLC with the Humboldt County Planning & Building Department as the Lead Agency.

Flow Cannabis Institute Property (2020 - 2021). Project Manager for the preparation of a biological resources constraints analysis, cultural resources records search, and a CEQA due diligence assessment for a proposed cannabis cultivation operation in Mendocino County. Conducted a site visit, performed background research, and prepared a brief CEQA due diligence memorandum to inform the Client of the potential CEQA issues with the proposed project property using State CEQA Guidelines Appendix G as a tool to inform the memorandum. Work was completed for a private Client.

Fuego Farms Cannabis Cultivation Operation CEQA (2021 - 2022). Project Manager for the preparation of an IS/MND for a mixed-light commercial cannabis cultivation facility that would develop up to 4.2 acres in Riverside County. Conducted a reconnaissance site inspection, peer-reviewed applicant-provided technical studies, managed preparation of the IS/MND and State Clearinghouse notices, submitted to the State Clearinghouse on behalf of County staff, and led coordination efforts with the County and project applicant. Work performed for Red Asil International with Riverside County as the CEQA Lead Agency.

Humboldt County As-Needed Environmental Compliance for Cannabis Operations (2017 - 2020). Contract Manager for the Humboldt County As-Needed Cannabis Environmental Compliance Services. Responsible for reviewing the application materials and completing the ordinance conformance checklist, initiating contact with the applicant or consulting agent for outstanding information needs, coordinating with CDFW, CAL FIRE, and local tribes regarding project issues or concerns, and preparing the staff report for complete or near-complete applications. Services provided also included the provision of CEQA CEs and IS/MNDs for cannabis cultivation and operation projects. Work was performed for the County of Humboldt.

El Dorado County On-Call Commercial Cannabis Development Permitting Services (2021 - 2024). Contract Manager for the El Dorado County on-call Commercial Cannabis Permitting Services contract. Responsible for the provision of the CEQA documentation (primarily IS/MNDs) required for cannabis cultivation and operation projects with applications deemed complete by County staff. Responsibilities have included overseeing the QA/QC and completion of twelve IS/MNDs. Services also include general environmental consulting, peer review of applicant-submitted technical reports, and staff support at project approval and appeal hearings as requested. Work was performed for El Dorado County.

Mendocino County Cannabis Cultivation Permits CEQA (2021 - 2022). Project Manager for the preparation of over 40 Appendix G Checklists following a template developed by the County in accordance with Section 15168 of the State CEQA Guidelines. Conducted over 20 site visits, performed background research, prepared project descriptions, and completed project-specific Appendix G Checklists analyzing the project's conformance with the County's Programmatic MND that was prepared for the adoption of the County's Medical Cannabis Cultivation Ordinance.

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EDUCATION

Bachelor of Arts, Urban Studies and Planning, Minors: Economics and Environmental Studies, University of California, San Diego, 2013

CERTIFICATIONS

American Institute of Certified Planners, Certification No. 31817

PROFESSIONAL AFFILIATIONS

Association of Environmental Professionals
 American Planning Association

ERIN GUSTAFSON, AICP Environmental Project Manager III



Ms. Gustafson has 11 years of environmental planning experience assisting clients in successful completion of the environmental review process. She is skilled in preparing Initial Studies/Mitigated Negative Declarations (IS/MNDs) and Environmental Impact Reports (EIRs) under the California Environmental Quality Act (CEQA), and Environmental Assessments (EAs) and Environmental Impact Studies (EISs) under the National Environmental Policy Act (NEPA). She has assisted clients with managing responses to public comments and preparing administrative records for complex and high-profile projects throughout the state of California. Through experience working on residential and commercial, water, transportation, cannabis, renewable energy, and other land use development projects, Ms. Gustafson has coordinated multidisciplinary teams, worked closely with staff from public agencies, and integrated input from a variety of stakeholders in order to successfully complete the environmental review process.

Fuego Farms Cannabis Cultivation Operation CEQA (2021 - 2022). Environmental Planner for the preparation of an IS/MND for a mixed-light commercial cannabis cultivation facility that would develop up to 4.2 acres in Riverside County. Performed environmental analysis and prepared sections of the IS/MND. Work was performed for Red Asil International with Riverside County as the CEQA Lead Agency.

Eagleheart Ranch Cannabis Cultivation CEQA Checklist (2021 - 2023). Project Manager for the preparation of an Appendix G Checklist for a cannabis cultivation project in Mendocino County. Conducted a site visit, performed background research, prepared project description, and managed the preparation of a project-specific Appendix G Checklist analyzing the project’s conformance with the County’s Programmatic MND that was prepared for the adoption of the County’s Medical Cannabis Cultivation Ordinance. Work was performed for the project applicant.

McNab Ranch Farms Cannabis Cultivation CEQA Checklist (2021 - 2022). Project Manager for the preparation of an Appendix G Checklist for a cannabis cultivation project in Mendocino County. Conducted a site visit, performed background research, prepared project descriptions, and managed the preparation of a project-specific Appendix G Checklist analyzing the project’s conformance with the County’s Programmatic MND that was prepared for the adoption of the County’s Medical Cannabis Cultivation Ordinance. Provided ongoing environmental consulting services as needed. Work was performed for the project applicant.

Black Bart Trail Cannabis Cultivation CEQA Checklist (2021 - 2024). Project Manager for the preparation of two Appendix G Checklists for cannabis cultivation projects in Mendocino County. Conducted site visits, performed background research, prepared project descriptions, and managed the preparation of a project-specific Appendix G Checklists analyzing the projects’ conformance with the County’s Programmatic MND that was prepared for the adoption of the County’s Medical Cannabis Cultivation Ordinance. Work was performed for the project applicant.

EXHIBIT BASPEN ENVIRONMENTAL GROUP STATEMENT OF QUALIFICATIONS
YOLO COUNTY DEPARTMENT OF COMMUNITY SERVICESBOTH ON-CALL CEQA, AND LAND USE AND PLANNING
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Black Bart Trail CDFW Cannabis Self-Certification Biological Services (2022 - 2023). Project Manager for the preparation of an Aquatic Resources Delineation, LSA Application, and Appendix G Checklist for a cannabis cultivation project in Mendocino County. Coordinated site visits in support of the Aquatic Resources Delineation, prepared the LSA Application, and managed the preparation of a project-specific Appendix G Checklist analyzing the project's conformance with the County's Programmatic MND that was prepared for the adoption of the County's Medical Cultivation Ordinance. Work was performed for the project applicant.

O'Bergin Cannabis Cultivation CEQA Checklist (2021). Project Manager for the preparation of an Appendix G Checklist for a cannabis cultivation project in Mendocino County. Conducted a site visit, performed background research, prepared project descriptions, and managed the preparation of a project-specific Appendix G Checklist analyzing the project's conformance with the County's Programmatic MND that was prepared for the adoption of the County's Medical Cannabis Cultivation Ordinance. Work was performed for the project applicant.

