

Attachment B: Jail Medical Care Feasibility Study Project Deliverables

The selected consultant(s) will complete a regional feasibility study to evaluate long-term alternatives for jail medical care service delivery. Deliverables will be completed separately for each participating region and will include, at a minimum, the following components:

1. Regional Needs Assessment

- Inventory of current jail medical delivery models across participating counties
- Summary of existing contracts, staffing structures, and operational arrangements
- Assessment of workforce capacity, vacancy pressures, and recruitment challenges
- Continued synthesis of stakeholder input from county administrators, jail leadership, and health staff

2. Comparative Evaluation of Service Delivery Models

- Side-by-side analysis of feasible jail medical care delivery models, including:
 - County-operated (in-house) models
 - Contracted medical services models
 - Regional or shared administrative/governance models (i.e. JPA or shared contracting model)
- Evaluation of each model's operational feasibility, staffing viability, governance complexity, scalability, and alignment with county priorities

3. Performance, Compliance, and Risk Review

- Assessment of each model's ability to meet applicable constitutional, clinical, and regulatory requirements
- Identification of operational, clinical, and liability risks associated with each model
- Analysis of oversight and quality assurance requirements under alternative governance structures

4. Comparative Cost and Fiscal Analysis

- Detailed cost estimates for each model, by county and region
- Identification of major cost drivers, fiscal risks, and sustainability considerations
- Evaluation of potential economies of scale or shared-service efficiencies in the long-run

5. Implementation Roadmap

- Region-specific implementation pathways for feasible models
- Identification of key milestones, sequencing considerations, and decision points
- Overview of recommended governance, staffing, procurement, and administrative actions
- Risk mitigation strategies and readiness considerations

6. Regional Reporting and Presentation

- Stand-alone comprehensive written feasibility report for each region, including:
- Presentation of findings to each regional working group
- Final materials suitable for briefing County Board of Supervisors