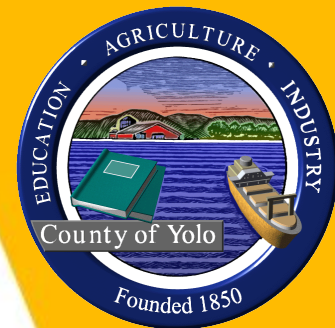




Animal Services JPA Models Analysis

Yen Nguyen

Associate Management Analyst
County Administrator's Office



Analysis Overview

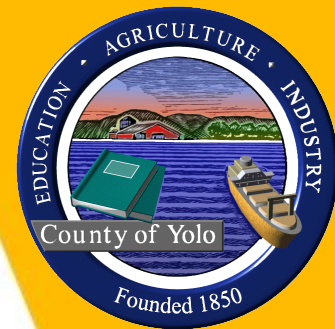
- Environmental Scan
- 2013 Yolo Local Agency Formation Commission (LAFCo) and UC Davis Koret Shelter Medicine Program Study
- Potential Governance Models
- Request for Information (RFI)
- Next Steps



Environmental Scan

Comparative Analysis of Operational Costs from Similar/Neighboring Jurisdictions

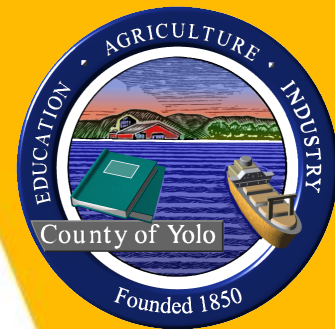
Animal Services Comparison Chart	Annual Budget (FY2025)	Population Served	Area Served (sq mi)	Per Capita Costs	Median Household Income	FTEs
Yolo	\$ 5,032,358.00	225,251	1015	\$ 22.34	\$ 88,818.00	22
City of Sacramento	\$ 9,233,229.00	520,407	99	\$ 17.74	\$ 80,254.00	63
Sacramento County	\$ 21,641,015.00	1,578,938	866	\$ 13.71	\$ 88,724.00	67
San Luis Obispo County	\$ 5,333,160.00	278,348	3299	\$ 19.16	\$ 90,216.00	24.5
El Dorado County	\$ 4,741,787.00	192,823	1708	\$ 24.59	\$ 106,190.00	18
Solano County	\$ 6,611,941.00	455,101	822	\$ 14.53	\$ 99,994.00	29
Santa Cruz JPA	\$ 6,403,261.00	262,572	445	\$ 24.39	\$ 109,266.00	31
City of Lodi	\$ 958,810.00	66,509	14	\$ 14.42	\$ 78,468.00	4
City of Rancho Cordova	\$ 914,988.00	81,117	35	\$ 11.28	\$ 77,044.00	3
Average	\$ 6,763,394.33	406,785	923	\$ 18.02	\$ 90,997.11	
Median	\$ 5,333,160.00	262,572	822	\$ 17.74	\$ 88,818.00	



2013 LAFCo Study

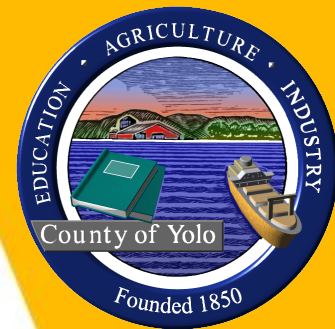
Proposed the establishment of a joint powers agency (JPA) as a means to provide participating jurisdictions with increased control over budget and operational decision making.

- Study cited cost savings due to lower salary and benefit rates for private/non-profit staffing vs. County employee rates, which can expand staffing and programming.
- Private/Non-profits can raise funds through grants, donations, and revenue generating enterprises.



Potential Governance Models

- The JPA was expected to start as a planning agency only and then study the operational and program options, and then proceed to consider facility options.
- Moving the Planning JPA to one of the proposed models may present opportunities to engage in shared governance and improve outcomes.



Transitioning from a Planning JPA

Benefits of an Operational JPA

- Increased economies of scale;
- Provides equal representation of each jurisdiction/paying member;
- Reduce administrative overhead;
- Streamline services;
- Generate revenue and reduce costs; and
- Coordination and collaboration.

Benefits of a Public Private Partnership

- Reduction of duplicated efforts;
- Increased economies of scale; and
- Obtain funding through donations and grants not available to government entities.



Summary of Proposed Models

JPA Models/Governance Options	Contractor(s)	Customer Services/Animal Sheltering	Field Services
Operational JPA	None	JPA	JPA
JPA Contract with Non-Profit for Services	Non-Profit	Non-Profit	Non-Profit
JPA Contract with County for Services	Yolo County	Yolo County	Yolo County

Operational JPA

JPA Members

Yolo County

Davis

Winters

Woodland

UC Davis

All jurisdictions would form a JPA to function as its own agency responsible for hiring employees and providing animal services to the entire county.

Sheltering Services

- Licensing
- Adoptions
- Vaccination services
- Spay and neuter services
- Lost & found
- Volunteer/foster programs

Field Services

- Enforce rabies control and quarantine regulations
- Issue warnings/citations
- Investigate cases of cruelty/neglect

JPA Contract with Non-Profit

JPA Members

Yolo County

Davis

Winters

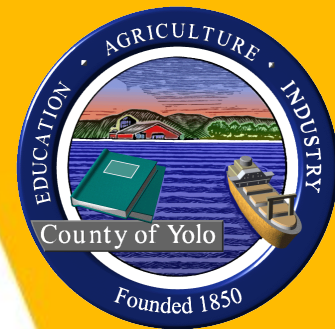
Woodland

UC Davis

JPA would contract with non-profit to provide all animal services.

Sheltering Services

Field Services



JPA Contract with County



Hybrid Model

JPA Members

Yolo County

Davis

Winters

Woodland

UC Davis

JPA would contract with non-profit and public agency for different provisions of the Animal Services program.

Non Profits for
Sheltering Services

Yolo County, City, or non-
profit for
Field Services



Next Steps

- Engage with Cities
 - Receive input on expectations and vision for Animal Services
- Request for Information (RFI) to capture potential providers in the region to better understand services offered
- Present to Yolo County Board of Supervisors