El Dorado County On-Call Commercial Cannabis Development Permitting Services (2022 - 2024). Project Manager for the El Dorado County on-call Commercial Cannabis Permitting Services contract. Responsible for the provision of the CEQA documentation (primarily IS/MNDs) required for all cannabis cultivation and operation projects with applications deemed complete by County staff. Responsibilities included peer-review of applicant provided site plans and submitted technical reports, site visits, and the preparation of five IS/MNDs. Work was performed for El Dorado County.

As-Needed Professional Planning Project Processing and Review Services (2021 - 2022). Environmental Planner responsible for reviewing Administrative Development Permit application materials, completing the ordinance conformance checklist, and preparing application deficiency letters to route to the project applicant and other County departments. Work performed for the Nevada County Community Development Agency Planning Department.

Trinity County, Review and Approval of Commercial Cannabis Licenses (2021 - 2024). Assistant Project Manager for the Trinity County As-needed Review and Approval of Commercial Cannabis Licenses contract. Responsible for coordinating and conducting 45 cannabis cultivation site inspections on behalf of Trinity County in order to move projects toward issuance of County licenses. Responsible for reviewing Appendix C Checklists submitted by permit applicants in accordance with the County's Programmatic EIR certified for the County's Cannabis Program and preparing either letters of incomplete or compliance memorandums following review of the applicant-provided Appendix C Checklist and supporting technical studies. As of May 2023, HELIX had reviewed approximately 230 Appendix C Checklists. Services also include general environmental consulting, weekly coordination with County staff and other consultants, supporting the contract, and preparation of other environmental-related documentation for the County as requested. Work was performed for the Trinity County Planning and Building Department.

Mendocino County Cannabis Appendix G Checklist Preparation and Processing (2021 - Present). Project Manager for the preparation of over 40 Appendix G Checklists following a template developed by the County in accordance with Section 15168 of the State CEQA Guidelines. Conducted over 30 site visits, performed background research, prepared project descriptions, and completed project-specific Appendix G Checklists analyzing the project's conformance with the County's Programmatic MND that was prepared for the adoption of the County's Medical Cannabis Cultivation Ordinance. Work is ongoing and being performed directly for permit applicants.

EXHIBIT B

ASPEN ENVIRONMENTAL GROUP STATEMENT OF QUALIFICATIONS
 YOLO COUNTY DEPARTMENT OF COMMUNITY SERVICES

BOTH ON-CALL CEQA, AND LAND USE AND PLANNING
 CONSULTING SERVICES, BID #RFQ-2025-0002

EDUCATION

Bachelor of Science,
 Wildlife Biology and
 Management,
 Humboldt State
 University, 2014

CERTIFICATIONS

USFW Endangered
 Species Act 10(a)(1)(A)
 Permit for Listed Large
 Branchiopod, No. ES-
 778195-15

Wetland Training
 Institute, Wetland
 Delineator Certification
 Program

Yolo Habitat
 Conservation
 Plan/Natural
 Community
 Conservation Plan
 Approved Biologist

East Contra Costa
 County Habitat
 Conservation Plan/
 Natural Community
 Conservation Plan
 Approved Biologist

Nevada County
 Approved Biologist

PG&E, Hydrological
 Safety Certified

PG&E, Gold Shovel
 Certified

ATV Safety Certified

OSHA 40-hour
 Construction Safety

Adult and Pediatric First
 Aid/CPR/AED

PROFESSIONAL

AFFILIATIONS

California Waterfowl
 Association

The Wildlife Society,
 Sacramento-Shasta
 Chapter

CHRISTINE GONZALEZ

Biology Project Manager



Ms. Gonzalez is a wildlife biologist with 12 years of professional experience and extensive knowledge and experience working in Northern California; particularly the Pacific Northwest, Sierra Nevada, and the Central Valley. She has been agency-approved as a designated project biologist and has conducted many protocol-level and focused wildlife surveys for various California listed species; these include California red-legged frog, Sierra Nevada yellow-legged frog, foothill yellow-legged frog, California tiger salamander, giant garter snake, Alameda

whipsnake, Swainson’s hawk, northern goshawk, northern and California spotted owls, and San Joaquin kit fox. In addition to wildlife, Ms. Gonzalez has worked extensively on aquatic projects, botanical projects, noxious weed surveys and management plans, wetland delineations, water quality sampling, and Storm Water Pollution Prevention Plans (SWPPP). Ms. Gonzalez has also conducted electrofishing surveys, salmonid habitat assessment surveys, and various riparian habitat surveys. Ms. Gonzalez has gained extensive experience within environmental consulting and often works directly with construction crews and agencies to ensure projects meet compliance standards. She has the appropriate safety and field training to monitor activities on various construction sites and to survey alone in remote and harsh environments.

Jefferson Blvd Residential (2020). Yolo Habitat Conservancy Approved Biologist for planning level surveys of an 8-acre site in Yolo County. Conducted targeted species surveys consistent with the Yolo Habitat Conservation Plan/Natural Community Conservation Plan (Yolo HCP/NCCP) to determine habitat suitability and presence or absence of Yolo HCP/NCCP Covered Species including Swainson's hawk, tricolored blackbird, western pond turtle, California tiger salamander, and palmate-bracted bird's beak. Completed a Biological Resources Evaluation consistent with the Yolo HCP/NCCP following the site survey. Work was completed for William Ge, Jiaoming Chen, and Ken Wu with the Yolo Habitat Conservancy as the lead agency.

4500 South River Road (2020). Yolo Habitat Conservancy Approved Biologist for planning level surveys of a 33-acre site in Yolo County. Conducted targeted species surveys consistent with the Conservation Plan to determine habitat suitability and presence/absence of Covered Species including Swainson's hawk, tricolored blackbird, white-tailed kite, western pond turtle, California tiger salamander, and giant garter snake. Completed a Biological Resources Evaluation consistent with the Yolo HCP/NCP following the site survey. Work was completed for William Ge, Jiaoming Chen, and Ken Wu.

Yolo Bypass Cathode Replacement (2017). Lead Biologist to conduct a general habitat assessment, biological constraints survey, and project report. Work took place in an intermittent flood plain within Yolo County and constraints were found to be present for giant garter snake, Swainson’s hawk, and tricolored blackbird. Also led the environmental worker awareness training and performed construction monitoring. Daily report and photos were submitted in conjunction with the report. Work was performed for PG&E, which was the lead agency.

EXHIBIT BASPEN ENVIRONMENTAL GROUP STATEMENT OF QUALIFICATIONS
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9440 & 9050 West Road Cannabis Cultivation Stream Survey (2021). Biologist conducting a stream habitat survey for a proposed cannabis cultivation site in Mendocino County. Objectives of the survey were to characterize a stream channel at a bridge construction site to determine habitat suitability for Salmonoids and potential mitigation measures. Work was performed for Julia Carrera & Associates with Mendocino County as the lead agency.

Fern Flat Road Commercial Cannabis Cultivation Facility Expansion (2020). Biologist for a cannabis operations project in Santa Cruz County. Mapped and assessed habitats onsite and determined habitat suitability to support special-status species. In addition to biological surveys, conducted a wetland delineation of the site and determined any biological constraints. A Special-Status Species Evaluation and Biological Constraints Report were prepared following surveys in support of the proposed development. Work was performed for Green Valley Planning.

Hunt Road Commercial Cannabis Cultivation Facility (2020). Biologist for a cannabis operations project in Calaveras County. Mapped and assessed habitats onsite and determined habitat suitability to support special-status species. In addition to biological surveys, conducted a wetland delineation of the site and determined any biological constraints. An Aquatic Resources Memo and updated Biological Resources Assessment were prepared following surveys in support of the proposed development. Work was performed for Green Valley Planning.

Bonny Doon Organics Commercial Cannabis Cultivation Facility (2020 - 2021). Biologist for a cannabis operations project in Calaveras County. Mapped and assessed habitats onsite and determined habitat suitability to support special-status species. In addition to biological surveys, conducted a wetland delineation of the site and determined any biological constraints. A Special-Status Species Evaluation and Biological Constraints Report were prepared following surveys in support of the proposed development. Work was performed for Green Valley Planning.

Highway 108 and MacKey Road Intersection (2019). Biologist for biological technical reports in support of CEQA IS/MND for proposed improvements at the State Route 108/49 and MacKey Rancho Road Intersection in Tuolumne County. Conducted a wetland delineation and prepared an updated aquatic resources delineation report; conducted field survey and prepared the Natural Environment Study. Work was performed for the Chicken Ranch Rancheria as a subconsultant to GHD, with Caltrans District 10 serving as the lead agency.

Power Line Bike Trails Improvements IS/MND (2024). Biologist for a biological resources assessment in support of a CEQA IS/MND for the proposed construction of a bike park that would include natural surface multi-use trails, pollinator patch landscape, a pedestrian bridge, viewing areas, bike racks, benches, and signage located in El Dorado Hills. Work was performed for El Dorado Hills Community Services District.

Mosquito Road Bridge Replacement at the South Fork American River (2022). Biologist for a bridge replacement project in El Dorado County. Performed pre-construction surveys for special-status species including foothill yellow-legged frog, western pond turtle, Blainsville's horned lizard, willow flycatcher, and nesting birds. Monitored construction to ensure permit compliance and performed worker awareness trainings to crews. Also analyzed offsite areas for potential biological constraints and prepared CEQA compliant reports. Work was performed for El Dorado County.

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ASPEN ENVIRONMENTAL GROUP STATEMENT OF QUALIFICATIONS
 YOLO COUNTY DEPARTMENT OF COMMUNITY SERVICES

BOTH ON-CALL CEQA, AND LAND USE AND PLANNING
 CONSULTING SERVICES, BID #RFQ-2025-0002

EDUCATION

Doctor of Philosophy
 Candidate,
 Anthropology, University
 of California, Berkeley,
 2023

Master of Arts,
 Anthropology, University
 of California, Berkeley,
 2019

Master of Arts, Maritime
 Studies and Nautical
 Archaeology, East
 Carolina University, 2011

Master of Arts, American
 History, Emory University,
 2007

Bachelor of Arts, History,
 Cum Laude, Emory
 University, 2007

CERTIFICATIONS

Registered Professional
 Archaeologist,
 No. 989542

U.S. SOI Qualified for
 Historic Archaeology,
 Prehistoric Archaeology,
 and History

PROFESSIONAL AFFILIATIONS

Society for Historical
 Archaeology

BENJAMIN SIEGEL, RPA

Cultural Resources Project Manager II



Mr. Siegel is an archaeologist and cultural resource manager with 16 years of experience directing cultural resource management efforts across the United States and in countries abroad. He regularly authors or co-authors cultural resource assessments and reports associated with projects requiring compliance with Section 106 of the National Historic Preservation Act (NHPA), National Environmental Policy Act (NEPA), and California Environmental Quality Act (CEQA). He has applicable experience in directing records searches, field

surveys, site evaluations, data recovery efforts, and developing resource mitigation plans for large scale cultural resource efforts. Mr. Siegel is also experienced in the application of the California Register of Historical Resources (CRHR) and National Register of Historic Places (NRHP) evaluation criteria to various cultural resources. He meets the Secretary of the Interior’s (SOI) Professional Qualifications Standards for prehistoric archaeology, historic archaeology, and history and is a member of the Register of Professional Archaeologists.

Mowry Village Residential Development (2021). Senior Archaeologist responsible for conducting a California Historical Resources Information System (CHRIS) records search, historic aerial photograph analysis, tribal outreach, and an intensive pedestrian survey to inform a cultural resource assessment of a 35-acre project area in the City of Newark in Alameda County. The project site had a high potential to contain prehistoric archaeological sites and resources. Served as the primary author for the final cultural resource assessment report for the project to comply with CEQA requirements for the management of cultural resources. Work was performed for Integral Communities.

Diamond Springs Parkway Phase 1B Environmental Consulting (2023). Senior Archaeologist for cultural resources assessment for a new four-lane divided roadway connecting Missouri Flat Road to State Route 49 to help relieve traffic congestion through historic Diamond Springs. Conducted record search, pedestrian survey, and cultural resources assessment report in compliance with NHPA Section 106. Work was performed for El Dorado County Department of Transportation.

Folsom Corporate Center Apartments IS/MND (2021). Senior Archaeologist for proposed multi-family apartment community project approximately seven acres in size, in Folsom, Sacramento County. Responsible for conducting a CHRIS records search, Native American outreach, and directing a pedestrian survey of the project area. Author of the project’s cultural resource assessment which meet with CEQA requirements. Work was performed for the City of Folsom Community Development Department.

Natoma Affordable Senior Apartments IS/MND (2022). Senior Archaeologist for proposed senior apartment housing project approximately five acres in size, in Folsom, Sacramento County. Responsible for conducting a CHRIS records search, Native American outreach, and directing a pedestrian survey of the project area. Author of a cultural resource assessment that meets with CEQA and Section 106 requirements. Work was performed for City of Folsom Community Development Department.

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Creekside Apartments IS/MND (2023). Senior Archaeologist for proposed apartment complex with 187 total units in four, four-story buildings; access to indoor and outdoor amenities; parking; and landscaping located in the City of Folsom, Sacramento County. Prepared cultural resources assessment in support of CEQA IS/MND and AB 52 consultation. Work was performed for the City of Folsom.

Chevron Fuel Station and Power Market Convenience Store IS/MND (2022 - 2023). Senior Archaeologist for cultural resources evaluation in support of CEQA documentation for the proposed demolition of an existing convenience store and fueling station on 0.5-acre and construction of a Chevron Fuel Station and Power Market Convenience Store. Work was performed for the City of Union City.

Camino Tassajara Realignment Cultural Resources Evaluation (2023). Senior Archaeologist for preparation of a Cultural Resources Evaluation Report in support of compliance requirement for a CEQA IS/MND and Section 106 of NHPA for a project to realign, widen, and reconstruct a portion of Camino Tassajara Road in the County and Tassajara Road in the City of Dublin. Work was performed under an on-call contract with Contra Costa County Public Works Department.

Morgan Territory Road Bridges Replacement Cultural and Historical Reports (2024). Archaeologist for preparation of a cultural resources assessment in support of replacing two functionally obsolete 1954 single-span timber stringer bridges on Morgan Territory Road over Marsh Creek. Work was performed for Contra Costa County Public Works Department.

Creekside Ridge Drive Development Cultural Extended Phase I Plan & Letter Reports (2021). Senior Archaeologist for approximately two-acre developmental project located in Roseville, Placer County. Responsible for developing and planning an Extended Phase I archaeological study based on previous cultural resource efforts in the project vicinity and for the proposed development project. Work was performed for RSC Engineering, Inc. with the City of Roseville as the lead agency.

Waterman Brinkman Logistics Center (2021 - 2022). Senior Archaeologist for preparation of a CEQA and Section 106-compliant cultural resource assessment report for the Waterman Brinkman Logistics Center Project located in the City of Elk Grove. The project consists of a distribution warehouse building, associated parking, and minor landscaping on a 20.6-acre site. Work was performed for Buzz Oates with the City of Elk Grove as the lead agency.

North Vista Plaza Project (2021 - 2024). Senior Archaeologist for an approximately 41-acre residential development project in Valley Springs, Calaveras County. Responsible for CHRIS records search and Native American Heritage Commission Sacred Lands File. Directed the pedestrian survey of the project area. Authored the cultural resource technical report to comply with USACE and Section 106 of the National Historic Preservation Act. Work was performed for LGI Homes.

California Truck and Trailer Repair Facility (2021). Senior Archaeologist for a Truck and Trailer repair shop, approximately two acres in size, located in the City of Sacramento. Responsible for conducting a CHRIS records search, Native American outreach, and directing a pedestrian survey of the project area. Author of a cultural resource assessment that meets with CEQA requirements. Work was performed for California Truck and Trailer Repair, Inc.

Poppy Grove Affordable Housing IS/MND (2022). Senior Archaeologist for an affordable housing development project on approximately 16 acres located in Elk Grove, Sacramento County. Responsible for conducting a CHRIS records search and directing a pedestrian survey of the project area. Author of a cultural resource assessment that meets with CEQA requirements. Work was performed for UrbanCore Development, LLC. with the City of Elk Grove as the lead agency.

EDUCATION

Bachelor of Landscape Architecture, Minor in Architecture, California Polytechnic State University, San Luis Obispo, 2023

PROFESSIONAL AFFILIATIONS

Associate Member of the Sierra Chapter of the American Society of Landscape Architecture

Associate Member of the Southern California Chapter of the American Society of Landscape Architecture

JOSE ANDRADE
 Landscape Designer



Mr. Andrade is a Landscape Designer with a wide range of experience working on projects ranging from educational facilities, parks and recreation, trails, streetscapes, commercial development, mitigation and restoration sites, and residential developments. He specializes in visual simulations and 3D renderings in support of visual impact assessments per CEQA/Caltrans requirements and in support of the public outreach process. His project contributions include the production of construction documentation, design development, graphic

renderings, and community engagement. Mr. Andrade has worked closely with parks and recreation districts, engaging in community outreach and workshops for Spanish and English-speaking communities. He is passionate about designing spaces that are welcoming and resilient for a diverse community while encouraging sustainability.

Davis Central Park Graphic Design Services (2023 - 2024). Landscape Designer for the conceptual design of a large monument sign for Central Park in Davis, Yolo County. Prepared vision boards of monument signage examples to convey design intent to the client. Work was performed for the City of Davis.

Centennial Park Bike Park (2024). Landscape Designer for the facilitation of community meetings to solicit input on the design for a 35-acre bike park in Centennial Park in Vacaville, Solano County. Assisted with meeting preparation, presentation slides, coordinating with the City of Vacaville park’s director and other subconsultant designers to prepare conceptual plan. Prepared image boards and conceptual plan rendering for the community to vote on their favorite types of bike parks and amenities. Work was performed for Landify ECT Corporation.

Bertelsen Park Retrofit (2023 - 2025). Landscape Designer for the preparation of construction documents for the retrofit of Bertelsen Park located in El Dorado Hills following a fire that destroyed the existing picnic pavilion, restroom building, and small splashpad. Improvements include a new restroom building, larger picnic area and shade structure, site furnishings, new splash pad, and low water use planting. Contributions included the planting plan, layout plan, construction details, notes, cost estimates, coordinating all site amenities with selected manufacturers, 3D visual simulations, video walk through of design, and rendered master plan. Work performed for the El Dorado Hills Community Services District.

Eleventh/Grant Line Roundabout Landscape Visual Simulations (2023). Landscape Designer for the preparation of 3D visual impact assessment modeling and renderings for a roundabout in Tracy, San Joaquin County. The purpose of the 3D visual simulations was to illustrate potential impacts that the project would have on the current road network with surrounding area. Work was performed for County of San Joaquin.

Republic Otay Material Recovery Facility Aerial Views and Graphics Support (2023). Landscape Designer for the preparation of 3D visual impact assessment modeling and renderings of a 77,000 square foot building with mobile and stationary equipment

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located in Chula Vista, San Diego County. The building and equipment will be used to process approximately 350 tons per day of household and commercial generated material for the recovery of recyclable material. The incoming material will be collected throughout the southern portions of San Diego County, including the City of San Diego and other nearby cities. Work was performed for Republic Services.

Town of Loomis Tree Mitigation Planting Area Assessment (2024). Landscape Designer for the preparation of water conserving recommended plant list standards for the Town of Loomis, Placer County. Assisted in researching water conserving plants and prepared a graphic manual to guide residents in plant selection. Work was performed for the Town of Loomis.

Delta Water Treatment Plant Groundwater Recharge Basin (2024 - 2025). Landscape Designer responsible for master planning, conceptual landscape design, and construction documents for the expansion of the existing 70-acre groundwater recharge facility in Stockton. The project aims to protect groundwater basins through conjunctive management, enhancing the reliability of the City's water supply. Landscape design features include a visitor viewing platform, parking areas for cars and buses, interpretive signage, restrooms, a large shade structure, and a drought-tolerant demonstration garden. Certain areas of the site will be heavily planted with trees to provide screening, particularly from neighboring residential properties. This work is part of the design-build project team, with Gateway Pacific Contractors as a subconsultant to Newgen Utility Management. The project owner is the City of Stockton.

John T. Klaus Park (2024). Landscape Designer for conceptual plans for a 584-acre park located in Lake County, with two-thirds of the site planned for a wildlife refuge and one-third into sporting and athletic activities for youth. Prepared meeting presentation boards, online survey, and PowerPoint presentation in support of in-person and virtual community meetings to elicit feedback on the desired park programming. Work was performed for Lake County.

Jonas Larkspur Park Improvements (2023 - 2024). Landscape Designer for the development of conceptual designs for improvements to the pond and nature area located in the southern end of Larkspur Park, an approximately eight acre park in Sacramento. Assisted in team discussions for conceptual design layout plans for the first drafts of the park design and researched information for site amenities that would benefit the design. Work performed for Arden Manor Recreation and Park District.

San Francisco Pier 92 Landscape Design and Visual Simulations (2024). Landscape Designer for development of three conceptual landscape plans for an existing industrial facility located in the Port of San Francisco. Conceptual plans were developed using a three-dimensional computer model and finalized into a final design. Goals for the landscape design include screening of the proposed warehouse building and existing structures, providing landscape improvements to the Amador Street frontage, providing new entry signage, and maintaining access to the existing cell phone tower/facilities. Plant selection was an important consideration with conceptual plans illustrating varying plant spacing. Plants were selected that are acclimated to wetland habitats and thrive in the existing clay soil. Referenced the Port of San Francisco Biodiversity Guidelines to select plants consist with the San Francisco Bay Area natives to create ecological value, including habitat for birds, butterflies, and other pollinators. The landscape design will deter loitering and encampment areas while maintaining visibility and site security. Trees were selected to provide a windbreak from the prevailing winds to the west to minimize dust generated from the on-site operations.

EXHIBIT B**EXHIBIT C: Evidence of Financial Stability****C.1. List instances within the past five (5) years, if any, where Consultant has defaulted on a contract. Provide an explanation of the reason for the default for each instance.**

Aspen Environmental Group has never defaulted on a contract.

C.2. List instances, if any, when your firm has been suspended or debarred by any government agency. Provide an explanation of the reason for the suspension or debarment for each instance.

Aspen Environmental Group has never been suspended or debarred by any government agency.

C.3. List all claims made in the past five (5) years against your company concerning your company's work on a project that have been filed in court or gone to arbitration.

Refer to Table B.1-5 in Exhibit B for a list of Aspen's environmental documents that have been legally challenged. In the past five years, one claim was filed in court regarding our work on the San Onofre Nuclear Generating Station (SONGS) Decommissioning Environmental Impact Report. The lawsuit was filed by a nonprofit organization claiming the California Coastal Commission violated objectives and standards under Coastal Act when they approved the 2019 coastal development permit for Southern California Edison to deconstruct the power plant. The U.S. District Court dismissed the case indicating the California Coastal Commission did not violate statutory requirements nor was the dismantlement of the plant inconsistent with regulations. This was upheld by the Ninth Circuit Court of Appeals, and the U.S. Supreme Court declined to hear the case, leaving the lower court's ruling in place. These rulings have permitted Southern California Edison to continue with the decommissioning following the guidelines established in the EIR.

C.4. Have you ever been terminated from any project due to a contract dispute or claim filed against your company?

Aspen Environmental Group has never been terminated from any project due to a contract dispute or claim filed against the company.

C.5. Describe the process by which your firm resolves problems with clients.

Aspen has a long track record of working well with clients throughout California. One of our major strategic objectives is to develop long-term relationships with our existing clients. For example, Aspen has been a contractor to the CPUC for 28 consecutive years, the USACE for 26 consecutive years, the CEC for 26 consecutive years, and WAPA for 29 consecutive years.

We have been able to enjoy these long-term relationships by providing high-quality, responsive work for our clients. These relationships have developed because we focus on the client's needs, while minimizing any issues that could distract the client from its core business or regulatory requirements. Our approach to avoiding or resolving issues is based on the following principles:

- ◆ **Team emphasis.** We view our role with the client as part of a single team with our objective to support the mission of each client through specific expertise, efficiencies, and capacity. At the outset of each

EXHIBIT B

assignment, the project manager shares the client's vision of the project and the project objectives with the staff assigned to work on the project. Having a clear understanding of the project's goals and objectives allows us to work together to quickly arrive at the required outcome.

- ◆ **Upfront training.** For each new contract, we train our Team about the background of the client, contracting requirements, communication protocols, templates and guidance documents, and management procedures. We believe that constant training ultimately reduces the chances for a problem to arise and conflict resolution to occur.
- ◆ **Regular communication.** Over the past 32 years, we have found that about 95 percent of misunderstandings occur because of lack of communication. We encourage our Team to proactively communicate with our clients on a regular basis. We always look at our role from the client's perspective. However, there will be times when that perspective is unclear, or the issue that arises is something that was not considered. Hence, communication with the client is paramount to the success of the contract. We believe in holding regular project calls (or in-person meetings) to ensure that project status and progress are discussed on a regular basis. That way, any issues that may arise can be addressed early, and issues minimized. We believe that our clients should never be surprised, even under difficult circumstances.
- ◆ **Deal with conflicts as soon as possible.** We have found over the years that problems that are ignored generally escalate, rather than resolve themselves. Ignoring a problem allows the parties to become more frustrated and further entrenched in their position. Through regular and frequent communication, problems or conflicts can be identified early, and when necessary, a recovery plan can be developed that will help put the project back on course for a successful completion.
- ◆ **Resolve issues at the lowest level possible.** Should an issue or conflict arise, we want to resolve it early and at the lowest level possible, that is, between Aspen's Project Manager/Technical Staff and the client's Project Manager/Technical Expert. Those who are "on the ground" are in the best position to understand the problem because they are the most familiar with the project, the potential issues, alternative solutions, and the consequences of choosing various solutions.
 - ❖ Should the conflict remain unresolved, Aspen's Program Manager (Amanda Wild) will set up a meeting between the parties involved. Under Ms. Wild's leadership, we expect most issues to be addressed with the least adverse consequences.
 - ❖ If the issue is still not able to be resolved, the next step would be for Aspen's Program Manager to set up a meeting with the immediate supervisor of the County's project manager. Hopefully, this step will allow calmer minds to analyze the situation and address the issue or problem and identify a fair and reasonable solution.
 - ❖ In the unusual circumstance in which an issue needs to be escalated to corporate management, Aspen's Principal-in-Charge and Executive Vice President, Tom Murphy, as well as Aspen's President, Hamid Rastegar, are also available to Yolo County to address any issue or concern that is unable to be resolved at a lower level.

Aspen will work diligently to resolve any issue as quickly as possible. Based on our past and on-going productive relationship with the Yolo County (and our other clients), we do not anticipate that any serious issues will arise over the course of this contract.

C.6. Statement of Conflict

Based on the work described in the RFQ, Aspen and its Team subcontractors do not have any conflicts with performing the work described in the RFQ, and do not have any contractual or other relationships that would prevent us from performing any work assigned to us.

EXHIBIT B

EXHIBIT D

**Request for Qualifications (RFQ) for
California Environmental Quality Act (CEQA) Consulting Services and/or
Land Use and Planning Consulting Services
PREVIOUS CUSTOMER REFERENCE FORM**

Contractor Name: Aspen Environmental Group, Part 1, CEQA Consulting Services

Please provide at least three (3) customer references for whom you have performed a job similar in size and scope, preferably other California state or local government entities.

1. Company Name: Trinity Public Utilities District
 Address: 26 Ponderosa Lane
 Weaverville, CA 96093
 Contact Person: Paul Hauser, General Manager
 Telephone: (530- 623-4564
 E-Mail: phauser@trinitypud.com
 Services Provided: CEQA/NEPA services for Wildfire Risk Reduction, Reliability, and Asset Protection Project
 Service Dates: From: 2019 To: present Contract Value: \$5,000,000

2. Company Name: California Energy Commission Siting, Transmission, and Environmental Protection Division
 Address: 1516 Ninth Street
 Sacramento, CA 95814
 Contact Person: Eric Knight, Siting and Environmental Branch Manager
 Telephone: (916) 591-9931
 E-Mail: eric.knight@energy.ca.gov
 Services Provided: CEQA & environmental review of energy projects under CEC jurisdiction throughout California
 Service Dates: From: September 2022 To: August 2026 Contract Value: \$4,000,000

3. Company Name: City of Lancaster
 Address: 44933 Fern Avenue
 Lancaster, CA 93534
 Contact Person: Jocelyn Swain, Senior Planner
 Telephone: (661) 723-6249
 E-Mail: jswain@cityoflancasterca.gov
 Services Provided: CEQA services for City development projects and planning
 Service Dates: From: November 2022 To: December 2026 Contract Value:\$257,000

Form Completed By: Amanda Wild (916) 235-9389 2/12/2025
 Name Phone Date

EXHIBIT B

EXHIBIT D

**Request for Qualifications (RFQ) for
California Environmental Quality Act (CEQA) Consulting Services and/or
Land Use and Planning Consulting Services
PREVIOUS CUSTOMER REFERENCE FORM**

Contractor Name: HELIX Environmental Planning, Part 1 CEQA Consulting Services

Please provide at least three (3) customer references for whom you have performed a job similar in size and scope, preferably other California state or local government entities.

1. Company Name: City of Vacaville
 Address: 650 Merchant Street
 Vacaville, CA 95688
 Contact Person: Albert Enault, Senior Planner
 Telephone: 707.449.5364
 E-Mail: albert.enault@cityofvacaville.com
 Services Provided: Centennial Park Master Plan IS/MND
 Service Dates: From: 10/2023 To: 11/2024 Contract Value: \$102,925

2. Company Name: City of Citrus Heights
 Address: 6360 Fountain Square Drive
 Citrus Heights, CA 95621
 Contact Person: Allison Bermudez, Senior Planner
 Telephone: 916.725.2448
 E-Mail: abermudez@citrusheights.net
 Services Provided: Old Auburn Road Subdivision IS/MND
 Service Dates: From: 4/2024 To: 8/2024 Contract Value: \$29,619

3. Company Name: City of Yuba City
 Address: 1201 Civic Center Blvd
 Yuba City, CA 95593
 Contact Person: William Jow, Assistant Engineer
 Telephone: 530.822.4638
 E-Mail: wjow@yubacity.net
 Services Provided: Yuba City Aquifer Storage and Recovery Well System IS/MND
 Service Dates: From: 9/2023 To: 2/2025 Contract Value: \$107,960

Form Completed By: Lesley Owing 916.435.1205 2/11/2025
 Name Phone Date

EXHIBIT B

EXHIBIT D

**Request for Qualifications (RFQ) for
California Environmental Quality Act (CEQA) Consulting Services and/or
Land Use and Planning Consulting Services
PREVIOUS CUSTOMER REFERENCE FORM**

Contractor Name: PAR Environmental Services, Inc., Part 1, CEQA Consulting Services

Please provide at least three (3) customer references for whom you have performed a job similar in size and scope, preferably other California state or local government entities.

1. Company Name: Dewberry
 Address: 1106 White Rock Road, Suite 200, Rancho Cordova, CA 95670
 Contact Person: Christa Redd or Jennifer Howry
 Telephone: (916) 231-5109 / (916) 231-0974
 E-Mail: credd@dewberry.com / jhowry@dewberry.com
 Services Provided: Cultural resources services, including architectural history, archaeology, geoarchaeology, Native American consultation, history for inventories, excavations, data recovery.
 PAR has teamed with Dewberry on over a dozen projects in the last 10 years
 Service Dates: From: 2010 To: 2025 Contract Value: \$5,000 to \$50,000

2. Company Name: J Myrah Environmental
 Address: PO Box 155, Woodbridge, CA 95258
 Contact Person: Julie Myrah
 Telephone: (209) 747-7994
 E-Mail: jmyrahenvironmental@gmail.com
 Services Provided: Cultural Resources inventory and evaluations for CEQA level projects Woodbridge Sanitation District Project
 Service Dates: From: 2022 To: 2022 Contract Value: \$15,000

3. Company Name: Wood Rodgers, Inc.
 Address: 3301 C Street, bldg. 800-B, Sacramento, CA 95816
 Contact Person: Tim Chamberlain
 Telephone: (916) 633-2098
 E-Mail: tchamberlain@woodrodgers.com
 Services Provided: Cultural resources services for Grant Ave/SR 128/Russell Blvd Bike and Pedestrian Improvement Project, City of Winters, Yolo County, CA
 Service Dates: From: 2023 To:2024 Contract Value: \$35,418

Form Completed By: Mary Maniery, President (916) 739-8367 2/10/2025
 Name Phone Date

EXHIBIT B

EXHIBIT E: Fee Proposal

Refer to Table E-1 below for Aspen’s Bid Schedule. *If this Bid Schedule does not meet Yolo County’s expectations, we would appreciate the opportunity to discuss potential revisions.*

Table E-1. Bid Schedule

ASPEN ENVIRONMENTAL GROUP			
Principal Associate IV	\$350.00	Monitoring Supervisor	\$252.00
Principal Associate III	\$275.00	Monitoring Manager	\$210.00
Principal Associate II	\$255.00	Senior Monitor	\$184.00
Principal Associate I	\$240.00	Field Monitor II	\$152.00
Senior Engineer IV	\$265.00	Field Monitor I	\$135.00
Senior Engineer III	\$247.00	Senior GIS Specialist	\$155.00
Senior Engineer II	\$230.00	GIS Specialist III	\$140.00
Senior Engineer I	\$215.00	GIS Specialist II	\$125.00
Senior Cultural IV	\$210.00	GIS Specialist I	\$105.00
Senior Cultural III	\$175.00	Staff II	\$115.00
Senior Cultural II	\$165.00	Staff I	\$100.00
Senior Cultural I	\$160.00	Technician III	\$95.00
Senior Associate IV	\$245.00	Technician II	\$75.00
Senior Associate III	\$230.00	Technician I	\$55.00
Senior Associate II	\$210.00	Senior Administrative III	\$168.00
Senior Associate I	\$195.00	Senior Administrative II	\$155.00
Associate IV	\$175.00	Senior Administrative I	\$145.00
Associate III	\$165.00	Administrative III	\$125.00
Associate II	\$155.00	Administrative II	\$100.00
Associate I	\$135.00	Administrative I	\$70.00

ESTEP ENVIRONMENTAL CONSULTING

Wildlife Biologist	\$150.00
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HELIX ENVIRONMENTAL PLANNING

Principal	\$315.00	Staff Archaeologist/Architectural Historian	\$115.00
Principal Planner	\$285.00	Landscape Architect	\$175.00
Principal Biologist/Regulatory Specialist	\$275.00	Landscape Designer	\$125.00
Principal Noise/Air Quality Specialist	\$250.00	Senior GIS Specialist	\$190.00
Principal Landscape Architect	\$250.00	GIS Specialist/Graphics Specialist	\$125.00
Principal Cultural Resources Specialist	\$245.00	Operations Manager	\$140.00

EXHIBIT B

ASPEN ENVIRONMENTAL GROUP STATEMENT OF QUALIFICATIONS
 YOLO COUNTY DEPARTMENT OF COMMUNITY SERVICES

BOTH ON-CALL CEQA, AND LAND USE AND PLANNING
 CONSULTING SERVICES, BID #RFQ-2025-0002

HELIX ENVIRONMENTAL PLANNING (continued)

Senior Noise/Air Quality Specialist	\$185.00	Technical Editor	\$125.00
Noise/Air Quality Specialist	\$140.00	Word Processor	\$110.00
Senior Environmental Project Manager	\$200.00	Clerical	\$85.00
Environmental Project Manager III	\$185.00	Director of Operations	\$220.00
Environmental Project Manager II	\$175.00	Safety Manager	\$215.00
Environmental Project Manager I	\$165.00	Senior Construction Project Manager	\$260.00
Senior Environmental Planner	\$170.00	Construction Project Manager	\$170.00
Environmental Planner III	\$145.00	Assistant Construction Project Manager	\$135.00
Environmental Planner II	\$130.00	Construction Foreman	\$105.00
Environmental Planner I	\$120.00	Land Manager	\$105.00
Senior Scientist/Regulatory Specialist	\$190.00	Equipment Manager	\$105.00
Regulatory Specialist	\$140.00	Operator	\$160.00
Biology Project Manager	\$175.00	Irrigation Technician	\$140.00
Biologist V	\$170.00	Senior Restoration Supervisor	\$150.00
Biologist III-IV	\$155.00	Restoration Supervisor	\$140.00
Biologist I-II	\$130.00	Assistant Restoration Supervisor	\$110.00
Senior Cultural Resources Project Manager	\$205.00	Restoration Foreman	\$105.00
Senior Archaeologist/Architectural Historian	\$180.00	Restoration Lead	\$90.00
Cultural Resources Project Manager	\$170.00	Restoration Technician	\$70.00
Senior Archaeology Field Director	\$150.00	Nursery Manager	\$140.00
Archaeology Field Director	\$140.00	Nursery Technician	\$55.00
Asst. Archaeology Field Director	\$125.00		

MARTY ECOLOGICAL CONSULTING, INC.

Biological Resources	\$120.00
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PAR ENVIRONMENTAL

Principal/Cultural Team Leader	\$185.00	Associate Archaeologist/GIS	\$125.00
Principal/CFO	\$175.00	Associate Archaeologist I	\$90.00
Principal Investigator - Archaeology	\$150.00	Associate Archaeologist Technician	\$80.00
PI/Senior Architectural Historian	\$135.00	Associate Administrator	\$75.00
PI/Senior BioArchaeologist	\$135.00	Clerical/Word Processor	\$70.00

RISK SCIENCE ASSOCIATES

Hazards/Hazardous Materials Senior Specialist	\$225.00
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Note: All subcontractor rates and ODC will be subject to Aspen's fee of 10%

EXHIBIT B

EXHIBIT F: Other Factors

Table F-1 provides a list of current projects being managed by Aspen Team members. As you are aware, time spent on projects ebbs and flows, with some tasks being more time-consuming for the project manager than other tasks and sometimes (like toward the beginning and end of a project) being busier. To help the County better assess the availability of our project managers, we have included an estimated overall percent available in the right column for each person. The number of current commitments and availability will be assessed by Amanda Wild, the overall Program Manager, prior to making a specific task assignment. Those individuals listed below are the Project Managers shown in Figure B.3-1, the Organization Chart. Although these staff members are the most likely project managers to be assigned under this contract, should the need arise, the Aspen Team has numerous other experienced CEQA project managers that can be called on to support this contract.

Aspen takes pride in providing responsive on-call services to clients with over 50 on-call contracts ranging from small cities and municipalities to State and federal agencies. Our Project Managers are sensitive to the fact that each client has different responsibilities, needs, and requirements. Their ability to be extremely responsive to each client is based on their focus on listening to the client, anticipating their needs, and then setting up the right-sized team accordingly. Through their dedicated support, Yolo County will receive all the resources needed to respond in a timely and cost-effective manner to any task orders or issues that may arise.

Table F-1. CEQA-related Services Currently Being Managed

Name, Firm, Role, Degree	CEQA Projects Actively Being Managed	Percent Time Available (%)
Tom Murphy, MA Aspen Principal-in-Charge	<ul style="list-style-type: none"> ■ Yolo County On-call CEQA contract (expiring) ■ Trinity PUD, EIR/EIS for a Wildfire Risk Reduction, Reliability, and Asset Protection Project ■ California Energy Commission, Peak Load Siting Contract ■ California Energy Commission, Long Duration Energy Storage Contract ■ California Energy Commission, Opt-In Contract 	35%
Amanda Wild, MS, MBA Aspen Program Manager	<ul style="list-style-type: none"> ■ City of Lancaster Parkway Village Specific Plan EIR ■ Western Area Power Administration Sustainability Audits ■ California Energy Commission, EPIC Contract ■ California Energy Commission, Peak Load Siting Contract - Deputy ■ California Energy Commission, Long Duration Energy Storage Contract - Deputy ■ California Energy Commission, Opt-In Contract - Deputy 	55%
John Carrier, JD, MBA Aspen Project Manager	<ul style="list-style-type: none"> ■ California Energy Commission, Hoopa Tribe BESS Project 	70%
Hedy Koczvara, MS Aspen Project Manager	<ul style="list-style-type: none"> ■ Moraga-Oakland X 115 kV Rebuild Project ■ Atlas North Solar Project ■ Jove Solar Project ■ CALFIRE Phase V Telecommunication Towers Project ■ BLM El Centro Field Office Geothermal Leasing Project ■ Silicon Valley Power Environmental Services On-call 	35%

EXHIBIT B

ASPEN ENVIRONMENTAL GROUP STATEMENT OF QUALIFICATIONS
 YOLO COUNTY DEPARTMENT OF COMMUNITY SERVICES

BOTH ON-CALL CEQA, AND LAND USE AND PLANNING
 CONSULTING SERVICES, BID #RFQ-2025-0002

Name, Firm, Role, Degree	CEQA Projects Actively Being Managed	Percent Time Available (%)
Grace Weeks Aspen Project Manager	<ul style="list-style-type: none"> ■ Harlan Rach Cell Tower Project ■ Prologis Del Amo and Prairie Technology Center Project ■ Orleans Solar & Storage Project ■ Omya Haul Road Project ■ Viajero Battery Storage Project ■ Dash Green Hydrogen Reliability Project 	45%
Erin Gustafson, AICP HELIX Project Manager	<ul style="list-style-type: none"> ■ Nevada County OES Roadside Vegetation Management Program, Phase 1 Environmental Compliance, Nevada County ■ Pasta Farm 3 Cannabis Expansion IS/MND, Lake County ■ Pinnacle Pass Affordable Housing CEQA Categorical Exemption, Santa Cruz County ■ Power Line Bike Trails Improvements IS/MND, El Dorado County ■ South Kern and Old River Municipal Water Companies Consolidation IS/MND, Kern County ■ 2145 Hidden Ranch Road Cannabis CEQA Compliance, El Dorado County ■ 5700 Hackomiller Road Cannabis CEQA Compliance, El Dorado County ■ 8260 Fairplay Road Cannabis CEQA Compliance, El Dorado County ■ City of Arvin Wastewater Treatment Facility Land Application Areas CEQA Categorical Exemption, Kern County 	30%
Lesley Owning HELIX Project Manager	<ul style="list-style-type: none"> ■ County of El Dorado Broadband Infrastructure Program EIR, El Dorado County ■ Creekstone Senior Living Is/MND, Placer County ■ Dude Man Co Cannabis CEQA Checklist, El Dorado County ■ Harney Lane Bridge Scour Mitigation Across Paddy Creek IS/MND, San Joaquin County ■ Kern County Public Safety Communication Towers CEQA Compliance, Kern County ■ Laguna Creek Trail and Bruceville Road Sidewalk Improvements IS/MND, Sacramento County ■ Latrobe Commercial Condominium IS/MND, El Dorado County ■ Rosewood Lane Cannabis CEQA Checklist, El Dorado County ■ Thornton Affordable Housing CEQA Categorical Exemption, Alameda County ■ Trinity County, Review and Approval of Commercial Cannabis Licenses, Trinity County ■ UC Merced Classroom and Office Building 3 Addendum, Merced County ■ Yuba City Aquifer Storage and Recovery Well System IS/MND, Sutter County 	20%

EXHIBIT B

**COUNTY OF YOLO
Request for Qualifications (RFQ) for
California Environmental Quality Act (CEQA) Consulting Services and/or
Land Use and Planning Consulting Services
SIGNATURE PAGE
EXHIBIT "H"**

Signature by the Bidder attests that the Bidder has read, understands, and agrees to all instructions, terms, conditions, specifications, and addenda set forth in this request. Signature furthermore signifies that all prices and terms submitted for the said product(s) and/or services are accurate and shall be honored for the length of time indicated in the request.

All paper bids must be manually signed in ink in the appropriate space below. If submitting electronically, print name of "Authorized Person" in the space provided for signature.

I certify, under penalty of perjury, that I have the legal authorization to bind the firm hereunder:

For clarification of this offer, contact:

Aspen Environmental Group
Company Name


Name: Tom Murphy

5020 Chesebro Road
Address

Title: Senior Executive Vice President

Agoura Hills CA 91301
City State Zip

Phone: (916) 712-1881


Signature of Person Authorized to Sign

Fax: _____

Neda R. Delmont
Printed Name

Email: tmurphy@aspeneg.com

COO
Title

2/6/2025
Date

EXHIBIT B

Exhibit I NON-COLLUSION AND NON-CONFLICT OF INTEREST STATEMENT Request for Qualifications (RFQ) for California Environmental Quality Act (CEQA) Consulting Services and/or Land Use and Planning Consulting Services

I, Neda R. Delmont, am the
(name)

COO of Aspen Environmental Group,
(Position Title) (Company)

The term “Offeror,” as used herein, includes the individual or business entity submitting the Offer and for the purpose of this Affidavit includes the directors, officers, partners, managers, members, principals, owners, agents, representatives, employees, other parties in interest of the Offeror, and anyone or any entity acting for or on behalf of the Offeror, including a subcontractor in connection with this Offer.

1. **Anti-Collusion Statement.** The Offeror has not in any way directly or indirectly:
 - a. Colluded, conspired, or agreed with any other person, firm, corporation, offeror or potential offeror to the amount of this Offer or the terms or conditions of this Offer.
 - b. Paid or agreed to pay any other person, firm, corporation, offeror or potential offeror any money or anything of value in return for assistance in procuring or attempting to procure a contract or in return for establishing the prices in the attached Offer or the offer of any other offeror.

2. **Preparation of Solicitation and Contract Documents.** The Offeror has not received any compensation or a promise of compensation for participating in the preparation or development of the underlying Solicitation or Contract documents. In addition, the Offeror has not otherwise participated in the preparation or development of the underlying Solicitation or Contract documents, except to the extent of any comments or questions and responses in the solicitation process, which are available to all offerors, so as to have an unfair advantage over other offerors, provided that the Offeror may have provided relevant product or process information to a consultant in the normal course of its business.


3. **Participation in Decision Making Process.** The Offeror has not participated in the evaluation of offers or other decision making process for this Solicitation, and, if Offeror is awarded a contract hereunder, no individual, agent, representative, consultant, subcontractor, or subconsultant associated with Offeror, who may have been involved in the evaluation or other decision making process for this Solicitation, will have any direct or indirect financial interest in the contract, provided that the Offeror may have provided relevant product or process information to a consultant in the normal course of its business.

4. **Present Knowledge.** Offeror is not presently aware of any potential or actual conflicts of interest regarding this Solicitation, which either enabled Offeror to obtain an advantage over other offerors or would prevent Offeror from advancing the best interests of the County in the course of the performance of the Contract.

I declare under penalty of perjury under the laws of the State of California that the foregoing is true and correct:

2/6/2025

(Date)



(Signature)

EXHIBIT B

EXHIBIT J – EXCEPTIONS

Request for Qualifications (RFQ) for California Environmental Quality Act (CEQA) Consulting Services and/or Land Use and Planning Consulting Services

All County Contract requirements by section, subsection or numbered item for which Vendor has stated "Read and do not comply" are considered exceptions and must be documented in this form. Vendor may add additional rows to the table as necessary to include all exceptions taken. If no exceptions were taken, Vendor should write "No Exceptions" under the "Requirement(s) Section Number and Text" for Exception in row number 1.

Exception Number	Requirement(s) Section Number and Text	Describe the Nature of the Exception and Explain how Vendor's Response Still Meets the RFQ Requirements
1	No Exceptions	
2		
3		
4		
5		



Signature of Person Authorized to Sign